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**CHILDREN'S SERVICES COUNCIL  
MEMBERS:**

*Dawn Liberta, Chair  
Community Development Administrator,  
Circuit 17  
Department of Children & Families*

*Dr. David H. Kenton, Vice Chair  
Governor Appointee*

*Jeffrey S. Wood, Secretary  
Governor Appointee*

*Cathy Donnelly, Immediate Past Chair  
Governor Appointee*

*Honorable Shari Africk-Olefson  
Judicial Member*

*Dr. Vickie L. Cartwright  
Superintendent  
Broward County Public Schools*

*Beam Furr  
Broward County Commission*

*Tom Powers  
Governor Appointee*

*Dr. Paula Thaqi  
Director  
Broward County Health Department*

*Dr. Allen Zeman  
Board Member  
Broward County Public Schools*

*Vacant  
Governor Appointee*

**STAFF**

*Cindy J. Arenberg Seltzer  
President/CEO*

**LEGAL COUNSEL**

*John Milledge*

*Garry Johnson*

**DATE:** January 13, 2023  
**TO:** Council Members  
**FROM:** Cindy Arenberg Seltzer, President/CEO  
**SUBJECT:** Information for January 19<sup>th</sup> Council Meeting

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Enclosed is the information packet for the CSC monthly meeting on Thursday, January 19<sup>th</sup>, at 9:30am, at the CSC Office. As a cost-saving measure, please note that packet tabs begin with C and end with U.

At this meeting we will welcome our new School Board representative to the Council, Dr. Allen Zeman. This meeting is also our annual organizational meeting where officers will be elected. You will note this will happen towards the end of the meeting so the Chair can properly prepare. The Council Member Roundtable will feature a presentation on the FY 21/22 Annual Report and the Annual Performance Report (APR). The Annual Report and the APR, which includes detail on the performance of all CSC funded programs, are contained in the electronic packet and the books will be on the dais for you on the day of the meeting.

If you have any questions or need further explanation on any items in this packet, please feel free to email ([cseltzer@cscbroward.org](mailto:cseltzer@cscbroward.org)) or call me (954-649-8420).



**Children's Services Council of Broward County Monthly Meeting**  
6600 W. Commercial Blvd., Lauderhill, FL 33319 & Zoom Webinar

January 19, 2023  
9:30 a.m.

**MEETING AGENDA**

- |  |                                       |
|--|---------------------------------------|
| <b>I. Call to Order</b>                                      | Dawn Liberta, Chair                   |
| <b>II. Roll Call</b>   | Amy Jacques, Special Assistant        |
| <b>III. Chair's Report</b>                                   | Dawn Liberta, Chair                   |
| a. Moment to Arrive  |                                       |
| b. Welcome Dr. Allen Zeman                                   |                                       |
| c. State of the CSC  |                                       |
| d. Approve November 2022 Council Minutes <b>(Tab C)</b>      |                                       |
| <b>IV. President's Report</b>                                | Cindy Arenberg Seltzer, President/CEO |
| a. Good of the Order   |                                       |
| b. FYI – Gubernatorial Appointees Update                     |                                       |
| <b>V. Finance Committee Report</b>                           | <b>(Tab D)</b> Dawn Liberta, Chair    |
| Approve Increasing the Building Fund                         | <b>(Tab E)</b>                        |
| Commitment from Fund Balance to                              |                                       |
| Prepare for Future Growth                                    |                                       |
| <b>VI. Chief Program Officer Report</b>                      | Maria Juarez, CPO                     |
| a. Approve MHA Kinship Renewal                               | <b>(Tab F)</b>                        |
| b. Approve Firewall Centers LEAP High                        | <b>(Tab G)</b>                        |
| Contract Adjustment  |                                       |
| <b>VII. Chief Innovation Officer Report</b>                  | Sue Gallagher, CIO                    |
| a. Approve ABCD RFP Recommendations                          | <b>(Tab H)</b>                        |
| and Facilitator/Coaching Provider Paying                     |                                       |
| Community Connector Stipends &                               |                                       |
| Expenses   |                                       |
| b. FYI – CPAR Update   |                                       |
| <b>VIII. Chief Equity &amp; Community Engagement Officer</b> | Sharetta Remikie, CECEO               |
| a. FYI – Read for the Record 2022 Recap                      | <b>(Tab I)</b>                        |
| b. FYI -- Quarterly Community Engagement                     | <b>(Tab J)</b>                        |
| Report   |                                       |

- |  |                |   |
|--|----------------|---|
| <b>IX. Chief Operating Officer Report</b>  |                | Monti Larsen, COO   |
| a. Approve Amended Travel Per Diem Rate  | <b>(Tab K)</b> |   |
| b. Approve Budget Amendments & Interim Financial Statements for First Quarter Ending December 31, 2022 | <b>(Tab L)</b> |   |
| c. Accept December Summary Statements for the Managed Fund from PFM and US Bank                        | <b>(Tab M)</b> |   |
| d. Approve Monthly/Annual Purchases  | <b>(Tab N)</b> |   |
| <b>X. Broward Reads Coalition Report</b>   | <b>(Tab O)</b> | Beam Furr, Coalition Co-Chair   |
| <b>XI. Funders Forum Report</b>  | <b>(Tab P)</b> | Maria Juarez, CPO   |
| <b>XII. Nominating Committee Report</b>  | <b>(Tab Q)</b> | Cathy Donnelly, Committee Chair                                       |
| a. Approve Slate of Officers as Recommended by Nominating Committee                                    | <b>(Tab R)</b> |   |
| b. Committee Appointments  | <b>(Tab S)</b> | New Chair   |
| <b>XIII. Public Comment</b>  |                | New Chair   |
| <b>XIV. Council Members' Roundtable</b>  |                | New Chair   |
| Annual Report & Annual Performance Report  | <b>(Tab T)</b> | Andrew Leone,<br>Director of Communications &<br>Community Engagement |
|  |                | Laura Ganci,<br>Director of Research & Planning                       |
| <b>XV. For Your Information</b>  | <b>(Tab U)</b> |   |
| a. CSC in the News   |                |   |
| b. Correspondence  |                |   |
| c. Attendance Report   |                |   |

*Please complete this form <https://bit.ly/3nbSwe9> for ASL interpreter requests. For all other requests for special accommodations, please reach out to Shae Williams at (954) 377-1667 or [shwilliams@cscbroward.org](mailto:shwilliams@cscbroward.org) at least one week in advance so that proper arrangements can be made.*

**TAB C**



**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY**

Held @ 6600 W. Commercial Blvd., Lauderdale, FL 33319  
and by Zoom Webinar with public access by computer or phone

November 17, 2022

9:30 A.M.

**Minutes**

**Members in Physical Attendance:**

Judge Shari Africk-Olefson; School Superintendent Vickie L. Cartwright; Governor Appointee Cathy Donnelly; Broward County Commissioner Beam Furr; Governor Appointee David H. Kenton; DCF Community Development Administrator Dawn Liberta (*Chair*); School Board Member Ryan Reiter; Health Department Director Paula Thaqi; Governor Appointee Jeffrey S. Wood

**Council Members Absent:**

Governor Appointee Tom Powers

**Counsel Present:**

Garry Johnson, Esq.

**Staff in Attendance:**

Cindy Arenberg Seltzer; Monti Larsen; Andrew Leone; Amy Jacques; Michelle Hamilton; Laura Ganci; Kathleen Campbell; Lisa Bayne; Marissa Aquino; Kyle Jones; Piper Weber; Angie Buchter; Keyonia Lawson; Diego Alvarez; Tracy Graham; Fern Phillip; Jennifer Fletcher; Camila Romero; Florence Ukpai; Cristina Castellanos; Latora Steel; Megan Turetsky; Liza Khan; Jessica Rincon; Erin Byrne; Trisha Dowell, Lynn Kalmes; Madeline Jones; Jennifer Wennberg; Clarice Horton; Michelle Hagues; Cynthia Reynoso; Melissa Soza; Jocelin Eubanks; Johannie Stanley; Diane Choi; Silke Angulo; Nelson Giraldo; Shantigra Williams; Gabi Tabib; Andria Dewson; Tabitha Bush; Carl Dasse; Natalie Gomes; Ileana Blanco; Kandyss Torrence; Katrina Welch; Jill Denis-Lay; Shira Fowlkes; Travis Johnson; Priscilla Cole; Karen Franceschini; Meg Wallace; Ashley Brooks; Ivy Pierre

**Guests in Attendance:**

See Attachment 1

**Agenda:**

I. Call to Order

Ms. Liberta called the meeting to order at 9:30 A.M.

II. Roll Call

The roll was called and a quorum was established.

III. Chair's Report

a) Moment to Arrive

Council Members took a moment to allow the body and mind to settle and focus before considering the meeting agenda items.

Ms. Liberta announced that November was National Homeless Youth Awareness Month. She also pointed out that Saturday, November 19<sup>th</sup>, was National Adoption Day and invited Members to attend the Broward event at the Courthouse that morning.

Mr. Reiter stated that due to a conflict, he would have to depart the meeting. As today was his last Council meeting, he thanked his fellow Council members and the CSC staff for their continued work and noted that he was honored to have been a part of it. He departed the meeting.

b) Council Minutes

**ACTION: Dr. Thaqi made a motion to approve the October 20, 2022, Council meeting minutes, as presented. The motion was seconded by Commissioner Furr and passed with no opposing votes.**

c) Reminder of December Meeting Cancellation

Ms. Liberta reminded Members that the December Council meeting had been cancelled. The next monthly meeting will be January 19, 2023.

She also noted that the CSC Finance Committee is scheduled to meet virtually on November 18<sup>th</sup> at 3:00pm and that the CSC Nominating Committee will meet in November or December in preparation for the January organizational meeting. She asked Members to let Ms. Arenberg Seltzer know if they were interested in serving as an officer in 2023.

IV. Executive Committee Meeting Report

President/CEO FY 22/23 Salary Adjustment & New Contract Term

Council members applauded Ms. Arenberg Seltzer for her leadership and excellent service, as evident in the evaluation scores and highly positive comments.

**ACTION: Commissioner Furr made a motion to approve the President/CEO salary adjustment for FY 2022/23 and the new Contract terms for FY 22/23 through FY 26/27, as presented. The motion was seconded by Dr. Thaqi and passed with no opposing votes.**

V. President's Report

a) Good of the Order

Ms. Arenberg Seltzer thanked the Council, noting that their confidence in her means a lot, as well as their acknowledgement of the staff's amazing work. She pointed out that she could not have accomplished what she had over the years if not for staff.

Ms. Arenberg Seltzer highlighted the successful 8<sup>th</sup> Annual Lights on Afterschool event at Franklin Park. She explained how CSC now contracts with Broward County Parks & Recreation for the event, but still offers event support. This year, 625 students and 75 adults attended the event, including a dozen parents supporting their children's dance, African drumming, Karate, and STEP performances. Other activities included a DJ dance party, photo booth, book distribution, arts and crafts, various sports and games, and drowning prevention and oral health education.

Read for the Record was another extraordinary success. Final numbers will be released in January. Members viewed two videos highlighting the event.

Ms. Arenberg Seltzer highlighted her recent visit to the Mobile School Pantry distribution at Gulf Stream Early Learning Center, where 250 families received food that day. She described the commitment of the many volunteers, many from NSU, and how the food was beautifully displayed so that families could shop for an array of fresh fruit and vegetables.

Ms. Arenberg Seltzer shared that Dr. Carl Dasse (Sr. Data Systems & Research Manager), Ms. Tiffany Csonka (Parent Knowledge Curator and

CPAR Parent Co-Researcher), and Dr. Sue Gallagher (Chief Innovation Officer) presented on CSC Broward's CPAR work to more than 40 King County (Seattle, Washington) employees who learned engagement strategies and policies to help inform their work.

Dr. Gallagher also presented to Birth to Eight (Tulsa, OK) data collaborative partners on data system strategies, and co-facilitated a convening of 20+ Broward healthcare leaders as part of the Broward County Racial Equity Task Force Healthcare Subcommittee. The Subcommittee will submit recommendations to the Broward County Commission to improve the lives of Broward's residents. The Task Force's final report will be shared with the Council when it becomes available in 2023.

Ms. Arenberg Seltzer shared that staff submitted a nomination for the Administration for Children & Families' (ACF) Children's Bureau Champions Award. The award honors outstanding work in support of children and families.

Ms. Arenberg Seltzer highlighted a meeting with Family Court judges to discuss challenges and resources available for families. She thanked Judge Africk-Olefson for making the connection. As a result, CSC is exploring the possibility of providing information and referral support within existing funding of a Courthouse Navigator through 211-Broward. She added that missing services will also be able to be identified through that process. One need that has already been identified is low-cost supervised visitation for families in Family Court. That will be added to the Family Support RFP.

Ms. Liberta thanked Ms. Arenberg Seltzer for also connecting her to Judge Davis to assist with any gaps in services for the families.

Ms. Arenberg Seltzer gave an update on the Gubernatorial appointees' application process, noting that the application is now available on the County website, with links to it from the CSC website. The application deadline is December 3<sup>rd</sup>. She added that the Governor also has an application which will need to be completed. The County Commission is then required to send the Governor three names for each of the five seats. She pointed out that while the Gubernatorial appointees are co-terminus with the Governor, the current appointees should be prepared to remain on the Council until the Governor makes his new appointments.

Knowing that Members interact with select CSC staff on a regular basis, Ms. Arenberg Seltzer shared two upcoming staff departures. Mr. Andrew Leone, Director of Communications and Community Engagement, will be retiring at the end of February after 15 years of service at the CSC. Ms. Megan Turetsky, Sr. Government Affairs Manager, is headed to Broward County Public Schools on December 1<sup>st</sup> as Director of Legislative Affairs and Community Relations. Ms. Arenberg Seltzer pointed out that Ms. Turetsky's departure offered an opportunity to reflect upon that position and how best to fulfill organizational and community needs. She explained that as a result, an opportunity exists to shift the government affairs focus to municipality partnerships and move the position under the Chief of Equity and Community Engagement Officer.

b) Childcare Worker Recruitment & Retention Campaign Update

Ms. Arenberg Seltzer gave an update on the Childcare Worker Recruitment & Retention Campaign, pointing out that while it drove a lot of traffic to the website, it didn't convert into hiring. She noted that the Early Learning Coalition (ELC) is meeting with childcare centers/focus groups to determine why. In the meantime, she stated that it has led staff to explore the possibility of utilizing CSC marketing funds to create sustained promotional campaigns that guide individuals into careers in "helping" fields, as well as to increase outreach in innovative ways to make more residents aware of community resources and services. She promised to explore these opportunities and bring them back to the Council.

c) December Office Schedule

Ms. Arenberg Seltzer alerted the Council that as in years past, the CSC office will be closed the week between Christmas and New Year's, with staff using leave for those four days.

VI. Chief Program Officer Report

Ms. Juarez highlighted the item under her Report.

**ACTION: Commissioner Furr made a motion to approve delaying the release of the Safe Sleep procurement until FY 26/27 and to approve extending the Safe Sleep contract term to September 30, 2027. The motion was seconded by Ms. Donnelly and passed with no opposing votes and one abstention from Ms. Liberta, who submitted the attached voting conflict form. (Judge Africk-Olefson temporarily departed the room and was not present for this vote.)**

VII. Chief Innovation Officer Report

Dr. Gallagher highlighted the items under her Report. She also noted that the ABCD RFP had been released and the Council was under a cone of silence until it voted on the RFP awards.

- a) ABCD RFP Raters
- b) Actionable Intelligence for Social Policy (AISP) Equity in Practice Learning Community Grant

**ACTION: Commissioner Furr made a motion to approve the source experts for the ABCD ASO RFP, approve accepting revenue and related expenditures for the AISP Grant, approve \$11,600 in additional CSC funding to support the CPAR project, and approve the AISP MOU Amendment, all as presented. The motion was seconded by Dr. Cartwright and passed with no opposing votes.**

- c) CEO Learning Series

Dr. Gallagher updated Members on the CEO Learning Series designed to equip local CEOs and nonprofits to integrate equity into their organizations.

VIII. Chief Equity & Community Engagement Officer

Dr. Remikie drew attention to the new FY 22/23 Funded Program Directory at the dais. Members suggested mailing it to all elected officials in Broward, as well as requesting to present on it at a League of Cities meeting. Dr. Kenton also suggested a QR code to hand out so it could be easily accessible on cell phones, or maybe even creating an app. Ms. Arenberg Seltzer accepted all the suggestions and noted that the CSC website is in the process of an upgrade to make it more user friendly and that phase two will explore the creation of a CSC app. Ms. Liberta requested additional copies of the Directory for her office.

IX. Chief Operating Officer Report

Ms. Larsen highlighted the items under her Report.

- a) Budget Carry Forward
- b) Disposal of Fully Depreciated or Non-Capitalized Items
- c) Preliminary Financial Statements for FY 21/22
- d) Monthly Statements for the Managed Fund
- e) Monthly/Annual Purchases

**ACTION: Commissioner Furr made a motion to approve the Budget Carry Forward from FY 21/22 into FY 22/23, approve the disposal of fully depreciated or non-capitalized items for FY 21/22 Financial Statements, approve the Budget Amendments and Preliminary Financial Statements for the Fiscal Year Ending September 30, 2022, accept the monthly statements for the Managed Fund from PFM and US Bank for October 2022, and approve the CSC monthly/annual purchases, all as presented. The motion was seconded by Dr. Cartwright and passed with no opposing votes.**

X. Agency Capacity Building Committee Report

Mr. Wood highlighted the November 2<sup>nd</sup> meeting of the Agency Capacity Building Committee, which featured an introduction to HandsOn Broward and its resources, as well as a presentation on how to build relationships. Forty people were in attendance. He and Dr. Kenton are meeting with Dr. Remikie and her team to set the Committee agenda for next year.

XI. Funders Forum Report

Ms. Juarez highlighted the November 4<sup>th</sup> meeting of the Funders Forum. The meeting minutes were included in the information packet.

XII. Public Comment

There were none.

**XIII. Council Members' Roundtable**

Ms. Sheila Smith (President/CEO, 211 Broward) and Mr. Francisco Isaza (COO, 2-1-1 Broward) presented on the history, partnerships, resources, and services of 211. They explained that CSC's advocacy and partnerships have led to an expansion that now includes a CSC-funded Special Needs Helpline, inclusion in CSC-led safety campaigns, Courthouse navigators, and various methods of outreach and connection to the community.

They outlined the type of calls they receive, noting that 30-45% of the calls are for basic needs and that they have seen an increase in calls related to suicide and mental health since the beginning of the Pandemic. They also discussed the new 9-8-8 number for mental health crises, noting that there was a 45% increase in calls at the time of the launch of the new number. They predicted that 56,000 calls in Broward could be received on the 9-8-8 number as the program launches and becomes well known through a national awareness campaign in January.

**XIV. For Your Information**

Dr. Cartwright informed Members of a cutting edge and innovative initiative that will start in December for third grade students, 8<sup>th</sup> grade students, and those 11<sup>th</sup> and 12<sup>th</sup> grade students who are not on track to graduate. The initiative, Success Saturdays, is intense tutoring that will be held on Saturdays and will include free lunch, snacks, and transportation. The Museum of Discovery and Science will partner with the School District on the initiative for third and eighth grade students. Third grade students will focus on reading and hands-on science, while Eighth grade students will focus on Pre-Algebra, Algebra, and Science. Those 11<sup>th</sup> and 12<sup>th</sup> grade students not on track to graduate will focus on SAT tutoring and Algebra I. She explained there will also be an opportunity for high-achieving high school students to serve as peer mentors and peer tutors for service hours. She emphasized that students need to register to participate in this initiative.

**XV. Adjournment**

**ACTION: The meeting adjourned at 12:00 P.M. with a motion from Mr. Wood and a second from Dr. Thaqi.**

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Jeffrey S. Wood, Secretary



## ATTACHMENT 1

### MEETING ATTENDEES (\*denotes speaker)

Name	Organization
Angel Profit	Boys & Girls Clubs of Broward County
Julie Winburn	Broward County Child Care Licensing & Enforcement
Catherine Lievano	Pembroke Pines Police Department
Denissa Facey	Pembroke Pines Police Department
Alison Rodriguez	YMCA of South Florida
Shawn Preston	Arc Broward
Nicholas Hessing	Personal
Lisa Clements	YMCA of South Florida
Alice-Lydia Bird	YMCA of South Florida
Carol Aubrun	City of West Park
Grace Ramos	The M Network
Francisco Isaza*	211
Sheila Smith*	211

# FORM 8B MEMORANDUM OF VOTING CONFLICT FOR COUNTY, MUNICIPAL, AND OTHER LOCAL PUBLIC OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME <i>Liberta - Dawn</i>		NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE <i>Children's Services Council of Broward County</i>	
MAILING ADDRESS <i>1400 Commercial Bld.</i>		THE BOARD, COUNCIL, COMMISSION, AUTHORITY OR COMMITTEE ON WHICH I SERVE IS A UNIT OF:	
CITY <i>Lauderhill</i>	COUNTY <i>Broward</i>	<input type="checkbox"/> CITY <input type="checkbox"/> COUNTY <input checked="" type="checkbox"/> OTHER LOCAL AGENCY	
DATE ON WHICH VOTE OCCURRED <i>November 17, 2022</i>		NAME OF POLITICAL SUBDIVISION:	
		MY POSITION IS: <input type="checkbox"/> ELECTIVE <input checked="" type="checkbox"/> APPOINTIVE	

## WHO MUST FILE FORM 8B

This form is for use by any person serving at the county, city, or other local level of government on an appointed or elected board, council, commission, authority, or committee. It applies equally to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing the reverse side and filing the form.

## INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

A person holding elective or appointive county, municipal, or other local public office **MUST ABSTAIN** from voting on a measure which inures to his or her special private gain or loss. Each elected or appointed local officer also is prohibited from knowingly voting on a measure which inures to the special gain or loss of a principal (other than a government agency) by whom he or she is retained (including the parent organization or subsidiary of a corporate principal by which he or she is retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. Commissioners of community redevelopment agencies under Sec. 163.356 or 163.357, F.S., and officers of independent special tax districts elected on a one-acre, one-vote basis are not prohibited from voting in that capacity.

For purposes of this law, a "relative" includes only the officer's father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with the officer as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

\* \* \* \* \*

### ELECTED OFFICERS:

In addition to abstaining from voting in the situations described above, you must disclose the conflict:

PRIOR TO THE VOTE BEING TAKEN by publicly stating to the assembly the nature of your interest in the measure on which you are abstaining from voting; *and*

WITHIN 15 DAYS AFTER THE VOTE OCCURS by completing and filing this form with the person responsible for recording the minutes of the meeting, who should incorporate the form in the minutes.

\* \* \* \* \*

### APPOINTED OFFICERS:

Although you must abstain from voting in the situations described above, you otherwise may participate in these matters. However, you must disclose the nature of the conflict before making any attempt to influence the decision, whether orally or in writing and whether made by you or at your direction.

IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes. (Continued on other side)

### APPOINTED OFFICERS (continued)

- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.

### DISCLOSURE OF LOCAL OFFICER'S INTEREST

I, Dawn Liberta, hereby disclose that on November 17, 20 22:

(a) A measure came or will come before my agency which (check one)

- ☐ inured to my special private gain or loss;
- ☐ inured to the special gain or loss of my business associate, \_\_\_\_\_;
- ☐ inured to the special gain or loss of my relative, \_\_\_\_\_;
- ☐ inured to the special gain or loss of \_\_\_\_\_, by whom I am retained; or
- ☐ inured to the special gain or loss of \_\_\_\_\_, which is the parent organization or subsidiary of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

I abstained from voting on Agenda Item VI., "Approve Delay of Safe Sleep Procurement and Extension of Current Contract Term," as I serve on the Board of the Broward Healthy Start Coalition. Healthy Start runs the Safe Sleep Program and has the contract that is being extended.

November 17, 2022  
Date Filed

Dawn Liberta  
Signature

NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED \$10,000.

**TAB D**

# CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

## Finance Committee Meeting

Virtual Zoom Meeting  
November 18, 2022 @ 3:00 p.m.  
Minutes

### **CSC Members in Attendance:**

Health Department Director Paula Thaqi (*Committee Chair*), Judge Shari Africk-Olefson; Governor Appointee Cathy Donnelly; DCF Community Development Administrator Dawn Liberta; Governor Appointee Jeffrey Wood

### **Committee Members Absent:**

Tom Powers

### **Staff in Attendance:**

Cindy Arenberg Seltzer, President/CEO; Monti Larsen, COO; Kathleen Campbell; Amy Jacques

### **Guests in Attendance:**

Scott Sweeten (PFM Asset Management), Israel Gomez (Keefe McCullough), Alex Kalinin (Keefe McCullough)

### **Agenda:**

#### **I. Call to Order**

Dr. Thaqi called the meeting to order at 3:01 p.m.

#### **II. Finance Committee Minutes**

**ACTION:** Ms. Donnelly made a motion to approve the August 9, 2022, meeting minutes as presented. The motion was seconded by Ms. Liberta and passed with no opposing votes.

#### **III. Investment Presentation**

Mr. Scott Sweeten (Sr. Managing Consultant, PFM Asset Management) reviewed the investment performance for the quarter ended September 30, 2022. He gave a market economic update, reporting persistent high inflation, a deteriorating housing market, continued personal consumption that is impacting household



savings and balance sheets, and a worsening economic outlook that is propped up by a strong labor market. He pointed out that, as a result, the Federal Reserve has committed to a heavy-handed policy, as the risk of a recession increases, and that rapidly rising rates negatively impact valuations and induce volatility.

He then highlighted CSC's core portfolio. Judge Africk-Olefson requested that for future Committee meetings, PFM spend more time speaking about the performance of CSC's assets and any possible adjustments that might be made. Mr. Sweeten promised to meet with the portfolio manager and provide further details regarding CSC's portfolio and less about macroeconomics at future meetings.

#### **IV. Investment Accounting Entry Recommendations Discussion**

Auditor Israel Gomez, Keefe McCullough, discussed recommendations for investment accounting entries for the portfolio's gains and losses, following practices set forth by the Government Accounting Standards Board (GASB). He stated that for the sake of transparency, everything needs to be recorded at fair market value on a monthly basis and should be reflected in the monthly Interim Financial Statements. He added that CSC is already tracking the cost in very detailed worksheets and compiles and records a detailed reconciliation.

#### **V. Financial Statement Mock-Up**

Ms. Arenberg Seltzer opened a discussion regarding possible ways the financial statements could be presented to Council members to make them more user friendly, taking advantage of the functionality and reports of the new financial management system. She introduced the most significant innovation, the stop light, which visually shows programs that are on track with a green check mark, those that are more than 10% off ideal and need attention paid to them with a yellow exclamation mark, and those that are more than 20% off ideal and are cause for concern with a red x. A column then follows the stop light with explanations for any red x.

Ms. Larsen addressed the transparency module in the new financial system and how she hopes to integrate financial and other data into this portal. She highlighted the online portal that can be established to drill down to details with pictures and graphs. Staff can pull SAMIS and demographic data and are considering other dashboards, such as those reflecting numbers served, monthly billing, etc. She is hoping to provide a sample in January or February.

The Committee Members expressed appreciation and provided their endorsement for the proposed changes.

## **VI. Office Space Commitment from Fund Balance**

Ms. Arenberg Seltzer started a discussion on long-term planning for possible office space expansion, noting that the current office space is at full capacity, with newer employees sharing offices designed as single spaces. She stated that while staff are currently following a “Hybrid with a Purpose” model, more and more staff are coming to the office regularly for work and meetings. She also reminded Members that the Council is prohibited by statute from securing debt of any kind. She suggested adding funds to the Building Fund from Fund Balance for future office space needs, emphasizing that doing so would not take money away from programs, as they are one-time funds that should not be used for recurring expenditures. She also added that the Council could decide at any point to take those funds out of the Building Fund and commit them elsewhere.

Council Members discussed the space challenges. They asked staff to keep looking for a way to make the current space work but agreed it would be prudent to set money aside as the community is continually asking CSC to expand its reach.

**ACTION: Ms. Liberta made a motion to approve recommending to the full Council increasing the Building Fund Commitment by \$3 million from Fund Balance to prepare for future growth. The motion was seconded by Ms. Donnelly and passed with no opposing votes.**

## **VII. Public & Members’ General Comments**

There were none.

## **VIII. Adjourn**

**ACTION: The meeting adjourned at 4:25pm.**

**TAB E**



## **For Council Meeting**

**As Recommended by the  
Finance Committee Meeting  
November 18, 2022**

**January 19, 2023**

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<b>Issue:</b>	Prepare for the Potential Need for New Office Space
<b>Action:</b>	Approve Increasing the Building Fund Commitment from Fund Balance to prepare for Future Growth.
<b>Budget Impact:</b>	\$3 Million Fund Balance to be Committed to the Building Fund for FY 22/23.

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**Background:** The Children's Services Council has been in its current headquarters for fourteen years and has maximized the available space. Meanwhile the demand for CSC's leadership on the many issues facing Broward's children and the increase in the number and scope of the contracts with agencies continues to grow. Over the past years, the Office Space Committee explored the vacant land adjacent to the building for possible future expansion to no avail. Furthermore, the Council approved in February 2020 Committing \$3 million in reserve towards solving the need for future growth.

**Current Status:** While the staff is currently working in a combination of in person and remote workspaces known as "Hybrid with a Purpose," more and more staff are coming to the office regularly for work and meetings. This has required newer employees to double-up in office space meant for one. Since the current office space is at full capacity, staff is anticipating what the future needs might be and what steps to take to prepare so when the time comes that CSC needs to expand, the funds are readily available. As a reminder, the Council is precluded by statute of securing debt of any kind.

The current CSC headquarters is 31,500 sq ft. Given the rate of growth of the issues CSC is taking on, staff anticipates the need for a larger building in the 50,000-75,000 sq ft range. At an estimated cost of \$275-\$300 per square foot, the Council will need approximately \$15- \$20 million, which will need to be achieved through a combination of the sale of the current building and cash on hand. The cash needed could take several

years to accumulate thus staff is recommending committing an additional \$3 million of fund balance to add to the Building Fund for future needs. Setting aside these funds would not impact programs and services as they are one-time funds which should not be used for recurring expenditures.

Governmental Accounting Standards Board ("GASB") requires a governing body to specifically commit fund balance for a specific purpose which cannot be used for any other purpose unless the governing body takes the same action to remove or change the constraint. This action would meet this requirement and start the forward-thinking process. The Finance Committee recommended bringing this request to the full Council for consideration.

**Recommended Action:** Approve Increasing the Building Fund Commitment from Fund Balance to prepare for Future Growth.

**TAB F**

## For Council Meeting January 19, 2023

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<b>Service Goal</b>	2.1 Reduce the incidence of child abuse, neglect and trauma.
<b>Objective:</b>	0.2.2 Provide support services for families with children in relative (Kinship) and non-relative care in collaboration with local partners to prevent foster or institutional care.
<b>Issue:</b>	MHA Kinship Contract Renewal
<b>Action:</b>	Approve MHA Kinship Contract Renewal for February 1, 2022, through September 30, 2023.
<b>Budget Impact:</b>	\$ 163,987 Of \$ 163,987 Available from their FY 22/23 Contract Allocation.

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**Background:** During the May 19th Budget Retreat, Mental Health America of Southeast Florida's (MHA) Kinship contract was deferred due to being on a Corrective Action Plan (CAP) to address service delivery and documentation issues. The concerns included missed case management opportunities to connect families to resources, unexplained service gaps, and incomplete case notes that lacked relevant detail.

In response to the Corrective Action Plan (CAP) initiated after their FY21/22 Program Performance Review, Mental Health America of Southeast Florida (MHA) developed new policies and procedures and hired staff to improve program oversight. Although some program service improvements were noted, staff recommended extending the contract through January 31, 2023, to give MHA time to resolve the CAP.

**Current Status:** Staff completed a comprehensive Program Performance Review in December of 2022, resulting in the determination that MHA has resolved the areas of concern noted in the CAP. There was evidence a quality assurance process has been implemented and the Kinship program is now fully staffed with two full-time Case Managers. CSC staff recommend renewal of the MHA Kinship grant for the remainder of the fiscal year.

**Recommended Action:** Approve MHA Kinship Contract Renewal for February 1, 2022, through September 30, 2023.

**TAB G**

## For Council Meeting January 19, 2023

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<b>Service Goal</b>	3.1 Reduce risk factors associated with delinquency, teen pregnancy, substance abuse, school dropout, and other risky behaviors.
<b>Objective:</b>	3.1.1 Provide youth development programs that engage middle school students attending high-need schools to promote school and community attachment.
<b>Issue:</b>	Address waitlist at one LEAP High School.
<b>Action:</b>	Approve Firewall Centers, Inc. Contract Adjustment to address the waitlist.
<b>Budget Impact:</b>	\$ 91,410 Of \$ 1,884,310 Available in Unallocated for Goal 3.1 for FY 22/23.

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**Background:** Since 2010, the Council has been committed to serving “at promise” high school youth during out-of-school time. The desired population for LEAP High programs are students attending high-need high schools where 80% or more students qualify for Free and Reduced Lunch. Year-round programming includes success coaches, academic support, personal enrichment, parent engagement, and case management services necessary to help low-income high school youth who are credit deficient, scored below grade level on standardized tests or have documented behavioral barriers to graduate high school. In 2020, the Positive Youth Development RFP was released and included LEAP High programs. Subsequently, in March 2021, the Council approved an expansion of the LEAP High programs to help high school students recover socially and academically from the Coronavirus disruptions. Under the 2021 expansion RFP, Firewall Centers, Inc. was awarded funding to provide services at Coconut Creek High School.

**Current Status:** Firewall’s LEAP High program at Coconut Creek High School has a waitlist of 35 youth. Staff recommends increasing Firewall’s allocation by \$91,410 (annualized at \$137,115 for the next fiscal year) to serve an additional 35 youth to resolve the waitlist. Staff checked with the other LEAP High providers to ascertain whether any had a waitlist for services. The YMCA is the only other LEAP High provider who reported over enrollment at one site. This can be addressed within the current allocation.

**Recommended Action:** Approve Firewall Centers, Inc. Contract Adjustment to address the waitlist.

**TAB H**

## For Council Meeting January 19, 2023

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<b>Service Goal</b>	SYS 1.2 Research and Evaluate Systems of Care.
<b>Objective:</b>	SYS 923 Collaborate with community partnerships to promote child and family research initiatives.
<b>Issue:</b>	Asset Based Community Development (ABCD) RFP Award.
<b>Action(s):</b>	<ol style="list-style-type: none"><li>1. Approve Rater Recommendation for ABCD Facilitation &amp; Coaching Services.</li><li>2. Approve Facilitator/Coaching Provider Paying Community Connector Stipends &amp; Miscellaneous Expenses for 4 Months.</li></ol>
<b>Budget Impact:</b>	\$58,900 of \$170,000 Available in Goal 923 for FY 22/23.

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**Background:** In May 2021, the Council awarded \$85,000 to the Center for Social Change/FERN Collective (FERN Collective) to implement two Assets Based Community Development (ABCD) pilot projects in the cities of Fort Lauderdale and Lauderhill. Based on the initial success of the ABCD hubs, the Council approved additional funding for FY22/23 to procure services to sustain and expand ABCD hubs. An initial ABCD Services procurement was released in July 2022 seeking applicants to provide Facilitation, Coaching, and Administrative Support Services. There were no completed applications for that RFP. Based on staff research, the RFP was split into two separate RFPs (one for Facilitation and Coaching and one for Administrative Support Organization services) which were released in November 2022. The Council approved extending the contract with the Center for Social Change until December 2022 so CSC's existing ABCD hubs could continue until the anticipated new ABCD awards at January 2023 Council meeting.

**Current Status:** The ABCD Facilitation and Coaching RFP received one completed application from A Little Help Never Hurt, LLC (ALHNNH), which will serve as the fiscal agent for the KRIS Collective (three consultants who provided services for CSC's FY 22 ABCD pilot hubs, and a new bilingual consultant). ALHNNH proposed to provide services for CSC's existing hubs in Lauderhill and Fort Lauderdale and implement a new hub in Hollywood (primarily Spanish speaking neighborhood).



Raters included two members of the current ABCD hubs and an expert from Palm Health Foundation. They found the proposal responsive and awarded ALHNNH an average score of 134 (92%).

Unfortunately, the Administrative Support Organization RFP did not receive any completed applications. Staff will continue to explore effective and efficient ways to provide community stipends and mini-grant management. Meanwhile, in order to allow the existing projects to continue, to start the work and the Hollywood ABCD hub, and to honor the commitment of the Community Design Team members, staff recommends ALHNNH provide the Community Connector/residents stipends and miscellaneous costs for up to 4 months, pending the revised ASO RFP award or other solution.

In an exciting development, CSC's ABCD hubs have spawned widespread interest. The City of Lauderhill and Community Foundation of Broward have expressed interest in contracting separately with ALHNNH to provide facilitation and coaching services for two new hubs in Lauderhill, one new hub in Pompano Beach, and one new hub in Deerfield Beach to expand the Council's innovative grassroots authentic community engagement efforts.

**Recommended Action:** 1. Approve Rater Recommendation for ABCD Facilitation & Coaching Services.

2. Approve Facilitator / Coaching Provider Paying Community Connector Stipends & Miscellaneous Expenses for 4 Months.

**TAB I**

## For Council Meeting January 19, 2023

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<b>Service Goal</b>	5 Improve the educational success for young children.
<b>Objective:</b>	053 Provide leadership and support for the Community-wide Grade Level Reading Campaign including literacy and early education support (PreK through 3rd grade) and other resources for children, parents and teachers.
<b>Issue:</b>	Read for the Record 2022 Recap.
<b>Action:</b>	FYI.
<b>Budget Impact:</b>	None.

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**Background:** The JumpStart *Read for the Record* event inspires adults to read with children, spurs policymakers and organizations to act towards transformative change in early education and puts books into the hands of millions of children. This year's chosen book was "Nigel and the Moon" by Antwan Eady (JumpStart's first African American, male author) and illustrated by Gracey Zhang. It is a story about a young boy who dreams big but is scared to share his dreams with the world. Instead, every night, he tells his dreams to the moon. The book encourages children to celebrate where they come from, who they are, and who they want to be. The 2022 goal was to distribute a copy of the book to all four and five-year-olds in the county. This effort required the CSC to purchase approximately 35,000 copies. In addition, BCPS ESOL Department ordered 2,500 copies of Spanish language books plus 1,500 for their HeadStart classes. Though JumpStart offered Broward partners the lowest volume discount price, there was still a \$10,000 variance in the CSC's over \$130,000 budget. At the April 2022 meeting, the Council approved the acceptance of a \$10,000 donation to be used toward the purchase, which allowed the full demand for books to be met.

**Current Status:** Although the main shipment of books was delayed due to unforeseen circumstances, JumpStart and publisher Harper Collins ensured delivery of enough books for each classroom to have one, so the 2022 Broward: Read for the Record event could take place as scheduled on October 27<sup>th</sup>. HandsOn Broward recruited over 900 volunteers, and some schools also recruited volunteers from their communities and staff. In total, 210 Public Schools and 275 Private Schools and Community Early Childhood Providers participated. Highlights from the day were shared widely on social media by guest readers and schools alike. A recap of the event was featured on WSVN, and several elected officials participated as guest readers. Guest

readers included U.S. Rep. Debbie Wasserman Schultz, FL Sen. Rosalind Osgood, Broward State Attorney Harold Pryor, Broward Comm. Beam Furr, Circuit Judge Shari Africk-Olefson, and FL State. Rep. Dan Daley, as well as other CSC Council members and staff, including President/CEO Cindy Arenberg Seltzer.

Physical copies were received in November and are expected to be distributed to all four and five-year-old's by the end of January through a joint effort by the Early Learning Coalition of Broward County and Gulfstream Academy.

**Recommended Action:** FYI.



## For Council Meeting January 19, 2023

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<b>Service Goal</b>	93 Educate the public about the availability of community resources and advocacy efforts on behalf of children and families.
<b>Objective:</b>	932 Educate Broward's taxpayers about issues, resources, and services available for Broward's children and families using the full spectrum of media and community outreach tools to improve community's awareness of available resources.
<b>Issue:</b>	Quarterly Community Engagement Report.
<b>Action:</b>	FYI.
<b>Budget Impact:</b>	None.

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**Background:** From the onset, CSC staff have tried to educate the community about the resources available through CSC funding and partnerships. Using a full spectrum of media, as well as taking part in hundreds of community events county-wide, the work, worth and impact worth of the CSC is made evident. This work is done with the understanding that we live in a diverse community that accesses and uses information in varied formats.

**Current Status:** During the 1<sup>st</sup> quarter of the CSC fiscal year, CSC staff have taken part in 17 in-person community events, reaching over 5,000 residents. In addition, there were 485 Broward Read for the Record locations that reached tens of thousands of students. Community events included: Nova Day for Children; Girls' Day Out; BMSD Healthy Community Zone Fair; Howl-o-Ween Family Fest; Deerfield Beach Community Care Town Hall; Socaton Mental Health Awareness; Family Day Celebration of Diversity; National Adoption Day; Rise-up Fathers, Men and Boys Summit; West Park Holiday Tree Lighting and Toy Giveaway Drive; Community Resource Night; a Clean-up Day at Historically Black Beach Dr. Von D. Mizell-Eula Johnson State Park.

Since September 2022, over 10,000 Family Resource Guides have been distributed by CSC staff. The publisher, Kessler Creative, directly distributed over 40,000 copies to BCPS and the community, as well as family court judges. In addition, since November 2022, 1,000 copies of the CSC's Funded Program Directory have been distributed to agencies and organizations.

In October, for the first time since the COVID-19 pandemic, CSC fully produced an episode of Future First: Focus on Broward's Children. The segment's focus was on the Youth System Organizers.

Extensive planning and work began during this reporting period to revamp the website to increase user-friendly functionality. The organization's digital footprint continues to be impressive. The social media followership reported 1<sup>st</sup> quarter was 7,890 Facebook, 2,036 Instagram, and 2,800 Twitter.

**Recommended Action:** FYI





## For Council Meeting January 19, 2023

**Issue:** Amend Travel Per Diem Rates.

**Action:** Approve Amending Travel Per Diem Rates beginning January 2023.

**Budget Impact:** Will be absorbed in the currently allocated budget line item for out-of-county travel for FY 22/23.

**Background:** SB1426 authorizes counties, school boards and special districts to set per diem travel rates that vary from those set in FS s.112.061. The CSC current travel policy reimburses staff for meals when traveling overnight in accordance with rates approved by the Council in September 2019.

**Current Status:** Since it has been over three years since the current rates were increased, staff is recommending amending the CSC travel per diem rates to a little more accurately reflect meal costs when traveling. Based on the federal per diem daily rate for a city such as Ft. Lauderdale, the proposed increases are listed below:

	<b>Current rates (Approved by the Council in September 2019)</b>	<b>Recommended rates (based on other local governments)</b>
Breakfast	\$11.00	\$12.00
Lunch	\$17.00	\$20.00
Dinner	\$28.00	\$32.00
Total Daily Rate	\$56.00	\$64.00

Hotel and other related travel costs will continue to be paid directly at the actual rate.

When staff travel outside of the tri-county area, they have a choice to either rent a car or drive their own. If they take their own car, they are reimbursed a subsidy which is the equivalent of the average rental rate and are **not** paid mileage. This amount was \$35 per day for over twenty years! The rate has now increased to an average of \$45 per day. Staff recommends increasing this rate to \$45 to remain equivalent to the car rental rate.

**Recommended Action:** Approve Amending Travel Per Diem Rates beginning January 2023



## For Council Meeting January 19, 2023

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**Issue:** Budget Amendments and Interim Financial Statements for the First Quarter Ending December 31, 2022.

**Action:** Approve Budget Amendments and Interim Financial Statements for Period Ending December 31, 2022.

**Budget Impact:** None.

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**Background:** The Budget Amendments and Interim Financial Statements are attached for review and approval. Programmatic billing runs a month behind; the administrative costs are presented through the end of December 31, 2022.

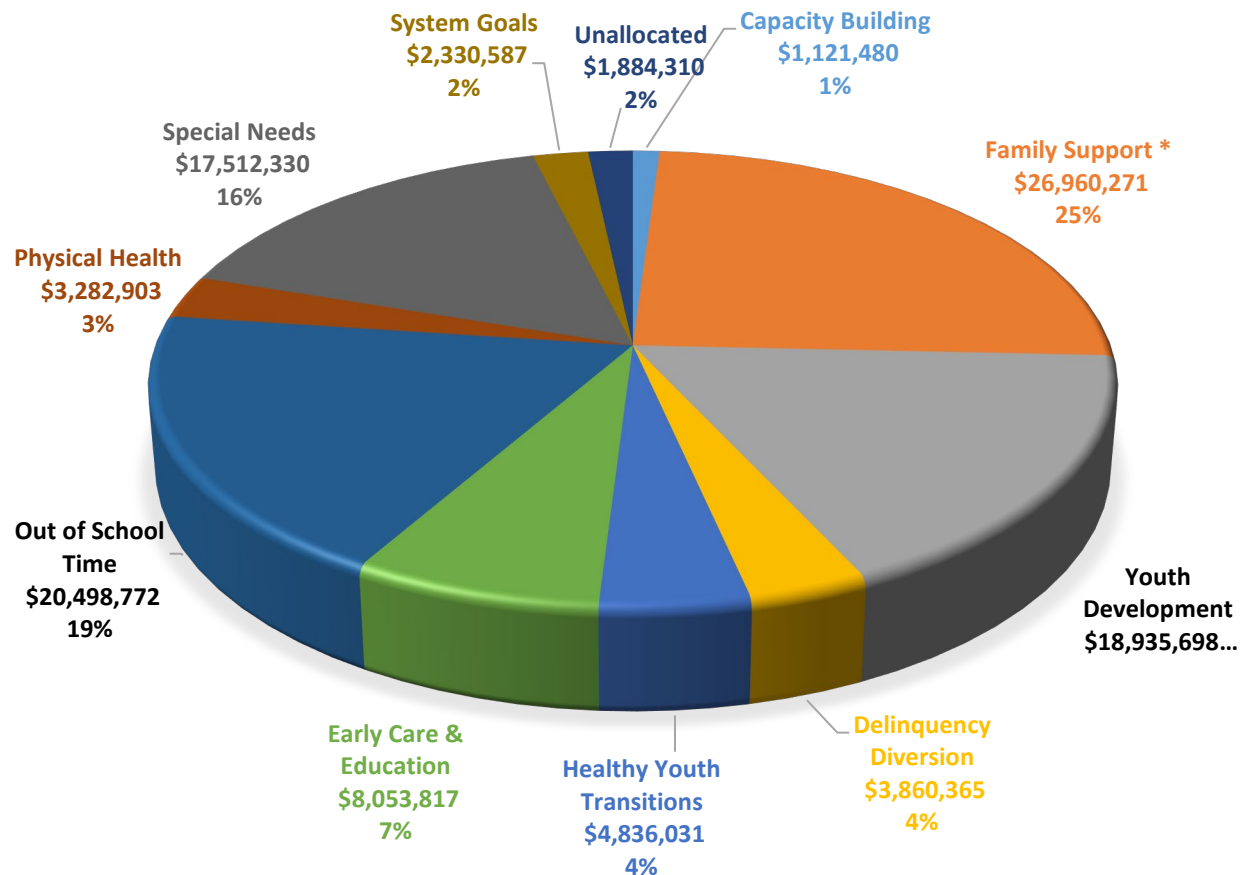
As a reminder, staff continue to work on the implementation of the report writer as Phase 2 of the Open Gov project continues. This month staff added indicators to the program goal report so the reader can easily recognize whether utilization is on track or needs attention. Staff appreciate the Council's support and patience as we continue to improve reporting.

**Current Status:** The major financial highlights of the period include:

- ◆ In this **first Budget Amendments and Interim Financial Statements** report for the new fiscal year, you may notice the first two pages display the Budget Amendment details. In October and November, the Council approved the budget carry-forward items, totaling \$1.5 million and this now incorporates those amounts into the financial statements.
- ◆ **87% Of Revenue Collected:** As of December 31, 2022, CSC has collected \$91M in tax revenue, which is approximately 87% of the of the \$105M annual tax revenue budget. This rate is similar to this time last fiscal year. Most of the tax revenues are received in the month of December as many property owners take advantage of the 4% discount for paying their taxes promptly.
- ◆ **Program Services Expenditures on track:** The Program Goals report, (starting on page 8) shows that utilization for most programs started off the new fiscal year on track. For those programs that have a red indicator due to a variance of over 20% between Percent of Budget and Ideal include comments outlining the individual circumstances for that program.

The chart below provides a visual breakdown of the FY23 Program Services annual budget.

### PROGRAM BUDGET BY GOAL FY 23



\*Family Support includes; Family Strengthening, Maternal Child Health, Child Welfare & Child Safety.

**Recommended Action:** Approve Budget Amendments Interim Financial Statements for Period Ending December 31, 2022.



**BUDGET AMENDMENTS and  
INTERIM FINANCIAL STATEMENTS  
For The First Quarter Ended  
December 31, 2022**

Submitted to Council Meeting January 19, 2023



**Children's Services  
Council of Broward County  
Table of Contents  
December 31, 2022**

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**Children's Services Council of Broward County  
Budget Amendments  
for Period Ended December 31, 2022.**

Description	Beginning Budget Annualized	Total Amendments	Ending Budget Annualized	Comments
<b>Budget Amendments reflected in the financial statements.</b>				
<u><b>Carryforwards:</b></u>				
<u><b>Service Goals:</b></u>				
Organization & Program Quality, Goal 012	\$589,121.00	\$6,200.00	\$595,321.00	Carryforward from FY22- CA 10/20/22 - Equity Initiatives.
Kinship Care/Non-Relative Care, Goal 022	\$1,350,171.00	\$130,782.00	\$1,480,953.00	Carryforward from FY22- CA 10/20/22 - Kinship Care Programs.
Youth Development, Goal 031	\$9,539,813.00	\$209,710.00	\$9,749,523.00	Carryforward from FY22- CA 10/20/22 - Promise Up Program.
Grade Level Reading, Goal 053	\$958,003.00	\$140,000.00	\$1,098,003.00	Carryforward from FY22- CA 10/20/22 - Broward Read for the Record - Books.
<u><b>System Goals:</b></u>				
Leadership/Resources-Strategic, Goal 921	\$110,000.00	\$1,750.00	\$111,750.00	Carryforward from FY22- CA 10/20/22 - Leadership/Resource Strategic/Clear Impact
Improve Provider Reporting, Goal 922	\$255,109.00	\$59,200.00	\$314,309.00	Carryforward from FY22- CA 10/20/22 - Improve Provider Reporting/SGS Technologies
Sponsorships, Goal 931	\$67,500.00	\$7,500.00	\$75,000.00	Carryforward from FY22- CA 10/20/22 - NOVA SE University / Sponsorships / Oct event
<u><b>General Administration:</b></u>				
Consulting	\$61,000.00	\$90,644.00	\$151,644.00	Carryforward from FY22- CA 10/20/22 - Capital Outlay / OpenGov Software
<u><b>Capital Outlay:</b></u>				
Computer Equipment	\$160,000.00	<u>\$1,105.00</u>	\$161,105.00	Carryforward from FY22- CA 10/20/20 - Computer Equipment
<b>Total October 2022 carryforward from Prior Year</b>		<b>\$646,891.00</b>		
<u><b>Service Goals:</b></u>				
Youth Development, Goal 031	\$9,749,523.00	\$65,870.00	\$9,815,393.00	Carryforward from FY22- CA 11/17/22 - Youth Dev. / Urban League of Broward County
Out of School, Goal 072	\$19,239,674.00	\$154,454.00	\$19,394,128.00	Carryforward from FY22- CA 11/17/22 - Out of School / Various Providers
After School/Summer Program, Goal 101	\$12,387,128.00	\$35,203.00	\$12,422,331.00	Carryforward from FY22- CA 11/17/22 - After School/Summer Program / Various Providers
<u><b>General Administration:</b></u>				
General Program Support & Administration Salary/Benefits	\$8,604,471.00	\$45,000.00	\$8,649,471.00	Carryforward from FY22- CA 11/17/22 - Salary & benefit adjustment, retirement, and vacation payouts.
Consulting	\$18,000.00	\$4,950.00	\$22,950.00	Carryforward from FY22- CA 11/17/22 - Hays Financial Group / FRS Sec 415 Limit Compliance Testing
Capital Outlay:	\$161,105.00	\$217,726.00	\$378,831.00	Carryforward from FY22- CA 11/17/22 - Roll over from FY22 balance
Property Appraiser	\$638,090.00	\$34,326.00	\$672,416.00	Carryforward from FY22- CA 11/17/22 - BCPA
CRA	\$3,006,756.00	\$5,000.00	\$3,011,756.00	Carryforward from FY22- CA 11/17/22
<u><b>Facilities Related:</b></u>				
Building Related Expense	\$0.00	\$335,671.00	\$335,671.00	Carryforward from FY22- CA 11/17/22 - Roll over from FY22 balance
Reduced OCT Carryforward Adjustment		<u>(\$7,660.00)</u>		
<b>Total November 2022 carryforward from Prior Year</b>		<b><u>\$890,540.00</u></b>		
<b>Total Carryforward from Prior Year</b>		<b>\$ 1,537,431.00</b>		

**Children's Services Council of Broward County  
Budget Amendments  
for Period Ended December 31, 2022. (Continued)**

Description	Beginning Budget Annualized	Total Amendments	Ending Budget Annualized	Comments
<b><u>October 2022 Amendments:</u></b>				
<b><u>Service Goals:</u></b>				
Grade Level Reading, Goal 053	\$1,098,003.00	(\$75,000.00)	\$1,023,003.00	ML Carryforward from FY22- CA 10/20/22
Unallocated	\$1,809,344.00	\$75,000.00	\$1,884,344.00	ML Carryforward from FY22- CA 10/20/22
<b><u>November 2022 Amendments:</u></b>				
<b><u>Revenues:</u></b>				
Beginning Fund Balance	\$18,259,051.00	\$832,333.00	\$19,091,384.00	Carryforward from FY22- CA 11/17/22 -
Comm collaboration	\$0.00	\$39,700.00	\$39,700.00	C/A 11/17/2022 -
Comm collaboration	\$0.00	\$35,000.00	\$35,000.00	C/A 11/17/2022 - UPENN AISP
Fed Thru State	\$709,710.00	\$65,870.00	\$775,580.00	Carryforward from FY22- CA 10/20/22 - Promise Up Program.
<b><u>Service Goals:</u></b>				
Grade Level Reading, Goal 053	\$1,023,003.00	\$39,700.00	\$1,062,703.00	Per ML Broward Reads for the Record.
<b><u>System Goals:</u></b>				
Promote Research Initiatives, Goal 923	\$255,000.00	\$55,000.00	\$310,000.00	Carryforward from FY22- CA 11/17/22 - UPENN AISP
Integrated Data System, Goal 924	\$20,000.00	(\$20,000.00)	\$0.00	Carryforward from FY22- CA 11/17/22 - Promote Research Initiative - UPENN
Unallocated	\$1,884,344.00	\$34.00	\$1,884,378.00	Carryforward from FY22- CA 11/17/22 -



**Children's Services Council of Broward County**  
**Balance Sheet**  
**at December 31, 2022**

	<b>General Fund</b>	<b>Prior Year General Fund</b>
<b>ASSETS</b>		
Current Assets:		
Cash	\$ 3,859,942.07	\$ 4,306,960.61
Investments (Note #3)	117,461,512.74	131,256,768.49
Investments -Managed Funds	24,767,425.09	-
Accounts and Interest Receivable	38,258.09	31,995.55
Due From Other Governments	100,785.23	80,660.44
Prepaid Items	388,700.54	322,315.23
Total Assets	<u>\$ 146,616,623.76</u>	<u>\$ 135,998,700.32</u>
<b>LIABILITIES and FUND BALANCE</b>		
Liabilities:		
Accounts Payable and Accrued Liabilities	1,581,112.95	2,267,747.36
Salaries and Fringe Benefits Payable	301,999.67	403,579.14
Unearned Revenue	731,401.33	698,507.19
Total Liabilities	<u>2,614,513.95</u>	<u>3,369,833.69</u>
Fund Balance: (Note #4)		
Nonspendable	388,700.54	322,315.23
Committed for Building Fund	3,000,000.00	3,000,000.00
Assigned for Contracts & Encumbrances	102,534,364.16	95,082,510.07
Assigned for Administration	5,104,815.38	8,194,529.07
Unassigned - Minimum Fund Balance	21,457,084.00	11,678,821.00
Unassigned Fund Balance	11,517,145.73	14,350,691.26
Total Fund Balance	<u>144,002,109.81</u>	<u>132,628,866.63</u>
Total Liabilities and Fund Balance	<u>\$ 146,616,623.76</u>	<u>\$ 135,998,700.32</u>

Notes to the Financial Statements are an integral part of this statement.

Children's Services Council of Broward County  
Budget to Actual (Budgetary Basis)  
Annualized - Fiscal Year Ended September 30, 2023














	BUDGET	ACTUAL	VARIANCE	% of Actual to Budget
<b>Revenues:</b>				
Ad Valorem Taxes	\$ 105,489,302.00	\$ 91,434,587.83	\$ 14,054,714.17	86.68%
Federal & State Grant Funding:				
Title IVE Legal Supports	425,000.00	30,657.61	394,342.39	7.21%
Title IVE Adoption	105,000.00	8,494.91	96,505.09	8.09%
Promise Neighborhood	775,580.00	47,979.78	727,600.22	6.19%
Investment Earnings (Note #3)	250,000.00	320,872.10	(70,872.10)	128.35%
Investment-Gain(Loss)Managed Funds (Note #3)	-	215,032.40	(215,032.40)	
Local Foundation Grants	1,609,337.00	917,637.59	691,699.41	57.02%
Local Collaborative Events & Resources	74,700.00	-	74,700.00	0.00%
Training	10,000.00	2,065.00	7,935.00	20.65%
Budgeted Fund Balance & Carry Forward	19,091,351.00	-	19,091,351.00	0.00%
<b>Total Revenues</b>	<b>\$ 127,830,270.00</b>	<b>\$ 92,977,327.23</b>	<b>\$ 34,852,942.77</b>	<b>72.73%</b>
<b>Expenditures:</b>				
<b>Program Services and Support:</b>				
Program Services	109,276,564.00	13,926,966.25	95,349,597.75	12.74%
Monitoring	140,000.00	17,245.00	122,755.00	12.32%
Outcome Materials	55,500.00	9,987.52	45,512.48	18.00%
<b>Total Program Services</b>	<b>109,472,064.00</b>	<b>13,954,198.77</b>	<b>95,517,865.23</b>	
Employee Salaries	5,943,845.00	1,375,987.09	4,567,857.91	23.15%
Employee Benefits	2,705,626.00	524,330.47	2,181,295.53	19.38%
Consulting	15,000.00	-	15,000.00	0.00%
Material and Supplies	7,200.00	569.52	6,630.48	7.91%
Printing and Advertising	11,000.00	2,289.00	8,711.00	20.81%
Software Maintenance	123,370.00	16,601.20	106,768.80	13.46%
Telecommunications	26,000.00	3,717.64	22,282.36	14.30%
Travel / Dues & Fees	91,500.00	8,672.74	82,827.26	9.48%
Other Expenditures	29,863.00	4,737.41	25,125.59	15.86%
<b>Total Program Support</b>	<b>8,953,404.00</b>	<b>1,936,905.07</b>	<b>7,016,498.93</b>	
<b>Total Program Services and Support</b>	<b>118,425,468.00</b>	<b>15,891,103.84</b>	<b>102,534,364.16</b>	<b>13.42%</b>

Children's Services Council of Broward County  
Budget to Actual (Budgetary Basis)- continued

	BUDGET	ACTUAL	VARIANCE	% of Actual to Budget
<b>General Administration:</b>				
Employee Salaries	2,467,578.00	594,795.28	1,872,782.72	24.10%
Employee Benefits	1,135,432.00	242,931.28	892,500.72	21.40%
Legal Fees	40,000.00	555.00	39,445.00	1.39%
Auditors	40,000.00	-	40,000.00	0.00%
Other Consultants	174,594.00	492.50	174,101.50	0.28%
Insurance	91,117.00	22,312.57	68,804.43	24.49%
Materials and Supplies	65,248.00	4,700.79	60,547.21	7.20%
Printing and Advertising	21,200.00	270.00	20,930.00	1.27%
Facilities Management & Bldg Operations	613,113.00	27,103.97	586,009.03	4.42%
Software Maintenance	315,820.00	46,085.70	269,734.30	14.59%
Telecommunications	53,670.00	13,971.29	39,698.71	26.03%
Travel / Dues & Fees	98,875.00	5,961.30	92,913.70	6.03%
Other Expenditures	225,152.00	25,334.04	199,817.96	11.25%
Total General Administration	5,341,799.00	984,513.72	4,357,285.28	
<b>Non-Operating:</b>				
Tax Collection Fees	672,416.00	318,609.82	353,806.18	47.38%
Community Redevelopment Area Fees	3,011,756.00	2,993,931.43	17,824.57	99.41%
Total Non-Operating	3,684,172.00	3,312,541.25	371,630.75	
Total General Administration & Non-Operating	9,025,971.00	4,297,054.97	4,728,916.03	47.61%
<b>Capital Outlay:</b>				
Computer Hardware/Software	368,831.00	2,931.65	365,899.35	0.79%
Furniture/ Equipment	10,000.00	-	10,000.00	0.00%
Total Capital Outlay	378,831.00	2,931.65	375,899.35	0.77%
<b>Total Expenditures</b>	<b>\$ 127,830,270.00</b>	<b>\$ 20,191,090.46</b>	<b>\$ 107,639,179.54</b>	<b>15.80%</b>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>	-	\$ 72,786,236.77		
<b>Beginning Fund Balance</b>		\$ 71,215,873.04		
<b>Ending Fund Balance</b>		<u>\$ 144,002,109.81</u>		

Notes to the Financial Statements are an integral part of this statement.

**Children's Services Council of Broward County**  
**Program Expenditures By Goals**  
**Budget to Actual (Budgetary Basis)**  
**For the Three Months Ended December 31, 2022**

Fiscal Year 2022 - 2023					
	Revised	YTD Actual	Remaining	% of	Ideal @
	Budget	Expenditures	Budget	Budget	Nov
Comments					
<b>Services Goals:</b>					
<i>Training/Technical Assistance</i>					
Training	68,275.00	16,758.30	51,516.70	24.55%	
Unallocated - Training	31,725.00	-	31,725.00	0.00%	
<b>Total Training/Technical Assistance</b>	<b>100,000.00</b>	<b>16,758.30</b>	<b>83,241.70</b>	<b>16.76%</b>	
<i>Organization &amp; Program Quality</i>					
HEAL Trauma Coaching	56,000.00	1,500.00	54,500.00	2.68%	
Equity Initiatives	26,150.00	-	26,150.00	0.00%	
Leadership Initiatives	44,000.00	1,500.00	42,500.00	3.41%	
Mini Grants	114,500.00	68,700.00	45,800.00	60.00%	
Training & Coaching	99,179.00	2,581.25	96,597.75	2.60%	
Unallocated - HEAL Trauma Coaching/Consulting	79,150.00	-	79,150.00	0.00%	
Unallocated - HEAL Trauma Stipends	176,342.00	-	176,342.00	0.00%	
<b>Total Organization &amp; Program Quality</b>	<b>595,321.00</b>	<b>74,281.25</b>	<b>521,039.75</b>	<b>12.48%</b>	
<i>Fiscal Support</i>					
FLITE-FS KIDS CWSYOP	5,513.00	918.82	4,594.18	16.67%	16.67% 
FLITE-FS KIDS - HOPE COURT	3,551.00	355.10	3,195.90	10.00%	16.67% 
FLITE-FS KIDS Community Collaboration	15,936.00	-	15,936.00	0.00%	16.67%  Pending contract execution.
Healing Art Inst/FS KIDS	25,000.00	2,083.33	22,916.67	8.33%	16.67% 
Unallocated-Fiscal Support	50,000.00	-	50,000.00	0.00%	
<b>Total Fiscal Support</b>	<b>100,000.00</b>	<b>3,357.25</b>	<b>96,642.75</b>	<b>3.36%</b>	
<i>Volunteers</i>					
Volunteer Broward	326,159.00	24,481.14	301,677.86	7.51%	16.67% 
<b>Total Volunteers</b>	<b>326,159.00</b>	<b>24,481.14</b>	<b>301,677.86</b>	<b>7.51%</b>	
<b>Total Agency Capacity</b>	<b>1,121,480.00</b>	<b>118,877.94</b>	<b>1,002,602.06</b>	<b>10.60%</b>	
<i>Reduce AAuse &amp; Neglect</i>					
Advocacy Network on Disabilities	243,064.00	43,456.31	199,607.69	17.88%	16.67% 
ARC, INC - PAT	725,716.00	86,338.12	639,377.88	11.90%	16.67% 
Boys & Girls Club	468,381.00	87,756.16	380,624.84	18.74%	16.67% 
Boys Town South Florida	364,455.00	44,971.89	319,483.11	12.34%	16.67% 
Broward Children's Center	149,811.00	11,173.86	138,637.14	7.46%	16.67% 
Children's Harbor	581,891.00	45,568.15	536,322.85	7.83%	16.67% 
Community Based Connections	318,635.00	48,318.28	270,316.72	15.16%	16.67% 
Ctr for Hearing & Comm	187,107.00	24,994.96	162,112.04	13.36%	16.67% 

**Children's Services Council of Broward County**  
**Program Expenditures By Goals**  
**Budget to Actual (Budgetary Basis)**  
**For the Three Months Ended December 31, 2022**

	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Comments
Family Central w/KID-Nurturing	496,615.00	91,128.46	405,486.54	18.35%	16.67%	✓
Gulf Coast CC	1,015,563.00	170,306.24	845,256.76	16.77%	16.67%	✓
Henderson Beh Hlth-HOMEBUILDER	523,419.00	67,496.65	455,922.35	12.90%	16.67%	✓
Henderson Beh Hlth-MST	816,585.00	109,187.14	707,397.86	13.37%	16.67%	✓
Hispanic Unity	526,233.00	85,521.22	440,711.78	16.25%	16.67%	✓
Jack and Jill Children's Center	181,412.00	43,494.00	137,918.00	23.98%	16.67%	✓
JAFCO-MST	640,185.00	85,198.93	554,986.07	13.31%	16.67%	✓
Juliana Gerner & Assoc. Program	356,513.00	35,600.12	320,912.88	9.99%	16.67%	✓
KIDS in Distress-HOMEBUILDERS	543,165.00	67,544.46	475,620.54	12.44%	16.67%	✓
KIDS in Distress-KID First	1,440,450.00	155,946.66	1,284,503.34	10.83%	16.67%	✓
Memorial Healthcare Sys-Teens	445,828.00	68,649.32	377,178.68	15.40%	16.67%	✓
Memorial Healthcare Sys- Family Ties	957,820.00	133,163.22	824,656.78	13.90%	16.67%	✓
PACE	284,393.00	40,208.42	244,184.58	14.14%	16.67%	✓
Smith Mental Health Assoc-CBT	652,063.00	110,400.47	541,662.53	16.93%	16.67%	✓
Unallocated - Family Strengthening	54,849.00	-	54,849.00	0.00%		
<b>Total Reduce Abuse &amp; Neglect</b>	<b>11,974,153.00</b>	<b>1,656,423.04</b>	<b>10,317,729.96</b>	<b>13.83%</b>		
<b>Kinship Care/Non-Relative Care</b>	<b>-</b>					
Harmony Development Center	184,262.00	38,551.09	145,710.91	20.92%	16.67%	✓
KIDS in Distress-KISS	648,297.00	56,104.33	592,192.67	8.65%	16.67%	✓
Legal Aid Service-KISS	338,625.00	57,535.79	281,089.21	16.99%	16.67%	✓
Mental Health America of So FL	65,622.00	10,428.33	55,193.67	15.89%	16.67%	✓
Training	80,000.00	50,000.00	30,000.00	62.50%		
Unallocated -Kinship Care/Non-Relative Care	163,987.00	-	163,987.00	0.00%		
<b>Total Kinship Care/Non-Relative Care</b>	<b>1,480,793.00</b>	<b>212,619.54</b>	<b>1,268,173.46</b>	<b>14.36%</b>		
<b>Negative Impact of Trauma</b>						
Broward Behavioral Health Ctr	500,000.00	46,772.01	453,227.99	9.35%	16.67%	✓
Center For Mind Body Medicine	122,000.00	-	122,000.00	0.00%		Summer training & yr-round supervision.
Community Based Connections /HEAL	570,600.00	41,019.20	529,580.80	7.19%	16.67%	✓
Healing Arts Inst of South FL FS KIDS-HEAL	488,250.00	40,357.81	447,892.19	8.27%	16.67%	✓
JAFCO-Community Wellness Center	479,798.00	53,417.19	426,380.81	11.13%	16.67%	✓
Memorial Healthcare System / HEAL	638,400.00	58,201.88	580,198.12	9.12%	16.67%	✓
Mental Health America of SE FL / HEAL	488,250.00	28,875.26	459,374.74	5.91%	16.67%	⚠
Smith Mental Health Associates / HEAL	514,500.00	-	514,500.00	0.00%	16.67%	⚠ Delayed contract execution.
HEAL Trauma Performance Consultants	344,850.00	-	344,850.00	0.00%		
Unallocated	132,900.00	-	132,900.00	0.00%		

**Children's Services Council of Broward County  
Program Expenditures By Goals  
Budget to Actual (Budgetary Basis)  
For the Three Months Ended December 31, 2022**

	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Comments
<i>Total Negative Impact of Trauma</i>	4,279,548.00	268,643.35	4,010,904.65	6.28%		
<i>Hunger</i>	-					
Community Enhancement Collaboration	168,577.00	28,290.25	140,286.75	16.78%	16.67%	✓
FLIPANY, Inc.	145,000.00	10,463.34	134,536.66	7.22%	16.67%	✓
Harvest Drive	78,678.00	2,880.06	75,797.94	3.66%	16.67%	⚠
LifeNet4Families	300,000.00	81,053.64	218,946.36	27.02%	16.67%	✓
SFL Hunger Coal-BreakSpot	150,000.00	6,964.40	143,035.60	4.64%	16.67%	⚠
SFL Hunger Coal-Markets Pantry	240,000.00	33,014.45	206,985.55	13.76%	16.67%	✓
<i>Total Hunger</i>	1,082,255.00	162,666.14	919,588.86	15.03%		
<i>Financial Stability</i>						
Hispanic Unity	357,764.00	66,052.54	291,711.46	18.46%	16.67%	✓
HOPE S FL - UW Leverage	92,500.00	6,922.95	85,577.05	7.48%	16.67%	✓
HOPE S FL - Broward County Leverage	320,000.00	-	320,000.00	0.00%	16.67%	⚠ TA on invoicing
4EveryKid	25,000.00	-	25,000.00	0.00%		One time event March.
Unallocated - Fin StAAility	655,000.00	-	655,000.00	0.00%		
<i>Total Financial StAAility</i>	1,450,264.00	72,975.49	1,377,288.51	5.03%		
<b>Total Family Strengthening</b>	<b>20,267,013.00</b>	<b>2,373,327.56</b>	<b>17,893,685.44</b>	<b>11.71%</b>		
<i>Youth Development</i>						
Community Access Ctr, Inc	212,389.00	43,089.27	169,299.73	20.29%	16.67%	✓
Community Reconstruc Inc	522,013.00	38,379.60	483,633.40	7.35%	16.67%	✓
Crockett Foundation, Inc	630,378.00	81,043.37	549,334.63	12.86%	16.67%	✓
Crockett Foundation, Inc - DeLuca Foundation	313,877.00	36,055.29	277,821.71	11.49%	16.67%	✓
Ctr for Hearing	188,454.00	46,018.72	142,435.28	24.42%	16.67%	✓
Firewall Center	246,456.00	60,127.24	186,328.76	24.40%	16.67%	✓
Firewall Center- BROWARD UP	209,606.00	18,201.86	191,404.14	8.68%	16.67%	✓
Firewall Ctr-DeLuca Foundation	329,755.00	67,501.16	262,253.84	20.47%	16.67%	✓
HANDY	520,900.00	100,151.91	420,748.09	19.23%	16.67%	✓
Hanley Ctr Foundation	30,545.00	5,090.84	25,454.16	16.67%	16.67%	✓
Harmony Development Ctr, Inc	585,580.00	74,237.77	511,342.23	12.68%	16.67%	✓
Hispanic Unity	1,929,835.00	382,658.46	1,547,176.54	19.83%	16.67%	✓
Memorial Healthcare Sys	624,309.00	63,293.41	561,015.59	10.14%	16.67%	✓
Memorial Healthcare System - DeLuca Foundation	259,004.00	24,081.14	234,922.86	9.30%	16.67%	✓
Opportunities Ind Ctrs/OIC	695,363.00	121,216.12	574,146.88	17.43%	16.67%	✓
Our Children Our Future	214,389.00	74,832.50	139,556.50	34.91%	16.67%	✓
Urban League of BC	485,820.00	43,145.47	442,674.53	8.88%	16.67%	✓

**Children's Services Council of Broward County  
Program Expenditures By Goals  
Budget to Actual (Budgetary Basis)  
For the Three Months Ended December 31, 2022**























	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Comments
Urban League of BC -BROWARD UP	176,870.00	10,050.38	166,819.62	5.68%	16.67%	!
West Park, City of	273,867.00	17,388.07	256,478.93	6.35%	16.67%	!
Wyman TOP Training	25,300.00	14,887.92	10,412.08	58.85%		One time fee due Jul / Trvl.
YMCA of South FL	914,162.00	62,873.78	851,288.22	6.88%	16.67%	✓
YMCA of South FL -BROWARD UP	389,104.00	19,426.40	369,677.60	4.99%	16.67%	!
Training	25,000.00	-	25,000.00	0.00%		PATHS and PBL training spring/summer.
Unallocated - Yth Force	12,417.00	-	12,417.00	0.00%		
<b>Total Youth Development</b>	<b>9,815,393.00</b>	<b>1,403,750.68</b>	<b>8,411,642.32</b>	<b>14.30%</b>		
<b>LEAP High School</b>						
Community Based Connections	169,943.00	34,480.81	135,462.19	20.29%	16.67%	✓
Firewall Ctr	411,344.00	112,670.85	298,673.15	27.39%	16.67%	✓
Hispanic Unity	1,022,695.00	139,485.98	883,209.02	13.64%	16.67%	✓
Motivational Edge	50,909.00	677.48	50,231.52	1.33%	16.67%	!
Museum of Discovery/Science	126,632.00	38,885.01	87,746.99	30.71%	16.67%	✓
YMCA of S FL	2,785,288.00	552,128.86	2,233,159.14	19.82%	16.67%	✓
<b>Total LEAP High School</b>	<b>4,566,811.00</b>	<b>878,328.99</b>	<b>3,688,482.01</b>	<b>19.23%</b>		
<b>Youth Employment</b>						
CareerSource Broward	2,815,656.00	23,740.16	2,791,915.84	0.84%	16.67%	
<b>Total Youth Employment</b>	<b>2,815,656.00</b>	<b>23,740.16</b>	<b>2,791,915.84</b>	<b>0.84%</b>		
<b>PEACE</b>						
Community Based Connections	525,756.00	79,616.86	446,139.14	15.14%	16.67%	✓
Crockett Foundation, Inc	261,566.00	27,460.14	234,105.86	10.50%	16.67%	✓
Harmony Development Ctr, Inc	215,161.00	25,730.96	189,430.04	11.96%	16.67%	✓
Smith Community MH	609,441.00	84,988.74	524,452.26	13.95%	16.67%	✓
<b>Total PEACE</b>	<b>1,611,924.00</b>	<b>217,796.70</b>	<b>1,394,127.30</b>	<b>13.51%</b>		
<b>Youth Leadership Development</b>						
Brwd Ed Found-B2L	30,000.00	5,000.00	25,000.00	16.67%	16.67%	✓
FL Children's 1st	7,164.00	600.00	6,564.00	8.38%		Summer program
FLITE-FS KIDS CWSYOP	78,750.00	11,446.03	67,303.97	14.53%	16.67%	✓
Community Foundation (CASI Grant Match)	10,000.00	10,000.00	-	100.00%	100.00%	✓
<b>Total Youth Leadership Development</b>	<b>125,914.00</b>	<b>27,046.03</b>	<b>98,867.97</b>	<b>21.48%</b>		
<b>Subtotal Youth Development</b>	<b>18,935,698.00</b>	<b>2,550,662.56</b>	<b>16,385,035.44</b>	<b>13.47%</b>		
<b>Diversion Programs</b>						
Broward Sheriff's Office	704,131.00	-	704,131.00	0.00%	16.67%	! Pending invoices.
Camelot CC	332,994.00	30,816.01	302,177.99	9.25%	16.67%	✓

**Children's Services Council of Broward County**  
**Program Expenditures By Goals**  
**Budget to Actual (Budgetary Basis)**  
**For the Three Months Ended December 31, 2022**

	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Comments
Community Reconstruction	267,536.00	36,761.17	230,774.83	13.74%	16.67%	✓
Harmony Development Ctr, Inc	341,677.00	37,740.05	303,936.95	11.05%	16.67%	✓
Henderson Behavioral Health	219,350.00	62,962.05	156,387.95	28.70%	16.67%	✓
Juliana Gerena & Assoc. Program	390,275.00	65,011.52	325,263.48	16.66%	16.67%	✓
Memorial Healthcare Sys	736,549.00	81,610.49	654,938.51	11.08%	16.67%	✓
PACE Center for Girls	172,045.00	28,217.46	143,827.54	16.40%	16.67%	✓
Smith Mental Health Assoc	395,586.00	75,534.20	320,051.80	19.09%	16.67%	✓
Urban League of BC	275,222.00	18,236.25	256,985.75	6.63%	16.67%	⚠
Training	25,000.00	4,483.33	20,516.67	17.93%		✓
<i>Total Diversion Programs</i>	3,860,365.00	441,372.53	3,418,992.47	11.43%		
<b>Total Yth Development &amp; Juvenile Div</b>	<b>22,796,063.00</b>	<b>2,992,035.09</b>	<b>19,804,027.91</b>	<b>13.13%</b>		
<i>Independent Living Program</i>						
Camelot CC	468,702.00	63,216.99	405,485.01	13.49%	16.67%	✓
FLITE-FS KIDS	587,818.00	-	587,818.00	0.00%	16.67%	⚠ Pending contract execution.
FLITE-FS KIDS - HOPE COURT	50,729.00	5,260.98	45,468.02	10.37%	40.00%	✗ Invoice pending
Gulf Coast CC	555,946.00	49,981.82	505,964.18	8.99%	16.67%	✓
HANDY	864,455.00	131,811.99	732,643.01	15.25%	16.67%	✓
Harmony Development Ctr, Inc	454,741.00	71,523.35	383,217.65	15.73%	16.67%	✓
Henderson Beh Hlth -Wilson Grd	230,246.00	32,797.11	197,448.89	14.24%	16.67%	✓
HOMES	112,636.00	10,679.04	101,956.96	9.48%	16.67%	✓
Memorial Healthcare Sys	750,157.00	73,429.86	676,727.14	9.79%	16.67%	✓
PACE Center for Girls	290,677.00	39,663.26	251,013.74	13.65%	16.67%	✓
SunServe	469,924.00	75,905.77	394,018.23	16.15%	16.67%	✓
<i>Total Independent Living Program</i>	4,836,031.00	554,270.17	4,281,760.83	11.46%		
<b>Total Independent Living</b>	<b>4,836,031.00</b>	<b>554,270.17</b>	<b>4,281,760.83</b>	<b>11.46%</b>		
<i>Subsidized Childcare</i>						
Early Learning Coalition	3,592,850.00	618,953.05	2,973,896.95	17.23%	16.67%	✓
Early Learning Coalition - Vul	2,434,171.00	522,824.96	1,911,346.04	21.48%	16.67%	✓
<i>Total Subsidized Childcare</i>	6,027,021.00	1,141,778.01	4,885,242.99	18.94%		
<i>Training/PBIS</i>						
Family Central w KID	964,093.00	156,122.58	807,970.42	16.19%	16.67%	✓
<i>Total Training/PBIS</i>	964,093.00	156,122.58	807,970.42	16.19%		
<i>Grade Level Reading</i>						
Broward Reads for Record	309,700.00	140,000.00	169,700.00	45.21%		
Campaign for Grade Level Reading	81,556.00	2,000.00	79,556.00	2.45%		Event held in the summer.



**Children's Services Council of Broward County**  
**Program Expenditures By Goals**  
**Budget to Actual (Budgetary Basis)**  
**For the Three Months Ended December 31, 2022**

	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Comments
Children's Literacy Initiative	102,350.00	-	102,350.00	0.00%		
Volunteer Broward	119,097.00	8,413.52	110,683.48	7.06%	16.67% 	
Kidvision	150,000.00	37,500.00	112,500.00	25.00%		
Reading & Math	300,000.00	92,838.80	207,161.20	30.95%	16.67% 	
<i>Total Grade Level Reading</i>	1,062,703.00	280,752.32	781,950.68	26.42%		
<b>Total Literacy Early Education</b>	<b>8,053,817.00</b>	<b>1,578,652.91</b>	<b>6,475,164.09</b>	<b>19.60%</b>		
<i>Adoptive/Foster Parent Recruit</i>						
Forever Families/Gialogic	189,263.00	31,543.82	157,719.18	16.67%	16.67% 	
Heart Gallery of Broward	47,094.00	7,849.00	39,245.00	16.67%	16.67% 	
<i>Total Adoptive/Foster Parent Recruit</i>	236,357.00	39,392.82	196,964.18	16.67%		
<i>Legal Supports / Adoption</i>						
Legal Aid of Broward County	2,616,676.00	250,488.36	2,366,187.64	9.57%	16.67% 	
<i>Total Legal Supports / Adoption</i>	2,616,676.00	250,488.36	2,366,187.64	9.57%		
<b>Total Child Welfare System Support</b>	<b>2,853,033.00</b>	<b>289,881.18</b>	<b>2,563,151.82</b>	<b>10.16%</b>		
<i>Leadership/Quality in OOS Prog</i>						
FLCSC / MOTT	10,000.00	10,000.00	-	100.00%		One time payment
<i>Total Leadership/Quality in OOS Prog</i>	10,000.00	10,000.00	-	100.00%		
<i>Out-of-School</i>						
Advocacy Network on Disabilities	117,582.00	9,073.78	108,508.22	7.72%	16.67% 	
After School Program	2,684,763.00	362,803.30	2,321,959.70	13.51%	16.67% 	
Broward County Parks - LOA	13,200.00	13,191.53	8.47	99.94%	100.00% 	
City of Hallandale	265,600.00	30,482.51	235,117.49	11.48%	16.67% 	
City of Hollywood	951,040.00	39,863.94	911,176.06	4.19%	16.67% 	
City of Miramar	200,480.00	8,486.14	191,993.86	4.23%	16.67% 	
City of Oakland Park	510,584.00	60,493.08	450,090.92	11.85%	16.67% 	
Community After School	888,148.00	117,470.02	770,677.98	13.23%	16.67% 	
Community Based Connections	372,696.00	3,020.64	369,675.36	0.81%	16.67% 	
Deerfield CRA w/YMCA	1,152,108.00	20,593.51	1,131,514.49	1.79%	16.67% 	
Firewall	2,192,562.00	310,176.64	1,882,385.36	14.15%	16.67% 	
FL International University	907,247.00	23,985.24	883,261.76	2.64%	16.67% 	
FLIPANY	50,000.00	7,521.10	42,478.90	15.04%	16.67% 	
Hallandale CRA	680,740.00	680,739.13	0.87	100.00%	100.00% 	CRA one time payment
Hollywood Beach CRA	228,665.00	228,665.00	-	100.00%	100.00% 	CRA one time payment
Jack and Jill	334,369.00	14,855.93	319,513.07	4.44%	16.67% 	
Kids In Distress	225,144.00	10,195.00	214,949.00	4.53%	16.67% 	

**Children's Services Council of Broward County**  
**Program Expenditures By Goals**  
**Budget to Actual (Budgetary Basis)**  
**For the Three Months Ended December 31, 2022**

	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Comments
Margate CRA/w Comm After School	548,959.00	56,705.70	492,253.30	10.33%	16.67%	✓
Soref JCC	704,734.00	87,000.72	617,733.28	12.35%	16.67%	✓
Sunshine Aftercare Program	2,099,819.00	200,526.85	1,899,292.15	9.55%	16.67%	✓
United Community Options	177,632.00	12,154.97	165,477.03	6.84%	16.67%	✓
YMCA /w Deerfield CRA	3,838,053.00	543,005.72	3,295,047.28	14.15%	16.67%	✓
Back to School Supplies	155,000.00	-	155,000.00	0.00%		
Consultant	81,200.00	8,100.00	73,100.00	9.98%		✓ PATHS and PBL training spring/summer.
Unallocated MOST GP	13,837.00	-	13,837.00	0.00%		
<i>Total Out-of-School</i>	<i>19,394,162.00</i>	<i>2,849,110.45</i>	<i>16,545,051.55</i>	<i>14.69%</i>		
<i>Summer Program</i>						
<i>Total Summer Program</i>	<i>1,094,610.00</i>	<i>-</i>	<i>1,094,610.00</i>	<i>0.00%</i>		Summer only programs
<b>Total Out-of-School Time</b>	<b>20,498,772.00</b>	<b>2,859,110.45</b>	<b>17,639,661.55</b>	<b>13.95%</b>		
<i>School Health</i>						
Sierra/w Coral Springs CRA	231,247.00	25,455.90	205,791.10	11.01%	16.67%	✓
Sierra Lifecare	1,156,237.00	287,337.91	868,899.09	24.85%	16.67%	✓
Miami Lighthouse for the Blind	37,142.00	6,408.48	30,733.52	17.25%	16.67%	✓
Unallocated School Health	359,726.00	-	359,726.00	0.00%		
<i>Total School Health</i>	<i>1,784,352.00</i>	<i>319,202.29</i>	<i>1,465,149.71</i>	<i>17.89%</i>		
<i>Water Safety/Drowning Prevention</i>						
Brow Health-Prevent Infant/Toddler Drowning	286,239.00	43,684.87	242,554.13	15.26%	16.67%	✓
Swim Central/Broward County	687,782.00	-	687,782.00	0.00%	16.67%	⚠ Pending invoice
<i>Total Water Safety/Drowning Prevention</i>	<i>974,021.00</i>	<i>43,684.87</i>	<i>930,336.13</i>	<i>4.49%</i>		
<i>Kid Care Insurance Outreach</i>						
Kid Care Outreach / BC Health	524,530.00	48,756.25	475,773.75	9.30%	16.67%	✓
<i>Total Kid Care Insurance Outreach</i>	<i>524,530.00</i>	<i>48,756.25</i>	<i>475,773.75</i>	<i>9.30%</i>		
<b>Total Physical Health Services</b>	<b>3,282,903.00</b>	<b>411,643.41</b>	<b>2,871,259.59</b>	<b>12.54%</b>		
<i>Screening/Assessment/Support</i>						
BRHPC-Healthy Families Broward	2,303,074.00	241,953.18	2,061,120.82	10.51%	16.67%	✓
<i>Total Screening/Assessment/Support</i>	<i>2,303,074.00</i>	<i>241,953.18</i>	<i>2,061,120.82</i>	<i>10.51%</i>		
<i>Support Mothers w/Maternal Dep</i>						
Healthy Mothers/ Babies	667,819.00	89,346.59	578,472.41	13.38%	16.67%	✓
Memorial Healthcare System.	594,804.00	96,655.32	498,148.68	16.25%	16.67%	✓
<i>Total Support Mothers w/Maternal Dep</i>	<i>1,262,623.00</i>	<i>186,001.91</i>	<i>1,076,621.09</i>	<i>14.73%</i>		
<i>Improve Fetal/Infant Mortality</i>						
Broward Hlthy Start-SAFE SLEEP	212,768.00	47,443.07	165,324.93	22.30%	16.67%	✓

**Children's Services Council of Broward County**  
**Program Expenditures By Goals**  
**Budget to Actual (Budgetary Basis)**  
**For the Three Months Ended December 31, 2022**

	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Comments
<i>Total Improve Fetal/Infant Mortality</i>	212,768.00	47,443.07	165,324.93	22.30%		
<b>Total Maternal &amp; Child Health</b>	<b>3,778,465.00</b>	<b>475,398.16</b>	<b>3,303,066.84</b>	<b>12.58%</b>		
<i>After School/Summer Program</i>						
Memorial Healthcare System	133,546.00	-	133,546.00	0.00%		Summer only program.
After School Programs	434,517.00	27,553.45	406,963.55	6.34%	16.67%	!
Ann Storck Center	357,180.00	77,375.24	279,804.76	21.66%	16.67%	✓
ARC Broward	2,022,313.00	193,918.33	1,828,394.67	9.59%	16.67%	✓
Broward Children's Center	808,260.00	72,333.91	735,926.09	8.95%	16.67%	✓
Center for Hearing and Communication	334,709.00	14,690.11	320,018.89	4.39%	16.67%	!
JAFCO Children's Ability Center	491,700.00	-	491,700.00	0.00%		Summer only program.
Pembroke Pines, City of	161,587.00	-	161,587.00	0.00%		Summer only program.
Smith Community MH	1,060,752.00	135,479.81	925,272.19	12.77%	16.67%	✓
United Cerebral Palsy	1,029,036.00	132,368.02	896,667.98	12.86%	16.67%	✓
YMCA of S FL	5,588,731.00	668,421.87	4,920,309.13	11.96%	16.67%	✓
<i>Total After School/Summer Program</i>	<i>12,422,331.00</i>	<i>1,322,140.74</i>	<i>11,100,190.26</i>	<i>10.64%</i>		
<i>STEP</i>	-					
ARC, INC	543,314.00	78,848.64	464,465.36	14.51%	16.67%	✓
Ctr for Hearing	299,664.00	44,241.89	255,422.11	14.76%	16.67%	✓
Smith Community MH	381,972.00	39,555.29	342,416.71	10.36%	16.67%	✓
United Cerebral Palsy	971,853.00	136,645.21	835,207.79	14.06%	16.67%	✓
YMCA of S FL	843,512.00	115,984.98	727,527.02	13.75%	16.67%	✓
Unallocated STEP	10,542.00	-	10,542.00	0.00%		
<i>Total STEP</i>	<i>3,050,857.00</i>	<i>415,276.01</i>	<i>2,635,580.99</i>	<i>13.61%</i>		
<i>Information/Referral Ntwk</i>						
First Call for Help BH	710,687.00	-	710,687.00	0.00%	16.67%	! Pending contract execution.
First Call for Help SN	1,010,802.00	116,076.76	894,725.24	11.48%	16.67%	✓
<i>Total Information/Referral Ntwk</i>	<i>1,721,489.00</i>	<i>116,076.76</i>	<i>1,605,412.24</i>	<i>6.74%</i>		
<i>Respite Services-BREAK</i>						
JAFCO	92,326.00	10,930.35	81,395.65	11.84%	16.67%	✓
Memorial Healthcare Sys (BH)	123,090.00	20,611.86	102,478.14	16.75%	16.67%	✓
Smith Community MH	102,237.00	14,749.56	87,487.44	14.43%	16.67%	✓
<i>Total Respite Services-BREAK</i>	<i>317,653.00</i>	<i>46,291.77</i>	<i>271,361.23</i>	<i>14.57%</i>		
<b>Total Physical/Developmental/BH Need</b>	<b>17,512,330.00</b>	<b>1,899,785.28</b>	<b>15,612,544.72</b>	<b>10.85%</b>		
<i>Eliminate bullying and Choose</i>						
United Way - Choose Peace	61,760.00	1,226.57	60,533.43	1.99%	16.67%	! Staff vacancy

**Children's Services Council of Broward County**  
**Program Expenditures By Goals**  
**Budget to Actual (Budgetary Basis)**  
**For the Three Months Ended December 31, 2022**

	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Comments
<i>Total Eliminate bullying and Choose</i>	61,760.00	1,226.57	60,533.43	1.99%		
<b>Total Child Safety</b>	<b>61,760.00</b>	<b>1,226.57</b>	<b>60,533.43</b>	<b>1.99%</b>		
<b>Grand Total Service Goals</b>	<b>105,061,667.00</b>	<b>13,554,208.72</b>	<b>91,507,458.28</b>	<b>12.90%</b>		
<b>System Goals:</b>						
<i>Single Point of Entry</i>						
First Call for Help GP	568,228.00	71,519.92	496,708.08	12.59%	16.67%	✓
<i>Total Single Point of Entry</i>	568,228.00	71,519.92	496,708.08	12.59%		
<i>Leadership/Resources-Strategic</i>						
CCB-SE FL	10,000.00	10,000.00	-	100.00%		
Children Strategic Plan Initiatives	15,632.00	7,006.50	8,625.50	44.82%		
Unallocated-Strategic Plan	86,118.00	-	86,118.00	0.00%		
<i>Total Leadership/Resources-Strategic</i>	111,750.00	17,006.50	94,743.50	15.22%		
<i>Improve Provider Reporting</i>						
Taoti Creative Hosting & Enhancement	1,380.00	1,380.00	-	100.00%		
Webauthor Enhancement/SGS Technology	119,200.00	15,000.00	104,200.00	12.58%		
Software maintenance	29,000.00	1,864.08	27,135.92	6.43%		
Web hosting Fee	98,240.00	51,665.00	46,575.00	52.59%		
Other Purchased Services	135.00	135.00	-	100.00%		
Unallocated	66,354.00	-	66,354.00	0.00%		
<i>Total Improve Provider Reporting</i>	314,309.00	70,044.08	244,264.92	22.29%		
<i>Promote Research Initiatives</i>						
ABCD Consultant	166,830.00	10,890.00	155,940.00	6.53%		
Various Emancipatory Consultants	86,738.00	656.25	86,081.75	0.76%		
UPENN - AISP	55,000.00	-	55,000.00	0.00%		
Unallocated	1,432.00	-	1,432.00	0.00%		
<i>Total Promote Research Initiatives</i>	310,000.00	11,546.25	298,453.75	3.72%		
<b>Total Improve Coordination/Child Ser</b>	<b>1,304,287.00</b>	<b>170,116.75</b>	<b>1,134,170.25</b>	<b>13.04%</b>		
<i>Sponsorships</i>						
Nova/SE University	7,500.00	7,500.00	-	100.00%		
Sponsorship	35,000.00	9,500.00	25,500.00	27.14%		
Sponsorship-High Traffic	32,500.00	-	32,500.00	0.00%		
<i>Total Sponsorships</i>	75,000.00	17,000.00	58,000.00	22.67%		
<i>Educate Taxpayers</i>						
Broward Education Comm Network	31,600.00	200.00	31,400.00	0.63%		
MNetwork	105,000.00	28,262.50	76,737.50	26.92%		

**Children's Services Council of Broward County  
Program Expenditures By Goals  
Budget to Actual (Budgetary Basis)  
For the Three Months Ended December 31, 2022**

	Revised Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Comments
Marketing	426,900.00	55,567.99	371,332.01	13.02%		
Other Purchased Services	5,000.00	-	5,000.00	0.00%		
Printing	4,000.00	495.29	3,504.71	12.38%		
Sponsorships	140,700.00	-	140,700.00	0.00%		
Outreach Materials	28,000.00	19,840.00	8,160.00	70.86%		
Unallocated - Educate Taxpayers	36,100.00	-	36,100.00	0.00%		
<b>Total Educate Taxpayers</b>	<b>777,300.00</b>	<b>104,365.78</b>	<b>672,934.22</b>	<b>13.43%</b>		
<i>Advocacy/Outreach</i>						
FLCSC Dues	80,000.00	80,000.00	-	100.00%		
Travel	20,000.00	-	20,000.00	0.00%		
<b>Total Advocacy/Outreach</b>	<b>100,000.00</b>	<b>80,000.00</b>	<b>20,000.00</b>	<b>80.00%</b>		
<i>Pub Communication w/ Sp Pop</i>						
ADA remediation	25,000.00	-	25,000.00	0.00%		
Special Needs Interpreter	19,000.00	1,275.00	17,725.00	6.71%		
<b>Total Pub Communication w/ Sp Pop</b>	<b>44,000.00</b>	<b>1,275.00</b>	<b>42,725.00</b>	<b>2.90%</b>		
<b>Total Public Awareness &amp; Advocacy</b>	<b>996,300.00</b>	<b>202,640.78</b>	<b>793,659.22</b>	<b>20.34%</b>		
<i>Maximize Leveraged Funds</i>						
Consultant	30,000.00	-	30,000.00	0.00%		To be used as needed.
<b>Total Maximize Leveraged Funds</b>	<b>30,000.00</b>	<b>-</b>	<b>30,000.00</b>	<b>0.00%</b>		
<b>Total Leveraging Resources</b>	<b>30,000.00</b>	<b>-</b>	<b>30,000.00</b>	<b>0.00%</b>		
<b>Grand Total System Goals</b>	<b>2,330,587.00</b>	<b>372,757.53</b>	<b>1,957,829.47</b>	<b>15.99%</b>		
Unallocated General	1,884,310.00	-	1,884,310.00	0.00%		
<b>Program Goals Grand Total</b>	<b>\$ 109,276,564.00</b>	<b>\$ 13,926,966.25</b>	<b>\$ 95,349,597.75</b>	<b>12.74%</b>		

**Children's Services Council of Broward County**  
**Notes to the Financial Statements**  
**December 31, 2022**

- (1) The Children's Services Council of Broward County ("CSC") budgets, as revenue, 95% of the property taxes levied, as allowed by state statute.
- (2) The modified accrual basis of accounting is utilized by CSC. Under the modified accrual basis, revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the liability is incurred, if measurable.
- (3) Funds invested in the SBA, and the Florida PALM accommodate pool participants with readily available cash. The pool follows GASB Statement No. 31 which outlines two options for accounting and reporting for money market investment pools as either "2a-7 like fund" or fluctuation of the net asset value ("NAV"). CSC accounts for investments funds using the first method.  
The Managed Investment Fund consists of longer-term securities for the core investments. This fund is managed by PFM in accordance with CSC's Investment Policy. US Bank provides the custodial cash services. The investments are reported at Market Value. This longer-term portfolio maintains safety while adding additional yield to the overall investments. The Finance committee receives quarterly updates on this portfolio. The gain or loss on the Managed Investment Fund is reported separately in the monthly statements for ease of reference.
- (4) Fund Balance is broken out into the following categories:  
  
Nonspendable-Represents amounts that cannot be spent because they are either (a) not in a spendable form or (b) legally or contractually required to remain intact. Balance includes Prepaid expenses and FSA deposits.  
  
Committed for Building Fund- represents Fund Balance committed for Building Fund to prepare for future growth.  
  
Assigned for Contracts/Encumbrances-In addition to encumbrances this category includes pending contracts not yet encumbered such as new initiatives, Summer 2023 programs, and new RFP's occurring during the year.  
  
Assigned for Administration-Includes the projected expenditure for salary, fringe, travel, supplies etc., for FY23.  
  
Unassigned Fund Balance includes Minimum Fund Balance of 17% or two months of the annual operating budget. GASB recognizes this as a Best Practice model for governments. The Council approved the increase in Minimum Fund Balance from 10% to 17% in June 2022. The remaining unassigned fund balance represents the residual fund balance that has not been assigned to other funds, and is not restricted, committed or assigned for specific purposes within the General Fund. Unassigned fund balance changes as revenue is received and actual expenditures are incurred.

**TAB M**

## For Council Meeting January 19, 2023

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**Issue:** Monthly Statements for the Managed Fund.

**Action:** Accept Monthly Statements for the Managed Fund from PFM and US Bank for December 2022.

**Budget Impact:** N/A.

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**Background:** At the November 18, 2021, Council Meeting, the Council approved establishing a Managed Investment Fund consisting of longer-term securities for the core investments. This fund is managed by PFM in accordance with CSC's Investment Policy with US Bank providing custodial cash services. This longer-term portfolio maintains safety while adding additional yield to the overall investments. Together, PFM and US Bank manage the fund which will be measured against several highly respected industry performance indexes to ensure the portfolio remains on track.

**Current Status:** In accordance with the Investment policy, the Council approved at the June 2022 meeting, that staff would bring forth a summary of the monthly statements from both PFM and US Bank to the Council; however, if any Council Member has questions or wants additional information, the entire statement is available for review. It is important to note that these two statements reflect the activities of the overall portfolio and do not indicate the performance of the fund. A month following each quarter end, PFM will present a fund performance report to the Finance Committee of which any Council Member is welcome to attend.

**Recommended Action:** Accept Monthly Statements for the Managed Fund from PFM and US Bank for December 2022.



## Managed Account Summary Statement

For the Month Ending **December 31, 2022**

CSC BROWARD COUNTY CORE PORTFOLIO - 00000000

### Transaction Summary - Managed Account

<b>Opening Market Value</b>	<b>\$24,558,926.66</b>
Maturities/Calls	(800.58)
Principal Dispositions	(1,170,070.31)
Principal Acquisitions	1,111,515.63
Unsettled Trades	0.00
Change in Current Value	21,206.64
<b>Closing Market Value</b>	<b>\$24,520,778.04</b>

### Cash Transactions Summary - Managed Account

Maturities/Calls	0.00
Sale Proceeds	1,173,880.33
Coupon/Interest/Dividend Income	29,701.01
Principal Payments	800.58
Security Purchases	(1,299,324.12)
Net Cash Contribution	(291.68)
Reconciling Transactions	0.00

### Earnings Reconciliation (Cash Basis) - Managed Account

Interest/Dividends/Coupons Received	33,511.03
Less Purchased Interest Related to Interest/Coupons	(3,008.29)
Plus Net Realized Gains/Losses	(13,846.83)
<b>Total Cash Basis Earnings</b>	<b>\$16,655.91</b>

### Cash Balance

**Closing Cash Balance** **\$123,938.62**

### Earnings Reconciliation (Accrual Basis)

	<b>Total</b>
Ending Amortized Value of Securities	25,168,587.96
Ending Accrued Interest	121,284.77
Plus Proceeds from Sales	1,173,880.33
Plus Proceeds of Maturities/Calls/Principal Payments	800.58
Plus Coupons/Dividends Received	29,701.01
Less Cost of New Purchases	(1,114,523.92)
Less Beginning Amortized Value of Securities	(25,237,810.96)
Less Beginning Accrued Interest	(100,741.56)
<b>Total Accrual Basis Earnings</b>	<b>\$41,178.21</b>

## Portfolio Summary and Statistics

For the Month Ending **December 31, 2022**

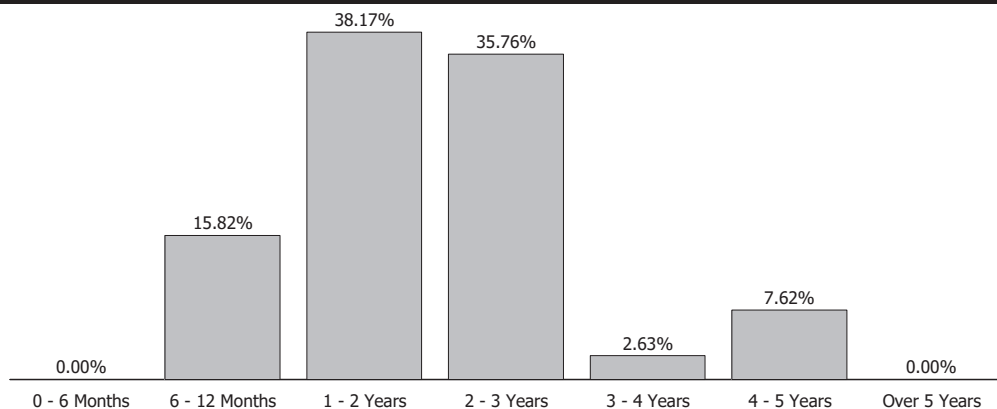
### CSC BROWARD COUNTY CORE PORTFOLIO - 00000000

#### Account Summary

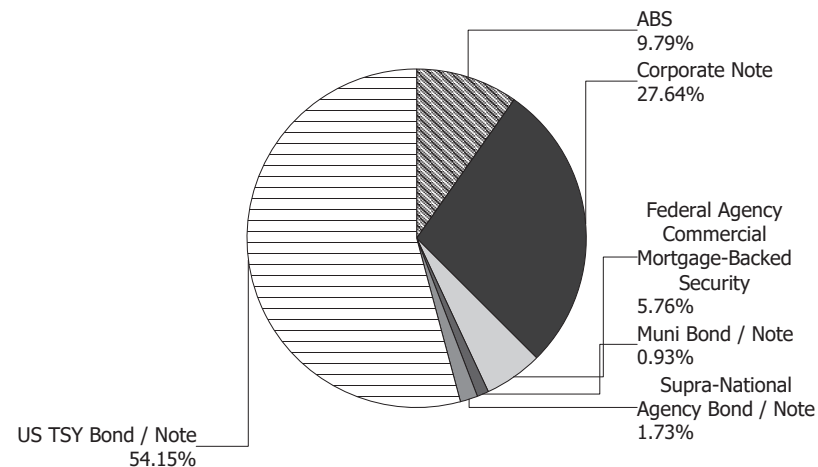
Description	Par Value	Market Value	Percent
U.S. Treasury Bond / Note	13,700,000.00	13,277,899.90	54.15
Supra-National Agency Bond / Note	440,000.00	424,495.72	1.73
Municipal Bond / Note	235,000.00	229,236.65	0.93
Federal Agency Commercial Mortgage-Backed Security	1,459,908.23	1,411,586.55	5.76
Corporate Note	7,050,000.00	6,777,819.87	27.64
Asset-Backed Security	2,465,000.00	2,399,739.35	9.79
<b>Managed Account Sub-Total</b>	<b>25,349,908.23</b>	<b>24,520,778.04</b>	<b>100.00%</b>
Accrued Interest		121,284.77	
<b>Total Portfolio</b>	<b>25,349,908.23</b>	<b>24,642,062.81</b>	

**Unsettled Trades** **0.00** **0.00**

#### Maturity Distribution



#### Sector Allocation



#### Characteristics

Yield to Maturity at Cost	2.99%
Yield to Maturity at Market	4.65%
Weighted Average Days to Maturity	732

## Managed Account Issuer Summary

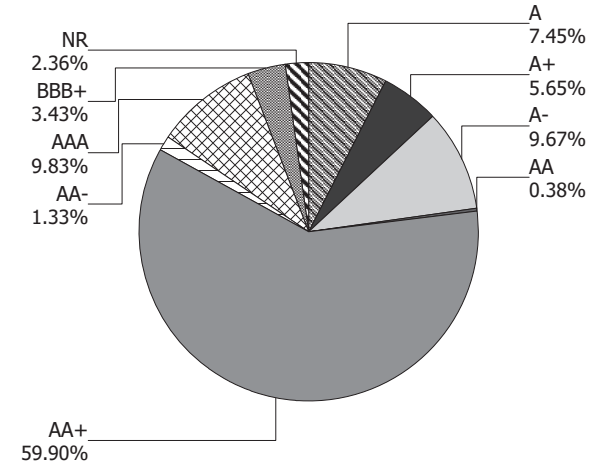
For the Month Ending **December 31, 2022**

CSC BROWARD COUNTY CORE PORTFOLIO - 00000000

### Issuer Summary

Issuer	Market Value of Holdings	Percent
ADOBE INC	94,480.60	0.39
ALLY AUTO RECEIVABLES TRUST	155,574.90	0.63
AMERICAN EXPRESS CO	329,009.32	1.34
AMERICAN HONDA FINANCE	170,069.22	0.69
ASIAN DEVELOPMENT BANK	424,495.72	1.73
BANK OF AMERICA CO	427,374.01	1.74
BANK OF MONTREAL	188,565.75	0.77
BANK OF NOVA SCOTIA	186,540.00	0.76
BMW VEHICLE OWNER TRUST	68,216.68	0.28
CANADIAN IMPERIAL BANK OF COMMERCE	141,608.10	0.58
CAPITAL ONE FINANCIAL CORP	315,681.39	1.29
CARMAX AUTO OWNER TRUST	453,716.93	1.85
CATERPILLAR INC	186,323.70	0.76
CINTAS CORPORATION NO. 2	53,253.70	0.22
CITIGROUP INC	181,629.67	0.74
CNH EQUIPMENT TRUST	43,353.31	0.18
COLGATE-PALMOLIVE COMPANY	24,163.85	0.10
COMCAST CORP	175,626.86	0.72
Commonwealth of Massachusetts	166,011.80	0.68
DEERE & COMPANY	172,447.56	0.70
DISCOVER FINANCIAL SERVICES	323,832.27	1.32
EXXON MOBIL CORP	95,593.90	0.39
FORD CREDIT AUTO OWNER TRUST	68,179.94	0.28
FREDDIE MAC	1,411,586.55	5.75
GENERAL DYNAMICS CORP	145,938.30	0.60
GM FINANCIAL CONSUMER AUTOMOBILE TRUST	58,184.57	0.24
GOLDMAN SACHS GROUP INC	145,123.35	0.59
HARLEY-DAVIDSON MOTORCYCLE TRUST	97,209.52	0.40
HOME DEPOT INC	19,704.30	0.08
HONDA AUTO RECEIVABLES	39,111.80	0.16
HORMEL FOODS CORP	188,320.00	0.77
HYUNDAI AUTO RECEIVABLES	107,871.95	0.44

### Credit Quality (S&P Ratings)



## Managed Account Issuer Summary

For the Month Ending **December 31, 2022**

### CSC BROWARD COUNTY CORE PORTFOLIO - 00000000

<b>Issuer</b>	<b>Market Value of Holdings</b>	<b>Percent</b>
IBM CORP	97,358.00	0.40
INTEL CORPORATION	175,457.52	0.72
JOHN DEERE OWNER TRUST	68,181.02	0.28
JP MORGAN CHASE & CO	366,520.57	1.49
LOCKHEED MARTIN CORP	40,263.00	0.16
MERCK & CO INC	95,885.10	0.39
MORGAN STANLEY	176,216.52	0.72
NATIONAL RURAL UTILITIES CO FINANCE CORP	117,772.05	0.48
PACCAR FINANCIAL CORP	178,396.52	0.73
PEPSICO INC	143,769.45	0.59
PRAXAIR INC	185,583.12	0.76
RABOBANK NEDERLAND	245,813.25	1.00
ROYAL BANK OF CANADA	279,292.50	1.14
ROYAL DUTCH SHELL PLC	145,637.55	0.59
STATE OF CONNECTICUT	63,224.85	0.26
STATE STREET CORPORATION	35,907.87	0.15
SUMITOMO MITSUI FINANCIAL GROUP INC	191,937.60	0.78
TEXAS INSTRUMENTS INC	24,973.73	0.10
THE BANK OF NEW YORK MELLON CORPORATION	373,891.36	1.52
TORONTO-DOMINION BANK	286,693.60	1.17
TOYOTA MOTOR CORP	280,281.78	1.14
TRUIST FIN CORP	174,836.54	0.71
UNILEVER PLC	140,757.00	0.57
UNITED PARCEL SERVICE INC	98,522.80	0.40
UNITED STATES TREASURY	13,277,899.90	54.14
WAL-MART STORES INC	93,692.61	0.38
WELLS FARGO & COMPANY	143,541.90	0.59
WESTPAC BANKING CORP	142,297.20	0.58
WORLD OMNI AUTO REC TRUST	217,373.61	0.89
<b>Total</b>	<b>\$24,520,778.04</b>	<b>100.00%</b>

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18- -01-B -62 -006-01  
0101 -11-03800-01



CSC BROWARD COUNTY - CORE PORTFOLIO  
ACCOUNT 5001214-000

Page 3 of 46  
Period from December 1, 2022 to December 31, 2022

## MARKET AND COST RECONCILIATION

	12/31/2022 MARKET	12/31/2022 FEDERAL TAX COST
<b>Beginning Market And Cost</b>	<b>24,709,573.10</b>	<b>25,276,159.59</b>
<b>Investment Activity</b>		
Interest	19,252.61	19,252.61
Realized Gain/Loss	- 13,846.70	- 13,846.70
Change In Unrealized Gain/Loss	22,540.46	.00
Net Accrued Income (Current-Prior)	30,197.29	30,197.29
<b>Total Investment Activity</b>	<b>58,143.66</b>	<b>35,603.20</b>
<b>Plan Expenses</b>		
Trust Fees	- 291.67	- 291.67
<b>Total Plan Expenses</b>	<b>- 291.67</b>	<b>- 291.67</b>
<b>Net Change In Market And Cost</b>	<b>57,851.99</b>	<b>35,311.53</b>
<b>Ending Market And Cost</b>	<b>24,767,425.09</b>	<b>25,311,471.12</b>

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CSC BROWARD COUNTY - CORE PORTFOLIO  
ACCOUNT 5001214-000

Page 4 of 46  
Period from December 1, 2022 to December 31, 2022

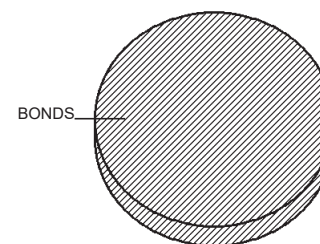
## CASH RECONCILIATION

<b>Beginning Cash</b>		<b>- 184,800.20</b>
<b>Investment Activity</b>		
Interest		19,252.61
Cash Equivalent Purchases		- 77,958.00
Purchases		- 1,111,515.63
Cash Equivalent Sales		184,442.00
Sales/Maturities		1,170,870.89
<b>Total Investment Activity</b>		<b>185,091.87</b>
<b>Plan Expenses</b>		
Trust Fees		- 291.67
<b>Total Plan Expenses</b>		<b>- 291.67</b>
<b>Net Change In Cash</b>		<b>184,800.20</b>
<b>Ending Cash</b>		<b>.00</b>

## ASSET SUMMARY

ASSETS	12/31/2022 MARKET	12/31/2022 FEDERAL TAX COST	% OF MARKET
Cash And Equivalents	112,688.62	112,688.62	0.45
U.S. Government Issues	14,687,619.91	14,951,902.34	59.30
Corporate Issues	7,447,574.60	7,655,035.55	30.07
Foreign Issues	2,156,919.90	2,224,073.50	8.71
Municipal Issues	229,850.95	235,000.00	0.93
<b>Total Assets</b>	<b>24,634,653.98</b>	<b>25,178,700.01</b>	<b>99.46</b>
Accrued Income	132,771.11	132,771.11	0.54
<b>Grand Total</b>	<b>24,767,425.09</b>	<b>25,311,471.12</b>	<b>100.00</b>

Estimated Annual Income                      614,121.00



## ASSET SUMMARY MESSAGES

Estimated Annual Income is an estimate provided for informational purposes only and should not be relied on for making investment, trading, or tax decisions. The estimates may not represent the actual value earned by your investments and they provide no guarantee of what your investments may earn in the future.

**TAB N**



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**Issue:** CSC Monthly Purchases for Administrative Operations

**Action:** Approve CSC Monthly/Annual Purchases

**Budget Impact:** See attached Report

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**Background:** The State Statute creating and governing the CSC, Chapter 2000-461, as amended, states:

Section 6: No funds of the council shall be expended except by check as aforesaid, except the expenditure of petty cash or the issuance of checks made payable for sums no greater than \$5,000, shall be expended without prior approval of the council, in addition to the budgeting thereof.

The Council's procurement policies and procedures stipulate that expenditures are approved by the Council prior to being expended. As such, the financial system requires a Council Approval (CA) date at multiple points throughout the system including all processed payments. Internal controls for tracking expenditures in accordance with the statute are validated by auditors every year and there have been no significant deviations since the inception of the Council.

Since 2004 at the Council's direction, staff was instructed to only provide back-up material for purchases when the item is over \$10,000. As always, back-up for purchases below \$10,000 are available upon request.

**Current Status:** In accordance with policy, please find attached the Invoices, Travel, Purchase Orders, Sponsorships, etc. for the month of January 2023. To facilitate reviewing the various purchases, staff has segregated the items into various categories. All purchases listed are within the budget approved by the Council at TRIM as amended from time to time.

Please note that items over \$10,000 have a specific Issue Paper or copy of the related back-up attached to further explain the expenditure. Additional information for any expenditure is available upon request.

**Recommended Action:** Approve CSC Monthly/Annual Purchases.

**Budget Impact:** See attached Report.



List of Invoices, Travel, Purchase orders, Sponsorships, etc.  
Submitted to the Children's Services Council  
January 20, 2022

Vendor	Description	Amount	Comment (Back-up documentation is available upon request.)
<b>Purchase Orders (greater than \$10,000):Backup documentation is attached:</b>			
A. Acordis	Meraki communication switches	\$ 28,560.00	Attachment A
<b>Purchase Orders (less than \$10,000):</b>			
Acordis	Additional webex calling licenses	\$ 2,517.00	
AmTrust	Worker's Comp Audit Adjustment	\$ 3,487.00	
Budget Notary Services	Renewal for 2 employees	\$ 184.00	
Go Daddy	3 yr. .COM Domain renewal	\$ 61.00	
Google Storage	PAOD Publication Storage (@\$8.33 / month for 12 months)	\$ 100.00	
Lenovo	17" Laptop for Chief Program Officer	\$ 3,000.00	Not to exceed amount
Noun Project.com	Annual Subscription	\$ 45.00	
ZipData.net	Annual renewal of online backup service	\$ 3,600.00	
<b>Program Related Purchases:</b>			
Axes4.com	Annual subscription Axes Word (3 licenses @ \$400ea) Axes PDF (3 licenses @\$650ea)	\$ 3,150.00	System Goal 934
JDL Horizons, LLC	Annual renewal; Eduvision; Live streaming and captioning	\$ 4,000.00	System Goal 922
Marybeth Jackson - Photography by Marybeth	Annual report photography	\$ 1,000.00	Name change; previously approved; System Goal 932
<b>Youth Human Trafficking Event 1/21/23</b>			
Antonio Lamont Ellison - Release with Tonio, LL	Speaker-Yth Human Trafficking event, Jan 21, 2023	\$ 1,200.00	System Goal 921; Human Trafficking Event 1/21/23
Cindy Alvarado	Speaker-Yth Human Trafficking event, Jan 21, 2023	\$ 1,200.00	System Goal 921; Human Trafficking Event 1/21/23
Shanika Ampah - I AM Languages of Victory and Empowerment	Speaker-Yth Human Trafficking event, Jan 21, 2023	\$ 1,200.00	System Goal 921; Human Trafficking Event 1/21/23
<b>SNAC Block Party Event 2/5/23</b>			
Amazon	3 Gift Cards @\$105.95 ea; Supplies @\$687	\$ 1,004.85	System Goal 921; SNAC Block Party 2/5/23
Broward Center for Performing Arts	Parking fees up to \$750; Cleaning fee \$150	\$ 900.00	System Goal 921; SNAC Block Party 2/5/23
<b>UPENN AISP</b>			
Amazon	\$325	\$ 875.00	System Goal 923- Paid by UPENN AISP Grant
Red Chair Catering	Breakfast / Lunch for 15 for 5 days @ \$360 /day	\$ 1,800.00	System Goal 923- Paid by UPENN AISP Grant
Allison Kasowitz	Baker Act Data Pilot Consultant	\$ 2,775.00	System Goal 923- Paid by UPENN AISP Grant
Change Me Foundation	Baker Act Data Pilot Consultant	\$ 2,775.00	System Goal 923- Paid by UPENN AISP Grant
Dreama Pick	Baker Act Data Pilot Consultant	\$ 2,775.00	System Goal 923- Paid by UPENN AISP Grant
Gennika Augustin	Baker Act Data Pilot Consultant	\$ 2,775.00	System Goal 923- Paid by UPENN AISP Grant
Yorsely Suarez	Baker Act Data Pilot Consultant	\$ 2,775.00	System Goal 923- Paid by UPENN AISP Grant
<b>Facilities Operations:</b>			
Oratso Corporation	Front Door repair	\$ 3,140.00	
Sqeegee Squad	Building Gutter Cleaning	\$ 800.00	
<b>Employee Travel and Training:</b>			
Shantigra Williams	Youth Nex-Pass the Mic; 10/25-10/26/22; Charlottesville, VA	\$ 1,724.00	
Ivy Pierre	NIGP Webinar - On Demand: Procurement Jump Start Bundle; 11/21-12/21/22	\$ 249.00	
Cindy Arenberg Seltzer	FPN Summit; 2/1-2/3/23; Orlando	\$ 1,510.00	
Liza Kahn; Kimberlee Reid	2023 Leadership Mtg; Grade Level Reading Campaign; 2/8/2/9/23; Orlando	\$ 1,947.00	
Cindy Arenberg Seltzer & Sharetta Remikie	Broward Days; 3/21-3/22/23; Tallahassee	\$ 2,631.00	
Diane Choi & Shantigra Williams	Collective Impact Action Summit; 4/25-4/27/23; Webinar	\$ 720.00	



List of Invoices, Travel, Purchase orders, Sponsorships, etc.  
Submitted to the Children's Services Council  
January 20, 2022

**Programmatic Monitoring: MOST (including ID badge renewals as necessary)**

Sites and related \$ amounts may vary depending on availability. Totals will not exceed total amount budgeted

Jennifer Bucheral	Fall Monitor for MOST	\$3,900.00	Previously approved Sept 22; Vendor name change
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**Trainers/Materials (Service Goal 01X) (Provider names and courses may be subject to change):Instructor Led Unless Otherwise Indicated**

Acosta Educational Consulting, LLC.	Family & Community Engagement in Youth Programming: A Cultural Responsive Model	\$ 1,300.00	Equity training
Acosta Educational Consulting, LLC.	Culturally Relevant Literacy-Rich Experiences	\$ 1,300.00	Equity training
Acosta Educational Consulting, LLC.	Inclusiveness & Belonging in Youth Programming	\$ 1,300.00	Equity training
Acosta Educational Consulting, LLC	Competence	\$ 1,300.00	Equity training
Aisha T. McDonald	Cultural Awareness and Diversity	\$ 1,200.00	Equity training
Aisha T. McDonald	Suicide Prevention and Cultural Considerations	\$ 1,200.00	Equity training
Amazon	20 ea. @ \$17.95 ea;The Four Pivots: Reimagining Justice, Reimagining Ourselves	\$ 359.00	Equity training
CE Broker	Platform renewal for CE course credit	\$ 200.00	
Shoolay, Inc.	Introduction to African Worldview	\$ 1,100.00	Equity training
South Florida Healthcare Institute	CPR	\$ 6,000.00	

**Sponsorship**

Charming Connections of Achievement Experier	Pack Your Purse Event 2023; April 23, 2023; Sunrise, FL	\$ 500.00	This event will be for parents and girls to provide interactive activities such as mental health sessions, education session, college and career readiness, environment and uplifting the community component, health and hygiene.
Community Reinvestment Alliance of Florida	Summit23: Building A Roadmap to Successful Communities. ; March 2, 2023; Davie	\$ 100.00	We create, support, and implement sustainable solutions to enhance and empower neighborhood and individual wellbeing. To support our mission, we provide education on the Community Reinvestment Act, encourage partnerships and collaboration with financial institutions, government, for profits and the community at large.
NOVA Southeastern University	Storyfest 2023: One World, Many Voices; March 28 - April 3, 2023	\$ 5,000.00	To celebrate and support literacy for children and families by providing free books to children, language-rich experiences such as children's musical and theater productions, and foster creativity and language expansion opportunities for young children of all ability levels. <b>(Service Goal 053)</b>
United Way	Inaugral ALICE Summit - Feb 28, 2023; Signature Grand in Davie	\$ 5,000.00	Bringing together Florida business leaders, funders and human service providers to implement data-driven solutions to lift up our ALICE families. (High Traffic)

**Memberships:**

National Institute Gov't Purchasing (NIGP)	2023 Annual Membership	\$ 75.00	Previously approved Sept 22; Addt'l amount requested
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## For Council Meeting January 19, 2023

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**Issue:** Upgrade network switch infrastructure.

**Action:** Approve Acordis to Purchase Hardware/Network Switches.

**Budget Impact:** \$ 28,560 Of \$365,899 Available in Equipment for FY 22/23.

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**Background:** CSC has been using the same Cisco network switches for over 6 years. However, as the number of staff increased and more devices were added to the network, MIS staff noticed a decline in network performance. The network switches were outdated and could no longer handle the increased demand for bandwidth and had limited security features and were vulnerable to cyber-attacks.

**Current Status:** The proposed solution provided by Acordis International Corp. will upgrade the network switch infrastructure to the latest generation of switches. Since CSC is a certified Cisco consumer, Acordis is the official vendor for equipment for their systems. With the proposed upgrade, these newer switches offer increased bandwidth, improved security, enhanced reliability, and better administration and support for modern technologies.

MODEL/PART NO.	DESCRIPTION	QTY	UNIT PRICE	TOTAL
MS225-48FP-HW	Meraki MS225-48FP L2 Stck 48x Gig Switch	4	\$3,135.00	\$12,540.00
MA-CBL-40G-50CM	Meraki 40GbE QSFP Cable, 0.5 Meter	4	\$55.00	\$220.00
LIC-MS225-48FP-5YR	Meraki MS225-48FP Enterprise License 5YR	4	\$489.00	\$1,956.00
MS225-24P-HW	Meraki MS225-24P L2 Stck 24x Gig Switch	5	\$2,388.00	\$11,940.00
LIC-MS225-24P-5YR	Meraki MS225-24P Enterprise License 5YR	5	\$355.00	\$1,775.00
			Shipping	\$129.00
			Total	\$28,560.00

**Recommended Action:** Approve Acordis to Purchase Hardware/Network Switches

**TAB O**

**The Broward Reads Coalition - Campaign for Grade-Level Reading  
Meeting Minutes  
December 7, 2022**

**9:30 a.m.**

**Meeting conducted via Zoom**

**Participants:** Cindy Arenberg Seltzer(Co-Chair), Andrew Leone, Liza Khan, Dr. Sharetta Remikie (CSC of Broward County); Commissioner Beam Furr (Co-Chair) & CSC Council Member, Allison Metsch, Ancell Pratt III, Renee Jaffe(Co-Chair) (Early Learning Coalition of Broward County); Jenny Del Valle (HandsOn Broward); Dr. Lori Canning, Melissa Miller, Nicole Mancini (BCPS); Sarah Curran (Museum of Discovery & Science); Lenore Russo (City of Parkland); Kimberly White (Broward County Library); Meagan Albright (NSU Library); Penny Bernath (SoFlo PBS); Julie Toscano (BUP-PN); Laura Gomez (Reading Explorers); Amanda Smith (Art and Culture Center/Hollywood); Angela Waguespack (Reading Explorers - Nova Southeastern); Bob Mayersohn (City of Parkland); Caryl Hattan (Town of Davie); Diya Arun, Gabriela Paez (Reading Explorers); Lisa Finnegan (Florida Atlantic University); Lisa Sporillo (City of Pembroke Pines); Rob Horton (Barnes & Noble)

**I. Welcome**

The meeting was called to order at 9:36 a.m. Commissioner Beam Furr welcomed everyone and then asked for a motion to approve the August minutes. Caryl Hattan gave the motion to approve; it was seconded by Dr. Lori Canning and passed with no objections.

**II. Partner Updates**

**a) Early Learning Coalition (Allison Metsch, Ancel Pratt)**

Allison Metsch reported current focus is on the American Rescue Plan Act (ARPA). ARPA includes a directive to launch a new incentive training program for childcare workers. The new incentive program stipulates that any childcare worker employed for at least three weeks and retained at the same center will be eligible for a \$500 stipend. Allison further shared there are also incentives for those persons who have completed the introductory 45 hours of training. Moreover, Allison stated the ELC will be funding the course work for the provider's introductory 45 hours training.

Allison spoke about the Classroom Assessment Scoring System (aka CLASS) which has been part of the school readiness world, will now also apply to VPK.

She explained the assessment will now look at interactions between children and teachers in every VPK classroom in Broward.

ELC will offer the training online and once participants complete this CLASS specific training, which is open to anyone in the county, the participant will receive additional financial incentives.

In order to contract with the ELC, Allison stated providers will need a score of at least 4 on the CLASS measuring tool.

Allison also shared the ELC has launched *Behavior Bites* which will take place every Friday on Zoom. This initiative allows educators to network virtually and ask questions of ELC staff to help develop action plans if needed.

Allison provided information pertaining to workforce status. She reported there remains a shortage of childcare workers, therefore, industry related vacancies are listed on ELC's website, where applications can be completed and submitted.

**b) CSC of Broward County (Cindy Arenberg Seltzer, Dr. Sharetta Remikie, Andrew Leone, Liza Khan)**

Cindy Arenberg Seltzer advised the group that the Family Supports RFP is being finalized for release in January. The RFP is looking to fund programs that will help families in a variety of ways including parenting, kinship support, maternal depression/anxiety and supervised visitation.

Read for the Record: Andrew Leone reported, although there were challenges with the shipping delays for this year's book, Jumpstart's commitment to the partnership allowed the team to identify solutions to assure books were available for the Broward Read for the Record Day. The efforts lead to another successful event. Andrew shared images and video highlighting various guest readers during Read for the Record.

Ms. Arenberg Seltzer shared Broward County will host the Maccabi Games next year and Maccabi Games organizers have approached CSC regarding sponsorship. Cindy further stated there is a volunteer project component to the Maccabi Games, which will ask participants to donate new pairs of athletic shoes. Dr. Remikie will be coordinating these efforts with the organizers.

**c) Broward County Public Schools (Dr. Lori Canning, Dr. Nicole Mancini)**

Dr. Canning reported that there were two Read for the Record packing events this year. and books have been packaged for distribution. Distribution for childcare centers will be coordinated with Allison Metsch (ELC).

Dr. Mancini reported that meetings have begun with the new School Board members, and one board member wants to focus on *birth to age 5*. She shared further she will be meeting with the relevant parties to discuss further and determine how to get information out to the community, hospitals, and the birthing centers.

Dr. Canning spoke about last year's Books and Bob's event where all the children got free shoes, a pair of socks and a book. They are looking at a Spring date for the next event and meetings will reconvene in January 2023.

**d) HandsOn Broward (Jenny Del Valle)**

Jenny Del Valle reported this year's Read for the Record Day participation rate, at the time of the meeting, was 880 volunteers. She advised some schools volunteer reports are pending. She expressed the pivot back to being fully in-person was impressive.

Jenny shared there were a total of 35 volunteers who the two Read for the Record's book packing events on November 15<sup>th</sup> & 26<sup>th</sup>.

Jenny reminded the group about the literacy book bins which help children to build libraries at home. According to Jenny, there are currently 34 sites.

**e) Broward County Library (Kimberly White)**

Kimberly White reported the 21<sup>st</sup> Annual Storybook Festival was held on November 19<sup>th</sup> at the Southwest Regional Library. The well attended event was held in-person for the first time in three years.

Ms. White shared the Books and Bears program, will provide 3,500 books and bears to children in Broward County. The book that will be distributed is Bear by Karma Wilson.

*Big Read:* Kimberly announced Broward County Library (BCL) is one of 62 organizations nationwide selected, based on artistic excellence and merit, to receive a 2022-2023 National Endowment for the Arts (NEA) Big Read grant. It is an award of \$20,000 that will support a January 2023 community reading



program in Broward focusing on the novel *Infinite Country* by Patricia Engel. She further shared the book *Dreamers* by Yuyi Morales will be used to provide a youth connection to the program. Activities will be held throughout January and culminate with the ArtLit Festival 2023 at South Regional Library on February 4<sup>th</sup>.

*Summer 2023 Activities:* Children's BookFest will take place on Saturday, June 3<sup>rd</sup>. The National Summer Learning program will feature children's illustrator, Frank Morrison.

*The Ashley Bryan Art Series:* the series which will feature Jerry Kraft was supposed to be held in late September or early October, however, the series has been rescheduled to January.

*Diaper Drive:* BCL has been conducting diaper drive donations with the Greater Fort Lauderdale Diaper Bank. BCL, is working on a booklet to be distributed with diapers to encourage early literacy bonding time during diaper changing time.

### **Other Announcements**

***Art and Culture Center:*** Amanda Smith advised they are gearing up for their Early Voices Collaborative exhibition. This year the exhibit will be open to both early childhood centers and elementary classrooms. Each classroom will receive a canvas and two different books; the book titles are *The Dot* and *Ish*, both by Peter Reynolds. Amanda requested all direct queries or expressions of interest be made at [amanda@artandculturecenter.org](mailto:amanda@artandculturecenter.org).

***NSU Alvin Sherman Library:*** Megan Albright announced their Annual StoryFest event will be held on Sunday, March 5<sup>th</sup> and, every child who attends will get a free book. According to Megan, the 2023 theme is STEAM and Miss Penny and other community partners will be part of the event. She promised to provide promotional materials at the next meeting.

### **III. Meeting Schedule for FY 22-23:**

The next meeting will take place on February 1, 2023, at 9:30 a.m.

Subsequent meeting dates: April 5, June 7, August 2, October TBD, December 6.

### **IV. Adjourn Meeting**

Meeting adjourned at 10:50 a.m.

**TAB P**

## Funders Forum Meeting Summary

January 6, 2023

### Members Virtually Present:

**Angelica Rosas**, Community Foundation; **Dawn Liberta**, Department for Children and Families (DCF); **Dion Smith**, CSC; **Efrem Crenshaw**, Broward County Human Services Department; **Keyonia Lawson**, CSC; **Larry Rein**, ChildNet; **Lisa Bayne**, CSC; **Maria Hernandez**, United Way; **Maria Juarez Stouffer**, CSC; **Melanie Burgess**, The Jim Moran Foundation; **Monica King**, Broward Health Start Coalition (BHSC); **Renee Jaffe**, Early Learning Coalition (ELC); **Renee Podolsky**, Florida Department of Health; **Silvia Quintana**, Broward Behavioral Health Coalition (BBHC); **Susan Eby**, ChildNet; **Tara Williams**, Broward County Human Services Department; **Larry Rein**, ChildNet

### Welcome & Introductions:

Maria J. S. welcomed members.

### Approval of the November 4, 2022, Meeting Minutes:

Renee J. made a motion to approve the minutes as presented. The motion was seconded by Monica K. and passed with no opposing votes.

### Funders Forum Member Updates:

Maria J. S. encourage members to share agency updates.

### **Children's Services Council**

Maria J. S. reminded members that CSC's Family Supports RFP will be released in the next upcoming weeks. The procurement includes Family Strengthening programs, MOMS (Mothers Overcoming Maternal Stress) programs, Kinship programs including Kinship legal services funded in partnership with The Jim Moran Foundation and a newly added supervised visitation program for families referred from family court.

Maria J. S. shared with members that invitations were sent to community partners requesting their partnership in rating proposals. She thanked members in advance for their support.

Maria J. S. also provided an update to members about CSC's HEAL Trauma programs and how the HEAL Trauma Community Mental Health Workers (CMHW) have been connecting with residents and serving the Deerfield Beach and Fort Lauderdale communities after recent shooting tragedies.

Maria J.S. shared that the City of Fort Lauderdale, Law Enforcement Crime Gun Intelligence Center has a program called the ShotSpotter to help fight gun violence by implementing a high-tech program to expand bullet and gun tracking across the city. The city plans to facilitate a meeting to share more about this program and wants to explore how to connect with BBHC's Mobile Response Team. Maria J. S. will share the date and time of the meeting once it has been identified.

It was mentioned that sometimes school staff may not be aware of traumatic community events and its impact on the children in their care. Renee P. highlighted a program called "Handle with Care" which has been implemented in other areas. She will provide more information about the program to members.

Melanie B. suggested connecting the HEAL Trauma programs to organizations that provide after school programming. Renee J. suggested that the HEAL Trauma programs be connected to ELC providers.

Lisa B. announced that CSC, ChildNet and BSO are taking a close look at available domestic violence services in our community. Meetings will be held to identify types of domestic violence services available and gaps in services. Lisa B. will update members during the next meeting.

## **Broward Healthy Start Coalition**

Monica K. announced that funding was received from the US Department & Human Services (HHS) Health Resources & Services Administration (HRSA). BHSC, Broward Health and Urban League have begun their work to implement infant healthy equity programs to help reduce infant mortality. Broward is one of the top ten communities where black and brown mothers experience a high rate of infant mortality.

Monica K. also announced that BHSC released their Healthy Start Program Services RFP that consists of three components; 1) Coordinated Intake and Referral (Connect) 2) Healthy Start Program–Prenatal and Infant Pathways and 3) Interconception Care Counseling (ICC) services. The amount of expected funding is up to \$4.75 million annually. The RFP will close on January 23, 2023.

Monica K. shared that the state through the Florida Department of Health is funding fatherhood services. More information will follow in the upcoming months.

Monica K. also shared that BHSC and BBHC will be collaborating on a grant called Healthy Connections to provide a high level of peer support to pregnant women who are using substances.

## **Department of Children and Families**

Dawn L. provided an update about the emergency shelter for unaccompanied minors. During the last meeting Dawn shared that a vacant building was identified as a potential

emergency shelter and now they are assessing the cost of renovations which are expected to be high.

Silvia Q. asked if in the meantime, there were any temporary solutions with any group home or foster home where children can get connected to services. Susan E. confirmed that there are no empty beds at this time.

Dawn L. highlighted that the shelter is for Broward's community children, so all cities have a stake in this shelter. Meetings to include the cities are being explored as is homeless funding.

## **Broward Behavioral Health Coalition**

Silvia Q. provided an update on the Children's System Care Plan. Silvia Q. announced that BBHC funded two additional care coordination teams that will work with the schools to divert youth from the baker act receiving facilities. BBHC also funded three family support care coordination teams that include a peer specialist, a case manager, and a therapist to work with youth that have severe behavioral health needs who need longer support after being baker acted. Once youth are stabilized, they are connected to services in the school and the community.

## **United Way of Broward County**

Maria H. announced that this month United Way will release their General Health and Education RFP. She thanked members for their collaboration and for those that have volunteered to rate applications.

Maria H. also announced that the ALICE (Asset Limited, Income Constrained, Employed) Summit is scheduled for February 28, 2023, from 8:00 a.m. to 3:00 p.m. at the Signature Grand. The event will be hosted by United Way of Broward County, presented by FPL. The summit will focus on bringing together Florida business leaders, funders, and human service providers to implement data-driven solutions to lift up our ALICE families. For sponsorship information and to register for the summit please visit their website at <https://www.unitedwaybroward.org/events/alice-summit>

## **Early Learning Coalition**

Renee J. announced that ELC received a second round of COVID funding from the American Rescue Plan in the amount of \$70 million to help provide childcare businesses with salary increases, bonuses and infrastructure support. ELC received \$6 million to provide stipends and bonuses to re-train and upskill childcare staff.

Maria J. S. asked about ELC's childcare wait list. Renee J. reported that there is no wait list. As of July 2022, they enrolled over 3,000 children which is a one-year enrollment record. They continue to enroll between 100–150 new families each week.

## **Next Meeting**

Members discussed and agreed to start having the Funders Forum meetings in person on a quarterly basis. **The first in-person meeting will be held in April at United Way.** A confirmation email will be sent to members.

The next meeting will be virtual on February 3, 2023, from 2:00 p.m. to 4:00 p.m. Members should contact Keyonia Lawson at [klawson@cscbroward.org](mailto:klawson@cscbroward.org) to include any additional agenda items.

The meeting adjourned at 3:35 p.m.

## **Next Steps, Tasks & Follow-up**

### **➤ Next Steps:**

- Maria J. S. will share with members the date and time of their next meeting with the City of Fort Lauderdale so that they can discuss the ShotSpotter program further with members. She will also include Silvia Q. so that she can connect the MRT to the city.
- Maria J.S. will connect HEAL Trauma providers with after school programs including ELC after school providers.
- Renee P. will provide information to members regarding the “Handle with Care” program.
- Lisa B. will update members regarding the domestic violence program services available in Broward and gaps in services.
- An email will be sent to members confirming the April date for the in-person Funders Forum meeting.

### **➤ Ongoing Tasks:**

- Silvia Q. and Larry R. will continue to provide an update about Broward’s Children’s System of Care Plan.
- Dawn L. & Cassandra E. will continue to provide updates regarding the status of the emergency shelter for unaccompanied minors.

**TAB Q**

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY**

**Nominating Committee Meeting**

December 5, 2022 @ 11:00am

This meeting was held by Zoom Webinar with public access by computer or phone

**Minutes**

**Members in Attendance:**

Governor Appointee Cathy Donnelly (Committee Chair); Broward County Commissioner Beam Furr; Governor Appointee David H. Kenton; DCF Community Development Administrator Dawn Liberta; Governor Appointee Jeffrey S. Wood

**Committee Members Absent:**

Tom Powers

**Staff in Attendance:**

Cindy Arenberg Seltzer, President/CEO; Amy Jacques

**Agenda:**

**I. Review Current List of Officers and Bylaws:**

Ms. Donnelly called the meeting to order at 11:00am and Ms. Arenberg Seltzer drew Members' attention to the current list of officers and the related Bylaws excerpt in the meeting information packet. She pointed out that officers are permitted to serve in a position for no more than two consecutive years and that the current officers have been in those positions for two years.

**II. Nominations for Chair/Vice Chair/Secretary:**

Ms. Donnelly led a discussion to create a slate of nominees to propose to the full Council at its organizational meeting on January 19, 2022. Ms. Arenberg Seltzer shared that Dr. Kenton and Mr. Wood have expressed an interest in moving up to the next available officer position and Judge Africk-Olefson had expressed an interest in the Secretary position.

**ACTION:** Ms. Liberta made a motion to recommend to the full Council a slate of officers that reflects Dr. David H. Kenton as Chair, Jeffrey S. Wood as Vice Chair, and Judge Shari Africk-Olefson as Secretary. The motion was seconded by Ms. Donnelly and passed with no opposing votes.

**III. Adjournment**

The meeting adjourned at 11:09am.



**TAB R**

## **For Council Meeting January 19, 2023**

***As Recommended by CSC Nominating  
Committee on December 5, 2022***

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<b>Issue:</b>	Election of 2023 Officers
<b>Action:</b>	Approve 2023 Slate of Officers as Recommended by the CSC Nominating Committee
<b>Budget Impact:</b>	None

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**Background:** Every year, the Council holds its organizational meeting in January to elect officers and update committee appointments for the new year. For the years when the current officers have served the maximum two consecutive years in the same position, the CSC Nominating Committee meets to recommend a slate of officers for full Council consideration.

**Current Status:** The Nominating Committee met on December 5, 2022, and recommended the following slate of officers for 2023:

**CHAIR:** David H. Kenton

**VICE CHAIR:** Jeffrey S. Wood

**SECRETARY:** Shari Africk-Olefson

**Recommended Action:** Approve 2023 Slate of Officers as Recommended by the CSC Nominating Committee

**TAB S**

## For Council Meeting January 19, 2023

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**Issue:** Appointment of Committee Members for 2023

**Action:** Chair to Confirm/Appoint Committee Members for 2023

**Budget Impact:** N/A

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**Background:** Every year, the Council holds its organizational meeting in January to elect officers and update committee appointments for the new year.

**Current Status:** Upon approval of the 2023 officers, the newly elected Chair will confirm/appoint Members to the 2023 committees and designate committee chairs.

COMMITTEES	2022	2023
Executive	Liberta, Kenton, Wood, and Donnelly as Immediate Past Chair	2023 Officers and Immediate Past Chair Liberta
Finance	Thaqi (Chair), Africk-Olefson, Donnelly, Liberta, Powers	Any changes?
Program Planning	Donnelly (Chair), Kenton, Liberta, Wood	Any changes?
Nominating	Donnelly (Chair), Furr, Kenton, Liberta, Powers	Any changes?
Office Space	Furr (Chair), Donnelly, Powers, Wood	Any changes?
By-Laws	Liberta (Chair), Donnelly, Wood	Any changes?
Special Needs	Liberta, Donnelly (alternate)	Any changes?
Agency Capacity	Kenton (Co-Chair), Wood (Co-Chair)	Any changes?
Broward Reads	Furr (Co-Chair), Seltzer (Co-Chair), ELC Co-Chair, BCPS Co-Chair	Any changes?

**Recommended Action:** Chair to Confirm/Appoint Committee Members for 2023

**TAB T**

2021 / 2022 ANNUAL REPORT



# Children's Services Council

of Broward County  
Our Focus is Our Children.

## Reinventing Connection, Rediscovering Community.

Our Programs  
& Initiatives  
P. 5

How Your Community  
Investment Has  
Paid Off P. 24

Where We Invest  
P. 25



LETTER FROM THE CHAIR  
DAWN LIBERTA



This past year marked my second as Chair of the Children's Services Council of Broward County and my fifth on the Council. As we slowly emerged from the effects of the COVID-19 pandemic, I, together with my fellow Council members, had the privilege to lead an organization built on its ability to respond with flexibility and effectiveness to ensure that supports and services continue to be delivered, regardless of any challenge it faces. This is in large part thanks to Cindy Arenberg Seltzer and the great team she leads as President/CEO.

Since it was created by referendum by the voters of Broward in 2000 and opening its doors in September 2001 under her leadership, the CSC has grown into an agency that the community relies upon to fund services ranging from responses to the pandemic, trauma, food insecurity, homelessness, child welfare/kinship, and so much more. Through economic ups and downs, community tragedies, and a catastrophic pandemic, the CSC has continued funding, leading, and convening without missing a beat.

Because the community recognizes it as a trusted broker, the CSC is an effective convener and leader in areas that are not always simple to navigate. One of the many things I have been impressed with over the years, is how Cindy and her staff bring together diverse groups of professionals and community members to gather input to ensure that decisions made across the child and family service systems are co-created and in everyone's best interest.

As such, the community has courageously engaged in work addressing challenges that are reflective of its history and diversity. Implementing programs this year that address mental and behavioral wellbeing, especially in underserved communities, is just one example of the CSC's commitment to ensuring all children grow in a community that supports their dreams and aspirations.

As I complete my tenure as Chair, I continue to be immensely grateful to my fellow board members, including those who left during this past year, such as Maria Schneider, Judge Kenneth Gillespie, and Donna Korn, and the ones who have recently joined, such as Judge Shari Africk-Olsen and Ryan Reiter, for their shared commitment to improving the lives of the children and families of Broward, and I look forward to continuing doing this work in the years to come.

Dawn Liberta  
Chair

*Dawn Liberta*

LETTER FROM THE PRESIDENT/CEO  
CINDY ARENBERG SELTZER



This year marked the conclusion of 20 years of CSC providing Leadership, Advocacy and Resources to support Broward County's children and youth. This was celebrated on September 23rd at a Summit that many said was the best they had ever attended. It was a joyous and thought-provoking day celebrating all that has been accomplished, but also highlighting how much further we need to go. While we were unable to have a large youth presence at this event, the panel of youth voices was front and center and extremely powerful. And CSC's new anthem created by Alexander Star perfectly captured the imperative to "Listen with Love."

While we ended the fiscal year on that powerful note, this was another exceptionally challenging year for our children and families, the Provider network, and the CSC staff. As the pandemic continued to wreak havoc on people's physical and mental health, my overriding goal was to provide leadership and stability while continually looking for innovative ways to address the new challenges thrown at us. This required a lot of listening to community members, Providers and other funders; and then leading, following, or getting out of the way as needed. We continue to believe that collective action is the most effective, and I remain proud of the partnerships we have built and continue to build as we find new partners, or they find us. With that in mind, I actively participated in many local, state, and national conversations, workshops and meetings to learn, connect dots and maximize resources and effectiveness.

As you will see throughout this report, CSC continues to provide: Leadership in so many areas critical to our children and families, including: Advocacy at the local, state, and federal levels to promote policies that will benefit our children and families and maximize local resources; and Resources to try new things and which allow Providers flexibility to respond to the needs of those they serve. This year we expanded our involvement in mental health, homelessness, and hunger, as well as neighborhood initiatives and building connections between system professionals and youth and parents in a way that honors youth and parents' lived experience.

Cindy Arenberg Seltzer  
President/CEO

*Cindy Arenberg Seltzer*

CSC MANAGEMENT TEAM:



**Standing** L-R - Marlando Christie, Kathleen Campbell, Andrew Leone, Michelle Hamilton, Dr. Laura Ganci, Lisa Bayne. Not pictured: Dion Smith  
**Seated** L-R - Dr. Sue Gallagher, Monti Larsen, Cindy Arenberg Seltzer, Dr. Sharetta Remikie, Maria Juarez Stouffer

# CHILDREN’S SERVICES COUNCIL MEMBERS:

**Dawn Liberta, Chair**  
Community Development  
Administrator, Circuit 17  
Department of Children & Families

**Dr. David H. Kenton, Vice Chair**  
Governor Appointee

**Jeffrey S. Wood, Secretary**  
Governor Appointee

**Cathy Donnelly, Immediate Past Chair**  
Governor Appointee

**Hon. Shari Africk-Olefson**  
Judicial Appointee

**Dr. Vickie L. Cartwright**  
Superintendent  
Broward County Public Schools

**Beam Furr**  
Broward County Commission

**Ryan Reiter**  
School Board Member  
Broward County Public Schools

**Tom Powers**  
Governor Appointee

**Dr. Paula Thaqi**  
Broward County  
Health Department Director

**Vacant Gubernatorial Appointee**  
Governor Appointee

## MISSION

To provide the leadership, advocacy and resources necessary to enhance children’s lives and empower them to become responsible, productive adults through collaborative planning and funding of a continuum of care.

## VISION

The children of Broward County shall have the opportunity to realize their full potential, their hopes and their dreams, supported by a nurturing family and community.

## STAFF

**Cindy J. Arenberg Seltzer**  
President/CEO

## LEGAL COUNSEL

**John Milledge**  
**Garry Johnson**



**Standing** L-R - Dr. Paula Thaqi, Ryan Reiter, Beam Furr, Dr. Vickie Cartwright; Hon. Shari Africk-Olefson

**Seated** L-R - Dr. David Kenton, Cathy Donnelly, Dawn Liberta, Jeffrey Wood

Also serving in FY 21-22, not pictured: Hon. Kenneth Gillespie, Donna Korn, Tom Powers, and Maria Schneider

# REINVENTING CONNECTION, REDISCOVERING COMMUNITY

This past year was one characterized by a cautious approach to rediscovering “normalcy.” Except that, even as we slowly peeked out from two years of pandemic wrought distance and isolation, nothing was quite the same as it was pre-pandemic.

COVID and the intermittent rise of any of its given variants continued to pose challenges to Broward’s children and families and to the network of providers supporting them. Still, many community initiatives began to re-emerge from the virtual to the physical world. Some of these initiatives were held under the umbrella of a Youth Summit Series of events. From November through September, five anchor events highlighted different areas of the work of the Broward Children’s Strategic Plan, with the CSC serving as backbone and primary funder of the series.

## Fathers, Men and Boys “Rise Up” Summit

On November 19th, the Fathers, Men & Boys Action Committee, celebrated International Men’s Day by hosting the 1st Annual Rise Up Summit: Growing Up Male-What Boys, Men, & Fathers Need to Thrive. This was the 1st in a series of events that were part of the CSC 20th Anniversary Celebration. The highlights of the event were the engaged and dynamic representation from over 120 Broward County Schools students from South Broward High School; Stranahan High; Hallandale High; Miramar High; Nova High; Coral Springs High; West Park Prep; AC. Perry Middle School who asked insightful and profound questions to the panelist. A multigenerational cadre of over 20 expert speakers and panelist presenters engaged youth in the audience. Keynote speaker Dr. Alan-Michael Graves presentation was real, raw, authentic, and powerful. The event was also highlighted by a highly engaging and interactive musical performance by Willie Stewart.

## Human Trafficking Awareness “Sound the Alarm”

The Broward Human Trafficking Coalition and its sub-committee Stop Trafficking Rescue Survivors (STARS) acknowledged that January is Human Trafficking month by hosting the 3rd Annual Anti-Human Trafficking Youth Summit: “Sound the Alarm-Who’s Looking for Our Missing Children”. The event’s focus was to raise awareness about the lack of community response and media attention for missing black, brown, and indigenous women, men, boys, and girls across the country. When they go missing, they are much more likely to be at greater risk of being trafficked and sexually exploited. There were over 120 attendees in person and virtually. This included representation from Broward County Public Schools Superintendent Vickie Cartwright, youth from the City of Tamarac, and CSC-funded programs (Youth Force & Family Strengthening). This year’s event was co-sponsored by the City of Tamarac, The Healing Arts Institute of South Florida, and the Children’s Services Council of Broward.



**Broward AWARE! Family Fun and Resource Fair**

This long running event, held in conjunction with the national Pinwheels for Prevention campaign, is now in its 14th year. It was chosen to be included in the Youth Summit Series because it calls attention to the resources, information, and services that help prevent child abuse and neglect and ensure that all children grow happy, healthy, nurtured, and safe. Held in April during Child Abuse Prevention Month, the event had over 400 participants and it included a series of mini workshops for adults on ways to keep children safe, and separately for youth, issues including healthy dating and more. There were performances by students from CSC funded out of school time programs, a healthy food distribution by the Mobile School Pantry, and dozens of service providers sharing resources. As in years past, longtime supporter and radio personality Rodney Baltimore helped keep the program moving and entertaining.

**“Our Time, Our Future” Girls Summit**

Over 150 girls participated in the Girls Summit 2022: Our Time, Our Future. The event, the fourth in the Youth Summit Series, included skills-building sessions, a focus on positive body image, advocacy, entrepreneurship, STEM, and mental health awareness. Sponsors included: Girls in Christ, the Broward Sheriff’s Office, The Girls Coordinating Council of Broward, City of Pompano Beach, Pace Center for Girls Broward, Charming Connections, and Pepsi.

**Youth Summit Series Culminating Event  
“Co-Creating a Community Where All Children Thrive”**

The 2021-2022 Youth Summit Series culminating event included an assessment of the effectiveness of the work of the child-serving community over the past five years and helped lay a road map for the years ahead. The event also provided an opportunity to celebrate 20 years of work by the CSC as the lead agency helping to turn the curve in a positive direction in areas including maternal health; early education; out of school time opportunities for children and youth, including those with special needs; keeping youth out of the juvenile justice system through positive and leadership building programs; building an equitable community with opportunities for all children to grow up to be responsible, productive adults, and much more. Highlights of the day included a no-holds-barred youth panel discussion on the issues that are important to them, the unveiling of a CSC Anthem created and performed by musical artist and philanthropist Alexander Star, and a keynote address by Laura Coates, CNN Senior Legal Analyst.



**Back to School Extravaganza**

Other major community impact campaigns included a return to the large in person format Back to School Extravaganza, with three major events where thousands of backpacks filled with supplies, shoes and uniforms were distributed before the start of the school year to over 5,000 students. The largest partners in the effort included Broward County Public Schools, HandsOn Broward, Neighbors 4 Neighbors, the City of Miramar, the YMCA of South Florida and the Crockett Foundation. In addition, HandsOn Broward, in conjunction with Broward County Social Workers and CSC staff, carried out a distribution to over 20 agencies providing direct service who picked up supplies in a drive through event for direct distribution to the families they serve.

**Read for the Record**

The 2021 Broward: Read for the Record event, culminated, for the 8th year, the work of the Broward Reads: Campaign for Grade Level Reading committee of the BCSP (Broward Children’s Strategic Plan) and it was held in person again. The year’s selection was Amy Wu and the Patchwork Dragon, written by Kat Zhang and illustrated by Charlene Chua. The picture book, about a young girl who struggles during craft time to create a dragon that perfectly represents her, superbly captures themes of self-identity and affirmation through celebration of cultural symbols and family history. Almost 900 volunteers participated at 458 public and charter schools, and childcare centers that had registered to participate. Approximately 39,000 English language books and 2,500 Spanish language books were distributed.

**Childcare Educators Recruitment Campaign**

Finally, in conjunction with the Early Learning Coalition and working with M Network, the CSC funded a marketing campaign to address a shortage of childcare workers affecting the industry which, in turn, makes it difficult for parents of young children to rejoin the workforce. The campaign succeeded in eliciting substantial interest in the career, while highlighting the challenges that still exist in recruiting and retaining childcare professionals.



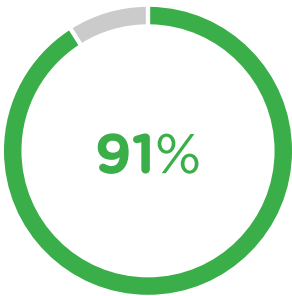


## MATERNAL AND CHILD HEALTH PROGRAMS

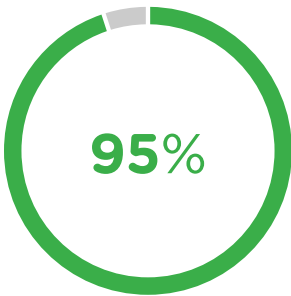
The CSC funds programs that help mothers and their babies develop strong, healthy bonding relationships that are a key factor in the mental and physical health of the baby, as well as programs that help keep children safe in the first, most vulnerable months of their lives. These include:

### MOMS

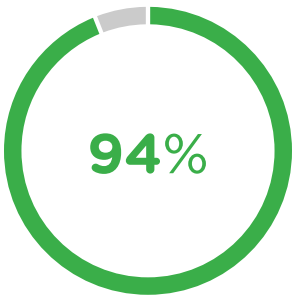
Mothers Overcoming Maternal Stress (MOMS) programs designed to decrease symptoms of pre/post-natal depression and anxiety, promote child bonding between mother and child, increase parenting skills and reduce risk factors associated with child abuse and neglect.



of infants and children met developmental milestones for communication, gross motor, fine motor, problem solving, and social skills.



of mothers demonstrated acceptable level or improvement of attachment/bonding with their infant.



of mothers reported fewer symptoms of depression and/or anxiety.

### Safe Sleep

Many infant fatalities are preventable by adopting safe sleep practices. The mantra “Alone, on their Back, in a Crib,” is at the core of CSC funding of pack-n-plays and cribs distributed to families who need them, as well as training and education programs offered to parents, practitioners, and community members.



of parents/caregivers who received a crib, increased their knowledge of safe infant sleep practices.

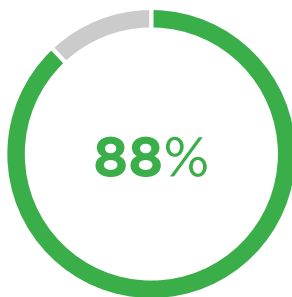


## FAMILY SUPPORTS

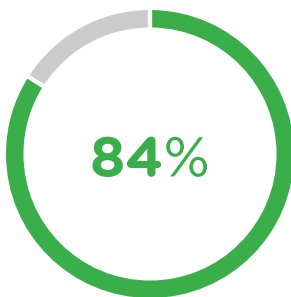
A safe, nurturing home is the cornerstone of successful outcomes for families, children, and youth. If resources are available to help families navigate through challenging times the cost to society is much less than removing the child and placing them into the foster care system, and, more importantly, the child will be less affected by the life-long trauma that comes with being separated from their birth family.

### Family Strengthening

- Children grow and thrive best when safe and nurtured in a family setting. Providing evidence-based and best-practice interventions that bring stability to families in crisis is a very effective way to prevent child abuse and neglect. The CSC funds these and other effective parent education tools that support family functioning and helps keep children out of the child welfare system. Working in partnership with the Ounce of Prevention Fund, CSC funds Healthy Families, an in-home intervention program that includes screenings and assessments and helps improve infant and toddler outcomes, while reducing instances of child abuse and neglect.



of families improved family functioning.



of families participated in all program requirements.

Kinship

- When a child’s parents can’t provide a safe, nurturing environment, it is often grandparents, other relatives, or non-relative caregivers who are there for the children. When this happens, the CSC supports programs that assist them so that the child can remain in a familiar, nurturing environment.



of families did not require foster or institutional care while receiving Kinship services.



of caregivers reported satisfaction with Kinship services.



Trauma Supports

Healing and Empowering All Living with Trauma (HEAL Trauma)

This groundbreaking new initiative now known as HEAL Trauma (Healing and Empowering All Living with Trauma) program was co-created and implemented following extensive conversations with community members residing in historically underserved, Black and Brown communities which have experienced high levels of gun violence. HEAL Trauma provides services to children and families experiencing trauma in the Northeast, Central East, and Southeast regions of Broward County. The programs utilize the Community Mental Health Worker (CMHW) model as a culturally responsive community engagement and empowerment strategy to increase access to and utilization of mental health services and build upon existing community resiliency. Youth and families are connected with a trusted and trained community member (CMHW) to jointly identify family needs, including trauma services, and links to additional resources. While only in its first year of implementation, we are excited about the potential of these programs to establish new approach for trauma healing.



DEPENDENCY AND DELINQUENCY SUPPORTS

Adoption

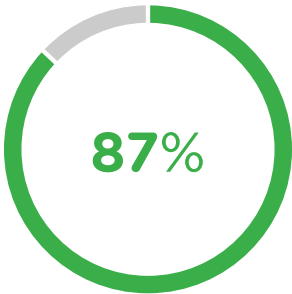
- Unfortunately, there are times when a child’s birth family cannot provide a safe home and they may be permanently removed from their families and be placed into the child welfare system. In those instances, adoption can help provide the best opportunities for the child. The CSC funds programs that help children in the foster care system find loving, permanent homes.

Legal Representation - Child Welfare (LR)

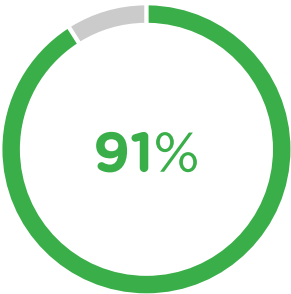
- To reduce the time a child spends in the welfare system, the CSC funds legal representation for the child to provide advocacy and supports that will help improve that child’s outcomes.

Legal Advocacy Works (L.A.W.)/LAW-Line

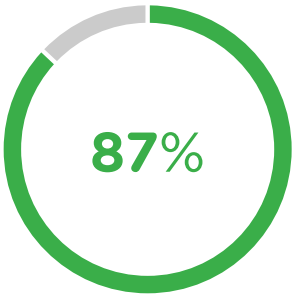
- Youth who are at risk for involvement in the delinquency and/or dependency systems can get diversion education and Failure to Appear supports through the CSC funded LAW and LAW-Line programs.



of youth did not obtain any new law violations during the program.



of youth did not obtain new law violations 12 months after successful program completion.



of youth reduced delinquency risk.





## FINANCIAL STABILITY

### VITA

This initiative promotes prosperity by educating low- and moderate-income communities about the Earned Income Tax Credit (EITC), the most effective Federal anti-poverty tax program, and providing Volunteer Income Tax Assistance (VITA) no-cost tax preparation and financial literacy coaching from trusted, IRS-trained volunteers. The program began offering a hybrid set of services that include fully on-line as well as in person preparations at 13 VITA supersites since the onset of COVID and has continued using this model of services.



**2,558**

Clients Served

**2,899**

Tax Returns Completed

**3.4 million**

Refunds Received

### Food Insecurity Mitigation

The CSC funds an array of year-round hunger relief programs aimed at reducing food insecurity among children and families in Broward. The variety of approaches ensures the food supports reach deep into the communities most in need. This year, the CSC issued a Request or Proposals which doubled its financial commitment to this area, resulting in six agencies being awarded over \$1 million to streamline and expand food insecurity mitigation services throughout the county in FY 22-23.

### Housing

Families with children experiencing homelessness get Day Respite support through a program funded by the CSC provided by Hope South Florida. There they receive case management, links to housing and shelter placements, nutritious meals, access to showers, enrichment activities for children, and a safe respite location.



## DROWNING PREVENTION

### SWIM Central and Drowning Prevention Taskforce

- Given year-round swimming conditions in South Florida, being safe in and around water is a paramount to child safety. Sadly, drowning remains the number one cause of accidental death for children under five-years-old in Broward. That is why, working in conjunction with Broward County Government, the Florida Department of Health in Broward County, and Broward County schools, CSC is a funder of drowning and water safety programs in Broward. Through SWIM Central, the CSC provides coupons for low or no-cost swim lessons for children 6-months through 8-years-old, as well as taking thousands of elementary school aged children to aquatic parks for water safety lessons. In addition, the CSC funds a Drowning Prevention coordinator, through the Department of Health, to manage a taskforce of stakeholders tasked with helping prevent drownings in Broward.

**100%**

of children who participated in the swim program have not drowned 3 years after program completion.

**72%**

of participants completing 7 or more classes, with a maximum of 10 classes, demonstrated an improvement of one or more levels on the Water Safety Skills Checklist.

**140**

Train the Trainer attendees representing Family Strengthening Agencies and BSO CPIS.





## KIDCARE AND SCHOOL HEALTH

The CSC funds the KidCare Outreach program of the Florida Department of Health in Broward County. This helps to ensure that all children who are eligible, sign-up and benefit from affordable health insurance. In addition to services provided by phone, KidCare staff participate in community events where they provide on-site applications services for families.

To ensure children receive in-school health services and, when appropriate, return to class, CSC funds School Health Services at 26 schools, staffed by RNs, LPNs and HSTs.



**41,815**

duplicated students received First Aid, Emergency Services, and services for prevention, acute and chronic health care needs.

**70%**

of students were sent back to class after receiving School Health Services per semester.

**217,073**

average enrollment in Broward County KidCare and Medicare in FY 21/22.



## LITERACY & EARLY LEARNING PROGRAMS

Learning to read at grade level by the time they complete third grade is a cornerstone of every child's academic and social development. Besides providing backbone support to the Broward Reads: Campaign for Grade Level Reading Committee of the Children's Strategic Plan, the CSC funds programs intended to help children reach early milestones that can contribute to lifelong successes.

### Subsidized Childcare

- Helps provide childcare slots for underserved, income eligible families in Broward.

### Vulnerable Populations Childcare

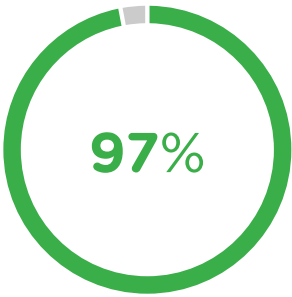
- Funds the immediate placement in quality childcare for children of Transitional Independent Living (TIL) youth and Kinship families and parents of young children receiving substance abuse treatment.

### Positive Behavioral Interventions and Supports

- Supports a multi-agency, collaborative and community wide approach for teachers and parents of children with challenging behaviors. It nurtures social/emotional growth of preschool children.



of centers increased verbal and non-verbal interaction of teachers with children and children with children.



of centers decreased agency red flags.

### Broward Reads: Campaign for Grade Level Reading

- Equitable and effective educational opportunities are at the core of what helps every child grow into productive, responsible adults. The Broward Reads: Campaign for Grade Level Reading engages a cross section of stakeholders to share resources, plan, implement activities, and engage the community around ensuring all children learn to read at grade level by the time they complete third grade. The culminating event of the campaign is Broward: Read for the Record, engaging hundreds of volunteers to read the same book to pre-K and Kindergarten students. The students then get their own copy of the book to take home in order to build their home library and nurture their love of reading. Other opportunities include Real Men Read, Dia de los Niños, and Countdown to Kindergarten, bringing the entire community together around the pivotal issue of early literacy. While these one day events are wonderful for drawing attention to the importance of reading and building excitement, an additional goal is to convert one-day volunteers into year-round volunteers through the CSC funded literacy volunteer hub at HandsOn Broward.







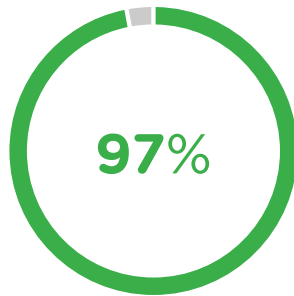
## **ELEMENTARY SCHOOL PROGRAMS FOR TYPICALLY DEVELOPING CHILDREN AND CHILDREN WITH SPECIAL NEEDS**

### MOST

- Our most precious resource are our children. Working families want to ensure their children are safe, healthy, and nurtured when enrolled in afterschool time programs. The CSC funds Maximizing Out of School Time (MOST) programs throughout the county, where children enjoy fun and academically enriching and engaging activities. These programs are at nearly all schools where 86% or more children are on free or reduced lunch and serve all children, including those with special needs. Homework assistance, physical fitness, project-based, and social-emotional learning activities are at the core of these programs which run throughout the school year and summer.



Inclusion **98%** of children improved reading and language development.



SN- **97%** of children improved reading and language development.



Inclusion and SN **100%** of children remained safe.



## **MIDDLE SCHOOL YOUTH DEVELOPMENT PROGRAMS**

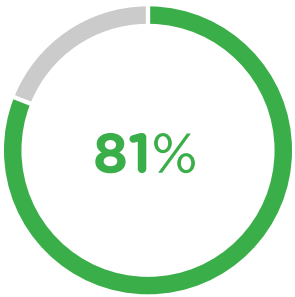
Most parents are likely to identify the middle school years as among the most challenging raising a child. These pre-teen and early teen years are a time when navigating peer pressure and pushing the limits of authority create opportunities for long term, negative consequences. The CSC funds middle-school initiatives that increase protective/resiliency factors and reduce risk factors associated with delinquency, teen pregnancy, and other risky behaviors. These include:

### Youth FORCE

- Providing year-round programming at 23 middle schools, 3 community sites, and 1 high school, to promote positive youth development and school and community attachment. Programming includes counseling, academic supports, community service learning, career exploration and the nationally recognized Teen Outreach Program (TOP).

### PEACE

- Supports “at-promise” middle-school youth with year-round, culturally responsive, holistic services that assist them with academics, social-emotional learning through the arts, and exposure to potential career and technical occupations.



of youth demonstrated gains or low risk in Youth Development Competencies.



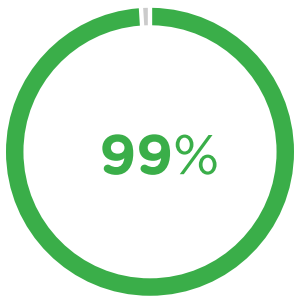
of female youth did not become pregnant and male youth did not cause a pregnancy.

### Choose Peace Initiative

- Educates, engages, inspires, and empowers elementary, middle, and high school youth to take action and bring about positive change that prevents bullying, youth crime and violence.



of youth did not obtain new law violations during the program.



of youth did not experience bullying.





## **HIGH SCHOOL PROGRAMS FOR TYPICALLY DEVELOPING YOUTH & YOUTH WITH SPECIAL NEEDS**

When high school youth participate in safe, enriching programs that prepare them to enter adulthood, they are less susceptible to engage in activities that result in delinquency, teen pregnancy and other risky behaviors. The CSC funds an array of such programs.

### LEAP High

- These programs provide academic and personal enrichment services at 15 high schools designed to help youth graduate on time. The programs provide tiered case management services to help youth graduate and achieve their post-secondary aspirations. Youth leadership initiatives provide opportunities for arts-based self-advocacy, legislative advocacy, work experience, and career exploration. Programming also focuses on improving the post-secondary transition of high school graduates and G.E.D. earners by increasing awareness of meaningful career pathways and navigating college applications, including financial aid.

### Summer Youth Employment Program (SYEP)

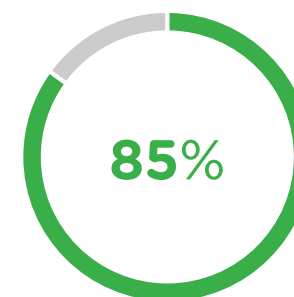
- SYEP provides economically disadvantaged Broward youth ages 16-18 the opportunity to gain employability skills and paid work experience at local non-profit and government agencies. Youth are paid a competitive wage and may be able to receive support services including transportation assistance. The structured, work-based learning activities orient youth to the world of work and help them to develop an understanding of employer expectations, support social development and promote positive relationships with adults and peers, and provides opportunities for career exploration and educational enrichment. In FY 21/22, CSC funded opportunities for approximately 580 Youth, of which 529 completed the program.

### Bridge to Life (B2L)

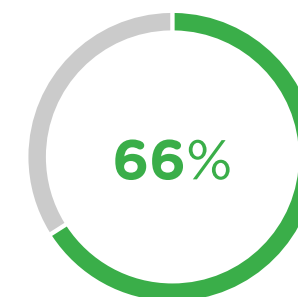
The fundamental goal of B2L is to close the equity gap for post-secondary attainment at a systems level, while exploring and piloting interventions to help students in the here and now. Students work as co-equals with dozens of partnering agencies including the school district, institutions of higher education, employers, and youth-serving agencies to explore career opportunities and promote completion of the FAFSA to make post-secondary education more affordable.

### Supported Training and Employment Programs (STEP)

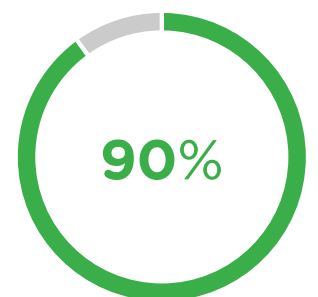
Supports youth with special needs in their ability to integrate productive society by providing them with opportunities for training and employment. This leading-edge initiative offers teens with disabilities career exploration activities and social skills development in afterschool programming, and employment opportunities during the summer.



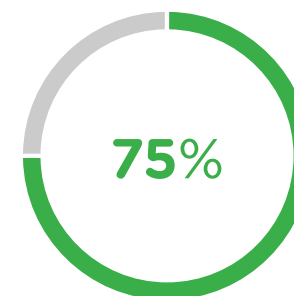
of youth participating in LEAP High improved Language Arts/Reading grades.



of youth participating in LEAP High improved day school attendance.



of youth participating in STEP acquired measurable skills in Work Required Behaviors.



of youth participating in STEP acquired measurable skills in Job Duties.







## PROGRAMS FOR YOUTH TRANSITIONING TO INDEPENDENT LIVING

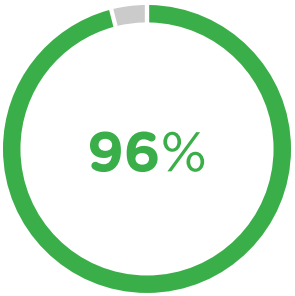
The CSC funds programs for youth who face formidable challenges that can hamper their ability to successfully become independent adults. Among them, youth who are aging out of foster care, who are living in kinship or other relative and on-relative care, who are involved in the juvenile justice system, or who identify as LGBTQ.

### Healthy Youth Transition (HYT)

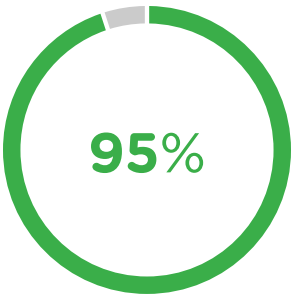
- Supports a variety of youth, such as youth aging out of formal or informal foster care, youth with delinquency involvement, who identify as LGBTQ, and high school youth at risk of not graduating or not in school nor working as they transfer to adulthood. Using the Transition to Independence Process model, youth benefit from life coaching and counseling services which promote the development of life skills, academic and employability skills to help youth transition successfully into healthy adults.

### Fort Lauderdale Independent Training & Education (FLITE) Center

- A single centralized coordination hub for the TIL system of care, FLITE delivers a continuum of services and supports that connect youth with education and employment; safe, affordable housing; health care; life coaching and skills building; and community entitlements and resources.



of youth ages 15-19 had no new pregnancies or caused a pregnancy during the program.



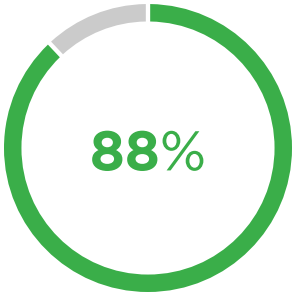
of youth had no new law violations during the program.

### Housing Opportunities Mortgage Assistance & Effective Neighborhood Solutions (HOMES)

- Provides paid internships that allow young adults, ages 16-22, transitioning out of the foster care system and/or other non-traditional living arrangements, the opportunity to participate in employment eligibility assessments, employability skills training, and job placement coordination services.

### Museum of Discovery and Science MODS

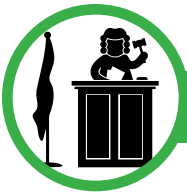
- Provides paid year-round internships that allow young adults, ages 16-22, transitioning out of the foster care system, or identifying as LGBTQ, the opportunity to participate in employability skills training and working experience.



of youth demonstrated proficiency in employability and job retention skills.



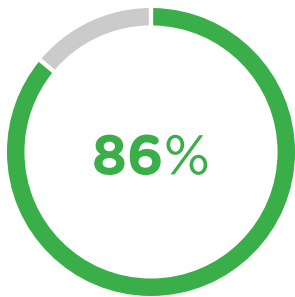




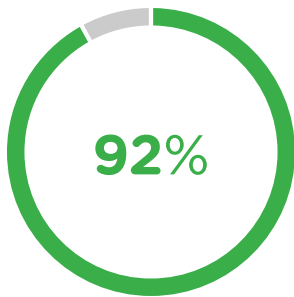
## DELINQUENCY DIVERSION PROGRAMS

### New DAY

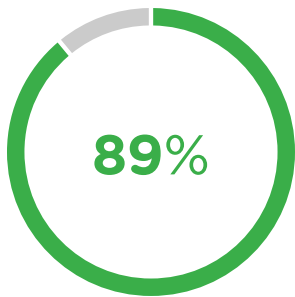
For some youth, one ill-advised decision can result in incarceration and negative, life-long consequences. Data shows a clear racial disparity in how the criminal justice system deal with youth incarceration, with young people of color disproportionately affected. To help provide a second chance to many of these youth to get their lives back on track, and positively affect recidivism rates, the CSC funds New Diversion Alternatives for Youth (New DAY). The program includes Restorative Justice Conferencing, bringing together the wrongdoer, the impacted party, community representatives and others impacted directly or indirectly by the offense to foster healing and address the harm caused by the offense.



of youth successfully completed diversion program.



of youth increased their level of protective factors and decreased risk factors.



of youth had no re-offenses 12 months after program completion.



## SIMPLIFIED POINT OF ENTRY

### 211

Families seeking information or needed resources by phone, rely on 2-1-1 First Call for Help as a simplified first point of entry, operating on a 24/7, multilingual basis. The CSC funds information and referral services and crisis support; a Special Needs and Behavioral Health Unit for families with children with physical and developmental disabilities; a Special Needs and Behavioral Needs Health hotline that provides warm transfers to dedicated case management services provided by Jewish Adoption & Foster Care Options (JAFCO), and Henderson Behavioral Health; and a Teen Suicide Prevention crisis line.



## CAPACITY BUILDING PROGRAMS

The community is best served when agencies organizations that provide needed services can deliver on their mission. The CSC supports dozens of family and child-serving non-profit organizations through the Capacity Building program. In addition, as part of the organization's ongoing commitment to Diversity, Equity, and Inclusion practices, the CSC continued supporting the work of the Racial Equity and Social Justice Cadre, as well as creating the position of Chief Equity and Community Engagement Officer.

**\$162,656**

was invested in non-profit organizational capacity building through grants.

**8**

organizations were awarded Capacity Building Grants.

**245 hours**

hours of professional coaching and consulting from SBDC was provided.

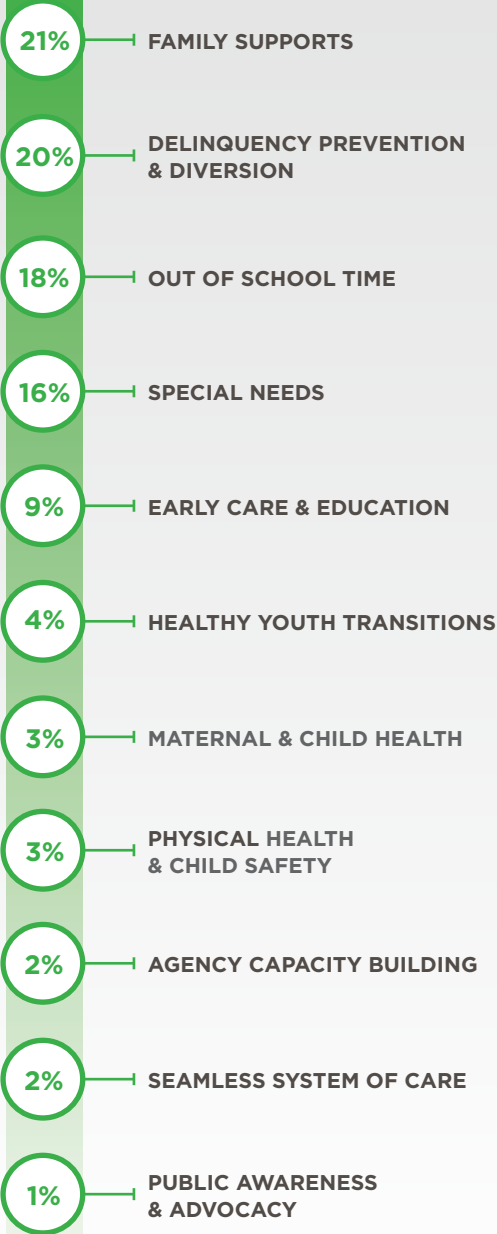
**16**

projects completed.

# FINANCIAL REPORT

## FISCAL YEAR 2021/2022

### BUDGET FOR PROGRAM SERVICES BY GOAL



Total Program Budget  
**\$101,347,334**

### GENERAL FUND

REVENUES:	FY 2021/22 Actual	FY 2020/21 Actual
Property Taxes	\$ 99,302,231	\$98,310,585
Federal Grant Income	\$ 1,495,351	\$ 1,323,315
Local Foundations/ Miscellaneous	\$ 1,778,727	\$ 1,713,434

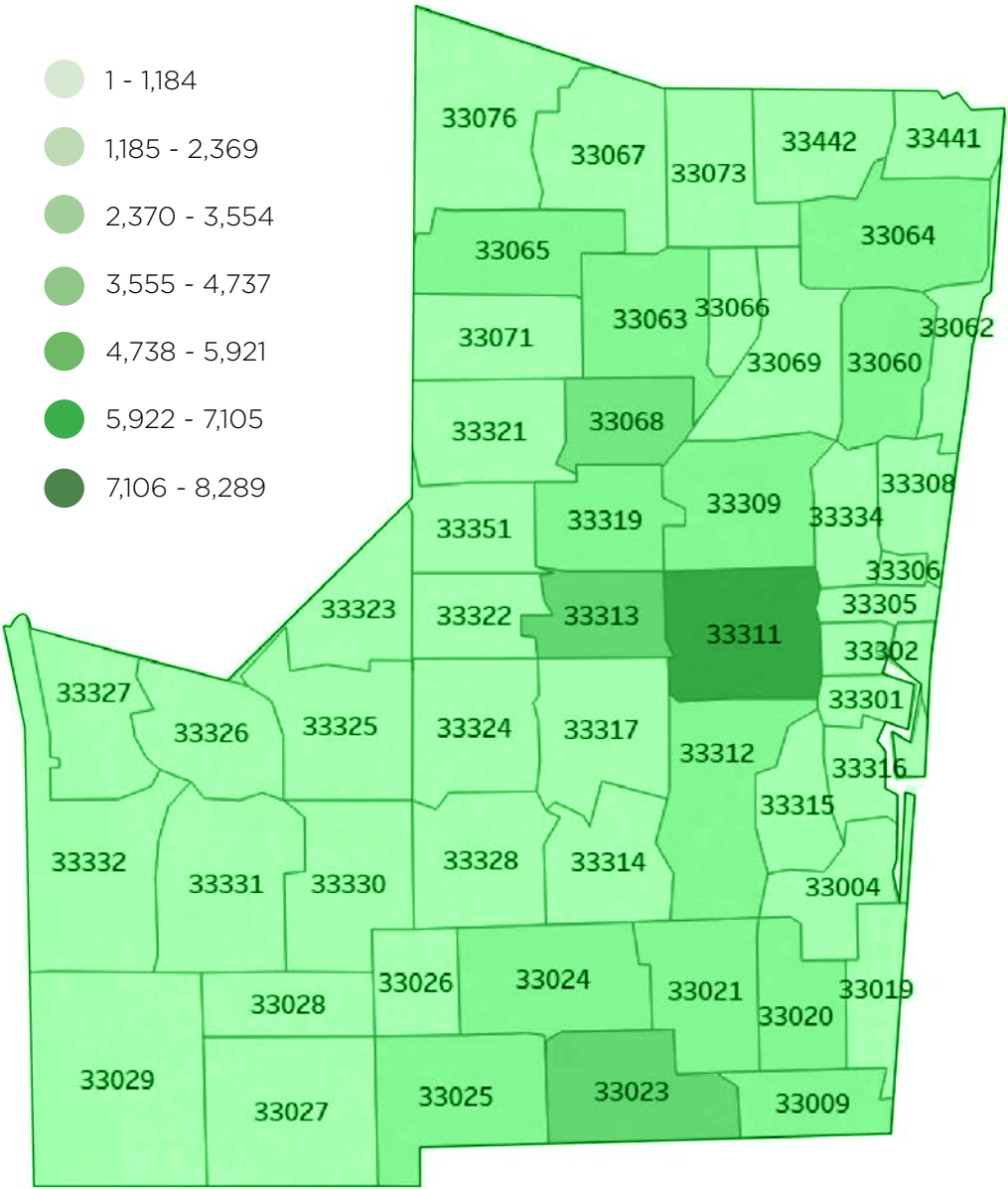
Total Revenues	\$102,576,309	\$101,347,334
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EXPENDITURES:	FY 2021/22 Actual	FY 2020/21 Actual
Program Services/ Support	\$85,354,774	\$ 74,468,614
General Administration	\$ 3,789,308	\$ 3,402,059
Capital Outlay	\$ 525,661	\$ 123,836
Non-Operating Expenditures	\$ 3,272,531	\$ 3,241,298

Total Expenditures	\$92,942,274	\$81,235,807
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### WHERE WE INVEST

### CHILDREN & FAMILIES SERVED BY CSC BY ZIP CODE



4,274 children and youth served through School Health Services funded by CSC are not represented on this map. Calls to 2-1-1 Special Needs and Behavioral hotlines are also not included in numbers served by Zip data.

OUR FUNDED AGENCIES & PROGRAMS

**2-1-1 BROWARD**  
Bridge to Life; General Hotline; Special Needs & Behavioral Health Hotline

**ARC BROWARD**  
MOST SN; STEP; Family Strengthening

**ADVOCACY NETWORK ON DISABILITIES**  
MOST GP; Family Strengthening

**AFTER SCHOOL PROGRAMS, INC.**  
MOST; MOST SN

**ANN STORCK CENTER, INC.**  
MOST SN

**BECON TV**  
Public Awareness

**BOYS & GIRLS CLUB**  
MOST; Family Strengthening

**BOYS TOWN SFL, INC.**  
Family Strengthening

**BROWARD BEHAVIORAL HEALTH COALITION**  
Trauma; Family Strengthening

**BROWARD CHILDREN'S CENTER, INC.**  
MOST SN; Family Strengthening

**BROWARD COUNTY**  
Drowning Prevention; MOST

**BROWARD EDUCATION FOUNDATION**  
Bridge 2 Life; Senior Send-off

**BROWARD HEALTHY START COALITION**  
Safe Sleep

**BROWARD REGIONAL HEALTH PLANNING COUNCIL**  
Healthy Families

**BROWARD SHERIFF'S OFFICE**  
New DAY

**BROWARD YOUTH SHINE**  
Community & Legislative Outreach

**CAMELOT COMMUNITY CENTERS**  
New DAY; Healthy Youth Transition (HYT)

**CAREERSOURCE BROWARD**  
Summer Youth Employment Program (SYEP)

**CENTER FOR HEARING & COMMUNICATION**  
STEP; Family Strengthening; Youth FORCE; MOST SN

**CENTER FOR MIND-BODY MEDICINE**  
Trauma

**CHILDREN'S HARBOR**  
Family Strengthening

**CITY OF OAKLAND PARK**  
MOST

**CHILDREN'S LITERACY INITIATIVE**  
Literacy

**COMMUNITY ACCESS CENTER, INC.**  
Youth FORCE

**COMMUNITY AFTER SCHOOL**  
MOST; Margate CRA

**COMMUNITY BASED CONNECTIONS**  
LEAP; HEAL; MOST

**COMMUNITY EHNANCEMENT COLLABORATION**  
Hunger

**COMMUNITY RECONSTRUCTION HOUSING, INC.**  
Youth FORCE

**CROCKETT FOUNDATION**  
Youth FORCE

**DELIVER LEAN**  
Hunger

**EARLY LEARNING COALITION OF BROWARD COUNTY**  
Subsidized Childcare; Vulnerable Population Slots

**FAMILY CENTRAL**  
Family Strengthening; Positive Behavior Support;

**FIREWALL CENTERS, INC.**  
Youth FORCE; LEAP; MOST

**FLIPANY**  
Hunger -MOST

**FLITE – FORT LAUDERDALE INDEPENDENCE TRAINING & EDUCATION CENTER**  
HYT; (CWSYOP) Child Welfare System Youth Organizers Pilot; HOPE Court

**FLORIDA DEPT. OF HEALTH – BROWARD COUNTY**  
Drowning Prevention; KidCare Outreach

**FLORIDA INTERNATIONAL UNIVERSITY**  
Reading Explorers MOST

**FOREVER FAMILY**  
Adoption Promotion

**GULF COAST COMMUNITY CARE**  
Family Strengthening; HYT

**HALLANDALE BEACH-CRA**  
MOST

**HALLANDALE, CITY OF**  
MOST

**HANDSON BROWARD**  
Volunteer Management; Grade Level Reading

**HANDY**  
HYT; Youth FORCE

**HANLEY FOUNDATION**  
Substance Abuse Prevention Training

**HARMONY DEVELOPMENT CENTER, INC.**  
New DAY; Youth FORCE; Kinship; PEACE; HYT

**HARVEST DRIVE**  
Hunger Relief

**HEALING ART INSTITUTE**  
HEAL; Trauma

**HEALTHY MOTHERS, HEALTHY BABIES COALITION**  
Mothers Overcoming Maternal Stress (MOMS)

**HEART GALLERY OF BROWARD**  
Adoption Promotion

**HENDERSON BEHAVIORAL HEALTH**  
New DAY; Family Strengthening; HYT; Support ECL to Expedite Permanency

**HISPANIC UNITY OF FLORIDA**  
Youth FORCE; EITC; LEAP High; Family Strengthening

**HOLLYWOOD BEACH-CRA**  
MOST

**HOLLYWOOD, CITY OF**  
MOST

**H.O.M.E.S. INC. – Housing Opportunities, Mortgage Assistance, and Effective Neighborhood Solutions, Inc.**  
HYT

**HOPE SOUTH FLORIDA**  
Financial Self Sufficiency

**JACK & JILL**  
Family Strengthening

**JEWISH ADOPTION AND FOSTER CARE OPTIONS, INC.**  
Family Strengthening; SN Case Management; Trauma; MOST SN

**JULIANA GERENA & ASSOCIATES**  
Family Strengthening; New DAY

**KIDVISION/WPBT**  
Early Childhood Education

**KIDS IN DISTRESS, INC.**  
MOST; Kinship; Family Strengthening

**LAUDERDALE LAKES, CITY OF**  
MOST

**LEGAL AID SERVICES OF BROWARD COUNTY, INC.**  
Kinship; Legal Representation of Youth in Child Welfare System

**MEMORIAL HEALTHCARE SYSTEM**  
BREAK; New DAY; Family Strengthening; MOMS; Youth FORCE; HYT; Youth FORCE-DeLuca Foundation; HEAL

**MENTAL HEALTH AMERICA**  
Kinship Support; Trauma

**MIRAMAR, CITY OF**  
MOST

**M NETWORK**  
Public Awareness

**MOTIVATIONAL EDGE**  
LEAP

**MUSEUM OF DISCOVERY & SCIENCE**  
HYT; LEAP

**NEIGHBORS 4 NEIGHBORS**  
Public Awareness

**NEW HOPE WORLD OUTREACH**  
MOST

**NEW MIRAWOOD**  
MOST

**NOVA SOUTHEASTERN UNIVERSITY**  
A Day for Children

**OPPORTUNITIES IND. CTR. (OIC) OF SOUTH FLORIDA**  
Youth FORCE

**OUR CHILDREN, OUR FUTURE, INC.**  
Youth FORCE

**PACE CENTER FOR GIRLS**  
New DAY; HYT; Family Strengthening

**PEMBROKE PINES, CITY OF**  
MOST SN

**READING AND MATH**  
Literacy

**SIERRA LIFECARE, INC.**  
School Health

**SMITH COMMUNITY MENTAL HEALTH**  
MOST SN; BREAK; Youth FORCE; STEP; PEACE

**SMITH COMMUNITY ASSOCIATES**  
Family Strengthening; New DAY

**SOREF JEWISH COMMUNITY CENTER**  
MOST

**SOUTH FLORIDA HUNGER COALITION**  
Mobile School Pantry; Summer BreakSpot

**SUNSERVE**  
HYT

**SUNSHINE AFTERSCHOOL CHILD CARE, INC.**  
MOST

**UNITED COMMUNITY OPTIONS**  
MOST SN; STEP

**UNITED WAY OF BROWARD COUNTY**  
Choose Peace Stop Violence; Economic Self Sufficiency

**URBAN LEAGUE OF BROWARD COUNTY, INC.**  
New DAY; MOST; Youth FORCE; HYT

**WEST PARK, CITY OF**  
MOST; Youth FORCE

**WYMAN CENTER**  
Youth FORCE; Training

**YMCA OF BROWARD COUNTY**  
LEAP; Youth FORCE; STEP; MOST and MOST SN; Deerfield CRA; Peace



## CSC STAFF



6600 WEST COMMERCIAL  
BOULEVARD  
LAUDERHILL, FLORIDA 33319

Call **(954) 377-1000** or  
visit us at **CSCBROWARD.ORG**  
**INFO@CSCBROWARD.ORG**

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Follow us on social media



ANNUAL PERFORMANCE REPORT | FISCAL YEAR 2021-2022



**Children's  
Services  
Council**

of Broward County  
Our Focus is Our Children.

# Reinventing Connection, Rediscovering Community.

6600 WEST COMMERCIAL BLVD, LAUDERHILL, FL 33319 | 954-377-1000 | [INFO@CSCBROWARD](mailto:INFO@CSCBROWARD) | [CSCBROWARD.ORG](http://CSCBROWARD.ORG)

# MISSION STATEMENT

To provide the leadership, advocacy and resources necessary to enhance children's lives and empower them to become responsible, productive adults through collaborative planning and funding of a continuum of quality care.



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## GOAL

Ensure a continuum of maternal and child health services for at-risk families.

## RESULT

Children are mentally and physically healthy.

## MATERNAL & CHILD HEALTH PROGRAMS

### Mothers Overcoming Maternal Stress (MOMS)

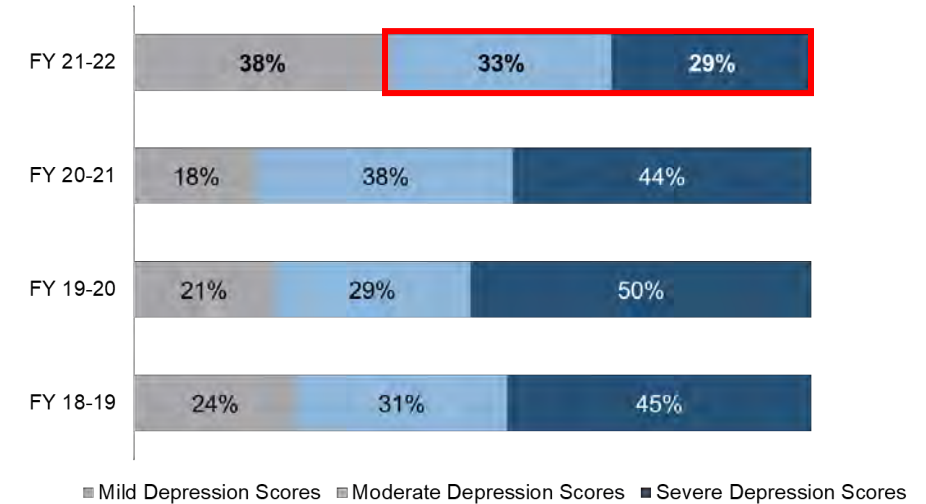
- Designed to decrease pre/post-natal depression and/or anxiety, promote maternal and child bonding, increase parenting skills, and decrease risk of child abuse and neglect.
- Address resistance to engagement due to the stigma around clinical symptoms.
- Provide intensive mental health treatment and support to address high rates of abuse among infants from birth to one year of age.

### Safe Sleep

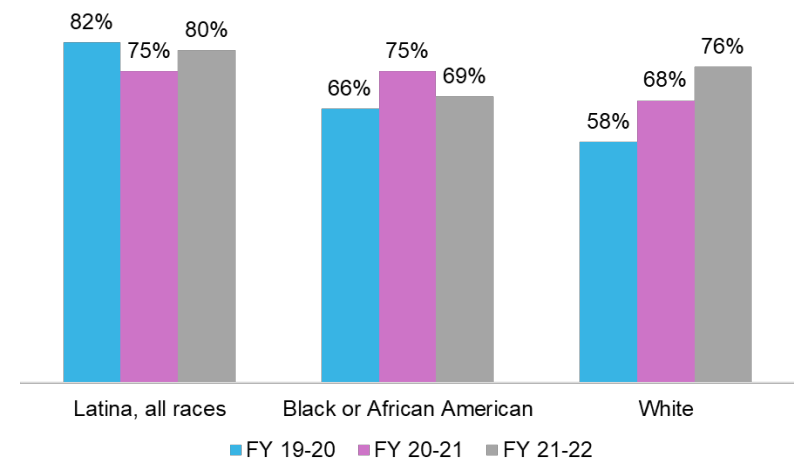
- Safe Sleep provides cribs and education on safe sleeping practices to low-income families. The program also provides Model Behavior Training to hospital staff and safe sleep practices/risk reduction trainings to the community at large.

## DATA STORIES

Mothers entering the MOMS programs in FY 21-22 reported much **lower combined levels of moderate and severe depression** when compared to the previous three fiscal years.



The **successful completion rates** among Latina mothers have consistently been higher than Black and White mothers.







## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

Healthy Mothers Healthy Babies (HMHB), Mothers Overcoming Maternal Stress (MOMS) program completed its third year providing services under the 2019 Family Supports RFP. The MOMS program provides services in North and Central Broward County to pregnant women and/or women with children less than one year of age who are experiencing pre and/or postnatal maternal emotional distress. The program utilizes a combination of Cognitive Behavioral Therapy (CBT), the Nurturing Parenting Program (NPP) curriculum and/or the Circle of Security best practice models for this population in need of intensive services.

Program review and service observation reflected engaging and high-quality hybrid service delivery. As a result of hybrid service delivery, the provider was able to serve additional families. Caregiver satisfaction surveys reflected high levels of program satisfaction.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider met expectations.



### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families that participated in all program requirements.



Mothers who reported fewer symptoms of depression and/or anxiety.



Infants and children that scored within range for developmental milestones.



Mothers who demonstrated acceptable level or improvement of attachment/bonding with target infant.





# Memorial Healthcare System

Maternal & Child Health – Maternal Depression (MOMS) FY 21-22



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Memorial Healthcare System, Mothers Overcoming Maternal Stress (MOMS) program completed its third year providing services under the 2019 Family Supports RFP. The MOMS program provides services in South Broward County to pregnant women and/or women with children less than one year of age who are experiencing pre and/or post-natal maternal emotional distress. The program utilizes a combination of Cognitive Behavioral Therapy (CBT), the Nurturing Parenting Program (NPP) curriculum and/or the Circle of Security best practice models for this population in need of intensive services.

Program review and service observation reflected high-quality virtual service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The number of families served was lower than the contracted amount due to a reduction in referrals from Memorial Healthcare System during the pandemic. Contract was fully utilized due to longer program duration for families with more complex needs.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families that participated in all program requirements.



Mothers who reported fewer symptoms of depression and/or anxiety.



Infants and children that scored within range for developmental milestones.



Mothers who demonstrated acceptable level or improvement of attachment/bonding with target infant.





# Broward Healthy Start Coalition, Inc. – Safe Sleep

Maternal & Child Health – FY 21-22



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

The Broward Healthy Start Coalition's Safe Sleep program completed its third year providing services under the 2019 Family Supports RFP. The Safe Sleep Initiative has evolved over the years from primarily distributing pack-and-play cribs to low-income families into a comprehensive program that includes training and education for parents, practitioners, and community members. The program provides an essential service that helps address unsafe sleep practices, one of the leading causes of child death in Florida for children under the age of one.

The Safe Sleep message continues to spread widely throughout the community. There were 114 people that participated in community agency trainings on safe sleep practices, 872 parents/caregivers received a crib and training on safe sleep practices that included 25 distributed for twins or triplets, and 259 health professionals participated in model behavior trainings at local hospitals.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all performance measures.

### Measures

Parents/caregivers provided with a crib who increased their knowledge of safe infant sleep practices, SIDS risk reduction and the Safe Sleep

100%

Agency and healthcare professionals who reported the information presented in the training was useful.

100%

Agency and healthcare professionals who reported satisfaction with trainings.

100%



## GOAL

Reduce the incidence and impact of child abuse, neglect, and trauma.

## RESULT

Children live in stable and nurturing families.

## FAMILY SUPPORTS PROGRAMS

### Family Strengthening

- Evidence-based and best practice interventions designed to address multiple socio-environmental factors, stabilize families in crisis, and prevent out of home placement/involvement in dependency system.

### Kinship

- Maintain stable homes for youth in relative and non-relative care.
- Prevent involvement in child welfare system.
- Since 2015, a partnership with The Jim Moran Foundation has added \$200K annually to support Kinship.

### Healthy Families

- The Ounce of Prevention funds pre/post-natal screening and assessment; CSC funds the in-home intervention portion of this evidence-based model to improve infant and toddler outcomes and reduce abuse and neglect.

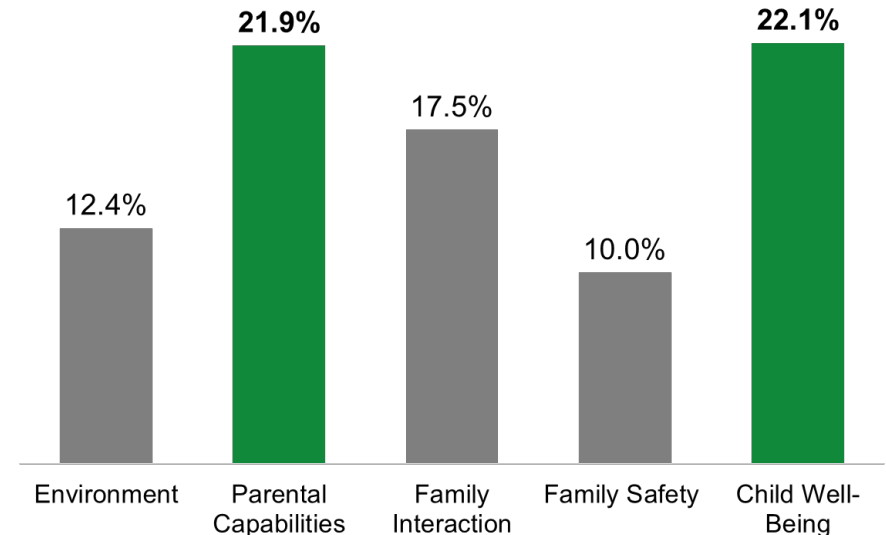
### Trauma Services

- Evidence-based trauma therapy and best practice services in collaboration with Broward Behavioral Health Coalition. Promote resilience and address the symptoms of trauma and prevent/reduce post-traumatic stress for children and families county-wide.
- Provide various wellness activities and support services.
- Eagles' Haven and Broward Behavioral Health Coalition allowed CSC to receive Federal AEAP reimbursement through FY 21-22.
- HEAL Trauma Programs utilize the Community Mental Health Worker model as a community engagement and empowerment strategy to increase access to and utilization of mental health services and help build upon existing community resiliency.

- \* Providers using cost reimbursement may have utilized more budget while serving fewer families. BSO CPIS, as the primary referral source, shared that due to staff recruitment and retention challenges, referrals to family strengthening programs were noticeably reduced. For FY 22-23, CSC funded a navigator position that will be co-located at BSO to address referral challenges.

## DATA STORY

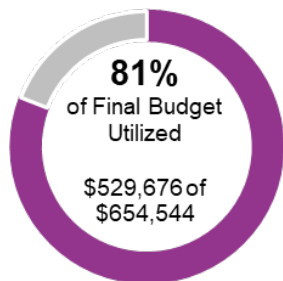
Most Family Strengthening programs are designed to serve low to moderate risk cases. In these programs, the greatest proportion of families achieving “**High-Improvement**” (+2 levels or greater) did so in the areas of **Parental Capability** and **Child-Well Being**, as would be expected given the population being served.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Arc Broward's Parents as Teachers (PAT) Family Strengthening program completed its third year providing services under the 2019 Family Support RFP. This multi-year program provides parent education and training that utilizes a national best practice model modified specifically for families with infants and children with special needs. Frequency of services may decrease over time depending on the needs of the families. Over the course of a year, this may result in serving more or fewer than the contracted numbers based on where the families are in the course of the program.

Program review and service observation reflected high-quality hybrid service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Utilization was lower than expected due to staff vacancies. However, as a result of hybrid service delivery, and where people were in the course of the program, the provider was able to serve additional families with reduced staff.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



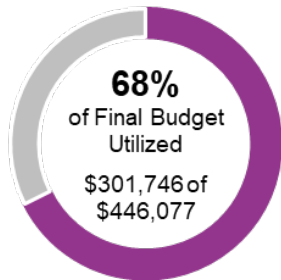
Families with no verified abuse findings 12 months post program completion.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is on a performance improvement plan.

The Boys & Girls Clubs of Broward County completed its third year providing services under the 2019 Family Support RFP. The Strengthening Families Program (SFP) model provides 14 weeks of virtual curriculum-guided parent, child, and family groups recruited from eleven clubs. In addition to group sessions, families receive ongoing case management services, as needed.

The program review reflected that virtual group services were well-received by participating caregivers. The program is on a performance improvement plan to improve case management services and documentation. Caregiver satisfaction surveys reflected high levels of satisfaction with services received.

The program experienced challenges recruiting caregivers, resulting in lower utilization and numbers served.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements per Ahearn Greene Associates independent evaluation, as required by the SFP model.

■ Goal ■ Measure

Parents demonstrated improvement in their parenting skills.



Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Boys Town South Florida completed its third year providing services under the 2019 Family Support RFP. The In-Home Family Services (IHFS) program provides intensive, hands-on parenting interventions to families with children birth-17 years old. IHFS is designed to help teach families healthy coping strategies so they can successfully handle issues as they arise and prevent them from becoming more disruptive.

Program review and observation reflected high quality hybrid service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is receiving technical assistance.

Broward Children's Center completed its third year providing services under the 2019 Family Support RFP. The program provides parent training utilizing the Nurturing Parenting Program Special Needs model, case management, and parent support groups.

Program review and observation reflected quality hybrid service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Utilization and lower number served was due to staff vacancies and lower referrals. Program has received technical assistance to improve recruitment and referrals.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.







## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



Administrative monitoring had finding(s) that were addressed in a timely manner.

### Programmatic Performance



Program is performing well.

The Advocacy Network on Disabilities Family Strengthening program completed its third year providing services under the 2019 Family Support RFP. The program provides services to families who have children with disabilities or who are headed by a parent with a developmental disability. The program offers the Nurturing Parenting Program, Step-by-Step Parenting for children birth-three, and Cognitive Behavioral Therapy.

Program review and observation reflected high quality hybrid service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Utilization was lower than expected due to staff vacancy. However, the provider did an excellent job of serving families remotely and in person. The contracted number to be served was increased for FY 22-23 to better align with past performance.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.





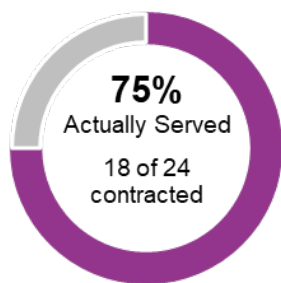
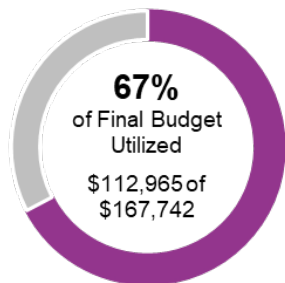
# Center for Hearing and Communication with KID, Inc. as Fiscal Sponsor

Family Support – Family Strengthening FY 21-22



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Center for Hearing and Communication completed its third year providing services under the 2019 Family Support RFP. The program provides Cognitive Behavioral Therapy and the Nurturing Parenting Program best practice model to families impacted by hearing loss.

Program review and observation reflected high-quality hybrid services for youth and families in a high-need community. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The program has experienced executive leadership changes and staff vacancies, which have impacted utilization and numbers served.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is receiving technical assistance.

Children's Harbor Family Strengthening Program completed its third year providing services under the 2019 Family Support RFP. The program model provides Cognitive Behavioral therapy, case management, and parenting education services utilizing the Nurturing Parenting and/or Circle of Security best practice curricula.

Program review reflected high-quality hybrid service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The program had a staff vacancy as well as significantly lower referrals which impacted numbers served. Program has received technical assistance to improve referrals, and staff directed provider to hold any vacant positions open until referrals increased.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



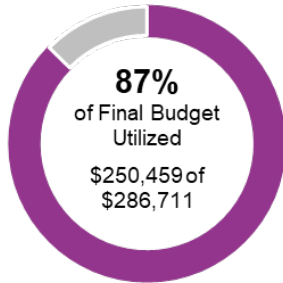
Families with no verified abuse findings 12 months post program completion.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



Administrative monitoring had finding(s) that were addressed in a timely manner.

### Programmatic Performance



Program is on a performance improvement plan.

Community Based Connections, Inc. completed its third year providing Connections, Inc. Family Strengthening services under the 2019 Family Support RFP. The program provides parent education, fatherhood groups, and support services to families living primarily in the City of West Park and adjacent communities using the Effective Black Parenting, Confident Parenting, and 24/7 DAD best practice curricula.

Program review reflected the delivery of hybrid services. The program was placed on a performance improvement plan (PIP) to address challenges with documentation of service delivery. Technical assistance has been provided, and the provider has begun to implement the strategies identified in their PIP.

Utilization was lower than expected due to staff vacancies. However, they did a great job of serving families remotely and in person during the pandemic, resulting in increased number of families served.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met 3 of 5** Council goals for performance measurements. Enrollment in the Fatherhood groups was too low to analyze outcomes.

■ Goal ■ Measure

Fathers who reported satisfaction with Fatherhood group sessions.

Data not available

Fathers who attended monthly Fatherhood group sessions.

Data not available

Families who participated in all program requirements.

75%

Families who improved family functioning.

99%

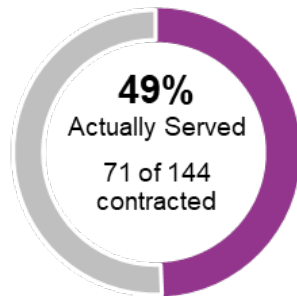
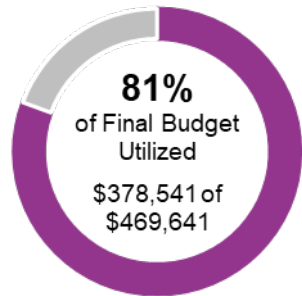
Families with no verified abuse findings 12 months post program completion.

97%



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is receiving technical assistance.

Family Central, Inc. completed its third year providing services under the 2019 Family Support RFP. The program model provides parent education and support services to families using the Nurturing Parenting Program best practice curriculum.

The program review and service observation reflected high quality hybrid service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The program had a staff vacancy as well as lower referrals which impacted utilization and numbers served. Program is receiving technical assistance to improve referrals.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider met expectations.



### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.





# Gulf Coast Jewish Family and Community Services

Family Support – Family Strengthening FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Gulf Coast completed its third year providing services under the 2019 Family Support RFP. The Family Skill Builders program model provides intensive therapy, case management, parenting education, crisis stabilization, and support.

Program review and service observation reflected high-quality hybrid service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The number of families served was lower than the contracted amount due to the longer program duration for families with more complex needs.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.



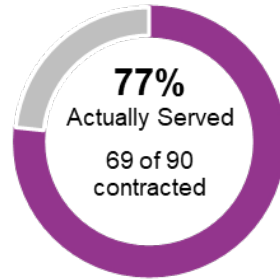
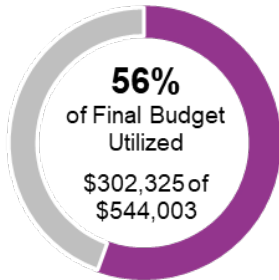


# Henderson Behavioral Health - HOMEBUILDERS

Family Support – Family Strengthening FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Henderson Behavioral Health completed its third year providing services under the 2019 Family Support RFP. The program utilizes the Family Strengthening - HOMEBUILDERS model which provides intensive in-home case management using a wide range of counseling techniques to increase life skills and improve family functioning. The program is designed to keep children safe, making it possible for them to remain in their homes.

Program review and service observation reflected high quality hybrid service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The program experienced lower referrals and staff vacancies, resulting in lower utilization and number served. Based on system need, the program was right sized for the FY 22-23 renewal.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.



Families who successfully avoided out-of-home placement.





# Henderson Behavioral Health – Multisystemic Therapy (MST)

Family Support – Family Strengthening FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Henderson Behavioral Health completed its third year providing services under the 2019 Family Support RFP. Henderson's Multisystemic Therapy Program model provides intensive therapeutic services to families with adolescents at risk of entering or re-entering the delinquency and/or dependency systems. This program is used as match for the federal LIP grant and the Criminal Justice Re-Investment Grant (ending FY 24-25).

Program review and service observation reflected high-quality hybrid service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The number of families served was lower than the contracted amount due to a reduction in referrals; however, the long program duration of families with more complex needs resulted in full utilization.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Youth did not obtain law violations 6 months post program completion.



Families with no verified abuse findings 12 months post program completion.



Youth maintained/improved school attendance during the program.

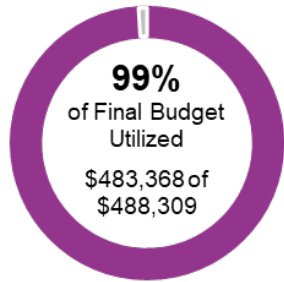






## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



Administrative monitoring had finding(s) that were addressed in a timely manner.

### Programmatic Performance



Program is performing well.

Hispanic Unity of South Florida completed its third year providing services under the 2019 Family Support RFP. The program provides groups, parent education and support services to families using the Nurturing Parenting Program best practice curricula.

Program review and service observation reflected high-quality hybrid service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Through virtual group service delivery, the provider was able to maximize the number of group sessions provided, resulting in serving additional families.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Parents who reported parenting attitudes/behaviors consistent with decreased risk of child abuse/neglect.



Parents who reported satisfaction with Family Training Sessions.



Families with no verified abuse findings 12 months post program completion.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



Administrative monitoring had finding(s) that were addressed in a timely manner.

### Programmatic Performance



Program is performing well.

Jack & Jill Children's Center completed its third year providing services under the 2019 Family Support RFP. The program provides services addressing the needs of youth and families attending their childcare center. An ABA Therapist provides behavioral support and therapy both in the classroom and in home as needed. The program also provides group-based parenting education delivering the Nurturing Parenting Program best practice curricula.

The program review and service observation reflected high quality hybrid service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The number of youth served was higher than the contracted amount due to varying service needs, with some requiring less services.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

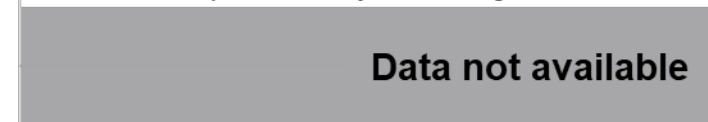
Provider **met** all Council goals for performance measurements that were measurable. There were too few participants measured on the family functioning and behavior outcomes due to agency changes in the processes of assessment. These data are being captured in FY 22-23.

■ Goal ■ Measure

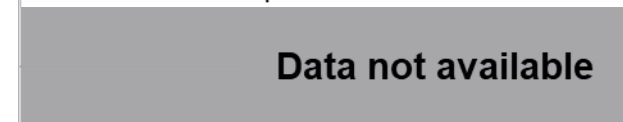
Families who participated in all program requirements.



Families who improved family functioning.



Children who demonstrated increased adaptive behaviors and/or decreased behavior problems.



Families with no verified abuse findings 12 months post program completion.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

JAFCO completed its third year providing services under the 2019 Family Support RFP. JAFCO's Multisystemic Therapy (MST) Program model provides intensive in-person and virtual therapeutic services to families with adolescents at risk of entering or re-entering the delinquency and/or dependency systems.

Program review and service observation reflected high quality hybrid service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Utilization was lower than expected due to staff vacancies. Through hybrid service delivery, the provider was able to serve the contracted number of families.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Youth did not obtain law violations 6 months post program completion.



Families with no verified abuse findings 12 months post program completion.



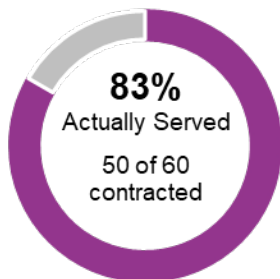
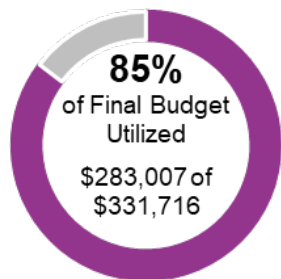
Youth maintained/improved school attendance during the program.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Juliana Gerena & Associates completed its third year providing services under the 2019 Family Support RFP. The SAFE Program model provides therapeutic services to families with children exhibiting sexual behavioral issues. Therapists employ a Cognitive Behavioral Therapy (CBT) approach, with a trauma focus as necessary, when providing individual and family counseling.

Program review and service observation reflected high-quality hybrid service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The program had staff retention challenges which impacted utilization and numbers served.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

KID, Inc. completed its third year providing services under the 2019 Family Support RFP. The program utilizes the HOMEBUILDERS model, which provides intensive case management using a wide range of counseling techniques to increase life skills and improve family functioning. The program is designed to keep children safe, making it possible for them to remain in their homes.

Program review and service observation reflected high quality hybrid service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The program experienced low referrals and staff vacancies, resulting in lower utilization and number served. Based on system need, the program was right sized for the FY 22/23 renewal.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.



Families who successfully avoided out-of-home placement.



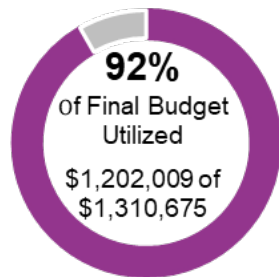


## KID, Inc. - KID FIRST

Family Support – Family Strengthening FY 21-22

### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

KID, Inc. is in its third year providing services under the 2019 Family Support RFP. The KID FIRST program provides intensive family preservation services, which are comprised of three components: case management, parent education utilizing the Strengthening Families Program, and supportive counseling.

Program review reflected high-quality hybrid service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The number of families served was lower than the contracted amount due to lower referrals, which are now increasing.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.



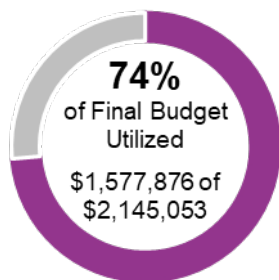


# Memorial Healthcare System – Family TIES

Family Support – Family Strengthening FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Memorial Healthcare System completed its third year providing services under the 2019 Family Strengthening RFP. The Family TIES Program provides individual and group intervention services to families with children ages birth-17 using Solution Focused Brief Therapy (SFBT) and the Circle of Security (COS) parenting model. SFBT is designed to build on a family's strengths to significantly increase family protective factors. COS is a relationship-based early intervention program model, which is designed to enhance attachment security between parents and their young children (under the age of 6).

Program review and service observation reflected high quality hybrid service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Utilization and numbers served was lower than expected due to staff vacancies.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.





# Memorial Healthcare System – Teen Program

Family Support – Family Strengthening FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Memorial Healthcare System - Teen Program completed its third year providing services under the 2019 Family Strengthening RFP. This program model provides services to teens ages 19 or younger (or up to 22 years of age for participants with a disability) who are pregnant and/or have a child age two years or younger.

Program review reflected high-quality virtual service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



Mothers who score a 9 or above on the EPDS report fewer symptoms of depression.



Families with no verified abuse findings 12 months post program completion.





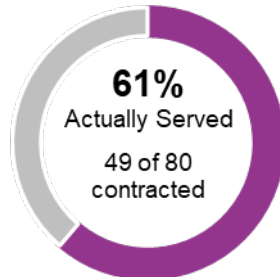
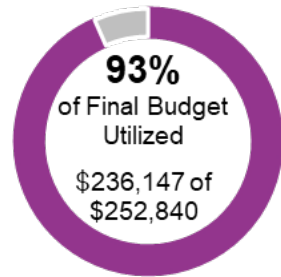


## PACE Center for Girls

Family Support – Family Strengthening FY 21-22

### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is receiving technical assistance.

PACE Center for Girls completed its third year providing services under the 2019 Family Support RFP. The PACE program model provides in-home/on-site counseling services utilizing Cognitive Behavioral Therapy, case management, and group services for families with girls between the ages of 8-17.

Program review reflected quality hybrid service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The program experienced lower referrals which resulted in lower number served. Program has received technical assistance to improve referrals.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider **met 4 of 5** Council goals for performance measurements. Technical assistance is being provided to improve school attendance tracking.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



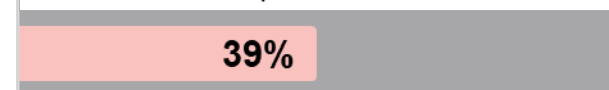
Families with no verified abuse findings 12 months post program completion.



Youth did not obtain law violations 6 months post program completion.



Youth maintained/improved school attendance during the program.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Smith Community Mental Health completed its third year providing services under the 2019 Family Support RFP. Alternatives for Families Cognitive Behavioral Therapy (AF-CBT) is a trauma-informed, evidence-based intervention designed to improve the relationship between children and their caregivers by addressing the individual(s) and family as a whole. The provider offers AF-CBT as an intensive, therapeutic service designed to reduce child abuse and neglect, family conflict, and behavioral problems.

Program review and service observation reflected high quality hybrid service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



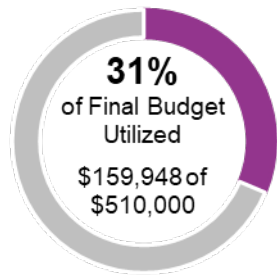
Families with no verified abuse findings 12 months post program completion.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☐

Administrative monitoring had finding(s) that were addressed in a timely manner.

### Programmatic Performance ☐ ☐ ☐

Too soon to measure.

Community Based Connections completed a partial year of operations under the 2021 HEAL Trauma RFP beginning December 2021. The program utilizes the Community Mental Health Worker (CMHW) model to provide navigation services to children and families impacted by trauma in both Pompano Beach and Deerfield Beach. Youth and families are connected to trusted and trained community members (CMHWs) to jointly identify needs, including trauma services, and links to additional resources. Additionally, outreach and engagement activities are provided to community members to increase access to mental health services and build upon existing community resiliency.

The program had an extended start-up period to allow for community resident staff recruitment and training. Staff recruitment and retention challenges impacted utilization and client engagement, and included issues with background clearances, the desirability of the position, and impact on public benefit eligibility. Ongoing technical assistance is being provided for new model implementation.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

See below.

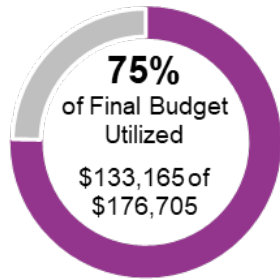
### Outcome

Provider **did not serve enough participants** during this start-up year to capture sufficient data for performance measurement and to conduct the Emancipatory Program Evaluation designed for the HEAL programs.



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

Not Applicable.

### Programmatic Performance ☐ ☐ ☐

Too soon to measure.

Healing Arts Institute of South Florida completed a partial year of operations under the 2021 HEAL Trauma RFP beginning May 2022. The program utilizes the Community Mental Health Worker (CMHW) model to provide navigation services to children and families impacted by trauma in both Fort Lauderdale and Lauderhill. Youth and families are connected to trusted and trained community members (CMHWs) to jointly identify needs, including trauma services, and links to additional resources. Additionally, outreach and engagement activities are provided to community members to increase access to mental health services and build upon existing community resiliency.

The program had an extended start-up period to allow for community resident staff recruitment and training. Staff recruitment and retention challenges impacted utilization and client engagement, and included issues with background clearances, the desirability of the position, and impact on public benefit eligibility. Ongoing technical assistance is being provided for new model implementation.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

See below.

### Outcome

Provider **did not serve enough participants** during this start-up year to capture sufficient data for performance measurement and to conduct the Emancipatory Program Evaluation designed for the HEAL programs.



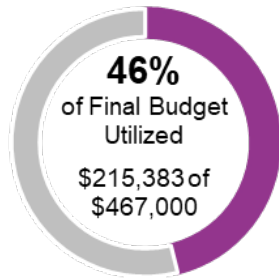
## Memorial Healthcare System – HEAL Trauma

Family Support – Healing and Empowering All Living with Trauma (HEAL) FY 21-22



### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring ☐ ☐ ☐

Not Applicable.

#### Programmatic Performance ☐ ☐ ☐

Not Applicable.

Memorial Healthcare System completed a partial year of operations under the 2021 HEAL Trauma RFP beginning January 2022. The program utilizes the Community Mental Health Worker (CMHW) model to provide navigation services to children and families impacted by trauma in Southeast Broward. Youth and families are connected to trusted and trained community members (CMHWs) to jointly identify needs, including trauma services, and links to additional resources. Additionally, outreach and engagement activities are provided to community members to increase access to mental health services and build upon existing community resiliency.

The program had an extended start-up period to allow for community resident staff recruitment and training. Staff recruitment and retention challenges impacted utilization and client engagement, and included issues with background clearances, the desirability of the position, and impact on public benefit eligibility. Ongoing technical assistance is being provided for new model implementation.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

See below.

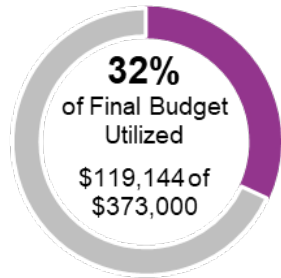
#### Outcome

Provider **did not serve enough participants** during this start-up year to capture sufficient data for performance measurement and to conduct the Emancipatory Program Evaluation designed for the HEAL programs.



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☐ ☐ ☐

Not Applicable.

Mental Health America of Southeast Florida completed a partial year of operations under the 2021 HEAL Trauma RFP beginning December 2021. The program utilizes the Community Mental Health Worker (CMHW) model to provide navigation services to children and families impacted by trauma in both Pompano Beach and Deerfield Beach. Youth and families are connected to trusted and trained community members (CMHWs) to jointly identify needs, including trauma services, and links to additional resources. Additionally, outreach and engagement activities are provided to community members to increase access to mental health services and build upon existing community resiliency.

The program had an extended start-up period to allow for community resident staff recruitment and training. Staff recruitment and retention challenges impacted utilization and client engagement, and included issues with background clearances, the desirability of the position, and impact on public benefit eligibility. Ongoing technical assistance is being provided for new model implementation.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

See below.

### Outcome

Provider **did not serve enough participants** during this start-up year to capture sufficient data for performance measurement and to conduct the Emancipatory Program Evaluation designed for the HEAL programs.



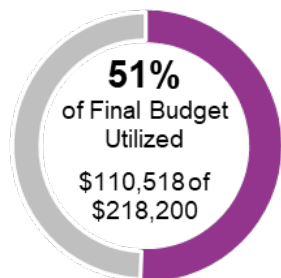
# Smith Community Mental Health Associates, LLC – HEAL Trauma

Family Support – Healing and Empowering All Living with Trauma (HEAL) FY 21-22



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



Not Applicable.

### Programmatic Performance



Too soon to measure.

Smith Community Mental Health Associates completed a partial year of operations under the 2021 HEAL Trauma RFP beginning May 2022. The program utilizes the Community Mental Health Worker (CMHW) model to provide navigation services to children and families impacted by trauma in Fort Lauderdale. Youth and families are connected to trusted and trained community members (CMHWs) to jointly identify needs, including trauma services, and links to additional resources. Additionally, outreach and engagement activities are provided to community members to increase access to mental health services and build upon existing community resiliency.

The program had an extended start-up period to allow for community resident staff recruitment and training. Staff recruitment and retention challenges impacted utilization and client engagement, and included issues with background clearances, the desirability of the position, and impact on public benefit eligibility. Ongoing technical assistance is being provided for new model implementation.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

See below.

### Outcome

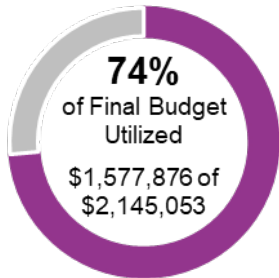
Provider **did not serve enough participants** during this start-up year to capture sufficient data for performance measurement and to conduct the Emancipatory Program Evaluation designed for the HEAL programs.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☐ ☐

Program is on a quality improvement plan.

Broward Regional Health Planning Council (BRHPC) has been funded by CSC since 2002, piggybacking on an Ounce of Prevention procurement designating BRHPC as the lead agency to provide the Healthy Families program in Broward County (HFB). Healthy Families is a multi-year evidence-based approach to support pregnant and new mothers, promote maternal/child bonding, and reduce child abuse and neglect. As a collaborative funded by CSC and the Ounce of Prevention, HFB provides pre- and post-natal screening and assessment, in-home parent education, case management, and support services to expectant parents and parents with children birth-5 in thirteen Broward County high-need zip codes.

Program review reflected hybrid service delivery to high need families. The provider did not meet performance goals in two key program areas. Ounce of Prevention has implemented a quality improvement plan to address low family retention and consistency of service delivery.

Utilization was lower than expected due to staff vacancies. Although the provider met the contracted number of families, it should be noted that they are having significant family retention challenges and not all families are receiving services as prescribed by the model.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider met expectations.

### Outcome

Provider **met 4 of 6** Healthy Families Florida goals for performance measurements. Provider did not meet the goals for home visits and family retention due to staff turnover.

☐ Goal ☒ Measure

Families who received at least 75% of home visits as prescribed by the leveling system.



Families retained in the program.



Target children enrolled in the project six months or longer were linked to a medical provider.



Participants who improved at least one score on the Healthy Families Parenting Inventory.



Families that completed the program with improved/maintained self-sufficiency.



Target children enrolled in program who were up to date with Well Baby Checks by age 2.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Harmony Development Center, Inc., completed its second year providing services under the 2020 Kinship RFP. The program provides a menu of services including case management, parenting education, respite and support group services to kinship families, including those caring for unaccompanied minors.

Program review and service observation reflected high quality hybrid service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

The number of families served was lower than the contracted amount due to longer program duration for families with more complex needs.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Kinship children served from the refugee population.

11%

Youth satisfied with Kinship services.

100%

Caregivers satisfied with Kinship services.

100%

Caregivers demonstrated acceptable level and/or increase in protective factors.

97%

Kinship children did not require foster or institutional care 12 months post program completion.

100%

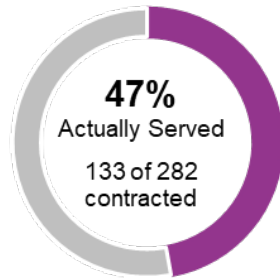
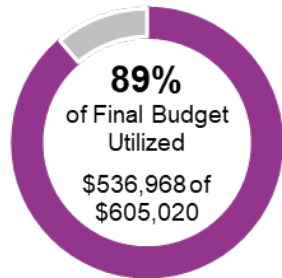
Kinship children did not require foster or institutional care while receiving services.

98%



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is receiving technical assistance.

KID, Inc. completed its second year providing services under the 2020 Kinship RFP in partnership with Memorial Healthcare System. The program provides a menu of services including case management, parenting education, respite, and support group services to kinship families county-wide.

Program review and service observation reflected high quality hybrid service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Program experienced staff vacancies and a decrease in referrals, resulting in lower utilization and numbers served. Program has received technical assistance to improve referrals. CSC staff directed the provider to hold a counselor position vacant until referrals increased.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Caregivers satisfied with Kinship services.



Caregivers demonstrated acceptable level and/or increase in protective factors.



Kinship children did not require foster or institutional care 12 months post program completion.



Kinship children did not require foster or institutional care while receiving services.





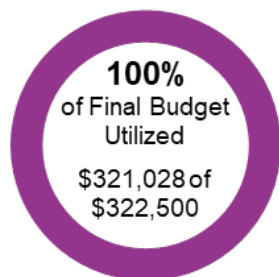
# Legal Aid Services of Broward County, Inc.

Family Support – Kinship FY 21-22



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Legal Aid Services of Broward County, Inc., completed its second year providing services under the 2020 Kinship-Legal RFP. Legal Aid's Kinship program provided informal kinship caregivers with legal advocacy services designed to promote safety, permanency, and child well-being.

Program review reflected engaging and high-quality hybrid legal support services. Caregiver satisfaction surveys reflected high levels of satisfaction with services received.

The number of families served was lower than the contracted amount due to longer program duration for families with more intense legal needs.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Kinship families satisfied with Legal Aid services.



Kinship families whose legal goals were met.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is on a corrective action plan.

Mental Health America (MHA) of Southeast Florida, Inc., completed its second year providing services under the 2020 Kinship RFP. The program provides a menu of services including case management, parenting education, respite and support group services to kinship families, including those caring for children with incarcerated parents.

Program is on a corrective action plan (CAP) to address service delivery and documentation issues. The contract was extended through January 2023 to allow implementation of CAP strategies. Supplemental Caregiver phone surveys reflected inconsistent service delivery.

The program had staff retention challenges that impacted utilization and numbers served. Program has received technical assistance to address CAP.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Kinship children served with one or more incarcerated biological parent.

8%

Youth satisfied with Kinship services.

71%

Caregivers satisfied with Kinship services.

76%

Caregivers demonstrated acceptable level and/or increase in protective factors.

88%

Kinship children did not require foster or institutional care 12 months post program completion.

93%

Kinship children did not require foster or institutional care while receiving services.

100%



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Broward Behavioral Health Coalition completed its fourth year under CSC funding overseeing the delivery of services across their behavioral health continuum. The services include individual/family trauma focused therapy, group counseling including grief support, non-traditional therapy which includes healing through the arts, outreach, and psychiatric evaluations. These services are offered county-wide with an emphasis on supporting youth, families, school staff, and first responders impacted by the Marjory Stoneman Douglas (MSD) tragedy, Deerfield Beach High School (DBHS) student deaths, and youth and families impacted by COVID-19. Services also include the Community Mental Health Worker training and 500-hour practicum in support of the HEAL Trauma RFP.

Utilization and number served was lower than contracted due to CSC being the payor of last resort and hesitancy to engage in mental health services due to stigma.

While a portion of this funding has been offset by AEAP grant reimbursement, that grant sunset September 30, 2022.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Clients satisfied with services.



Participants who successfully completed treatment.



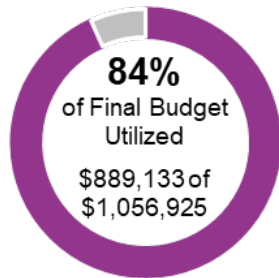
Participants who improved behavioral health functioning.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

JAFCO completed its fourth year of operating the Eagles' Haven Community Wellness Center. The program provides navigation and wellness services to students, staff, first responders and their families from both Marjory Stoneman Douglas (MSD) and West Glades Middle School. Provider established a satellite site at the courthouse to support the victims and families during MSD shooter trial.

Program review reflected high-quality service delivery with essential navigation and engaging wellness services to youth and families in the MSD community. Satisfaction surveys reflected a high level of satisfaction with services received.

The number of individuals served was higher than the contracted amount due to varying service needs, with some requiring less services.

While a portion of this funding has been offset by AEAP grant reimbursement, that grant sunset September 30, 2022.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families satisfied with group services.



Eligible families linked to desired/necessary services as specified on their wellness plan.



Families satisfied with case management/navigator services.



Families that reported the services improved their well-being.







## GOAL

Increase the number of children living in safe and nurturing families.

## RESULT

Children live in stable and nurturing families.

## CHILD WELFARE SUPPORTS PROGRAMS

### Adoption

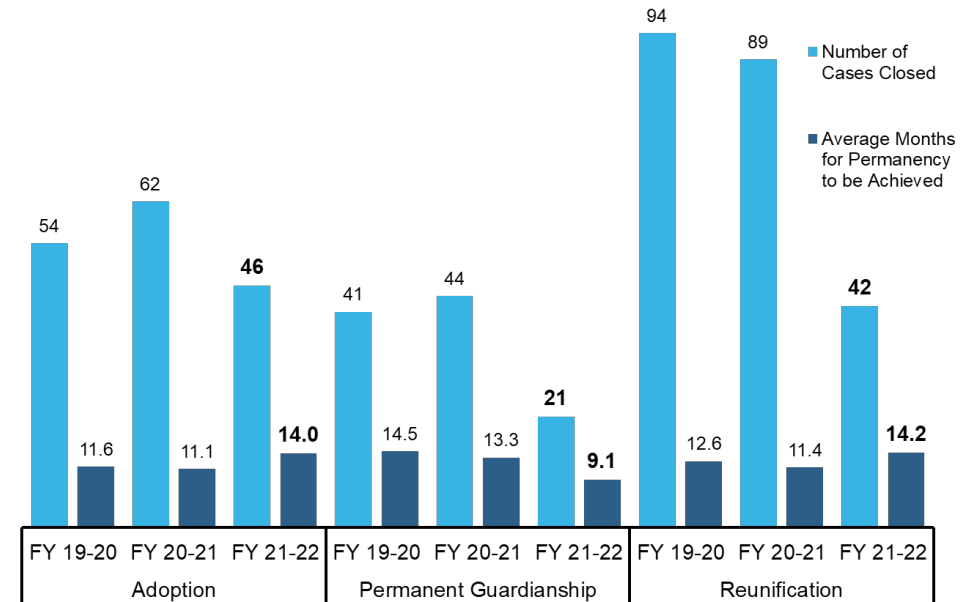
- Supports programs that recruit adoptive families for children coming out of the foster care system.
- Programs allow CSC to receive Federal IV-E reimbursement.

### Legal Supports (LS)

- Provide legal advocacy and support for children/youth in the dependency system to reduce the length of stay in out-of-home care.
- Legal services to youth with, or at risk for, involvement in both delinquency and dependency systems to help improve life outcomes.
- A helpline to connect the community with delinquency diversion education and Failure to Appear support.
- Legal representation for unaccompanied minors living in Broward County who are in need of immigration legal services to help provide a legal pathway to citizenship and also to help prevent foster or institutional care.
- Program allows CSC to receive Federal IV-E reimbursement.

## DATA STORY

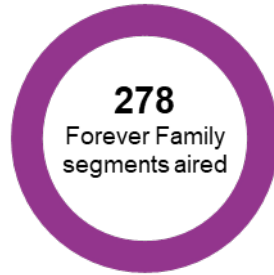
The overall number of permanency cases closed in FY 21-22 **decreased** compared to FY 19-20 and FY 20-21. Additionally, while time to completion **decreased** for permanent guardianship, it **increased** somewhat for Adoption and Reunification.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

In FY 21-22, Forever Family continued to feature BROWARD COUNTY children available for adoption on television stations in Dade/Broward/Monroe/Fort Myers/Naples (NBC 6 & NBC 2, which are funded by CSC), with bonus runs in Tampa Bay (10 Tampa Bay) Central Florida (WFTV) and Palm Beach/Treasure Coast (CBS 12), and FOX 8 (Greensboro, North Carolina).

Forever Family continues to be a main participant of National Adoption Day activities. Specials on the Healthy Start Coalition 30th anniversary and Broward AWARE also featured the CSC. In addition, as part of the CSC's 20th Anniversary celebration coverage, Forever Family produced and aired three separate features on NBC 6 during prime time celebrating the work and impact of CSC, the importance of youth voices and the long-standing partnership between the two organizations.

## Is Anybody Better Off?

### Outcome

Provider **met** all performance outputs.

**12** children featured on Forever Family were adopted.

**28+** million TV impressions.

**217,023** Facebook reach.

**\$85,556** in Title IV-E Adoption Assistance reimbursement to CSC.



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

The Heart Gallery of Broward (HGOB) continues to be the lead agency responsible for National Adoption Day in Broward County during which 21 adoptions were finalized.

In addition, the Provider sponsors a variety of events including: 1. Back to School Drive/Luggage Drive; 2. Heart Gallery Christmas - HGOB photoshoot at group homes with participating foster families and advocates; 3. HeART Day's at a local park with outdoor activities and portraits of children for their profiles, game day at the United Church of Christ with a photo shoot and filming with Forever Family, and a day at the skating rink; and 4. Christmas in July drop off from Santa with the Young Lawyers of Broward.

Of the 178 adoptions finalized in Broward County in FY21-22, 15 of them were children featured by The Heart Gallery.

## Is Anybody Better Off?

### Outcome

Provider **met** all performance outputs.

**128** website inquiries.

**\$129,000** in community donations.

**\$21,288** in Title IV-E Adoption Assistance reimbursement to CSC.



## How Much Did We Do? Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☐

Administrative monitoring had finding(s) that were addressed in a timely manner.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

Legal Aid Service of Broward County, Inc. completed its third year of providing services under the 2019 Legal Supports RFP. The program provides legal advocacy services to youth in the dependency and/or delinquency systems. Additionally, the program offers a legal helpline to address legal questions. Through the Title IV-E contract with DCF, CSC received \$433,541.46 in reimbursement for the legal representation of youth in the dependency system of care. The Title IV-E dollars are reinvested in this contract contingent upon ongoing dependency system needs, continued program success, and agency capacity to manage the increase.

Program review and service observation reflected high quality hybrid service delivery. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Utilization was lower than expected due to eight staff vacancies. As a result of the salary increases, it is anticipated that these positions will be filled. The number of youth served was higher than the contracted amount due to varying service needs, with some requiring less services.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider met expectations.



### Outcome

Provider **met** all Council goals for performance measurements.

☐ Goal ☒ Measure

Youth with no new law violations during the program.

87%

Youth with reduced delinquency risk.

87%

Youth with no law violations 12 months post program completion.

91%

Youth with improved school/employment.

84%

Children whose legal permanency goal was met.

97%



## GOAL

Reduce economic deprivation risk factors by increasing prosperity.

## RESULT

Children live in safe and supportive communities.

## PROSPERITY PROGRAMS

### Year-Round Hunger Initiatives

- The CSC funds an array of year-round hunger relief programs aimed at reducing food insecurity among children and families in Broward. The variety of approaches ensures the food supports reach deep into the communities most in need. In FY 21-22, the CSC issued a Request for Proposals resulting in six agencies being awarded over \$1 million to streamline and expand food insecurity mitigation services throughout Broward County beginning in FY 22-23.

### VITA/EITC

- This initiative promotes prosperity by reaching out into low and moderate income communities to provide information about the Earned Income Tax Credit (EITC), the most effective Federal anti-poverty tax program. The Volunteer Income Tax Assistance (VITA) initiative provides no-cost tax preparation and financial literacy coaching from trusted, IRS-trained volunteers. Since the onset of COVID-19, the program has offered a hybrid set of services that include fully on-line as well as in person at 13 VITA supersites.

### Housing

- The CSC funds homelessness prevention and support initiatives, which includes day respite with case management services to homeless families or those at-risk of homelessness.

## DATA STORIES



In FY 21-22, VITA/EITC helped participants obtain **refunds totaling about \$3.4 million**, with **average returns of \$1405**, and a cumulative total of **\$1 million in tax preparation fees saved** by Broward families. The overall economic impact was **\$4.4 million**.

Over **13,000 meals** were served to children through the South Florida Hunger Coalition's Summer BreakSpot, filling mealtime gaps for youth while school was closed for summer vacation.





### How Much Did We Do? Utilization



### How Well Did We Do It?

**Financial & Administrative Monitoring** ☒ ☒ ☒  
No Findings.

**Programmatic Performance** ☒ ☒ ☒  
Program is performing well.

Community Enhancement Collaboration (CEC) focuses its services in the Southeast part of Broward. In FY 21-22, CEC addressed food insecurity by supporting 2,400 families through 24 events and the distribution of 84,000 pounds of food, as well as toilet paper and laundry detergent. CEC partners with local community serving agencies as well as CSC- funded programs, to distribute these items in a mobile drive-thru setting.

Staff participation and observation in the distribution events confirm families' satisfaction with the process and the resources.

### Is Anybody Better Off?

#### Outcome

Provider **met** all performance measures.

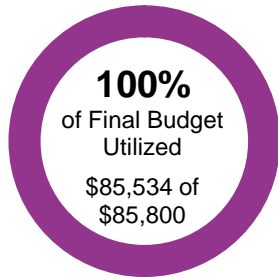
**24** events were attended.

**84,000** pounds of food distributed.



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



Not Applicable.

### Programmatic Performance



Program is performing well.

CSC partnered with DeliverLean Cares to provide meals during the Winter and Spring school breaks, when children are less likely or unable to access school and afterschool meals. The program provided two healthy, customized meals per day to children and their families. Meals were delivered directly to the homes of families that were likely to have difficulty accessing other types of distribution efforts.

70 families with 205 children were served in the Winter break, and 80 families with 185 children were served during Spring break

The contract sunset at the end of FY 21-22.

## Is Anybody Better Off?

### Outcome

Provider **met** all performance measures.

**70** families were served during Winter break.

**205** children were served during Winter break.

**80** families were served during Spring break.

**185** children were served during Spring break.



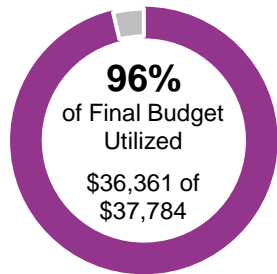


## FLIPANY

Economic Self-Sufficiency – Hunger FY 21-22

### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Florida Introduces Physical Activity and Nutrition to Youth (FLIPANY) was awarded an Aetna Foundation Healthiest Cities and Counties Grant to work on Wellness Initiatives for students and parents at Deerfield Beach Middle School, with the CSC providing leverage funds. Through the grant, FLIPANY's Healthy Student-Healthy Community (HSHC) Team implemented two priority objectives identified by the HSHC Youth Advisory Board and the Parent Advisory Board: (1) A Food Recovery and Food Pantry Program through onsite youth leadership and community volunteers, and (2) the use of Feeding South Florida's mobile app, MealConnect, to connect families needing additional food resources with locations where those resources are available for distribution.

This contract has now sunset.

### Is Anybody Better Off?

#### Outcome

Provider **met** all performance measures.

**26** food distributions.

**1,458** households (families) served.

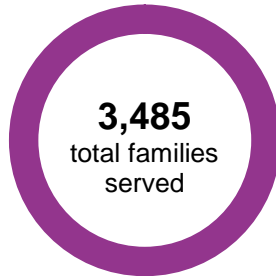
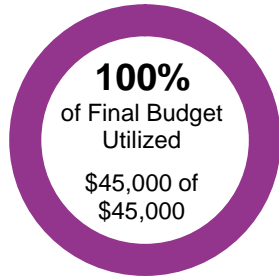


## Harvest Drive – Children Helping Children

Economic Self-Sufficiency – Hunger FY 21-22

### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



Not Applicable.

#### Programmatic Performance



Program is performing well.

The Harvest Drive provides a means for children to help children in Broward County through gifts of food and other necessities throughout the year. Students from public and private schools, churches, temples, and neighborhoods held drives and supplied the Harvest Drive with nonperishable food that was distributed to families. In addition to helping others, the purpose of the Drive has been to teach children at an early age that their contributions can make a difference in the lives of others.

With the onset of COVID-19 and its continued impact, Harvest Drive expanded its work by offering distributions through partnerships with over 20 community-based agencies and social workers from Broward County Public Schools who directly delivered bags of non-perishable and gift-cards to families in need.

### Is Anybody Better Off?

#### Outcome

Provider **met** all performance measures.

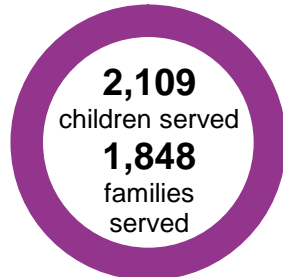
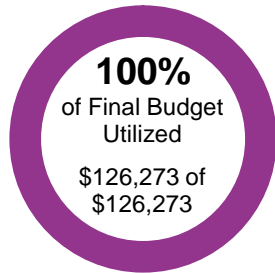
**14,700** 20-pound bags of food distributed during November Thanksgiving Harvest Drive and throughout the year.

**2,462** families assisted with food and supplies during November Thanksgiving Harvest Drive across all funders and volunteers.



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Mobile School Pantry Program (MSP), under the umbrella of the South Florida Hunger Coalition, alleviates child hunger in Broward County through the monthly provision of nutritious food to children and their families at Title I Schools.

After remodeling the distribution process during the COVID-19 pandemic to drive through, in 2022, MSP has returned to its original distribution model of providing over 50,000 lbs. of fresh produce and nutritious food monthly at Title I schools in Broward using a choice pantry model to eliminate food waste.

Mobile School Pantry also participated in the Broward AWARE Family Fun and Resource Fair in April 2022, where they provided nutritious food to over 200 families at Delevoe Park.

## Is Anybody Better Off?

### Outcome

Provider **met** all performance measures.

#### Measures

Parents satisfied with the overall experience at Mobile School Pantry.

**96%**

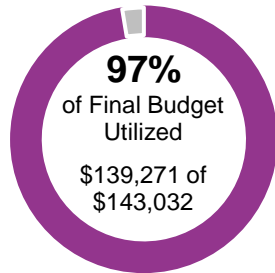
Parents satisfied with the variety and selection of food distributed.

**98%**



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

This was the 10th year of a collaborative of Broward nonprofits operating the Summer BreakSpot Mobile Feeding Program as part of USDA's Summer Feeding Program under the auspices of the South Florida Hunger Coalition. Children under the age of 18 received lunch and snack five days a week through Meals on Wheels of South Florida at multiple Broward locations. The program reaches and feeds more children in need where they live and play all summer long, when children don't have access to school meals and do not participate in organized camp activities.

Despite the ongoing effects of the COVID-19 pandemic, the program returned to congregate meals and onsite enrichment activities at nine (9) supersites: seven housing authority sites and two Dania city parks. A focal point of the supersite activities was literacy, with weekly books distributions and reading by volunteers recruited through HandsOn Broward. Books were left on site for children to take home. In addition, children partook of SWIM Central provided opportunities to learn water safety skills at community pools and additional WaterSmart coupon distributions. Other enrichment partners included Young At Art, Memorial HS, FLIPANY, Colgate Bright Smiles, BSO and FLPD among others.

## Is Anybody Better Off?

### Outcome

Provider **met** all performance measures.

#### ☒ Measures

Adults positively impacted by the Summer BreakSpot Project.

**90%**

Children positively impacted by the Summer BreakSpot Project.

**93%**

Adults satisfied with the services provided by Summer BreakSpot.

**90%**

Children satisfied with the services provided by Summer BreakSpot.

**87%**

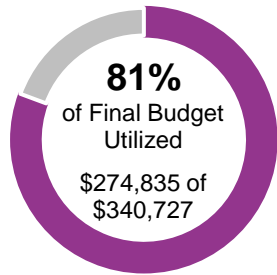


# Hispanic Unity – Volunteer Income Tax Assistance (VITA) Program

Economic Self-Sufficiency – EITC FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☐

Administrative monitoring had finding(s) that were addressed in a timely manner.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

Hispanic Unity of Florida (HUF) is in the fifth year of providing services through the Volunteer Income Tax Assistance (VITA) RFP. HUF manages the Broward VITA Collaborative (BVC) program which engages volunteers recruited through HandsOn Broward. IRS-certified volunteer tax preparers support the claiming of the Earned Income Tax Credit (EITC), a federal anti-poverty program that provides financial assistance for working families.

During the 2022 tax season, HUF coordinated and managed logistics, training, and the operations of free tax preparation services in Broward through a hybrid model that included: drive-up tax preparation, a fully virtual option, and in-person tax preparation, providing flexibility for its tax filers. The VITA hotline answered general program questions and received nearly 3,002 calls.

## Is Anybody Better Off?

### Outcome

Provider **met** all performance measures.

#### ■ Measures

Tax return submissions that were accepted.

**94%**  
**Average refund amount  
was \$1,405.00**

VITA clients satisfied with their overall experience.

**83%**



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

HOPE South Florida completed its third year providing leverage services in partnership with The Jim Moran Foundation. The Family Day Respite Center offers case management, linkage to housing, enrichment activities for children, nutritious meals, transportation, access to showers, and other community resources.

Program review reflected that the Family Day Respite Center provided essential services for families within the homeless continuum of care.

## Is Anybody Better Off?

### Outcome

Provider **met 2 of 3** Council goals for performance measurements. Provider did not meet housing goal due to current limitations in housing options and clients not meeting HUD definition of homelessness.

■ Goal ■ Measures

Participants placed in approved shelter/housing options.

8%

Participants referred for services based on needs and barriers identified during assessment.

95%

Participants satisfied with services.

97%



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program performed well.

This was the second year of a community collaborative between CSC and the United Way which allocated emergency financial assistance funds to be distributed among the three Center for Working Families providers. These programs assist families achieve financial stability through workforce development, financial coaching, and emergency basic needs services such as rent or mortgage assistance.

The provider underutilized emergency financial assistance funds because CSC dollars are used as a last resort after verifying that other dedicated community funds could not meet family needs.

The contract sunset June 30, 2022.

## Is Anybody Better Off?

### Outcome

Provider **did not submit data** for performance measurement.

■ Goal ■ Measures

Participants increased their financial wellbeing.

**Data not available**

Participants increased their level of self-sufficiency.

**Data not available**

Participants satisfied with the services received.

**Data not available**





## GOAL

Safeguard the physical health of children.

## RESULT

Children are physically and mentally healthy.

## WATER SAFETY PROGRAMS

### Swim Central

- A partnership between the County, Broward County Public Schools, and CSC that provides water safety instruction and parent education for pre-school and school-aged children.
- The success of this model has gained national attention and is being replicated in other communities.
- Coupon program was expanded to provide free or reduced fee in-water safety classes for children through eight years of age due to pool closures and limited availability of water safety lessons during the pandemic.

### Drowning Prevention Initiative

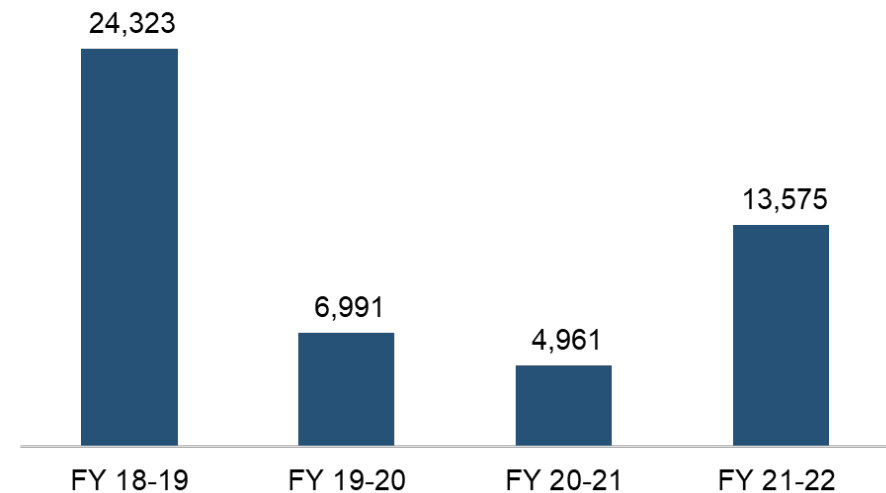
- A partnership between the Health Department and CSC to provide leadership, coordination and large-scale drowning prevention education, social marketing, and service initiatives that focuses on families with young children aged five years and under, the population most at risk for drowning.

## DATA STORIES

From FY 18-19 through FY 21-22, **100%** of children enrolled in **Swim Central** have **not** been involved in any **drowning incidents**.



The **number of children** served by **Swim Central** in FY 21-22 **increased significantly** from pandemic levels of participation, but still lagged behind FY 18-19 enrollment.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

SWIM Central is a collaboration between the Broward County Board of County Commissioners, School Board of Broward County, and CSC to prevent children from drowning. The curriculum-based program is taught by certified water safety instructors and coordinated through SWIM Central. Water safety instruction and in-pool group lessons are delivered to children attending Broward County Schools during the school year and to CSC-funded MOST, Youth FORCE, and Summer BreakSpot participants and children participating in elementary 21st Century programs during the summer.

The program experienced significant pandemic-related pool closures throughout the contract year. Program utilization and numbers served were low due to parent health concerns and national lifeguard shortages. Satisfaction surveys reflect satisfaction with program services.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Participants who completed between 3-6 lessons who improved at least 1 level on the Water Safety Skills Checklist.



Participants who completed between 7-10 lessons who improved at least 1 level on the Water Safety Skills Checklist.



Participants who completed between 7-10 lessons who improved at least 2 levels on the Water Safety Skills Checklist.



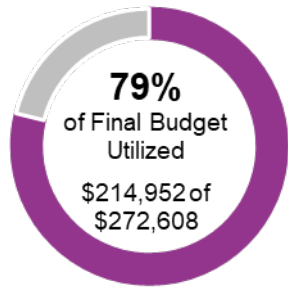
Children who participated in the program that have not drowned 3 years post program completion.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

The Broward County Drowning Prevention Task Force overseen by the Florida Department of Health (DOH) in Broward County provides strategic community-wide Water Smart education for children under five. Through the "Train the Trainer Water Smart" module, staff in Family Strengthening programs and BSO Child Protective Investigators (CPIS) received instruction on how to conduct drowning hazard assessments and discussed appropriate protective interventions during home visitations.

Students Preventing Unintentional Drowning (SPUD) teaches secondary school youth water safety practices and proactive strategies to prevent drowning. The SPUD program was delivered virtually to students from five high schools and five middle schools with high levels of client satisfaction.

Utilization was lower than expected due to staff vacancies and recruitment challenges.

## Is Anybody Better Off?

### Outcome

Provider **met** all performance measures.

**14** Water Smart Broward/Drowning Prevention Task Force meetings hosted.

**140** Train the Trainer attendees representing Family Strengthening agencies and BSO-CPIS.

**900** door alarms distributed to agencies.

**28** community outreach events attended with Drowning Prevention Information disseminated.

**14** community outreach trainings provided to general public.



## GOAL

Improve children's educational success.

## RESULT

Children are ready to succeed in school.

## LITERACY & EARLY EDUCATION PROGRAMS

### Subsidized Child Care

- Provides childcare slots for underserved income eligible families.
- Used as match funds for additional State and Federal funding.
- Provides immediate placement in quality childcare for specialized populations, such as children of Transitional Independent Living (T.I.L.) Youth, children of caregivers receiving substance abuse treatment, and Kinship families until subsidized care eligibility is approved or reinstated.

### Positive Behavioral Interventions and Supports (PBIS)

- Builds teacher capacity to manage child behaviors and nurture social and emotional growth of preschool children.

### Broward Reads: Campaign for Grade Level Reading

- Community collaborative focusing on ensuring that all children can read on grade level by 3rd grade, which includes the funding of supplies, books, and literacy activities.
- Early literacy interventions and supports training for teachers in Pre-K to 2nd grade and individual extra assistance with identified students.
- Volunteer hub for recruitment, training, and deployment of volunteers for literacy-oriented volunteer opportunities, including literacy tutors and coaches.
- Broward: Read for the Record Event is the flagship literacy volunteer recruitment event each year.

## DATA STORIES

At this year's "Broward: Read for the Record Event", 39,000 English language and 2,500 Spanish language copies of *Amy Wu and the Patchwork Dragon* were distributed to children. Over **900 volunteers** read to students at **458 public and charter schools, and childcare centers**.



In FY 21-22, **1,188 literacy volunteers** were recruited by HandsOn Broward for community partners and literacy events, more than **doubling** the council goal.



# Early Learning Coalition (ELC) – Subsidized Child Care Slots

Literacy & Early Education FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Early Learning Coalition (ELC) completed its 19th year of funding for the financially assisted childcare services for income-eligible families in Broward. ELC is the state-established local agency responsible for managing federal and state childcare funding. By funding through the ELC, CSC leverages state and federal childcare dollars to increase services.

Due to increased federal funding, there was an increase in financially assisted childcare slots available to families. As a result, there is no longer a waitlist in Broward County for subsidized childcare. The ELC has leveraged the CSC funding with state funding. By leveraging CSC funding the state funding pays for half of the base pay rate; therefore, CSC was able to significantly increase the number of slots.

The state continues to distribute additional federal funding to ELC. Staff continues to work closely with ELC to monitor ongoing community needs and inform future funding recommendations.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all performance measures.

#### Measure

Clients who reported being treated with respect and in a caring manner by staff.

99%

Clients reported that the information received was helpful/easy to understand.

98%

Clients reported overall satisfaction with the services provided by ELC of Broward County.

98%

Clients reported having a better understanding of child care options and choosing a quality child care provider.

98%



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

ELC Vulnerable Population contract provides immediate placement in quality childcare for vulnerable children ages birth to 5. The eligible families receive childcare to prevent further breakdown of complex family situations and support their efforts towards self-sufficiency. These populations include Transitional Independent Living (T.L.C.) parenting youth, Kinship caregivers, domestic violence survivors, Family Supports, and rehabilitation programs.

In FY 20-21, enrollment and expenditures were unusually low due to a decrease in referrals and an increase in available federal funding for subsidized childcare, thereby, reducing the need for additional CSC funding. The underutilized funds were sufficient to extend the contract through September 30, 2022.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Parents/caregivers who reported benefits by receiving child care services (e.g., pursue/maintain employment, attend school/training program).



Families with no verified abuse findings during program participation.





# Family Central/KID – Positive Behavioral Interventions and Supports (PBIS)

Literacy & Early Education FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Family Central/KID completed its third year providing services under the 2019 Positive Behavioral Interventions and Supports (PBIS) RFP. Family Central/KID collaborates with Early Learning Coalition (ELC) to identify the centers to be served. The program strengthens the capacity of childcare centers, teachers, and families to meet the social and emotional needs of children in their care.

Program review and site visits reflected high quality performance. Parent and staff satisfaction surveys reflected high levels of satisfaction with program services. The Provider was able to serve additional sites due to childcare providers withdrawing from services due to COVID concerns. In FY 22/23 the PBIS contract will sunset and ELC will expand to provide comprehensive support services in childcare centers. Three of the supports offered by PBIS (training, coaching, and TA supports) will be offered by ELC staff. The 2023 Family Support RFP will incorporate in-home mental health supports.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider met expectations.



### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Teachers that completed training.



Parents that completed parenting classes.



Parents satisfied with services.



Sites that increased verbal and non-verbal interaction of teachers with children.



Sites that decreased number of red flags regarding classroom behavior.

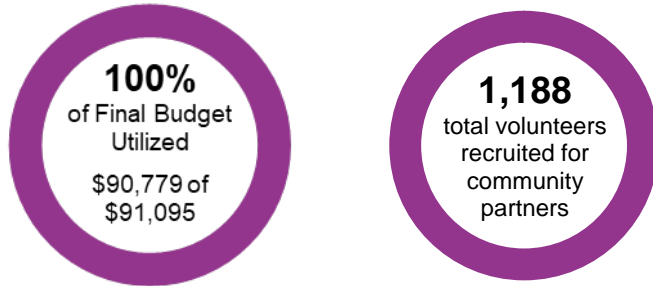






## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

During this past year, HandsOn Broward has coordinated over 50 volunteer-supported literacy-focused initiatives. Through these efforts, local members of the community have contributed 7,458 volunteer hours. Program impact areas included:

- Broward Read for the Record –Coordinated and managed over 900 volunteers.
- DIY Volunteering (Superhero Capes/book bundles)– These projects have grown in popularity ever since quarantine began and people were continually seeking socially distanced projects. A total of 272 book bundles were received.
- Literacy League Program Summer Book Drive/Library Book Bins Initiative – Volunteers donated grade level children's books to replenish personally decorated wooden Library Book Bins that are placed throughout the community. Library Book Bins allow children to take a book or leave a book to build their home library and encourage them to read. To date, 32 Library Book Bins have been established.
- Summer BreakSpot Reading Ambassador Program – The Program provided literacy readers at 9 locations. Reading Ambassadors offered enrichment activities such as, reading a book aloud to the children at housing community rooms. This year, HandsOn Broward volunteers completed 54.5 hours of service in this area.
- Literacy League Bi-Weekly Meetings (Virtual): The Literacy League hosted bi-weekly virtual Zoom meetings to continually engage teams of volunteers. During these meetings, upcoming Literacy League volunteer opportunities and initiatives were discussed.

## Is Anybody Better Off?

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Volunteers and agencies reporting their needs met by HandsOn Broward services and coordination.



Reading coaches and mentors satisfied with HandsOn Broward training and coordination services.



Participating agencies satisfied with HandsOn Broward coordination services.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

The Reading & Math program completed its first year under a "piggyback" from the Children's Trust RFP. The program provides tutors to targeted Pre-K classrooms to support teachers with early literacy and math interventions and provide individualized attention to lower-performing students.

The program review reflected high quality service delivery and effective and high-quality literacy and math interventions. Teacher surveys consistently indicated a high level of satisfaction with the program.

## Is Anybody Better Off?

### Outcome

Provider **met** all Council goals for performance measurements.

☐ Goal ☒ Measure

Tutors that meet expectations on Intervention Integrity.



Students demonstrating an improvement in Counting, Number Identification, Comparing Quantities, Number After Knowledge, Comparing Numerals, and Number After Equals One More (Numeracy).



Children achieving "at or above" or "close to" target performance on measures of Rhyming, Alliteration, Letter Name Recognition, Picture Naming, and Phonological Awareness by their Spring assessment.





## GOAL

Safeguard the physical health of children.

## RESULT

Children are mentally and physically healthy.

## SCHOOL HEALTH PROGRAM

### School Health

- This tri-party initiative funds a Differentiated Staffing model for School-based Health Services along with Broward County Public Schools (BCPS) and Florida Department of Health in Broward County (FLDOHBC).
- CSC contracts for RNs and LPNs supervised by RNs to cover clinics and isolation rooms at 26 schools with students with moderate levels of medical need. Due to the high demand for RNs and LPNs during the pandemic, Health Support Technicians have been utilized in lieu of RNs and LPNs at some schools at a lower reimbursement rate.
- School Health is an extension of support for our students. RNs/LPNs/HSTs can guide and help the students with their medical conditions, teach them to make good choices in accordance with their dietary needs, and aid them in becoming more independent in caring for themselves and their diagnosis.

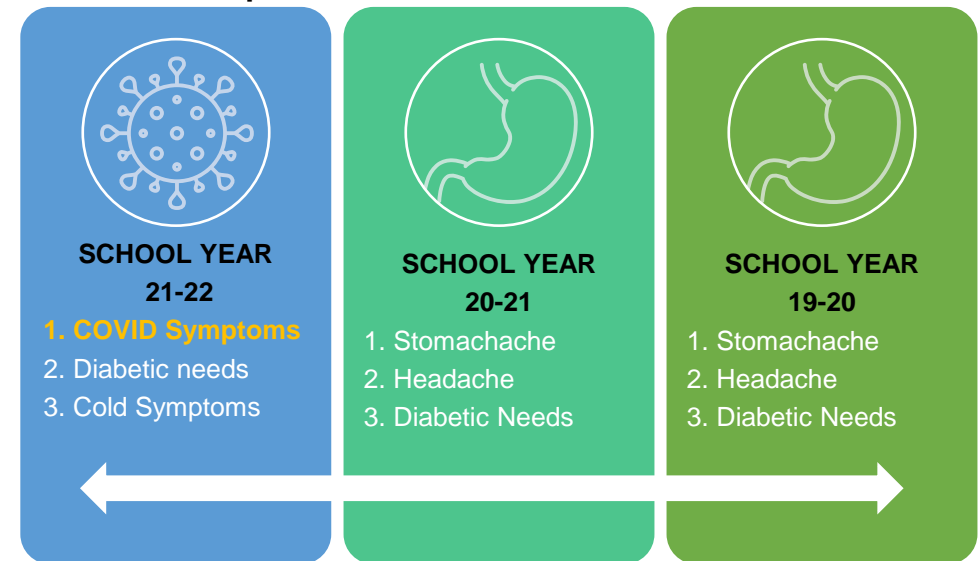
### Children's Eye Health

- This leverage funds the expansion of a FLDOHBC initiative to enhance the lives of children by delivering mobile eye care services at BCPS and covering the cost of glasses to underserved children from Pre-K through grade 12.

## DATA STORY

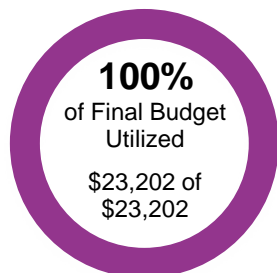
In SY 21-22, **COVID symptoms** were the top reason for school clinic visits.

### Top 3 Reasons for School Clinic Visits





## How Much Did We Do? Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

Miami Lighthouse for the Blind and Visually Impaired completed its first year providing services through a leverage partnership with the Florida Department of Health. The program offers eye exams with dilation, eye exams without dilation, eyeglasses, and medical referrals. Individual Vision Health Care Plans are developed for students with vision conditions resulting in increased access to medical care.

Monitoring results reflected that Miami Lighthouse for the Blind provided satisfactory optometry services.

## Is Anybody Better Off?

### Outcome

Provider **met** all performance outputs.

#### ☒ Outputs

Number of comprehensive eye exams (with and without eye dilation).



Number of eyeglasses prescribed.





### How Much Did We Do? Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

#### Programmatic Performance ☒ ☒ ☒

Program is performing well.

Sierra Lifecare completed its second year providing services under the 2020 School Health RFP, upon which the CSC "piggybacks" to support school health services at 24 BCPS sites.

Due to COVID-19, the School Health model was modified to prioritize two RNs, or one RN and one LPN per school. However, the provider experienced significant pandemic related staffing challenges onboarding and retaining LPNs and RNs. These factors led to under-utilization throughout the contract year, but the vacancies have been resolved with the use of Health Support Technicians (HST). Satisfaction surveys reflected that the program provided essential school-based nursing services for youth in high need communities.

The CSC allocation for schools in Coral Springs were included and met the Coral Springs CRA TIF payment.

### Is Anybody Better Off?

#### Outcome

Provider **met** all performance outputs.

**4,274** unduplicated students who received health services based on Individualized Health Care Plan.

**29,128** students (duplicated) who returned to class after receiving services.

**41,815** clinic visits by students (duplicated) who received first aid, emergency, prevention, and health care services.



# Elementary School Initiatives Out-of-School Time (Inclusion)

Annual Performance FY 21-22\*

## GOAL

Improve the availability and quality of out-of-school time programs for typically developing children who are economically disadvantaged and inclusion programs which integrate children with special needs with their typically developing peers.

## RESULT

Children are ready to succeed in school.

## ELEMENTARY SCHOOL INITIATIVES GENERAL POPULATION PROGRAMS

### Out-of-School Time (MOST)

- Provides a safe, positive environment that enhances academic achievement.
- Supports social and physical development.
- Provides educational field trips and cultural arts opportunities.
- Serves children in economically disadvantaged neighborhoods who attend Title 1 schools with 86% or higher Free/Reduced Lunch (FRL) participation.

### Inclusion Supports

- Provides Americans with Disabilities Act (A.D.A.) training to all MOST providers.
- Assesses inclusion needs of MOST sites and provides technical assistance and coaching as needed.

### Reading Explorers

- During the summer, provides rising kindergarteners, first and second graders who are reading at or below reading level small group tutoring services provided by teachers.
- During the school year, provides afterschool providers consultations to improve their literacy instruction strategies for all children.

\* The data integrity threshold to meet expectations is 95% for both outcome data and school consents. Providers who did not meet this threshold are designated as "not meeting" data integrity; however, outcomes were reported if they met at least 80% data integrity.

## DATA STORIES



For parents/caregivers whose children complete their homework in the MOST program, **96%** believe MOST helps their child **succeed** in school.

**99%** of parents/caregivers **agree** the MOST program helps them **maintain employment** through afterschool and summer programs for their children.



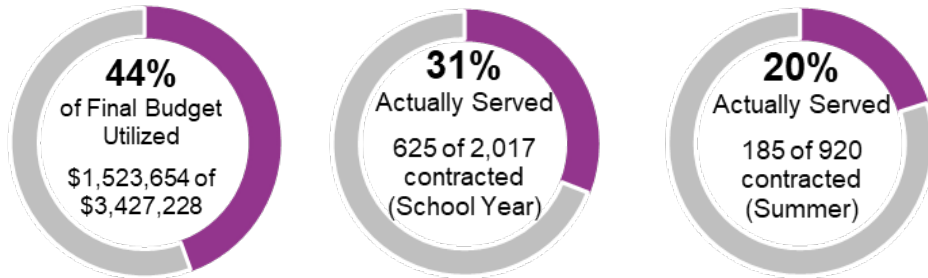


## After School Programs, Inc. (ASP)

Elementary School Initiatives Out-of-School Time (Inclusion) FY 21-22

### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

After School Programs, Inc. (ASP) completed its final year providing services under the 2017 MOST RFP. The program provides out-of-school time services at ten year-round school-based sites and ten school year only school-based sites.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS summer academies affected child recruitment and engagement. These factors resulted in fewer children participating in the program for 50 days or more in the school year and 20 days or more in the summer, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last school year. Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2022. This Provider was funded under the 2022 MOST RFP with services to begin in August 2022. As of October 2022, the provider enrolled 90% of the contracted number to be served with an average daily attendance of 84%.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Classrooms met quality standards for Project Based Learning. (Summer Only)

82%

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

82%

Children improved academic performance and/or skills.

98%

Children improved homework completion. (School Year)

96%

Children remained safe.

100%





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

Boys & Girls Clubs of Broward County completed its final year providing services under the 2017 MOST RFP. The program provides out-of-school time services at six year-round community sites and two summer only community sites.

Staff turnover, extended staff vacancies and COVID-related health concerns, dramatically impacted utilization. Actual numbers served during the school year is high as it includes children funded by CSC and other funders. Competing BCPS summer academies affected child recruitment and engagement during the summer. The new staff salary minimums helped with the staff recruitment and retention challenges. Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2022. This Provider was funded under the 2022 MOST RFP with summer-only services to begin in June 2023.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider met expectations.



### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Classroom met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



Children improved homework completion. (School Year)



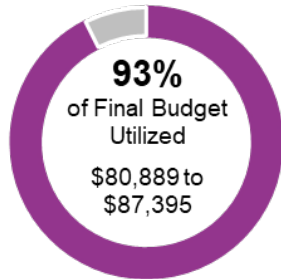
Children remained safe.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

CCDH completed its last year providing services under the 2017 Inclusion Supports RFP. The provider works collaboratively with MOST providers to increase their capacity to create positive, nurturing, and developmentally appropriate programs that welcome all children. The provider offers training and mentoring to assist staff in finding pathways to inclusion.

The program review reflected quality service delivery. Virtual training opportunities were well attended by MOST providers and community members. The provider also experienced staff recruitment and retention challenges that have been remedied as of October 2022.

This contract sunset on June 30, 2022. This Provider was funded under the 2022 Inclusion Supports RFP with services to begin in October 2022.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Participants who attended ADA training demonstrated knowledge about curriculum content.



Providers who received individualized coaching and technical assistance that achieved their goals.



Providers who were satisfied with coaching.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

The City of Hallandale Beach completed its final year providing services under the 2017 MOST RFP. The program provides out-of-school time services at one year-round community site.

Program reviews and site visits reflected high quality services. Family satisfaction surveys reflected high level satisfaction with the program.

This contract sunset on August 31, 2022. This Provider was funded under the 2022 MOST RFP with services to begin in August 2022. As of October 2022, the provider enrolled 88% of the contracted number to be served with an average daily attendance of 71%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider did not meet expectations for school consent data integrity.

### Outcome

Provider **met 3 of 5** Council goals for performance measurements. Academic performance was not available due to provider not meeting school consent expectations. Homework outcome was not analyzed due to insufficient data collected.

☐ Goal ☒ Measure

Classroom met quality standards for Project Based Learning.  
(Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



Children improved homework completion. (School Year)



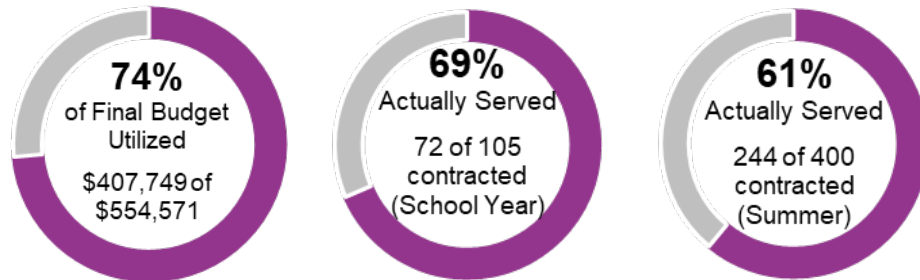
Children remained safe.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

The City of Hollywood completed its final year providing services under the 2017 MOST RFP. The program provides out-of-school time services at two (2) year-round community sites and two (2) summer only community sites.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS summer academies affected child recruitment and engagement. These factors resulted in fewer children participating in the program for 50 days or more in the school year and 20 days or more in the summer, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last school year. Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2022. This Provider was funded under the 2022 MOST RFP with services to begin in August 2022. As of October 2022, the provider had enrolled 72% of the contracted number to be served with an average daily attendance of 66%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for school consent data integrity.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Classroom met quality standards for Project Based Learning. (Summer Only)

83%

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

79%

Children improved academic performance and/or skills.

96%

Children improved homework completion. (School Year)

80%

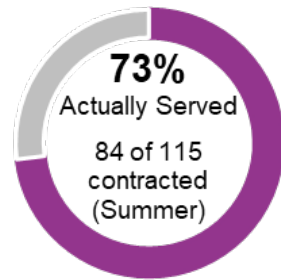
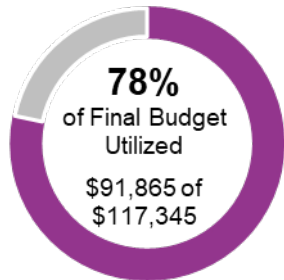
Children remained safe.

100%



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

The City of Lauderdale Lakes completed its last year providing services under the 2017 MOST RFP. The program provides out-of-school time services during the summer at one community site.

Staff recruitment challenges, COVID-related health concerns, and competing BCPS summer academies affected child recruitment and engagement. These factors resulted in fewer children participating in the program for 20 days or more in the summer, which is the minimum number of days to be counted as served. The new staff salary minimums helped with the staff recruitment and retention challenges. Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2022. This Provider was funded under the 2022 MOST RFP with summer-only services to begin in June 2023.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for school consent data integrity.

### Outcome

Provider **met 3 of 4** Council goals for performance measurements. Academic performance was not available due to provider not meeting school consent expectations.

■ Goal ■ Measure

Classrooms met quality standards for Project Based Learning (point in time observation).



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (1 point in time observation)



Children improved academic performance and/or skills.

**Data not available**

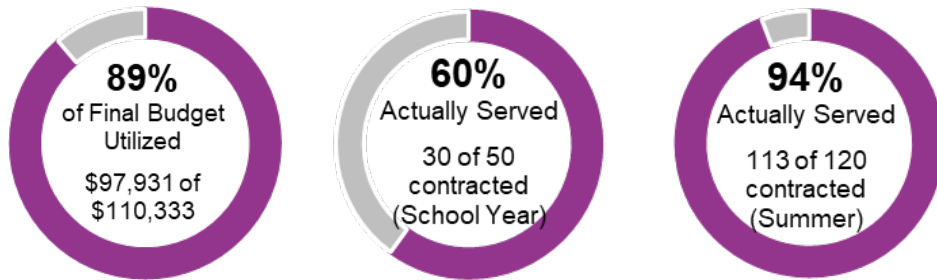
Children remained safe.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

The City of Miramar completed its final year providing services under the 2017 MOST RFP. The program provides out-of-school time services at one year-round community site and one summer only community site.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS summer academies affected child recruitment and engagement. These factors resulted in fewer children participating in the program for 50 days or more in the school year and 20 days or more in the summer, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last school year. Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

The provider's increase in engaging summer activities and field trips led to a higher summer utilization. This contract sunset on August 31, 2022. This Provider was funded under the 2022 MOST RFP with services to begin in August 2022. As of October 2022, the provider had enrolled 93% of the contracted number to be served with an average daily attendance of 89%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for school consent data integrity.

### Outcome

Provider **met 4 of 5** Council goals for performance measurements. Provider did not meet the goal for social interactions.

■ Goal ■ Measure

Classroom met quality standards for Project Based Learning. (Summer Only)

75%

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

67%

Children improved academic performance and/or skills.

94%

Children improved homework completion. (School Year)

94%

Children remained safe.

100%

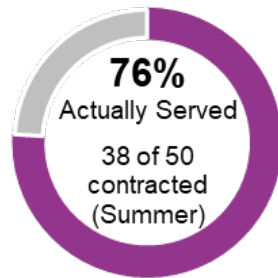
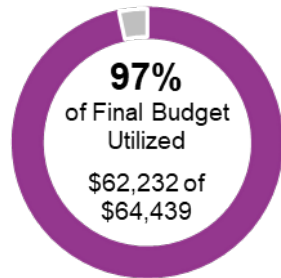


## City of West Park (Summer Only)

Elementary School Initiatives Out-of-School Time (Inclusion) FY 21-22

### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

The City of West Park completed its final year providing services under the 2017 MOST RFP. The program provides summer services at one (1) community site.

COVID-related health concerns and competing BCPS summer academies affected child recruitment and engagement. The new staff salary minimums helped with the staff recruitment and retention challenges. However, these factors resulted in fewer children participating in the program for 20 days or more in the summer, which is the minimum number of days to be counted as served. Overall, consistent attendance has improved from summer 2022. Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2022. This Provider was funded under the 2022 MOST RFP with summer-only services to begin in June 2023.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider did not meet expectations for outcome and school consent data integrity.

#### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Classrooms met quality standards for Project Based Learning (point in time observation).



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (1 point in time observation)



Children improved academic performance and/or skills.



Children remained safe.





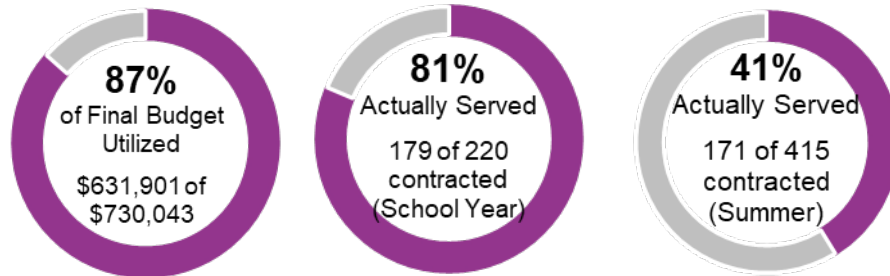


# Community After School

Elementary School Initiatives Out-of-School Time (Inclusion) FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Community After School completed its final year providing services under the 2017 MOST RFP. The program provides out-of-school time services at two year-round BCPS sites.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS summer academies affected child recruitment and engagement. These factors resulted in fewer children participating in the program for 50 days or more in the school year and 20 days or more in the summer, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last school year. Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2022. This Provider was funded under the 2022 MOST RFP with services to begin in August 2022. As of October 2022, the provider had enrolled 95% of the contracted number to be served and has averaged 78% of daily attendance.

The CSC allocation for Liberty and Atlantic West Elementary sites were included and met the Margate CRA TIF payment.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Classroom met quality standards for Project Based Learning. (Summer Only)

100%

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

100%

Children improved academic performance and/or skills.

98%

Children improved homework completion. (School Year)

93%

Children remained safe.

100%



# Florida International University - Reading Explorers

## Elementary School Initiatives Out-of-School Time (Inclusion) FY 21-22

### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Florida International University's Reading Explorers Program completed its first year of services under a "piggyback" from the Children's Trust RFP. During the summer, rising kindergarteners, first and second graders who are reading at or below reading level will receive small group tutoring services provided by teachers. During the school year, afterschool providers are afforded consultations to improve their literacy instruction strategies for all children. Parent involvement activities are offered which engage families to support reading and other academic skills. Book giveaways (multiple languages) and resource connections occur at these events.

The program review reflected high quality service delivery and effective and high-quality literacy interventions. The delayed program start coupled with a lower number of K, 1st and 2<sup>nd</sup> grade students enrolled in summer services impacted the number of children served.

### Is Anybody Better Off?

#### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Children who improved in Oral Reading Fluency.



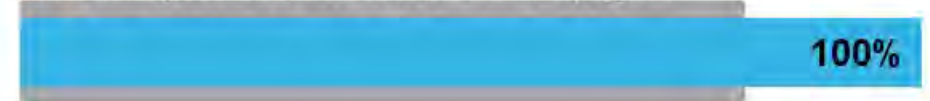
Parents satisfied with services provided.



Sites that reported children benefited from the program.



Sites that reported they would recommend the program.



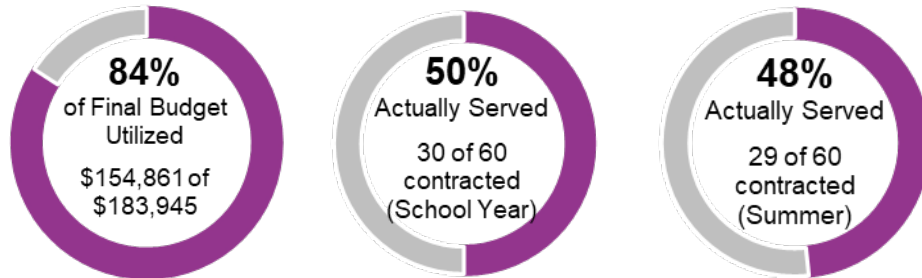


KID, Inc.

Elementary School Initiatives Out-of-School Time (Inclusion) FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

KID completed its final year providing services under the 2017 MOST RFP. The program provides out-of-school time services at one year-round community site.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS summer academies affected child recruitment and engagement. These factors resulted in fewer children participating in the program for 50 days or more in the school year and 20 days or more in the summer, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last school year. Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2022. This Provider was funded under the 2022 MOST RFP with services to begin in August 2022. As of October 2022, the provider had enrolled 48% of the contracted number to be served and has averaged 41% of daily attendance.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for school consent data integrity.

### Outcome

Provider **met** all Council goals for performance measurement.

■ Goal ■ Measure

Classroom met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



Children improved homework completion. (School Year)



Children remained safe.





# New Hope World Outreach, Inc. (Summer Only)

## Elementary School Initiatives Out-of-School Time (Inclusion) FY 21-22

### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

New Hope World Outreach completed its final year providing services under the 2017 MOST RFP. The program provides summer services at one community site.

Program reviews and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

Due to long-standing trusting relationships with families in this program, the children attended consistently, thus reaching the desired utilization for the summer-only program. This contract sunset on August 31, 2022.

The provider did not submit an application under the 2022 MOST RFP.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider did not meet expectations for school consent data integrity.

#### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Classrooms met quality standards for Project Based Learning (point in time observation).



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (1 point in time observation)



Children improved academic performance and/or skills.



Children remained safe.



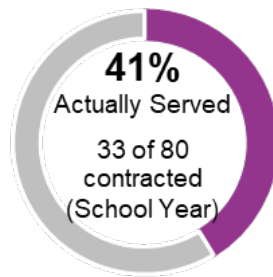
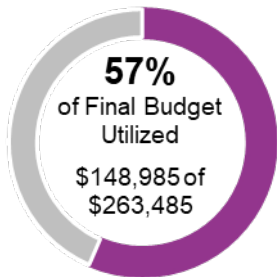


# New Mirawood Academy with KID, Inc. as Fiscal Sponsor

## Elementary School Initiatives Out-of-School Time (Inclusion) FY 21-22

### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

New Mirawood Academy completed its last year providing services under the 2017 MOST RFP. The program provided out-of-school time services at one (1) year-round community site located in West Park. The program sunset in June 2022.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS summer academies affected child recruitment and engagement. These factors resulted in fewer children participating in the program for 50 days or more in the school year and 20 days or more in the summer, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last school year. Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

The provider closed the childcare center at the end of the school year and did not apply for the 2022 MOST RFP.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider **met** all Council goals for performance measurements that were measurable. PBL outcome was not measured due to programming not running in the summer.

■ Goal ■ Measure

Classroom met quality standards for Project Based Learning.  
(Summer Only)

**Data not available**

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

**100%**

Children improved academic performance and/or skills.

**100%**

Children improved homework completion. (School Year)

**100%**

Children remained safe.

**100%**

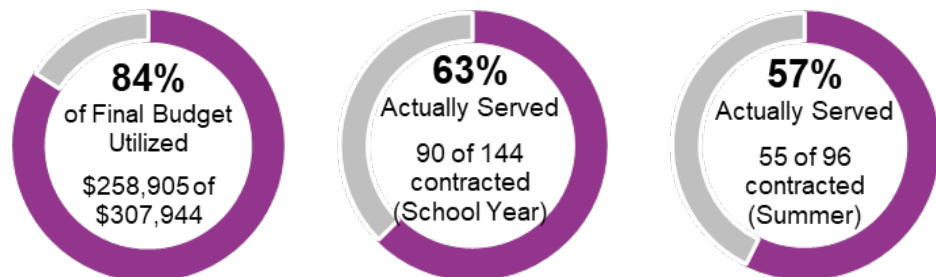


# Samuel M. and Helene Soref Jewish Community Center, Inc. (Soref)

Elementary School Initiatives Out-of-School Time (Inclusion) FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

The Samuel M. and Helene Soref Jewish Community Center completed its final year providing services under the 2017 MOST RFP. The program provides out-of-school time services at one year-round BCPS site.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS summer academies affected child recruitment and engagement. These factors resulted in fewer children participating in the program for 50 days or more in the school year and 20 days or more in the summer, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last school year. Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2022. This Provider was funded under the 2022 MOST RFP with services to begin in August 2022. As of October 2022, the provider had enrolled 72% of the contracted number to be served and has averaged 62% of daily attendance.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Classroom met quality standards for Project Based Learning. (Summer Only)



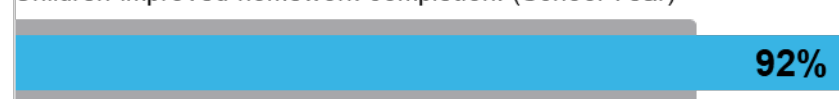
Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



Children improved homework completion. (School Year)



Children remained safe.

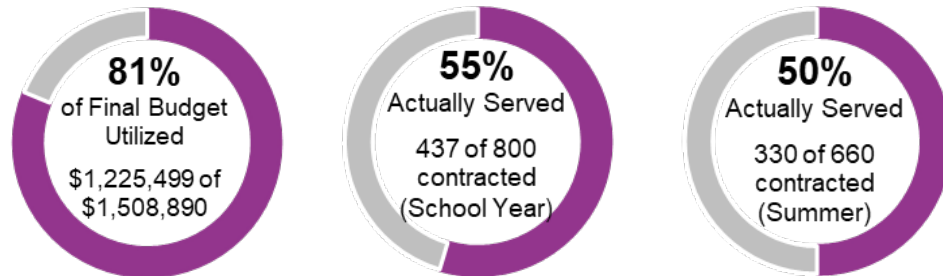






## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

Sunshine After School Child Care completed its final year providing services under the 2017 MOST RFP. The program provides out-of-school time services at four year-round school-based sites and three school year only school-based sites.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS summer academies affected child recruitment and engagement. These factors resulted in fewer children participating in the program for 50 days or more in the school year and 20 days or more in the summer, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last school year. Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2022. This Provider was funded under the 2022 MOST RFP with services to begin in August 2022. As of October 2022, the provider had enrolled 76% of the contracted number to be served with the average daily attendance of 55%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider met expectations.



### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Classroom met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



Children improved homework completion. (School Year)



Children remained safe.







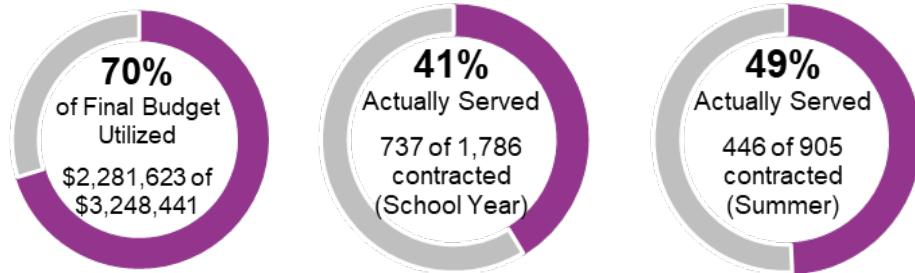
# YMCA of South Florida, Inc.

Elementary School Initiatives Out-of-School Time (Inclusion) FY 21-22



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

The YMCA completed its final year providing services under the 2017 MOST RFP. The program provides out-of-school time services at four year-round BCPS sites, 15 school year only BCPS sites, and one summer only BCPS site.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS summer academies affected child recruitment and engagement. These factors resulted in fewer children participating in the program for 50 days or more in the school year and 20 days or more in the summer, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last school year. Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2022. This Provider was funded under the 2022 MOST RFP with services to begin in August 2022. As of October 2022, the provider had enrolled 75% of the contracted number to be served with an average daily attendance of 65%.

The CSC allocation for the Deerfield Park Elementary site was included and met the required Deerfield CRA TIF payment.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for school consent data integrity.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Classroom met quality standards for Project Based Learning. (Summer Only)

92%

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

97%

Children improved academic performance and/or skills.

97%

Children improved homework completion. (School Year)

97%

Children remained safe.

100%



## GOAL

Strengthen the continuum of out-of-school time care for children and youth with special physical, developmental, and behavioral needs.

## RESULT

Children are ready to succeed in school.

## OUT-OF-SCHOOL TIME SPECIAL NEEDS PROGRAMS

### Out-of-School Time

- Provides a safe, positive environment for children and youth with special physical, developmental, and behavioral conditions.
- Enhances academic achievement, supports social, developmental, and physical activities.
- Provides educational field trips and cultural arts opportunities.
- Provides flexible and individualized staff-to-child ratios to ensure adequate support for children and their unique needs.

### Respite

- Provides facility-based care and supervised activities to support parents and caregivers of children with emotional and behavioral health challenges that disrupt daily functioning.

\* The data integrity threshold to meet expectations is 95% for both outcome data and school consents. Providers who did not meet this threshold are designated as “not meeting” data integrity; however, outcomes were reported if they met at least 80% data integrity.

## DATA STORY



**92%** percent of parents/caregivers believe the MOST Special Needs program helps their child **succeed** in school.

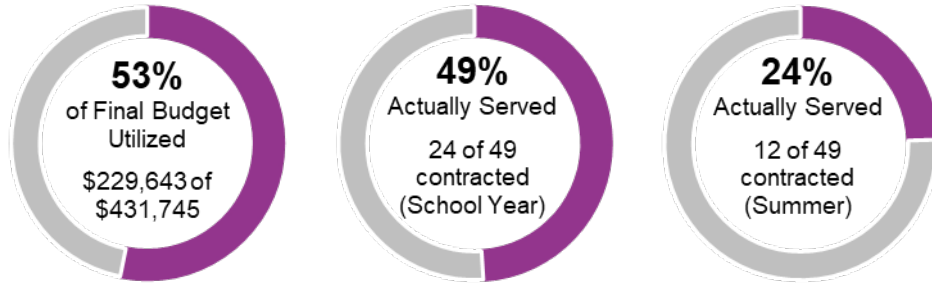
**99%** of parents/caregivers say their children enjoy the MOST Special Needs program.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

After School Programs, Inc. completed its final year providing services under the 2017 MOST RFP. The program provides out-of-school time services at three (3) year-round BCPS sites. The provider serves children with special needs ages 3 to 22.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS summer academies affected child recruitment and engagement. These factors resulted in fewer children participating in the program for 50 days or more in the school year and 20 days or more in the summer, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. Program review and site visits reflected quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2022. This Provider was funded under the 2022 MOST RFP with services to begin in August 2022. As of October 2022, the provider enrolled 43% of the contracted number to be served with an average daily attendance of 38%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for school consent data integrity.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Classrooms met quality standards for Project Based Learning.  
(Summer Only)



Children demonstrated acceptable levels of social interactions  
(child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



Children remained safe.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Ann Storck Center completed its last year providing services under the 2017 MOST RFP. The program provides out-of-school time services at one year-round community site. The provider serves children ages 3 to 10 with various disabilities, including autism, physical and intellectual disabilities, and developmental delays.

Staff turnover and extended staff vacancies affected utilization. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2022. This Provider was funded under the 2022 MOST RFP with services to begin in August 2022. As of October 2022, the provider had enrolled 126% of the contracted number to be served and had an average daily attendance of 100%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for school consent data integrity.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Classrooms met quality standards for Project Based Learning.  
(Summer Only)



Children demonstrated acceptable levels of social interactions  
(child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



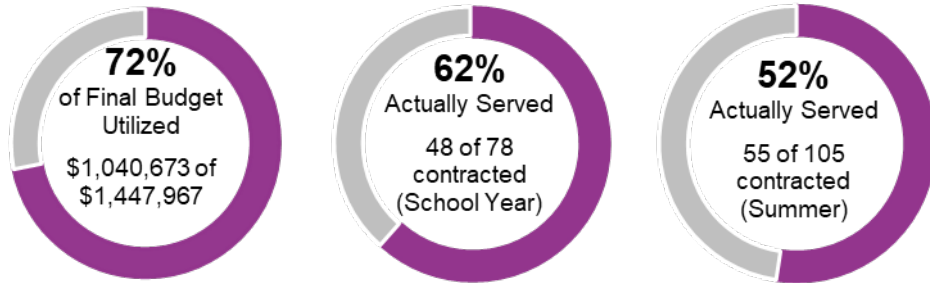
Children remained safe.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Arc Broward completed its last year providing services under the 2017 MOST RFP. The program provides out-of-school time services at one year-round community site. The provider serves children and youth ages 3 to 22 with various disabilities, including autism, physical and intellectual disabilities, and developmental delays.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS summer academies affected child recruitment and engagement. These factors resulted in fewer children participating in the program for 50 days or more in the school year and 20 days or more in the summer, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last school year. Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2022. This Provider was funded under the 2022 MOST RFP with services to begin in August 2022. As of October 2022, the provider had enrolled 68% of the contracted number to be served and had an average daily attendance of 56%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Classrooms met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



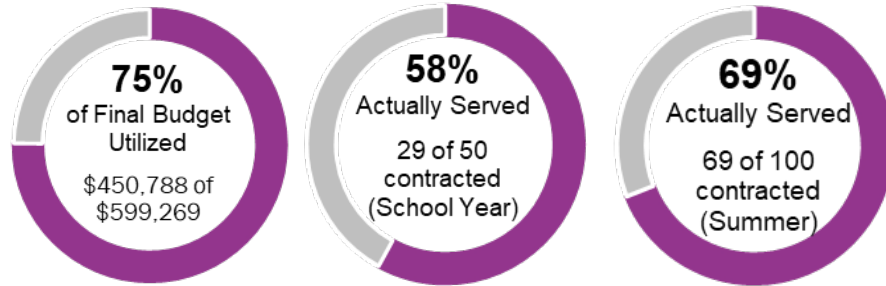
Children remained safe.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

Broward Children's Center completed its last year providing services under the 2017 MOST RFP. The program provides out-of-school time services at two year-round community sites. The Provider serves children and youth ages 3 to 22 with various disabilities, including autism, physical and intellectual disabilities, and developmental delays.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS summer academies affected child recruitment and engagement. These factors resulted in fewer children participating in the program for 50 days or more in the school year and 20 days or more in the summer, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2022. This Provider was funded under the 2022 MOST RFP with services to begin in August 2022. As of October 2022, the provider had enrolled 64% of the contracted number to be served and had an average daily attendance of 49%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for school consent data integrity.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Classrooms met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



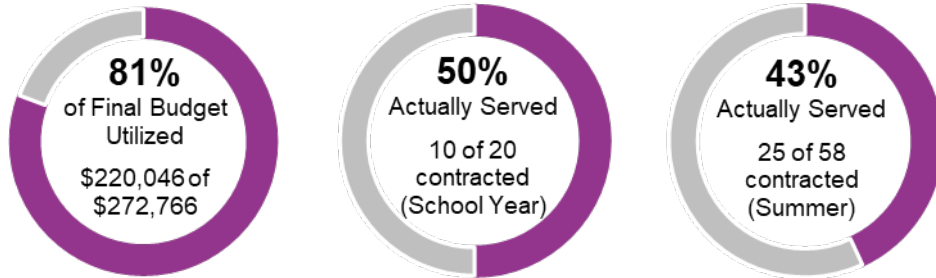
Children remained safe.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

The Center for Hearing and Communication completed its last year providing services under the 2017 MOST RFP. The program provides out-of-school time services at one school year-only BCPS site and one summer-only BCPS site. The Provider serves children ages 5 to 12 who experience deafness or hearing loss and their siblings, as well as children of deaf adults.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS summer academies affected child recruitment and engagement. These factors resulted in fewer children participating in the program for 50 days or more in the school year and 20 days or more in the summer, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last school year. Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2022. This Provider was funded under the 2022 MOST RFP with services to begin in August 2022.

As of October 2022, the provider had enrolled 50% of the contracted number to be served and had an average daily attendance of 41%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for school consent data integrity.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Classrooms met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



Children remained safe.

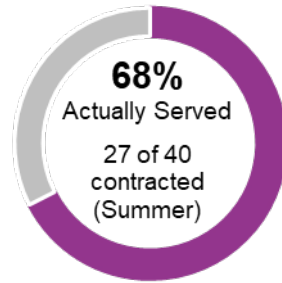
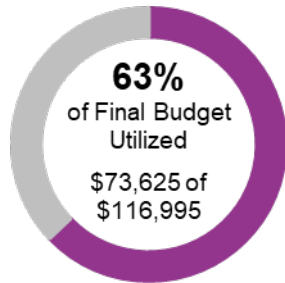






## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

The City of Pembroke Pines completed its final year providing services under the 2017 MOST RFP. The program provides services at one community site during the summer.

Staff recruitment challenges, COVID-related health concerns, and competing BCPS summer academies affected child recruitment and engagement. The new staff salary minimums helped with the staff recruitment and retention challenges. However, these factors resulted in fewer children participating in the program for 20 days or more in the summer, which is the minimum number of days to be counted as served. Program review and site visits reflected high quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2022. This Provider was funded under the 2022 MOST RFP with summer-only services to begin in June 2023.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for school consent data integrity.

### Outcome

Provider **met 3 of 4** Council goals for performance measurements. Academic performance was not available due to provider not meeting school consent expectations.

■ Goal ■ Measure

Classrooms met quality standards for Project Based Learning.  
(Summer Only)



Children demonstrated acceptable levels of social interactions  
(child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.

**Data not available**

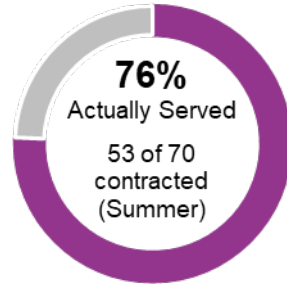
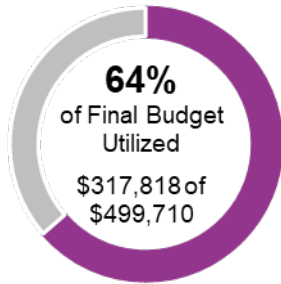
Children remained safe.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

JAFCO, Inc. completed its last year providing services under the 2017 MOST RFP. The program provides summer services at one community site for children with complex developmental needs ages 3 to 22.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS summer academies affected child recruitment and engagement. These factors resulted in fewer children participating in the program 20 days or more in the summer, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2022. This Provider was funded under the 2022 MOST RFP with summer-only services to begin in June 2023.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for school consent data integrity.

### Outcome

Provider met 3 of 4 Council goals for performance measurements. Academic performance was not available due to provider not meeting school consent expectations.

■ Goal ■ Measure

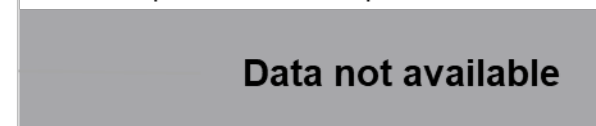
Classrooms met quality standards for Project Based Learning.  
(Summer Only)



Children demonstrated acceptable levels of social interactions  
(child-staff, child-child). (1 point in time observation)



Children improved academic performance and/or skills.



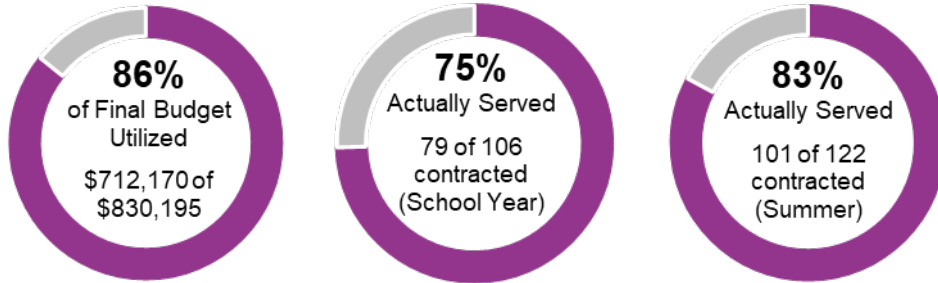
Children remained safe.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Smith Mental Health completed its final year providing services under the 2017 MOST RFP. The program provides out-of-school time services at one year-round BCPS site, one year-round community site, and one school year only BCPS site. The Provider serves children ages 5 to 12 with moderate to severe behavioral health needs.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS summer academies affected child recruitment and engagement. These factors resulted in fewer children participating in the program for 50 days or more in the school year and 20 days or more in the summer, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last school year. Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2022. This Provider was funded under the 2022 MOST RFP with services to begin in August 2022. As of October 2022, the provider had enrolled 79% of the contracted number to be served with an average daily attendance of 61%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for school consent data integrity.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Classrooms met quality standards for Project Based Learning.  
(Summer Only)



Children demonstrated acceptable levels of social interactions  
(child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



Children remained safe.



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

United Community Options completed its last year providing services under the 2017 MOST RFP. The program provides out-of-school time services at one year-round BCPS site and one year-round community site. The Provider offers services to children ages 3 to 22 with various disabilities, including autism, physical and intellectual disabilities, and developmental delays.

Program review and site visits reflected high quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2022. This Provider was funded under the 2022 MOST RFP with services to begin in August 2022. As of October 2022, the provider had enrolled 96% of the contracted number to be served and had an average daily attendance of 72%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider did not meet expectations for school consent data integrity.

### Outcome

Provider **met** all Council goals for performance measurements.

☐ Goal
 ☒ Measure

Classrooms met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



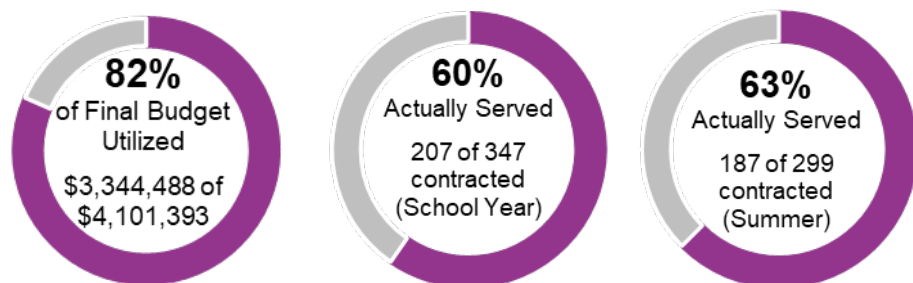
Children remained safe.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

The YMCA completed its final year providing services under the 2017 MOST RFP. The program provides out-of-school time services at six year-round BCPS sites, 13 school year only BCPS sites, two school year only community sites, and one summer only BCPS site. The provider serves children and youth with special needs ages 4 to 22.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS summer academies affected child recruitment and engagement. These factors resulted in fewer children participating in the program for 50 days or more in the school year and 20 days or more in the summer, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last school year. Program review and site visits reflected high-quality services. Family satisfaction surveys reflected high levels of satisfaction with the program.

This contract sunset on August 31, 2022. This Provider was funded under the 2022 MOST RFP with services to begin in August 2022. As of October 2022, the provider had enrolled 83% of the contracted number to be served, with an average daily attendance of 68%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for school consent data integrity.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Classrooms met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



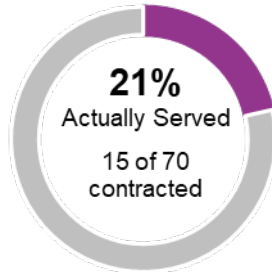
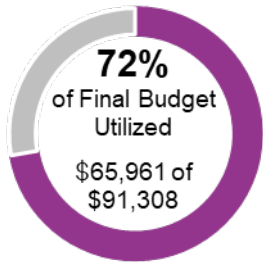
Children remained safe.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is receiving technical assistance.

JAFCO completed its first year providing services under the 2021 Respite RFP. The program offered weekend respite services for caregivers residing in Broward County. The program operated at two (2) community-based sites located in Sunrise.

Program review reflected quality service delivery with program staff executing a variety of engaging on-site experiences for the children. Technical assistance provided to address low numbers served.

Utilization and enrollment have been challenging for Respite providers since the onset of COVID.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Caregivers who experienced reduced stress.



Caregivers who experienced improved familial relationships.



Children who reported satisfaction with Respite services.



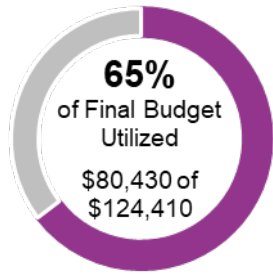


# Memorial Healthcare System

Special Needs – Respite for Youth with Behavioral Health Conditions FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Memorial Healthcare System completed its first year providing services under the 2021 Respite RFP. The program offered weekend respite services for caregivers residing in Broward County. Services take place at one community-based site located in Hollywood.

Program review reflected high-quality service delivery. Program staff provided a variety of engaging community-based and on-site experiences for the children/youth.

Utilization and enrollment have been challenging for Respite providers since the onset of COVID. Utilization and numbers served were impacted by provider-mandated social distancing requirements.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Caregivers who experienced reduced stress.



Caregivers who experienced improved familial relationships.



Children who reported satisfaction with Respite services.

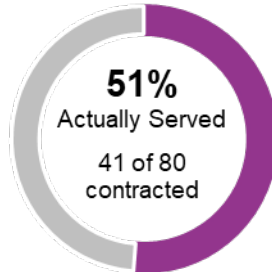
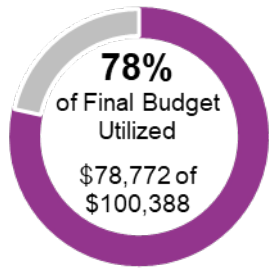






## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Smith Mental Health Associates, LLC completed its first year providing services under the 2021 Respite RFP. The program offered weekend respite services for caregivers residing in Broward County. The program operates one community-based site in Plantation.

Program review reflected high-quality service delivery. Program staff provided a variety of highly creative and engaging community-based and on-site experiences for the children.

Utilization and enrollment have been challenging for Respite providers since the onset of COVID.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for school consent data integrity.

### Outcome

Provider **met 2 of 3** Council goals for performance measurements. Provider did not meet the goal of caregivers reporting reduced stress. Relatively low numbers were measured, and provider is receiving technical assistance to improve the number of surveys completed.

■ Goal ■ Measure

Caregivers who experienced reduced stress.



Caregivers who experienced improved familial relationships.



Children who reported satisfaction with Respite services.





## GOAL

Increase protective/resiliency factors and reduce risk factors associated with delinquency, teen pregnancy, and other risky behaviors.

## RESULT

Children are ready to succeed in school.

## MIDDLE SCHOOL INITIATIVES PROGRAMS

### Youth FORCE

- Provides year-round programming that serves students attending 21 high-need middle schools to promote positive youth development and school and community attachment. They include counseling, academic supports, community service learning, career exploration, and the Teen Outreach Program (TOP), a nationally recognized social skills curriculum. Due to need at a school who previously had a private pay program, this area was expanded for the 22/23 school year to one additional site.

### PEACE

- Provides year-round programming that serves middle school age youth identified as "at-risk" with culturally responsive, holistic services designed to assist youth in developing competencies to assist with academic subjects, address social emotional learning through art and music, and expose youth to potential career and technical occupations.

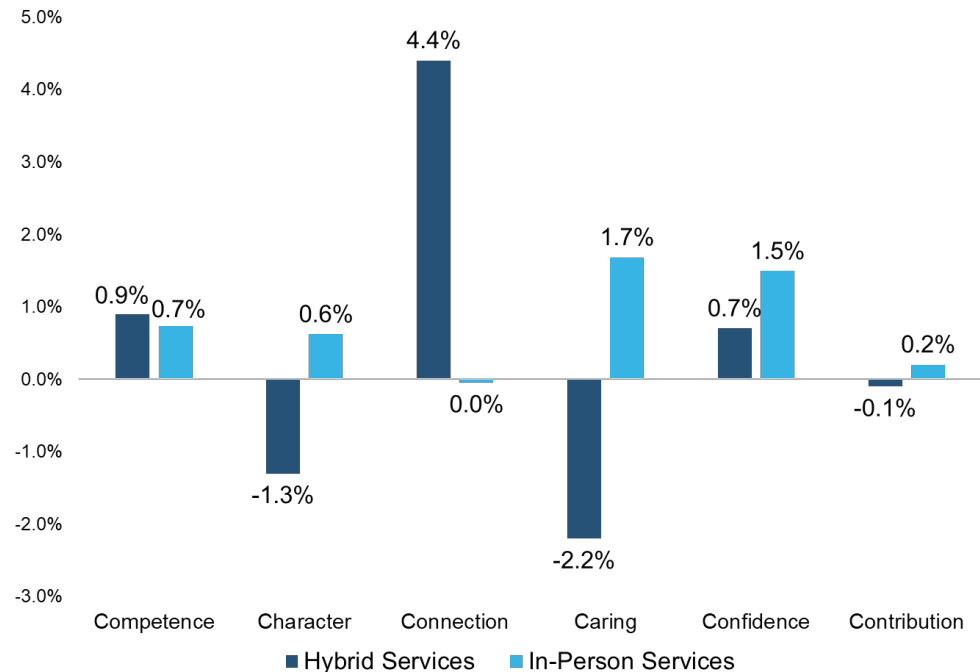
### Choose Peace/Stop Violence Initiative

- Choose Peace/Stop Violence is a school-based community collaborative (CSC, BCPS, and United Way) to educate, engage, and empower youth to take action to prevent bullying, youth crime, and violence.

\* Due to the pandemic, the contracts were transitioned to cost reimbursement to preserve the integrity of the system. Under-utilization was typically due to staff vacancies which providers were directed to maintain until enrollment increased. The data integrity threshold to meet expectations is 95% for both outcome data and school consents. Providers who did not meet this threshold are designated as "not meeting" data integrity; however, outcomes were reported if they met at least 80% data integrity. Several programs did not meet the school attendance outcome, which reflects the trend across BCPS of increased rates of unexcused absences for middle school students.

## DATA STORIES

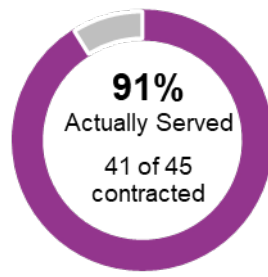
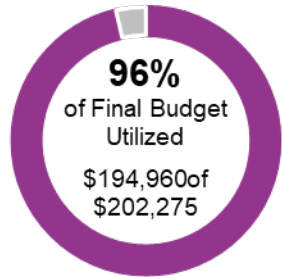
In SY 21-22, Youth FORCE programs transitioned back to in-person services. When evaluating domain scores over time (from the 1st to the 3rd quarter), the **in-person services** showed positive changes for 5 of the 6 PYDI domains when compared to the previous year when **hybrid services** were being provided.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Community Access Center completed its second year providing services under the 2020 PYD RFP. The program provides out-of-school services at one year-round community site.

Program review and site visits reflected high quality services. Youth satisfaction surveys reflected satisfaction with the program. A small number of youth did not attend school regularly, and this has been addressed with the youth and families.

As of October 2022, the provider had enrolled 87% of the contracted number to be served with an average daily attendance of 55%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met 6 of 7** Council goals for performance measurements. Provider did not meet the goal for school attendance.

■ Goal ■ Measure

Youth who demonstrated gains in Youth Development competencies.



Youth who did not use alcohol, drugs, or vape.



Youth who did not become pregnant or cause a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who did not experience bullying or bullying experiences were resolved.



Youth who did not obtain any new law violations during the program.



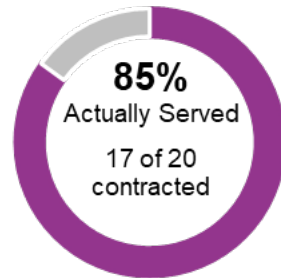
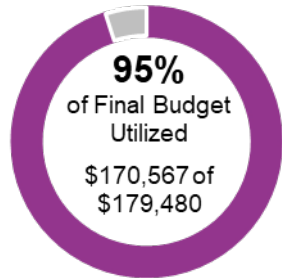


# Center for Hearing and Communication with KID, Inc. as Fiscal Sponsor

Middle School Initiatives – Youth FORCE FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

The Center for Hearing and Communication completed its second year providing services under the 2020 PYD RFP with KID, Inc. as the Fiscal Sponsor. The program provides out-of-school time services at one year-round BCPS site primarily to youth who are deaf/hard of hearing.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS after school supplemental activities affected youth recruitment and engagement. These factors resulted in fewer youth participating in the program for 50 days or more in the year, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last school year.

Program review and site visits reflected high-quality services. Youth satisfaction surveys reflected high levels of satisfaction with the program.

As of October 2022, the provider had enrolled 95% of the contracted number to be served with an average daily attendance of 70%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met 6 of 7** Council goals for performance measurements. Provider did not meet the goal for school attendance.

■ Goal ■ Measure

Youth who demonstrated gains in Youth Development competencies.



Youth who did not use alcohol, drugs, or vape.



Youth who did not become pregnant or cause a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who did not experience bullying or bullying experiences were resolved.



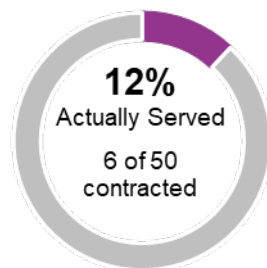
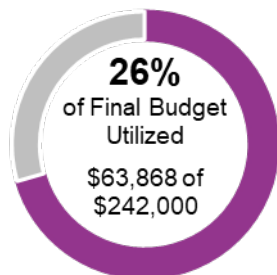
Youth who did not obtain any new law violations during the program.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

#### Programmatic Performance ☒ ☐ ☐

Program is on a performance improvement plan.

The City of West Park completed its second year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round community site.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS after school supplemental activities affected youth recruitment and engagement. However, these factors resulted in fewer children participating in the program for 50 days or more in the year, which is the minimum number of days to be counted as served. Overall, consistent attendance has improved from the last school year. The new staff salary minimums helped with the staff recruitment and retention challenges. The program is currently on a Performance Improvement Plan (PIP) and has entered into a sub-contractual agreement with another agency to support the staffing and program implementation challenges.

As of October 2022, the provider had enrolled 36% of the contracted number to be served with an average daily attendance of 28%.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

Provider did not meet expectations for outcome data integrity.

#### Outcome

Provider **met** all Council goals for performance measurements.

☐ Goal ☒ Measure

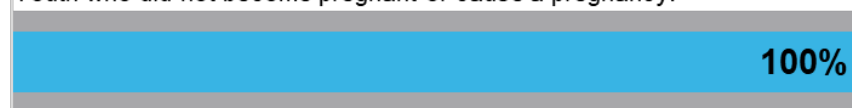
Youth who demonstrated gains in Youth Development competencies.



Youth who did not use alcohol, drugs, or vape.



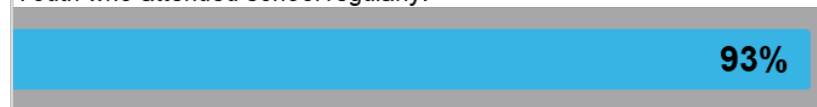
Youth who did not become pregnant or cause a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who did not experience bullying or bullying experiences were resolved.



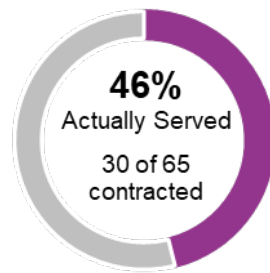
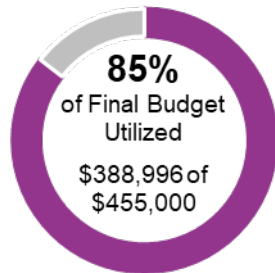
Youth who did not obtain any new law violations during the program.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

Community Reconstruction Inc. completed its second year providing services under the 2020 PYD RFP. The program provides out-of-school time and therapeutic services at two year-round BCPS sites to high-risk male youth in need of behavioral health supports.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS after school supplemental activities affected youth recruitment and engagement. These factors resulted in fewer youth participating in the program for 50 days or more in the year, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last year. Technical assistance was provided to address enrollment and recruitment.

Program review and site visits reflected high-quality services. Youth satisfaction surveys reflected high levels of satisfaction with the program.

As of October 2022, the Provider had enrolled 48% of the contracted number to be served with an average daily attendance of 36%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider met expectations.



### Outcome

Provider **met 6 of 7** Council goals for performance measurements. Provider did not meet the goal for school attendance.

■ Goal ■ Measure

Youth who demonstrated gains in Youth Development competencies.



Youth who did not use alcohol, drugs, or vape.



Youth who did not become pregnant or cause a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who did not experience bullying or bullying experiences were resolved.



Youth who did not obtain any new law violations during the program.



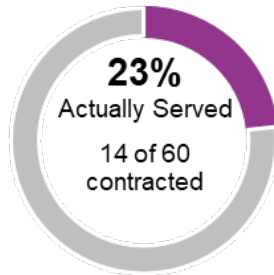
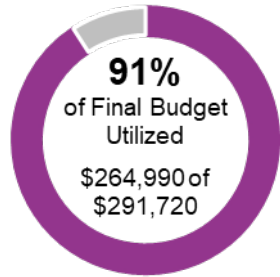


# Crockett Foundation, Inc. with DeLuca Foundation Funding

Middle School Initiatives – Youth FORCE FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Crockett Foundation, Inc., completed its second year providing services under the 2020 PYD RFP. The program was contracted to provide out-of-school time services at one year-round, K-8 BCPS site. Due to low enrollment at the school, the program switched to an approved charter school at the beginning of Summer 2022.

The low school enrollment and the transition to the new location resulted in fewer youth participating in the program for 50 days or more in the year, which is the minimum number of days to be counted as served.

Program review and site visits reflected quality services. Youth satisfaction surveys reflected high levels of satisfaction with the program.

As of October 2022, the provider had enrolled 83% of the contracted number to be served with an average daily attendance of 48%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who demonstrated gains in Youth Development competencies.



Youth who did not use alcohol, drugs, or vape.



Youth who did not become pregnant or cause a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who did not experience bullying or bullying experiences were resolved.



Youth who did not obtain any new law violations during the program.







## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Crockett Foundation, Inc., completed its second year providing services under the 2020 PYD RFP and the first year under the 2021 Youth FORCE Expansion RFP. The program provides out-of-school time services at one year-round BCPS site.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS after school supplemental activities affected youth recruitment and engagement. These factors resulted in fewer youth participating in the program for 50 days or more in the year, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last year. Technical assistance was provided to address enrollment and recruitment.

Program review and site visits reflected high-quality services. Youth satisfaction surveys reflected high levels of satisfaction with the program.

As of October 2022, the provider had enrolled 96% of the contracted number to be served with an average daily attendance of 66%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for outcome data integrity.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who demonstrated gains in Youth Development competencies.



Youth who did not use alcohol, drugs, or vape.



Youth who did not become pregnant or cause a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who did not experience bullying or bullying experiences were resolved.



Youth who did not obtain any new law violations during the program.



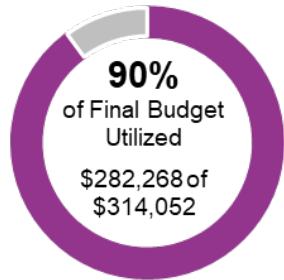


# Firewall Centers, Inc. with DeLuca Foundation Funding

Middle School Initiatives – Youth FORCE FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Firewall Centers, Inc. completed its second year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round BCPS site.

Program review and site visits reflected high quality services. Youth satisfaction surveys reflected satisfaction with the program. This provider utilizes the federal AmeriCorps contract to augment service delivery and provided lower student to staff ratios, which has positively impacted youth enrollment and retainment.

As of October 2022, the provider had enrolled 110% of the contracted number to be served with an average daily attendance of 88%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for outcome data integrity.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who demonstrated gains in Youth Development competencies.



Youth who did not use alcohol, drugs, or vape.



Youth who did not become pregnant or cause a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who did not experience bullying or bullying experiences were resolved.



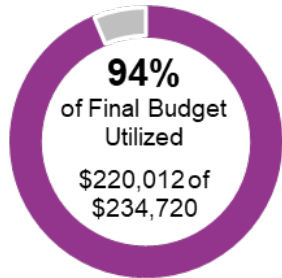
Youth who did not obtain any new law violations during the program.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Firewall Centers, Inc. completed its second year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round BCPS site.

Program review and site visits reflected high quality services. Youth satisfaction surveys reflected satisfaction with the program. This provider utilizes the federal AmeriCorps contract to augment service delivery and provided lower student to staff ratios, which has positively impacted youth enrollment and retainment.

The number of children served was higher than the contracted amount because the provider over-enrolled, anticipating attrition which did not occur at the expected level. As of October 2022, the provider had enrolled 107% of the contracted number to be served with an average daily attendance of 93%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who demonstrated gains in Youth Development competencies.



Youth who did not use alcohol, drugs, or vape.



Youth who did not become pregnant or cause a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who did not experience bullying or bullying experiences were resolved.



Youth who did not obtain any new law violations during the program.



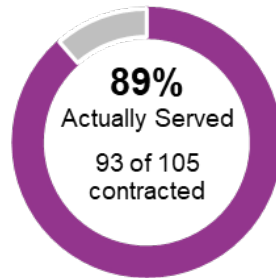
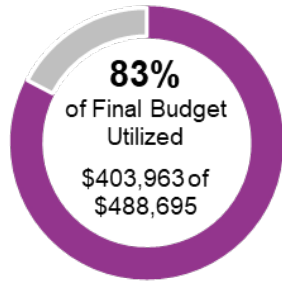


# Helping Abused Neglected and Disadvantaged Youth, Inc. (HANDY)

Middle School Initiatives – Youth FORCE FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Helping Abused Neglected and Disadvantaged Youth, Inc., (HANDY) completed its second year providing services under the 2020 PYD RFP. The program provides out-of-school time services at two year-round BCPS sites.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS after school supplemental activities affected youth recruitment and engagement. These factors resulted in fewer youth participating in the program for 50 days or more in the year, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last year.

Program review and site visits reflected high-quality services. Youth satisfaction surveys reflected high levels of satisfaction with the program.

As of October 2022, the provider had enrolled 96% of the contracted number to be served with an average daily attendance of 76%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for outcome and school consent data integrity.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who demonstrated gains in Youth Development competencies.



Youth who did not use alcohol, drugs, or vape.



Youth who did not become pregnant or cause a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who did not experience bullying or bullying experiences were resolved.



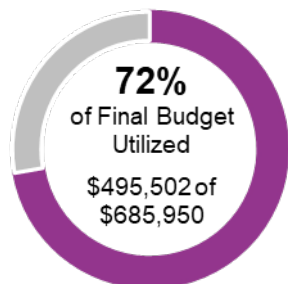
Youth who did not obtain any new law violations during the program.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

Harmony Development Center completed its second year providing services under the 2020 PYD RFP and the 2021 Youth FORCE RFP. The program provides out-of-school time services at one year-round BCPS site and one year-round community site.

Due to site construction issues at the middle school and the smaller number of middle school youth living in the neighborhood of the community site, it was extremely difficult to recruit and retain youth. These factors resulted in fewer children participating in the program for 50 days or more in the school year, which is the minimum number of days to be counted as served. The school is now open and the community site has been right sized for FY22-23 to align with the number of youth living in the community.

Technical assistance has been provided to address youth enrollment and recruitment. The new staff salary minimums helped with the staff recruitment and retention challenges.

Program review and site visits reflected high quality services. Youth satisfaction surveys reflected high levels of satisfaction with the program.

As of October 2022, the provider had enrolled 57% of the contracted number to be served with an average daily attendance of 44%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

☐ Goal ☒ Measure

Youth who demonstrated gains in Youth Development competencies.



Youth who did not use alcohol, drugs, or vape.



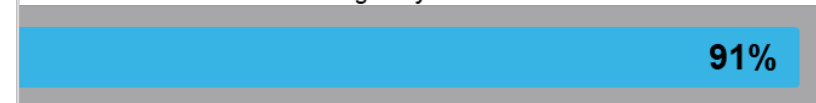
Youth who did not become pregnant or cause a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who did not experience bullying or bullying experiences were resolved.



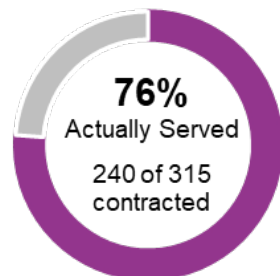
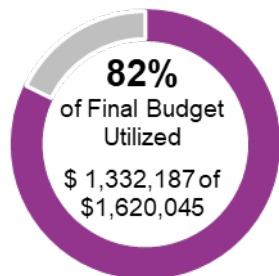
Youth who did not obtain any new law violations during the program.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Hispanic Unity of Florida completed its second year providing services under the 2020 PYD RFP. The program provides out-of-school time services at four year-round BCPS sites.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS after school supplemental activities affected youth recruitment and engagement. These factors resulted in fewer youth participating in the program for 50 days or more in the year, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last year.

Program review and site visits reflected high-quality services. Youth satisfaction surveys reflected high levels of satisfaction with the program.

As of October 2022, the provider had enrolled 99% of the contracted number to be served with an average daily attendance of 80%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for outcome data integrity.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who demonstrated gains in Youth Development competencies.



Youth who did not use alcohol, drugs, or vape.



Youth who did not become pregnant or cause a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who did not experience bullying or bullying experiences were resolved.



Youth who did not obtain any new law violations during the program.



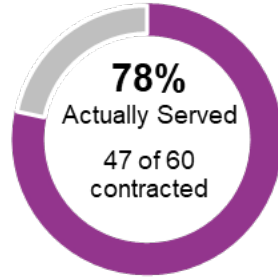
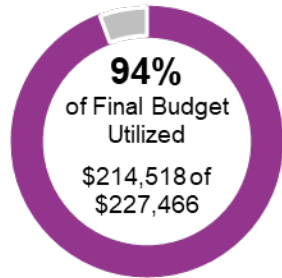


# Memorial Healthcare System with DeLuca Foundation Funding

Middle School Initiatives – Youth FORCE FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Memorial Healthcare System completed its second year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round BCPS sites.

COVID-related health concerns and competing BCPS after school supplemental activities affected youth recruitment and engagement. These factors resulted in fewer youth participating in the program for 50 days or more in the year, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last year.

Program review and site visits reflected high-quality services. Youth satisfaction surveys reflected high levels of satisfaction with the program.

As of October 2022, the provider had enrolled 72% of the contracted number to be served with an average daily attendance of 55%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for outcome data integrity.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who demonstrated gains in Youth Development competencies.



Youth who did not use alcohol, drugs, or vape.



Youth who did not become pregnant or cause a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who did not experience bullying or bullying experiences were resolved.



Youth who did not obtain any new law violations during the program.

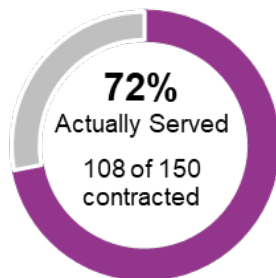
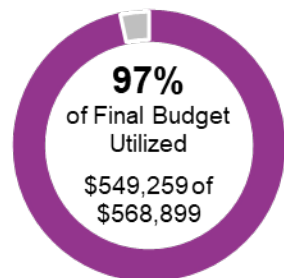






## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Memorial Healthcare System completed its second year providing services under the 2020 PYD RFP. The program provides out-of-school time services at two year-round BCPS sites.

COVID-related health concerns and competing BCPS after school supplemental activities affected youth recruitment and engagement. These factors resulted in fewer children participating in the program for 50 days or more in the school year, which is the minimum number of days to be counted as served. Overall, consistent attendance has improved from the last school year. Program review and site visits reflected high quality services. Youth satisfaction surveys reflected high levels of satisfaction with the program.

As of October 2022, the provider had enrolled 65% of the contracted number to be served with an average daily attendance of 43%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



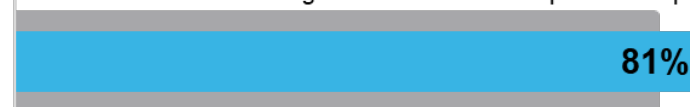
Provider did not meet expectations for outcome data integrity.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who demonstrated gains in Youth Development competencies.



Youth who did not use alcohol, drugs, or vape.



Youth who did not become pregnant or cause a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who did not experience bullying or bullying experiences were resolved.



Youth who did not obtain any new law violations during the program.



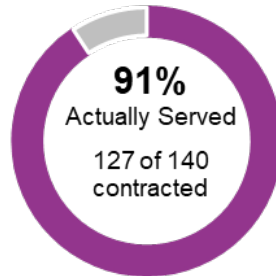
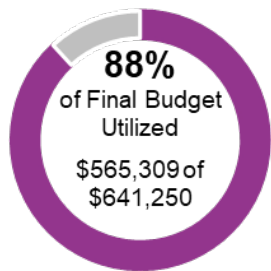


# Opportunities Industrialization Center of South Florida (OIC)

Middle School Initiatives – Youth FORCE FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

OIC of South Florida completed its second year providing services under the 2020 PYD RFP and the first year under the 2021 Youth FORCE Expansion RFP. The program provides out-of-school time services at two year-round BCPS sites.

The new staff salary minimums helped with the staff recruitment and retention challenges. Overall, consistent attendance has significantly improved from the last school year.

Program review and site visits reflected high quality services. Youth satisfaction surveys reflected high levels of satisfaction with the program.

As of October 2022, the provider had enrolled 91% of the contracted number to be served with an average daily attendance of 63%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for outcome and school consent data integrity.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who demonstrated gains in Youth Development competencies.



Youth who did not use alcohol, drugs, or vape.



Youth who did not become pregnant or cause a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who did not experience bullying or bullying experiences were resolved.



Youth who did not obtain any new law violations during the program.



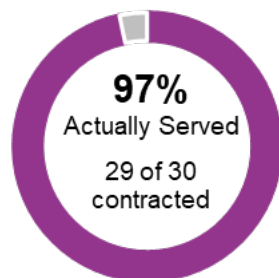
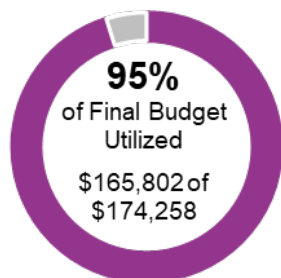


# Our Children, Our Future

Middle School Initiatives – Youth FORCE FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Our Children, Our Future completed its second year providing services under the 2020 PYD RFP. The program provides out-of-school and therapeutic services at one year-round BCPS site to high-risk youth in need of behavioral health supports.

Program review and site visits reflected high quality services. Youth satisfaction surveys reflected satisfaction with the program.

As of October 2022, the provider had over enrolled at 127% of the contracted number to be served with an average daily attendance of 106%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met 5 of 7** Council goals for performance measurements. Provider did not meet the goals for school attendance and drug/alcohol/vape use.

■ Goal ■ Measure

Youth who demonstrated gains in Youth Development competencies.



Youth who did not use alcohol, drugs, or vape.



Youth who did not become pregnant or cause a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who did not experience bullying or bullying experiences were resolved.



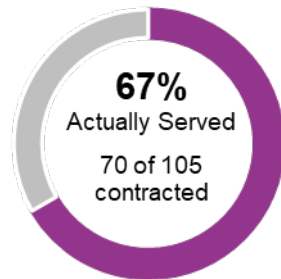
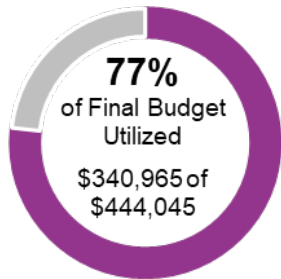
Youth who did not obtain any new law violations during the program.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Urban League of Broward County completed its second year providing services under the 2020 PYD RFP and the first year under the 2021 Youth FORCE Expansion RFP. The program provides out-of-school time services at two year-round BCPS sites.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS after school supplemental activities affected youth recruitment and engagement. These factors resulted in fewer youth participating in the program for 50 days or more in the year, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last year. Technical assistance was provided to address enrollment and recruitment.

Program review and site visits reflected high-quality services. Youth satisfaction surveys reflected high levels of satisfaction with the program.

As of October 2022, the provider had enrolled 84% of the contracted number to be served with an average daily attendance of 46%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met 6 of 7** Council goals for performance measurements. Provider did not meet the goal for bullying prevention.

■ Goal ■ Measure

Youth who demonstrated gains in Youth Development competencies.



Youth who did not use alcohol, drugs, or vape.



Youth who did not become pregnant or cause a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who did not experience bullying or bullying experiences were resolved.



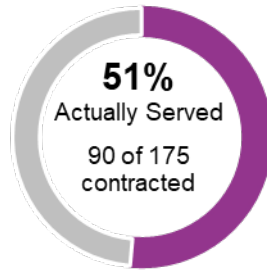
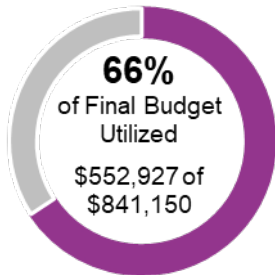
Youth who did not obtain any new law violations during the program.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

YMCA South Florida, Inc. completed its second year providing services under the 2020 PYD RFP and the first year under the 2021 Youth FORCE Expansion RFP. The program provides out-of-school time services at four year-round BCPS sites.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS after school supplemental activities affected youth recruitment and engagement. These factors resulted in fewer youth participating in the program for 50 days or more in the year, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last year. Technical assistance was provided to address enrollment and recruitment.

Program review and site visits reflected high-quality services. Youth satisfaction surveys reflected high levels of satisfaction with the program.

As of October 2022, the provider had enrolled 54% of the contracted number to be served with an average daily attendance of 31%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for outcome and school consent data integrity.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who demonstrated gains in Youth Development competencies.



Youth who did not use alcohol, drugs, or vape.



Youth who did not become pregnant or cause a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who did not experience bullying or bullying experiences were resolved.



Youth who did not obtain any new law violations during the program.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



Administrative monitoring had finding(s) that were addressed in a timely manner.

### Programmatic Performance



Program is performing well.

Community Based Connections completed its second year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round BCPS site.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS after school supplemental activities affected youth recruitment and engagement. These factors resulted in fewer youth participating in the program for 50 days or more in the year, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last school year. Technical assistance was provided to address enrollment and recruitment.

Program review and site visits reflected high-quality services. Youth satisfaction surveys reflected high levels of satisfaction with the program.

As of October 2022, the provider had enrolled 92% of the contracted number to be served with an average daily attendance of 71%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for outcome data integrity.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who demonstrated gains in Youth Development competencies.



Youth who did not use alcohol, drugs, or vape.



Youth who did not become pregnant or cause a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who did not experience bullying or bullying experiences were resolved.



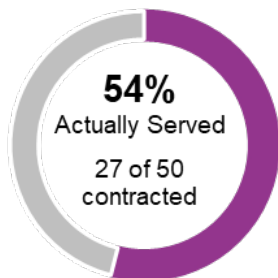
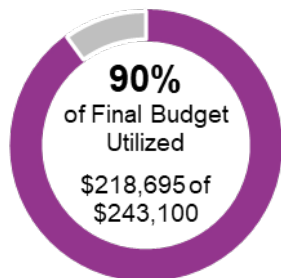
Youth who did not obtain any new law violations during the program.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

Crockett Foundation completed its second year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round BCPS site.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS after school supplemental activities affected youth recruitment and engagement. These factors resulted in fewer youth participating in the program for 50 days or more in the year, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. Technical assistance was provided to address enrollment and recruitment.

Program review and site visits reflected high-quality services. Youth satisfaction surveys reflected high levels of satisfaction with the program.

As of October 2022, the provider had enrolled 72% of the contracted number to be served with an average daily attendance of 50%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider met expectations.



### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who demonstrated gains in Youth Development competencies.



Youth who did not use alcohol, drugs, or vape.



Youth who did not become pregnant or cause a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who did not experience bullying or bullying experiences were resolved.



Youth who did not obtain any new law violations during the program.







## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Harmony Development Center completed its second year providing services under the 2020 PYD RFP. The program provides out-of-school time and therapeutic services at one year-round BCPS site.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS after school supplemental activities affected youth recruitment and engagement. These factors resulted in fewer youth participating in the program for 50 days or more in the year, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. However, overall attendance has improved from last year.

Program review and site visits reflected high-quality services. Youth satisfaction surveys reflected high levels of satisfaction with the program.

As of October 2022, the provider had enrolled 73% of the contracted number to be served with an average daily attendance of 47%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who demonstrated gains in Youth Development competencies.



Youth who did not use alcohol, drugs, or vape.



Youth who did not become pregnant or cause a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who did not experience bullying or bullying experiences were resolved.



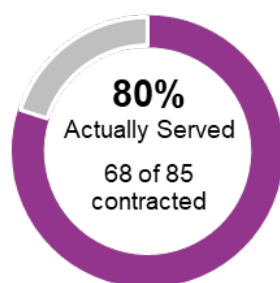
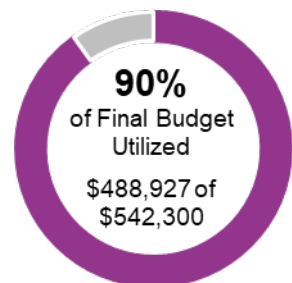
Youth who did not obtain any new law violations during the program.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Smith Mental Health Associates, LLC completed its second year providing services under the 2020 PYD RFP. The program provides out-of-school time services at one year-round BCPS site, one year-round community site, and one school year only BCPS site.

Staff turnover, extended staff vacancies, COVID-related health concerns, and competing BCPS after school supplemental activities affected youth recruitment and engagement. These factors resulted in fewer youth participating in the program for 50 days or more in the year, which is the minimum number of days to be counted as served. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges.

Program review and site visits reflected high-quality services. Youth satisfaction surveys reflected high levels of satisfaction with the program.

As of October 2022, the provider has enrolled 101% of the contracted number to be served with an average daily attendance of 72%

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider **met 6 of 7** Council goals for performance measurements. Provider did not meet the goal for school attendance.

■ Goal ■ Measure

Youth who demonstrated gains in Youth Development competencies.



Youth who did not use alcohol, drugs, or vape.



Youth who did not become pregnant or cause a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who did not experience bullying or bullying experiences were resolved.



Youth who did not obtain any new law violations during the program.





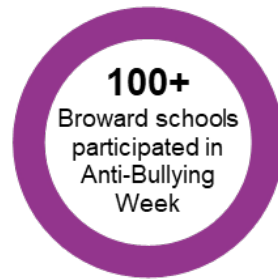
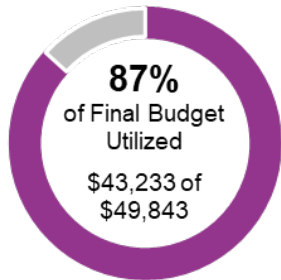
## United Way of Broward County – Choose Peace Initiative

Middle School Initiatives - FY 21-22



### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Choose Peace Stop Violence, a tri-party community collaborative program between the School District, the CSC and United Way, along with leveraged dollars from the Sheriff's Law Enforcement Trust Fund, completed its twelfth year of funding. The initiative provides violence prevention programming that is school and community based. The program activities educate and empower youth and their families to address bullying, affirm cultural differences, and make healthier, drug-free lifestyle choices. The Agents of Change peer-led clubs are formed under the leadership of students and supervised by a school-based facilitator with the support of the School District's Choose Peace Facilitator. These clubs operate in 15 middle schools and high schools and set the tone for cultural change and inspire and empower the student population to be compassionate leaders and role models for peace and kindness.

Program review reflected highly interactive in-person service delivery and engaging youth development activities.

Utilization was lower than expected due to staff vacancy.

### Is Anybody Better Off?

#### Outcome

Provider **met** all performance outputs.

**15,600** pieces of educational materials on youth violence, prevention, and bullying were distributed at school and community events.

**449** youth participated in Agents of Change school-based programs.

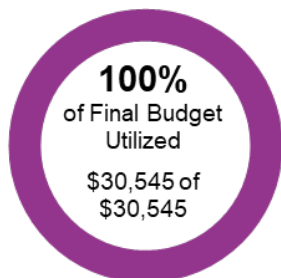


# Hanley Center Foundation, Inc.

Middle School Initiatives – Substance Abuse Prevention FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Hanley Center Foundation, Inc. is in its first year of a 3-year leveraged partnership with a match from the Department of Children and Families' Prevention Partnership Grant, offering the Alcohol Literacy Challenge and the Active Parenting Program to Broward County students and their families with the goal of reducing underage drinking while promoting positive youth development and effective parenting.

Program review reflected high quality virtual services. The number of participants was higher than the contracted amount because the inclusion of hybrid services expanded their reach.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

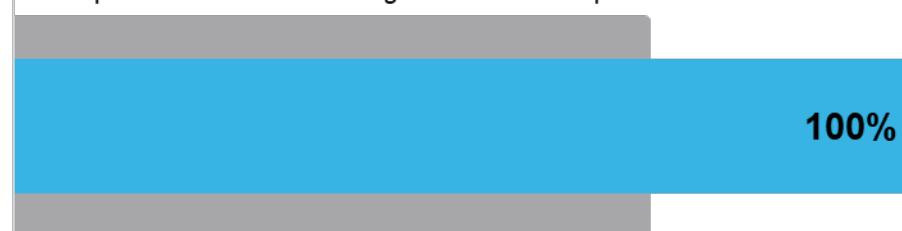
Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Participants who successfully completed a prevention program.



Participants increased knowledge of alcohol use prevention.





## GOAL

Reduce risk factors associated with delinquency, teen pregnancy, and other risky behaviors.

## RESULT

Young people successfully transition to adulthood.

## HIGH SCHOOL INITIATIVES PROGRAMS

### High School Initiatives

- CSC's LEAP High programs provide academic and personal enrichment services at 15 Title 1 high schools designed to help youth graduate on time. The programs provide tiered case management services to help youth graduate and achieve their post-secondary aspirations.
- Youth Leadership Initiatives provide opportunities for arts-based self-advocacy, legislative advocacy, work experience, and career exploration.
- Programming focusing on improving the post-secondary transition of high school graduates and G.E.D. earners by increasing awareness of meaningful career pathways and navigating college applications, including financial aid.

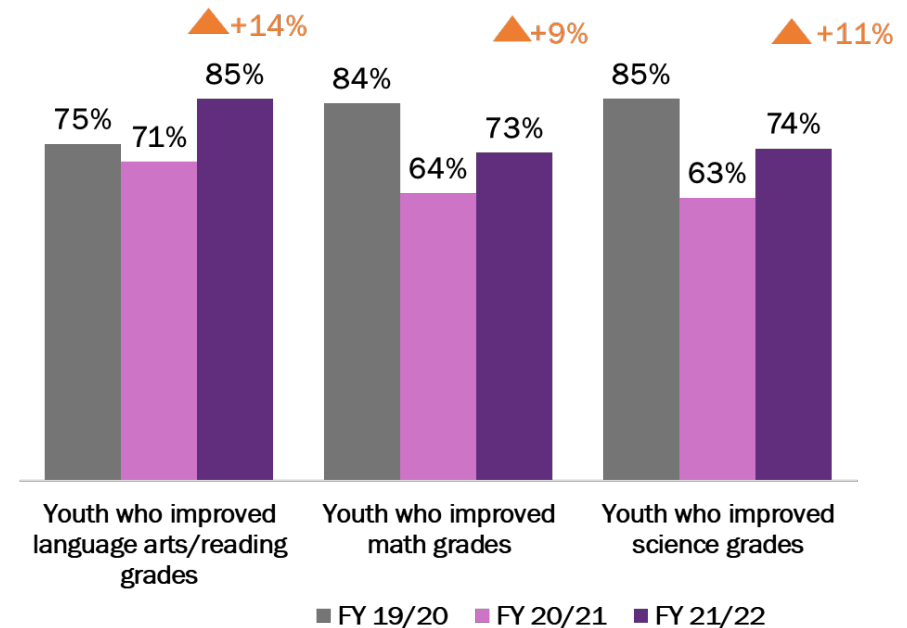
### Summer Youth Employment Program (SYEP)

- The SYEP provides economically disadvantaged youth ages 16-18 the opportunity to gain employability skills and paid work experience.

\* Due to the pandemic, these contracts were transitioned to cost reimbursement to preserve the integrity of the system. Under-utilization was typically due to staff vacancies which providers were directed to maintain until enrollment increased.

## DATA STORY

In FY 21/22, LEAP High students showed **improvement** in their science, math, and reading grades from FY 20/21. However, math and science grades have not yet returned to pre-pandemic levels.



\*Note: Analysis does not include Community Based Connections due to their services being offered at an alternative charter school.



## Community Based Connections

### High School Initiatives – LEAP High FY 21-22

#### How Much Did We Do?

##### Utilization



#### How Well Did We Do It?

##### Financial & Administrative Monitoring ☒ ☒ ☐

Administrative monitoring had finding(s) that were addressed in a timely manner.

##### Programmatic Performance ☒ ☒ ☒

Program is performing well.

Community Based Connections completed its first year providing services under the 2021 LEAP RFP. The program provides out-of-school time services at one year-round alternative charter high school.

Staff turnover, extended vacancies, childcare barriers for participating youth, and conflicting youth employment schedules, affected youth recruitment and retainment. These factors resulted in fewer youth participating in the program for 32 days or more in the year, which is the minimum number of days to be counted as served. The new staff salary minimums helped with the staff recruitment and retention challenges.

Program review and site visits reflected high quality services. Youth satisfaction surveys reflected satisfaction with the program.

As of October 2022, the provider had enrolled 80% of the contracted number to be served with an average daily attendance of 54%.

#### Is Anybody Better Off?

##### Data Integrity & Fully Measured

Provider met expectations.



##### Outcome

Provider **met** all Council goals for performance measurements. School grades, attendance, and suspension data was not obtained due to this site being a Charter school not covered under the data sharing agreement with BCPS and participants not having BCPS student ID numbers.

■ Goal ■ Measure

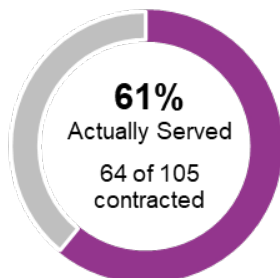
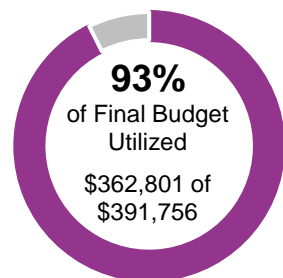
% of students enrolled in credit recovery who achieved gains in focus subject.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Firewall Centers, Inc. completed its second year providing services under the 2020 PYD RFP. The program provides out-of-school time services at two year-round BCPS sites.

Staff turnover, extended vacancies, restructuring of program at one site, and competing BCPS after school supplemental activities affected youth recruitment, and youth engagement and retainment. These factors resulted in fewer youth participating in the program for 32 days or more in the year, which is the minimum number of days to be counted as served.

Program review and site visits reflected high quality services. Youth satisfaction surveys reflected satisfaction with the program.

As of October 2022, the provider had enrolled 109% of the contracted number to be served with an average daily attendance of 81%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met 4 out of 5** Council goals for performance measurements. Provider did not meet school attendance goal.

■ Goal ■ Measure

Youth improved their science grade.

**77%**

Youth improved their math grade.

**63%**

Youth improved their reading grade.

**85%**

Youth decreased external suspensions.

**99%**

Youth attended school regularly.

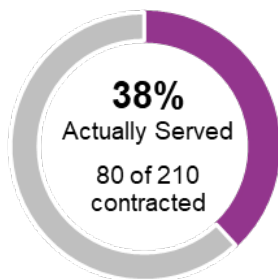
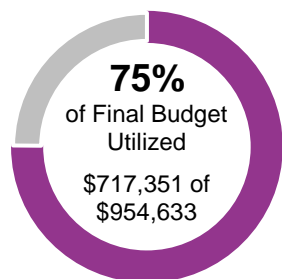
**66%**





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☐

Administrative monitoring had finding(s) that were addressed in a timely manner.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

Hispanic Unity of Florida, Inc. completed its second year providing services under the 2020 PYD RFP. The program provides out-of-school time services at three year-round BCPS sites.

Staff turnover, extended vacancies and competing BCPS after school supplemental activities affected youth recruitment, and youth recruitment and retainment. These factors resulted in fewer youth participating in the program for 32 days or more in the year, which is the minimum number of days to be counted as served. The new staff salary minimums helped with the staff recruitment and retention challenges. Inconsistent youth attendance continued to be an issue.

Program review and site visits reflected high quality services. Youth satisfaction surveys reflected satisfaction with the program.

As of October, the provider had enrolled 100% of the contracted number to be served with an average daily attendance of 46%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider met expectations.



### Outcome

Provider **met 4 of 5** Council goals for performance measurements. Provider did not meet school attendance goal.

☐ Goal ☒ Measure

Youth improved their science grade.

77%

Youth improved their math grade.

70%

Youth improved their reading grade.

84%

Youth decreased external suspensions.

100%

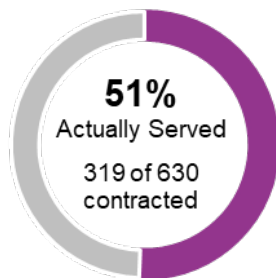
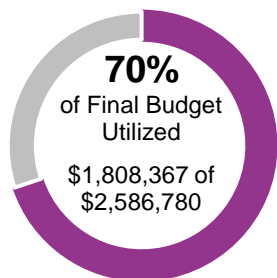
Youth attended school regularly.

80%



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

YMCA of South Florida, Inc. completed its second year providing services under the 2020 PYD RFP. The program provides out-of-school time services at nine year-round BCPS sites.

Staff turnover, extended vacancies and competing BCPS after school supplemental activities affected youth recruitment and retainment. These factors resulted in fewer youth participating in the program for 32 days or more in the year, which is the minimum number of days to be counted as served. The new staff salary minimums helped with the staff recruitment and retention challenges. Inconsistent youth attendance continued to be an issue. Program review and site visits reflected high quality services. Youth satisfaction surveys reflected satisfaction with the program.

As of October 2022, the provider had enrolled 116% of the contracted number to be served with an average daily attendance of 70%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met 4 of 5** Council goals for performance measurements. Provider did not meet school attendance goal.

■ Goal ■ Measure

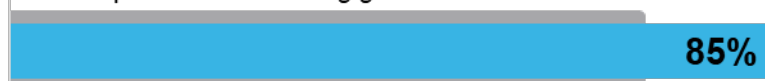
Youth improved their science grade.



Youth improved their math grade.



Youth improved their reading grade.



Youth decreased external suspensions.



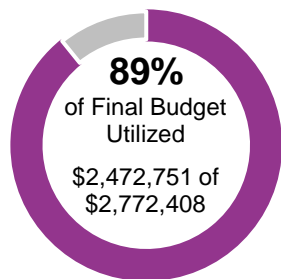
Youth attended school regularly.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

CareerSource Broward completed its 18th year of CSC funding for the Summer Youth Employment Program (SYEP). This collaborative summer work experience program provides paid employability skills training and employment opportunities for 16-18-year-olds at worksites across Broward County.

Program monitoring reflected a thorough intake and assessment process, informative orientations for staff and employers, quality pre-employment training for youth, an efficient job placement process, and meaningful 7-week summer work experiences. Both employer and youth surveys reflected a high level of satisfaction with the program.

For summer 2022, the number of contracted youth was reduced to implement youth and staff hourly wage increases.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth were satisfied with their work experience.



Employers indicated high satisfaction with the program support and youth employee(s).



Youth demonstrated proficiency in employability and job retention skills.



Youth successfully completed the program.





## Motivational Edge

High School Initiatives – Youth Leadership FY 21-22

### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Motivational Edge completed its fourth year providing services through a leverage partnership with Dreams and Success Homes, Inc. The program provides resiliency and trauma support through the arts including lyrical expression, guitar, dance, and musical/vocal groups to youth attending Deerfield Beach High School.

Deerfield Beach High School interim leadership did not allow the provider to recruit youth or offer services on-site which affected youth recruitment, enrollment, and provision of services. Site observation reflected the delivery of high-quality virtual services for youth in a high-need community. Youth indicated a high level of satisfaction with the services received.

As of the 22/23 school year, the provider is offering services on campus. As of October 2022, ten students have been enrolled.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

Provider did not meet expectations.



#### Outcome

Provider **served too few participants** to analyze performance measurements.

☐ Measure

Youth reported overall satisfaction with the program.

**Data not available**

Youth reported they would recommend the program to friends.

**Data not available**

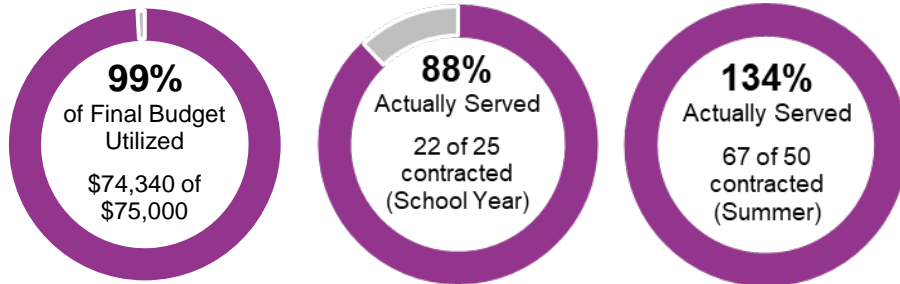
Youth reported program staff treated them with respect.

**Data not available**



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

The Museum of Discovery and Science completed its second year of the Everglades EcoExplorers program under a leverage contract executed in June 2021. The program provides summer, after school, and weekend environmental education and workforce development training to youth in grades 10-12 at participating high schools who have a teacher recommendation.

In summer 2022 the program was expanded to serve 50 youth, the summer stipend was increased, and the school year is now paid work experience rather than volunteer hours. Program review reflected high quality services. Youth satisfaction surveys reflected high satisfaction with the program.

School-year program recruitment was impacted by COVID, and they were able to over enroll in the summer by utilizing partner leverage funding.

As of October 2022, the provider had enrolled 106% of the contracted number to be served.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** Council goals for performance measurement.

■ Goal ■ Measure

Youth increased knowledge of science concepts.



Youth demonstrated proficiency in employment and job retention skills.





## GOAL

Strengthen the continuum of care for children and youth with special needs.

## RESULT

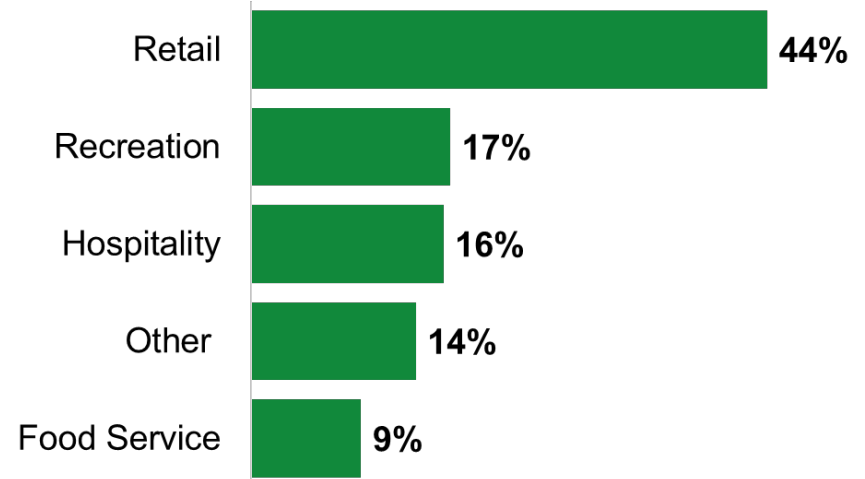
Young people successfully transition to adulthood.

### SUPPORTED TRAINING & EMPLOYMENT PROGRAM (STEP)

- The Council funds leading-edge initiatives to prepare teens with disabilities for independence after completing school.
- Programs operate after school and during summer, focusing on independent living skills with career exploration activities and social skills development.
- Programs offer paid summer employment opportunities for youth, supported by on-site professional job coaches.

## DATA STORY

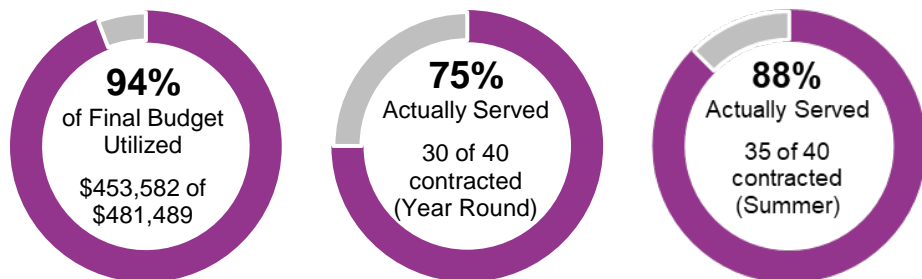
In FY 21-22, youth in STEP primarily worked in retail positions.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Arc Broward completed its second year providing services under the 2020 PYD RFP. The program provides out-of-school time services at the headquarter site, one charter site, and two year-round BCPS sites.

COVID health concerns affected youth recruitment and retainment. The new youth summer employment salary minimums helped with the youth recruitment and retention challenges.

Program review and site visits reflected high quality services. Youth satisfaction surveys reflected satisfaction with the program.

As of October 2022, the provider had enrolled 83% of the contracted number to be served with an average daily attendance of 55%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



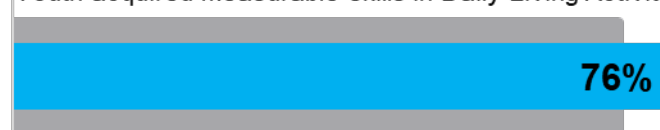
Provider met expectations.

### Outcome

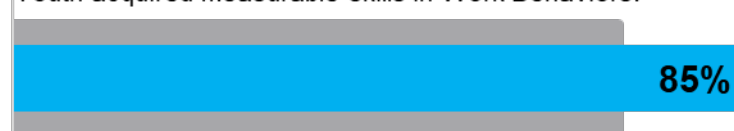
Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

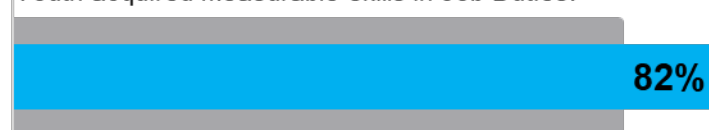
Youth acquired measurable skills in Daily Living Activities.



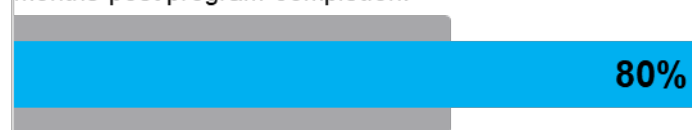
Youth acquired measurable skills in Work Behaviors.



Youth acquired measurable skills in Job Duties.



Youth who are employed or pursuing post-secondary education 6 months post program completion.







# Center for Hearing and Communication w/KID, Inc. as Fiscal Sponsor

Special Needs – Supported Training & Employment Program (STEP) FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

The Center for Hearing and Communication completed its second year providing services under the 2020 PYD RFP with KID, Inc. as the Fiscal Sponsor. The program provides positive youth development programming at one BCPS site during the school year and community-based supported employment during the summer for youth who are deaf/hard of hearing.

Staff turnover affected youth recruitment and retainment. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. The new youth summer employment salary minimums helped with the youth recruitment and retention challenges.

Program review and site visits reflected high quality services. Youth satisfaction surveys reflected satisfaction with the program.

Utilization was high due to transportation costs. As of October 2022, the provider had enrolled 95% of the contracted number to be served with an average daily attendance of 70%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider did not meet expectations for outcome data integrity.

### Outcome

Provider **met** all Council goals for performance measurements.

☐ Goal ☒ Measure

Youth acquired measurable skills in Daily Living Activities.



Youth acquired measurable skills in Work Behaviors.



Youth acquired measurable skills in Job Duties.



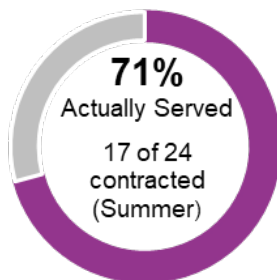
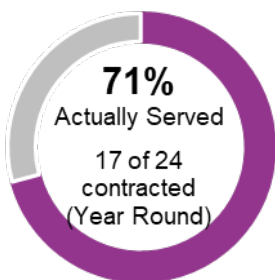
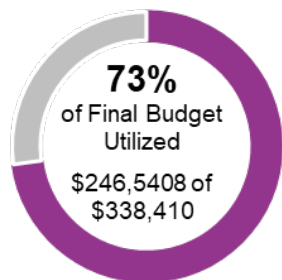
Youth who are employed or pursuing post-secondary education 6 months post program completion.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

#### Programmatic Performance ☒ ☒ ☒

Program is performing well.

Smith Mental Health Associates, LLC completed its second year providing services under the 2020 PYD RFP. The program provides positive youth development programming at two BCPS sites during the school year and community-based supported employment during the summer.

Staff turnover, COVID health concerns, and lower alternative school enrollment affected youth recruitment and retainment. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. The new youth summer employment salary minimums helped with the youth recruitment and retention challenges.

Program review and site visits reflected high quality services. Youth satisfaction surveys reflected satisfaction with the program.

As of October 2022, the provider had enrolled 67% of the contracted number to be served with an average daily attendance of 38%.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

Provider met expectations.

#### Outcome

Provider **met** all Council goals for performance measurements.

☐ Goal ☒ Measure

Youth acquired measurable skills in Daily Living Activities.



Youth acquired measurable skills in Work Behaviors.



Youth acquired measurable skills in Job Duties.



Youth who are employed or pursuing post-secondary education 6 months post program completion.



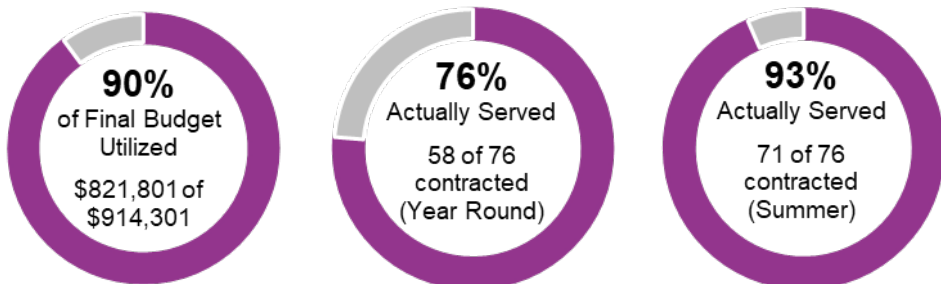


# United Community Options of Broward, Palm Beach and Mid Coast Counties

Special Needs – Supported Training & Employment Program (STEP) FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☐

Program is receiving technical assistance.

United Community Options (UCO) completed its second year providing services under the 2020 PYD RFP. The program provides positive youth development programming at eight BCPS sites during the school year and community-based supported employment during the summer.

Staff turnover and COVID health concerns affected youth recruitment and retainment. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. The new youth summer employment salary minimums helped with the youth recruitment and retention challenges.

Program review and site visits reflected quality services. Youth satisfaction surveys reflected satisfaction with the program. Program is receiving technical assistance to address outcome achievement.

As of September, the provider had enrolled 56.5% of the contracted number to be served with an average daily attendance of 41%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



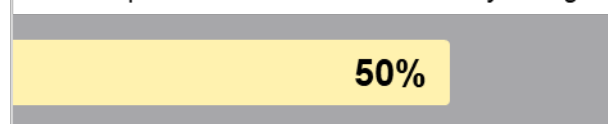
Provider did not meet expectations for outcome data integrity.

### Outcome

Provider **met 1 of 4** Council goals for performance measurements. Provider did not meet council goals for Daily Living Activities, Job Duties, and employment/post-secondary post completion. The provider experienced changes in leadership and responsibilities throughout the year which impacted data quality and integrity. Increased stability was noted with data integrity in mid-Summer.

■ Goal ■ Measure

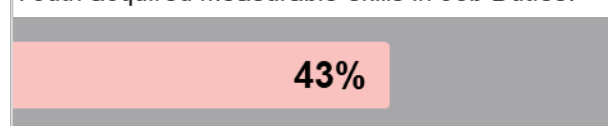
Youth acquired measurable skills in Daily Living Activities.



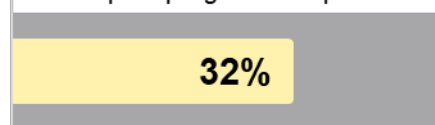
Youth acquired measurable skills in Work Behaviors.



Youth acquired measurable skills in Job Duties.



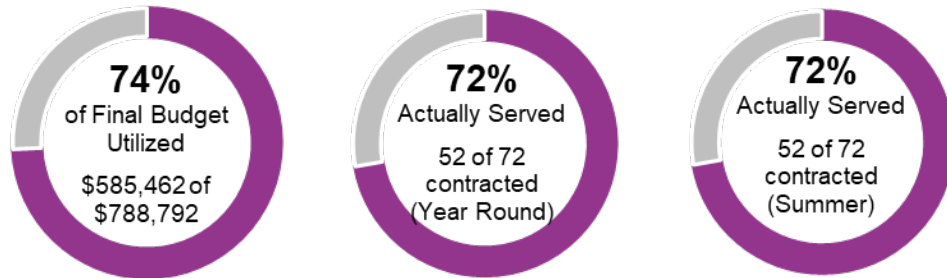
Youth who are employed or pursuing post-secondary education 6 months post program completion.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

The YMCA of South Florida, Inc. completed its second year providing services under the 2020 PYD RFP. The program provides positive youth development programming at three BCPS sites and one Charter school site during the school year and community-based supported employment during the summer.

Staff turnover and COVID health concerns affected youth recruitment and retainment. While the staff salary minimums added mid-year helped with the staff recruitment and retention challenges, it was too late to overcome the challenges. The new youth summer employment salary minimums helped with the youth recruitment and retention challenges.

Program review and site visits reflected high quality services. Youth satisfaction surveys reflected satisfaction with the program.

As of October 2022, the provider had enrolled 65% of the contracted number to be served with an average daily attendance of 61%.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

☐ Goal ☒ Measure

Youth acquired measurable skills in Daily Living Activities.



Youth acquired measurable skills in Work Behaviors.



Youth acquired measurable skills in Job Duties.



Youth who are employed or pursuing post-secondary education 6 months post program completion.





# Healthy Youth Transitions & Independent Living

Annual Performance FY 21-22

## GOAL

Improve life outcomes for dependent, delinquent, crossover, LGBTQ and disconnected youth transitioning to adulthood, with a special focus on youth in foster care and/or other non-traditional living arrangements.

## RESULT

Young people successfully transition to adulthood.

## HEALTHY YOUTH TRANSITIONS PROGRAMS

### Healthy Youth Transition (HYT)

- Provides life coaching, independent living skills training, vocational exploration and training, mentoring, case management, trauma-informed therapy and other supportive services using the Transitional Independent Process (TIP) model.
- Since 2004, a partnership with The Jim Moran Foundation has added \$590K annually to support HYT.

### Fort Lauderdale Independent Training & Education Center (FLITE)

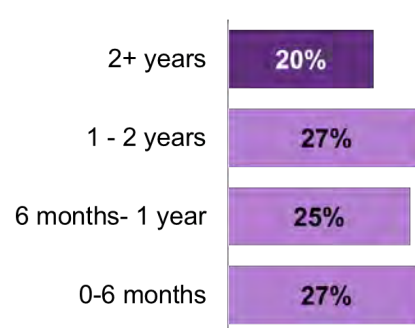
- A community collaborative providing coordination, resources, and direct services to the Independent Living population in Broward County.
- A platform for Transitioning to Independent Living (TIL) youth and supportive system professionals to co-identify and co-create solutions to improve Broward's Child Welfare System and outcomes for TIL youth.
- HOPE (Helping Older Teens Powerfully Engage) Court is an innovative, system-changing pilot program that utilizes a restorative approach within the child welfare system, serving youth who are approximately 17 years of age, and who will become adults while in foster care without an intact family.

### Youth Internships & Career Exploration

- Provides paid internships and career exploration for youth ages 16 to 22 who are aging out of foster care and youth who identify as LGBTQ in Broward County.

## DATA STORIES

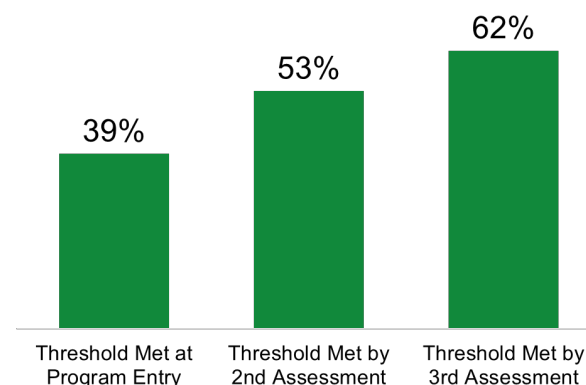
Youth stay in HYT services for an average of **468 days**. For youth who left HYT between FY 20-21 and FY 21-22, approximately **one half of youth attended programs up to 1 year**. However, **20%**



attended the program for **over 2 years** which speaks to the complexity of many of these young people's needs and the value of the life coaching services being offered for these youth.

The Employability Skills Survey assesses workplace knowledge. For youth who were active in HYT in FY 21-22, **39%** entered HYT with **high enough scores to excuse them from further testing**.

By their third assessment, **62%** of youth who were still in HYT programs had reached this threshold. Progress monitoring can help providers shape training opportunities to address knowledge gaps in work skills.



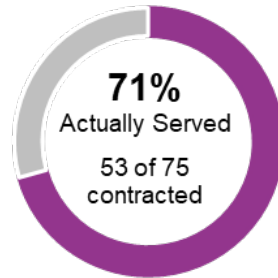
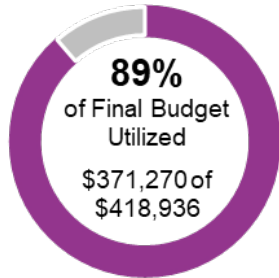


# Camelot Community Care

Independent Living – Healthy Youth Transitions (HYT) FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Camelot Community Care completed its second year of operation under the 2020 Healthy Youth Transitions RFP. The program utilizes the Transition to Independence Process (TIP) model to provide meaningful life coaching, case management, and counseling services with youth who are transitioning out of the child welfare system with special behavioral health conditions.

The program has experienced a decrease in referrals and staff vacancies, which impacted utilization and numbers served. The new staff salary minimums helped with the staff recruitment and retention challenges. The referral process has been streamlined and the vacancies have been resolved.

Program review reflected high quality hybrid service delivery. Youth satisfaction surveys reflected a high level of satisfaction with services received.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.



Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.



Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.



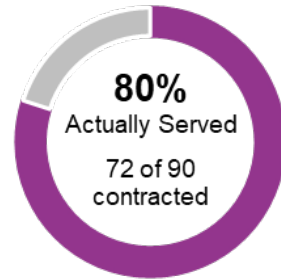
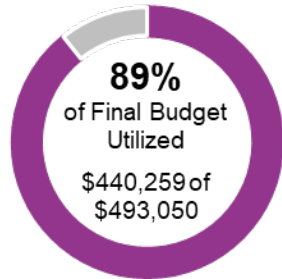


# Gulf Coast Jewish Family and Community Services, Inc.

Independent Living – Healthy Youth Transitions (HYT) FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☐

Administrative monitoring had finding(s) that were addressed in a timely manner.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

Gulf Coast Jewish Family and Community Services completed its second year of operation under the 2020 Healthy Youth Transitions RFP. The program utilizes the Transition to Independence Process (TIP) model to offer meaningful life coaching, case management, and counseling services with youth transitioning out of the child welfare system.

The program has experienced a decrease in referrals and staff vacancies, which impacted utilization and numbers served. The new staff salary minimums helped with the staff recruitment and retention challenges. The referral process has been streamlined and the vacancies have been resolved.

Program review reflected high quality hybrid service delivery. Youth satisfaction surveys reflected a high level of satisfaction with services received.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

☐ Goal ☒ Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.



Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.



Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.





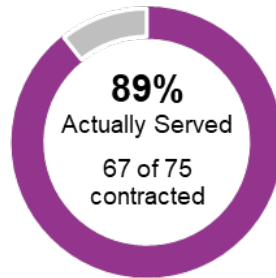
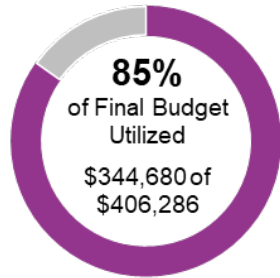


# Harmony Development Center

Independent Living – Healthy Youth Transitions (HYT) FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Harmony completed its second year as a new provider under the 2020 Healthy Youth Transition RFP. The program utilizes the Transition to Independence Process (TIP) to provide meaningful life coaching, case management, and counseling services to youth transitioning out of the child welfare system and those in middle and high school throughout Broward County with delinquency involvement.

The program has experienced a decrease in referrals and staff vacancies, which impacted utilization and numbers served. The new staff salary minimums helped with the staff recruitment and retention challenges. The referral process has been streamlined and the Life coach vacancies have been resolved, however, two part-time teacher vacancies remain.

Program review reflected high quality hybrid service delivery. Youth satisfaction surveys reflected a high level of satisfaction with services received.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.



Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.



Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.



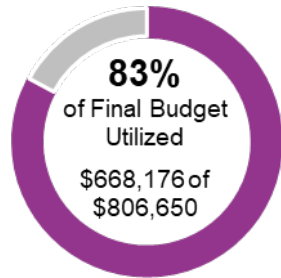


# Helping Abused, Neglected and Disadvantaged Youth, Inc. (HANDY)

Independent Living – Healthy Youth Transitions (HYT) FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Helping Abused, Neglected and Disadvantaged Youth (HANDY) completed its second year of operation under the 2020 Healthy Youth Transitions RFP. The program utilizes the Transition to Independence Process (TIP) to provide meaningful life coaching and counseling services to youth transitioning out of the child welfare system and those living in both formal and informal relative care settings.

The program has experienced a decrease in referrals and staff vacancies, which impacted utilization and numbers served. The new staff salary minimums helped with the staff recruitment and retention challenges. The referral process has been streamlined and the vacancies have been resolved.

Program review reflected high quality hybrid service delivery. Youth satisfaction surveys reflected a high level of satisfaction with services received.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth aged 15-19 who did not become pregnant or cause a



Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.



Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.

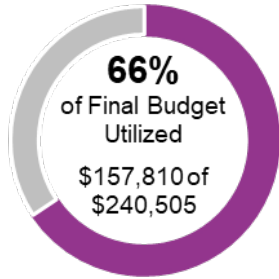




# Henderson Behavioral Health – Wilson Gardens Project

Independent Living – Healthy Youth Transitions (HYT) FY 21-22

## How Much Did We Do? Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☐

Program is receiving technical assistance.

Henderson Behavioral Health completed its second year of operation under the 2020 Healthy Youth Transitions RFP. The program utilizes the Transition to Independence Process (TIP) model to provide meaningful life coaching, counseling, and supported housing to youth with complex behavioral health needs aging out of the child welfare system.

The program has experienced staff vacancies, which impacted utilization and numbers served. The new staff salary minimums helped with the staff recruitment and retention challenges. The vacancies have been resolved. The number of youth served was high because of youth retention issues. Ongoing technical assistance has been provided.

Program review reflected quality hybrid service delivery. Youth satisfaction surveys reflected a high level of satisfaction with services received.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for school consent data integrity.

### Outcome

Provider **met 3 of 4** Council goals for performance measurements. Provider did not meet employability skills goal due to challenges with assessment administration.

☐ Goal ☒ Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.



Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.



Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Memorial Healthcare System completed its second year of operation under the 2020 Healthy Youth Transitions RFP. The program utilizes the Transition to Independence Process (TIP) to provide meaningful life coaching, case management, and counseling services to youth transitioning out of the child welfare system and those living in both formal and informal relative care settings.

The program has experienced a decrease in referrals, which impacted numbers served. The referral process has been streamlined. The program provided more intense services which resulted in high utilization.

Program review reflected high quality hybrid service delivery. Youth satisfaction surveys reflected a high level of satisfaction with services received.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.



Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.



Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.



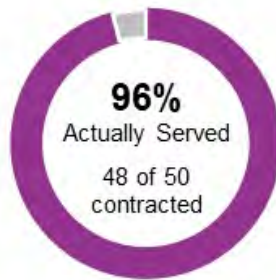


## PACE Center for Girls

Independent Living – Healthy Youth Transitions (HYT) FY 21-22

### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

PACE Center for Girls completed its second year of operation under the 2020 Healthy Youth Transitions RFP. The program utilizes the Transition to Independence Process (TIP) to provide gender-responsive life coaching, case management, and counseling services to middle and high school aged girls throughout Broward County with delinquency involvement, transitioning out of the child welfare system and those living in both formal and informal relative care settings.

Program review reflected high-quality hybrid service delivery. Youth satisfaction surveys reflected a high level of satisfaction with services received.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider did not meet expectations for outcome data integrity.

#### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.



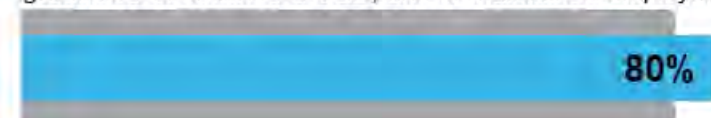
Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.



Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.







## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

SunServe completed its second year of operation under the 2020 Healthy Youth Transitions RFP. The program utilizes the Transition to Independence Process (TIP) to provide meaningful life coaching, case management, and therapeutic services to middle and high school aged youth who identify as Lesbian, Gay, Bi-Sexual, Transgender and Questioning (LGBTQ).

The program experienced staff vacancies which impacted utilization. The new staff salary minimums helped with the staff recruitment and retention challenges. The vacancies have resolved.

Program review reflected high quality hybrid service delivery. Youth satisfaction surveys reflected a high level of satisfaction with services received.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider did not meet expectations for outcome data integrity.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.



Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.



Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.



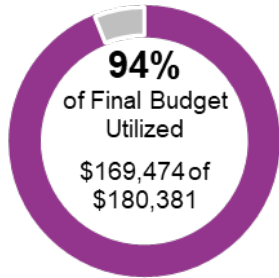


# FLITE with KID, Inc. as Fiscal Sponsor

## Independent Living – One Stop Resource Center FY 21-22

### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

#### Programmatic Performance ☒ ☒ ☒

Program is performing well.

In 2014, the Council approved community collaborative funding for FLITE Center in collaboration with the Community Foundation, The Jim Moran Foundation, United Way, and CareerSource to provide coordination, resources, and direct services to the Transitional Independent Living (TIL) population in Broward County. FLITE Center serves as a One-Stop Resource Center that serves TIL youth with individualized services based on their needs, including connections to housing and employment opportunities, referrals to community resources, access to benefits, and educational assistance with GED preparation and post-secondary training.

Program review reflected that FLITE Center provided essential services to TIL youth, reflecting its status as the hub for TIL services, TIL youth, and life coaches. Youth satisfaction surveys reflected a high level of satisfaction with services received.

Because this is blended funding, the number of youth served reflects work done through all of the funding partners.

### Is Anybody Better Off?

#### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth served in the College Boost Program that made learning/educational gains.



Youth served by the housing coordinator secured housing.

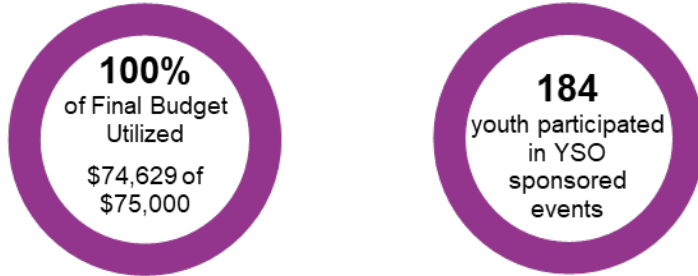






## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

Fort Lauderdale Independence Training & Employment Center (FLITE) Youth System Organizing (YSO) program is in its second year. The YSO provides a framework for youth Transitioning to Independent Living (TIL) and supportive system professionals to co-identify and co-create solutions that improve Broward's Child Welfare System and outcomes for TIL Youth. The YSO teaches TIL Youth community organizing and advocacy skills, so they can be authentically engaged in the governance of Broward's Child Welfare System.

The YSO continued to build upon relationships with TIL Youth and system professionals. One result was creating and administering two systems of care quality and accountability surveys: one for TIL youth (181 responded) and another for system professionals (67 responded). The results showed: (1) 65% of TIL youth are satisfied with the services they received, and satisfaction was highest when their voice is considered and they felt supported by caring and responsive system professionals, and (2) 51% of system professionals felt the child welfare system was not meeting the needs of children in care and most expressed concern about staffing issues. These results will be the foundation of the YSO's upcoming advocacy campaign to improve system care.

## Is Anybody Better Off?

### Outcome

Provider **met** all Council goals for performance measurements.

☐ Goal ☒ Measure

Youth improved organizing and leadership competencies.



Youth satisfied with YSO trainings and events.



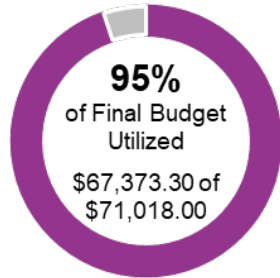


## FLITE with KID, Inc. as Fiscal Sponsor

### Independent Living – HOPE Court FY 21-22

### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

#### Programmatic Performance ☐ ☐ ☐

Not Applicable.

HOPE Court (Helping Older Teens Powerfully Engage Court) has completed a partial year of operations through a leverage partnership with the Florida Institute for Child Welfare (FICW) beginning March 2022. The program is an innovative, system-changing pilot program that utilizes a restorative practices approach within the child welfare legal system. HOPE Court serves youth who are approximately 17 years of age and who will become adults while in foster care without an intact family. FICW will conduct an evaluation of the program.

Between March 2022 and June 2022, setup, identification, preparation and consent procedures took place, yielding 13 youth participants. Through their participation in HOPE Court, each youth was provided 2 court hearings and 3 support circles to date. Additionally, 25 child welfare professionals were trained in Intro to Restorative Practices, Using Circles, and Empathetic Communication.

Site observation of a court hearing was conducted and reflected quality service and positive interaction with the youth.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

See below.

#### Outcome

Provider **did not have sufficient data** to report as of this report. Participants have not yet been in the program long enough to capture outcome data for analysis.

☐ Goal ☒ Measure

Youth who successfully completed the program.

**Too soon to measure**

Youth who completed Virtual Vision Boards.

**Too soon to measure**

Youth who had restorative legal hearings every 6 weeks.

**Too soon to measure**

Youth who had pre-court circles prior to court hearing.

**Too soon to measure**

Youth who attended independent living workshops.

**Too soon to measure**



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

Housing Opportunities, Mortgage Assistance, & Effective Neighborhood Solutions, Inc. (H.O.M.E.S.) completed its sixth year of this community collaborative with The Jim Moran Foundation. The Jim Moran Foundation funds housing for Transitional Independent Living (TIL) youth and CSC funds internships for TIL youth.

The numbers served was higher than the contracted amount due to some youth completing their internship early because they found higher paying jobs, shifting focus to academics, and experiencing behavioral health challenges.

Program review reflected high quality in-person service delivery. Youth satisfaction surveys reflected a high level of satisfaction with services received.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

☐ Goal ☒ Measure

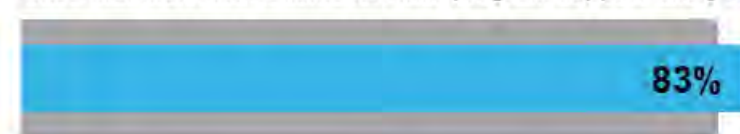
Youth successfully completed internship.



Youth demonstrated proficiency or improvement in employability and job retention skills.



Sites that indicated satisfaction with program support and youth intern(s).



Youth who were employed upon internship completion.





## Museum of Discovery & Science (MODS)

Independent Living – Youth Leadership FY 21-22

### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

#### Programmatic Performance ☒ ☒ ☒

Program performed well.

The Museum of Discovery and Science completed its final year as a leverage contract. EMPYRE is a year-round youth internship program that allows formal and informal foster care youth and LGBTQ young adults between the ages of 16-22 the opportunity to participate in employability skills training and work experience.

The number of youth served was higher than the contracted amount due to some youth leaving their internship early for better paying jobs.

Program review reflected high quality in-person service delivery. Youth satisfaction surveys reflected a high level of satisfaction with services received.

The leverage contract sunset on September 30, 2022.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured

Provider met expectations.



#### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth found employment after the internship.



Youth demonstrated proficiency in employability and job retention skills.





## GOAL

Reduce the recidivism rate of youth offenders and prevent the escalation of crime.

## RESULT

Young people successfully transition to adulthood.

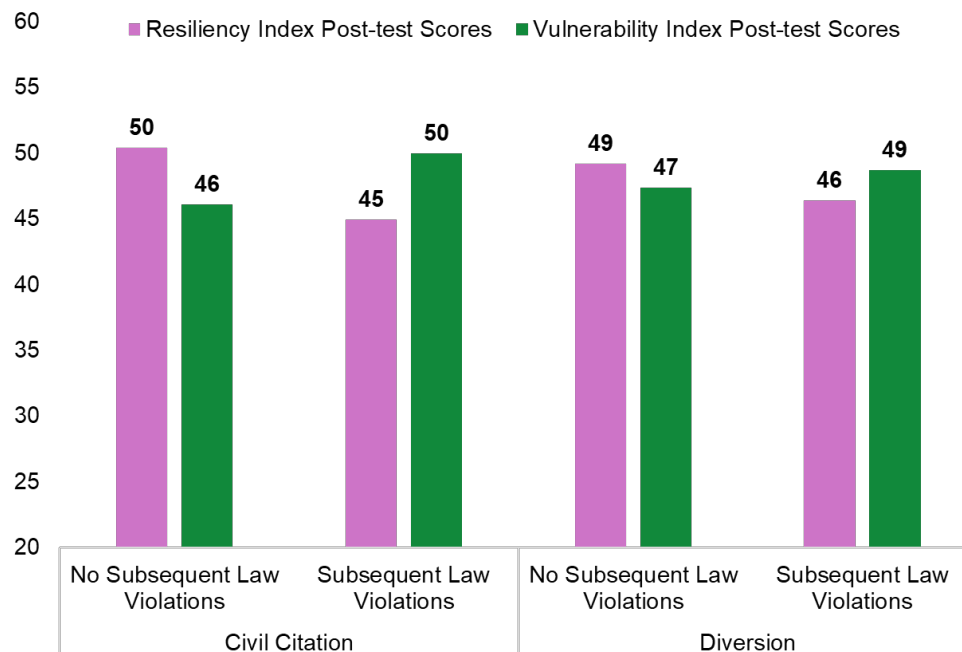
## DELINQUENCY DIVERSION PROGRAMS

### New Delinquency Alternatives for Youth (New DAY)

- Provide structured diversion interventions for youth with eligible offenses using a restorative-justice lens.
- Referred by the State Attorney's Office (S.A.O.), Broward County Office of Justice Services, law enforcement, or Broward County Public Schools.

## DATA STORY

Only **11%** of New DAY program participants **obtained a law violation** within 12 months of program completion. These youth generally had **higher Vulnerability than Resiliency scores** at the end of participation. Conversely, youth who did not obtain new law violations had higher Resiliency than Vulnerability Scores. This pattern was stronger for youth in Civil Citation than Diversion. Programs might consider using Resiliency Post-tests to screen youth who appear more at risk for recidivism to develop a post-service success plan.





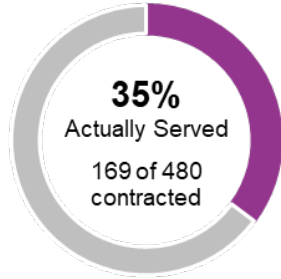
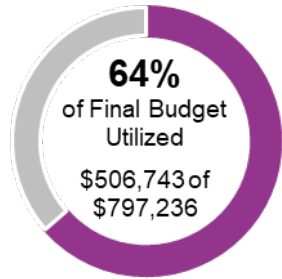
# Broward County Sheriff's Office (BSO)

Delinquency Diversion – New Diversion Alternatives for Youth (New DAY) FY 21-22



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

The Broward Sheriff's Office (BSO) completed its final year of operation under the New DAY 2018 RFP providing Tier I and II services for youth with minor to moderate juvenile delinquency histories. BSO's Community Justice program provides diversion, civil citation, and PROMISE programming throughout Broward County to youth through age 17 at time of offense.

During the pandemic youth arrests decreased and the program experienced a substantial decrease in referrals overall. Staff directed the provider to hold vacant positions open until referrals increased. As pandemic conditions eased, youth arrests trended up. Referrals are trending up.

The program review reflected high-quality hybrid service delivery. Satisfaction surveys reflected a high level of satisfaction with services received.

This contract sunset on September 30, 2022. This Provider was funded under the New Day RFP with services to begin in October 2022.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



Youth who improved or maintained school attendance during program participation.



Youth who had no law violations 12 months post program completion.





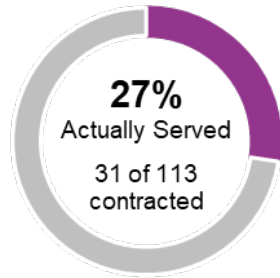
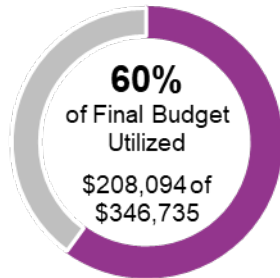


## Camelot Community Care

Delinquency Diversion – New Diversion Alternatives for Youth (New DAY) FY 21-22

### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Camelot Community Care completed its final year of operation under the 2018 New DAY RFP providing Tier III services for youth with moderate to more serious juvenile delinquency histories and/or behavioral health concerns. The program utilizes the Functional Family Therapy (FFT) model to provide in-home therapeutic diversion, civil citation, and PROMISE programming throughout Broward County with youth through age 17 at time of offense.

During the pandemic youth arrests decreased and the program experienced a substantial decrease in referrals overall. Staff directed the provider to hold vacant positions open until referrals increased. As pandemic conditions eased, youth arrests trended up. Referrals are trending up.

The program reviews reflected quality hybrid service delivery. Satisfaction surveys reflected a high level of satisfaction with the services received.

This contract sunset on September 30, 2022. This Provider was funded under the New Day RFP with services to begin in October 2022.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider **met 4 of 5** Council goals for performance measurements. Provider had too few responses to measure school attendance.

■ Goal ■ Measure

Youth who successfully completed the program.

**79%**

Youth who increased their level of resilience.

**85%**

Youth who had no law violations during program participation.

**94%**

Youth who improved or maintained school attendance during program participation.

**Data not available**

Youth who had no law violations 12 months post program completion.

**78%**



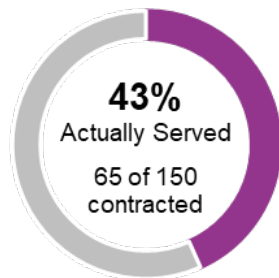
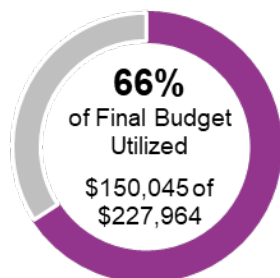


## Harmony Development Center

Delinquency Diversion – New Diversion Alternatives for Youth (New DAY) FY 21-22

### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

Harmony Development Center completed its final year of operation under the 2018 New DAY RFP providing Tier I and II services for youth with minor to moderate juvenile delinquency histories. The program provides diversion, civil citation, and PROMISE programming throughout Broward County to youth through age 17 at time of offense.

During the pandemic youth arrests decreased and the program experienced a substantial decrease in referrals overall. Staff directed the provider to hold vacant positions open until referrals increased. As pandemic conditions eased, youth arrests trended up. Referrals are trending up.

The program review reflected high-quality hybrid service delivery. Satisfaction surveys reflected a high level of satisfaction with services received.

This contract sunset on September 30, 2022. This Provider was funded under the New Day RFP with services to begin in October 2022.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who successfully completed the program.

92%

Youth who increased their level of resilience.

88%

Youth who had no law violations during program participation.

96%

Youth who improved or maintained school attendance during program participation.

88%

Youth who had no law violations 12 months post program completion.

97%

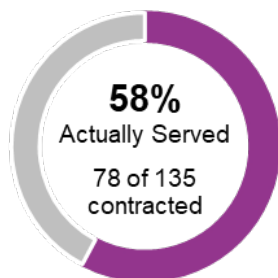
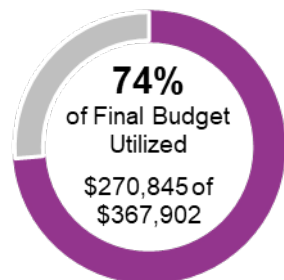


# Henderson Behavioral Health

Delinquency Diversion – New Diversion Alternatives for Youth (New DAY) FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Henderson Behavioral Health completed its final year of operation under the 2018 New DAY RFP providing Tier III services for youth with moderate to more serious juvenile delinquency histories and/or behavioral health concerns. The program utilizes the wraparound philosophy to provide in-home diversion, civil citation, and PROMISE programming throughout Broward County to youth through age 17 at time of offense.

During the pandemic youth arrests decreased and the program experienced a substantial decrease in referrals overall. Staff directed the provider to hold vacant positions open until referrals increased. As pandemic conditions eased, youth arrests trended up. Referrals are trending up.

The program reviews reflected quality hybrid service delivery. Satisfaction surveys reflected a high level of satisfaction with services received.

This contract sunset on September 30, 2022. This Provider was funded under the New Day RFP with services to begin in October 2022.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider did not meet expectations for school consent data integrity.

### Outcome

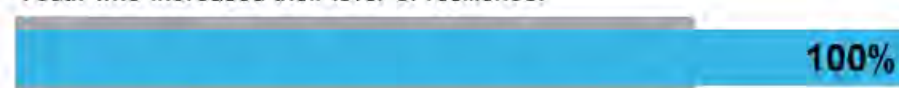
Provider **met 4 of 5** Council goals for performance measurements. Provider did not meet the goal of school attendance.

■ Goal ■ Measure

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



Youth who improved or maintained school attendance during program participation.



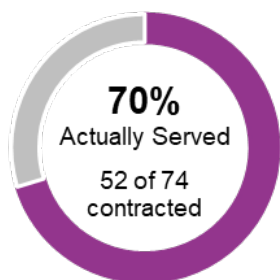
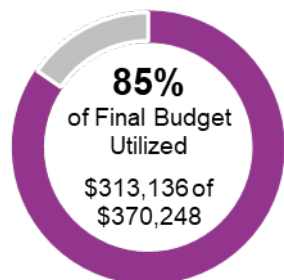
Youth who had no law violations 12 months post program completion.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Juliana Gerena & Associates completed its final year of operation under the 2018 New DAY RFP providing Tier III services for youth with moderate to more serious juvenile delinquency histories, special needs and/or behavioral health concerns. The program utilizes Cognitive Behavioral Therapy (CBT) to provide in-home therapeutic diversion, civil citation, and PROMISE programming throughout Broward County to youth through age 17 at time of offense.

During the pandemic youth arrests decreased and the program experienced a substantial decrease in referrals overall. The number of youth served was lower than the contracted number, due to longer program duration for youth with more complex needs. Underutilization was impacted by staff vacancies. Vacancies have been resolved.

The program review reflected high-quality hybrid service delivery. Satisfaction surveys reflected a high level of satisfaction with services received.

This contract sunset on September 30, 2022. This Provider was funded under the New Day RFP with services to begin in October 2022.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



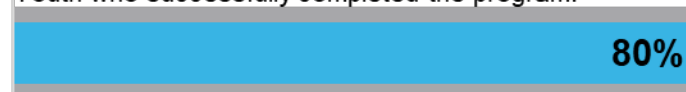
Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



Youth who improved or maintained school attendance during program participation.



Youth who had no law violations 12 months post program completion.



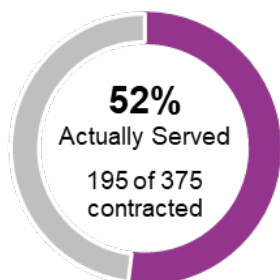
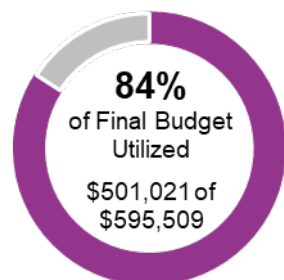


# Memorial Healthcare System

Delinquency Diversion – New Diversion Alternatives for Youth (New DAY) FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

Memorial Healthcare System completed its final year under the 2018 New DAY RFP providing Tier I, II and III services for youth with minor, moderate and more serious juvenile delinquency histories and/or youth with behavioral health concerns. The program utilizes Solution-Focused Brief Therapy (SFBT) and Trauma-Focused Cognitive Behavioral Therapy (TF-CBT) to provide diversion, civil citation, and PROMISE programming throughout Broward County to youth through age 17 at time of offense.

During the pandemic youth arrests decreased and the program experienced a substantial decrease in referrals overall. Staff directed the provider to hold vacant positions open until referrals increased. As pandemic conditions eased, youth arrests trended up. Referrals are up substantially.

The program review reflected high-quality hybrid service delivery. Satisfaction surveys reflected a high level of satisfaction with services received.

This contract sunset on September 30, 2022. This Provider was funded under the New Day RFP with services to begin in October 2022.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider met expectations.



### Outcome

Provider **met** all Council goals for Tier I & II performance measurements.

Due to low numbers served and measured in Tier III, there was insufficient data for performance measures to be analyzed.

■ Goal ■ Measure

### TIER I & II

Youth who successfully completed the program.



Youth who increased their level of resilience.



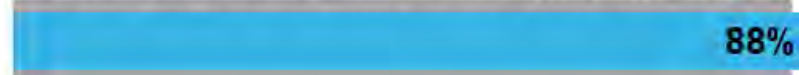
Youth who had no law violations during program participation.



Youth who improved/maintained school attendance during program.



Youth who had no law violations 12 months post program completion.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



No Findings.

#### Programmatic Performance



Program is performing well.

PACE Center for Girls completed its final year under the 2018 New DAY RFP providing Tier I and II services for youth with minor to moderate juvenile delinquency histories. The program provides gender-responsive diversion, civil citation, and PROMISE programming throughout Broward County to girls through age 17 at time of offense.

During the pandemic youth arrests decreased and the program experienced a substantial decrease in referrals overall. Staff directed the provider to hold vacant positions open until referrals increased. As pandemic conditions eased, youth arrests trended up. Referrals are trending up.

Program review reflected high-quality hybrid service delivery. Satisfaction surveys reflected a high level of satisfaction with services received.

This contract sunset on September 30, 2022. This Provider was funded under the New Day RFP with services to begin in October 2022.

### Is Anybody Better Off?

#### Data Integrity & Fully Measured



Provider met expectations.

#### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who successfully completed the program.

90%

Youth who increased their level of resilience.

81%

Youth who had no law violations during program participation.

95%

Youth who improved or maintained school attendance during program participation.

79%

Youth who had no law violations 12 months post program completion.

88%





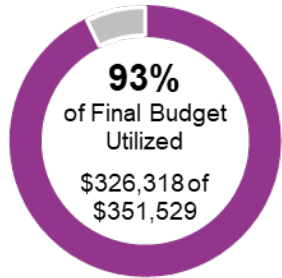
# Smith Mental Health Associates, LLC

Delinquency Diversion – New Diversion Alternatives for Youth (New DAY) FY 21-22



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

Smith Mental Health Associates completed its final year under the 2018 New DAY RFP of operation providing Tier III services for youth with moderate to more serious juvenile delinquency histories and/or behavioral health concerns. The program utilizes the Brief Strategic Family Therapy (BSFT) and Cognitive Behavior Therapy (CBT) models to provide in-home therapeutic diversion, civil citation, and PROMISE programming throughout Broward County to youth through age 17 at time of offense.

During the pandemic youth arrests decreased. Although overall referrals within the New DAY system were lower as a result of the pandemic, the need for therapeutic services was higher. Through virtual service delivery, the provider was able to maximize the number of therapeutic sessions provided resulting in serving additional families.

The program review reflected high-quality hybrid service delivery. Satisfaction surveys reflected a high level of satisfaction with services received.

This contract sunset on September 30, 2022. This Provider was funded under the 2022 New DAY RFP with services to begin in October 2022.

## Is Anybody Better Off?

### Data Integrity & Fully Measured



Provider met expectations.

### Outcome

Provider **met 4 of 5** Council goals for performance measurements. Provider had too few responses to measure school attendance.

■ Goal ■ Measure

Youth who successfully completed the program.



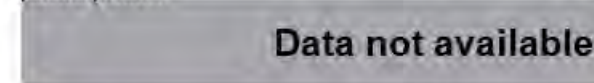
Youth who increased their level of resilience.



Youth who had no law violations during program participation.



Youth who improved or maintained school attendance during program participation.



Youth who had no law violations 12 months post program completion.





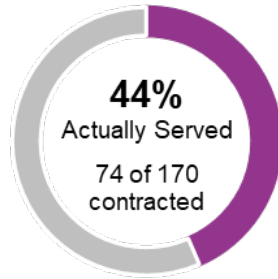
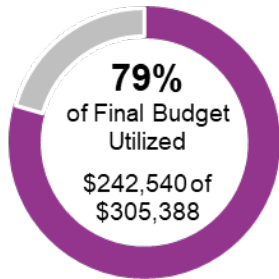
# Urban League of Broward County, Inc.

Delinquency Diversion – New Diversion Alternatives for Youth (New DAY) FY 21-22



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☐ ☐

Program is on a performance improvement plan.

The Urban League of Broward County completed its final year under the 2018 New DAY RFP providing Tier I and II services for youth with minor to moderate juvenile delinquency histories. The program provides diversion, civil citation, and PROMISE programming throughout Broward County to youth through age 17 at time of offense.

During the pandemic youth arrests decreased and the program experienced a substantial decrease in referrals overall. Staff directed the provider to hold vacant positions open until referrals increased. As pandemic conditions eased, youth arrests trended up. Referrals are trending up.

Program review reflected that the following areas were in need of improvement: length of service and frequency of contact. Consequently, the program remained on a Performance Improvement Plan (PIP), and technical assistance was provided. The provider is receptive to feedback and continues to implement the strategies identified in their PIP. Satisfaction surveys reflected a high level of satisfaction with services received.

This contract sunset on September 30, 2022. This Provider was funded under the New Day RFP with services to begin in October 2022.

## Is Anybody Better Off?

### Data Integrity & Fully Measured

Provider met expectations.

### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



Youth who improved or maintained school attendance during program participation.



Youth who had no law violations 12 months post program completion.







## GOAL

Safeguard the physical health of children.

## RESULT

Children are mentally and physically healthy.

## CHILDREN'S HEALTH INSURANCE OUTREACH PROGRAM

### KidCare Outreach

- Council funding supports outreach and personalized assistance to help Broward County residents navigate the often-complicated KidCare application process.

## DATA STORY

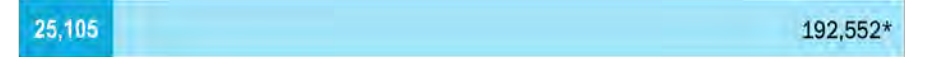
While KidCare **CHIP enrollment decreased** from FY 17-18 to FY 21-22, **Medicaid enrollment increased** in FY 21-22 (average monthly enrollment).

■ CHIP ■ Medicaid

### FY 21-22



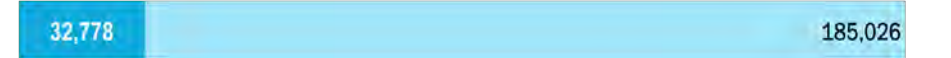
### FY 20-21



### FY 19-20



### FY 18-19



### FY 17-18



\*Medicaid numbers were only available through July 2021, \*\*and August, 2020.



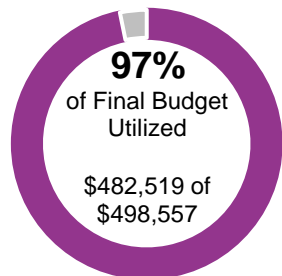
# Broward County Health Department KidCare Outreach

Children's Health Insurance Outreach FY 21-22



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring



No Findings.

### Programmatic Performance



Program is performing well.

The KidCare Outreach Program of the Florida Department of Health in Broward County uses a multi-pronged approach to provide access and reduce barriers to public health insurance coverage.

Due to changes in state mandates, families must be enrolled in the Medicaid program first, before being enrolled in KidCare. The Program has pivoted and adheres to the mandate by assisting families through the Medicaid process via the CSC funded KidCare helpline. If the family does not qualify, staff proceeds to enroll the family in KidCare. Since COVID-19, the program has increased the number of families assisted, community events attended, and public education sessions provided. Information is disseminated to families through food distribution and community outreach activities and community training and presentations.

## Is Anybody Better Off?

### Outcome

Provider **met** all Council goals for performance measurements.

**54** community events attended by KidCare staff to reach potential eligible residents.

**409** public education/training sessions held.

■ Goal ■ Measure

Participants satisfied with public education/training sessions.





## GOAL

Improve the coordination of children's services.

## RESULT

Children live in safe and supportive communities.

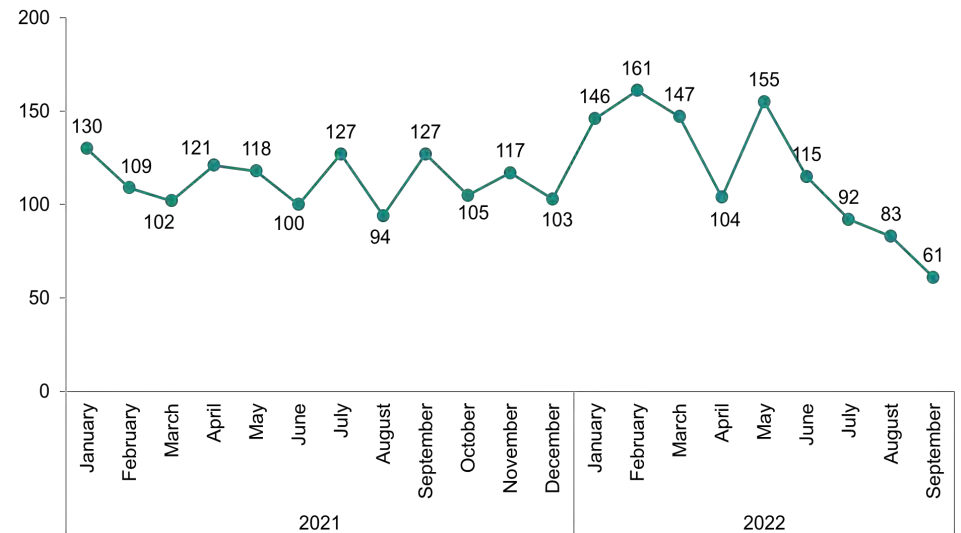
## SIMPLIFIED POINT OF ENTRY PROGRAM

### First Call for Help (2-1-1)

- 24/7 comprehensive helpline providing all people with crisis, health, and human services support, connecting them to resources in our community through phone, web, online chat and/or text.
- Special Needs and Behavioral Health Unit for families with children with physical and developmental disabilities and behavioral needs, which includes warm transfers to dedicated case management services provided by Jewish Adoption and Foster Care Options and Henderson Behavioral Health.
- Teen suicide prevention and intervention crisis line.
- Community Resource Navigator at the Broward County Clerk of Courthouse to connect families to services.

## DATA STORIES

The number of **suicide-related calls to 211 decreased** in the last half of FY 21-22 after peaking in the winter months.





# First Call for Help of Broward, Inc. (2-1-1) (General Population)

Simplified Point of Entry FY 21-22

## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

The 2-1-1 Information and Referral line is a valuable community service that provides critical system linkages and is nationally accredited as an Information, Referral and Crisis Center. 2-1-1 counselors connect callers with general and specialized services and follow-up to ensure that they are successfully linked. They also provide crisis intervention services to potentially save lives. 2-1-1 continues to be the major contact for CSC community-wide initiatives, including Earned Income Tax Credit (EITC) outreach. Lastly, the court-based Community Resource Navigator serves individuals and families on-site at the Fort Lauderdale Courthouse.

The program review reflected that helpline staff are knowledgeable, courteous, very supportive, and use reflective listening skills. The total number of calls received in the areas of financial assistance, housing suicide, and mental health needs have remained high since the onset of the pandemic. In August 2021, the court-based navigator resumed on-site services at a reduced rate due to the ongoing pandemic and many hearings being held virtually. Families have been linked to agencies providing services for domestic violence, housing, mental health and substance abuse. The navigator has also assisted with the general helpline to provide information, referral and crisis intervention to the general population.

## Is Anybody Better Off?

### Outcome

Provider **met** all Council goals for performance measurements.

☐ Goal ☒ Measure

Callers that contacted 2-1-1 for information regarding EITC who reported satisfaction with services.



Callers that contacted 2-1-1 who were satisfied with the assistance provided.





# First Call for Help of Broward, Inc. (2-1-1) (Behavioral Health)

## Simplified Point of Entry FY 21-22

### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

#### Programmatic Performance ☒ ☒ ☒

Program is performing well.

First Call for Help of Broward, Inc., (2-1-1) completed another successful year providing the Behavioral Health Hotline and Website, which serves as a single point of entry for families with children birth to 22 years old who are exhibiting a behavioral health need. 2-1-1 continues to partner with Henderson Behavioral Health to offer families care coordination and case management services.

The number of youth served was higher than the contracted amount due to varying service needs, with some requiring less services.

The Hotline program review reflected that 2-1-1 offered empathic listening, referrals to behavioral health services, and "warm transfers" to Henderson's case management program, where appropriate. The Henderson behavioral health program review reflected quality hybrid service delivery. Caregiver satisfaction surveys reflected a high level of satisfaction with services received.

In FY 21-22, the Council was the Leverage Entity for the Henderson Behavioral Health's LIP Agreement with the State of Florida Agency for Health Care Administration (AHCA) through the MST contract. With the AHCA LIP funds, Henderson was able to link 807 additional clients to services. CSC has committed to act as the Leverage Entity for FY 22-23.

### Is Anybody Better Off?

#### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families who reported an increase in their ability to access services and resources in their communities.



Families satisfied with Henderson case management services.





# First Call for Help of Broward, Inc. (2-1-1) (Special Needs)

## Simplified Point of Entry FY 21-22

### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

#### Programmatic Performance ☒ ☒ ☒

Program is performing well.

First Call for Help of Broward, Inc., (2-1-1) completed another successful year providing the Special Needs Hotline and Website, which serves as a single point of entry for families with children birth to 22 years old who have a physical, developmental, sensory or learning disability. 2-1-1 continues to partner with Jewish Adoption and Foster Care Options (JAFCO) Abilities Center to provide special needs hotline callers with intensive, case management services to assist in navigating the special needs system of care.

The Hotline program review reflected that 2-1-1- offered empathic listening, referrals to special needs services, and "warm transfers" to JAFCO's case management program, where appropriate. The JAFCO special needs program review reflected high quality hybrid service delivery. Caregiver satisfaction surveys reflected a high level of satisfaction with services received.

### Is Anybody Better Off?

#### Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families who reported an increase in their ability to access services and resources in their communities.



Families satisfied with JAFCO case management services.





## GOAL

Build provider agency organizational effectiveness.

## RESULT

Children live in safe and supportive communities.

## CAPACITY BUILDING PROGRAMS

### Capacity Building

- The Council funds a continuum of staff and organizational development opportunities to promote agency capacity building. Seven priority areas include: Mission, Vision & Strategy; Board Governance & Leadership; Impact; Program Delivery; Strategic Relationships; Resource Development; and Internal Operations & Management.
- Training and technical assistance is provided using a multi-forum approach with in-person sessions, virtual sessions, and volunteer support. The Council also supports volunteer recruitment efforts aimed at connecting engaged volunteers to child and family serving agencies.

### Racial Equity Initiatives

- CSC provides access to learning opportunities, coaching, technical assistance and support to local child and family serving nonprofit organizations committed to advancing equity, diversity, and inclusion in their organizations.
- Quarterly, CSC offers a half-day, data-driven presentation highlighting the structural and institutional manifestations of racism and its impact on outcomes for people of color.
- Up until June 2022, monthly, CSC connected interested members of the community to a two-day workshop designed to develop the capacity of participants to understand racism in its institutional and structural forms.
- The implicit bias and local history of racism workshop is offered in half-day workshops.

## DATA STORY



**2,766** high school students completed volunteer hours, **doubling the Council Goal** for FY 21-22.

The **number of volunteers** recruited for CSC-funded child serving agencies **increased by 7%** in FY 21-22.



HandsOn Broward volunteers contributed **over 50,000 hours of service**, and continued to surpass Council Goals.





### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring ☐ ☐ ☐

Not Applicable.

#### Programmatic Performance ☒ ☒ ☒

Program is performing well.

Engagement in Agency Capacity Building (ACB) efforts throughout the pandemic remained strong. Over 1,200 members representing 130+ organizations took part in training, workshops, and panel discussions. Other notable highlights include:

- 20 senior leaders completed the Frequency Matters "High-Frequency Leadership" program, and 11 local young professionals completed the new "High-Frequency Careers" training series.
- 10 high-potential leaders successfully graduated from the "Learning to Lead" training series.
- 20 local non-profit organizations gained new skills and increased revenue through their participation in the 6-part Fundraising School.
- 14 individuals, representing 7 organizations strengthened their skills by participating in the new 6-part Advanced Grant Writing Series.

### Is Anybody Better Off?

**98%** of the attendees reported overall satisfaction with capacity building related trainings.

**98%** of the attendees in the Frequency Matters program, including "High Frequency Leadership" and "High Frequency Careers", reported overall satisfaction with the training series.

**8** organizations that received capacity building grant funding completed projects that included the development of a board training manual, by-laws, onboarding manual, strategic plan, website redesigns, feasibility study, rebranding, and marketing tools that increased visibility and connectivity to stakeholders.

**\$162,656** was invested in non-profit organizational capacity building through grants.

**245** hours of professional coaching and consulting from the SBDC were provided.



## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☒ ☒ ☒

No Findings.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

In 2022, HandsOn Broward (HOB) continued to significantly address community needs as Broward continued to deal with a changing world during the pandemic. HOB assisted over 30 local nonprofit organizations in coordinating and executing 142 volunteer-led community service opportunities. This included 1,179 volunteer hours spent on large and small DIY projects specifically for child and family serving nonprofit organizations. Food distribution projects to vulnerable and unhoused populations continued throughout the year and led to the recruitment of 1,643 volunteers for assignments, such as packaging food donations, manning food distribution events, and supporting the Help the Homeless with the Showering Love program. The organization's staple programs continue to positively impact the community and deliver strong outcomes. Notable highlights include:

- Stamp Out Hunger Food Drive – participating in opportunities for both Jubilee Center of South Broward and LifeNet4Families.
- Food Distribution with the Housing Authority of Fort Lauderdale- serving between 200-1,000 individuals.
- Food Pantry in Hollywood with Community Enhancement Collaboration- sorting and distributing food and other resources.
- Mobile School Pantry - assisting with packing and giving away food at various Broward County schools.

## Is Anybody Better Off?

### Outcome

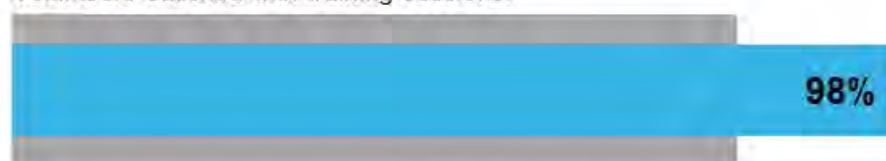
Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

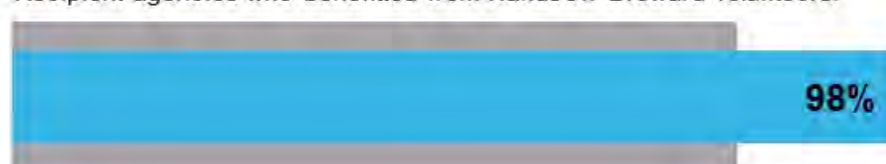
Trained volunteers who engaged in projects supporting child serving agencies.



Volunteers satisfied with training sessions.



Recipient agencies who benefitted from HandsOn Broward volunteers.





## How Much Did We Do?

### Utilization



## How Well Did We Do It?

### Financial & Administrative Monitoring ☐ ☐ ☐

Not Applicable.

### Programmatic Performance ☒ ☒ ☒

Program is performing well.

In Fiscal Year 21-22, CSC continued to serve as a leader in advancing and supporting local racial equity, social justice, diversity, and inclusion initiatives. CSC funded over 245 virtual seats in the Racial Equity Institute's 2-Day workshop and 119 seats for the Groundwater data and history-driven presentation in collaboration with anchor partners. CSC staff guides local and national equity-focused efforts, including caucus groups, workshops, conferences, procurements, and presentations.

This was the first year that the new Equity Cadre offered trainings to the community. The new cadre members offered 7 new training topics, that over 212 participants attended from 97 organizations. Local History/Implicit Bias training continues to be in high demand with over 277 participants attending in fiscal year 21-22. The Equity Boot Camp was held via zoom with 62 in attendance and 6 new workshops introduced.

The CSC, Community Foundation, and United Way of Broward funded the second CEO Learning Series to advance racial equity in Broward non-profit organizations. Nearly 20 CEOs enrolled to participate in three 3-hour sessions on Creating Conditions for Equity drawing on the Intercultural Development Inventory results. Additionally, the CEOs were invited to participate in up to 65 hours of customized one-on-one coaching and technical assistance with highly skilled and experienced DEI professionals and meet with a small group of their peers between sessions. With these supports, the CEOs began developing an equity vision and plan for change for their organization including goals, strategies, and metrics.

## Is Anybody Better Off?

### Measure

Participants who reported satisfaction with Equity Boot Camp morning session.

**88%**

Participants who reported overall satisfaction with REI training.

**92%**

REI participants who reported an increase in knowledge of how racism dehumanizes all people.

**89%**

REI participants who reported an increase in knowledge about racism in the U.S. after taking the workshop.

**95%**



## Skill Building Training (SBT)

Capacity Building FY 21-22

### How Much Did We Do?

#### Utilization



### How Well Did We Do It?

#### Financial & Administrative Monitoring



Not Applicable.

#### Programmatic Performance



Program is performing well.

Skill-building training resources served to provide over 70 unique topics to over 2,782 children and family serving nonprofit professionals. Over 97% of survey respondents expressed overall satisfaction with training, 97.8% of survey respondents reported they would recommend the session to other participants, and 97% of survey respondents reported the information/ideas provided translate into usable skills and tools.

Topics that were in high demand included Youth Mental Health First Aid which focused on developing skills such as, the basics of mental health and typical adolescent development. Heartsaver CPR AED was another high-demand topic. This training is a required training for aftercare providers.

### Is Anybody Better Off?

#### Measure

Participants who reported overall satisfaction with training.



Participants who reported they would recommend the session to other participants.



Participants who reported the information/ideas provided translate into usable skills and tools.



Participants who reported their knowledge of the subject matter broadened by the training.



# SUMMARY OF PERFORMANCE MEASURES

Fiscal Year Ending September 30, 2022





## Maternal & Child Health

Summary of Performance Measures FY 21-22

<b>MATERNAL &amp; CHILD HEALTH MOTHERS OVERCOMING MATERNAL STRESS (MOMS)</b>	<b>HMHB</b>	<b>MEMORIAL</b>
Families that participated in all program requirements.	72%	79%
Mothers reported fewer symptoms of depression and/or anxiety.	93%	96%
Infants and children that scored within range for developmental milestones.	91%	92%
Mothers demonstrated acceptable level or improvement of attachment/bonding with target infant.	92%	100%

<b>SAFE SLEEP MOTHERS OVERCOMING MATERNAL STRESS (MOMS)</b>	<b>HEALTHY START</b>
Parents/caregivers provided with a crib who increased their knowledge of safe infant sleep practices, SIDS risk reduction and the Safe Sleep program.	100%
Agency and healthcare professionals who reported the information presented in the training was useful.	100%
Agency and healthcare professionals who reported satisfaction with trainings.	100%



# Family Support – Abuse & Neglect Prevention

Summary of Performance Measures FY 21-22

FAMILY STRENGTHENING	ADVOCACY NETWORK	ARC	BOYS TOWN	BROWARD CHILDREN'S CENTER	CENTER FOR HEARING	CHILDREN'S HARBOR	FAMILY CENTRAL	GULF COAST
Families who participated in all program requirements.	93%	65%	92%	67%	100%	80%	83%	87%
Families who improved family functioning.	95%	93%	94%	91%	100%	87%	100%	96%
Families with no verified abuse findings 12 months post program completion.	100%	100%	99%	100%	100%	97%	97%	99%

FAMILY STRENGTHENING	JULIANA GERENA	KID KID First	MEMORIAL FAMILY TIES	SMITH	BOYS & GIRLS CLUBS	COMMUNITY BASED CONNECTIONS	HENDERSON HOMEBUILDERS	KID HOMEBUILDERS
Families who participated in all program requirements.	76%	85%	93%	87%	69%	75%	96%	89%
Families who improved family functioning.	93%	94%	98%	89%	88%	99%	80%	74%
Families with no verified abuse findings 12 months post program completion.	100%	95%	100%	100%	100%	97%	93%	89%
Parents demonstrated improvement in their parenting skills.					92%			
Families who successfully avoided out-of-home placement.								
Fathers who reported satisfaction with Fatherhood group sessions.								
Fathers who attended monthly Fatherhood group sessions.								
						Data not available		
						Data not available		





# Family Support – Abuse & Neglect Prevention

Summary of Performance Measures FY 21-22

FAMILY STRENGTHENING	JACK & JILL	MEMORIAL TEEN	PACE	HENDERSON MST	HISPANIC UNITY	JAFCO		
Families who participated in all program requirements.	100%	99%	84%	86%	83%	83%		
Families who improved family functioning.	Data not available	85%	89%					
Families with no verified abuse findings 12 months post program completion.	93%	100%	100%	100%	99%	100%		
Youth did not obtain law violations 6 mo. post program completion.			100%	84%	N/A	100%		
Parents who reported parenting attitudes/behaviors consistent with decreased risk of child abuse/neglect.						84%		
Parents who reported satisfaction with Family Training Sessions.						98%		
Children who demonstrated increased adaptive behaviors and/or decreased behavior problems.	Data not available							
Youth maintained/improved school attendance during the program.			39%	67%				
Mothers who score a 9 or above on the EPDS report fewer symptoms of depression.			84%					
KINSHIP			HARMONY	KIDS	MENTAL HEALTH	LEGAL AID		
Caregivers satisfied with Kinship services.			100%	97%	76%			
Caregivers demonstrated acceptable level and/or increase in protective factors.			97%	93%	88%			
Kinship children did not require foster or institutional care 12 months post program completion.			100%	99%	93%			
Kinship children did not require foster or institutional care while receiving services.			98%	97%	100%			
Youths satisfied with Kinship services.			100%	N/A	71%			
Kinship children served with one or more incarcerated biological parent.			8%					
Kinship children served who are from the refugee population.			11%					
Youths satisfied with Kinship services.								
Kinship families satisfied with Legal Aid services.			89%					
Kinship families whose legal goal was met.			99%					



TRAUMA SUPPORTS	BBHC	CBC: HEAL TRAUMA	HEALING ART: HEAL TRAUMA	MEMORIAL: HEAL TRAUMA	MENTAL HEALTH: HEAL TRAUMA	SMITH: HEAL TRAUMA	JAFCO
Clients satisfied with services.	93%	N/A	N/A	N/A	N/A	N/A	
Participants who successfully completed treatment.	95%						
Participants who improved behavioral health functioning.	91%						
Participants who reported satisfaction with services.							
Participants who reported an increase in feelings of social support.							
Participants who reported a reduction in feelings of grief.							
Families satisfied with group services.							100%
Eligible families linked to desired/necessary services as specified on their wellness plan.							100%
Families satisfied with case management/navigator services.							100%
Families that reported services improved well-being.							100%
Clients placed in approved shelter/housing options.							
Clients referred for services based on needs and barriers identified during assessments.							
Participants who reported satisfaction with services.							



HEALTHY FAMILIES	BROWARD REGIONAL HEALTH PLANNING COUNCIL
Families who received at least 75% of home visits as prescribed by the leveling system.	64%
Families retained in the program.	26%
Target children enrolled in the project six months or longer were linked to a medical provider.	95%
Participants who improved at least one score on the Healthy Families Parenting Inventory.	98%
Families that completed the program with improved/maintained self-sufficiency.	85%
Target children enrolled in program were up to date with Well Baby Checks by age 2.	87%



<b>ADOPTION CAMPAIGN</b>	<b>FOREVER FAMILY</b>
Number of children adopted.	12
TV impressions.	2.8+ million
Views generated on YouTube and Facebook.	217,023
Title IV-E Adoption Assistance reimbursement to CSC.	\$85,556

<b>ADOPTION CAMPAIGN</b>	<b>HEART GALLERY</b>
Websites inquires for adoption.	128
Community donations.	\$129,000
Title IV-E Adoption Assistance reimbursement to CSC.	\$21,288

<b>LEGAL ADVOCACY WORKS LEGAL SUPPORT PROGRAM</b>	<b>LEGAL AID</b>
Youth had no new law violations during the program.	87%
Youth reduced delinquency risk.	87%
Youth with no law violations 12 months post program completion.	91%
Youth with improved school/employment.	84%
LAW Line callers reported their needs were met.	N/A
Children whose legal permanency goal was met.	97%



<b>HISPANIC UNITY VOLUTEEER INCOME TAX ASSISTANCE (VITA)</b>	<b>VITA</b>
Tax return submissions that were accepted.	94%
VITA clients satisfied with their overall experience.	83%

<b>SOUTH FLORIDA HUNGER COALITION</b>	<b>MOBILE SCHOOL PANTRY</b>
Parents satisfied with the overall experience at Mobile School Pantry.	96%
Parents satisfied with the variety and selection of food distributed.	98%

<b>HARVEST DRIVE</b>	<b>FOOD DISTRIBUTION</b>
Number of 20-pound bags of food distributed.	14,700
Number of families assisted with food and supplies during November Thanksgiving Harvest Drive across all funders and volunteers.	2,462

<b>SOUTH FLORIDA HUNGER COALITION</b>	<b>SUMMER BREAKSPOT</b>
Adults positively impacted by the Summer BreakSpot Project.	90%
Children positively impacted by the Summer BreakSpot Project.	93%
Adults satisfied with the services provided by Summer BreakSpot.	90%
Children satisfied with the services provided by Summer BreakSpot.	87%

<b>COMMUNITY ENHANCEMENT COLLABRATION</b>	<b>FOOD DISTRIBUTION</b>
Number of families served.	<b>N/A</b>
Number of events attended.	24
Pounds of food distributed.	84,000



<b>DELIVERLEAN</b>	<b>FOOD DISTRIBUTION</b>
Number of families served during Winter break.	70
Number of children served during Winter break.	205
Number of families served during Spring break.	80
Number of children served during Spring break.	185

<b>FLIPANY</b>	<b>FOOD DISTRIBUTION</b>
Number of food distributions.	26
Number of household (families) served.	1,458

<b>UNITED WAY - CENTER FOR WORKING FAMILIES</b>	<b>HOMELESS</b>
Participants increased their financial wellbeing.	<b>Data not available</b>
Participants increased their level of self-sufficiency.	<b>Data not available</b>
Participants satisfied with the services received.	<b>Data not available</b>

<b>HOPE SOUTH FLORIDA</b>	<b>HOMELESS SUPPORT</b>
Participants placed in approved shelter/housing options.	<b>8%</b>
Participants referred for services based on needs and barriers identified during assessment.	95%
Participants satisfied with services.	97%



## Water Safety

Summary of Performance Measures FY 21-22

<b>BROWARD COUNTY BOARD OF COMMISSIONERS</b>	<b>SWIM CENTRAL</b>
Participants who completed between 3-6 lessons and improved by at least 1 level on the Water Safety Skills Checklist.	66%
Participants who completed between 7-10 lessons and improved by at least 1 level on the Water Safety Skills Checklist.	72%
Participants who completed between 7-10 lessons and improved by at least 2 levels on the Water Safety Skills Checklist.	29%
Children who participated in the program that have not drowned 3 years post program completion.	100%

<b>STATE OF FLORIDA, DEPARTMENT OF HEALTH WATER SAFETY</b>	<b>DROWNING PREVENTION</b>
Number of Water Smart Broward/Drowning Prevention Task Force meetings hosted.	14
Number of Train the Trainer attendees representing Family Strengthening agencies and BSO-CPIS.	140
Number of door alarms distributed to agencies.	900
Number of community outreach events attended with Drowning Prevention Information disseminated.	28
Number of community outreach trainings provided to general public.	14





<b>POSITIVE BEHAVIOR INTERVENTIONS AND SUPPORTS (PBIS)</b>	<b>FAMILY CENTRAL</b>
Teachers that completed training.	40%
Parents that completed parenting classes.	43%
Parents satisfied with services.	99%
Sites that increased verbal and non-verbal interaction of teachers with children.	90%
Sites that decreased number of red flags regarding classroom behavior.	97%

<b>LITERACY VOLUNTEER RECRUITMENT &amp; MANAGEMENT</b>	<b>HANDSON BROWARD</b>
Volunteers and agencies reporting their needs met by HandsOn Broward services and coordination	98%
Reading coaches and mentors satisfied with HandsOn Broward training and coordination services.	98%
Participating agencies satisfied with HandsOn Broward coordination services.	98%

<b>SUBSIDIZED CHILD CARE SLOTS</b>	<b>ELC</b>
Clients who reported being treated with respect and in a caring manner by staff.	99%
Clients reported that the information received was helpful/easy to understand.	98%
Clients reported overall satisfaction with the services provided by ELC of Broward County.	98%
Clients reported having a better understanding of child care options and choosing a quality child care provider.	98%

<b>VULNERABLE POPULATION CHILD CARE SLOTS</b>	<b>ELC</b>
Parents/caregivers who reported benefits by receiving child care services (e.g., pursue/maintain employment, attend school/training program).	98%
Families with no verified abuse findings during program participation.	100%

<b>READING &amp; MATH</b>	<b>READING &amp; MATH</b>
Tutors that meet expectations on Intervention Integrity.	100%
Children achieving "at or above" or "close to" target performance on measures of Letter Name Recognition & Letter Sound Fluency by their Spring assessment.	89%
Children achieving "at or above" or "close to" target performance on measures of Rhyming, Alliteration, & Picture Naming by their Spring assessment.	72%



## School Health

Summary of Performance Measures FY 21-22

<b>SIERRA LIFECARE, INC.</b>	<b>SCHOOL HEALTH</b>
Number of unduplicated students who received health services based on Individualized Health Care Plan.	4,274
Number of student (duplicated) who returned to class after receiving services.	29,128
Number of total clinic visits by students (duplicated) who received first aid, emergency, prevention, and health care services.	41,815

<b>MIAMI LIGHTHOUSE FOR THE BLIND AND VISUALLY IMPAIRED</b>	<b>SCHOOL HEALTH</b>
Number of comprehensive eye exams (with and without eye dilation).	218
Number of eyeglasses prescribed.	144



# Elementary School Initiatives Out-of-School Time (General Population)

Summary of Performance Measures FY 21-22

M.O.S.T. (GP)	ASP	BOYS & GIRLS CLUBS	HALLANDALE	HOLLYWOOD	CAS	KIDS	MIRAMAR	NEW MIRAWOOD
Classroom met quality standards for Project Based Learning. (Summer Only)	82%	100%	100%	83%	100%	100%	75%	<b>Data not available</b>
Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)	82%	86%	100%	79%	100%	75%	<b>67%</b>	100%
Children improved academic performance and/or skills.	98%	98%	<b>Data not available</b>	96%	98%	93%	94%	100%
Children improved homework completion. (School Year)	96%	89%	<b>Data not available</b>	80%	93%	100%	94%	100%
Children remained safe.	100%	100%	100%	100%	100%	100%	100%	100%



# Elementary School Initiatives Out-of-School Time (General Population)

Summary of Performance Measures FY 21-22

M.O.S.T. (GP)	SOREF	SUNSHINE	YMCA	LAUDERDALE LAKES (SO)	NEW HOPE (SO)	WEST PARK (SO)
Classroom met quality standards for Project Based Learning. (Summer Only)	100%	100%	92%	100%	100%	100%
Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)	75%	79%	97%			
Children demonstrated acceptable levels of social interactions (child-staff, child-child). (1 point in time observation)				100%	75%	100%
Children improved academic performance and/or skills.	99%	100%	97%	<b>Data not available</b>	100%	100%
Children improved homework completion. (School Year)	92%	92%	97%			
Children remained safe.	100%	100%	100%	100%	100%	97%



## Elementary School Initiatives Out-of-School Time (General Population)

### Summary of Performance Measures FY 21-22

<b>M.O.S.T. (GP)</b>	<b>CCDH</b>
Participants who attended ADA training demonstrated knowledge about curriculum content.	83%
Providers who received individualized coaching and technical assistance achieved their goals.	94%
Providers who were satisfied with coaching.	100%

<b>Reading Explorers</b>	<b>FIU</b>
Children who improved in Oral Reading Fluency.	73%
Parents satisfied with services provided.	95%
Sites that reported children benefited from the program.	92%
Sites that reported they would recommend the program.	100%



## Out-of-School Time (Special Needs)

### Summary of Performance Measures FY 21-22

M.O.S.T. (SN)	ARC	ASP	ANN STORCK	BCC	CHC
Classrooms met quality standards for Project Based Learning. (Summer Only)	100%	100%	100%	75%	100%
Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)	75%	80%	100%	100%	100%
Children improved academic performance and/or skills.	95%	100%	100%	100%	90%
Children remained safe.	100%	100%	100%	100%	100%

M.O.S.T. (SN)	PEMBROKE PINES (SO)	JAFKO (SO)	SMITH	UCO	YMCA
Classrooms met quality standards for Project Based Learning. (Summer Only)	100%	100%	100%	100%	100%
Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)	100%	N/A	80%	88%	89%
Children improved academic performance and/or skills.	Data not available	Data not available	94%	100%	97%
Children remained safe.	100%	100%	100%	100%	100%
Children demonstrated acceptable levels of social interactions (child-staff, child-child). (1 point in time observation)	N/A	75%			

RESPIRE FOR YOUTH WITH BEHAVIORAL HEALTH CONDITIONS SPECIAL NEEDS POPULATION	JAFKO	MEMORIAL	SMITH
Caregivers who experienced reduced stress.	100%	96%	64%
Caregivers who experienced improved familial relationships.	100%	91%	96%
Children who reported satisfaction with Respite services.	100%	100%	94%



## Middle School Initiatives

Summary of Performance Measures FY 21-22

YOUTH FORCE	CHC	WEST PARK	COMMUNITY ACCESS	COMMUNITY RECONSTRUCTION	CROCKETT DELUCA	CROCKETT	FIREWALL DELUCA	FIREWALL
Youth who demonstrated gains in Youth Development competencies.	88%	86%	88%	89%	81%	80%	84%	83%
Youth who did not use alcohol, drugs or vape.	96%	100%	100%	94%	92%	98%	86%	94%
Youth who did not become pregnant or cause a pregnancy.	100%	100%	100%	100%	100%	100%	100%	100%
Youth who were promoted to the next grade.	100%	96%	91%	96%	98%	98%	92%	97%
Youth who attended school regularly.	77%	93%	84%	84%	85%	89%	85%	90%
Youth who did not experience bullying.	100%	96%	100%	96%	98%	96%	97%	99%
Youth who did not obtain any new law violations during the program.	100%	98%	100%	93%	87%	97%	96%	94%

YOUTH FORCE	HANDY	HARMONY	HUF	MEMORIAL DELUCA	MEMORIAL	OIC	OUR CHILDREN OUR FUTURE	URBAN LEAGUE	YMCA
Youth who demonstrated gains in Youth Development competencies.	80%	100%	79%	82%	81%	83%	72%	65%	78%
Youth who did not use alcohol, drugs or vape.	86%	100%	92%	92%	96%	93%	66%	93%	91%
Youth who did not become pregnant or cause a pregnancy.	100%	100%	99%	99%	100%	99%	100%	99%	100%
Youth who were promoted to the next grade.	100%	100%	100%	95%	100%	100%	98%	99%	97%
Youth who attended school regularly.	95%	91%	88%	91%	88%	86%	84%	89%	90%
Youth who did not experience bullying.	91%	100%	96%	97%	95%	94%	90%	86%	92%
Youth who did not obtain any new law violations during the program.	100%	99%	100%	100%	99%	97%	89%	100%	94%





## Middle School Initiatives

Summary of Performance Measures FY 21-22

YOUTH FORCE	HANLEY
Participants who successfully completed a prevention program.	100%
Sessions in which participants increased knowledge of Alcohol use prevention.	100%

CHOOSE PEACE	CHOOSE PEACE INITIATIVE
Pieces of education material on youth violence, prevention, and bullying were distributed at school and community events.	15,600
Number of youth participated in Agents of Change school-based programs.	449

PEACE	COMMUNITY BASED CONNECTIONS	CROCKETT	HARMONY	SMITH
Youth who demonstrated gains in Youth Development competencies.	76%	87%	84%	99%
Youth who did not use alcohol, drugs or vape.	94%	98%	100%	100%
Youth who did not become pregnant or cause a pregnancy.	100%	100%	100%	100%
Youth who were promoted to the next grade.	96%	100%	96%	94%
Youth who attended school regularly.	94%	95%	97%	72%
Youth who did not experience bullying.	98%	96%	100%	100%
Youth who did not obtain any new law violations during the program.	100%	100%	97%	95%



# High School Initiatives

Summary of Performance Measures FY 21-22

HIGH SCHOOL INITIATIVES	CBC	FIREWALL	HISPANIC UNITY	YMCA	MOTIVATIONAL EDGE	MODS
Youth enrolled in credit recovery achieved gains in focus subject.	76%	N/A	N/A	N/A		
Youth improved their science grade.		77%	77%	73%		
Youth improved their math grade.		63%	70%	75%		
Youth improved their reading grade.		85%	84%	85%		
Youth decreased external suspensions.		99%	100%	98%		
Youth attended school regularly.		66%	80%	63%		
Youth reported overall satisfaction with the program.					Data not available	
Youth reported they would recommend the program to friends.					Data not available	
Youth reported program staff treated them with respect.					Data not available	
Youth increased knowledge of science concepts.						89%
Youth demonstrated proficiency in employment and job retention skills.						100%

SUMMER YOUTH EMPLOYMENT PROGRAM (SYEP)	CAREER SOURCE
Youth satisfied with their work experience.	98%
Employers indicated high satisfaction with the program support and youth employee(s).	98%
Youth demonstrated proficiency in employability and job retention skills.	93%
Youth successfully completed the program.	97%



## Special Needs Support Training & Employment Program (STEP)

Summary of Performance Measures FY 21-22

<b>SUPPORTED TRAINING &amp; EMPLOYMENT PROGRAM (STEP) SPECIAL NEEDS POPULATION</b>	<b>ARC</b>	<b>CHC</b>	<b>SMITH</b>	<b>UCO</b>	<b>YMCA</b>
Youth acquired measurable skills in Daily Living Activities.	76%	89%	92%	<b>50%</b>	64%
Youth acquired measurable skills in Work-related Behaviors.	85%	100%	100%	85%	98%
Youth acquired measurable skills in Job Duties.	82%	100%	100%	<b>43%</b>	98%
Youth who are employed or pursuing post-secondary education 6 months post program completion.	80%	100%	71%	<b>32%</b>	71%



## Healthy Youth Transitions & Independent Living

Summary of Performance Measures FY 21-22

HEALTHY YOUTH TRANSITIONS & INDEPENDENT LIVING (HYT)	CAMELOT	GULF COAST	HANDY	HARMONY	HENDERSON	MEMORIAL	PACE	SUNSERVE
Youth aged 15-19 who did not become pregnant or cause a pregnancy.	97%	91%	100%	91%	100%	97%	93%	100%
Youth did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.	89%	93%	97%	94%	79%	97%	100%	100%
Youth demonstrated proficiency or improvement in employability and job retention skills.	97%	87%	90%	91%	64%	81%	97%	89%
Youth made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.	76%	77%	80%	94%	79%	67%	80%	98%



# Healthy Youth Transitions & Independent Living

Summary of Performance Measures FY 21-22

HEALTHY YOUTH TRANSITIONS & INDEPENDENT LIVING (HYT)	HOMES	MODS	FLITE: ONE STOP SHOP	FLITE: CWSYOP
Youth successfully completed internship.	76%			
Youth demonstrated proficiency or improvement in employability and job retention skills.	100%			
Sites that indicated satisfaction with program support and youth intern(s).	83%			
Youth who were employed upon internship completion.	77%			
Youth found employment after the internship.		83%		
Youth demonstrated proficiency in employability and job retention skills.		89%		
Youth served in the College Boost Program that made learning/educational gains.			98%	
Youth served by the housing coordinator secured housing.			79%	
Youth improved organizing and leadership competencies.				86%
Youth satisfied with YSO trainings and events.				88%

HEALTHY YOUTH TRANSITIONS & INDEPENDENT LIVING (HYT)	FLITE: HOPE COURT
Youth who successfully completed the program.	Too soon to measure
Youth who completed Virtual Vision Boards.	Too soon to measure
Youth who had restorative legal hearing every 6 weeks.	Too soon to measure
Youth who had pre-court circles prior to court hearing.	Too soon to measure
Youth who attended independent living workshops.	Too soon to measure



# Delinquency Diversion

Summary of Performance Measures FY 21-22

NEW DAY	BSO	CAMELOT	HARMONY	HENDERSON	JULIANA GERENA	MEMORIAL TIER I & II	PACE	SMITH	URBAN LEAGUE
Youth who successfully completed the program.	85%	79%	92%	90%	80%	78%	90%	87%	91%
Youth who increased their level of resilience.	91%	85%	88%	100%	100%	97%	81%	100%	83%
Youth who had no law violations during program participation.	91%	94%	96%	90%	91%	90%	95%	89%	91%
Youth who improved or maintained school attendance during program participation.	68%	Data not available	88%	50%	86%	82%	79%	Data not available	60%
Youth who had no law violations 12 months post program completion.	86%	78%	97%	97%	96%	88%	88%	87%	89%



## Children's Health Insurance Outreach (KidCare)

Summary of Performance Measures FY 21-22

CHILDREN'S HEALTH INSURANCE OUTREACH KIDCARE	BROWARD COUNTY HEALTH DEPARTMENT
Number of community events attended by KidCare staff to reach potential eligible residents.	54
Number of providers from child serving agencies trained through virtual education/training sessions.	<b>Data not available</b>
Number of public education/training sessions held.	409
Participants satisfied with public education/training sessions.	100%





<b>FIRST CALL FOR HELP (GENERAL POPULATION)</b>	<b>2-1-1</b>
Callers that contacted 2-1-1 for information regarding EITC that were referred to VITA site.	99%
Callers that contacted 2-1-1 who were satisfied with the assistance provided.	98%

<b>FIRST CALL FOR HELP (BEHAVIORAL HEALTH)</b>	<b>2-1-1</b>
Families who reported an increase in their ability to access services and resources in their communities.	99%
Families satisfied with Henderson case management services.	99%

<b>FIRST CALL FOR HELP (SPECIAL NEEDS)</b>	<b>2-1-1</b>
Families who reported an increase in their ability to access services and resources in their communities.	99%
Families satisfied with JAFCCO case management services.	95%



## Capacity Building

Summary of Performance Measures FY 21-22

CAPACITY BUILDING INITIATIVES	CSC
Organizations who were awarded Capacity Building Grants.	8
Hours of professional coaching and consulting from the SBDC provided	245
Attendees reported overall satisfaction with capacity building related trainings.	98%
Attendees in the Frequency Matters program, including "High Frequency Leadership" and "High Frequency Careers", reported overall satisfaction with the training series.	98%
Amount invested in non-profit organizational capacity building through grants.	\$162,656

HANDSON BROWARD	HANDSON BROWARD
HOB trained volunteers who chose to engage in projects supporting child serving agencies.	93%
Volunteers satisfied with training sessions.	98%
Recipient agencies who benefitted from HandsOn Broward volunteers.	98%

RACIAL EQUITY INSTITUTE (REI)	CSC
Participant who reported satisfaction with Equity Boot Camp morning session.	88%
Participants who reported overall satisfaction with REI training.	92%
REI Participants who reported an increase in knowledge of how racism dehumanizes all people.	89%
REI Participants who reported an increase in knowledge about racism in the U.S. after taking the workshop.	95%

SKILL BUILDING TRAINING	CSC
Participants who reported overall satisfaction with training.	98%
Participants who reported they would recommend the session to other participants.	98%
Participants who reported the information/ideas provided translate into usable skills and tools.	98%
Participants who reported their knowledge of the subject matter broadened by the training.	98%



# **CSC In The News**

# KIDVISION PRE-K NEW WORDS

Visit [KidVisionPreK.org](http://KidVisionPreK.org)



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## BROWARD COUNTY EMPLOYERS WANTED FOR SUMMER EMPLOYMENT PROGRAM

Nov 21, 2022 | [SF STAT!](#)



November 21, 2022 – CareerSource Broward (CSBD) encourages Broward County employers to participate as a worksite for the 2023 Summer Youth Employment Program (SYEP) in an effort to help prepare the region’s future workforce. Businesses can hire a young adult at **NO COST** – a savings of nearly \$3,000 per youth hired – thanks to the Children’s Services Council of Broward County and additional funders.

*“The SYEP Program offers multiple advantages to our youth, including gaining real-world work experience and income, developing employability skills, and receiving mentorship from professionals across various industries and occupations,”* said Carol Hylton, President/CEO of CareerSource Broward. *“We are appreciative of the employers that work with us to provide meaningful employment and mentorship to our next generation of talent.”*

Youth between the ages of 16 and 18 will earn a wage of \$14 per hour and can work up to 30 hours per week between June and August. Selected youth will work in a variety of clerical assistant or aide roles with government agencies, libraries, community organizations, for-profits, nonprofits, and more. In

preparation for their first day of work, youth will receive paid employability skills training that emphasizes job-readiness skills, professionalism, and workplace expectations.

*"The Children's Services Council of Broward County is proud to once again be the principal funder of the Summer Youth Employment Program (SYEP), managed by CareerSource Broward," said Cindy Arenberg Seltzer, President & CEO of Children's Services Council of Broward County. "SYEP is an important public-private partnership providing low-income youth an opportunity to learn skills employers are looking for. By giving youth an opportunity to learn on the job at no or low cost to the business, participating businesses contribute to growing their future workforce."*

Employers interested in hiring and mentoring youth in the summer can complete the short registration form by visiting [www.careersourcebroward.com/syep](http://www.careersourcebroward.com/syep). For more information about SYEP, contact Latema King, program manager, at (954) 202-3830, ext. 3021, or [lking@careersourcebroward.com](mailto:lking@careersourcebroward.com).

**Source:** [Broward County Employers Wanted For Summer Employment Program - Florida Hospital News and Healthcare Report \(southfloridahospitalnews.com\)](#)



# Food pantry opening at Zion Lutheran with emphasis on fresh foods, necessary supplies

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[newpelican.com/articles/food-pantry-opening-at-zion-lutheran-with-emphasis-on-fresh-foods-necessary-supplies/](https://newpelican.com/articles/food-pantry-opening-at-zion-lutheran-with-emphasis-on-fresh-foods-necessary-supplies/)

By The New Pelican Newspaper | on December 27, 2022December 27, 2022



Shelves at Nina's Place are a work in progress. [Courtesy]

By Judy Wilson | Associate Editor

**Deerfield Beach** – A new food pantry/market with a broad mission opens at Zion Lutheran Church Jan. 7. Partnering with the city, Deerfield Beach Community Cares and Farm Share, Nina's Place will provide free food, baby and school supplies, and hygiene products to those in need.

There are income perimeters to receive these services, but anyone can come in and discuss their situation, said Joel Smith, CEO of Community Cares.

Nina's Place will offer an even broader outreach on the last Saturday of January, February, and March by serving the homeless community. Smith is working with homeless agencies and the Broward Sheriff's Office to get the word out about this new resource for the "unhoused."

The 700-foot space will be set up like any other market, Smith said, with fresh produce, meat and dairy products, along with the baby, school, and hygiene closets.


This newest effort here to reduce hunger is named for Dr. Nina McCelland who left Zion Lutheran a sizable donation when she died in 2020. A pioneer in the field of public health and clean drinking water, McCelland's donation honored her aunt and uncle, Fern and Nick Mervos, who were members of Zion Lutheran.

She herself had a distinguished career as a chemist and bacteriologist and then headed the National Sanitation Foundation from 1968 to 1995 and in 2003 became dean of the College of Arts and Sciences at Toledo University, her alma mater.

The pantry is located on the north side of the church's campus, 969 SE 6 Ave., behind the Katie Luther Chapel.

Besides the three partnerships, Nina's Place has attracted 20 sponsors that are well known funders locally. Among them are The Children's Services Council, the Florida Department of Children and Families, the Broward Behavioral Health Coalition, JM Enterprises Foundation, United Way and the Community Foundation of Broward.

Volunteers for the Saturday markets are needed. Visit [ninasplacedfb.org](http://ninasplacedfb.org) to sign up to volunteer. No experience necessary.

Source:  [newpelican.com/articles/food-pantry-opening-at-zion-lutheran-with-emphasis-on-fresh-foods-necessary-supplies/](https://newpelican.com/articles/food-pantry-opening-at-zion-lutheran-with-emphasis-on-fresh-foods-necessary-supplies/)



## **Hispanic Unity of Florida Received \$100,000 Grant from Share Our Strength to Increase Awareness of Child Tax Credit and Support Tax Services Through October 2022**

Hollywood, FL November 29, 2022 --([PR.com](https://pr.com))-- Hispanic Unity of Florida (HUF) received a \$100,000 grant from Share Our Strength, a national anti-hunger organization, to increase access to free, quality tax assistance and to support outreach and enrollment efforts for the Child Tax Credit (CTC).

Today, HUF is excited to announce a Facebook Live event on Wednesday, November 30 at 12:00PM, along with Share Our Strength and Florida Prosperity Partnership Coalition, an interactive 30-minute chat with experts. Learn about the community key findings and impacts during the time of service. Join the chat by clicking here: <https://fb.me/e/4eeFPuan5>.

HUF is part of Broward Tax Pro – a coalition of three dozen community partners, with funders including the Children's Services Council of Broward and the United Way of Broward – which provides no-cost tax preparation services to thousands of qualified Broward County residents. Clients with household incomes of up to \$66,000/year, may save up to \$300 in tax preparation fees and can access the Child Tax Credit, a refundable tax credit worth up to \$3,600 per child by filing amendments or first-time returns. IRS-certified tax professionals prepared tax returns after the regular tax season from May 16 through October 15, at three locations including HUF's main office at 5840 Johnson Street in Hollywood.

In addition, HUF shared information about the Child Tax Credit, a refundable tax credit that helps offset the costs of raising kids and is worth up to \$3,600 for each child under 6 years old and \$3,000 for each child between 6 and 17 years old.

"Saving on tax preparation, reducing tax liability, and accessing extra dollars through tax credits provide a huge relief to the families we serve," said Felipe Pinzon, HUF's President/CEO. Clients can catch up on bills, put aside money for a rainy day, or make an important purchase that has been put off. This is even more important as the community deals with rising costs of basic needs, such as food and transportation.

HUF offered services in English and Spanish to help families improve their finances, including application assistance for food assistance (SNAP), affordable health insurance, employment services, and asset building (i.e., first time homebuyers, small business education). To learn more, call 954-964-8884 or visit [www.hispanicunity.org](http://www.hispanicunity.org).

### **About Hispanic Unity of Florida (HUF)**

Hispanic Unity of Florida (HUF) was founded in 1982 by community leaders to guide newcomers to the U.S. on their journey to their American dream and to ease the acculturation process. Today, HUF is Broward County's largest 501(c) (3) dedicated to the immigrant population. With 12 programs and more than 30 services offered in three languages, this agency serves South Florida's diverse community. Since its inception, HUF has helped more than 500,000 individuals.



## About Share Our Strength

At Share Our Strength, we're ending hunger and poverty – in the United States and abroad. Through proven, effective campaigns like No Kid Hungry and Cooking Matters, we connect people who care to ideas that work.



# Meals on Wheels South Florida Partners with UKG for 34th Annual Thanksgiving Event

For a community already suffering from loneliness and isolation, the dangers

*More than 15,000 hot meals delivered to home-bound seniors on Thanksgiving since its inception*

PLANTATION, FL, USA, December 20, 2022 [EINPresswire.com/](https://www.einpresswire.com/) -- Meals on Wheels South Florida is proud to announce that thanks to a generous gift from UKG, its 34th annual Thanksgiving meal delivery program on November 24th provided meals to seven-hundred home-bound seniors in Broward County.

Meals on Wheels South Florida is one of the largest of 5,000 Meals on Wheels programs across the country working every day to protect seniors from the threats of isolation and hunger. This effort is made possible by dedicated community partners and volunteers who help strengthen efforts to provide nutritious meals and safety checks to home-bound seniors.



of Covid-19 for seniors extend far beyond the physical. Now more than ever, seniors need nutritious food, safety checks, and emotional support. Thanks to the generosity of UKG, Cigna, New York Life, and The Jack Brewer Foundation, Meals on Wheels South Florida was able to make its 34th annual Thanksgiving event a memorable day for the home-bound clients they serve.

"We are extremely grateful to have the support of UKG for our Thanksgiving program this year and in all the years passed," said Mark Adler, Executive Director of Meals on Wheels South Florida. "Thanks to their commitment to the senior community, we were able to provide seven-hundred Thanksgiving meals to our home-bound clients. This is a true testament to the power of coming together in times of great need."

"We are thrilled to partner with Meals on Wheels South Florida to amplify the impact of their annual Thanksgiving meal distribution," said Heather Geronemus, Senior Director of Social Equity, Opportunity and Impact at UKG. "We are proud to support this organization that provides critical nourishment and companionship to our county's most vulnerable senior citizens."

For more information on how you can get involved with Meals on Wheels South Florida, please visit [mowsoflo.org](https://mowsoflo.org) or call 954.731.8770.

## About Meals on Wheels South Florida

Meals on Wheels South Florida is a private nonprofit organization providing hunger-relief services since 1984. With the dedication of nearly five hundred volunteers, Meals on Wheels South Florida delivers nutritious meals, friendly visits and safety checks that enable South Florida seniors to live nourished lives with independence and dignity. Meals on Wheels South Florida serves more than 10,000 seniors and 5,000 children an estimated 1.5 million meals each year. Included in their comprehensive list of programs and services are home meal delivery, community-based dining, meals for companion pets, grocery shopping assistance, nutrition education and emergency meals. For more information, please call 954.731.8770 or visit [mowsoflo.org](https://mowsoflo.org).

## Meals on Wheels South Florida Funding Statement

Meals on Wheels South Florida is funded under the Older Americans Act and Fair Share Dollars from local municipalities through the State of Florida's Department of Elder Affairs and The Area Agency on Aging of Broward County. The generous support from The Jim Moran Foundation, Jewish Federation of Broward, United Way of Broward, the [Children's Services Council](#), the cities of Tamarac and Pompano and Private Donations allows us to provide meals and services to those in most immediate need who would otherwise be placed on the ever-growing waiting list for home-delivered meals.

## About UKG

At UKG, our purpose is people. As strong believers in the power of culture and belonging as the secret to success, we champion great workplaces and build lifelong partnerships with our customers to show what's possible when businesses invest in their people. Born from a historic merger that created one of the world's leading HCM cloud companies, our Life-work Technology approach to HR, payroll, and workforce management solutions for all people helps more than 70,000 organizations around the globe and across every industry anticipate and adapt to their employees' needs beyond just work. To learn more, visit [ukg.com](https://ukg.com).

Meals on Wheels South Florida Human  
Services Network, Inc. +1 954-714-  
6922 [email us here](#)

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This press release can be viewed online at: <https://www.einpresswire.com/article/607307273/>

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## Commissioner Denise Grant, Making a Difference in Lauderhill

South Florida Caribbean News October 17, 2022

**LAUDERHILL** – Since being elected to serve on the City of Lauderhill Commission in November of 2018, Denise Grant has worked tirelessly to make a difference in the lives of residents as well as businesses in one of the most diverse cities in Central Broward County.



Commissioner Denise D. Grant



Serving others is in her DNA, something instilled in her from her early childhood, growing up in Manchester, Jamaica. Despite her humble beginnings, Grant has always found pleasure in serving the underserved and providing opportunities for the **less fortunate**. It is this inherent need to serve that pushed her into representative politics and has made her one of the most effective elected officials in Broward.

## Taking Care of Seniors

Commissioner Denise Grant has received nothing but positive comments from residents, especially seniors, whom she meets with monthly. Her “Tea with Seniors” initiative has been very popular among elders who look forward to hearing from City representatives and community leaders to address their concerns over a cup of tea, coffee, and other refreshments.



The mother of an active teenage son, Commissioner Grant is also in tune with the youth, working closely with City staff, to create initiatives that resonate with youngsters, engaging them with mentors, and providing educational opportunities. Her “Kids of Character” initiative which honors youth of exemplary character from ages 5-18 has been very successful, attracting support from corporate businesses and other organizations.

## **Business Revolution Vision Brunch**

In January 2020, Commissioner Denise D. Grant spearheaded the inaugural Business Revolution Vision Brunch. The power brunch included speakers and panelists that left the packed house only wanting more. Trends in utilities, banking, tourism, sports, and more were discussed. The local business owners not only walked away with useful information to grow their businesses, but they also left knowing that the City of Lauderhill is a place that understands the needs of the business community.

During the COVID-19 pandemic, Commissioner Grant voted to earmark \$2 million to aid Lauderhill residents and businesses. Partnering with the Florida Bankers Association, Grant engineered a plan to help 2500 Lauderhill businesses gain access to capital. She built relationships with 30 banking leaders and institutions providing an opportunity to the funding of \$30 million to deserving Lauderhill businesses.

## **Health and Wellness**

Both mental and physical health is important to the welfare of any community. Commissioner Grant partnered with the Healing Arts Institute of South Florida International, Inc., and [\*\*Children’s Services Council of Broward County\*\*](#) with Dr. Thelma Tennie, to present Stress Awareness Tools at “Stretch and Breathe”. This monthly exercise activity at City parks provides an outlet for residents to “exhale”. In addition, relieve stress while participating in a yoga session, working on both mind and body.

## Unity in the Community Event



Commissioner Denise Grant

Commissioner Grant joined with the Lauderhill Police Department and City Representatives to meet with residents for “Unity in the Community” where law enforcement officers and residents get to know each other to address concerns about crime and public safety. Officers provide safety tips, hear about the residents’ concerns, and provide educational flyers and handouts in a very informal setting. This has been very effective in creating an environment of trust and understanding between law enforcement and the public.

## Open-Door Policy

Grant goes on an open-door policy providing easy access to residents. They can always call her office to make an appointment. Plus, being able to discuss any concern they may have. At many of the **community events**, she will take the time to have one-on-one conversations and will follow up to ensure that the resident’s or businessperson’s concern is addressed to satisfaction.

**Source:** [Commissioner Denise Grant, Making a Difference in Lauderhill \(sflcn.com\)](https://www.sflcn.com)

## FLORIDA NEWS

## State leaders vow reforms to crack down on sex trafficking in Florida after Sun Sentinel investigation

By David Fleshler, Spencer Norris and Brittany Wallman  
South Florida Sun-Sentinel • Dec 18, 2022 at 6:00 am



State officials vowed to implement new measures to fight sex trafficking in hotels, protect victims who cooperate with law enforcement and increase penalties for traffickers after a South Florida Sun Sentinel investigation exposed a broken system that enables the illegal trade to flourish in Florida.

The four-part Sun Sentinel series [“Innocence Sold”](#) and [accompanying podcast](#) showed how hotels get away with thousands of violations of an anti-trafficking law. It also illustrated how the foster care system funnels children into the sex trade and how the criminal justice system punishes victims.

Several proposals appear likely to be introduced in the coming session of the state Legislature.

Legislators from both parties, including Florida Senate President Kathleen Passidomo, R-Naples, and Florida House Speaker Paul Renner, R-Palm Coast, expressed concern over the issues revealed by the series.

“The President is certainly open to any enhancements that would strengthen our laws to better protect children and other victims of human trafficking,” Passidomo’s deputy chief of staff, Katie Betta, said in an emailed response. “... In the context of committee meetings, which resume in January, the Senate will continue to pursue policy and funding options to continue the fight against human trafficking in Florida.”

House Speaker Renner, in an emailed statement, said, “Investigative reporting further identifying tragic experiences of young victims once again shines a bright light on these crimes and only redoubles the current efforts of the Governor, First Lady, Lt. Governor, Attorney General, law enforcement, businesses, and Florida’s legislative leaders.” Members of Congress also weighed in.

U.S. Sen. Marco Rubio, R-Florida, responded to the series with support for more accountability, without being specific.

“Every individual story is heartbreaking,” he said in a statement emailed by his office. “Anyone who preys on these vulnerable children should be in jail. And anyone who willfully turns a blind eye should be held accountable.”

U.S. Rep. Debbie Wasserman Schultz, D-Weston, laid blame for trafficking of foster care teens at the feet of Republican-run Florida and its privatized foster care system.

“Florida is pipelining vulnerable girls into group homes instead of doing the harder work of finding families to keep them safe, and all of it in conflict with federal law,” she said in an emailed statement. “Florida Republicans do their best to avoid any accountability or responsibility and instead prioritize the flow of funds to private contractors over the fate of our most vulnerable young ones.”

Gov. Ron DeSantis’ office criticized the series, saying it wasn’t based on “genuine conversation with state agencies” — though the leaders of relevant agencies, including the attorney general and the head of the Department of Children and Families, declined to be interviewed by the Sun Sentinel.

Points his office said were omitted were, in fact, included in the series.

The governor’s spokesman said “state agencies are supporting legislation in the upcoming session to increase and codify additional penalties for human trafficking,” but he did not respond to specific questions about proposed legislation or changes to the state’s legal process.

## **Holding hotels accountable**

The Sun Sentinel series showed that [hotels faced no consequences for violations of a 2019 state law](#) that required them to fight human trafficking by providing staff with training, putting up posters in public places and implementing procedures for reporting suspected cases.

Hotels and other public lodging establishments had racked up 14,279 violations as of Sept. 20, 2022. But while the law allows for fines of up to \$2,000 per day, no hotels had been fined, even though more than 100 had accumulated at least six violations each.

The Florida Department of Business and Professional Regulation, which is responsible for enforcement, explained the lack of fines by saying that all the hotels and other rental properties had fixed their violations within the law’s 90-day compliance period.

Kevin Malone, chief executive of the U.S. Institute Against Human Trafficking and former Los Angeles Dodgers general manager, criticized DeSantis for allowing hotels to escape fines.

“Overall, Governor DeSantis has done a great job as the Governor of Florida,” he said in a written statement. “But he has been a disappointment when it comes to human trafficking — especially child sex trafficking. His administration has declined to issue fines after over 14,000 violations of sex trafficking law by Florida hotels and lodging establishments.”





State Sen. Lauren Book, D-Davie, says she will introduce a bill to punish hotels that repeatedly violate the anti-trafficking law. (Phil Sears/AP)

State Senate Minority Leader Lauren Book, D-Davie, who sponsored the original hotel legislation, said she plans to introduce a bill to punish hotels that repeatedly violate the anti-trafficking law. “You could start having to pay those fines or you could lose your license,” said Book. “There are several things that we’re looking at and what we want to do to make sure that establishments are safe for people. We’re working also with some survivors who have some ideas, and we’re really looking forward to proposing a piece of legislation here as committee weeks start to really get under way in January.”

But Book is a Democrat in a Legislature that has long been controlled by Republicans. After a red wave broke over the state in the November election, Republicans emerged with an even stronger position, holding 112 seats to the Democrats’ 47. Book would need Republican support to pass legislation.

A spokeswoman for Passidomo, the Republican president of the state Senate, said she “respects Leader Book’s important work on this issue and would certainly be interested in reviewing that legislation when a draft becomes available. As an attorney, she likes to read every bill before she comments, but certainly she would be interested in reviewing the language Senator Book puts forward for consideration in the Senate.”

Savannah Parvu, who has testified to the state Legislature in the past about being trafficked in Florida hotels as a child, is one of the survivors Book is working with.

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## **Protecting victims**

Legislation to prevent trafficking victims from being [mistreated by the legal system](#) is also expected.

One proposal could allow some trafficking victims to cooperate with criminal cases against their traffickers while avoiding depositions that force them to relive their traumas. Often lasting hours, depositions allow lawyers for the accused to pepper a witness with intrusive and embarrassing questions on the record, and are considered an obstacle to prosecution since many survivors often don’t want to go through such an ordeal.

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“We haven’t been able to settle on legislation that would allow for a witness to testify but at the same time not be subject to a deposition,” said Overdorf, vice chair of the state House Judiciary Committee.

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Palm Beach State Attorney Dave Aronberg said that he supports limiting depositions in order to protect victims.

“It’s a crucial point here, that depositions are used as a way to intimidate victims, and you’re dealing with people who are especially vulnerable,” he said. Lawyers should have to get a judge’s approval before they depose a sexual abuse victim, he said — a rule that has been accepted in every state but three, including Florida.

“And I’m not saying they should never be deposed. I believe in the right to confront your accuser,” Aronberg said. But, “I think there should be at least some protection in the court in certain circumstances.”



## Foster care



Sarah Franco, CEO of Jewish Adoption and Family Care Options (JAFCO), at the Children's Village group foster homes campus in Sunrise on Dec. 8. She says group homes should remain an option but that the state should "work to improve their quality." (Carline Jean / South Florida Sun Sentinel)

Child welfare advocates said people in the community — not just the Legislature — can help stop the trafficking of teenage girls in foster care.

Book said the problems warrant a "deep dive" by legislators, and she has her staff studying it.

The Sun Sentinel reported that the [state's foster care system puts teenage girls at higher risk](#) of being trafficked by removing them from home and placing nearly a third of them in group homes, where traffickers prey upon them. The group homes are often located in high-crime neighborhoods.

While a relatively new federal law severely restricts funding to states that use group homes for foster care, Florida exploits a loophole and licenses facilities to serve teen girls at risk of being trafficked.

Senate President Passidomo's office cited improvements the Legislature made in past sessions to help families who foster or adopt children. She remains open to further reforms, her office said. "In total, one of the goals of these efforts is to help find safe living situations for foster children with loving families, rather than in group homes," Passidomo's spokeswoman said.

Advocates said community members are part of the solution.

Cindy Arenberg Seltzer, CEO of the Children's Services Council, a taxing authority in Broward County, said the Sun Sentinel series "breaks my heart," but she was disappointed it didn't include positive work that's under way in Broward. She urged the community "to step up."

"Become foster parents, be willing to have a group home in their neighborhood, become a mentor, donate to the many excellent agencies that work with our kids in foster or relative care," she said.

Geori Berman-Seldine, executive director of the advocacy group Florida's Children First, said the state DCF should redouble efforts to reduce the use of group foster homes. The numbers of children in foster care and group care has been on the decline. DCF and its privatized foster care agencies "should make more aggressive efforts to find family homes for all children in at-risk group homes," she said in a written statement.

If at-risk group homes are used for teens at risk of sex trafficking, she said, the state should commission a study to see if they actually are helping.

"Are children better off for having lived in one?" she asked.

At JAFCO Children's Village group foster homes in Sunrise, founding CEO Sarah Franco said group foster care should remain an option, but the state should "work to improve their quality."

JAFCO, or Jewish Adoption and Family Care Options, is a ChildNet contractor in Broward, part of the privatized Florida foster care system, and has had no trafficking cases in its 30-year history, she said.

"We have a lot of rules," Franco said, explaining that the kids cannot go outside without permission. "Some of these kids have never had rules."

The campus has a gate around it, and Franco is among those who support using neighborhood crime analysis during state licensure — something the state doesn't currently do.

Book said the issue is too complex for a simple fix.

"I think that is something that we have to take a really deep dive on," she said. "Not all group homes are created equal."

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anywhere in the country, 24 hours a day, seven days a week. You can also get more information and submit a tip on the [NHTRC website](#).

**Source:** [Florida officials vow reform after Innocence Sold series \(sun-sentinel.com\)](#)

# Officials promise reforms after series

## Investigation exposes broken system that is flourishing in Florida

By David Fleshler, Spencer Norris and Brittany Wallman

South Florida Sun Sentinel

State officials vowed to implement new measures to fight sex trafficking in hotels, protect victims who cooperate with law enforcement and increase penalties for traffickers after a South Florida Sun Sentinel investigation exposed a broken system that enable the illegal trade to flourish in Florida.

The four-part Sun Sentinel series “Innocence Sold” and accompanying podcast showed how hotels get away with thousands of violations of an anti-trafficking law. It also illustrated how the foster care system funnels children into the sex trade and how the criminal justice system punishes victims.

Several proposals appear likely to be introduced in the coming session of the state Legislature. Legislators from both parties, including Florida Senate President Kathleen Passidomo, R-Naples, and Florida House Speaker Paul Renner, R-Palm Coast, expressed concern over the issues revealed by the series.

“The President is certainly open to any enhancements that would strengthen our laws to better protect children and other victims of human trafficking,” Passidomo’s deputy chief of staff, Katie Betta, said in an emailed response.”... In the context of committee meetings, which resume in January, the Senate will continue to pursue policy and funding options to continue the fight against human trafficking in Florida.”

House Speaker Renner, in an emailed statement, said, “Investigative reporting further identifying tragic experiences of young victims once again shines a bright light on these crimes and only redoubles the current efforts of the Governor, First Lady, Lt. Governor, Attorney General, law enforcement, businesses, and Florida’s legislative leaders.”

Members of Congress also weighed in.

U.S. Sen. Marco Rubio, R-Florida, responded to the series with support for more accountability, without being specific.

“Every individual story is heartbreaking,” he said in a statement emailed by his office. “Anyone who preys on these vulnerable children should be in jail. And anyone who willfully turns a blind eye should be held accountable.”

U.S. Rep. Debbie Wasserman Schultz, D-Weston, laid blame for trafficking of foster care teens at the feet of Republican-run Florida and its privatized foster care system.

“Florida is pipelining vulnerable girls into group homes instead of doing the harder work of finding families to keep them safe, and all of it in conflict with federal law,” she said in an emailed statement. “Florida Republicans do their best to avoid any accountability or responsibility and instead prioritize the flow of funds to private contractors over the fate of our most vulnerable young ones.”

Gov. Ron DeSantis’ office criticized the series, saying it wasn’t based on “genuine conversation with state agencies” — though the leaders of relevant agencies, including the attorney general and the head of the Department of Children and Families, declined to be interviewed by the Sun Sentinel. Points his office said were omitted were, in fact, included in the series.

The governor’s spokesman said “state agencies are supporting legislation in the upcoming session to increase and codify additional penalties for human trafficking,” but he did not respond to specific questions about proposed legislation or changes to the state’s legal process.

### Holding hotels accountable

The Sun Sentinel series showed that hotels faced no consequences for violations of a 2019 state law that required them to fight human trafficking by providing staff with training, putting up posters in public places and implementing procedures for reporting suspected cases.

Hotels and other public lodging establishments had racked up 14,279 violations as of Sept. 20, 2022. But while the law allows for fines of up to \$2,000 per day, no hotels had been fined, even though more than 100 had accumulated at least six violations each.

The Florida Department of Business and Professional Regulation, which is responsible for enforcement, explained the lack of fines by saying that all the hotels and other rental properties had fixed their violations within the law’s 90-day compliance period.

Kevin Malone, chief executive of the U.S. Institute Against Human Trafficking and former Los Angeles Dodgers general manager, criticized DeSantis for allowing hotels to escape fines.

“Overall, Governor DeSantis has done a great job as the Governor of Florida,” he said in a written statement. “But he has been a disappointment when it comes to human trafficking — especially child sex trafficking. His administration has declined to issue fines after over 14,000 violations of sex trafficking law by Florida hotels and lodging establishments.”

State Senate Minority Leader Lauren Book, D-Davie, who sponsored the original hotel legislation, said she plans to introduce a bill to punish hotels that repeatedly violate the anti-trafficking law.

“You could start having to pay those fines or you could lose your license,” said Book. “There are several things that we’re looking at and what we want to do to make sure that establishments are safe for people. We’re working also with some survivors who have some ideas, and we’re really looking forward to proposing a piece of legislation here as committee weeks start to really get under way in January.”

But Book is a Democrat in a Legislature that has long been controlled by Republicans. After a red wave broke over the state in the November election, Republicans emerged with an even stronger position, holding 112 seats to the Democrats’ 47. Book would need Republican support to pass legislation.

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If you have tips, feedback or information for the reporters, email [ITeam@sunsentinel.com](mailto:ITeam@sunsentinel.com). More ways to submit confidential tips can be found at [SunSentinel.com/tips](https://www.sun-sentinel.com/tips).

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# CSC Correspondence

*Thank  
you to  
our Corporate  
and Community  
Sponsors for  
2022*

**WE SERVED OVER 14,000 SOUTH FLORIDA  
RESIDENTS**



**Thank you Ashanti family for making this another successful year.  
Because of your contributions we were able to serve over 14,000 in  
South Florida.**

**City of Pompano and John Knox Village  
The Christmas Chocolate Nutcracker**

**Pompano Beach Green Market**

**Pompano Beach Untapped**

**The Arts a Bridge to Social Justice**

**Collier City Family Fun day**

**Pompano NW Library Juneteenth. Sweet Potato Festival**

**Light UP MLK**

**City of Tamarac Juneteenth Celebration**

**Prayer Leadership Prayer Breakfast**

**Cultural Arts Programs Showcase**

**® AARPQuilting Class**

**The late Commissioner Carlton Moore Community  
Festival**

**Classes and Programs City of Lauderdale, Fort Lauderdale,  
Pompano Beach**

**Turn Around Arts Program**

**Hopewell Missionary Baptist Church performance**

**Youth Employment Summer Intern**

**Children's Council Youth Summit**

**City of Lauderdale Lakes Black History Performance**

**From:** Bob Knotts <[rsk1writer@bellsouth.net](mailto:rsk1writer@bellsouth.net)>

**Sent:** Friday, December 2, 2022 8:43 AM

**To:** Andrew Leone <[aleone@cscbroward.org](mailto:aleone@cscbroward.org)>

**Subject:** Blog link

Happy Friday, Andrew!

Just a quick hello for now ... I wanted to send you a link to a new blog, thanking CSC for the recent funding: <https://www.thehumanityproject.com/new-blog/2022/11/30/serving-our-children-amp-families>

As always, we'll use social media, newsletter, etc. to spread the word.

I hope all is well with you! Looks like you're enjoying life, judging by your FB posts. I'm always glad to see it!

Warm wishes, as ever, my friend –

Bob

Bob Knotts, Founder & President  
The Humanity Project®, a 501c3 organization  
“Equality For Each, Respect For All”™  
954-205-2722  
[www.thehumanityproject.com](http://www.thehumanityproject.com)  
[www.rsknotts.com](http://www.rsknotts.com)

**From:** Nadia J. Clarke <[nadia.clarke@browardschools.com](mailto:nadia.clarke@browardschools.com)>

**Sent:** Tuesday, November 15, 2022 3:57 PM

**To:** Andrew Leone <[aleone@cscbroward.org](mailto:aleone@cscbroward.org)>

**Subject:** Thank you from FACE

Dear Andrew,

We want to take a moment to express our sincere gratitude for your participation in Broward Schools Family Fun Day on November 13, 2022. The day was filled with positive energy as participants learned more about services and programs offered through Children's Services Council while taking time to enjoy a day together. Families, community members, and staff benefited greatly from the valuable information you provided. Thank you for your continued support of our families and we look forward to working together in service to families and communities.

Best Regards,  
The FACE Team



**Nadia Clarke**

*Assistant Director*

Office of Family and Community Engagement

Gulfstream Early Learning Center

120 SW 4th Avenue

Hallandale Beach, FL 33009

754-323-4735 (O)

954-494-4381 (M)

[nadia.clarke@browardschools.com](mailto:nadia.clarke@browardschools.com)

THE HUMANITY PROJECT®

Blog

[NOVEMBER 30, 2022](#)

## SERVING OUR CHILDREN & FAMILIES



Thank you, Children's Services Council of Broward County. Again. CSC has been a highly valued partner of the Humanity Project for more than 15 years... and counting. That important tax-funded agency has just approved money for our Humanity Club program so that we can bring together more young students and teachers and parents to expand our garden at Pembroke Pines Charter Elementary School in Pembroke Pines, Florida. Last year, you may recall, we built a lovely Humanity Garden at this school. Now we can make it bigger and better, an even more welcoming place for reflection, relaxation and learning about the values of equality and respect-for-all. We'll hold a community event this winter to do that with our new CSC funds.





**Pics from our 2021-22 Humanity Garden**

The mission of Children's Services Council of Broward County, in their words, "is to provide leadership, advocacy, and resources necessary to enhance the lives of the children of Broward County and empower them to become responsible, productive adults through collaborative planning and funding of a continuum of quality care." CSC funds more than 100 programs that assist kids and families. They also support kid-friendly and family-friendly policies as well as help bring together those who work toward better lives for children and parents.

We want to make sure to thank Cindy Arenberg Seltzer, President and CEO of Children's Services Council of Broward County. Her strong staff includes folks such as Dr. Sharetta Remikie, Chief Equity and Community Engagement Officer, and Andrew Leone, Director of Communications and Community Engagement along with too many others to name. We are grateful to each of these dedicated community activists — and to CSC Broward. We can't do it without you.

TAGGED: [CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY](#), [THE HUMANITY PROJECT](#), [RESPECT](#), [EQUALITY](#), [HUMANITY CLUB](#), [HUMANITY GARDEN](#), [HUMANITY PROJECT SPONSOR](#)



# MONTHLY COUNCIL MEETING ATTENDANCE

October 2022–September 2023 (FY 22/23)

Council Member	Oct'22	Nov'22	Dec'22	Jan'23	Feb'23	Mar'23	Apr'23	May'23	Jun'23	Jul'23	Aug'23	TRIM I	Sep'23	TRIM II
Shari Africk-Olefson	P	P												
Vickie L. Cartwright	A	P												
Cathy Donnelly	P	P												
Beam Furr	P	P												
David H. Kenton	P	P												
Dawn Liberta	P	P												
Tom Powers	P	A												
Ryan Reiter	P	P												
Paula Thaqi	A	P												
Jeffrey S. Wood	A	P												