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**CHILDREN'S SERVICES COUNCIL  
OF BROWARD COUNTY  
MEMBERS:**

*Jeffrey S. Wood, Chair  
Governor Appointee*

*Dr. Christine Thompson, Vice Chair  
Governor Appointee*

*Senator Nan Rich, Secretary  
Broward County Commission*

*Alyssa Foganholi  
Governor Appointee*

*Dr. Howard Hepburn  
Superintendent  
Broward County Public Schools*

*Debra Hixon  
Board Member  
Broward County Public Schools*

*Julia Musella  
Governor Appointee*

*Robert Shea  
Child Protection Director,  
Southeast & Southern Regions  
Department of Children & Families*

*Dr. Paula Thaqi  
Director  
Broward County Health Dept.*

*Honorable Francis Viamontes  
Judicial Member*

*Vacant  
Governor Appointee*

**STAFF**

*Cindy J. Arenberg Seltzer  
President/CEO*

**LEGAL COUNSEL**

*John Milledge*

*Garry Johnson*

**DATE:** June 13, 2025  
**TO:** Council Members  
**FROM:** Cindy Arenberg Seltzer, President/CEO  
**SUBJECT:** Information for the June 18<sup>th</sup> Council Meeting

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Enclosed is the information packet for the **WEDNESDAY, June 18<sup>th</sup>** monthly meeting, at 9:30 a.m. in the CSC Board Room. If you usually receive a hard copy packet via courier, it should arrive Friday afternoon.

At this meeting, you will consider the FY 25/26 draft Budget and tentative Millage Rate, as well as several other action items. This month's topics for the Council Member Roundtable will be the CSC Public Survey and the 25-Year Research & Evaluation Study. These topics should provide for an interesting discussion about measuring CSC's impact on the community over the last 25 years and how to communicate that message.

If you have any questions or concerns about any of the agenda items or packet information, please feel free to call me at (954) 649-8420 or e-mail me at [cseltzer@cscbroward.org](mailto:cseltzer@cscbroward.org).

I look forward to seeing you on WEDNESDAY!



**Children's Services Council of Broward County Monthly Meeting**  
6600 W. Commercial Blvd., Lauderhill, FL 33319 (with Zoom access)

Wednesday, June 18, 2025  
9:30 a.m.

**MEETING AGENDA**

- I. Call to Order** Jeffrey S. Wood, *Chair*
- II. Roll Call** Amy Jacques, *Special Assistant*
- III. Chair's Report** Jeffrey S. Wood, *Chair*
  - a. Moment to Arrive
  - b. Approve May 2025 Council Minutes **(Tab 1)**
  - c. Approve Cancellation of July Meeting
- IV. President's Report** Cindy Arenberg Seltzer, *President/CEO*
  - a. Good of the Order
  - b. Financial Disclosure Process/Deadline
  - c. Legislative Update **(Tab 2)**
- V. Joint Finance/PPC Meeting Report** **(Tab 3)** Paula Thaqi, *Finance Committee Chair*  
Christine Thompson, *PPC Chair*
  - a. Approve Funding for Broward Behavioral Health Coalition (BBHC) Care Coordination Team for Juvenile Justice Involved Youth **(Tab 4)**
  - b. FYI – Budget Retreat Follow-Up **(Tab 5)**
  - c. FY 25/26 Proposed Budget & Millage Rate **(Tab 6)**
    - i. Approve Draft FY 25/26 Budget
    - ii. Approve Tentative Millage Rate and Authorize Staff to Adjust Budget Based on Property Appraiser's Final Report and Submit Forms
- VI. Chief Program Officer Report** Maria Juarez, *CPO*  
Approve Fiscal Sponsor Fees for Various Agencies for FY 25/26 **(Tab 7)**
- VII. Chief Innovation Officer Report** Sue Gallagher, *CIO*
  - a. Approve BBHC & Carisk Data Sharing Agreement Renewal **(Tab 8)**
  - b. FYI – Results of Bridge 2 Life (B2L) Survey of Youth Content Creators **(Tab 9)**

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| <b>VIII. Chief Public Affairs Officer Report</b>   | Sharetta Remikie, <i>CPAO</i>   |
| a. Approve Recommendations for the Capacity Building Network Trainer Cadre and Program Performance Consultants | <b>(Tab 10)</b>   |
| b. Approve Raters for FY 25/26 Capacity Building Grant for Nonprofit Organizations RFA                         | <b>(Tab 11)</b>   |
| <b>IX. Chief Operating Officer Report</b>  | David H. Kenton, <i>COO</i>   |
| a. Approve Budget Amendments and Interim Financial Statements  | <b>(Tab 12)</b>   |
| b. Accept the Managed Fund Monthly Statements  | <b>(Tab 13)</b>   |
| c. Approve CSC Monthly Purchases   | <b>(Tab 14)</b>   |
| <b>X. Broward Reads Coalition Meeting Report</b>   | <b>(Tab 15)</b> Nan Rich, <i>Committee Chair</i>  |
| <b>XI. Agency Capacity Building Committee Meeting Report</b>   | <b>(Tab 16)</b> Julia Musella, <i>Committee Member</i>  |
| <b>XII. Funders Forum Meeting Report</b>   | <b>(Tab 17)</b> Maria Juarez, <i>CPO</i>  |
| <b>XIII. Public Comment</b>  | Jeffrey S. Wood, <i>Chair</i>   |
| <b>XIV. Council Members' Roundtable</b>  | Cindy Arenberg Seltzer, <i>President/CEO</i><br>Ken King, <i>Director of Public Affairs &amp; Organizational Development</i><br>Thom Mozloom, <i>The M Network</i><br>Grace Ramos, <i>The M Network</i> |
| a. CSC Public Survey   |   |
| b. 25-Year Research & Evaluation Study   | Dr. Sue Gallagher, <i>Chief Innovation Officer</i><br>Dr. Carl Dasse, <i>DDirector of Community Research &amp; Partnering</i>   |
| <b>XV. For Your Information</b>  | <b>(Tab 18)</b>   |
| a. Community Impact  |   |
| b. Attendance Report   |   |

Please complete this form <https://bit.ly/3nbSwe9> for ASL interpreter requests. For all other requests for special accommodations, please reach out to Betty Dominguez at (954) 377-1665 or [bdominguez@cscbroward.org](mailto:bdominguez@cscbroward.org) at least one week in advance so that proper arrangements can be made.





**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY**

Held @ 6600 W. Commercial Blvd., Lauderdale, FL 33319  
and by Zoom Webinar with public access by computer or phone

May 15, 2025

9:30 A.M.

**Minutes**

**Council Members in Physical Attendance:**

Governor Appointee Alyssa Foganholi, School Superintendent Howard Hepburn, School Board Member Debra Hixon, Governor Appointee Julia Musella, Broward County Commissioner Nan Rich, DCF Child Protection Director Robert Shea, Governor Appointee Christine Thompson, Judge Francis Viamontes, Governor Appointee Jeffrey S. Wood (*Chair*)

**Council Members Absent:**

Health Department Director Paula Thaqi

**Counsel Present:**

Garry Johnson, Esq.

**Staff in Attendance:**

Cindy Arenberg Seltzer (President/CEO), David Kenton, Sharetta Remikie, Maria Juarez, Sue Gallagher, Michelle Hamilton, Dion Smith, Lisa Bayne, Marlando Christie, Ken King, Marissa Greif-Hackett, Kathleen Campbell, Carl Dasse, Kimberly Goulbourne, Amy Jacques, Angie Buchter, Marissa Aquino, Tracy Graham, Andria Dewson, Johnsingh Jeyasingh, Jessica Rincon, Meg Wallace, Nelson Giraldo, Jimmy Jean, Akil Edwards, Liza Khan, Camila Mathieson, Keyonia Lawson, Latora Steel, Radoika Pilarte, Michelle Hagues-Fullwood, Trisha Dowell, Erin Byrne, Yolanda Meadows, Fern Phillip, Gaby Carbonell, Cynthia Reynoso, Maya Berryhill-Porter, Priscilla Cole, Valencia McConnico-Bell, Nicolette Picardi, Betty Dominguez, Gabi Tabib, Kim Reid, Shantigra Williams, Amber Gross, Zoë Lewis, Jonathan Corado, Tabitha Bush, Jennifer Wennberg, Travis Johnson, Ashley Cole, Felina Rosales-Furer, Kyle Jones, Pooja Yajnik, Shira Fowlkes, Ileana Blanco, Astrid Cantos, Lynn Kalmes, Brooke Sherman, Karen Franceschini, Leslie Saca, Dianne Choi, Florence Ukpai, Jheanelle Henry, TaiQuay Bogle, Rhonda Morrison, Ivy Pierre, Trisha Hines, Janine DeLeon, Zinajen De Oliveira, Youseline Jean Baptiste, Melissa Soza, Julie Toscano, Cristina Castellanos, Shaquoia Wilson, Natalie Gomes, Silke Angulo, Horace Summers, Jill Denis-Lay, Roxanne Smith, Demetria Rawls, Alexandra Lemoine, Jennifer Fletcher, Kandyss Torrence, Carlos Campos, Arturo Parham, S. Lorenzo Benaine, Clarice Horton, Mina Razavi, Jocelin Eubanks, Madeline Jones

**Guests in Attendance:**

See Attachment 1

**Agenda:**

I. Call to Order

Mr. Wood called the meeting to order at 9:40 A.M.

II. Roll Call

The roll was called, and a quorum was established.

III. Chair's Report

a) Moment to arrive

Council Members took a moment to allow their bodies and minds to settle and focus before considering the meeting agenda items.

b) Reminder of June Council Meeting

Chair Wood reminded Members that the June monthly meeting would be held on the third Wednesday – June 18<sup>th</sup> instead of Thursday due to the Juneteenth Holiday.

IV. President's Report

a) Good of the Order

Ms. Arenberg Seltzer pointed out that May is Mental Health Awareness Month. She shared that CSC staff attended a recent Broward County Commission meeting for Senator Rich's presentation of the Broward County Commission's proclamation. She also shared that CSC was one of the community sponsors of the Children's Mental Health Awareness Day event, which was a Broward Children's Strategic Plan Committee event. The theme was "Fathers Matter: Turning Awareness into Action to Strengthen Communities and Build a Resilient Future for Young Children." It featured an interactive town hall-style discussion and was very well received.

Ms. Arenberg Seltzer noted that May is also National Water Safety Month, pointing out that CSC was a presenting sponsor, along with the Florida Department of Health, of a family event at TY Park that was hosted by the Cox Media Group (99 JAMZ, HITS 97.3, EASY 93.1, and HOT 105). The event featured interactive demonstrations in and out of the water and activities that educated parents, caregivers, and children about safer

practices around water and drowning prevention tools, including the CSC-funded swim coupons.

Ms. Arenberg Seltzer gave a wrap-up of Child Abuse & Neglect Prevention Month activities, including additional proclamations from the City of Parkland and the City of West Park. Members viewed video clips from Neighbors 4 Neighbors and Forever Family that highlighted the Broward AWARE! Campaign's Family Fun & Resource Fair. Ms. Arenberg Seltzer expressed gratitude for CSC's media partners.

Ms. Arenberg Seltzer highlighted the recent Countdown to Kindergarten event for incoming Kindergartners at the Parker Playhouse, noting that this year's attendance was the best to date. Council Members Nan Rich and Jeff Wood participated in the exciting and successful program.

CSC staff attended the recent ribbon cutting of HANDY's new facility, which was the former Moss Construction Headquarters. The new facility includes a state-of-the-art telehealth enclosed station, a tech area, and a Zen therapeutic space.

Ms. Arenberg Seltzer shared that she recently joined Miss Penny, the creator of PBS' KidVision Pre-K, to film a 30-second promotional piece and a Facebook Live session, which is available on the CSC and WPT Facebook pages. CSC is a sponsor of KidVision. Members viewed the promotional video.

The Children's Services Council of Broward County is once again a Sun-Sentinel Top Workplace. This year, CSC Broward was also the recipient of a specialty award for Work-Life Flexibility.

Ms. Arenberg Seltzer was honored the previous evening by ChildNet. She thanked ChildNet and all those attending for making it such a beautiful evening.

#### b) Legislative Update

Mr. Nicholas Hessing (CSC Governmental Affairs Manager) gave an update on the legislative session, which ended May 2<sup>nd</sup>, but was extended through June 6<sup>th</sup> for budget-related items only. He noted that it was a fairly slow year for legislation, pointing out that of the nearly 2,000 bills that were filed, only 254 passed. He highlighted a few items of interest related to labor regulations for minors, school readiness, background checks, and taxes.

V. Consent Agenda

- a) April 2025 Council Minutes
- b) Community Based Connections' MOST Inclusion Contract Adjustment
- c) Budget Amendments and Financial Statements
- d) Quarterly Investment Report
- e) Managed Fund Monthly Statements
- f) CSC Monthly Purchases

**ACTION: Ms. Hixon made a motion to approve the Consent Agenda, as presented. The motion contained approval of the April 17, 2025, Council meeting minutes; approval of the Inclusion MOST budget increase for Community Based Connections to pay for additional summer lease fees; approval of budget amendments and interim financial statements for the period ending April 30, 2025; acceptance of the Managed Fund Quarterly Performance Report for Period ending March 31, 2025; acceptance of the monthly statement for the Managed Fund from PFM and US Bank for April 30, 2025; and approval of the CSC monthly purchases, all as presented. The motion was seconded by Dr. Thompson and passed with no opposing votes.**

VI. Chief Program Officer (CPO) Report

- a) Overview of the Healing and Empowering All Living with Trauma (HEAL Trauma) Rating Committee Recommendations

Mr. Wood noted that only an overview will be given at this time and that a vote will be taken later after the budget discussion.

Ms. Juarez briefly highlighted the HEAL Trauma RFP and the Rating Committee recommendations, explaining that the program area provides navigational services and hires and trains trusted community members to work with the families to connect them to various systems and application processes, such as the behavioral health system, employment training programs, benefits, and rental assistance applications. She stated that 15 HEAL Trauma applications, totaling approximately \$13.7 million in funding, were received. She noted that the Council had previously allocated \$2.8 million in funding. She shared that the two rating committees expressed a desire to increase HEAL Trauma funding to \$4.6 million due to increased levels of stress and trauma experienced by Broward families.

Mr. Joel Smith, Deerfield Beach Community Cares, thanked staff for recognizing the work of Deerfield Beach Community Cares. He expressed excitement about continuing this work and thanked the Council for their support.

Mr. Mikelange Olbel, Community Based Connections, thanked the Council for seeing the vision to make a larger impact on the community, noting that real collaboration happens at the grassroots level. He pointed out the importance of having access to a clinic in Pompano Beach that gives community members the opportunity to receive great health care.

Ms. Cynthia Moreno, Harmony Development Center, thanked the Council for its commitment to the community and for always making an effort to look into what the community really needs.

Mr. Gabriel Ochoa, YMCA, thanked the Council for noticing what is needed in the community and bringing data and the community together. He thanked the Council for this opportunity to collaborate.

Ms. Ana Valladares, Mujeres Latinas, Inc., thanked the Council for the opportunity to be recommended for funding and stated that they are ready and eager to implement the HEAL model with fidelity and accountability. She expressed appreciation for CSC's trauma-informed approach and for its leadership. She also thanked the Council for considering this investment in community healing.

b) Overview of the Legal Supports RFP 2025 Award Recommendation, the Merging of Legal Aid's Legal Supports and Kinship Contracts, and Designating Legal Aid as a Sole Source

Ms. Juarez briefly highlighted the RFP and recommendation, pointing out that a vote on several related actions will be held after the budget discussion. She thanked Mr. Wood for serving on the Rating Committee. She noted that CSC has been funding Legal Supports since 2010, providing legal services to children and youth in the dependency and delinquency systems to shorten their time in state care and improve life outcomes. She also pointed out that it includes a legal helpline for families to call an attorney for legal information and assistance with questions related to juvenile delinquency, diversion, civil citation, and dependency. The recommendation combines two Legal Aid Service of Broward contracts into one to create efficiencies across attorneys. Also, since Legal Aid Service of Broward has been the sole responder year after year, it is recommended that these services become sole source.

Mr. Walter Honaman, Legal Aid Service of Broward County, thanked the Council and staff for their support.

VII. Public General/Non-Budget Comments

There were none.

VIII. Council Members' General/Non-Budget Comments

There were none.

IX. For Your Information

Chair Wood referred Members to the information in the meeting packet.

a) Joint PPC/Finance Committee Minutes

b) CSC Community Impact

c) Attendance Report

X. FY 25/26 Program Budget Discussion

a) Setting the Stage

Ms. Arenberg Seltzer touched upon CSC's accountability and transparency and outlined the annual budget process and timeframe, noting that it starts with the discussion of the programmatic budget today, followed by the release of preliminary property values on June 1st. The Council will then review the administrative budget at its June meeting and approve the tentative Budget at that time, along with the tentative millage rate. Final property values will be released on July 1<sup>st</sup>, and Truth In Millage (TRIM) public hearings will be held in September, with the final votes on the budget and millage rate. The new Fiscal Year programs start on October 1<sup>st</sup>. She then highlighted the CSC Budget Process, noting that it is comprised of the Council's mission, the National CTC prevention framework, local data and partnerships, program/fiscal/administrative evaluation, funding recommendations and renewals, research on evidence-based programs/approaches/return on investment, and new initiatives or sustaining RFPs. She pointed out that it is always a balance of community needs and available resources, along with community capacity.

She stated that staff recommendations are based on alignment with the Council's core mission, previous Council discussions, program performance, persistent staff vacancies, Results Based Accountability, integration with other funders, emerging community issues, community input from the

Children's Strategic Plan Committees, and the impact of potential Federal and State funding cuts. She explained that there is sufficient money to achieve the \$137 million proposed programmatic budget through administrative funding, millage rate, fund balance, and program funding, which will all be discussed at the June Council meeting. She also stated that staff took a very conservative approach to this year's program budget – reducing contracts where Providers have had persistent vacancies and only recommending increases where there have been persistent waiting lists or critical increases in needs such as food. This was done to allow for a large “unallocated” budget that the Council will be able to deploy as there is more clarity around Federal and State Budgets.

Council members reviewed programmatic trends, as well as data showing an increase in economic stress amongst Broward residents and ongoing Broward youth risk concerns.

b) Overview/Public Comment/Council Discussion, Per Tab.

**Tab 1 Maternal & Child Health**

Ms. Arenberg Seltzer briefly highlighted the Maternal & Child Health program area, noting that this area includes Moms Overcoming Maternal Stress (MOMS) and Safe Sleep. She stated that the MOMS program is making a difference, with new mothers receiving services and support for post-partum depression and anxiety. She noted that these programs also work with the entire family.

She pointed out that there are still sleep-related deaths, with last year being worse, especially for black families. She noted growth in the partnership with Healthy Families.

Senator Rich expressed concern with the staff recruitment and retention issues she noticed in this area and throughout most program areas. She inquired as to what staff might be doing in response. Ms. Arenberg Seltzer explained that staff have been working with providers and looking at the issue from multiple angles, including increasing base salaries, implementing a 5% Cost of Living Adjustment (COLA) last year, providing self-care trainings, building in a staff development and staff well-being unit of service, and introducing Center for Mind Body Medicine tools. She pointed out that while staff didn't propose COLAs this year, providers have the flexibility within their budgets to shift things around and provide COLAs for their staff. Senator Rich requested that a COLA for provider staff across all programs be added to the Budget Wish List.

Dr. Thompson requested a budget increase in this area, highlighting prenatal and breastfeeding support as key areas of focus. Ms. Musella requested that staff monitor the rising cost of baby items and consider providing help/relief if necessary. Both items were added to the Budget Wish List.

Ms. Monica King, Broward Healthy Start Coalition, pointed out that baby items have become more expensive as a result of the tariffs, and that a COLA for CSC-funded providers would be helpful for recruiting staff. She thanked the Council for its investment, support, and willingness to adapt.

Ms. Arenberg Seltzer stated that staff will monitor the cost of baby items and bring anything to the Council if necessary.

### **Tab 2 Family Supports**

Ms. Arenberg Seltzer briefly highlighted the Family Supports program area, which includes Family Strengthening, Kinship, Healthy Families, and trauma services. She noted a rise in the number of calls and staffing recruitment and retainment challenges.

Senator Rich again addressed the staff recruitment and retention issues and reiterated her desire to provide CSC-funded program staff with a COLA.

Ms. Monica King, Broward Healthy Start Coalition, shared that her organization serves pregnant and new moms to help them have a healthy start in life through the Healthy Families Program. She noted that they have excellent state monitoring results, are meeting outcomes, and are assisting with community capacity for 0-5 year olds. She advocated for a restoration of community capacity in this area.

Ms. Arenberg Seltzer shared that the other programs for 0-5 year olds are underutilized and that staff are waiting for capacity to be reached before increasing the program. Senator Rich requested that an increase in community capacity for this program be added to the Budget Wish List.

Ms. Laurie Sallarulo, Junior Achievement, thanked the Council and team for being open to new ideas, new goals, and new programs in the community, as well as for its willingness to innovate. She stressed the need for organizations to have flexibility.

### **Tab 3 Child Welfare Supports**

Ms. Arenberg Seltzer briefly highlighted the Child Welfare Supports program area, which includes the Adoption Campaign and Legal Supports for youth in the Child Welfare System. She noted that while the average number of



months children spent in State care increased slightly, Broward is still below the State average.

Mr. Walter Honaman, Legal Aid Service of Broward County, shared that they are working on hiring attorneys and providing professional development opportunities.

#### **Tab 4 Economic Self-Sufficiency**

Ms. Arenberg Seltzer briefly highlighted the Economic Self-Sufficiency program area, which includes prosperity programs such as food security initiatives, Volunteer Income Tax Assistance (VITA)/Earned Income Tax Credit (EITC) assistance, and homelessness prevention initiatives. These programs have produced 330,719 pounds of food distributed to 12,506 families (not including the Summer BreakSpot distribution) and 3,397 completed tax returns. She shared that the proposed budget includes increases for hunger programs, and that the incredibly successful VITA services rely on IRS-trained volunteers, which, with the recent Federal cuts and uncertainty, there may not be IRS staff available to train the volunteers next year. She stated there will be ongoing conversations with the provider, Hispanic Unity of Florida, and the IRS.

#### **Tab 5 Water Safety**

Ms. Arenberg Seltzer briefly highlighted the Water Safety program area, noting that there has been a growth in drowning fatalities. She pointed out that these initiatives are recovering from closed pools during the Pandemic. She also pointed out a change in leadership at the County for Swim Central, which is doing well, and highlighted the efforts of the Department of Health (DOH) SPUD (Students Preventing Unintentional Drownings) Club students to educate their peers on the importance of water safety.

Mr. Wood inquired as to the availability of specialized water safety for children with special needs. He asked staff to explore appropriate service delivery methods.

Ms. Arenberg Seltzer replied that staff would further explore the availability of those services in the community but shared that the Dan Marino Foundation does provide specialized water safety instruction and that the CSC-funded swim lesson coupons were accepted by providers who offered adaptive swim instruction.

**Tab 6 Literacy & Early Education**

Ms. Arenberg Seltzer briefly highlighted the Literacy & Early Education program area, noting that there have been positive changes in the number of children to be served through the Early Learning Coalition (ELC). As they debate the State Budget, the House and Senate are still far apart on overall spending for Subsidized Childcare and how to allocate that funding across Coalitions. The initial budget numbers looked good for Broward in both Chambers – finally fixing historic underfunding. However, other Coalitions are protesting how cuts are being distributed amongst the Coalitions. CSC staff continue to follow this process closely and advocate for Broward funding.

Ms. Renee Jaffe, CEO of ELC, thanked Ms. Arenberg Seltzer, the CSC Team, and the Council for their strong support as advocacy and financial partners. She expressed her appreciation for CSC and its ongoing support and partnership.

**Tab 7 School Health**

Ms. Arenberg Seltzer briefly highlighted the School Health program area, noting that many students are dealing with allergies. She shared that these services in high-need schools are going well, so staff are proposing level funding to maintain nurses in 23 schools. She also noted that the leverage contract with Miami Lighthouse for the Blind and Visually Impaired, for screenings and glasses, is going very well. Due to the need, additional leverage obtained by Miami Lighthouse and their capacity to provide the services, staff is proposing to expand the program to serve an additional 640 youth, which would double the capacity for very little investment from CSC.

**Tab 8 Elementary Out-of-School Time**

Ms. Arenberg Seltzer briefly highlighted the Elementary School Out-of-School Time program area and proposed adjustments. She noted that utilization was better last year following the COVID impact. She explained that while it is serving only a fraction of the youth, it is doing very well and is one of CSC's largest investments. She pointed out that the reductions in the contracts are not actual cuts in services but rather because these contracts begin and end based on the school year rather than the CSC fiscal year, they are being adjusted due to the shortened year. The money reduced in the contracts has been set aside in the new budget to support the new contracts which will result from the RFP, which will be released in the middle of the year with start-up to begin in July and services to begin in August.

Dr. Thompson inquired about the possibility of providing mentoring programs for younger children, and Ms. Foganholi raised the issue of increased bullying at a younger age in elementary school. Both items were added to the Budget Wish List, with Ms. Arenberg Seltzer mentioning that the Choose Peace program could possibly be expanded to the elementary school level. Dr. Hepburn said these are issues that the District is looking at as well and asked that CSC work with his staff.

#### **Tab 9 Out-of-School Time (Special Needs)**

Ms. Arenberg Seltzer briefly highlighted the Out-of-School Time (Special Needs) & Respite initiatives, noting that these programs are exceptionally well-received by parents and benefit children with socialization and homework help in a safe environment. She noted that last year's added component of musical therapy has proven very helpful, improving engagement and joy in the programs.

Ms. Hixon spoke to the benefits of a mixed population/general education approach to serving students with special needs. She requested that CSC-funded providers be encouraged to utilize a general education approach where appropriate. She also touted the positive impact of Yoga for children with special needs, requesting that it be encouraged and provided in CSC-funded special needs programs.

#### **Tab 10 Middle School Initiatives**

Ms. Arenberg Seltzer briefly highlighted the Middle School initiatives, which include Youth FORCE, Inclusion Supports, Choose Peace/Stop Violence, and the Hanley Center Foundation. She pointed out that the proposed reductions remove a one-time carry forward.

#### **Tab 11 High School Initiatives**

Ms. Arenberg Seltzer briefly highlighted the High School initiatives, which include Literary, Education, Academic Pursuit (LEAP) High programs, the Summer Youth Employment Program (SYEP), and youth leadership development initiatives. She pointed out that the number of students receiving two Fs decreases as they progress through High School. She shared that the youth satisfaction surveys for the LEAP High programs show the program having a strong positive influence and providing a supportive, fair, and welcoming environment.

Ms. Cara Malave, FLITE Center, thanked the Council for supporting the Youth System Organizers (YSO) initiative, which brings together system

professionals and the youth voice to improve the child welfare system. She stated it has been an impactful learning experience.

#### **Tab 12 Special Needs (STEP)**

Ms. Arenberg Seltzer briefly highlighted the Special Needs Supportive Training and Employment Program (STEP) area, noting that this is a CSC-created program that provides youth with special needs employment opportunities in various fields, such as retail, hospitality, non-profit, and education. She shared that the number and types of jobs have really expanded as the providers have put in a strong effort to find a wide array of employment opportunities for the youth.

#### **Tab 13 Independent Living**

Ms. Arenberg Seltzer briefly highlighted the Independent Living area, which includes Healthy Youth Transitions (HYT); Fort Lauderdale Independence, Training & Education (FLITE) Center; and youth internships and career exploration services. She shared that the percentage of youth in foster or formal relative/non-relative care who have completed their high school diploma or GED has slightly decreased, and that 97% of the HYT youth are housed.

Mr. Kirk Brown, HANDY, discussed their quality programs and thanked the Council. He stated that if a family is successful, then the youth are successful.

#### **Tab 14 Delinquency Diversion**

Ms. Arenberg Seltzer briefly highlighted the Delinquency Diversion program area, pointing out that CSC Broward has been in this area for a long time and is the only CSC in the State that provides these types of programs. She noted that the response in this area has been as needs have arisen in the community. She shared that this area is currently experiencing underutilization, as there are fewer children in need of diversion. As a result, mostly level funding is proposed.

#### **Tab 15 Children's Health Insurance Outreach**

Ms. Arenberg Seltzer highlighted the Children's Health Insurance Outreach area, noting an increase in children enrolled in the Children's Health Insurance Program (CHIP), but a decrease in the number of children who are insured. She also noted a decrease in the number of children enrolled in Medicaid. She reported that the CSC-funded outreach initiatives are performing well, so level funding is proposed.

**Tab 16 Simplified Point of Entry**

Ms. Arenberg Seltzer briefly highlighted the Simplified Point of Entry program area, pointing out that 211 is the gateway to services and is well utilized. She shared that there were 64,170 calls to the general hotline last Fiscal Year and 3,431 calls to the special needs and behavioral health hotline. She highlighted the CSC-created and funded Special Needs Hotline for families with children with physical and developmental disabilities, which includes warm transfers to dedicated case management services provided by Jewish Adoption and Foster Care Options (JAFCO). She further highlighted the addition of a Community Resource Navigator at the Broward County Courthouse to connect families to services and assist judges with client crisis de-escalation and referral linkages. She pointed out that Family Court is also starting to utilize the Navigator at the Courthouse.

**Tab 17 Public & Community Awareness & Advocacy**

Ms. Arenberg Seltzer briefly highlighted the Public & Community Awareness & Advocacy program area, which includes community awareness, sponsorships, and advocacy. She shared that CSC is building awareness in the community with growth in brand engagement, as well as with new and different creative ways to be viewed. She noted that 174,000 Family Resource Guides were distributed last year.

**Tab 18 Capacity Building**

Ms. Arenberg Seltzer briefly highlighted the Capacity Building program area, which includes capacity building grants, organizational and staff training, program performance consultants, and volunteer recruitment support. She noted that the number of volunteer hours increased last year, that 97% of those attending CSC's skill-building trainings reported they are using the knowledge and skills they obtained from the trainings, and that 94% of training attendees said that the trainings helped improve their job performance.

**Tab 19 Collective Impact/Data Research and Planning**

Ms. Arenberg Seltzer briefly highlighted the Data Research and Planning area, which includes the Broward Children's Strategic Plan, research & data processes, and Action Research/Asset Based Community Development initiatives. She pointed out an increase each year in the number of Community Connectors, who comprise the Civic Design Teams.

c) Council Consensus on Program Budget & Wish List

Members reviewed the program budget and the wish list they created during the meeting. Ms. Arenberg Seltzer shared that staff heard the strong desire of the Council to provide COLAs to CSC-funded program staff to address staff recruitment and retention and strengthen the impact of CSC-funded services. During the lunch break, CSC staff crunched the numbers and found a way for the Council to provide a 3% COLA for CSC provider staff next Fiscal Year. It would cost roughly \$2.5 million.

**ACTION: Senator Rich made a motion to provide CSC-funded program staff with a 3% COLA for Fiscal Year 25/26. The motion was seconded by Dr. Thompson and passed with no opposing votes.**

**ACTION: Consensus was gained for the proposed FY 25/26 Draft Budget and wish list/follow-up items. Ms. Arenberg Seltzer noted that staff will bring follow-up and wish list items to the Joint Finance/PPC meeting in early June for recommendations to the full Council at its monthly meeting on June 18.**

Mr. Walter Honaman, Legal Aid Service of Broward County, thanked the Council for being fiscally responsive.

d) Tentative FY 25/26 Program Budget

**ACTION: Ms. Hixon made a motion to approve the Tentative FY 25/26 Budget, as presented on the FY 25/26 Budget Summary Worksheet. The motion was seconded by Senator Rich and passed with no opposing votes.**

e) HEAL Trauma Rating Committee Recommendations

**ACTION: Ms. Hixon made a motion to approve the HEAL Trauma Rating Committee recommendations as presented. The motion was seconded by Ms. Musella and passed with no opposing votes. The record reflects that Dr. Thompson was not present in the room for this vote.**

f) Legal Supports RFP Recommendation and Related Actions

**ACTION: Ms. Hixon made a motion to approve Legal Aid Service of Broward County as the Legal Supports Provider, approve renewal of Kinship and combine with Legal Aid's Legal Supports Contract to maximize resources across programs, and designate Legal Aid as a sole source for Legal Supports for youth in dependency and/or delinquency and for Kinship families, all as presented. The motion was seconded by Ms. Musella and passed with no opposing votes. The**

**record reflects that Dr. Thompson was not present in the room for this vote.**

**g) FY 25/26 Program Renewals**

Ms. Arenberg Seltzer noted that if specific programs within the goal/tab areas were identified as being deferred on the summary sheet and in the budget book, they were not being approved at this time, and the following votes would not include them. The Council will consider those being deferred in the ensuing months before the new Fiscal Year starts on October 1, 2025.

**ACTION: Ms. Hixon made a motion to approve the FY 25/26 program renewals for Maternal & Child Health (Tab 1), Child Welfare Supports (Tab 3), Water Safety (Tab 5), Literacy & Early Education (Tab 6), School Health (Tab 7), Middle School Initiatives (Tab 10), Delinquency Diversion (Tab 14), Children's Health Insurance (Tab 15), Simplified Point of Entry (Tab 16), Capacity Building (Tab 18), and Collective Impact (Tab 19), all as presented. The motion was seconded by Dr. Hepburn and passed with no opposing votes.**

**ACTION: Ms. Musella made a motion to approve the FY 25/26 program renewals for Family Supports, as presented in Tab 2 and minus the KID, Broward Behavioral Health Coalition (BBHC), and Junior Achievement renewals. The motion was seconded by Ms. Hixon and passed with no opposing votes.**

**ACTION: Ms. Hixon made a motion to approve the FY 25/26 Family Supports program renewals for KID, as presented in Tab 2. The motion was seconded by Ms. Musella and passed with no opposing votes and an abstention from Senator Rich, who submitted the attached voting conflict form.**

**ACTION: Ms. Musella made a motion to approve the FY 25/26 Family Supports program renewals for BBHC, as presented in Tab 2. The motion was seconded by Ms. Foganholi and passed with no opposing votes and abstentions from Ms. Hixon and Senator Rich, who submitted the attached voting conflict forms.**

**ACTION: Ms. Hixon made a motion to approve the FY 25/26 Family Supports program renewals for Junior Achievement, as presented in Tab 2. The motion was seconded by Ms. Foganholi and passed with no opposing votes and an abstention from Dr. Hepburn, who submitted the attached voting conflict form.**

**ACTION:** Dr. Thompson made a motion to approve the FY 25/26 program renewals for Economic Self-Sufficiency, as presented in Tab 4 and minus the Broward Education Foundation (BEF) renewal. The motion was seconded by Senator Rich and passed with no opposing votes.

**ACTION:** Judge Viamontes made a motion to approve the FY 25/26 Economic Self-Sufficiency program renewal for BEF, as presented in Tab 4. The motion was seconded by Ms. Musella and passed with no opposing votes and abstentions from Dr. Hepburn and Ms. Hixon, who submitted the attached voting conflict forms.

**ACTION:** Ms. Foganholi made a motion to approve the FY 25/26 program renewals for Elementary School Initiatives Out-of-School Time (General Population), as presented in Tab 8 and minus the City of Oakland Park and KID renewals. The motion was seconded by Senator Rich and passed with no opposing votes.

**ACTION:** Ms. Hixon made a motion to approve the FY 25/26 Elementary School Initiatives Out-of-School Time (General Population) program renewal for the City of Oakland Park, as presented in Tab 8. The motion was seconded by Ms. Musella and passed with no opposing votes and an abstention from Dr. Thompson, who submitted the attached voting conflict form.

**ACTION:** Ms. Musella made a motion to approve the FY 25/26 Elementary School Initiatives Out-of-School Time (General Population) program renewal for KID, as presented in Tab 8. The motion was seconded by Dr. Thompson and passed with no opposing votes and an abstention from Senator Rich, who submitted the attached voting conflict form.

**ACTION:** Dr. Hepburn made a motion to approve the FY 25/26 program renewals for Out-of-School Time: Special Needs & Respite Initiatives, as presented in Tab 9 and minus the Center for Hearing & Communication renewal with KID as the Fiscal Sponsor. The motion was seconded by Dr. Thompson and passed with no opposing votes.

**ACTION:** Ms. Hixon made a motion to approve the FY 25/26 Out-of-School Time: Special Needs & Respite Initiatives program renewal for the Center for Hearing & Communication with KID as the Fiscal Sponsor, as presented in Tab 9. The motion was seconded by Dr. Thompson and passed with no opposing votes and an abstention from Senator Rich, who submitted the attached voting conflict form.



**ACTION:** Ms. Hixon made a motion to approve the FY 25/26 program renewals for High School Initiatives, as presented in Tab 11 and minus the Museum of Discovery & Science (MODS), BEF, and FLITE with KID as the Fiscal Sponsor. The motion was seconded by Ms. Foganholi and passed with no opposing votes.

**ACTION:** Ms. Hixon made a motion to approve the FY 25/26 High School Initiatives program renewals for Junior Achievement, as presented in Tab 11. The motion was seconded by Ms. Musella and passed with no opposing votes and an abstention from Dr. Hepburn, who submitted the attached voting conflict form.

Ms. Shanika Ramos, YSO Broward, thanked the Council for its support.

**ACTION:** Ms. Musella made a motion to approve the FY 25/26 High School Initiatives program renewals for MODS, as presented in Tab 11. The motion was seconded by Mr. Shea and passed with no opposing votes and an abstention from Ms. Hixon, who submitted the attached voting conflict form.

**ACTION:** Dr. Thompson made a motion to approve the FY 25/26 High School Initiatives program renewal for BEF, as presented in Tab 11. The motion was seconded by Ms. Foganholi and passed with no opposing votes and abstentions from Dr. Hepburn and Ms. Hixon, who submitted the attached voting conflict forms.

**ACTION:** Ms. Hixon made a motion to approve the FY 25/26 program renewals for Special Needs (STEP), as presented in Tab 12 and minus the Center for Hearing & Communication with KID as the Fiscal Sponsor. The motion was seconded by Ms. Musella and passed with no opposing votes.

**ACTION:** Ms. Musella made a motion to approve the FY 25/26 Special Needs (STEP) program renewal for the Center for Hearing & Communication with KID as the Fiscal Sponsor, as presented in Tab 12. The motion was seconded by Ms. Hixon and passed with no opposing votes and an abstention from Senator Rich, who submitted the attached voting conflict form.

**ACTION:** Ms. Hixon made a motion to approve the FY 25/26 program renewals for Independent Living, as presented in Tab 13 and minus the FLITE Center with KID as the Fiscal Sponsor. The motion was seconded by Ms. Foganholi and passed with no opposing votes.

**ACTION:** Ms. Hixon made a motion to approve the FY 25/26 Independent Living program renewals for the FLITE Center with KID as the Fiscal Sponsor, as presented in Tab 13. The motion was seconded by Ms. Musella and passed with no opposing votes and an abstention from Senator Rich, who submitted the attached voting conflict form.

Dr. Thompson departed the meeting.

**ACTION:** Ms. Musella made a motion to approve the FY 25/26 program renewals for Public & Community Awareness & Advocacy, as presented in Tab 17 and minus the BECON renewal. The motion was seconded by Ms. Foganholi and passed with no opposing votes.

**ACTION:** Ms. Musella made a motion to approve the FY 25/26 Public & Community Awareness & Advocacy program renewal for BECON, as presented in Tab 17. The motion was seconded by Mr. Shea and passed with no opposing votes and abstentions from Dr. Hepburn and Ms. Hixon, who submitted the attached voting conflict forms.

XI. Adjournment

The meeting adjourned at 3:40 pm.

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Nan Rich, Secretary

## MEETING ATTENDEES (\*denotes speaker)

Name	Organization
Grace Ramos	The M Network
Lisa Clements	YMCA of South Florida
Alison Rodriguez	YMCA of South Florida
Andy Fernandez	Firewall Centers
Traci Schweitzer	Department of Children & Families
Laurie Sallarullo*	Junior Achievement of South Florida
Harrison Grandwilliams	Broward County Commission
Michele Fernandez	Hispanic Unity of Florida
Gail Moore	211 Broward
Elizabeth Dorante	Hispanic Unity of Florida
Fallon Johnson	Urban League of Broward County
Johanna Barnett	Mujeres Latinas Empowering Women
Haley Dacks	Smith Community Mental Health
Donna Lavalley	Smith Community Mental Health
Diamond Howard	Hanley Foundation
Christine Klima	Early Learning Coalition of Broward (ELC)
Yonela Carusi	Hispanic Unity of Florida
Magaly Prezeau	Community Access Center
Mark Reyes	Urban League of Broward County
Angela Varela	Family Central, Inc.
Monica Pena	Family Central
Beatriz Moure	Legal Aid Service of Broward County
Roberta Morell	Hanley Center Foundation
Mariela Betancourt	Family Central
Johnniya Hamilton	Healing Arts Institute
Joanne Correia-Kent	Smith Community Mental Health
Marilyn Camerota	Memorial Healthcare System
Walter Honaman*	Legal Aid Service
Tamara Wong	Company

Name	Organization
Dr. Sandra Cumper Boynton	Healing Arts Institute of South Florida International, Inc.
Cara Malave*	FLITE Center
Keisha Grey	Grey and Associates
Angela German	Thrive and Success
Dr. Tiffany Hill-Howard	Broward County
Shanika Ramos	YSO Broward
Gabriela Raurell	Harmony Development Center
Cynthia Moreno*	Harmony Development Center
Hue Williams	Children and Family
Regine Kanzki	Broward Healthy Start Coalition
Kaydean Brown	YMCA
Emilia Solano	YMCA
Gabriel Ochoa*	YMCA
Monica King*	Broward Healthy Start Coalition
Kirk Brown*	HANDY
Joel Smith*	Deerfield Beach Community Cares
Mikelange Olbel*	Community Based Connections
Ana Valladares*	Mujeres Latinas, Inc.
Renee Jaffe*	Early Learning Coalition (ELC)

# FORM 8B MEMORANDUM OF VOTING CONFLICT FOR COUNTY, MUNICIPAL, AND OTHER LOCAL PUBLIC OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Rich - Nan		NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Children's Services Council of Broward County	
MAILING ADDRESS 115 S. Andrews Ave.		THE BOARD, COUNCIL, COMMISSION, AUTHORITY OR COMMITTEE ON WHICH I SERVE IS A UNIT OF: <input type="checkbox"/> CITY <input type="checkbox"/> COUNTY <input checked="" type="checkbox"/> OTHER LOCAL AGENCY	
CITY Fort Lauderdale	COUNTY Broward	NAME OF POLITICAL SUBDIVISION:	
DATE ON WHICH VOTE OCCURRED May 15, 2025		MY POSITION IS: <input type="checkbox"/> ELECTIVE <input checked="" type="checkbox"/> APPOINTIVE	

## WHO MUST FILE FORM 8B

This form is for use by any person serving at the county, city, or other local level of government on an appointed or elected board, council, commission, authority, or committee. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

## INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

A person holding elective or appointive county, municipal, or other local public office **MUST ABSTAIN** from voting on a measure which would inure to his or her special private gain or loss. Each elected or appointed local officer also **MUST ABSTAIN** from knowingly voting on a measure which would inure to the special gain or loss of a principal (other than a government agency) by whom he or she is retained (including the parent, subsidiary, or sibling organization of a principal by which he or she is retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. Commissioners of community redevelopment agencies (CRAs) under Sec. 163.356 or 163.357, F.S., and officers of independent special tax districts elected on a one-acre, one-vote basis are not prohibited from voting in that capacity.

For purposes of this law, a "relative" includes only the officer's father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with the officer as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

\* \* \* \* \*

### ELECTED OFFICERS:

In addition to abstaining from voting in the situations described above, you must disclose the conflict:

PRIOR TO THE VOTE BEING TAKEN by publicly stating to the assembly the nature of your interest in the measure on which you are abstaining from voting; *and*

WITHIN 15 DAYS AFTER THE VOTE OCCURS by completing and filing this form with the person responsible for recording the minutes of the meeting, who should incorporate the form in the minutes.

\* \* \* \* \*

### APPOINTED OFFICERS:

Although you must abstain from voting in the situations described above, you are not prohibited by Section 112.3143 from otherwise participating in these matters. However, you must disclose the nature of the conflict before making any attempt to influence the decision, whether orally or in writing and whether made by you or at your direction.

IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes. (Continued on page 2)



## APPOINTED OFFICERS (continued)

- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.

## DISCLOSURE OF LOCAL OFFICER'S INTEREST

I, Nan Rich, hereby disclose that on May 15, 20 25 :

(a) A measure came or will come before my agency which (check one or more)

- ☐ inured to my special private gain or loss;
- ☐ inured to the special gain or loss of my business associate, \_\_\_\_\_ ;
- ☐ inured to the special gain or loss of my relative, \_\_\_\_\_ ;
- ☐ inured to the special gain or loss of Kids in Distress (KID), by \_\_\_\_\_ , by whom I am retained; or
- ☐ inured to the special gain or loss of \_\_\_\_\_ , which is the parent subsidiary, or sibling organization or subsidiary of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

I abstained from voting on the Kids in Distress (KID) FY 25/26 Program Contract renewals in Tab 2 (Family Supports) and Tab 8 (Elementary Out-of-School Time), as well as the contracts where KID serves as the Fiscal Sponsor - the Center for Hearing & Communication contracts in Tab 9 (Out-of-School Time - Special Needs) and Tab 12 (Special Needs - STEP), and the FLITE Center contracts in Tab 11 (High School Initiatives) and Tab 13 (Independent Living) -- in Agenda Item X.g., "Approve FY 25/26 Program Renewals." I am a Board Member of KID. I receive no compensation for my service, but I abstained to avoid the appearance of any potential conflict.

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

May 15, 2025

Date Filed

Nan M. Rich

Signature

NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED \$10,000.

# FORM 8B MEMORANDUM OF VOTING CONFLICT FOR COUNTY, MUNICIPAL, AND OTHER LOCAL PUBLIC OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Hixon - Debra	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Children's Services Council of Broward County
MAILING ADDRESS 600 SE Third Ave.	THE BOARD, COUNCIL, COMMISSION, AUTHORITY OR COMMITTEE ON WHICH I SERVE IS A UNIT OF: <input type="checkbox"/> CITY <input type="checkbox"/> COUNTY <input checked="" type="checkbox"/> OTHER LOCAL AGENCY
CITY Fort Lauderdale	COUNTY Broward
DATE ON WHICH VOTE OCCURRED May 15, 2025	NAME OF POLITICAL SUBDIVISION:  MY POSITION IS: <input type="checkbox"/> ELECTIVE <input checked="" type="checkbox"/> APPOINTIVE

## WHO MUST FILE FORM 8B

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For purposes of this law, a "relative" includes only the officer's father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with the officer as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

\* \* \* \* \*

### ELECTED OFFICERS:

In addition to abstaining from voting in the situations described above, you must disclose the conflict:

PRIOR TO THE VOTE BEING TAKEN by publicly stating to the assembly the nature of your interest in the measure on which you are abstaining from voting; *and*

WITHIN 15 DAYS AFTER THE VOTE OCCURS by completing and filing this form with the person responsible for recording the minutes of the meeting, who should incorporate the form in the minutes.

\* \* \* \* \*

### APPOINTED OFFICERS:

Although you must abstain from voting in the situations described above, you are not prohibited by Section 112.3143 from otherwise participating in these matters. However, you must disclose the nature of the conflict before making any attempt to influence the decision, whether orally or in writing and whether made by you or at your direction.

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## APPOINTED OFFICERS (continued)

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## DISCLOSURE OF LOCAL OFFICER'S INTEREST

I, Debra Hixon, hereby disclose that on May 15, 20 25 :

(a) A measure came or will come before my agency which (check one or more)

- ☐ inured to my special private gain or loss;
- ☐ inured to the special gain or loss of my business associate, \_\_\_\_\_ ;
- ☐ inured to the special gain or loss of my relative, \_\_\_\_\_ ;
- ☒ inured to the special gain or loss of Broward Behavioral Health Coalition (BBHC), by whom I am retained; or
- ☐ inured to the special gain or loss of \_\_\_\_\_, which is the parent subsidiary, or sibling organization or subsidiary of a principal which has retained me.

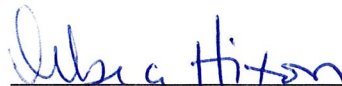
(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

I abstained from voting on the Broward Behavioral Health Coalition (BBHC) FY 25/26 Program Contract renewals in Tab 2 (Family Support) of Agenda Item X.g., "Approve FY 25/26 Program Renewals," as I serve on the Board of BBHC.

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

May 15, 2025

Date Filed



Signature

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# FORM 8B MEMORANDUM OF VOTING CONFLICT FOR COUNTY, MUNICIPAL, AND OTHER LOCAL PUBLIC OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Rich -- Nan	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Children's Services Council of Broward County
MAILING ADDRESS 115 S. Andrews Ave	THE BOARD, COUNCIL, COMMISSION, AUTHORITY OR COMMITTEE ON WHICH I SERVE IS A UNIT OF: <input type="checkbox"/> CITY <input type="checkbox"/> COUNTY <input checked="" type="checkbox"/> OTHER LOCAL AGENCY
CITY Fort Lauderdale	COUNTY Broward
DATE ON WHICH VOTE OCCURRED May 15, 2025	NAME OF POLITICAL SUBDIVISION:  MY POSITION IS: <input type="checkbox"/> ELECTIVE <input checked="" type="checkbox"/> APPOINTIVE

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\* \* \* \* \*

### ELECTED OFFICERS:

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WITHIN 15 DAYS AFTER THE VOTE OCCURS by completing and filing this form with the person responsible for recording the minutes of the meeting, who should incorporate the form in the minutes.

\* \* \* \* \*

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## APPOINTED OFFICERS (continued)

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## DISCLOSURE OF LOCAL OFFICER'S INTEREST

I, Nan Rich, hereby disclose that on May 15, 20 25 :

(a) A measure came or will come before my agency which (check one or more)

- ☐ inured to my special private gain or loss;
- ☐ inured to the special gain or loss of my business associate, \_\_\_\_\_ ;
- ☐ inured to the special gain or loss of my relative, \_\_\_\_\_ ;
- ☒ inured to the special gain or loss of Broward Behavioral Health Coalition (BBHC), by whom I am retained; or
- ☐ inured to the special gain or loss of \_\_\_\_\_, which is the parent subsidiary, or sibling organization or subsidiary of a principal which has retained me.

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May 15, 2025

Date Filed

Nan H. Rich

Signature

NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED \$10,000.



# FORM 8B MEMORANDUM OF VOTING CONFLICT FOR COUNTY, MUNICIPAL, AND OTHER LOCAL PUBLIC OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Hepburn - Howard	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Children's Services Council of Broward County
MAILING ADDRESS 600 SE Third Ave.	THE BOARD, COUNCIL, COMMISSION, AUTHORITY OR COMMITTEE ON WHICH I SERVE IS A UNIT OF: <input type="checkbox"/> CITY <input type="checkbox"/> COUNTY <input checked="" type="checkbox"/> OTHER LOCAL AGENCY
CITY Fort Lauderdale	COUNTY Broward
DATE ON WHICH VOTE OCCURRED May 15, 2025	NAME OF POLITICAL SUBDIVISION:  MY POSITION IS: <input type="checkbox"/> ELECTIVE <input checked="" type="checkbox"/> APPOINTIVE

## WHO MUST FILE FORM 8B

This form is for use by any person serving at the county, city, or other local level of government on an appointed or elected board, council, commission, authority, or committee. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

## INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

A person holding elective or appointive county, municipal, or other local public office **MUST ABSTAIN** from voting on a measure which would inure to his or her special private gain or loss. Each elected or appointed local officer also **MUST ABSTAIN** from knowingly voting on a measure which would inure to the special gain or loss of a principal (other than a government agency) by whom he or she is retained (including the parent, subsidiary, or sibling organization of a principal by which he or she is retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. Commissioners of community redevelopment agencies (CRAs) under Sec. 163.356 or 163.357, F.S., and officers of independent special tax districts elected on a one-acre, one-vote basis are not prohibited from voting in that capacity.

For purposes of this law, a "relative" includes only the officer's father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with the officer as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

\* \* \* \* \*

### ELECTED OFFICERS:

In addition to abstaining from voting in the situations described above, you must disclose the conflict:

PRIOR TO THE VOTE BEING TAKEN by publicly stating to the assembly the nature of your interest in the measure on which you are abstaining from voting; *and*

WITHIN 15 DAYS AFTER THE VOTE OCCURS by completing and filing this form with the person responsible for recording the minutes of the meeting, who should incorporate the form in the minutes.

\* \* \* \* \*

### APPOINTED OFFICERS:

Although you must abstain from voting in the situations described above, you are not prohibited by Section 112.3143 from otherwise participating in these matters. However, you must disclose the nature of the conflict before making any attempt to influence the decision, whether orally or in writing and whether made by you or at your direction.

IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes. (Continued on page 2)

## APPOINTED OFFICERS (continued)

- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.

## DISCLOSURE OF LOCAL OFFICER'S INTEREST

I, Howard Hepburn, hereby disclose that on May 15, 20 25 :

(a) A measure came or will come before my agency which (check one or more)

- ☐ inured to my special private gain or loss;
- ☐ inured to the special gain or loss of my business associate, \_\_\_\_\_ ;
- ☐ inured to the special gain or loss of my relative, \_\_\_\_\_ ;
- ☒ inured to the special gain or loss of Junior Achievement of South Florida, by  
whom I am retained; or
- ☐ inured to the special gain or loss of \_\_\_\_\_ , which  
is the parent subsidiary, or sibling organization or subsidiary of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

I abstained from voting on the Junior Achievement of South Florida FY 25/26 Program Contract renewals in Tab 2 (Family Supports) and Tab 11 (High School Initiatives) of Agenda Item X.g., "Approve FY 25/26 Program Renewals," as I serve on the Board of Junior Achievement of South Florida.

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

May 15, 2025

Date Filed

  
Signature

NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED \$10,000.



# FORM 8B MEMORANDUM OF VOTING CONFLICT FOR COUNTY, MUNICIPAL, AND OTHER LOCAL PUBLIC OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Hepburn - Howard	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Children's Services Council of Broward County
MAILING ADDRESS 600 SE Third Ave.	THE BOARD, COUNCIL, COMMISSION, AUTHORITY OR COMMITTEE ON WHICH I SERVE IS A UNIT OF: <input type="checkbox"/> CITY <input type="checkbox"/> COUNTY <input checked="" type="checkbox"/> OTHER LOCAL AGENCY
CITY Fort Lauderdale	COUNTY Broward
DATE ON WHICH VOTE OCCURRED May 15, 2025	NAME OF POLITICAL SUBDIVISION:  MY POSITION IS: <input type="checkbox"/> ELECTIVE <input checked="" type="checkbox"/> APPOINTIVE

## WHO MUST FILE FORM 8B

This form is for use by any person serving at the county, city, or other local level of government on an appointed or elected board, council, commission, authority, or committee. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

## INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

A person holding elective or appointive county, municipal, or other local public office **MUST ABSTAIN** from voting on a measure which would inure to his or her special private gain or loss. Each elected or appointed local officer also **MUST ABSTAIN** from knowingly voting on a measure which would inure to the special gain or loss of a principal (other than a government agency) by whom he or she is retained (including the parent, subsidiary, or sibling organization of a principal by which he or she is retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. Commissioners of community redevelopment agencies (CRAs) under Sec. 163.356 or 163.357, F.S., and officers of independent special tax districts elected on a one-acre, one-vote basis are not prohibited from voting in that capacity.

For purposes of this law, a "relative" includes only the officer's father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with the officer as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

\* \* \* \* \*

### ELECTED OFFICERS:

In addition to abstaining from voting in the situations described above, you must disclose the conflict:

PRIOR TO THE VOTE BEING TAKEN by publicly stating to the assembly the nature of your interest in the measure on which you are abstaining from voting; *and*

WITHIN 15 DAYS AFTER THE VOTE OCCURS by completing and filing this form with the person responsible for recording the minutes of the meeting, who should incorporate the form in the minutes.

\* \* \* \* \*

### APPOINTED OFFICERS:

Although you must abstain from voting in the situations described above, you are not prohibited by Section 112.3143 from otherwise participating in these matters. However, you must disclose the nature of the conflict before making any attempt to influence the decision, whether orally or in writing and whether made by you or at your direction.

IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes. (Continued on page 2)

## APPOINTED OFFICERS (continued)

- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.

## DISCLOSURE OF LOCAL OFFICER'S INTEREST

I, Howard Hepburn, hereby disclose that on May 15, 20 25 :

(a) A measure came or will come before my agency which (check one or more)

- ☐ inured to my special private gain or loss;
- ☐ inured to the special gain or loss of my business associate, \_\_\_\_\_ ;
- ☐ inured to the special gain or loss of my relative, \_\_\_\_\_ ;
- ☒ inured to the special gain or loss of Broward Education Foundation, by whom I am retained; or
- ☐ inured to the special gain or loss of \_\_\_\_\_, which is the parent subsidiary, or sibling organization or subsidiary of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

I abstained from voting on the Broward Education Foundation FY 25/26 Program Contract renewals in Tab 4 (Economic Self-Sufficiency) and Tab 11 (High School Initiatives) of Agenda Item X.g., "Approve FY 25/26 Program Renewals," as I serve on the Board of the Broward Education Foundation..

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

May 15, 2025

Date Filed



Signature

NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED \$10,000.



# FORM 8B MEMORANDUM OF VOTING CONFLICT FOR COUNTY, MUNICIPAL, AND OTHER LOCAL PUBLIC OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Hixon - Debra	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Children's Services Council of Broward County
MAILING ADDRESS 600 SE Third Ave.	THE BOARD, COUNCIL, COMMISSION, AUTHORITY OR COMMITTEE ON WHICH I SERVE IS A UNIT OF: <input type="checkbox"/> CITY <input type="checkbox"/> COUNTY <input checked="" type="checkbox"/> OTHER LOCAL AGENCY
CITY Fort Lauderdale	COUNTY Broward
DATE ON WHICH VOTE OCCURRED May 15, 2025	NAME OF POLITICAL SUBDIVISION:  MY POSITION IS: <input type="checkbox"/> ELECTIVE <input checked="" type="checkbox"/> APPOINTIVE

## WHO MUST FILE FORM 8B

This form is for use by any person serving at the county, city, or other local level of government on an appointed or elected board, council, commission, authority, or committee. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

## INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

A person holding elective or appointive county, municipal, or other local public office **MUST ABSTAIN** from voting on a measure which would inure to his or her special private gain or loss. Each elected or appointed local officer also **MUST ABSTAIN** from knowingly voting on a measure which would inure to the special gain or loss of a principal (other than a government agency) by whom he or she is retained (including the parent, subsidiary, or sibling organization of a principal by which he or she is retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. Commissioners of community redevelopment agencies (CRAs) under Sec. 163.356 or 163.357, F.S., and officers of independent special tax districts elected on a one-acre, one-vote basis are not prohibited from voting in that capacity.

For purposes of this law, a "relative" includes only the officer's father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with the officer as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

\* \* \* \* \*

### ELECTED OFFICERS:

In addition to abstaining from voting in the situations described above, you must disclose the conflict:

PRIOR TO THE VOTE BEING TAKEN by publicly stating to the assembly the nature of your interest in the measure on which you are abstaining from voting; *and*

WITHIN 15 DAYS AFTER THE VOTE OCCURS by completing and filing this form with the person responsible for recording the minutes of the meeting, who should incorporate the form in the minutes.

\* \* \* \* \*

### APPOINTED OFFICERS:

Although you must abstain from voting in the situations described above, you are not prohibited by Section 112.3143 from otherwise participating in these matters. However, you must disclose the nature of the conflict before making any attempt to influence the decision, whether orally or in writing and whether made by you or at your direction.

IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes. (Continued on page 2)

## APPOINTED OFFICERS (continued)

- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.

## DISCLOSURE OF LOCAL OFFICER'S INTEREST

I, Debra Hixon, hereby disclose that on May 15, 20 25 :

(a) A measure came or will come before my agency which (check one or more)

- ☐ inured to my special private gain or loss;
- ☐ inured to the special gain or loss of my business associate, \_\_\_\_\_ ;
- ☐ inured to the special gain or loss of my relative, \_\_\_\_\_ ;
- ☒ inured to the special gain or loss of Broward Education Foundation (BEF), by whom I am retained; or
- ☐ inured to the special gain or loss of \_\_\_\_\_ , which is the parent subsidiary, or sibling organization or subsidiary of a principal which has retained me.

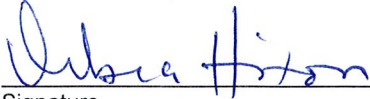
(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

I abstained from voting on the Broward Education Foundation (BEF) FY 25/26 Program Contract renewals in Tab 4 (Economic Self-Sufficiency) and Tab 11 (High School Initiatives) of Agenda Item X.g., "Approve FY 25/26 Program Renewals," as I serve on the Board of BEF.

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

May 15, 2025

Date Filed

  
Signature

NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED \$10,000.



# FORM 8B MEMORANDUM OF VOTING CONFLICT FOR COUNTY, MUNICIPAL, AND OTHER LOCAL PUBLIC OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Thompson -- Christine	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Children's Services Council of Broward County
MAILING ADDRESS 2650 Oak Tree Circle	THE BOARD, COUNCIL, COMMISSION, AUTHORITY OR COMMITTEE ON WHICH I SERVE IS A UNIT OF: <input type="checkbox"/> CITY <input type="checkbox"/> COUNTY <input checked="" type="checkbox"/> OTHER LOCAL AGENCY
CITY Oakland Park	COUNTY Broward
DATE ON WHICH VOTE OCCURRED May 15, 2025	NAME OF POLITICAL SUBDIVISION:  MY POSITION IS: <input type="checkbox"/> ELECTIVE <input checked="" type="checkbox"/> APPOINTIVE

## WHO MUST FILE FORM 8B

This form is for use by any person serving at the county, city, or other local level of government on an appointed or elected board, council, commission, authority, or committee. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

## INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

A person holding elective or appointive county, municipal, or other local public office **MUST ABSTAIN** from voting on a measure which would inure to his or her special private gain or loss. Each elected or appointed local officer also **MUST ABSTAIN** from knowingly voting on a measure which would inure to the special gain or loss of a principal (other than a government agency) by whom he or she is retained (including the parent, subsidiary, or sibling organization of a principal by which he or she is retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. Commissioners of community redevelopment agencies (CRAs) under Sec. 163.356 or 163.357, F.S., and officers of independent special tax districts elected on a one-acre, one-vote basis are not prohibited from voting in that capacity.

For purposes of this law, a "relative" includes only the officer's father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with the officer as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

\* \* \* \* \*

### ELECTED OFFICERS:

In addition to abstaining from voting in the situations described above, you must disclose the conflict:

PRIOR TO THE VOTE BEING TAKEN by publicly stating to the assembly the nature of your interest in the measure on which you are abstaining from voting; *and*

WITHIN 15 DAYS AFTER THE VOTE OCCURS by completing and filing this form with the person responsible for recording the minutes of the meeting, who should incorporate the form in the minutes.

\* \* \* \* \*

### APPOINTED OFFICERS:

Although you must abstain from voting in the situations described above, you are not prohibited by Section 112.3143 from otherwise participating in these matters. However, you must disclose the nature of the conflict before making any attempt to influence the decision, whether orally or in writing and whether made by you or at your direction.

IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes. (Continued on page 2)

## APPOINTED OFFICERS (continued)

- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.

## DISCLOSURE OF LOCAL OFFICER'S INTEREST

I, Christine Thompson, hereby disclose that on May 15, 20 25 :

(a) A measure came or will come before my agency which (check one or more)

- ☐ inured to my special private gain or loss;
- ☐ inured to the special gain or loss of my business associate, \_\_\_\_\_ ;
- ☒ inured to the special gain or loss of my relative, Andrew Thompson w/ Oakland Park ;
- ☐ inured to the special gain or loss of \_\_\_\_\_, by  
whom I am retained; or
- ☐ inured to the special gain or loss of \_\_\_\_\_, which  
is the parent subsidiary, or sibling organization or subsidiary of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

I abstained from voting on the City of Oakland Park FY 25/26 Program Contract renewal in Tab 8 (Elementary Out-of-School Time) of Agenda Item X.g., "Approve FY 25/26 Program Renewals.," as I am married to senior City of Oakland Park management.

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

May 15, 2025

Date Filed

Signature 

NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED \$10,000.



# FORM 8B MEMORANDUM OF VOTING CONFLICT FOR COUNTY, MUNICIPAL, AND OTHER LOCAL PUBLIC OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Hixon - Debra	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Children's Services Council of Broward County
MAILING ADDRESS 600 SE Third Ave.	THE BOARD, COUNCIL, COMMISSION, AUTHORITY OR COMMITTEE ON WHICH I SERVE IS A UNIT OF: <input type="checkbox"/> CITY <input type="checkbox"/> COUNTY <input checked="" type="checkbox"/> OTHER LOCAL AGENCY
CITY Fort Lauderdale	COUNTY Broward
NAME OF POLITICAL SUBDIVISION:	
DATE ON WHICH VOTE OCCURRED May 15, 2025	MY POSITION IS: <input type="checkbox"/> ELECTIVE <input checked="" type="checkbox"/> APPOINTIVE

## WHO MUST FILE FORM 8B

This form is for use by any person serving at the county, city, or other local level of government on an appointed or elected board, council, commission, authority, or committee. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

## INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

A person holding elective or appointive county, municipal, or other local public office **MUST ABSTAIN** from voting on a measure which would inure to his or her special private gain or loss. Each elected or appointed local officer also **MUST ABSTAIN** from knowingly voting on a measure which would inure to the special gain or loss of a principal (other than a government agency) by whom he or she is retained (including the parent, subsidiary, or sibling organization of a principal by which he or she is retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. Commissioners of community redevelopment agencies (CRAs) under Sec. 163.356 or 163.357, F.S., and officers of independent special tax districts elected on a one-acre, one-vote basis are not prohibited from voting in that capacity.

For purposes of this law, a "relative" includes only the officer's father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with the officer as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

\* \* \* \* \*

### ELECTED OFFICERS:

In addition to abstaining from voting in the situations described above, you must disclose the conflict:

PRIOR TO THE VOTE BEING TAKEN by publicly stating to the assembly the nature of your interest in the measure on which you are abstaining from voting; *and*

WITHIN 15 DAYS AFTER THE VOTE OCCURS by completing and filing this form with the person responsible for recording the minutes of the meeting, who should incorporate the form in the minutes.

\* \* \* \* \*

### APPOINTED OFFICERS:

Although you must abstain from voting in the situations described above, you are not prohibited by Section 112.3143 from otherwise participating in these matters. However, you must disclose the nature of the conflict before making any attempt to influence the decision, whether orally or in writing and whether made by you or at your direction.

IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes. (Continued on page 2)

## APPOINTED OFFICERS (continued)

- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.

## DISCLOSURE OF LOCAL OFFICER'S INTEREST

I, Debra Hixon, hereby disclose that on May 15, 20 25 :

(a) A measure came or will come before my agency which (check one or more)

- ☐ inured to my special private gain or loss;
- ☐ inured to the special gain or loss of my business associate, \_\_\_\_\_ ;
- ☐ inured to the special gain or loss of my relative, \_\_\_\_\_ ;
- ☒ inured to the special gain or loss of Museum of Discovery & Science (MODS), by whom I am retained; or
- ☐ inured to the special gain or loss of \_\_\_\_\_, which is the parent subsidiary, or sibling organization or subsidiary of a principal which has retained me.

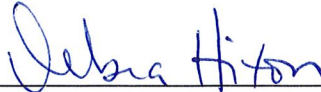
(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

I abstained from voting on the Museum of Discovery & Science (MODS) FY 25/26 Program Contract renewals in Tab 11 (High School Initiatives) of Agenda Item X.g., "Approve FY 25/26 Program Renewals," as I serve on the Board of MODS.

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

May 15, 2025

Date Filed

  
Signature

NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED \$10,000.



# FORM 8B MEMORANDUM OF VOTING CONFLICT FOR COUNTY, MUNICIPAL, AND OTHER LOCAL PUBLIC OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Hepburn - Howard	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Children's Services Council of Broward County
MAILING ADDRESS 600 SE Third Ave.	THE BOARD, COUNCIL, COMMISSION, AUTHORITY OR COMMITTEE ON WHICH I SERVE IS A UNIT OF: <input type="checkbox"/> CITY <input type="checkbox"/> COUNTY <input checked="" type="checkbox"/> OTHER LOCAL AGENCY
CITY Fort Lauderdale	COUNTY Broward
DATE ON WHICH VOTE OCCURRED May 15, 2025	NAME OF POLITICAL SUBDIVISION: MY POSITION IS: <input type="checkbox"/> ELECTIVE <input checked="" type="checkbox"/> APPOINTIVE

## WHO MUST FILE FORM 8B

This form is for use by any person serving at the county, city, or other local level of government on an appointed or elected board, council, commission, authority, or committee. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

## INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

A person holding elective or appointive county, municipal, or other local public office **MUST ABSTAIN** from voting on a measure which would inure to his or her special private gain or loss. Each elected or appointed local officer also **MUST ABSTAIN** from knowingly voting on a measure which would inure to the special gain or loss of a principal (other than a government agency) by whom he or she is retained (including the parent, subsidiary, or sibling organization of a principal by which he or she is retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. Commissioners of community redevelopment agencies (CRAs) under Sec. 163.356 or 163.357, F.S., and officers of independent special tax districts elected on a one-acre, one-vote basis are not prohibited from voting in that capacity.

For purposes of this law, a "relative" includes only the officer's father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with the officer as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

\* \* \* \* \*

### ELECTED OFFICERS:

In addition to abstaining from voting in the situations described above, you must disclose the conflict:

PRIOR TO THE VOTE BEING TAKEN by publicly stating to the assembly the nature of your interest in the measure on which you are abstaining from voting; *and*

WITHIN 15 DAYS AFTER THE VOTE OCCURS by completing and filing this form with the person responsible for recording the minutes of the meeting, who should incorporate the form in the minutes.

\* \* \* \* \*

### APPOINTED OFFICERS:

Although you must abstain from voting in the situations described above, you are not prohibited by Section 112.3143 from otherwise participating in these matters. However, you must disclose the nature of the conflict before making any attempt to influence the decision, whether orally or in writing and whether made by you or at your direction.

IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes. (Continued on page 2)

## APPOINTED OFFICERS (continued)

- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.

## DISCLOSURE OF LOCAL OFFICER'S INTEREST

I, Howard Hepburn, hereby disclose that on May 15, 20 25 :

(a) A measure came or will come before my agency which (check one or more)

- ☐ inured to my special private gain or loss;
- ☐ inured to the special gain or loss of my business associate, \_\_\_\_\_ ;
- ☐ inured to the special gain or loss of my relative, \_\_\_\_\_ ;
- ☒ inured to the special gain or loss of BECON-TV, by \_\_\_\_\_ , by whom I am retained; or
- ☐ inured to the special gain or loss of \_\_\_\_\_ , which is the parent subsidiary, or sibling organization or subsidiary of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

I abstained from voting on the BECON FY 25/26 Program Contract renewal in Tab 17 (Public & Community Awareness & Advocacy) of Agenda Item X.g., "Approve FY 25/26 Program Renewals," as I am Superintendent of Broward County Public Schools, and BECON-TV is owned and operated by the Broward County School Board.

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

May 15, 2025

Date Filed

  
Signature

NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED \$10,000.



# FORM 8B MEMORANDUM OF VOTING CONFLICT FOR COUNTY, MUNICIPAL, AND OTHER LOCAL PUBLIC OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Hixon - Debra	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Children's Services Council of Broward County
MAILING ADDRESS 600 SE Third Ave.	THE BOARD, COUNCIL, COMMISSION, AUTHORITY OR COMMITTEE ON WHICH I SERVE IS A UNIT OF: <input type="checkbox"/> CITY <input type="checkbox"/> COUNTY <input checked="" type="checkbox"/> OTHER LOCAL AGENCY
CITY Fort Lauderdale	COUNTY Broward
DATE ON WHICH VOTE OCCURRED May 15, 2025	NAME OF POLITICAL SUBDIVISION:  MY POSITION IS: <input type="checkbox"/> ELECTIVE <input checked="" type="checkbox"/> APPOINTIVE

## WHO MUST FILE FORM 8B

This form is for use by any person serving at the county, city, or other local level of government on an appointed or elected board, council, commission, authority, or committee. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

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A person holding elective or appointive county, municipal, or other local public office **MUST ABSTAIN** from voting on a measure which would inure to his or her special private gain or loss. Each elected or appointed local officer also **MUST ABSTAIN** from knowingly voting on a measure which would inure to the special gain or loss of a principal (other than a government agency) by whom he or she is retained (including the parent, subsidiary, or sibling organization of a principal by which he or she is retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. Commissioners of community redevelopment agencies (CRAs) under Sec. 163.356 or 163.357, F.S., and officers of independent special tax districts elected on a one-acre, one-vote basis are not prohibited from voting in that capacity.

For purposes of this law, a "relative" includes only the officer's father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with the officer as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

\* \* \* \* \*

### ELECTED OFFICERS:

In addition to abstaining from voting in the situations described above, you must disclose the conflict:

PRIOR TO THE VOTE BEING TAKEN by publicly stating to the assembly the nature of your interest in the measure on which you are abstaining from voting; *and*

WITHIN 15 DAYS AFTER THE VOTE OCCURS by completing and filing this form with the person responsible for recording the minutes of the meeting, who should incorporate the form in the minutes.

\* \* \* \* \*

### APPOINTED OFFICERS:

Although you must abstain from voting in the situations described above, you are not prohibited by Section 112.3143 from otherwise participating in these matters. However, you must disclose the nature of the conflict before making any attempt to influence the decision, whether orally or in writing and whether made by you or at your direction.

**IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:**

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## APPOINTED OFFICERS (continued)

- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.

## DISCLOSURE OF LOCAL OFFICER'S INTEREST

I, Debra Hixon, hereby disclose that on May 15, 20 25 :

(a) A measure came or will come before my agency which (check one or more)

- ☐ inured to my special private gain or loss;
- ☐ inured to the special gain or loss of my business associate, \_\_\_\_\_ ;
- ☐ inured to the special gain or loss of my relative, \_\_\_\_\_ ;
- ☒ inured to the special gain or loss of BECON-TV, by  
whom I am retained; or
- ☐ inured to the special gain or loss of \_\_\_\_\_ , which  
is the parent subsidiary, or sibling organization or subsidiary of a principal which has retained me.

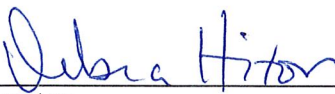
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May 15, 2025

Date Filed

  
Signature

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## Legislative Update

As Florida lawmakers work to finalize the state budget for the fiscal year beginning July 1, they're also looking ahead to looming challenges, including the threat of an economic downturn and significant federal spending cuts being debated in Washington.

One of the biggest concerns is the potential reduction in federal support for Medicaid, which currently provides health coverage to nearly 1 in 5 Floridians. Cuts to the federal spending plan may also include funding for social services and disaster relief.

Both chambers have agreed to set aside \$1.5 billion over the next two years in the state's primary reserve fund, pending voter approval in November 2026 to increase the reserve cap. While the current budget does not include changes to property taxes, we are closely monitoring legislation on the horizon.

Several funding items remain under negotiation, including:

- \$3.4 million to serve non-Medicaid Healthy Start patients
- \$2.3 million for renovations to the County's Juvenile Detention Center
- \$300,000 to pilot Broward's Baker Act transportation program for minors
- Funding for JAFCO's Children's Ability Center and Eagle's Haven
- Repairs to the Children's Harbor roof
- Expansion of Junior Achievement's Youth Workforce Program
- Final School Readiness allocation decisions

The following bills have been approved by the Governor:

HB 1259 was **SIGNED BY THE GOVERNOR**, shifting School Readiness entrance eligibility from 150% Federal Poverty Level (FPL) to 55% State Median Income (SMI).

SB 1102 was **SIGNED BY THE GOVERNOR**, expanding the school readiness special needs differential payment to cover 2—and 3-year-olds whose accommodations go beyond IDEA. Needs are documented via an IFSP or a doctor's note. Early learning providers who accept this differential must receive education to serve these children's needs.

SB 112 was **SIGNED BY THE GOVERNOR**, authorizing funding for specialized summer programs for children with autism spectrum disorder. The bill also extends Early Steps Program eligibility up to the school year following a child's fourth birthday through the new Early Steps Extended Option and provides corresponding state funding.

**TAB 3**

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY  
Joint Program Planning Committee/Finance Committee Meeting**

**LOC: Florida Department of Health @ Broward County (w/ Zoom Access)  
June 11, 2025 @ 9:00 A.M.**

**Minutes**

**Committee Members in Attendance:**

Health Department Director Paula Thaqi (*Finance Committee Chair*), Governor Appointee Christine Thompson (*PPC Chair & Finance Committee Member*), School Board Member Debra Hixon (*Finance Committee Member*), Governor Appointee Jeffrey S. Wood (*PPC Member*)

**Committee Members Virtual:**

Broward County Commissioner Nan Rich (*PPC Member*), Governor Appointee Alyssa Foganholi (*PPC & Finance Committee Member*)

**Committee Member Absent:**

Governor Appointee Julia Musella (*PPC Member*)

**Staff in Attendance:**

Cindy Arenberg Seltzer (*President/CEO*), David Kenton, Maria Juarez, Sharetta Remikie, Sue Gallagher, Kathleen Campbell, Alicia Williams, Dion Smith, Lisa Bayne, Marissa Greif-Hackett, Ken King, Kimberly A. Goulbourne, Erin Byrne, Amy Jacques, Felina Rosales-Furer, Deidre-Ann Burrell, Amber Gross, Brooke Sherman

**Guests in Attendance:**

Monica King (*Broward Healthy Start Coalition*), Regine Kanzki (*Broward Healthy Start Coalition*), Silvia Quintana (*Broward Behavioral Health Coalition*)

**Agenda:**

**I. Call to Order**

Dr. Thaqi (*Finance Committee Chair*) called the meeting to order at 9:05 A.M.

**II. Roll Call**

A roll call was conducted, with a quorum established for the Finance Committee with Dr. Thaqi and Ms. Hixon, but not yet established for the PPC, with only Mr. Wood present. Dr. Thompson (PPC Committee Chair) arrived four minutes later to establish a quorum for the PPC Committee.

**III. Past Committee Minutes**

**ACTION:** Ms. Hixon made a motion to approve the Finance Committee meeting minutes of March 12, 2025, as presented. The motion was seconded by Ms. Foganholi and passed with no opposing votes.

Dr. Thompson arrived at 9:09 to establish a quorum for the PPC.

**ACTION:** Mr. Wood made a motion to approve the PPC meeting minutes of April 9, 2025, and the Joint PPC/Finance Committee minutes of May 7, 2025, as presented. The motion was seconded by Senator Rich and passed with no opposing votes.

**IV. Broward Behavioral Health Coalition (BBHC) Care Coordination Teams (CCT) Community Collaborative Request**

Ms. Juarez briefly highlighted the BBHC community collaborative funding request, as presented in the meeting information packet. She explained that due to an increase in demand that has exceeded program capacity, the BBHC is seeking to expand the Department of Juvenile Justice (DJJ)-involved youth CCT program to support two additional teams and provide emergency support for approximately 120 families per year.

For the full Council meeting in June, Dr. Thaqi and Dr. Thompson requested additional data related to the impact and effectiveness of the CCT. Specifically, data on the average length of stay for the youth in the detention facility before and after the implementation of the CCT, the percentage of youth returned home versus elsewhere both before and after the implementation of the CCT, and the number of disruptions to safety plans after youth successfully returned home, forcing them out of the home again.

**ACTION:** Mr. Wood made a motion to recommend to the full Council approval of funding for BBHC CCT for Juvenile Justice involved youth, as presented. The motion was seconded by Dr. Thaqi and passed with no opposing votes and an abstention from Senator Rich, who submitted the attached voting conflict form.

**V. FY 25/26 Budget Follow-Up**

Ms. Arenberg Seltzer highlighted the Budget Wish List items, as presented in the meeting information packet, that Members had requested at the May Budget Retreat for further exploration by staff. She pointed out that the Council had approved a 3% Cost-of-Living Adjustment (COLA) at the May Budget Retreat to support provider staff salaries to strengthen recruitment and retention efforts. This adjustment was accomplished by reducing the Unallocated line item by \$2.5 million and designating a

line to be drawn from to increase Provider staff salaries as the new contracts are negotiated.

Under Maternal Child Health – Service Goal 9, Ms. Arenberg Seltzer highlighted several community programs providing prenatal and breastfeeding support. As far as the rising cost of baby items, while real, there is still uncertainty surrounding that and the impact is still unknown at this point. She noted that if it becomes clearer during the year, the Council can always move funds from Unallocated to address the burden on families.

Under Family Supports – Service Goal 2, Committee Members discussed additional funding for Broward Healthy Start Coalition's Healthy Families Contract to increase capacity. Ms. Arenberg Seltzer shared that with the Coalition's Healthy Families Broward Program (HFB) Contract currently underutilizing by 10%, and with a seven-month utilization trend analysis projecting that the Contract will not be fully expended by its September end date, staff is recommending rolling over unspent funds into FY 25/26 to support staff expansion and increase service capacity. She explained that the carry-forward monies would be sufficient to add two more direct service staff to connect families to the services.

Ms. Monica King, Broward Healthy Start Coalition, summarized the program's benefits and challenges and advocated for increasing community capacity for the 0–5-year-old population, specifically in the home visitation area. She explained that she sees a need to add two FTEs. The program is currently funded for three teams, but two of those teams have only four staff members, whereas five staff members would be ideal to increase capacity.

Senator Rich expressed strong support for expanding the program given that it serves such a vulnerable population. Discussion ensued to help Committee members understand any issues related to capacity, with Ms. King promising to provide Dr. Thaqi with data related to the number of families in need of this program who are not being served due to a lack of capacity. Ms. Arenberg Seltzer reminded Members that given the current uncertainty about Federal and State funding staff took a very conservative approach in developing the programmatic budget. Increases were only recommended when there were persistent waiting lists for services or to address the rising cost and demand for food. She also pointed out that they don't have to make a budget decision today, as they are starting out with a large amount of Unallocated dollars that can be used to add more money to this contract in August or at any point throughout the year if a need is demonstrated. Delaying the decision gives more time to see what other demands are going to be made on CSC as a result of Federal and State action and other growing needs.

Under Economic Self-Sufficiency—Service Goal 2, Ms. Arenberg Seltzer confirmed that the Volunteer Income Tax Assistance (VITA) volunteers must be certified every

year through IRS staff. Beyond that, there is still a lot of uncertainty and unknowns that staff will continue to monitor.

Under Water Safety – Service Goal 8, Ms. Arenberg Seltzer referred Members to the detailed response in the meeting packet. Dr. Thaqi highlighted the addition of swim vouchers through the Florida State Legislature and how those are being integrated into the community collaborative. Families can access the information and coupons for all water safety options through Water Smart Broward.

Under Elementary Out-of-School Time—Service Goals 7 & 10, Ms. Arenberg Seltzer shared that staff are continuing conversations with Broward County Public Schools about bullying and mentoring.

Under Out-of-School Time – Special Needs – Service Goals 3 & 10, Ms. Arenberg Seltzer pointed out that all the CSC-funded programs are encouraged and trained to accept children with exceptionalities into their program, unless children/youth need much smaller staff-to-child ratios like one-on-one support. And while Yoga is something the programs could include now, it will be encouraged in the upcoming Request for Proposals.

## **VI. FY 25/26 Proposed Budget & Millage Rate**

Ms. Arenberg Seltzer outlined the budget and TRIM time frame and process between May and the start of the new Fiscal Year on October 1st. The proposed FY 25/26 budget and millage rate will be finalized during the two mandated TRIM public hearings in September.

Mr. Arenberg Seltzer highlighted the details of the proposed FY 25/26 Budget, noting that the Program Budget, which is direct service, aligns with what the Council approved at the May Budget Retreat. While the Council was working at that time with an anticipated 5% increase in property values, the tentative values were released at 6.43%. Final numbers will be released July 1<sup>st</sup>. She explained that the difference between the tentative and final values will replenish the Unallocated funds that were used to offset the COLA adjustment, bringing it back to over \$7 million. She noted that general administration is just 3.73% of the total proposed budget of \$159,691,431.

She then led the Committee through different scenarios of paying for the proposed budget utilizing the Roll Back Millage Rate, a flat Millage Rate, a reduced millage rate, and going up to the Full 0.5000 Millage Rate authorized by the CSC Referendum. In order to reach the necessary revenue to support the Budget, the Roll Back Millage rate of 0.4201 would require utilization of \$31,700,000 of Fund Balance; leaving the Millage Rate flat at 0.4500 would require utilization of \$22,750,000 of Fund Balance; reducing the Millage Rate to 0.4316 would require utilization of

## ***DRAFT***

\$28,250,000 of Fund Balance; and going to the full Millage Rate of 0.5000 would require utilization of \$7,750,000 of Fund Balance. Members then looked at the impact on homeowners of the various millage rates. If the Millage Rate was left flat (0.4500), the cost to the average homeowner would be \$173. If the Roll Back Millage Rate was utilized, the cost to the average homeowner would be \$162 – a savings of \$11. If a reduced Millage Rate was utilized, the cost to the average homeowner would be \$166 = a savings of \$7. If the full Millage Rate was utilized, the cost would be \$193 to the average homeowner = an additional \$20.

Ms. Arenberg Seltzer stated that staff are recommending that the Millage Rate be left flat at the current 0.4500, with \$22.75 million of Fund Balance being used. This would allow the Council to start the new Fiscal Year with a large pot of Unallocated funds to use throughout the year as community needs arise, which is anticipated. All Committee Members present at the meeting agreed that leaving the Millage Rate flat would be the best option to serve Broward's families.

**ACTION: Ms. Hixon made a motion to recommend to the full Council approval of the draft Budget and a tentative Millage Rate of 0.4500, as presented. The motion was seconded by Dr. Thompson and passed with no opposing votes.**

### **VII. Public & Members' General Comments**

Dr. Kenton thanked Ms. Arenberg Seltzer and the Council Members for their leadership, noting that Ms. Alicia Williams, CSC's Director of Budget, has done a phenomenal job.

Ms. Arenberg Seltzer also thanked Ms. Williams for her work on the proposed budget.

Ms. Monica King, Broward Healthy Start Coalition, thanked the Committee and expressed appreciation for today's discussions.

### **VIII. Adjourn**

The meeting adjourned at 10:29 A.M. with a motion from Ms. Hixon and a second from Dr. Thompson.



**TAB 4**

## For Council Meeting

**As Recommended by the  
Program Planning Committee**

**June 11, 2025**

**W/ Additional Data Requested in the  
Background**

**June 18, 2025**

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<b>Service Goal</b>	3.2 Reduce the recidivism rate of low risk juvenile offenders who are at low risk to re-offend and prevent the escalation of crime.
<b>Objective:</b>	039 Increase youth participation in effective diversion programs to reduce juvenile recidivism.
<b>Issue:</b>	Funding for Broward Behavioral Health Coalition (BBHC) Care Coordination Teams (CCT) for Juvenile Justice Involved Youth
<b>Action:</b>	Approve funding for Broward Behavioral Health Coalition (BBHC) Care Coordination Teams (CCT) for Juvenile Justice Involved Youth
<b>Budget Impact:</b>	\$350,000 of \$7,622,981 Available in Unallocated for FY 25/26.

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**Background:** In 2022, Broward Behavioral Health Coalition (BBHC) identified a critical gap in services through its HB 945 Children's System of Care Stakeholders' Meetings, leading to the development of the Juvenile Justice (DJJ) Care Coordination Team. This service gap emerged when Covenant House closed one of its two shelter spaces due to the physical condition of the space. As required by Florida licensing regulations, Covenant House had a separate space for youth 18 years old and older and youth under 18 years old. The regulations stipulate that adults and children cannot be housed in the same space. Previously, DJJ-involved youth who were unable to return home, whether due to a no-contact order with a household member or safety concerns from caregivers, were temporarily housed at Covenant House during their legal proceedings. With this option no longer available, judges had no choice but to keep these youth in juvenile detention for longer periods of time.

Recognizing the urgent need for an alternative solution, BBHC engaged with Court Administration, the Public Defender's Office, the State Attorney's Office, and a juvenile delinquency Judge to explore solutions. Through these discussions, it became evident that with sufficient support, families could feel more confident in accepting their child

back home. This would allow judges to lift no-contact orders, enabling safe reunification rather than detention.

BBHC developed a coordinated care approach to ensure the youth received proper services and placement. In July 2023, BBHC partnered with Smith Community Mental Health Center to implement the DJJ-involved youth Care Coordination Team (CCT), incorporating an integrated family safety plan. The CCT, comprised of a Clinical Case Manager and a Family Peer Specialist, engages youth and their families by assessing needs, providing guidance, and connecting families to essential services. The team helps stabilize the youth and family, facilitates the youth's safe return home, and avoids longer stays in juvenile detention. Although the project has not tracked the difference in youth length of stay in detention with the CCT interventions versus length of stay in detention without the CCT interventions, anecdotally, the length of stay for youth who receive CCT interventions are reported to be shorter. If recommended for funding, this measure will be included in the contract.

In FY 23-24, the DJJ CCT served 73 families, with an average service duration of 57 days. The program's success has been primarily measured by the success of the engagement with the services recommended in their court-sanctioned Integrated Family Safety Plan, achieving an 88% success rate last year. Of the youth who are placed with their families after being released from the detention center, 99% remain with their families through discharge from CCT services. Of the youth referred to the CCT program, 95% of the youth go home with CCT services in place. There are some youth who are unable to go home due to the nature of their charges or safety concerns after the assessment is completed.

**Current Status:** The CCT's success in supporting youth and families has caused demand to exceed capacity. Since the program began, approximately 100 youth have been unable to access these critical services.

To address this growing need, BBHC is requesting an additional \$350,000 to expand the program. These funds will support two additional teams and provide emergency assistance for approximately 120 families in crisis per year. This expansion will allow BBHC to serve more youth, reduce unnecessary detention stays, and improve long-term outcomes for families in crisis. Investing in these services is crucial to strengthening the juvenile justice system and ensuring vulnerable youth receive the stability and support they need.

**Recommended Action:** Approve funding for Broward Behavioral Health Coalition (BBHC) Care Coordination Teams (CCT) for Juvenile Justice Involved Youth

**TAB 5**

**For Council Meeting**  
**As Discussed at the Joint**  
**Program Planning/Finance Committee**  
**June 11, 2025**  
**w/ Additional Data Requested**  
**June 18, 2025**

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**Issue:** Budget Retreat Follow-Up

**Action:** FYI – Budget Retreat Follow-Up

**Budget Impact:** See Details Below

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**Background:** During discussion of the tentative FY 25/26 programmatic budget at the May 15<sup>th</sup> Budget Retreat, Council Members added items to the Budget Wish List and requested additional data and information.

While the issue of provider staff recruitment and retention initially emerged during the discussions on Maternal/Child Health and Family Supports, it was evident that this challenge extended across multiple programmatic areas. At the Retreat, Council Members approved a 3% Cost of Living Adjustment (COLA) to support staff salaries and help strengthen recruitment and retention efforts in CSC programs for FY 25/26. Thus, that has been incorporated into the program budget already and is not addressed below.

**Current Status:** The Joint Finance and Program Planning Committees met on June 11<sup>th</sup> and further reviewed and discussed the Budget Follow-Up items. Staff further explored the items below. None require additional funding at this time, as most can be easily absorbed through various means within the current proposed budget.

**Maternal & Child Health (Service Goal 9):** **No funding recommended at this time**  
*Dr. Thompson requested an increase in this area, if possible, highlighting prenatal and breastfeeding support as key areas of focus. Ms. Musella requested that staff keep an eye on the rising cost of baby items and consider any help/relief if necessary.*

A variety of community programs across Broward County offer prenatal and breastfeeding support. These include, but are not limited to, Broward Health, Memorial Healthcare System, HCA Florida Healthcare, the Broward Healthy Start Coalition, the Breastfeeding Coalition, Doula programs, La Leche League, and WIC Breastfeeding Support. These various programs are offered weekly and/or at monthly intervals, in-person and/or virtually, and most programs have no cap on the number of participants allowed. No gap in availability has been identified at this time.

CSC staff are currently evaluating the impact of rising baby item costs and assessing potential needs. Any required funding may be addressed through unallocated dollars or, for families already served by CSC, through emergency flex funding included in most of the program budgets.

**Family Supports (Service Goal 2):**

**No funding recommended at this time**

*Senator Rich requested staff explore additional funding for Broward Healthy Start's Healthy Families Contract to increase capacity.*

Healthy Families Broward Program (HFB), operated by the Healthy Start Coalition, is jointly funded by the Children's Services Council (CSC) and the Ounce of Prevention Fund. The program offers in-home parent education, case management, and support services to expectant parents and families with children from birth to age five, focusing on 13 high-need zip codes in Broward County. HFB maintains an open enrollment process and does not operate a waitlist.

In July 2023, the Broward Healthy Start Coalition was awarded the HFB contract through a competitive procurement process led by the Ounce of Prevention and Healthy Families Florida. The Ounce of Prevention contributes approximately \$600,000 annually, while CSC provides about \$1.5 million. Program services are overseen by the Healthy Start Coalition and delivered through three community partners: Kids In Distress, Healthy Mothers, Healthy Babies, and Memorial Healthcare System. CSC funding supports 18 home visitor positions, two of which were recently filled. These new hires are currently undergoing training and are not yet managing caseloads.

The Healthy Start Connect program serves as a referral hub, linking pregnant women, individuals experiencing pregnancy loss, and families with children under age three to appropriate services and resources. Referrals are made to a wide network of providers across the county, including HFB, Healthy Mothers Healthy Babies, Broward Health's Nurse Family Partnership, Family Central's Nurturing Parenting and Parents As Teachers programs, Project Hope, Memorial Teen Reach, Memorial MOMS, Children's Harbor, M-Empower, and Community Based Connections. According to Healthy Start Connect, there are currently openings available for new families among these providers.

As of June 2025, there are 67 immediate openings in these 4 CSC-funded programs that provide services to children 0-5: Family Central PAT, Broward Health Nurse Family Partnership, Memorial MOMS, and Memorial Teen Reach. These programs report that in the next 1-2 months, there will be 33 additional openings to service families. In addition, Healthy Mothers – Healthy Babies and Project Hope have 52 immediate openings, and across the CSC-funded Family Strengthening network that provides services to families with children up to 17 years old, there are 50 immediate openings, with 10 additional openings becoming available in the next 1-2 months.

Fiscal Year 2024–2025 marks the second year of the Coalition's HFB contract. In FY 2023–2024, the program utilized 85% of its allocated funding and is currently operating at a 12% underutilization rate. Based on the eight-month utilization trend analysis, it is projected that the contract will not be fully expended by its September end date. If the underutilization trend continues, the provider may be underutilized by approximately \$180,000.

The HFB program requested to expand by two additional full-time direct service staff. If the Council would like to expand capacity in this program, the addition of two direct service staff would require an allocation increase of \$135,000, which includes salaries, benefits, supplies, and client support to serve 36 additional families for FY 2025/2026.

CSC staff recommends rolling over unspent funds into FY 2025–2026 to support staff expansion and increase service capacity, if the need is substantiated. An issue paper detailing the final underutilized amount will be presented to the Council after the fiscal year concludes.

Staff will continue to work with HFB to monitor the availability of services and any unmet needs over the summer. If a crucial need is identified that cannot wait until October, the Council could act in August or September.

**Economic Self-Sufficiency (Service Goal 2):**      **No funding recommended at this time**  
*Senator Rich and Ms. Musella expressed concern about the impact to Broward's families if HUF's VITA services were unable to continue due to federal cuts to the IRS budget and staff, as the IRS is the sole source to provide the required training of the volunteers for the necessary certification to provide the services.*

CSC Staff will meet with HUF staff within the next month to review how many individuals utilized the services this year and gather general feedback from HUF's VITA staff. Based on this assessment, additional recommendations will be made. The program's credibility relies heavily on IRS certification, which all Tax Preparers must renew annually. Certification has to happen annually, and the IRS is the sole source. While the IRS has not indicated plans to discontinue the VITA program, uncertainty about its long-term continuity remains. Therefore, staff will also explore alternative options for program delivery to evaluate the viability of continuing services in Broward County, should the need arise.

**Water Safety (Service Goal 8):**      **No funding recommended at this time**  
*Mr. Wood inquired as to the availability of specialized water safety for children with special needs. He asked staff to explore appropriate service delivery methods.*

Broward County, through its Parks and Recreation Division, SWIM Central section, offers a variety of water safety and swim instruction programs tailored to children with disabilities through collaborative efforts and partnerships with public agencies, nonprofit organizations, and municipal recreation departments.

SWIM Central (CSC-funded) provides swim lesson coupons for children ages 6 months to 8 years. Beginning October 1, 2025, eligibility will expand to include individuals with special

needs to age 21.

Department of Health in Broward County (DOHBC) provides swim lesson vouchers for children ages 0 to 17 years. They also manage the State of Florida Swimming Lesson Voucher Program. These vouchers are for children ages 0 to 4 years, and household income must not exceed 200% of the federal poverty level. If the State program is not included in the State budget, it will expire on June 30, 2025. DOHBC oversees Water Smart Broward, Broward County's Resource for Water Safety and Drowning Prevention.

The Drowning Prevention Program at DOHBC is actively engaged in advocating for drowning prevention strategies through educational outreach and presentations to the public and various family-strengthening agencies. These efforts include tailored educational presentations for children and parents of children with special needs.

The program's core messaging emphasizes a layered approach to water safety, where multiple protective measures work together to reduce the risk of drowning:

Adult Supervision: Encouraging parents and caregivers to provide constant adult supervision or designate a responsible water watcher whenever children are in or near water.

1. **Physical Barriers & Alarms:** Promoting the installation of fences, pool covers, and alarms to prevent unsupervised access to water sources. Through the Drowning Prevention Program, trained family-strengthening agencies distribute door alarm kits to families with young children, particularly those living near pools, canals, or lakes.
2. **Swimming Lessons & CPR Training:** Advocating for participation in swimming lessons and CPR classes, equipping families with essential lifesaving skills.
3. **Life Jackets & Entrapment Risk:** Encouraging the use of life jackets and increasing awareness of potential hazards, such as entrapment risks posed by pool drains.

DOHBC also oversees the Broward County Drowning Prevention Task Force, a community coalition that develops and implements strategies and coordinates drowning prevention efforts throughout Broward County to support Water SMART Broward.

Participating municipalities, such as Davie, Sunrise, Pompano Beach, Hollywood, and Coral Springs, offer adaptive swim curricula and accept these vouchers. Municipal pools are ADA-compliant, and many offer inclusive programming with added support (e.g., aides, visual tools, parent involvement).

YMCA of South Florida Hosts "Swim for Jenny Week" annually, offering five days of free swim lessons teaching water safety skills to children, teens and adults. They also operate "Swim Buddies," a six-week adaptive swim program for individuals with special needs ages 4 and older. The swimmer is matched with a qualified "Swim Buddy" volunteer. The swim buddy practices basic water safety skills while the certified swim instructor guides the class and teaches new skills. Certified Therapeutic Recreation Specialists are available poolside to offer



a variety of techniques to modify and adapt the lesson. Scholarships are available for eligible families.

The Dan Marino Foundation's Adapted Aquatics Program offers year-round swim instruction in a heated, sensory-friendly pool in partnership with Nicklaus Children's Hospital. They provide low-cost, state-sanctioned adaptive swim instructor certifications in accordance with Florida Statute 514.072.

The Autism Society of Florida provides grants for swim lessons, distributes life vests, and offers CPR training for families. They also engage in advocacy, education, and serve on drowning prevention committees.

Despite Florida's leadership in adaptive aquatics, a nationwide shortage of lifeguards and certified instructors continues to limit program capacity. Recruitment and training remain critical to sustaining and expanding services. To support lifeguard and water safety instructor recruitment, CSC funds scholarships to aspiring lifeguards and water safety instructors who may need financial support to obtain their certifications. Between October 2024 and May 2025, 279 lifeguard scholarships have been issued, with 44 young people becoming certified lifeguards, and 74 water safety instructor scholarships have been issued, with 11 young people becoming certified water safety instructors at this time.

Staff will assess whether current offerings (e.g., swim voucher sites, Dan Marino services) sufficiently meet the needs of children with special needs. The Special Needs Advisory Coalition (SNAC) will include this topic as an agenda item to gather community input and explore additional opportunities, particularly for children with Autism.

Staff will also engage with the Children's Services Council of Palm Beach County and The Children's Trust in Miami to learn from their approaches to water safety for children with Autism.

**Elementary Out-of-School Time: (Service Goal 7 & 10)**      **No funding recommended at this time**

*Dr. Thompson inquired as to the possibility of providing mentoring programs for younger children. Ms. Foganholi raised the issue of increased bullying at a younger age in elementary school.*

*An initial meeting with Broward County Public Schools (BCPS) took place on Wednesday, June 4, 2025, to discuss current initiatives addressing bullying at the elementary school level. The conversation also explored the potential expansion of Choose Peace services or the implementation or expansion of another District-approved anti-bullying curriculum or program for elementary schools. Staff will continue collaborating with District personnel to gain further insight into existing anti-bullying efforts and to identify opportunities for the Children's Services Council (CSC) to support and enhance these initiatives.*

**Out-of-School Time – Special Needs:(Service Goals 3 & 10)****No funding  
recommended at this  
time**

*Ms. Hixon spoke to the benefits of a mixed population/gen ed approach to serving those students with special needs. She requested that CSC-funded providers be encouraged to utilize a gen ed approach where appropriate. She also touted the positive impact of Yoga for children with special needs, requesting that Yoga be encouraged and provided in CSC-funded special needs programs.*

The MOST Inclusion and Positive Youth Development out-of-school-time Programs expand access to children of all abilities who can be accommodated in an environment with a higher staff-to-child ratio than offered by the MOST out-of-school-time programs for children with special needs.

CSC also funds an Inclusion Supports program, delivered in partnership with The Advocacy Network on Disabilities, for out-of-school programs serving children in elementary, middle and high school. The program offers one-on-one provider support, staff training, and formal observations to strengthen inclusive practices. Participating providers complete an Inclusion Readiness Assessment, which evaluates inclusive policies, procedures, and program design, resulting in an individualized plan with goals to enhance inclusion. The program also supplies Inclusion providers with materials to create “Quiet Corners,” along with calming sensory items and visual supports to accommodate diverse learner needs.

In response to the request to expand yoga offerings, CSC affirms the benefits of yoga for children with disabilities, including improvements in self-regulation, body awareness, strength, and focus. Yoga is approved as a value-added enrichment under the MOST program. Providers must offer at least four enrichments during the school year and eight during the summer. Many also include year-round activities such as martial arts and dance. The upcoming MOST 2026 RFP will include yoga and art therapy as enrichment options to further support prosocial skill development and well-being.

**TAB 6**



**For Council Meeting**  
**As Recommended by the Joint**  
**Finance and Program Planning Committee**  
**June 11, 2025**  
**June 18, 2025**

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**Issue:** Establish Draft Budget and Tentative Millage Rate for FY 25/26.

**Action:**

1. Approve the Draft FY 25/26 Budget.
2. Approve the Tentative Millage Rate and Authorize Staff to Adjust the Budget based on the Property Appraiser's Final Report and Submit the Necessary Forms to the Appropriate Officials.

**Budget Impact:** Establishes FY 2025/26 Draft Budget.

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**Background:** During the Budget Retreat on May 15th, staff presented the Council with the FY 25/26 Proposed Programmatic Budget. This budget was created based on various factors, including alignment with the Council's core mission, prior discussions of the Council, program performance, community input, economic conditions, federal funding, integration with other funders, and other emerging issues. The Council requested a 3% cost-of-living adjustment (COLA) for salaries and fringe benefits in provider budgets to support program recruitment and retention efforts. This adjustment was offset by Unallocated funds, which reduced these funds. Additionally, the Council also approved program renewals with budget adjustments and RFP awards as presented.

**Current Status:** The Joint Finance and Program Planning Committees met on June 11th and reviewed the FY 25/26 draft budget and discussed the tentative millage rate and recommended the rate to remain flat at 0.4500.

The administrative budget is always driven by the Council's programmatic goals and the level of support it will take to achieve these goals, while considering the effect on taxpayers. Management met and discussed the departmental staffing needs to accomplish the goals and objectives successfully, and six position reclassifications are being requested. These reclassifications span several departments and are incorporated in the draft budget. This administrative budget also proposes a 3% COLA for staff, which is consistent with the CPI as of Spring 2025, and a 10% increase for health insurance based on our broker's estimate.

Within the Non-Operating Expenditures section, CRA fees are projected to decrease by 47% due to the ending of two CRAs. The Property Appraiser's Office provided its estimate for the annual fees, which reflects an 8.58% increase from the previous year. Excluding Non-Operating costs, this proposed budget allocates 95.95% directly to program and program support services and 4.05% to general administration and capital outlay.

Tax revenue in prior years was budgeted at 95% due to a reserve for uncollectible taxes and the Tax Collector's fee. This year, Tax revenue is allocated at 94% because of an increase in the tax collector's fee, which permits withholding up to 2% of collected taxes.

### Millage Rate

The Property Appraiser's Office issued preliminary property value data on May 28, 2025, indicating a county-wide net increase of 6.43%. Due to property values being slightly higher than expected, staff have allocated the additional revenue of \$2.6 million, generated by maintaining the millage rate at a steady 0.4500, to the Unallocated fund. This allocation will enable the restoration of the amount used to provide a COLA for Provider staff salaries. This fund will be appropriated as necessary throughout the fiscal year to meet community needs as they arise. This tax revenue, combined with a fund balance of \$22.75 million, will support the previously approved Program Budget and the related administrative expenses described above and on the attached spreadsheet.

Please note that these are **preliminary** numbers, as the final property values will not be available until July 1<sup>st</sup>. Since the Millage Rate must be filed with the Property Appraiser's Office before the Council meets again in August, any variances from the June estimate will result in money being added to or subtracted from Fund Balance and/or Unallocated as designated by the Council.

The millage rate filed in July is the amount printed on the TRIM notices. The final millage rate will be set at your two TRIM meetings in September. Remember that you may always lower the millage rate at these TRIM meetings, but raising the rate is very difficult and quite expensive.

### **Recommended Action.**

1. Approve the Draft FY 25/26 Budget.
2. Approve the Tentative Millage Rate and Authorize Staff to Adjust the Budget based on the Property Appraiser's Final Report and Submit the Necessary Forms to the Appropriate Officials.



Children's Services Council of Broward County  
Proposed Budget Detail-General Fund  
Presented to the Finance Committee  
Fiscal Year 2025-2026

Description	Annual FY 24/25 Does not Include Carry Forward (CF)	Carry Forward 10.2024 11.2024	% Of Operating Budget	FY 24/25 Projected Actual Expenditures	FY 25/26 Proposed Budget	% Of Operating Budget	% Incr (Decr) from Prior Yr	Comments
<b>REVENUES:</b>								
Tax Revenue	\$ 127,236,430			\$ 127,236,430	\$ 134,861,431			Est. based on preliminary property values and keeping the millage rate flat at .4500 Budgeted at 94% to include 2% Tax Collector Fee For Discussion Purposes
Interest Earnings	500,000			6,000,000	750,000			
Title IV E - Federal through State	530,000			530,000	530,000			Estimates for Title IVE Reimbursements
Promise Revenue		152,673		103,987	-			This portion of the grant ended. Now accounted for in Special Revenue Funds.
Local Foundation Grants	845,750	112,406		958,156	790,000			FY25/26 commitment from Jim Moran Foundation (TIL & Kinship).
Training Revenue	10,000			9,500	10,000			Estimate for Training revenue.
Fund Balance	23,600,000	1,284,674		4,983,045	22,750,000			Fund Balance will be used to balance budget for Program and Support Services
<b>Total Revenues</b>	<b>\$ 152,722,180</b>	<b>\$ 1,549,753</b>		<b>\$ 139,821,118</b>	<b>\$ 159,691,431</b>			
<b>EXPENDITURES:</b>								
<b>Program Services &amp; Support:</b>								
Program Services	131,650,981	855,125		\$ 119,255,495	\$ 139,348,320		5.85%	As approved at the May Budget Retreat plus an increase in unallocated due to higher than anticipated property values.
Monitoring	64,000			60,000	62,000			
Outcome Tools	60,870			58,000	61,120			
Salaries/Fringe. Also includes compensated absences and overtime.	10,116,068			9,812,586	10,486,554			The FY26 budget includes a 3% COLA and a small incr for health insur. Budget also incl contingency for Compensated Absences and OT if necessary.
Staff Travel	127,500			125,000	137,500			Increased travel is anticipated for training and necessary conferences. Additionally, mileage costs have increased and staff have resumed travel to Provider sites for monitoring.
Staff Development & Training	46,623			42,000	112,500			Increase in staff, includes tuition reimbursement, training, conference fees, and professional development.
Telecommunications	27,180			25,000	27,180			
Software Maintenance	207,760			185,000	221,200			For hosting and fees for various Software as a Service (SaaS) applications related directly to Program Services. Includes licensing renewals for various software agreements, artificial intelligence, as well as taking advantage of multi-year savings when applicable. However, this causes uneven "annual" renewals with periodic spikes or decreases in budget.
Printing and Advertising	16,200			16,000	18,200			Est incr for printing materials

Description	Annual FY 24/25 Does not Include Carry Forward (CF)	Carry Forward 10.2024 11.2024	% Of Operating Budget	FY 24/25 Projected Actual Expenditures	FY 25/26 Proposed Budget	% Of Operating Budget	% Incr (Decr) from Prior Yr	Comments
Other Expenditures	39,600			38,600	45,000			
Materials & Supplies	10,200			10,000	13,100			Est incr for materials & supplies
Consultants	5,877			5,800	10,000			To be used if needed
<b>Total Program Services &amp; Support</b>	<b>142,372,859</b>	<b>855,125</b>	<b>95.64%</b>	<b>129,633,481</b>	<b>150,542,674</b>	<b>95.95%</b>	5.74%	
<b>General Administration:</b>								
Salaries/Fringe. Also includes compensated absences and overtime.	4,323,642			4,193,933	4,255,337			The FY26 budget includes a 3% COLA and a small incr for health insur. Removes overlapping of COO position during transistion and various retirement payouts
Legal Fees	45,000			38,000	45,000			
Auditor	40,000			35,000	40,000			
Other Consultants	68,292			40,000	93,000			To be used if needed, The additional amount is for FY 26 initiative for AI integration and cybersecurity
Insurance	108,473	\$ 21,000		116,595	140,000			Estimated annual increase in Business Insurances
Staff Travel	58,000			52,000	78,830			Increased travel is anticipated for training and necessary conferences. Additionally, mileage costs have increased.
Staff Development & Training	20,208			15,000	48,500			Increase in staff, includes tuition reimbursement, training, conference fees, and professional development.
Software Maintenance	261,810	\$ 25,680		200,000	326,540			For hosting and fees for various Software as a Service (SaaS) applications. Includes licensing renewals for various software agreements, implementation of new financial reporting system to increase efficiency and accuracy of key reports, artificial intelligence, as well as taking advantage of multi-year savings when applicable. However, this causes uneven "annual" renewals with periodic spikes or decreases in budget.
Materials & Small Equip	139,701			125,000	169,700			Est incr for materials & equipments including replacement of laptops & monitors
Facility Management & Bldg Operations (incl. reserves)	249,893	\$ 268,630		320,360	386,275			Annual facility costs include: facility mgt, landscape, utilities, storms, etc. Proposed budget is higher for anticipated additional cleaning, increase in management fees and other minor repairs. Unused Facility is always carried forward from one year to the next.
Telecommunications	45,430			40,000	46,030			
Printing and Advertising	18,600			17,000	19,600			
Other Expenditures	185,065			175,000	202,650			
Administrative Operating Exp	<b>5,564,114</b>	<b>315,310</b>	<b>3.93%</b>	<b>5,367,888</b>	<b>5,851,462</b>	3.73%		Additonal payroll costs and increase banking/pcard fees.
<b>Lease &amp; Subscription Software Expenditures:</b>								
Lease Principal	28,829			20,522	27,100			
Lease Interest	971			725	900			
Subscription Software Principal	86,259			86,259	84,886			
Subscription Software Interest	2,941			2,941	4,315			
Total Lease & Software Subscription Expenditures	119,000	-	0.08%	110,447	117,201	0.07%		
<b>Total Administrative Operating Exp</b>	<b>5,683,114</b>	<b>315,310</b>	<b>4.01%</b>	<b>5,478,335</b>	<b>5,968,663</b>	<b>3.80%</b>		



Description	Annual FY 24/25 Does not Include Carry Forward (CF)	Carry Forward 10.2024 11.2024	% Of Operating Budget	FY 24/25 Projected Actual Expenditures	FY 25/26 Proposed Budget	% Of Operating Budget	% Incr (Decr) from Prior Yr	Comments
Capital Expenditures:								
Furniture & Equipment	-	68,000		68,000	100,000			Several air conditioning units require repair or replacement. This will enable us to initiate the necessary steps to address these issues
Computer Hardware & Software	80,000	311,318		82,248	35,000			Unused Capital Budget is always carried from one year to the next to allow for various upgrades.
Remodeling & Renovations	71,725			70,000	255,000			Buiding renovation including remodeling office spaces to accommodate the increased staff
Total Capital Expenditures	151,725	379,318	0.35%	220,248	390,000	0.25%	157.04%	
Total GA and Capital Expenditures	5,834,839	694,628	4.36%	5,698,583	6,358,663	4.05%	8.98%	
Total Operating Budget	148,207,698	1,549,753	100.00%	135,332,064	156,901,337	100%		
Non-Operating								
Property Appraiser Fees	727,837			720,235	790,256		8.58%	Based on Property Appraiser Letter received May 30, 2025
Community Redevelopment Agency Fees	3,786,645			3,768,818	1,999,838		-47.19%	Based on preliminary budget from property appraisers office
Total Non-Operating Expenditures	4,514,482	-		4,489,053	2,790,094		-38.20%	
Total Expenditures	\$ 152,722,180	\$ 1,549,753		\$ 139,821,118	\$ 159,691,431		4.56%	
Millage Rate	0.4500				** 0.4500		-	
					** Based on Preliminary Taxable Value For Budget Planning Purposes Only			



**TAB 7**

## For Council Meeting June 18, 2025

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<b>Service Goal</b>	1 Support provider agency efforts to enhance their infrastructure and service delivery effectiveness.
<b>Objective:</b>	013 Promote collaboration between funders & stakeholders to improve the delivery of children's services across local systems.
<b>Issue:</b>	Allocate Fiscal Sponsor Fees for FY 25/26.
<b>Action:</b>	Approve Fiscal Sponsor Fees to Various Agencies for FY 25/26
<b>Budget Impact:</b>	\$75,000 of \$ 100,000 Available in Goal 13 for FY 25/26.

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**Background:** In Fiscal Year 14/15, the Council approved a policy revision to allow CSC to offset administrative fees for agencies that need to engage a Fiscal Sponsor. When an agency requires a Fiscal Sponsor, a significant portion of its administrative allowance is spent on this service. By providing support for a separate Fiscal Sponsor Administrative Fee, these agencies can utilize their full 12% administrative allowance to build capacity and achieve the financial stability necessary to operate independently in the future.

Additionally, the agreements require the Fiscal Sponsor Agency to mentor the requesting agency to be eligible for the fees. The fees are up to 7% of the base contract allocation, with a maximum of \$25,000 annually per service provider as payment for these services. The required Fiscal Sponsor services will be included in a tri-party contract.

**Current Status:** The financial viability test is conducted annually based on audited financial statements. Agencies have six months (180 days) to complete their audits, which can lead to delays in aligning contract renewals with CSC's fiscal year. If a fiscal sponsor is needed, an additional budget may be allocated. After analyzing the various audited statements, any remaining budget can be reallocated to other programs. The chart below provides details about the Service Providers and their Fiscal Sponsor Agencies eligible for these fees in FY 25/26.

Service Provider	Fiscal Sponsor Agency	Program	Fiscal Sponsor Fee FY25/26
FLITE	KIDS In Distress Inc.	HYT	\$21,689
FLITE	KIDS In Distress Inc	CWSYOP	3,311
A Little Help Never Hurts, LLC	Urban League	ABCD	13,967
A Little Help Never Hurts, LLC	Urban League	ABCD-PN GRANT	11,033
Center for Hearing & Communication	KIDS In Distress Inc	MOST	14,479
Center for Hearing & Communication	KIDS In Distress Inc	STEP	10,521
<b>Total FY 25/26 Fiscal Sponsor Fees</b>			<b>\$75,000</b>

**Recommended Action:** Approve Fiscal Sponsor Fees to Various Agencies for FY 25/26

**TAB 8**

## For Council Meeting June 18, 2025

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<b>System Goal</b>	1.2 Research and Evaluate Systems of Care.
<b>Objective:</b>	923 Collaborate with community partnerships to promote child and family research initiatives.
<b>Issue:</b>	Broward Behavioral Health Coalition (BBHC) & Carisk Data Sharing Agreement Renewal.
<b>Action:</b>	Approve Broward Behavioral Health Coalition (BBHC) & Carisk Data Sharing Agreement Renewal.
<b>Budget Impact:</b>	None

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**Background:** In March 2017, the Council approved the inaugural Data Sharing Agreement between the Broward Behavioral Health Coalition (BBHC), Concordia, and CSC. The purpose of the data sharing is to improve service coordination, program quality, and ensure outcome measurement for Healthy Youth Transitions, Positive Youth Development, and other CSC programs. The Data Sharing Agreement, with the standard Business Associate Agreement, was renewed in 2018 and 2019, with Carisk replacing Concordia as the database company signatory in 2019. The 2020 renewal of the Agreement added language to ensure coverage for CSC's Anti-Terrorism and Emergency Assistance Program (AEAP) grant. In 2021, the Council approved renewal for two years. In 2023, the Council extended the Agreement to 2025, where BBHC agreed to become an integral partner in the ongoing efforts to create the We Are Supported Care Coordination Integrated Data System pilot project to support youth experiencing a Baker Act evaluation and their families.

While not successful in integrating data, the We Are Supported Care Coordination Integrated Data System pilot contributed momentum to Broward County funding a transportation pilot in FY 2025 to use ambulance services (rather than law enforcement transport) to transport children to the secure Baker Act facilities.

**Current Status:** Renewing the data sharing agreement will allow CSC and BBHC through Carisk to continue to exchange demographic, service, and performance measurement data to evaluate CSC and BBHC programs that support educational, employment, behavioral health, and independent living gains. This data helps identify system improvements and improvements in program effectiveness. CSC and BBHC will continue to identify opportunities to advance data integration to better serve children engaged with the Behavioral and Mental Health systems including better communication with families, receiving facilities, and other care providers.

**Recommended Action:** Approve Broward Behavioral Health Coalition (BBHC) & Carisk Data Sharing Agreement Renewal.





## For Council Meeting June 18, 2025

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<b>Service Goal</b>	3.1 Reduce risk factors associated with delinquency, teen pregnancy, substance abuse, school dropout, and other risky behaviors.
<b>Objective:</b>	036 Support youth leadership, voice, and advocacy on local, state, and national issues.
<b>Issue:</b>	Many Broward County high school graduates face barriers in transitioning to college or careers due to limited access to relatable guidance and timely resources. The Bridge 2 Life (B2L) initiative addresses this gap by empowering youth to lead peer-driven outreach, which has proven to significantly increase FAFSA completion and college application rates—demonstrating a scalable model for improving post-secondary outcomes.
<b>Action:</b>	FYI – Results of B2L Survey of Youth Content Creators (YCC).
<b>Budget Impact:</b>	None.

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**Background:** In 2017, CSC and the BCPS initiated a collective impact initiative to coordinate the 40+ organizations providing services to support transitioning high school graduates and general education degree earners to post-secondary education and/or career opportunities. Staff worked with the Florida College Access Network (FCAN) to create a Local College Access Network (LCAN) in Broward County. In 2018, FCAN awarded CSC a \$20,000 Seed Grant (with a \$10,000 CSC match) to hire a consultant and refine the goals of Broward's LCAN – Bridge 2 Life (B2L). In 2018, B2L facilitated a student-driven equity and social change movement designed and co-led by young people to improve outcomes in career pathway awareness, college affordability, and equitable college readiness/accessibility.

In 2019, BCPS acted as B2L's unofficial backbone organization and provided federal grant funds to support the initiative's activities (Junior BRACE Advisors and FAFSA Events). In 2020, B2L partners realized the necessity of a formal backbone organization, and First Call for Help agreed to serve in this capacity for two years. The Council funded First Call for Help for \$30,000/year to serve as B2L's backbone organization. B2L raised an additional \$235,000 to support a full-time Collective Impact Leader, several part-time student engagement positions, and seven part-time youth who led the initiative and are the content creators of B2L's social media outreach.

In August 2022, executive leadership partners including CSC, 2-1-1 Broward, Broward County Public Schools, FCAN, The Fredrick J. DeLuca Foundation, Broward Education Foundation (BEF), Community Foundation of Broward, Hispanic Unity of Florida, Urban League of Broward County, Helios Foundation, and Broward College identified the BEF to serve as the new backbone support organization for B2L. The Council initially funded BEF \$40,000 annually, which increased to \$102,000 over the last three years as B2L began to fill the critical need for providing summer BRACE Advising services to new and transitioning high school seniors. B2L also expanded its youth engagement efforts and hired part-time Youth Content Creators who develop and support bi-monthly social media campaigns to mobilize high school students to actively engage in their post-secondary transition plans. BEF raised over \$1.2 million to support B2L's efforts over the last three years.

**Current Status:** The BEF recently surveyed the B2L Youth Content Creators (YCC), which highlighted the YCC's value for disseminating information about the post-secondary transition process to other high school students. The YCC survey offers insights on how to improve youth engagement and better support high to school students transitioning to post-secondary opportunities and/or the workforce, which can inform the Council's programs and providers.

Specifically, the YCC indicated the most effective way to reach young people is through conversations with their peers (66.7%) and that most of the students (66.7%) who had conversations with the YCC started their FAFSA and submitted a college application. All (100%) of the YCC leveraged multiple search platforms (e.g., Fastweb and Going Merry) to support their peers interested in finding out about scholarship opportunities. The YCC reported that high school students are more likely to engage with material that is relatable, which is why they had to incorporate current youth social media audio and visual trends in their social media outreach. Finally, the YCC requested more B2L-related workshops to help them become proficient with popular digital applications (e.g., LinkedIn) that support college and career readiness, and financial aid and scholarship resources.

**Recommended Action:** FYI – Results of B2L Survey of Youth Content Creators (YCC)

**TAB 10**

## For Council Meeting June 18, 2025

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<b>Service Goal</b>	1 Support provider agency efforts to enhance their infrastructure and service delivery effectiveness.
<b>Objective:</b>	011 Provide training, coaching and technical assistance to improve organizational effectiveness.
<b>Objective:</b>	012 Provide funding to support organizational capacity building and program quality improvement initiatives.
<b>Issue:</b>	The 2025 Trainer Cadre and Program Performance Consulting (PPC) RFQ Applications have been reviewed by the Rating Committee and their Recommendations are ready for Council Approval.
<b>Action:</b>	Approve recommendations for the Capacity Building Network Trainer Cadre and Program Performance Consultants.
<b>Budget Impact:</b>	None.

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**Background:** The Trainer Cadre was launched in June 2015 through CSC's first Request for Qualifications (RFQ), selecting over 50 community experts to deliver training to professionals serving children and families in Broward County. These trainings were designed to enhance knowledge, skills, and professional development across a three-year cycle. Since then, two additional RFQs have expanded the cadre to over 70 members. The most recent RFQ cycle is set to expire on September 30, 2025. In preparation, CSC released a new RFQ to continue engaging well-versed and competent trainers across categories such as Organizational Development, Mental Health, Youth Development, Leadership & Capacity Building Specialty Topics (e.g., CPR, Restorative Justice).

In November 2021, CSC introduced the Program Performance Consultants (PPC) cadre to support local nonprofits in improving program performance and operational effectiveness for funded providers. These consultants provide needs assessments, coaching, technical assistance, and support for grant compliance and evaluation readiness. The PPC initiative is designed to help nonprofits meet funder expectations while delivering responsive and respectful services that recognize and value the richness of different lived experiences.

**Current Status:** To ensure continued access to highly skilled and relevant trainers, a new Request for Qualifications (RFQ) was released in March 2025 to engage both new and returning trainers. The RFQ closed in April 2025, yielding 37 applications from new trainers and 24 from returning cadre members. Eight review teams, comprised of 20 Council-approved professionals with subject matter expertise, evaluated the submissions. Trainers recommended for inclusion in the cadre will be contracted on an as-needed basis to deliver training sessions scheduled by CSC staff. The approved list of recommended trainers is provided below.

In parallel, the Program Performance Consultants (PPC) RFQ received 15 submissions in March 2025. Following a thorough review process, including proposal evaluations and applicant interviews conducted by the rating committee, 11 applicants are being recommended for Council approval. The Program Performance Consultants recommended for inclusion in the cadre will be contracted on an as-needed basis to provide coaching, consulting, and technical assistance services scheduled by CSC staff. The committee's recommendations are summarized in the chart below for consideration.

**Recommended Action:** Approve recommendations for the Capacity Building Network Trainer Cadre and Program Performance Consultants

New Trainer Applicants	Agency
Adamma DuCille	Precision Performance for Nonprofits LLC
Adriana Monsalve	Center For Community Learning No
Agnes Saint Preux	The Canaan Center Workshops Inc.
Alicia-Ann Samuel	Therapeutically Beautiful, LLC
Arlene Brett Gordon	Arlene Brett Gordon, Ph.D., LMFT
Celia Hall	Reaching Communities Daily, LLC
Christina Wright	Planned Parenthood-Palm Beach Area, Inc.
Dorothy Morelli	Social Emotional Learning Worldwide, LLC
Elizabeth Caputo	4d Associates International, LLC
Eric Estling	River Phoenix Center for Peacebuilding
Evelyne Lowe	Shoolay Inc
Gus Castellanos	Inner Inmate, Inc
Jamonique Harrison	Saint & Strides Education Services co LLC
Jennifer Jones	JHJ and Associates, LLC
Karina Arceo	I knowledge Corp
Keisha Grey	Grey and Associates LLC
La'Shondra Johnson	Pitch it, LLC
Lauren Zuchman	Collectively - A Radlauer Venture, LLC
Lisa Perez	HBL Resources Inc.

<b>New Trainer Applicants</b>	<b>Agency</b>
Liz Vocasek	Liz Vocasek Coaching & Consulting, LLC
Maria Smith	Cottontail Creations, LLC
Marvin Dejean	Gilead Sanders LLC
Maya Irizarry	Solutions by Maya LLC
Melanie Geddes	Geddes & Associates, inc.
Paul Hamaty	Rand Strategic Solutions, LLC
Ryon Coote	Coote Ventures LLC
Shanava Saintolien	Saint & Strides Education Services Co. LLC
Tammy Greer	The Florida School-age Child Care Coalition, Inc.
Tiffany Lawrence	Unified Community Partners, LLC
Tonya Woolfolk	The Executive Learning Lab

<b>Returning Trainer Applicants</b>	<b>Agency</b>
Aimee Bernstein	Open Mind Adventures
Aisha T. McDonald	Aisha T. McDonald
Antoinette Summers	Antoinette Summers
Carla Harris	The People Institute, LLC
Charlene M Grecsek	Charlene M Grecsek
Christine Johns-Harris	Johns-Harris Consulting
David Duresky	David Duresky
Dilys Schoorman	Dilys Schoorman
Dr. Harleen Hutchinson	The Journey Institute, Inc.
Eivina Muniute-Cobb	The Pontis Group, LLC
Irenaida Diaz	CCDH, Inc. d/b/a The Advocacy Network on Disabilities
Joel Smith	Deerfield Beach Community Cares
Joy R. Clark Newkirk	Creating New Joys, LLC
Julie Radlauer-Doerfler	Collectively - a Radlauer venture, LLC
Knellee Bisram	Aham Education Inc.
Linda Salzman	Excellence in Performance, Inc.
Maggie Macaulay	Whole Hearted Parenting
Maria Angelica Mejia	Adaptive Connection Consultants
Marla Berger	Berger Counseling Services, LLC
Melanie Acosta	Melanie Acosta
Meridith Gould	Meridith Gould
Patricia Morgan	The Executive Learning Lab
Shari Thomas	Shari Thomas
Stephen Ferrante	Group Victory LLC



## Program Performance Consultants Recommendations

Agency
Grey and Associates LLC
Group Victory LLC
Haynes Program Source LLC
HBL Resources Inc.
JHJ and Associates, LLC
Meridith Gould
MVG Consulting LLC
Precision Performance for Nonprofits LLC
Reaching Communities Daily, LLC
The Canaan Center Workshops Inc.
The Florida School-age Child Care Coalition, Inc.



## For Council Meeting June 18, 2025

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<b>Service Goal</b>	1 Support provider agency efforts to enhance their infrastructure and service delivery effectiveness.
<b>Objective:</b>	011 Provide training, coaching and technical assistance to improve organizational effectiveness.
<b>Objective:</b>	012 Provide funding to support organizational capacity building and program quality improvement initiatives.
<b>Issue:</b>	There is a need to identify and secure expert reviewers to rate applications for the Capacity Building Grant for Nonprofit Organizations Request for Application (RFA) for FY25/26. These subject matter experts will evaluate submissions based on established criteria to ensure a fair, consistent, and informed review process that aligns with the goals of building capacity within child- and family-serving nonprofit organizations.
<b>Action:</b>	Approve Raters for FY 25/26 Capacity Building Grant for Nonprofit Organizations RFA.
<b>Budget Impact:</b>	None

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**Background:** CSC strengthens the business practices of local child and family-serving nonprofit organizations by providing a wide array of training, technical assistance, and consulting services at low to no cost. Included in these efforts since 2017 is the Capacity Building Grant for Nonprofit Organizations Request for Application (RFA), which is awarded to small and mid-sized child and family-serving nonprofits. These capacity-building efforts enable local organizations to deliver stronger and more enduring programs. Grant awards will range from \$5,000 to \$20,000. Additionally, business consulting is provided to support grantees' business operations and organizational infrastructure.

**Current Status:** On June 9, 2025, the Council released the Capacity Building Grant for Nonprofit Organizations RFA for FY 25/26. Proposals will be rated from July 11 through July 25, 2025, with interviews conducted from July 29 through August 4, 2025. Recommendations will be presented for approval at the August Council meeting. Grant projects will begin on October 1, 2025, and end on September 30, 2026.

Per Council policy, Council members may serve as raters, appoint designee raters to serve on their behalf, approve community source experts to serve on evaluation committees, and have final authority on all programs recommended for funding. Committee members will review, rate, and recommend awards to the full Council. The staff is recommending the following individuals to participate in the rating process:

<b>Name</b>	<b>Title</b>	<b>Organization</b>
Rafael Cruz	Assistant Director	Small Business Development Center
George Gadson	Associate Director	Small Business Development Center
George Gremes	Chapter Chairman	SCORE Broward
Aisha McDonald	Director	United Way
Monica Menahem	Program Director	A.D. Henderson Foundation
Linda Salzman	Consultant	Excellence in Performance
Cathy Brown	Director	Community Foundation of Broward
Ire Diaz	President & Executive Program Officer	Advocacy Network
Dr. Mary Kinerons	Executive Director	Heart Gallery
Kim Praitano	President & CEO	Gilda's Club
Auntaria Johnson	Executive Director	The Dennis Project
Ernest King	Minister of Congregational Care/President	New Mount Olive/Blessed Serving Others
Nerissa Street	Founder	Be Your Own Answer
Joyce Lello Feldman	President/CEO	Big Children's Foundation
Jeffrey Wood	Council Member	CSC Broward
Julia Musella	Council Member	CSC Broward

**Recommended Action:** Approve Raters for FY 25/26 Capacity Building Grant for Nonprofit Organizations RFA.



## For Council Meeting June 18, 2025

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<b>Issue:</b>	Budget Amendments and Interim Financial Statements for the period ending May 31, 2025.
<b>Action:</b>	Approve Budget Amendments and Interim Financial Statements for the period ending May 31, 2025.
<b>Budget Impact:</b>	None.

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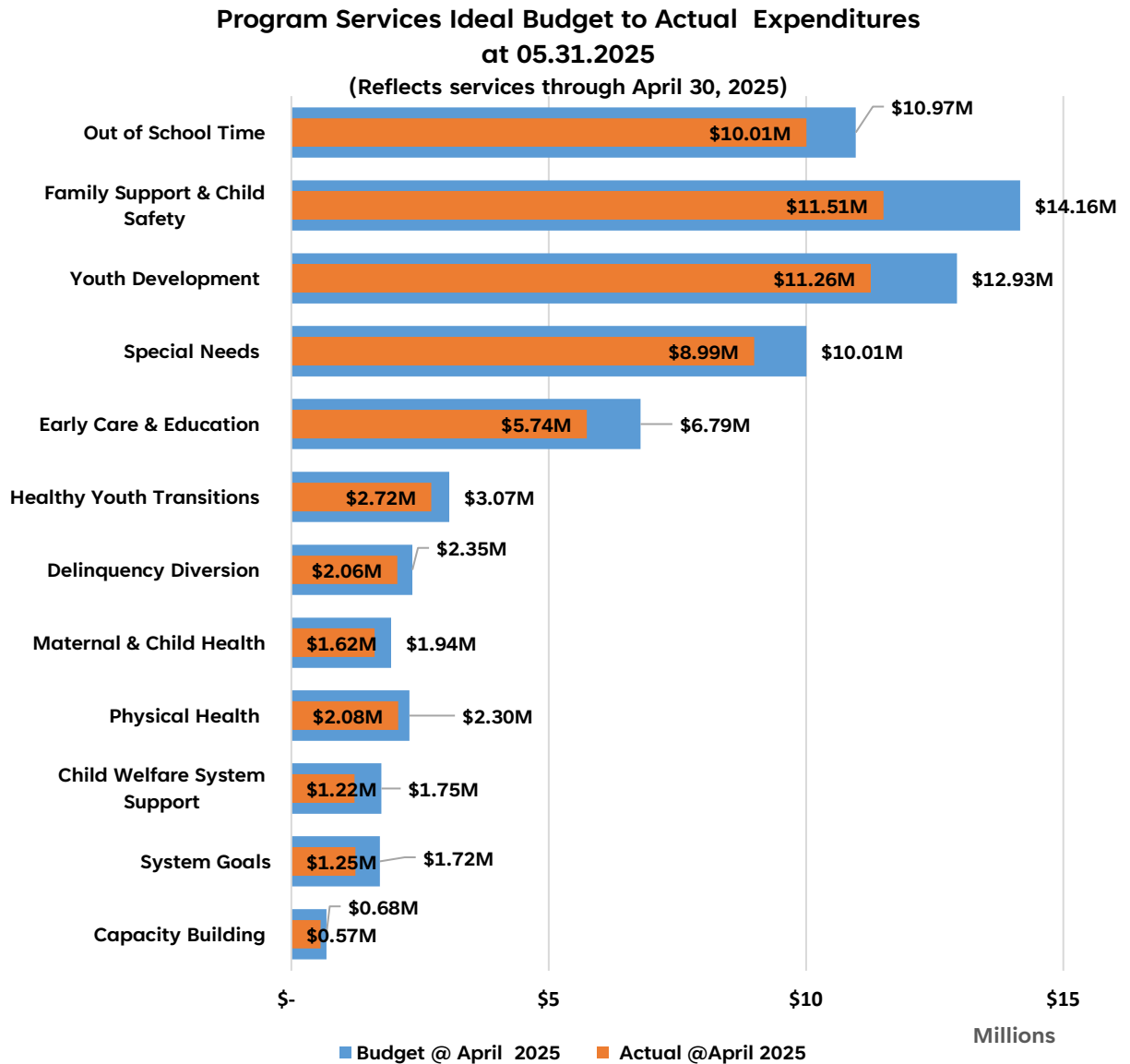
**Background:** The Budget Amendments and Interim Financial Statements are attached for review and approval. Programmatic billing is a month behind, and the administrative costs are presented through the end of May 2025.

**Current Status:** Financial highlights for the period include:

- **97% of Revenue Collected:** As of May 31, 2025, CSC has collected \$123M in tax revenue, which is approximately 97% of the \$127M annual tax revenue budget. This rate is similar to last fiscal year. Most of the tax revenues are received in December, as many property owners take advantage of the 4% discount for paying their taxes promptly.
- **Program Services Expenditures are on track:** The Program Goals report, beginning on page 7, indicates that the utilization of most programs is on track. Overall utilization on provider contracts totals \$59 million or 45% of the budget for program services billed up to April 30, 2025. We anticipate that usage will increase during the summer months. Staff continues to provide technical assistance to providers who need help improving utilization and program implementation or help with submitting accurate invoices. The programs that have a red indicator due to a variance of over 20% between Percent of Budget and Ideal include comments outlining the individual circumstances for that program. There are numerous yellow indicators, which means a variance of 10-20%. These are often due to pending invoices not yet processed. Page 18 shows the utilization of the contracts under the Promise Neighborhood Grant. One provider contract is still pending execution, and staff are continuing to provide technical assistance to these providers, who are expected to catch up on billing in the coming months.



- The chart below provides a visual breakdown of the year-to-date utilization by program goal area compared to the ideal expenditure expected in that goal.



**Recommended Action:** Approve Budget Amendments and Interim Financial Statements for the period ending May 31, 2025



**BUDGET AMENDMENTS and  
INTERIM FINANCIAL STATEMENTS  
For The Period Ended  
May 31, 2025**

Submitted to Council Meeting Jun 18, 2025



Children's Services  
Council of Broward County  
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May 31, 2025

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Children's Services Council of Broward County  
 Budget Amendments  
 for Period Ended May 31, 2025.

Description	Beginning Budget Annualized	Total Amendments	Ending Budget Annualized	Comments
<b>GENERAL FUND</b>				
Budget Amendments reflected in the financial statements.				
<b>Service Goals:</b>				
MOST, Goal 072	\$21,272,020.00	8,000	\$21,280,020.00	Budget increase for Inclusion MOST / Community Based Connections - CA 5.15.25.
Unallocated	\$766,922.00	(8,000)	\$758,922.00	Reallocated to MOST goal as noted above.

**Children's Services Council of Broward County**  
**Balance Sheet**  
**at May 31, 2025**

	General Fund	Special Revenue Fund	Total Funds	Prior Year General Fund
<b>ASSETS</b>				
Current Assets:				
Cash	\$ 2,771,706.74	\$ -	\$ 2,771,706.74	\$ 2,102,932.19
Investments (Note #3)	119,212,685.89	-	119,212,685.89	110,232,712.39
Investments -Managed Funds (Note #3)	27,707,245.58	-	27,707,245.58	26,175,457.27
Accounts and Interest Receivable	14,719.98	-	14,719.98	15,565.83
Due From Other Governments	192,007.39	432,055.32	624,062.71	559,258.61
Due From Other Funds	134,318.26	-	134,318.26	-
Prepaid Items	370,408.27	-	370,408.27	232,283.13
Total Assets	<u>\$ 150,403,092.11</u>	<u>\$ 432,055.32</u>	<u>\$ 150,835,147.43</u>	<u>\$ 139,318,209.42</u>
<b>LIABILITIES and FUND BALANCE</b>				
Liabilities:				
Accounts Payable and Accrued Liabilities	5,333,304.91	6,638.86	5,339,943.77	1,409,949.29
Salaries and Fringe Benefits Payable	310,080.13	291,098.20	601,178.33	481,267.75
Unearned Revenue	160.00	-	160.00	195,406.93
Due to Other Funds	-	134,318.26	134,318.26	
Total Liabilities	<u>5,643,545.04</u>	<u>432,055.32</u>	<u>6,075,600.36</u>	<u>2,086,623.97</u>
Fund Balance: (Note #4)				
Nonspendable	370,408.27	-	370,408.27	232,283.13
Committed for Building Fund	10,000,000.00	-	10,000,000.00	10,000,000.00
Assigned for Contracts & Encumbrances	78,191,413.67	-	78,191,413.67	75,806,910.78
Assigned for Administration	3,307,873.70	-	3,307,873.70	3,299,369.27
Unassigned - Minimum Fund Balance	26,038,293.00	-	26,038,293.00	23,594,565.00
Unassigned Fund Balance	26,851,558.43	-	26,851,558.43	24,298,457.27
Total Fund Balance	<u>144,759,547.07</u>	<u>-</u>	<u>144,759,547.07</u>	<u>137,231,585.45</u>
Total Liabilities and Fund Balance	<u>\$ 150,403,092.11</u>	<u>\$ 432,055.32</u>	<u>\$ 150,835,147.43</u>	<u>\$ 139,318,209.42</u>

Notes to the Financial Statements are an integral part of this statement.

Children's Services Council of Broward County  
Budget to Actual (Budgetary Basis)  
Annualized - Fiscal Year Ended September 30, 2025

	General Fund				Special Revenue Fund			
	BUDGET	ACTUAL	VARIANCE	Actual to Budget	BUDGET	ACTUAL	VARIANCE	Actual to Budget
<b>Revenues:</b>								
Tax Revenue	\$ 127,236,430.00	\$ 123,370,788.50	\$ 3,865,641.50	96.96%	\$ -	\$ -	\$ -	
Federal & State Grant Funding:								
Title IVE Legal Supports	425,000.00	203,441.63	221,558.37	47.87%	-	-	-	
Title IVE Adoption	105,000.00	71,375.82	33,624.18	67.98%	-	-	-	
Promise Neighborhood	152,673.00	103,986.98	48,686.02	68.11%	3,744,750.00	432,055.32	3,312,694.68	11.54%
Interest Earnings (Note #3)	500,000.00	3,238,910.23	(2,738,910.23)	647.78%	-	-	-	
Investment-Gain/(Loss) (Note #3)	-	624,733.34	(624,733.34)		-	-	-	
Local Foundation Grants	830,000.00	830,000.00	-	100.00%	-	-	-	
Local Collaborative Events & Resources	128,156.00	119,613.47	8,542.53	93.33%	-	-	-	
Training Revenue	10,000.00	4,640.00	5,360.00	46.40%	-	-	-	
Fund Balance	23,600,000.00	-	23,600,000.00	0.00%	-	-	-	
Budgeted Carryforward	1,284,674.00	-	1,284,674.00	0.00%	-	-	-	
<b>Total Revenues</b>	<b>\$ 154,271,933.00</b>	<b>\$ 128,567,489.97</b>	<b>\$ 25,704,443.03</b>	<b>83.34%</b>	<b>\$ 3,744,750.00</b>	<b>\$ 432,055.32</b>	<b>\$ 3,312,694.68</b>	<b>11.54%</b>
<b>Expenditures:</b>								
<b>Program Services and Support:</b>								
Program Services	132,506,106.00	59,019,874.20	73,486,231.80	44.54%	2,429,639.00	40,971.85	2,388,667.15	1.69%
Program Monitoring & Evaluation	64,000.00	30,357.50	33,642.50	47.43%	-	-	-	
Program Outcome Tools	60,870.00	28,874.05	31,995.95	47.44%	-	-	-	
<b>Total Program Services</b>	<b>132,630,976.00</b>	<b>59,079,105.75</b>	<b>73,551,870.25</b>	<b>44.54%</b>	<b>2,429,639.00</b>	<b>40,971.85</b>	<b>2,388,667.15</b>	
Employee Salaries	7,059,294.00	4,182,535.25	2,876,758.75	59.25%	634,420.00	279,992.59	354,427.41	44.13%
Employee Benefits	3,056,774.00	1,617,218.59	1,439,555.41	52.91%	339,352.00	71,388.64	267,963.36	21.04%
Consultants	18,923.00	3,106.25	15,816.75	16.42%	5,500.00	-	5,500.00	
Material and Supplies	10,200.00	461.77	9,738.23	4.53%	25,500.00	4,127.13	21,372.87	16.18%
Printing and Advertising	16,200.00	4,457.30	11,742.70	27.51%	1,000.00	226.00	774.00	
Software Maintenance	207,760.00	92,497.11	115,262.89	44.52%	17,813.00	-	17,813.00	0.00%
Telecommunications	27,180.00	10,561.87	16,618.13	38.86%	12,759.00	1,351.57	11,407.43	10.59%
Staff Travel	123,577.00	30,238.90	93,338.10	24.47%	14,009.00	2,570.78	11,438.22	18.35%
Training & Professional Development	37,500.00	3,150.00	34,350.00	8.40%				
Other Expenditures	39,600.00	13,237.54	26,362.46	33.43%	146,828.00	-	146,828.00	0.00%
<b>Total Program Support</b>	<b>10,597,008.00</b>	<b>5,957,464.58</b>	<b>4,639,543.42</b>	<b>56.22%</b>	<b>1,197,181.00</b>	<b>359,656.71</b>	<b>837,524.29</b>	
<b>Total Program Services and Support</b>	<b>143,227,984.00</b>	<b>65,036,570.33</b>	<b>78,191,413.67</b>	<b>45.41%</b>	<b>3,626,820.00</b>	<b>400,628.56</b>	<b>3,226,191.44</b>	<b>11.05%</b>



Children's Services Council of Broward County  
Budget to Actual (Budgetary Basis)- continued

	General Fund				Special Revenue Fund			
	BUDGET	ACTUAL	VARIANCE	Actual to Budget	BUDGET	ACTUAL	VARIANCE	Actual to Budget
<b>General Administration:</b>								
Employee Salaries	3,068,922.00	1,892,490.71	1,176,431.29	61.67%	77,620.00	26,620.74	50,999.26	34.30%
Employee Benefits	1,254,720.00	751,478.42	503,241.58	59.89%	40,310.00	4,806.02	35,503.98	11.92%
Legal Fees	45,000.00	14,726.00	30,274.00	32.72%	-	-	-	
Auditors	40,000.00	37,816.86	2,183.14	94.54%	-	-	-	
Other Consultants	73,500.00	7,774.75	65,725.25	10.58%	-	-	-	
Insurance	129,473.00	80,523.15	48,949.85	62.19%	-	-	-	
Materials & Small Equipment	139,701.00	44,554.77	95,146.23	31.89%	-	-	-	
Printing and Advertising	18,600.00	4,416.50	14,183.50	23.74%	-	-	-	
Facilities Management & Bldg Operations (incl. reserves)	518,523.00	175,591.04	342,931.96	33.86%	-	-	-	
Software Maintenance	287,490.00	100,137.76	187,352.24	34.83%	-	-	-	
Telecommunications	45,430.00	21,294.82	24,135.18	46.87%	-	-	-	
Staff Travel	58,000.00	18,916.71	39,083.29	32.62%	-	-	-	
Training & Professional Development	15,000.00	1,350.00	13,650.00	9.00%				
Other Expenditures	179,065.00	79,460.57	99,604.43	44.38%	-	-	-	
Total General Administration	5,873,424.00	3,230,532.06	2,642,891.94	55.00%	117,930.00	31,426.76	86,503.24	
<b>Non-Operating:</b>								
Property Appraiser's Fees	727,837.00	532,878.15	194,958.85	73.21%	-	-	-	
Community Redevelopment Agency Fees	3,786,645.00	3,768,817.75	17,827.25	99.53%	-	-	-	
Total Non-Operating	4,514,482.00	4,301,695.90	212,786.10	95.29%	-	-	-	
Total General Administration & Non-Operating	10,387,906.00	7,532,227.96	2,855,678.04	72.51%	117,930.00	31,426.76	86,503.24	26.65%
<b>Capital Outlay:</b>								
Computer Hardware & Software	393,552.00	47,246.42	346,305.58	12.01%	-	-	-	
Furniture/ Equipment	55,193.00	55,192.34	0.66	100.00%	-	-	-	
Remodeling/Renovations	82,298.00	28,274.71	54,023.29	34.36%	-	-	-	
Total Capital Outlay	531,043.00	130,713.47	400,329.53	24.61%	-	-	-	
<b>Lease &amp; Subscription Software Expenditures: (Note #5)</b>								
Lease Principal	34,829.00	13,157.23	21,671.77	37.78%	-	-	-	
Lease Interest	971.00	509.96	461.04	52.52%	-	-	-	
Subscription Software Principal	86,259.00	57,506.29	28,752.71	66.67%	-	-	-	
Subscription Software Interest	2,941.00	1,960.39	980.61	66.66%	-	-	-	
Total Lease & Software Subscription Expenditures	125,000.00	73,133.87	51,866.13	58.51%	-	-	-	
<b>Total Expenditures</b>	<u>\$ 154,271,933.00</u>	<u>\$ 72,772,645.63</u>	<u>\$ 81,499,287.37</u>	<u>47.17%</u>	<u>\$ 3,744,750.00</u>	<u>\$ 432,055.32</u>	<u>\$ 3,312,694.68</u>	<u>11.54%</u>
<b>Excess (Deficiency) of Revenues Over Expenditures</b>		\$ 55,794,844.34						
<b>Beginning Fund Balance</b>		88,964,702.73						
<b>Ending Fund Balance</b>		<u>\$ 144,759,547.07</u>						

**Children's Services Council of Broward County**  
**Program Expenditures By Goals**  
**Budget to Actual (Budgetary Basis)**  
**For the 7 Months Ended May 31, 2025**  
**Fiscal Year 2024 - 2025**

Goal & Objective	Agency/ Program Name	Annual Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Apr	Type (Note #6)	Comments
<b>Service Goals:</b>								
<b>Capacity Building &amp; Training</b>								
Training/Technical Assistance								
	Training	105,641.00	52,854.21	52,786.79	50.03%			
	Unallocated - Training/Technical Assistance	46,609.00	-	46,609.00	0.00%			
	Total Training/Technical Assistance	152,250.00	52,854.21	99,395.79	34.72%			
Organization & Capacity Building								
	Program Performance Consultants	70,875.00	21,218.75	49,656.25	29.94%			
	Inclusivity Matters Initiatives	100,000.00	17,976.00	82,024.00	17.98%			
	Leadership Initiatives	37,351.00	5,250.00	32,101.00	14.06%			
	Consulting and Capacity Building Grants	360,000.00	202,170.35	157,829.65	56.16%			
	Organizational Development Training	59,614.00	32,356.96	27,257.04	54.28%			
	Total Organization & Capacity Building	627,840.00	278,972.06	348,867.94	44.43%			
Fiscal Support								
	A Little Help Never Hurt/UL FS RASD	12,958.00	4,319.32	8,638.68	33.33%	58.33%	✗	CR Pending Feb, Mar, and Apr invoices.
	A Little Help Never Hurt/UL FS PN	1,542.00	1,542.00	-	100.00%	100.00%	✓	CR
	A Little Help Never Hurt/UL FS PN	10,500.00	875.00	9,625.00	8.33%	33.00%	✗	CR Pending invoices. T/A provided.
	A Little Help Never Hurt/UL FS Com Collaboration	2,800.00	-	2,800.00	0.00%			CR
	FLITE-FS KIDS CWSYOP	3,350.00	1,954.12	1,395.88	58.33%	58.33%	✓	CR
	FLITE-FS KIDS TIL Support	21,650.00	9,186.12	12,463.88	42.43%	58.33%	!	CR Pending Mar & April invoices.
	Healing Art Inst/FS KIDS	25,000.00	14,583.31	10,416.69	58.33%	58.33%	✓	CR
	Center for Hearing/FS KIDS	7,542.00	4,399.50	3,142.50	58.33%	58.33%	✓	UOS
	Center for Hearing/FS KIDS	11,733.00	6,844.25	4,888.75	58.33%	58.33%	✓	UOS
	Unallocated-Fiscal Support	52,907.00	-	52,907.00	0.00%			
	Total Fiscal Support	149,982.00	43,703.62	106,278.38	29.14%			
Volunteers								
	Volunteer Broward	342,467.00	193,726.74	148,740.26	56.57%	58.33%	✓	CR
	Total Volunteers	342,467.00	193,726.74	148,740.26	56.57%			
<b>Total Capacity Building &amp; Training</b>		<b>1,272,539.00</b>	<b>569,256.63</b>	<b>703,282.37</b>	<b>44.73%</b>			

**Children's Services Council of Broward County**  
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**Budget to Actual (Budgetary Basis)**  
**For the 7 Months Ended May 31, 2025**  
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Goal & Objective	Agency/ Program Name	Annual Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Apr	Type (Note #6)	Comments
<b>Family Supports</b>								
Family Strengthening								
	Advocacy Network Disabilities	377,898.00	216,508.68	161,389.32	57.29%	58.33%	✓	UOS
	Ann Storck Center	356,705.00	148,275.30	208,429.70	41.57%	58.33%	!	UOS New cohort set to begin this month. Upward trend anticipated.
	ARC Inc.	852,865.00	471,165.98	381,699.02	55.25%	58.33%	✓	UOS
	Be Strong International	330,934.00	87,016.97	243,917.03	26.29%	58.33%	✗	UOS Renewal deferred for next FY, pending results of PIP.
	Boys & Girls Club	349,045.00	195,247.79	153,797.21	55.94%	58.33%	✓	UOS
	Boys Town So Florida	483,495.00	251,030.52	232,464.48	51.92%	58.33%	✓	UOS
	Broward Children's Center	331,632.00	108,988.34	222,643.66	32.86%	58.33%	✗	UOS Low enrollment.
	Children's Harbor Inc.	571,889.00	145,924.53	425,964.47	25.52%	58.33%	✗	UOS Staff vacancy recently resolved. Program right-sized in FY25-26.
	Community Based Connections	446,914.00	252,186.51	194,727.49	56.43%	58.33%	✓	UOS
	Family Central - NPP	640,563.00	401,044.73	239,518.27	62.61%	58.33%	✓	UOS
	Family Central - PAT	517,614.00	258,040.55	259,573.45	49.85%	58.33%	✓	UOS
	Gulf Coast CC	1,238,523.00	780,025.91	458,497.09	62.98%	58.33%	✓	UOS
	Henderson Beh Hlth-MST	920,731.00	597,127.38	323,603.62	64.85%	58.33%	✓	UOS
	Henderson Beh Hlth-PACT	576,685.00	231,424.74	345,260.26	40.13%	58.33%	!	UOS One vacancy in April; new hire to start in July
	Hispanic Unity of Florida	992,019.00	430,021.52	561,997.48	43.35%	58.33%	!	UOS New staff currently building caseload. Upward trend
	Jack and Jill	31,500.00	21,296.82	10,203.18	67.61%	58.33%	✓	UOS
	JAFCO-MST	768,366.00	400,773.62	367,592.38	52.16%	58.33%	✓	UOS
	KIDS in Distress HOMEBUILDER	633,504.00	121,043.47	512,460.53	19.11%	58.33%	✗	UOS Pending Feb, Mar, & Apr invoices. Staff vacancies.
	KIDS in Distress-KID First	1,546,459.00	622,192.89	924,266.11	40.23%	58.33%	!	UOS Staff vacancies. Provider actively recruiting.
	Memorial Healthcare-Family Tie	1,195,707.00	635,526.95	560,180.05	53.15%	58.33%	✓	UOS
	Memorial Healthcare-Teen Reach	577,287.00	369,301.63	207,985.37	63.97%	58.33%	✓	UOS
	Mount Bethel Human Services	340,125.00	91,568.37	248,556.63	26.92%	58.33%	✗	UOS Renewal deferred for next FY, pending results of PIP.
	Pace Center for Girls	331,353.00	109,869.36	221,483.64	33.16%	58.33%	✗	UOS Staff vacancies. Provider actively recruiting.
	Smith Mental Health Associates	1,058,307.00	736,805.50	321,501.50	69.62%	58.33%	✓	UOS
	Total Family Strengthening	15,470,120.00	7,682,408.06	7,787,711.94	49.66%			
Kinship								
	Harmony Development Center	233,146.00	139,279.84	93,866.16	59.74%	58.33%	✓	UOS
	KIDS in Distress-KISS	755,346.00	287,170.67	468,175.33	38.02%	58.33%	✗	UOS Pending Apr invoice while amendment was processed.
	Legal Aid Service-KISS	544,828.00	241,468.71	303,359.29	44.32%	58.33%	!	UOS New attorney hired. Utilization expected to increase.
	Unallocated-Kinship Care/Non-Relative Care	5,368.00	-	5,368.00	0.00%			
	Total Kinship	1,538,688.00	667,919.22	870,768.78	43.41%			

**Children's Services Council of Broward County**  
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Goal & Objective	Agency/ Program Name	Annual Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Apr		Type (Note #6)	Comments
Trauma	Broward Behavioral Health Coalition	850,000.00	393,319.30	456,680.70	46.27%	58.33%	!	UOS	Payor of last resort.
	Community Based Connections /HEAL	599,130.00	185,266.93	413,863.07	30.92%	58.33%	✗	CR	Pending Mar & Apr invoices. Staff vacancy.
	Healing Arts Inst of South FL FS KIDS	512,663.00	212,476.14	300,186.86	41.45%	58.33%	!	CR	Staff vacancies not to be filled. Contract sunseting at end of FY.
	JAFCO-Community Wellness Center	503,788.00	211,341.76	292,446.24	41.95%	58.33%	!	CR	Pending April Invoice. State appropriation funds utilized first.
	Junior Achievement of South FI- Trauma	100,000.00	42,741.26	57,258.74	42.74%	58.33%	!	CR	Pending April invoice.
	Memorial Healthcare System / HEAL	670,320.00	343,765.62	326,554.38	51.28%	58.33%	✓	CR	
	Mental Health America of SE FL / HEAL	512,663.00	226,579.83	286,083.17	44.20%	58.33%	!	CR	Pending April invoice.
	Smith Mental Health Associates / HEAL	540,225.00	255,357.52	284,867.48	47.27%	58.33%	!	CR	
	Trauma Responsive Community Training	173,950.00	39,190.14	134,759.86	22.53%			CR	Contract recently executed, no invoices submitted yet.
	<b>Total Trauma</b>	<b>4,462,739.00</b>	<b>1,910,038.50</b>	<b>2,552,700.50</b>	<b>42.80%</b>				
Supervised Visitation	Children's Home Society of Florida	230,800.00	-	230,800.00	0.00%			CR	Period Feb 1, 2025 - Sep 30, 2025. Pending invoices.
	Children's Home Society of Florida	157,937.00	100,743.69	57,193.31	63.79%	100.00%	✗	CR	Contract ended.
	<b>Total Supervise Visitation</b>	<b>388,737.00</b>	<b>100,743.69</b>	<b>287,993.31</b>	<b>25.92%</b>				
Hunger	Community Enhancement Collaboration	185,344.00	102,455.00	82,889.00	55.28%	58.33%	✓	CR	
	FLIPANY, Inc.	281,245.00	124,103.23	157,141.77	44.13%	58.33%	!	CR	The majority of funds spent in Summer
	Harvest Drive	88,301.00	49,656.40	38,644.60	56.24%	58.33%	✓	CR	
	LifeNet4Families	388,754.00	247,760.70	140,993.30	63.73%	58.33%	✓	CR	
	SFL Hunger Coal-Break Spot	179,455.00	35,735.49	143,719.51	19.91%	12.00%	✓	CR	
	SFL Hunger Coal-Markets Pantry	316,714.00	190,765.95	125,948.05	60.23%	58.33%	✓	CR	
	Unallocated-Hunger	23,371.00	-	23,371.00					
	<b>Total Hunger</b>	<b>1,463,184.00</b>	<b>750,476.77</b>	<b>712,707.23</b>	<b>51.29%</b>				
Financial Stability	BEF Senior Send Off	17,250.00	-	17,250.00	0.00%			CR	One time funds at the end of school year.
	Hispanic Unity-EITC	416,855.00	276,721.91	140,133.09	66.38%	58.33%	✓	CR	
	HOPE S FL - Day Respite	92,500.00	69,341.58	23,158.42	74.96%	58.33%	!	CR	
	Legal Aid Service-Eviction Prevention	500,000.00	-	500,000.00	0.00%			CR	Contract recently executed.Pending invoices.
	Soles4Souls	25,000.00	25,000.00	-	100.00%	100.00%	✓	CR	
	<b>Total Financial Stability</b>	<b>1,051,605.00</b>	<b>371,063.49</b>	<b>680,541.51</b>	<b>35.29%</b>				
<b>Total Family Supports</b>		<b>24,375,073.00</b>	<b>11,482,649.73</b>	<b>12,892,423.27</b>	<b>47.11%</b>				



**Children's Services Council of Broward County**  
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Goal & Objective	Agency/ Program Name	Annual Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Apr		Type (Note #6)	Comments
<b>Youth Development</b>									
Youth FORCE									
	Boys and Girls Club of Broward County, Inc.	523,230.00	187,717.67	335,512.33	35.88%	54.00%	!	UOS	Staff vacancies, now resolved.
	City of West Park	174,226.00	58,456.40	115,769.60	33.55%	54.00%	✗	UOS	Pending April invoice. Staff vacancy / Low Average Daily Attendance.
	CCDH, Inc. d/b/a The Advocacy Network on Disabilities.	134,570.00	71,224.99	63,345.01	52.93%	54.00%	✓	UOS	
	Community Access Ctr, Inc	298,150.00	148,309.09	149,840.91	49.74%	54.00%	✓	UOS	
	Community Based Connections, Inc.	590,325.00	302,220.67	288,104.33	51.20%	54.00%	✓	UOS	
	Community Reconstruction, Inc.	378,191.00	272,116.38	106,074.62	71.95%	54.00%	!	UOS	Over enrollment & high Value Added drawdown. TA provided.
	Crockett Foundation	1,566,066.00	794,140.88	771,925.12	50.71%	54.00%	✓	UOS	
	Firewall Centers, Inc	3,121,343.00	1,512,381.61	1,608,961.39	48.45%	54.00%	✓	UOS	
	Firewall Centers, Inc - Promise Neighborhood	40,245.00	31,604.01	8,640.99	78.53%	100.00%		CR	Promise Neighborhoods grant, ended 12/31/2024.
	Harmony Development Center, Inc.	1,089,766.00	651,716.12	438,049.88	59.80%	54.00%	✓	UOS	
	HANDY	563,100.00	328,925.67	234,174.33	58.41%	54.00%	✓	UOS	
	Hanley Ctr Foundation	75,000.00	31,488.38	43,511.62	41.98%	54.00%	!	CR	Pending Mar & April invoices.
	Hispanic Unity of Florida, Inc.	3,070,987.00	973,903.81	2,097,083.19	31.71%	54.00%	✗	UOS	Pending Mar & April invoices.
	Memorial Healthcare System	860,586.00	484,023.28	376,562.72	56.24%	54.00%	✓	UOS	
	Smith Mental Health Found	708,930.00	446,821.62	262,108.38	63.03%	54.00%	✓	UOS	
	Urban League of B.C.	433,575.00	243,450.40	190,124.60	56.15%	54.00%	✓	UOS	
	Urban League of BC -Promise Neighborhood	35,893.00	27,638.99	8,254.01	77.00%	100.00%		CR	Promise Neighborhoods grant, ended 12/31/2024.
	Wyman TOP Training	25,000.00	-	25,000.00	0.00%				
	YMCA of South Florida	1,823,031.00	580,670.01	1,242,360.99	31.85%	54.00%	✗	UOS	Low enrollment. Right-sized for FY25-26.
	YMCA of South Florida - Promise Neighborhood	76,535.00	44,743.97	31,791.03	58.46%	100.00%		CR	Promise Neighborhoods grant, ended 12/31/2024.
	Training	25,000.00	-	25,000.00	0.00%				PATHS and PBL training.
	Total Youth FORCE	15,613,749.00	7,191,553.95	8,422,195.05	46.06%				
<b>LEAP High School</b>									
	Community Based Connections, Inc.	1,019,646.00	371,577.77	648,068.23	36.44%	55.29%	!	UOS	Low enrollment/ADA. Expanded to two additional sites.
	Firewall Centers, Inc	863,502.00	399,482.91	464,019.09	46.26%	55.29%	✓	UOS	
	Hispanic Unity of Florida, Inc.	1,554,090.00	607,088.06	947,001.94	39.06%	55.29%	!	UOS	Continuous low Avergae Daily Attendance (ADA)
	YMCA of South Florida	3,472,534.00	2,068,372.08	1,404,161.92	59.56%	55.29%	✓	UOS	
	Total LEAP High School	6,909,772.00	3,446,520.82	3,463,251.18	49.88%				

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<b>Youth Employment</b>								
	CareerSource Broward	4,277,213.00	241,388.34	4,035,824.66	5.64%	10.00%	✓	UOS
	Junior Achievement Leverage	995,050.00	93,123.34	901,926.66	9.36%	9.00%	✓	UOS
	Junior Achievement Leverage (B)	594,336.00	-	594,336.00	0.00%			UOS
	Museum of Discovery/Science	212,753.00	108,727.93	104,025.07	51.11%	58.33%	✓	UOS
	Museum of Discovery/Science	131,842.00	88,359.61	43,482.39	67.02%	58.33%	✓	UOS
	<b>Total Youth Employment</b>	<b>6,211,194.00</b>	<b>531,599.22</b>	<b>5,679,594.78</b>	<b>8.56%</b>			
<b>Youth Safety Initiatives</b>								
	U-Turn Youth Consulting	15,839.00	5,145.42	10,693.58	32.49%			
	Unallocated - Youth Safety Initiatives.	200,000.00	-	200,000.00	0.00%			
	<b>Total Youth Safety Initiatives.</b>	<b>215,839.00</b>	<b>5,145.42</b>	<b>210,693.58</b>	<b>2.38%</b>			
<b>Youth Leadership Development</b>								
	Brwd Ed Found-B2L	102,000.00	43,623.75	58,376.25	42.77%	58.33%	!	CR
	FL Children's 1st	8,800.00	3,475.00	5,325.00	39.49%	58.33%	!	CR
	FLITE-FS KIDS CWSYOP	86,563.00	35,677.87	50,885.13	41.22%	58.33%	!	CR
	<b>Total Youth Leadership Development</b>	<b>197,363.00</b>	<b>82,776.62</b>	<b>114,586.38</b>	<b>41.94%</b>			
	<b>Subtotal Youth Development</b>	<b>29,147,917.00</b>	<b>11,257,596.03</b>	<b>17,890,320.97</b>	<b>38.62%</b>			
<b>Juvenile Diversion</b>								
<b>New DAY</b>								
	Broward Sheriff's Office	663,124.00	308,923.10	354,200.90	46.59%	58.33%	!	UOS
	Camelot CC	345,864.00	180,914.25	164,949.75	52.31%	58.33%	✓	UOS
	Community Reconstruction	275,663.00	92,531.58	183,131.42	33.57%	58.33%	✗	UOS
	Harmony Development Ctr, Inc	355,401.00	150,619.52	204,781.48	42.38%	58.33%	!	UOS
	Henderson Behavioral Health	230,318.00	92,301.21	138,016.79	40.08%	58.33%	!	UOS
	Juliana Gerena & Assoc. Program	407,584.00	249,358.10	158,225.90	61.18%	58.33%	✓	UOS
	Memorial Healthcare Sys	776,946.00	445,344.86	331,601.14	57.32%	58.33%	✓	UOS
	PACE Center for Girls	180,647.00	106,520.02	74,126.98	58.97%	58.33%	✓	UOS
	Smith Mental Health Assoc	505,589.00	298,056.80	207,532.20	58.95%	58.33%	✓	UOS
	Urban League of BC	288,983.00	122,975.74	166,007.26	42.55%	58.33%	!	UOS
	Training	25,000.00	10,966.66	14,033.34	43.87%			
	<b>Total New DAY</b>	<b>4,055,119.00</b>	<b>2,058,511.84</b>	<b>1,996,607.16</b>	<b>50.76%</b>			
<b>Total Youth Development &amp; Juvenile Diversion</b>		<b>33,203,036.00</b>	<b>13,316,107.87</b>	<b>19,886,928.13</b>	<b>40.11%</b>			



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<b>Independent Living</b>									
Healthy Youth Transitions (HYT)									
	Camelot CC	497,937.00	291,634.06	206,302.94	58.57%	58.33%	✓	UOS	
	FLITE-FS KID	559,459.00	221,192.35	338,266.65	39.54%	58.33%	⚠	CR	Pending Mar & Apr invoices. TA provided.
	Gulf Coast Jewish Family Service	592,578.00	290,371.90	302,206.10	49.00%	58.33%	✓	UOS	
	HANDY	1,058,925.00	662,373.64	396,551.36	62.55%	58.33%	✓	UOS	
	Harmony Development Ctr, Inc	477,478.00	293,756.82	183,721.18	61.52%	58.33%	✓	UOS	
	Henderson Beh Hlth -Wilson Grd	297,403.00	163,588.90	133,814.10	55.01%	58.33%	✓	UOS	
	HOMES-FS HANDY	189,930.00	78,205.61	111,724.39	41.18%	58.33%	⚠	CR	Challenges with internship placements.
	Memorial Healthcare Sys	787,524.00	372,735.24	414,788.76	47.33%	58.33%	⚠	UOS	Staff vacancies. Recently filled. Upward trend anticipated.
	PACE Center for Girls	305,211.00	159,477.13	145,733.87	52.25%	58.33%	✓	UOS	
	SunServe/AIDS Foundation	524,850.00	187,397.62	337,452.38	35.70%	58.33%	✗	UOS	Low referrals and engagement challenges. T/A provided.
	Total Healthy Youth Transitions	5,291,295.00	2,720,733.27	2,570,561.73	51.42%				
<b>Total Independent Living</b>		<b>5,291,295.00</b>	<b>2,720,733.27</b>	<b>2,570,561.73</b>	<b>51.42%</b>				
<b>Literacy and Early Education</b>									
Subsidized Childcare									
	Early Learning Coalition (ELC)	3,592,850.00	1,712,723.46	1,880,126.54	47.67%	58.33%	⚠	UOS	
	ELC - Vulnerable Population	7,033,171.00	3,514,178.32	3,518,992.68	49.97%	58.33%	✓	UOS	
	Total Subsidized Childcare	10,626,021.00	5,226,901.78	5,399,119.22	49.19%				
Grade Level Reading									
	Broward Reads for Record	156,700.00	16,696.96	140,003.04	10.66%				Books to be purchased in the summer.
	Campaign for Grade Level Reading	78,878.00	16,250.00	62,628.00	20.60%				Used as needed.
	Volunteer Broward	125,052.00	71,326.89	53,725.11	57.04%	58.33%	✓	CR	
	Kidvision	150,000.00	112,500.00	37,500.00	75.00%				Qtly invoicing.
	Reading & Math	525,000.00	297,280.77	227,719.23	56.62%	58.33%	✓	CR	School year only program
	Countdown to Kindergarten	36,660.00	-	36,660.00	0.00%			CR	Event held in April. One time purchase.
	Unallocated - Grade Level Reading	100,000.00	-	100,000.00	0.00%				
	Total Grade Level Reading	1,172,290.00	514,054.62	658,235.38	43.85%				
<b>Total Literacy &amp; Early Education</b>		<b>11,798,311.00</b>	<b>5,740,956.40</b>	<b>6,057,354.60</b>	<b>48.66%</b>				
<b>Child Welfare Supports</b>									
Adoptive/Foster Parent Recruit									
	Forever Families/Gialogic	189,263.00	110,403.37	78,859.63	58.33%	58.33%	✓	CR	
	Heart Gallery of Broward	80,640.00	47,040.00	33,600.00	58.33%	58.33%	✓	CR	
	Total Adoptive/Foster Parent Recruit	269,903.00	157,443.37	112,459.63	58.33%				
Legal Supports									
	Legal Aid of Broward County	2,747,510.00	1,066,981.48	1,680,528.52	38.83%	58.33%	⚠	UOS	Staff vacancies. Program right-sized in FY 25-26.
	Total Legal Supports	2,747,510.00	1,066,981.48	1,680,528.52	38.83%				
<b>Total Child Welfare Support</b>		<b>3,017,413.00</b>	<b>1,224,424.85</b>	<b>1,792,988.15</b>	<b>40.58%</b>				

**Children's Services Council of Broward County**  
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**Budget to Actual (Budgetary Basis)**  
**For the 7 Months Ended May 31, 2025**  
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Goal & Objective	Agency/ Program Name	Annual Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Apr	Type (Note #6)	Comments
<b>Out of School Time</b>								
Leadership/Quality								
	FACCT /MOTT	10,000.00	10,000.00	-	100.00%			One time payment.
	Total Leadership/Quality	10,000.00	10,000.00	-	100.00%			
Maximizing Out-of-School Time (MOST)								
	Advocacy Network on Disabilities	135,747.00	73,558.75	62,188.25	54.19%	52.00%	✓	CR
	After School Program	2,823,450.00	1,511,944.94	1,311,505.06	53.55%	52.00%	✓	UOS
	Broward County Parks - LOA	17,500.00	17,485.86	14.14	99.92%	100.00%	✓	CR
	City of Hallandale	300,190.00	165,894.12	134,295.88	55.26%	52.00%	✓	UOS
	City of Hollywood	977,592.00	377,064.75	600,527.25	38.57%	52.00%	⚠	UOS Robust summer.
	City of Miramar	190,554.00	45,975.51	144,578.49	24.13%	52.00%	✗	UOS Robust summer.
	City of Oakland Park	543,450.00	300,455.49	242,994.51	55.29%	52.00%	✓	UOS
	Comm After School w/Margate CRA	1,528,077.00	688,119.09	839,957.91	45.03%	52.00%	✓	UOS
	Community Based Connections	387,650.00	178,325.20	209,324.80	46.00%	52.00%	✓	UOS
	Firewall	2,385,878.00	1,250,611.46	1,135,266.54	52.42%	52.00%	✓	UOS
	FL International University	952,609.00	196,925.14	755,683.86	20.67%	12.00%	✓	CR
	FLIPANY	52,500.00	32,464.03	20,035.97	61.84%	52.00%	✓	CR
	Hallandale CRA	871,467.00	871,466.75	0.25	100.00%	100.00%	✓	CRA one time payment.
	Hollywood Beach CRA	228,665.00	228,665.00	-	100.00%	100.00%	✓	CRA one time payment.
	Jack and Jill	254,363.00	74,983.99	179,379.01	29.48%	52.00%	✗	UOS Low enrollment/average daily attendance.
	Kids In Distress	236,288.00	120,271.01	116,016.99	50.90%	52.00%	✓	UOS
	Soref JCC	754,671.00	486,479.16	268,191.84	64.46%	52.00%	✓	UOS
	Sunshine Aftercare Program	2,104,252.00	1,009,593.37	1,094,658.63	47.98%	52.00%	✓	UOS
	United Community Options	174,038.00	82,855.19	91,182.81	47.61%	52.00%	✓	UOS
	Volta Music Foundation	300,000.00	172,702.27	127,297.73	57.57%	52.00%	✓	CR
	YMCA w/Deerfield Beach CRA	5,342,971.00	2,052,308.03	3,290,662.97	38.41%	52.00%	⚠	UOS Satisfies Deerfield CRA requirements. Program right-sized in FY 25/26.
	Back to School Supplies	436,034.00	31,488.85	404,545.15	7.22%			
	Training	81,200.00	30,250.00	50,950.00	37.25%			PATHS and PBL training .
	Unallocated MOST GP	874.00	-	874.00	0.00%			
	Total Maximizing Out-of-School Time (MOST)	21,080,020.00	9,999,887.96	11,080,132.04	47.44%			
Summer Programs								
	Boys & Girls Club	756,000.00	-	756,000.00	0.00%		UOS	Summer only program
	Lauderdale Lakes, City of	144,018.00	-	144,018.00	0.00%		UOS	Summer only program
	Urban League of BC	67,554.00	-	67,554.00	0.00%		UOS	Summer only program
	West Park, City of	94,500.00	-	94,500.00	0.00%		UOS	Summer only program
	Total Summer Programs	1,062,072.00	-	1,062,072.00	0.00%			
<b>Total Out-of-School Time</b>		<b>22,152,092.00</b>	<b>10,009,887.96</b>	<b>12,142,204.04</b>	<b>45.19%</b>			

**Children's Services Council of Broward County**  
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Goal & Objective	Agency/ Program Name	Annual Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Apr		Type (Note #6)	Comments
<b>Physical Health</b>									
School Health									
	Florida Department of Health/w CRA	2,017,862.00	1,328,447.57	689,414.43	65.83%	58.33%	✓	CR	
	Miami Lighthouse for the Blind	60,000.00	48,836.77	11,163.23	81.39%	70.00%	!	CR	CSC leverage used first
	Total School Health	2,077,862.00	1,377,284.34	700,577.66	66.28%				
Water Safety/Drowning Prevention									
	Florida Department Of Health	451,355.00	179,149.51	272,205.49	39.69%	58.33%	!	CR	Carryfwd of \$66K has yet to be spent. Anticipate summer campaign.
	Broward County-Swim Central	877,813.00	271,354.00	606,459.00	30.91%	12.00%	✓	CR	
	Total Water Safety/Drowning Prevention	1,329,168.00	450,503.51	878,664.49	33.89%				
Kid Care Insurance Outreach									
	Florida Department Of Health	550,757.00	249,921.27	300,835.73	45.38%	58.33%	!	CR	Staff vacancies. The state has implemented a hold on hiring.
	Total Kid Care Insurance Outreach	550,757.00	249,921.27	300,835.73	45.38%				
<b>Total Physical Health</b>		<b>3,957,787.00</b>	<b>2,077,709.12</b>	<b>1,880,077.88</b>	<b>52.50%</b>				
<b>Maternal &amp; Child Health</b>									
Screening/Assessment/Support									
	BHSC - Healthy Families Broward	1,481,927.00	712,503.50	769,423.50	48.08%	58.33%	!	UOS	Prior vacancies this year and extensive training for new hires.
	North Broward Hospital District - NFP	158,932.00	7,195.68	151,736.32	4.53%	58.33%	✗	CR	Pending Nov - Apr invoices. Late contract execution.
	Total Screening/Assessment/Support	1,640,859.00	719,699.18	921,159.82	43.86%				
Mothers Overcoming Maternal Stress (MOMS)									
	Memorial Healthcare System - MOMS	1,433,912.00	746,544.31	687,367.69	52.06%	58.33%	✓	UOS	
	Total Mothers w/Maternal Dep	1,433,912.00	746,544.31	687,367.69	52.06%				
Fetal Infant Mortality									
	Broward Hlthy Start-SAFE SLEEP	265,406.00	152,866.83	112,539.17	57.60%	58.33%	✓	CR	
	Total Fetal Infant Mortality	265,406.00	152,866.83	112,539.17	57.60%				
<b>Total Maternal &amp; Child Health</b>		<b>3,340,177.00</b>	<b>1,619,110.32</b>	<b>1,721,066.68</b>	<b>48.47%</b>				
<b>Physical, Developmental, &amp; Behavioral Needs</b>									
MOST/Special Needs									
	After School Programs	380,595.00	165,185.87	215,409.13	43.40%	49.00%	✓	UOS	
	Ann Storck Center	671,957.00	231,857.75	440,099.25	34.50%	49.00%	!	UOS	Pending Mar & Apr invoices. Level 4 amendment in process.
	ARC Broward	2,158,735.00	1,035,997.12	1,122,737.88	47.99%	49.00%	✓	UOS	
	Broward Children's Center	840,049.00	391,019.01	449,029.99	46.55%	49.00%	✓	UOS	
	Center for Hearing & Communication - FS KIDS	351,900.00	98,962.84	252,937.16	28.12%	49.00%	✗	UOS	Robust summer.
	David Posnack Jewish Community Centers of SF	261,780.00	-	261,780.00	0.00%	49.00%			Programming begins June 11 - no invoice until July.
	Smith Community MH	1,116,850.00	590,289.84	526,560.16	52.85%	49.00%	✓	UOS	
	United Cerebral Palsy	1,081,474.00	445,635.28	635,838.72	41.21%	49.00%	✓	UOS	
	YMCA of S FL	5,870,445.00	2,598,583.50	3,271,861.50	44.27%	49.00%	✓	UOS	
	Total MOST/Special Needs	12,733,785.00	5,557,531.21	7,176,253.79	43.64%				



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MOST Summer Program/Special Needs	Memorial Healthcare System	154,323.00	-	154,323.00	0.00%		UOS	Summer only program.
	JAFCO Children's Ability Center	405,014.00	-	405,014.00	0.00%		UOS	Summer only program.
	Pembroke Pines, City of	161,797.00	-	161,797.00	0.00%		UOS	Summer only program.
	Total MOST Summer Program/Special Needs	721,134.00	-	721,134.00	0.00%			
	Subtotal MOST Special Needs	13,454,919.00	5,557,531.21	7,897,387.79	41.30%			
STEP	Ann Storck Center, Inc.	545,345.00	256,448.12	288,896.88	47.02%	52.55%	✓	UOS
	Arc Broward, Inc.	848,498.00	558,057.91	290,440.09	65.77%	52.55%	✓	UOS
	Center for Hearing & Communication, Inc.	226,943.00	140,399.70	86,543.30	61.87%	52.55%	✓	UOS
	Goodwill Industries of SF, Inc.	142,521.00	19,822.37	122,698.63	13.91%	52.55%	✗	UOS Pending invoices.
	Smith Mental Health Found	583,196.00	247,407.18	335,788.82	42.42%	52.55%	!	UOS
	United Community Options	1,149,881.00	371,908.10	777,972.90	32.34%	52.55%	✗	UOS Low enrollment. Program deferred pending increased enrollment.
	YMCA of South Florida	1,346,901.00	1,011,427.63	335,473.37	75.09%	52.55%	✓	UOS
	Total STEP	4,843,285.00	2,605,471.01	2,237,813.99	53.80%			
Information/Referral Network	First Call for Help BH	374,018.00	178,494.66	195,523.34	47.72%	58.33%	!	CR Staff member returned from from FMLA mid April.
	First Call for Help SN	1,061,342.00	521,065.76	540,276.24	49.09%	58.33%	✓	UOS
	Total Information/Referral Network	1,435,360.00	699,560.42	735,799.58	48.74%			
Respite Services-BREAK	Memorial Healthcare System	129,245.00	77,954.66	51,290.34	60.32%	58.33%	✓	UOS
	Smith Community MH	107,349.00	50,623.89	56,725.11	47.16%	58.33%	!	UOS Lower than avg attendance in April
	Total Respite Services-BREAK	236,594.00	128,578.55	108,015.45	54.35%			
<b>Total Physical, Developmental, &amp; Behavioral Needs</b>		<b>19,970,158.00</b>	<b>8,991,141.19</b>	<b>10,979,016.81</b>	<b>45.02%</b>			
<b>Child &amp; Youth Safety</b>								
Eliminate Bullying and Choose	United Way - Choose Peace	61,760.00	22,734.58	39,025.42	36.81%	58.33%	✗	CR Pending Mar & Apr invoices.
	Total Eliminate Bullying and Choose	61,760.00	22,734.58	39,025.42	36.81%	.		
<b>Total Child &amp; Youth Safety</b>		<b>61,760.00</b>	<b>22,734.58</b>	<b>39,025.42</b>	<b>36.81%</b>			
<b>Grand Total Service Goals</b>		<b>128,439,641.00</b>	<b>57,774,711.92</b>	<b>70,664,929.08</b>	<b>44.98%</b>			

**Children's Services Council of Broward County**  
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Goal & Objective	Agency/ Program Name	Annual Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Apr	Type (Note #6)	Comments
<b>System Goals:</b>								
<b>Seamless System of Care</b>								
Single Point of Entry								
	First Call for Help GP	785,514.00	345,591.25	439,922.75	44.00%	58.33%	ⓘ	CR Additional funding CA 3.20.25. Contract amendment recently processed.
	Total Single Point of Entry	785,514.00	345,591.25	439,922.75	44.00%			
<b>Research &amp; Evaluate Systems of Care</b>								
Leadership/Resources-Strategic								
	CCB	10,000.00	10,000.00	-	100.00%			
	Children Strategic Plan Initiatives	59,930.00	32,381.54	27,548.46	54.03%			
	Unallocated-Strategic Plan	40,070.00	-	40,070.00	0.00%			
	Total Leadership/Resources-Strategic	110,000.00	42,381.54	67,618.46	38.53%			
Improve Provider Reporting								
	Data Systems	107,580.00	40,000.00	67,580.00	45.73%			
	Software maintenance	27,500.00	7,109.28	20,390.72	25.85%			
	Web hosting Fee	103,710.00	82,390.00	21,320.00	79.44%			
	Unallocated-Improve Provider Reporting	16,319.00	-	16,319.00	0.00%			
	Total Improve Provider Reporting	255,109.00	129,499.28	125,609.72	50.76%			
Promote Research Initiatives								
	ALHNNH/UL FS-ABCD/Lauderhill, Hollywood & Ft Lauderdale	197,420.00	12,424.63	184,995.37	6.29%	58.33%	ⓧ	CR Pending Feb, Mar, and Apr invoices.
	A Little Help Never Hurt / UL FS - Com Collaboration	37,200.00	-	37,200.00	0.00%			CR Late contract execution. CA 3.20.25
	Broward Behavioral Health Coalition	25,000.00	-	25,000.00	0.00%			CR Pending contract execution. CA 3.20.25
	Unallocated-Promote Research Initiatives	50,000.00	-	50,000.00	0.00%			
	Total Promote Research Initiatives	309,620.00	12,424.63	297,195.37	4.01%			
Integrated Data System								
	IDS -We Are Supported- CPAR Initiative	50,000.00	-	50,000.00	0.00%			
	Unallocated - Integrated data system	20,000.00	-	20,000.00	0.00%			
	Total Integrated Data System	70,000.00	-	70,000.00	0.00%			
<b>Total Research, Evaluate &amp; Seamless Systems of Care</b>		<b>1,530,243.00</b>	<b>529,896.70</b>	<b>1,000,346.30</b>	<b>34.63%</b>			



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<b>Public Awareness &amp; Advocacy</b>								
Sponsorships								
	Sponsorship-High Impact	99,655.00	67,050.00	32,605.00	67.28%			
	Sponsorship	80,345.00	78,345.00	2,000.00	97.51%			
	Total Sponsorships	180,000.00	145,395.00	34,605.00	80.78%			
Educate Taxpayers								
	Broward Education Comm Network	31,600.00	8,191.53	23,408.47	25.92%			
	MNetwork	250,000.00	86,115.25	163,884.75	34.45%			
	Marketing	597,549.00	287,277.82	310,271.18	48.08%			
	Other Purchased Services	6,000.00	1,133.02	4,866.98	18.88%			
	Resource Guide	140,700.00	-	140,700.00	0.00%			
	Outreach Materials	172,500.00	98,186.35	74,313.65	56.92%			
	Unallocated - Public Awareness	223,951.00	-	223,951.00	0.00%			
	Total Educate Taxpayers	1,422,300.00	480,903.97	941,396.03	33.81%			
Advocacy/Outreach								
	FACCT Dues	80,000.00	80,000.00	-	100.00%			
	Travel / Dues & Fee	20,000.00	3,339.81	16,660.19	16.70%			
	Total Advocacy/Outreach	100,000.00	83,339.81	16,660.19	83.34%			
Pub Communication w/ Special Population								
	ADA Remediation	18,000.00	1,674.80	16,325.20	9.30%			
	Other Purchased Services	17,348.00	3,952.00	13,396.00	22.78%			
	Unallocated - Public Comm w/ Spec. Pop	9,652.00	-	9,652.00	0.00%			
	Total Pub Communication w/ Spec Pop	45,000.00	5,626.80	39,373.20	12.50%			
<b>Total Public Awareness &amp; Advocacy</b>		<b>1,747,300.00</b>	<b>715,265.58</b>	<b>1,032,034.42</b>	<b>40.94%</b>			
<b>Leveraging Resources</b>								
	Consultant	30,000.00	-	30,000.00	0.00%			To be used as needed.
	Total Maximize Leveraged Funds	30,000.00	-	30,000.00	0.00%			
<b>Total Leveraging Resources</b>		<b>30,000.00</b>	<b>-</b>	<b>30,000.00</b>	<b>0.00%</b>			
<b>Grand Total System Goals</b>		<b>3,307,543.00</b>	<b>1,245,162.28</b>	<b>2,062,380.72</b>	<b>37.65%</b>			
	Unallocated General	758,922.00	-	758,922.00	0.00%			
<b>Total All Goals</b>		<b>\$ 132,506,106.00</b>	<b>\$ 59,019,874.20</b>	<b>\$ 73,486,231.80</b>	<b>44.54%</b>			



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<b>Special Revenue Fund Program Services Detail</b>								
Financial Stability								
	OIC of South Florida	100,000.00	-	100,000.00	0.00%		CR	Pending invoices. T/A provided.
	United Way	87,000.00	-	87,000.00	0.00%	33.00%	CR	Pending invoices.
	Urban League of BC	379,713.00	12,727.41	366,985.59	3.35%	33.00%	CR	Pending invoices. T/A provided.
	Total Financial Stability	566,713.00	12,727.41	553,985.59	2.25%			
Youth FORCE								
	Firewall Centers, Inc	143,780.00	-	143,780.00	0.00%	33.00%	CR	Pending invoices. T/A provided.
	Urban League of BC	111,000.00	-	111,000.00	0.00%	33.00%	CR	Pending invoices. T/A provided.
	YMCA of South FL	245,220.00	-	245,220.00	0.00%	33.00%	CR	Pending invoices.
	Total Youth FORCE	500,000.00	-	500,000.00	0.00%			
LEAP High School								
	Boys & Girls Club	100,000.00	-	100,000.00	0.00%	33.00%	CR	Pending invoices.
	Hispanic Unity of Florida, Inc.	70,326.00	-	70,326.00	0.00%	33.00%	CR	Pending invoices. T/A provided.
	HANDY	100,000.00	-	100,000.00	0.00%	33.00%	CR	Pending invoices.
	PACE Center for Girls	100,000.00	-	100,000.00	0.00%	33.00%	CR	Pending invoices. T/A provided.
	Total LEAP High School	370,326.00	-	370,326.00	0.00%			
Healthy Youth Transitions (HYT)								
	FLITE-FS KIDS	100,000.00	-	100,000.00	0.00%		CR	Pending contract execution.
	Total Healthy Youth Transitions	100,000.00	-	100,000.00	0.00%			
Maximizing Out-of-School Time (MOST)								
	YMCA of South FL	200,000.00	-	200,000.00	0.00%	33.00%	CR	Pending invoices.
	Total Maximizing Out-of-School Time (MOST)	200,000.00	-	200,000.00	0.00%			
Promote Research Initiatives								
	A Little Help Never Hurt / UL FS - PN (Oct-Dec 24)	22,780.00	21,605.58	1,174.42	94.84%	100.00%	CR	Contract ended 12.31.2024
	A Little Help Never Hurt / UL FS - PN (Jan-Dec 25)	200,000.00	6,638.86	193,361.14	3.32%	33.00%	CR	Pending invoices. T/A provided.
	Unallocated-Promote Research Initiatives SR	3,945.00	-	3,945.00	0.00%			
	Total Promote Research Initiatives	226,725.00	28,244.44	198,480.56	12.46%			
<b>Total Expenditures Special Revenue Fund PS</b>		<b>1,963,764.00</b>	<b>40,971.85</b>	<b>1,922,792.15</b>	<b>2.09%</b>			
	Unallocated Special Revenue Fund	465,875.00	-	465,875.00	0.00%			
<b>Grand Total Expenditures Special Revenue Fund PS</b>		<b>\$ 2,429,639.00</b>	<b>\$ 40,971.85</b>	<b>\$ 2,388,667.15</b>	<b>1.69%</b>			

**Children's Services Council of Broward County**  
**Notes to the Preliminary Financial Statements**  
**May 31, 2025**

- (1) The Children's Services Council of Broward County ("CSC") budgets, as revenue, 95% of the property taxes levied, as allowed by state statute.
- (2) The modified accrual basis of accounting is utilized by CSC. Under the modified accrual basis, revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the liability is incurred, if measurable.
- (3) Funds invested in the SBA, and the Florida PALM accommodate pool participants with readily available cash. The pool follows GASB Statement No. 31 which outlines two options for accounting and reporting for money market investment pools as either "2a-7 like fund" or fluctuation of the net asset value ("NAV"). CSC accounts for investments funds using the first method.  
The Managed Investment Fund consists of longer-term securities for the core investments. This fund is managed by PFM in accordance with CSC's Investment Policy. US Bank provides custodial cash services. The investments are reported at Market Value. This longer-term portfolio maintains safety while adding additional yield to the overall investments. The Finance committee receives quarterly updates on this portfolio. The gain or loss on the Managed Investment Fund is reported separately in the monthly statements for ease of reference. As of May 31, 2025, the reported year-to-date gain on said funds is \$624,733.34
- (4) Fund Balance is broken out into the following categories:  
  
Nonspendable-Represents amounts that cannot be spent because they are either (a) not in a spendable form or (b) legally or contractually required to remain intact. Balance includes Prepaid expenses and FSA deposits.  
  
Committed for Building Fund- represents Fund Balance committed for Building Fund to prepare for future growth.  
  
Assigned for Contracts/Encumbrances -In addition to encumbrances, this category includes pending contracts not yet encumbered, such as new initiatives, summer 2025 programs, and new RFPs occurring during the year.  
  
Assigned for Administration -Includes the projected expenditure for salary, fringe, travel, supplies, capital outlay etc for FY25  
  
Unassigned Fund Balance includes a Minimum Fund Balance of 17% or two months of the annual operating budget. GASB recognizes this as a Best Practice model for governments. The Council approved the increase in Minimum Fund Balance from 10% to 17% in June 2022. The remaining unassigned fund balance represents the residual fund balance that has not been assigned to other funds, and is not restricted, committed or assigned for specific purposes within the General Fund. Unassigned fund balance changes as revenue is received and actual expenditures are incurred.
- (5) Lease & Subscription Software Expenditures: The financial statements include the adoption of GASB Statement No. 87, *Leases*, and GASB 96-*Subscription Based Information Technology Arrangements*. Both statements require the establishment of a right-to-use asset and the corresponding liability. The statements require the reporting of the related debt service expenditures in the fund financial statements. The Council is prohibited by statute from having debt. Therefore, lease and subscription software principal and interest payments are reported in the financials as lease & subscription software expenditures and not debt service expenditures.
- (6) Reimbursement Type The general consensus is that CSC pays for services rendered on a unit of service basis (UOS). While certain services do not lend themselves to be paid on a UOS basis, CSC reserves the right to implement unit of service or cost reimbursement as applicable to the situation. Therefore, CSC pays on a cost reimbursement (CR) and UOS method as defined below.  
  
**UOS** -Payment is made when a unit of service is provided. The unit price is determined at the time of contract negotiation. Supporting documents for units provided is the Unit of Service Detail Report generated from data entered by the Provider in the Delivery Module of SAMIS. Additional supporting documentation is not required to be submitted at the time of payment. Unit of service contracts also include flex funds, value added, space and utilities, out of school time fees, start-up expenses etc., which are paid as cost reimbursement and require supporting documentation.  
  
**CR** -All items presented for payment must be supported by detailed documentation to be reimbursed. This includes all salaries, flex funds, value added, space and utilities, out of school time fees, start-up expenses etc.

**TAB 13**

## For Council Meeting June 18, 2025

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**Issue:** Monthly Statements for the Managed Fund.

**Action:** Accept the Monthly Statement for the Managed Fund from PFM and US Bank for May 31, 2025.

**Budget Impact:** None.

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**Background:** At the Council meeting on November 18, 2021, the Council approved the establishment of a Managed Investment Fund focused on longer-term securities for core investments. PFM Asset Management LLC (PFM) manages this fund in accordance with CSC's Investment Policy, while US Bank provides custodial cash services. This longer-term portfolio is designed to maintain safety while generating additional yield for overall investments. PFM and US Bank manage the funds, which will be measured against several highly respected industry performance indexes to ensure that the portfolio remains on track. In accordance with the Investment Policy approved by the Council in June 2022, staff will present a summary of the monthly statements from both PFM and US Bank to the Council. If any Council Member has questions or needs additional information, the full statements are available for review. Additionally, PFM will present a fund performance report to the Finance Committee at the end of each quarter, and all Council Members are welcome to attend these presentations.

**Current Status:** As of May 31, 2025, the balance of the Managed Fund stands at \$27,707,245, reflecting a net decrease of \$19,417 from the previous month. The figure presented in the financial statements reflects the balance held with the Custodian (US Bank), which may differ slightly from the balance shown in the PFM statements, due to timing differences associated with the various security trading transactions. It is important to clarify that these two statements reflect the overall portfolio activities and do not necessarily indicate the performance of the fund.

**Recommended Action:** Accept the Monthly Statement for the Managed Fund from PFM and US Bank for May 31, 2025.

## Managed Account Summary Statement

For the Month Ending **May 31, 2025**

CSC BROWARD COUNTY CORE PORTFOLIO - 00000000

### Transaction Summary - Managed Account

<b>Opening Market Value</b>	<b>\$27,405,884.30</b>
Maturities/Calls	(269,007.03)
Principal Dispositions	(991,653.52)
Principal Acquisitions	1,031,972.63
Unsettled Trades	359,880.00
Change in Current Value	(112,274.81)
<b>Closing Market Value</b>	<b>\$27,424,801.57</b>

### Cash Transactions Summary - Managed Account

Maturities/Calls	120,000.00
Sale Proceeds	1,009,092.48
Coupon/Interest/Dividend Income	79,110.86
Principal Payments	149,007.03
Security Purchases	(1,113,579.54)
Net Cash Contribution	(438.92)
Reconciling Transactions	0.00

### Earnings Reconciliation (Cash Basis) - Managed Account

Interest/Dividends/Coupons Received	96,549.82
Less Purchased Interest Related to Interest/Coupons	(1,709.31)
Plus Net Realized Gains/Losses	7,086.88
<b>Total Cash Basis Earnings</b>	<b>\$101,927.39</b>

### Cash Balance

**Closing Cash Balance** **\$376,466.32**

### Earnings Reconciliation (Accrual Basis)

	<b>Total</b>
Ending Amortized Value of Securities	27,306,211.60
Ending Accrued Interest	252,319.74
Plus Proceeds from Sales	1,212,797.84
Plus Proceeds of Maturities/Calls/Principal Payments	269,007.03
Plus Coupons/Dividends Received	79,110.86
Less Cost of New Purchases	(1,593,436.94)
Less Beginning Amortized Value of Securities	(27,169,836.51)
Less Beginning Accrued Interest	(254,591.49)
<b>Total Accrual Basis Earnings</b>	<b>\$101,582.13</b>

## Portfolio Summary and Statistics

For the Month Ending **May 31, 2025**

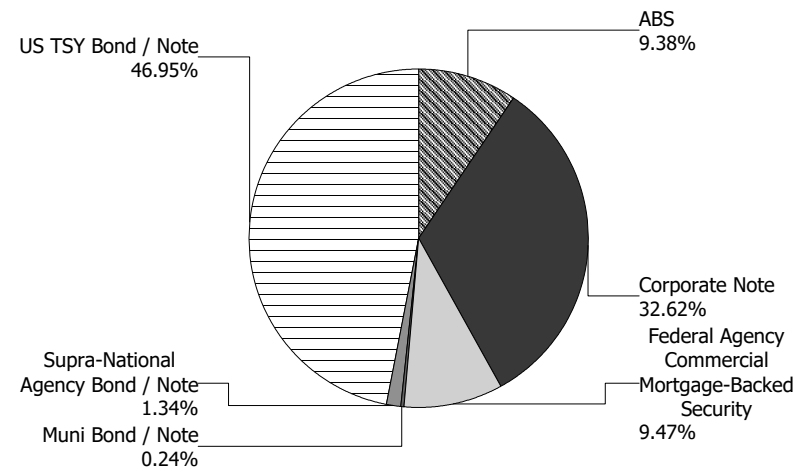
### CSC BROWARD COUNTY CORE PORTFOLIO - 00000000

#### Account Summary

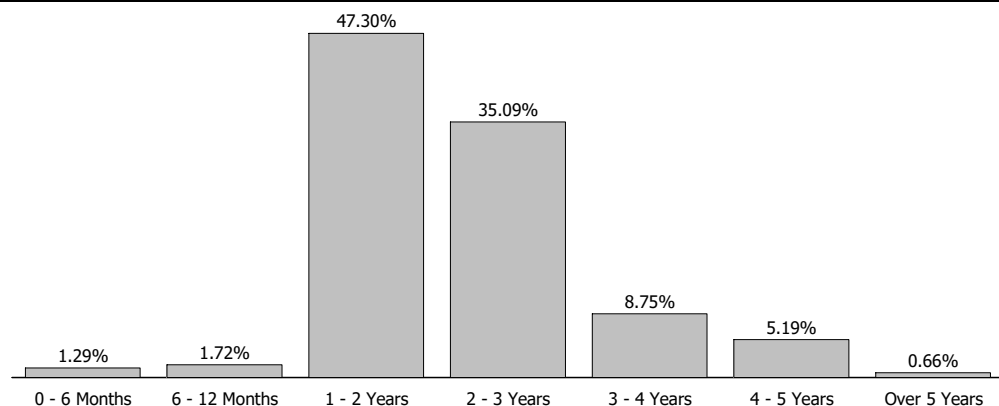
Description	Par Value	Market Value	Percent
U.S. Treasury Bond / Note	12,845,000.00	12,877,699.04	46.95
Supra-National Agency Bond / Note	365,000.00	368,216.75	1.34
Municipal Bond / Note	65,000.00	64,970.49	0.24
Federal Agency Commercial Mortgage-Backed Security	2,653,608.80	2,596,683.40	9.47
Corporate Note	8,905,000.00	8,945,289.16	32.62
Asset-Backed Security	2,565,129.56	2,571,942.73	9.38
<b>Managed Account Sub-Total</b>	<b>27,398,738.36</b>	<b>27,424,801.57</b>	<b>100.00%</b>
Accrued Interest		252,319.74	
<b>Total Portfolio</b>	<b>27,398,738.36</b>	<b>27,677,121.31</b>	

**Unsettled Trades** **560,000.00** **560,922.60**

#### Sector Allocation



#### Maturity Distribution



#### Characteristics

Yield to Maturity at Cost	4.43%
Yield to Maturity at Market	4.21%
Weighted Average Days to Maturity	789



## Managed Account Issuer Summary

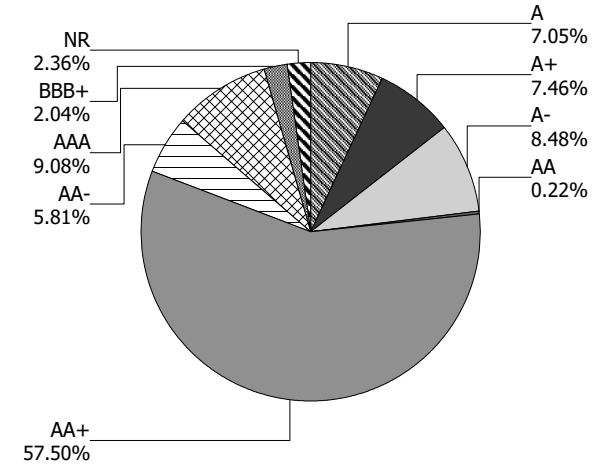
For the Month Ending **May 31, 2025**

CSC BROWARD COUNTY CORE PORTFOLIO - 00000000

### Issuer Summary

Issuer	Market Value of Holdings	Percent
Accenture PLC	34,735.05	0.13
Adobe Inc	202,792.12	0.74
Advanced Micro Devices Inc	105,386.19	0.38
African Development Bank	368,216.75	1.34
Ally Auto Receivables Trust	82,085.59	0.30
American Express Co	377,651.03	1.38
ANZ Group Holdings Ltd	277,013.28	1.01
Apple Inc	294,585.82	1.07
AstraZeneca PLC	90,926.73	0.33
Bank of America Corp	330,107.60	1.20
Bank of Montreal	181,999.02	0.66
Bank of New York Mellon Corp	195,558.80	0.71
Bank of Nova Scotia	190,226.86	0.69
BlackRock Inc	125,997.00	0.46
BMW Vehicle Lease Trust	8,568.20	0.03
BP PLC	152,267.70	0.56
Bristol-Myers Squibb Co	40,450.64	0.15
Canadian Imperial Bank of Commerce	136,936.04	0.50
Capital One Financial Corp	116,122.77	0.42
CarMax Inc	181,350.46	0.66
Caterpillar Inc	202,042.84	0.74
Chevron Corp	161,430.88	0.59
Cintas Corp	79,819.28	0.29
Cisco Systems Inc	141,373.72	0.52
Citigroup Inc	205,168.72	0.75
CNH Equipment Trust	238,918.38	0.87
Commonwealth Bank of Australia	251,243.75	0.92
Cooperatieve Rabobank UA	259,789.92	0.95
Cummins Inc	15,020.24	0.05
Deere & Co	196,903.59	0.72
Diageo PLC	202,160.40	0.74
Eli Lilly & Co	171,148.06	0.62

### Credit Quality (S&P Ratings)



00018901  
57- -01-B -62 -156-01  
0101 -11-03800-01



CSC BROWARD COUNTY - CORE PORTFOLIO  
ACCOUNT 000000

Page 3 of 66  
Period from May 1, 2025 to May 31, 2025

## MARKET AND COST RECONCILIATION

	05/31/2025 MARKET	05/31/2025 FEDERAL TAX COST
<b>Beginning Market And Cost</b>	<b>27,726,662.64</b>	<b>27,415,009.74</b>
<b>Investment Activity</b>		
Interest	94,840.58	94,840.58
Realized Gain/Loss	8,333.91	8,333.91
Change In Unrealized Gain/Loss	- 123,636.75	.00
Net Accrued Income (Current-Prior)	1,484.12	1,484.12
<b>Total Investment Activity</b>	<b>- 18,978.14</b>	<b>104,658.61</b>
<b>Plan Expenses</b>		
Trust Fees	- 438.92	- 438.92
<b>Total Plan Expenses</b>	<b>- 438.92</b>	<b>- 438.92</b>
<b>Net Change In Market And Cost</b>	<b>- 19,417.06</b>	<b>104,219.69</b>
<b>Ending Market And Cost</b>	<b>27,707,245.58</b>	<b>27,519,229.43</b>

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CSC BROWARD COUNTY - CORE PORTFOLIO  
ACCOUNT 000000

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Period from May 1, 2025 to May 31, 2025

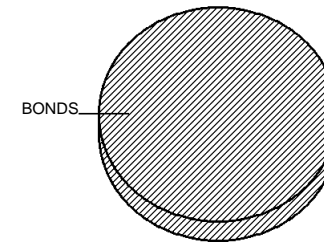
## CASH RECONCILIATION

<b>Beginning Cash</b>		<b>- 79,897.60</b>
<b>Investment Activity</b>		
Interest		94,840.58
Cash Equivalent Purchases		- 664,625.40
Purchases		- 1,591,727.63
Cash Equivalent Sales		419,757.59
Sales/Maturities		1,462,211.38
<b>Total Investment Activity</b>		<b>- 279,543.48</b>
<b>Plan Expenses</b>		
Trust Fees		- 438.92
<b>Total Plan Expenses</b>		<b>- 438.92</b>
<b>Net Change In Cash</b>		<b>- 279,982.40</b>
<b>Ending Cash</b>		<b>- 359,880.00</b>

## ASSET SUMMARY

ASSETS	05/31/2025 MARKET	05/31/2025 FEDERAL TAX COST	% OF MARKET
Cash And Equivalents	16,586.36	16,586.36	0.06
U.S. Government Issues	15,479,385.38	15,407,837.83	55.87
Corporate Issues	8,859,042.89	8,767,487.34	31.97
Foreign Issues	3,030,323.65	3,005,381.35	10.94
Municipal Issues	64,970.75	65,000.00	0.23
<b>Total Assets</b>	<b>27,450,309.03</b>	<b>27,262,292.88</b>	<b>99.07</b>
Accrued Income	256,936.55	256,936.55	0.93
<b>Grand Total</b>	<b>27,707,245.58</b>	<b>27,519,229.43</b>	<b>100.00</b>

Estimated Annual Income 1,164,212.76



## ASSET SUMMARY MESSAGES

Estimated Annual Income is an estimate provided for informational purposes only and should not be relied on for making investment, trading, or tax decisions. The estimates may not represent the actual value earned by your investments and they provide no guarantee of what your investments may earn in the future.

**TAB 14**

**For Council Meeting June 18, 2025**

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**Issue:** CSC Monthly Purchases for Administrative Operations

**Action:** Approve CSC Monthly/Annual Purchases

**Budget Impact:** See attached Report

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**Background:** The State Statute creating and governing the CSC, Chapter 2000-461, as amended, states:

Section 6: No funds of the council shall be expended except by check as aforesaid, except the expenditure of petty cash or the issuance of checks made payable for sums no greater than \$5,000, shall be expended without prior approval of the council, in addition to the budgeting thereof.

The Council's procurement policies and procedures stipulate that expenditures are approved by the Council prior to being expended. As such, the financial system requires a Council Approval (CA) date at multiple points throughout the system including all processed payments. Internal controls for tracking expenditures in accordance with the statute are validated by auditors every year and there have been no significant deviations since the inception of the Council.

Since 2004 at the Council's direction, staff was instructed to only provide back-up material for purchases when the item is over \$10,000. As always, back-up for purchases below \$10,000 are available upon request.

**Current Status:** In accordance with policy, please find attached the Invoices, Travel, Purchase Orders, Sponsorships, etc., for the month of June 2025 that are under the CEO's approval authority but have yet to be Council approved. The staff has segregated the items into various categories to facilitate reviewing the various purchases. All purchases listed are within the budget approved by the Council at TRIM as amended from time to time.

Please note that items over \$10,000 have a specific Issue Paper or copy of the related back-up attached to further explain the expenditure. Additional information for any expenditure is available upon request.

**Recommended Action:** Approve CSC Monthly/Annual Purchases





**List of Invoices, Travel, Purchase Orders, Sponsorships, etc.  
Submitted to the Children's Services Council  
June 18, 2025**

Vendor	Description	Amount	Comment (Back-up documentation is available upon request.)
<b>Purchase Orders (Greater than \$10,000):</b>			
A. Lennox	Second Floor Server Room A/C Replacement	\$ 12,524	Expenditure approved in FY 24 but work completed in FY 25
B. SW Elevators	Office Elevator Door Lock Monitoring Device Upgrade Installation	\$ 12,600	See Issue Paper for Details
C. United Data Technologies	IPad Air M3 (12 @ \$651.60); IPad Pro M4 (2 @ \$1,515.67)	\$ 10,851	See Issue Paper for Details
<b>Purchase Orders (less than \$10,000):</b>			
Dell Marketing	Dell Pro 24 Plus Monitors (10 @ \$145.00)	\$ 1,450	Annual Renewal
GovConnection	APC Maintenance-Batteries for Servers	\$ 4,598	
Innuvo	Access Control Upgrade-Door Control Options	\$ 841	Replacement of Standard Business Cards
Popl	Digital Business Cards (50 @ \$45.60)	\$ 2,280	
Yoshino Architecture	Construction Drawings for Interior Offices	\$ 1,500	
<b>Program Related Purchases:</b>			
GoDaddy	Children's Strategic Plan Website Domain (Five Years)	\$ 380	System Goal 921
Publix	Children's Strategic Plan Meeting 6/20/2025	\$ 300	Blanket PO to be Used as Needed
Tower Forum	2025 Annual Membership	\$ 240	System Goal 933
<b>Facilities Operations:</b>			
Broward County Board of Commissioners	Five-Year Surface Water Report	\$ 750	
<b>Employee Travel and Training:</b>			
United Way of Broward County	Demetria Rawles; Natalie Gomes; May 21st - May 22nd; 10th Annual South Florida Behavioral Health Conference; Fort Lauderdale	\$ 350	
Florida Chamber of Commerce	Kandyss Torrence, Nicholas Hessing; May 29th; Florida Prosperity & Economic Opportunity; Virtual	\$ 398	
Florida Chamber of Commerce	Priscilla Cole; Learners to Earners Workfoce Summit; June 24th; Tampa	\$ 199	
Health Begins	Diane Choi; July 1st - July 30th; Blended Value for Equity Course; Virtual	\$ 297	
<b>Trainers</b>			
Collectively - A Radlauer Venture	Engaging Natural Supports	\$ 1,750	
South Florida Health Care Institute	CPR Training	\$ 2,000	



**List of Invoices, Travel, Purchase Orders, Sponsorships, etc.  
Submitted to the Children's Services Council  
June 18, 2025**

Vendor	Description	Amount	Comment (Back-up documentation is available upon request.)
<b>Sponsorship:</b> Glenda Educational Program (SPNR-25-48)	Bridging Generations: A Back-to-School Resource & Wellness Fair: 7/27/25; Fort Lauderdale	\$ 2,000	The Bridging Generations: Back-to-School Resource & Wellness Fair is a community-based initiative designed to strengthen and support grandparent-headed households in Broward County. This intergenerational event focuses on school readiness, wellness education, and community engagement for both caregivers and children. The primary goal of the event is to empower kinship families by providing essential resources and opportunities for learning, health promotion, and connection.
Island Society for the Promotion of Artistic and Cultural Education (SPNR-25-49)	Anancy Children's Reading Festival; 6/28/25; Plantation	\$ 1,500	The sponsorship will support the 2025 Anancy Festival—a vibrant, family-centered event that celebrates Caribbean folklore, fosters literacy, and brings children together through joyful cultural expression.
Lights on Girls (SPNR-25-43)	Lights on Girls Relaunch; 6/29/25; Coral Springs	\$ 2,000	The Lights On Girls' Wrap-Up & Relaunch Celebration: The event will celebrate the accomplishments of middle and high school girls who have completed their 6-month hybrid Leadership Cohort Program, which focuses on mentorship, self-awareness, service, and youth-led community engagement.
The Friendship Circle of Greater Fort Lauderdale (SPNR-25-38)	End of Year Tribute: 6/8/25; Fort Lauderdale (This item was previously approved for \$2,000. However, this is coming back to the Council for approval for an additional \$4,500 to support this event. The total amount for this event is \$6,500.)	\$ 4,500	Friendship Circle provides social and educational programming year-round for children, teens, and young adults with disabilities. The funds requested will support their end-of-year event to celebrate all that they have accomplished over the year. Approximately 550 attendees will attend and engage in activities, including a photo booth, live music, food stations, crafting activities, and a petting zoo <b>(High Impact Sponsorship)</b>
Whoamentoring Works (SPNR-25-45)	Like Whoa Performaing Arts Camp; 8/2/25; Fort Lauderdale	\$ 2,000	The sponsorship will support the "Like Whoa!" Performing Arts Summer Camp's final showcase and graduation activity. During the showcase and graduation, camp participants will present monologues, skits, and choreographed dance routines for their families and community members.

## For Council Meeting June 18, 2025

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**Issue:** Lennox HVAC Repair and Additional Unit.

**Action:** Approve Lennox HVAC Repair and Additional Unit.

**Budget Impact:** \$12,524 Of \$289,805 Available in Capital Outlay for FY 24/25.

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**Background:** Lennox was the AC system initially installed in this building 15 years ago. The second-floor server room includes a dedicated unit that has had many issues over the years of not working properly to keep that room as cold as it needs to stay. That was one of the reasons staff moved the multiple servers and related equipment to a co-location site. Now that the need for multiple servers has diminished since the data moved to the cloud, the co-location site was closed. However, there are still a few servers that are needed to run the building and other applications, and it is imperative to have a dedicated working AC unit in this server room.

**Current Status:** Staff recommended building in a redundancy unit to ensure there is always cool air in the server room. The Lennox Team worked on the necessary repairs along with the services needed to build a redundancy unit. Staff worked closely with Elias Porras, our facilities management company from McGuire Real Estate Services, to facilitate the AC units in that server room. This item was previously brought before the Council in February of 2024 and was approved. However, between service repairs and awaiting proprietary parts and permit approvals, the redundancy unit service/installation was not completed until May 2025. Since this project cross fiscal years and the requested amount was not a part of carryforward, we are re-requesting approval.

**Recommended Action:** Approve Lennox HVAC Repair and Additional Unit.

## For Council Meeting June 18, 2025

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<b>Issue:</b>	CSC's elevators lack a crucial safety feature: a door lock monitoring system.
<b>Action:</b>	Approve Southwest Elevator to install elevator door lock monitoring system.
<b>Budget Impact:</b>	\$12,600 Of \$146,098 Available in Facilities Unallocated for FY 24/25.

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**Background:** Currently, CSC's elevators lack a crucial safety feature: a door lock monitoring system. This deficiency presents a significant safety risk and puts us out of compliance with Florida's elevator codes. Without this system, there's no active mechanism to detect potentially dangerous electrical shorts within the door lock and car gate switch circuits, nor to precisely monitor door positions. This means the elevator could potentially move even if its doors aren't fully closed or if there's a fault in the door locking mechanism, creating a serious hazard for passengers in the elevator.

**Current Status:** To address this critical safety gap and be Florida code compliant, CSC must install an elevator door lock monitoring system. We have a proposal from Southwest Elevator to furnish and install this essential upgrade. The procurement for Southwest Elevators was completed through our maintenance company (McGuire Real Estate Services) and Property Manager (Elias Porras) through their business process. This system is designed to monitor electrical shorts by detecting any shorts that may occur within the door lock and car gate switch circuits. It will also detect accurate door position by monitoring the open or closed status of elevator doors. It will prevent movement if a fault is detected. If any fault is detected with the door locks or car gate, the system will prevent the elevator from operating, significantly enhancing passenger safety. Upon execution of the proposal and a 50% down payment, Southwest Elevator will order the necessary materials to begin the installation.

**Recommended Action:** Approve Southwest Elevator to install elevator door lock monitoring system.

## For Council Meeting June 18, 2025

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- Issue:** Replace the aging iPads, which were acquired in 2018 and are currently experiencing significant battery degradation and performance issues.
- Action:** Approve the purchase of new iPads to replace the 2018 models currently in use by Council Members and Staff.
- Budget Impact:** \$10,851 Of \$ 18,490 Available in Computer Hardware – Under \$5,000 for FY 24/25.
- 

**Background:** In 2018, CSC provided iPads to staff and Council Members to replace printed materials and help them review documents, take notes, and do their work during meetings. These devices supported CSC's goal of going paperless and working more efficiently. Now, after nearly seven years of use, well beyond the usual 4 – 5-year lifespan for tablets, the iPads are showing serious signs of aging. They're slower, crash more often, and can't run the latest apps or updates. Many have battery problems, trouble connecting to Wi-Fi or Bluetooth, and worn-out parts that make them harder to use. Some iPads even had battery issues that made them unsafe, so they were taken out of service. But the bigger issue is that most of the devices are no longer reliable, which makes it harder for staff and Council Members to do their jobs during meetings. It also puts extra pressure on the IT team to keep them working.

**Current Status:** Upgrading to new iPads will significantly enhance productivity and efficiency for Council Members and staff. The new devices will provide faster performance, improved reliability, and compatibility with the latest apps and software updates. This will ensure smoother access to documents during meetings, streamlined workflows, and reduced technical issues, ultimately supporting CSC's commitment to operational excellence. The upgrade includes the acquisition of 12 iPad Air M3 models at \$651.60 each and 2 iPad Pro M4 models at \$1,515.67 each, for a total cost of \$10,851. In compliance with CSC's purchasing guidelines, quotes were secured from Apple and United Data Technologies.

**Recommended Action:** Approve the purchase of new iPads to replace the 2018 models currently in use by council members.

**TAB 15**

**The Broward Reads Coalition - Campaign for Grade-Level Reading  
Meeting Minutes  
June 2, 2025  
9:30 am**

**The meeting was conducted via Zoom.**

**Participants:** Cindy Arenberg Seltzer (Co-Chair), Ken King, Kimberly Adams Goulbourne, Kim Reid, Nicholas Hessing, Liza Khan, Ashley Cole and Yolanda Meadows (CSC of Broward County); Dr. Lori Canning (Co-Chair), (BCPS); Renee Jaffee (Co-Chair), Allison Metsch (Early Learning Coalition); Commissioner Nan Rich (Co-Chair) & CSC Council Member, Eugenia Nikitina (Broward County Commission); Jenny Del Valle, Bari Goldberg (HandsOn South Florida); Roni Tanenbaum (University of Florida-New Worlds Reading); Bob Mayersohn (Broward Legislative Delegation); Denise Horland (City of Plantation/Broward League of Cities); Kimberly White (Broward County Libraries); Karen Smith (FOBLC); Tatiana Torres (Family Learning Partnership); Penny Bernath (PBS/Kidvision) Apryl Freeman (Impact); Lisa Maraj (City of Pembroke Pines); Lenore Russo (Parkland Library); Randall Deich (Greater Fort Lauderdale Alliance); Diana Gomez (Sunshine Health)

**I. Welcome**

Ken King convened the meeting at 9:32 am and welcomed attendees. The committee then moved to approve the minutes from the previous meeting. Dr. Lori Canning made a motion to approve, which was seconded by Denise Horland. The motion passed without objection.

**II. Partner Updates**

**a) CSC of Broward County (Ken King, Kimberly Goulbourne, Liza Khan)**

Ken King advised that CSC is moving in a new direction for the Back-to-School Extravaganza campaign. The focus will be on the providers who have summer programming rather than the larger events that were held in past years. CSC has added a literacy component, "Shades On, Books Open, Read with CSC," in which staff will use the CSC car to conduct pop-ups and distribute our signature sunglasses, the new family resource guide, books, and a bookmark with various websites for literacy resources. Ken stated that CSC is also exploring literacy resources for middle and high school students. Some graphic comic books have been obtained, including one written by Major Wright, a former Broward County student. Kimberly Adams Goulbourne spoke about the upcoming summer South Florida Hunger Coalition Break Spots, which will be held at nine locations this year. Their kickoff event, "Rise Above Youth Empowerment," held on May 31, was centered around the kids showcasing their talents. The event also included



community resources, food, and other items. Liza Khan reminded the group of the upcoming Florida grade-level reading meeting in July. She also discussed the absenteeism workgroup and shared that the meeting for the Florida team is scheduled for June 5.

**b) Broward County Public Schools (Dr. Lori Canning)**

Dr. Lori Canning shared that the summer experience begins on Monday, June 23, except for summer VPK, which starts on June 5. Various summer camps will also be available in schools, offering different programs. The primary core program has extended the school year for students with disabilities, and the 3rd-grade summer reading academy will continue. Additionally, there is a new program called “Bridge to Algebra” for rising 8th and 9th graders. Dr. Canning noted that many summer camps, many of which are funded by CSC at no cost to families, will allow students to learn throughout the summer. More information about the summer experience can be found at <https://www.browardschools.com/summer>.

Dr. Canning provided an update on the process of redefining Broward Estates Elementary School. A meeting is scheduled for June 17, where they will present to the board to request a name change. Starting August 11, this site will offer full-day Early Head Start, Head Start, VPK, and Pre-K ESE classes. Interested parties can call 754-321-1961 or visit <https://forms.office.com/r/ESaz4RFngQ>. A Broward Estates Elementary School (B.E.E.S) Family Fun Day will take place on June 14, featuring a live DJ, games, a variety of activities, free books for kids and families, free fruit distribution, and numerous other resources, vendors, and community partners. Dr. Canning also invited volunteers for anyone interested in being a mascot.

**c) Early Learning Coalition (Renee Jaffee, Allison Metsch)**

Renee Jaffee discussed their Help Me Grow grant, which ensures that all children are screened for potential delays that parents might miss and then provides resources. Allison Metsch shared that they held their first “Books, Blocks and Balls” event a few weeks ago at a library in Pembroke Pines. She stated that the next screening event will take place on June 20 at the main library. Participants can reach out to Allison if they would like to sign up.

Allison also excitedly mentioned that Highlights magazine would also attend the Day in K event. Renee announced that the Day in K event would be held this evening at the Museum of Discovery and Science, and over 3,000 people have signed up. Renee expressed her gratitude to all the partners who collaborated on this event. She spoke about the immersive experience that children would have

during this event. Renee communicated that they have been in meetings with the Highlights team, who have really launched into the early learning space, and they are seeking to incorporate a kindness (age-appropriate, anti-bullying) initiative into the curriculum. Renee shared that childcare providers will now receive a rating based on the FAST test interaction assessment. She stated that the test conducted in the middle of the year showed that the students are ready for kindergarten. Lastly, Renee responded to an inquiry regarding the receipt of funding. She stated that the Legislature may provide additional funds, but they have not clarified what would be included in that bucket of funds.

**d) Broward County Libraries (Kimberly White)**

Kimberly White announced that their summer learning program for this year kicked off on May 31 and is titled "Color Our World." The event took place at the West Regional Library during their Children's Book Fest. They hosted around 3,000 attendees and distributed over 1,600 books. It was an amazing day filled with various activities and resources. Kimberly shared that their summer learning program has two main components: 1. The reading rewards, which include challenges, learning, and reading over the summer, and 2. Their summer events. She demonstrated how to register via their website at <https://broward.org/Library/Pages/summer.aspx>. They have events and workshops planned for all 37 libraries. She discussed their new magazine and highlighted a few of the events scheduled for the summer.

**e) HandsOn South Florida (Jenny Del Valle)**

Jenny Del Valle is excited to announce their partnership with the South Florida Hunger Coalition for three reading break locations: John E. Mullins Park, the Impact Life Center, and the Broward Gardens Apartments. The kickoff date is June 16, and the reading ambassador program will continue through August 8. They are still seeking volunteers, and anyone interested can sign up at <https://www.handsonbroward.org/opportunity/a0CUz00003o6gn4MAA/2025-summer-breakspot-reading-ambassador-program-volunteer-opportunity>. Jenny expressed her gratitude to everyone who participated in creating over 300 capes for the Super Reader Day event. Those needing additional information can reach out to her at [jdellvalle@handsonsouthflorida.org](mailto:jdellvalle@handsonsouthflorida.org).

**f) City of Plantation/Broward League of Cities (Denise Horland)**

Denise Horland reminded the group that it is still one of her priorities to get more cities involved with the Broward Reads Coalition to help increase literacy in their communities. She shared that they are looking to have their annual back-to-

school barbecue in July, as they have had a phenomenal response to that event in the past.

Additionally, Commissioner Horland gave a shoutout to ELC on their State of Childcare event. She took it back to their council and the mayor, and they are looking forward to partnering with the ELC further to help improve their numbers in Plantation.

### **III. Open Mic**

#### **KidVision (Penny Bernath)**

Penny expressed her heartfelt thanks for the public service announcement she and Cindy made. She talked about all the fun and educational pieces that KidVision Mission will offer over the summer. They will be doing a full STEAM summer learning program at MODS, with filming being conducted on June 9 and 10. She reminded the group that the show airs on WPBT on Sundays at 9:30 a.m.

#### **Friends of the Broward County Libraries (Karen Smith)**

Karen announced they were able to reward 17 mini-grants to help support summer programs out of the 20 applicants that were received.

#### **Sunshine Health (Diana Gomez)**

Diane advised that they will hold their back-to-school event in conjunction with the Orange Bowl on August 2 on the Orange Bowl Field at Carter Park. There will be various giveaways, activities, entertainment, and events. Anyone wishing to become a vendor or who would like additional information can reach out to her at [diagomez@sunshinehealth.com](mailto:diagomez@sunshinehealth.com).

### **IV. Meeting Schedule for FY 24-25:**

The next meeting will occur on **August 6, 2025, at 9:30 a.m.**  
Subsequent meeting dates: October 1, December 3

### **V. The meeting was adjourned at 10:44 a.m.**

**TAB 16**

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY  
6600 WEST COMMERCIAL BOULEVARD, LAUDERHILL, FL 33319**

**Agency Capacity Building (ACB) Committee Meeting Minutes**

**May 22, 2025**

**1:00 PM – 3:00 PM**

**Participants in Attendance:** Luz Avila, Kenneth Jones, Patrice Rotolo, Denise St Patrick Bell, Alison Bregman-Rodriguez, Angine Moss, Kerri Holden, Julene Mullins, Kerry-Ann Brown, Khadija Defoe, Beatriz Moure, Lisa Clements, Jarvis Brunson, Eeta Cherenfant, Greg Musser, Ire Diaz, Fabiola Richardson, Donna Marshall, Maria Andrea Toral, Johnniya Hamilton, Angela German, Sheldon McLean, Raina Sajous.

**Panelist:** Marlando Christie, Director of MIS from **Children Service Council, Fort Lauderdale, FL**, Marvin Dejean, Sr. Managing Partner from **Gilead Sanders LLC, Pompano Beach, FL**

**Board Members in Attendance:** Julia Musella

**CSC Staff in Attendance:** Ken King, Kimberly Adams Goulbourne, Roxanne Smith, Horace Summers, TaiQuay Bogle

**Topic:** Using AI in Your Organization

**Agenda**

**Welcome:**

- Mrs. Adams Goulbourne, Director of Public Affairs and Organizational Development, opened the meeting and welcomed attendees.
- The minutes from the February ACB meeting were reviewed and approved.

**Introduction:** Mrs. Adams Goulbourne introduced panelists Marlando Christie and Marvin Dejean

**Marlando Christie – Introduction**

Marlando Christie, Director of Management Information Systems at the Children's Services Council, shared that he has been with CSC for over 12 years and brings more than two decades of experience in the IT field. He highlighted his commitment to ensuring CSC remains at the forefront of AI integration, having attended numerous trainings and conferences on the subject. Marlando emphasized the organization's careful evaluation of AI tools like Microsoft Copilot, focusing on both the benefits and risks, and expressed his appreciation for the opportunity to contribute his insights on AI implementation.

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### **Marvin Dejean – Introduction**

Marvin Dejean, Senior Managing Partner at Gilead Sanders, introduced himself as a strategist and innovation consultant with extensive experience helping organizations navigate digital transformation. He explained that his firm works with nonprofits, businesses, and government agencies to simplify the adoption of emerging technologies. Marvin shared that his work centers around a five-step framework called FLITE, which guides organizations through strategic foresight, leadership readiness, innovation design, team agility, and the integration of emerging technologies. He expressed enthusiasm for contributing to the discussion on how nonprofits can build capacity and prepare for the future using AI.

### **Marvin Dejean – FLITE Framework Overview**

Marvin Dejean, Senior Managing Partner at Gilead Sanders, introduced the FLITE framework, a five-step process designed to help organizations navigate digital transformation and prepare for the future. FLITE stands for:

- **Foresight** – Encouraging organizations to strategize *from* the future, not just *for* the future.
- **Leadership Readiness** – Equipping leaders with the skills needed to operate effectively in 21st-century environments.
- **Innovation Design** – Promoting innovation as a shared responsibility across all levels, not limited to a single role.
- **Team Agility** – Emphasizing speed to market and organizational adaptability as key success factors.
- **Emerging Technology** – Demystifying disruptive technologies like AI, Blockchain, and IoT, and guiding organizations on scalable, responsible integration.

Dejean stressed the importance of embedding these principles to stay competitive and future-ready without compromising organizational stability.

### **Questions:**

1. **What are the biggest risks or unintended consequences you see when nonprofits adopt AI without clear ethical guidance?**
  - **Marvin:** One of the biggest risks I see when nonprofits adopt AI without clear ethical guidance is the potential misuse or mishandling of sensitive

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data. Nonprofits often work with vulnerable populations, and without strong policies in place, there's a real danger of breaching privacy or unintentionally reinforcing biases in decision-making.

**2. In your experience, what steps can nonprofits take to foster trust internally and externally when using AI?**

- **Marvin:** Before integrating AI into our organization, it's crucial to first establish clear AI policies. We should develop a set of guidelines that allow team members to opt out of AI use if they prefer, while also implementing rigorous oversight mechanisms. This includes forming an independent audit committee to meticulously track data sources, assess risks, and evaluate the overall implications of AI adoption. Furthermore, it would be wise to invite an external consultant to offer an objective, non-biased review of our approach. Ultimately, our goal should be to ensure that the benefits of using AI decisively outweigh any potential risks

**Marlando:** We want to make sure we're testing for impact first, then sharing the results. Each department should have the opportunity to use AI in their specific area, document what they worked on, and evaluate whether it was helpful. This way, we can better understand how AI can be effectively implemented across the organization. It's also essential that we ensure the policy is solid and that it builds trust within the organization. Without that foundation of trust, adoption will be difficult.

**3. How can organizations balance innovation with caution, especially when handling sensitive data?**

- **Marvin:** You need to stress-test your data before moving forward. Avoid including too much personal information and instead use synthetic data during testing to ensure your systems are functioning properly. Once you've validated the process, you can apply pattern recognition techniques to your actual data. This approach allows you to maintain privacy while still generating insights that are close to accurate and useful for decision-making.

**4. How do you design your tools to ensure safety, transparency, and accessibility for nonprofits?**

- **Marvin:** Before integrating AI into our organization, it's crucial to first establish clear AI policies. We should develop a set of guidelines that allow team members to opt out of AI use if they prefer, while also implementing rigorous oversight mechanisms. This includes forming an



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independent audit committee to meticulously track data sources, assess risks, and evaluate the overall implications of AI adoption. Furthermore, it would be wise to invite an external consultant to offer an objective, non-biased review of our approach. Ultimately, our goal should be to ensure that the benefits of using AI decisively outweigh any potential risks.

**5. What have you learned about nonprofit needs that has shaped your product development?**

- **Marvin:** The level data tracking for nonprofits. For the example the number of donations in nonprofits have been tracked easier with AI right now and can compile that data and the number of donors and you can slice and dice the donor's data and the patterns they bring in and the impact they have on the organization especially with their ROI instead of simply just guessing. I know the Urban League has a very robust system, and the type of service they're providing, and soon they'll be able to share how they're getting the AI to get the data for their organization.

**6. How do you respond to concerns that AI may replace human-centered roles in the sector?**

- **Marvin:** AI isn't here to take anyone's job, it's here to *augment* your role and make your work easier and more productive. While there's a lot of concern right now about AI replacing jobs, the reality is that AI is a tool designed to support you and your organization. It can help streamline tasks, boost efficiency, and allow you to focus on more strategic, high-value work. At the end of the day, AI is here to help.

**7. With so much information out there, where is a good place to start both individually and as an organization?**

- **Marvin:** Most AI platforms offer different features tailored to various needs, so it's important to do your research and choose the one that aligns best with your specific tasks. For example, Perplexity might be ideal if you're focused on data-driven insights, while Gemini and Copilot work well for side projects, especially since they're already integrated with Microsoft, making implementation smoother. ChatGPT stands out when it comes to generating high-quality prompts and creative outputs. Ultimately, it's not about picking just one platform—you can experiment with multiple tools to see which one delivers the best results for your specific use case.

Before adjourning the meeting, Marvin, Marlando, and all attendees were thanked for their time and participation.

**CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY**  
**6600 WEST COMMERCIAL BOULEVARD, LAUDERHILL, FL 33319**

**Closing:** The training ended at 3:00 p.m.

**End of Meeting Summary**

- A follow-up email was sent to all participants, including:
  - A thank-you message for attending the *Safely Integrating AI into Nonprofit Organizations* training with Marlando Christie and Marvin Dejean.
  - A link to register for the next meeting in August.
  - **CSC's AI Policy** – As well as an AI policy template to help you begin developing your own guidelines for your organization.
  - **An article “29 Ideas and GPT Prompts for Nonprofits to Use AI”** – Giving nonprofits powerful prompts that can help them elevate their work to the next.

Participants were invited to the next **Agency Capacity Building Meeting** on **August 28, 2025** (1:00 – 3:00 PM)

**TAB 17**

## **Funders Forum Meeting Summary**

### **June 6, 2025**

#### **Members Present:**

**Amy Moore**, Early Learning Coalition (ELC); **Angelika Schlanger**, McKnight Foundation; **Carl Dasse**, Children's Services Council (CSC); **Cassandra Evans**, Broward County Human Services Department; **Diane Choi**, CSC; **Dion Smith**, CSC; **Keyonia Lawson**, CSC; **Lisa Bayne**, CSC; **Maria Juarez Stouffer**, CSC; **Megan Gamwell**, Health Foundation of South Florida; **Melanie Burgess**, The Jim Moran Foundation; **Neiko Shea**, ChildNet; **Nicholas (Nic) Hessing**, CSC; **Radoika (Rady) Pilarte**, CSC; **Scott Meltzer**, Lemnis; **Shantay Sharpe** for Teves Bush, Department of Juvenile Justice (DJJ); **Tara Williams**, Broward County Human Services Department; **Traci Schweitzer**, Florida Department of Children and Families (DCF)

#### **Welcome and Introductions**

Maria J.S. welcomed members, and introductions were completed.

Maria J.S. introduced new member Scott Meltzer, Chief of Staff for Lemnis, formerly NWEA, which is a new independent philanthropic venture that invests in solutions to help meet the evolving needs of learners. Their mission is to "invest in solutions that make learning more just for all of us, personal to each of us, and adaptable in a fast-moving world." Their vision is to empower learners in an era of constant change, where the boundaries of possibility are limitless. For more information about Lemnis, please contact Scott Meltzer at [scott.meltzer@lemnis.org](mailto:scott.meltzer@lemnis.org) or visit their website at <https://www.lemnis.org/>

#### **Approval of the April 4, 2025, Meeting Minutes**

Traci S. moved to approve the minutes as presented. Cassandra E. seconded the motion, which passed with no opposing votes.

#### **Update on State Property Tax and Legislative Budget Items**

Nicholas (Nic) Hessing, Government Affairs Manager for CSC, provided a legislative update to members regarding the status of the governor's goal to curtail or eliminate Florida property taxes.

Nic H. reported that conversations around property taxes have gained momentum. The Speaker of the House put forward five proposals to a selected Committee on Property Tax to go back to their constituents to get a better understanding of their local needs and how they depend on property taxes.

The speaker's most prominent proposals involve extending full exemptions for senior communities that have paid off their mortgage loans, business lease tax exemptions, and expanding exemptions for other local governments besides school districts, as homestead exemptions do not currently apply to school districts.

Nic H. has already spoken with the representatives for Broward and provided information on how CSC utilizes funding. Nic H. also provided them with CSC's Return on Investment (ROI) report, which focuses on CSC's diversion, family strengthening, and school readiness programming. State representatives are using the formula that CSC created for Broward to create a statewide ROI report for local funding.

The most recent conversations have been around the Required Local Effort (RLE) which refers to the amount of funds school districts must generate from local property taxes to receive state funding for education. It's the portion of the total Florida Education Finance Program (FEFP) funding that districts are obligated to cover through their own property tax revenue. The Florida legislature sets a specific millage rate each year that all districts must levy to meet the RLE requirement. The proposal that was brought to them is to remove the RLE, and the legislature would step in and fill in the gap.

Nic H. also provided an update on two legislative budget items. The first one is to increase the State budget's reserves for the next two years by contributing \$750 million per year to the total amount of \$1.5 billion. The goal is to increase the reserve by 25% of the entire State budget. This would need to go on the ballot for the voters in November 2026.

The second item is a proposal to remove commercial lease tax so that governments can apply for a commercial lease tax up to 1.5%, which totals \$1.5 million and will also go into reserves. That would make a total of \$3 billion that will be removed from the state revenue and set aside for future needs. He reminded members that if the state is looking to pick up the costs of removing the RLE from school districts, that would total the reserves to be approximately \$5 billion. The question being raised is, where are these cuts going to come from? Nic H. will continue to monitor these items and will keep members updated.

At the Federal level, the Reconciliation Bill 2025 has been sent to the Senate to assess the work requirements. Questions are being raised about how the bill will affect people who are self-employed, caretakers, and those paid in tips. SNAP funding is also being cut. The Head Start Community Social Services Grant and the Community Services Grants are protected and used broadly across the state to support social programs in Florida.

If members have any legislative questions or would like more information can contact Nic Hessing at [nhessing@cscbroward.org](mailto:nhessing@cscbroward.org)

### **Collaborative Vetting of Funding Requests**

The topic was raised to discuss how to best communicate among members when funding requests come into our organizations. There are agencies in the community requesting funding for community projects or initiatives, and sometimes, members do not know if they have made multiple requests across funders.

Melanie B. mentioned that sometimes, non-profit organizations seeking funding do not know if they will be approved, so they will go to multiple resources. They are encouraged to do so because there may be another source to consider.

Maria J.S. mentioned that when CSC receives a leverage request, agencies are asked if they are applying to other sources so that they can reach out to collaborate.

Members would like to add this as an ongoing topic to the agenda to discuss any leverage requests being received.

### **Forum Member Updates:**

#### **Navigation and Youth Employment Programs Data Update**

Diane Choi, Assistant Director of Planning for CSC, introduced herself and shared with members that her responsibilities are to translate data for collective impact initiatives for partnerships with children and to manage the Funders Forum Database.

Diane C. displayed an updated version of the Navigation and Youth Employment Program data spreadsheets shared by members. She asked members to please review the spreadsheets before the next meeting in August. If members have any questions, they can reach out to Diane C. at [dchoi@cscbroward.org](mailto:dchoi@cscbroward.org).

The link to the spreadsheet was shared with members during the meeting. For easier access, it was suggested that the link be included in the email when the agenda and minutes are sent to members. Members can also contact Diane C. for a copy of the link.

### **Children's Services Council**

Maria J.S. announced that CSC held its annual May Budget Retreat, during which the Council approved renewal of approximately 150 contracts for services effective October 1, 2025. The Council also approved a 3% COLA specifically for provider staff salaries to help with employee retention challenges.

CSC expanded the HEAL Trauma programs from approximately \$2 million to \$4 million, funding nine programs. The Legal Supports program was also approved and awarded to Legal Aid Services of Broward. Those contracts will also begin on October 1, 2025.



CSC is collaborating with Florida Atlantic University's (FAU) Department of Master's in Social Work and Nova Southeastern University's Department of Couples and Family Therapy to increase internship opportunities in CSC's community-based programs. This initiative is part of CSC's efforts to attract more individuals to work within the community.

## **Community Partnership's Division, Broward County Human Services Department**

Cassandra E. announced that the Children Services Partnership Division is working on continuing to expand its use of the SAMIS system to help with more robust data collection.

Cassandra E. announced that the Baker Act Transportation pilot program, which focuses on transporting youth in an ambulance in lieu of law enforcement, with the goal of destigmatizing the Baker Act process by being more trauma-informed began services on April 15<sup>th</sup>. The program is jointly funded by Broward County, CSC, and BBHC in partnership with BCPS. The Broward Sheriff's Office (BSO) is also in support of this initiative. This program will receive an additional \$300K in funding.

Angelika S. requested an update regarding the emergency shelter in Broward. Members shared that the Covenant Shelter space for youth under 18 is closed due to issues with physical space. Cassandra E. shared that the County's Respite Services RFP has been postponed but noted that BBHC has implemented the Children's Care Coordination Teams (C-CCT), a special program providing immediate services to youth housed at the detention center, enabling them to transition safely out of the detention center to their homes. BBHC needs funding for additional care coordination teams. The team is currently receiving more referrals than it can accommodate. A proposal has been submitted to CSC to fund two additional teams. CSC is presenting this funding request in June for consideration.

Members congratulated Cassandra Evans on her promotion as Broward County's Director of the Community Partnership Division, Human Services Department. Efrem Crenshaw is now the Director of the Family Success Center.

## **Next Funders Forum Meeting**

The July 4<sup>th</sup> meeting has been canceled. The next meeting will be held virtually on Friday, August 1, 2025, from 2:00 p.m. to 4:00 p.m. Members should contact Radoika Pilarte at [rpilarte@cscbroward.org](mailto:rpilarte@cscbroward.org) to include any additional agenda items.

The meeting adjourned at 3:30 p.m.

**TAB 18**



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# **COMMUNITY IMPACT**

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# SOUTH FLORIDA SunSentinel

## Business

South Florida Top Workplaces: Here are the 2025 winners



By [Special to the Sun Sentinel](#)

PUBLISHED: May 8, 2025 at 7:00 AM EDT

The South Florida Sun Sentinel, in collaboration with Energage, surveyed 34,515 employees in South Florida to find the best places to work. More than 20,300 employees responded to the survey.

For 2025, 7,709 organizations were [invited to survey](#) their employees, and 170 were surveyed. Based on employee feedback, with a 58.9% response rate, 126 organizations have earned recognition in the 11th year of the Sun Sentinel's Top Workplaces program.

In South Florida, small organizations have fewer than 125 employees, midsize organizations have 125-399, and large organizations have 400-plus.

Here are this year's winners.

Small employers 2025

Workplaces with fewer than 125 employees

RANK	COMPANY	FOUNDED	OWNERSHIP	SECTOR	HEADQUARTERS
1	CENTURY 21 Stein Posner	2013	Private	Agents / Brokers	Boca Raton
2	Regis HR	2008	Private	Other - Business Services	Miami
3	One Park Financial	2010	Private	Financial Services & Insurance - Other	Coconut Grove
4	Plastridge Insurance	1919	Private	Insurance Consultants & Brokers	Delray Beach
5	Keller Swan Injury Attorneys	2019	Private	Law	Jupiter
6	MIAMI Association of Realtors	1920	Nonprofit	Real Estate - Other	Miami
7	Merge It	2014	Private	Information Technology - Other	Fort Lauderdale
8	Rite Way Auto Transport	2009	Private	Logistics	Coral Springs
9	Premier Listings	2015	Private	Agents / Brokers	Delray Beach
10	Agape Behavioral Healthcare	2016	Private	Behavioral & Mental Health	Oakland Park
11	Guardianship Program Of Dade County Inc	1981	Nonprofit	Human & Social Services	Miami
12	Children's Services Council of Broward County	2000	Government	Local Government	Lauderhill
13	BROTEN GARAGE DOOR SALES	1955	Private	Doors, Windows, & Glass	Pompano Beach
14	Veritas Legal Plan	2011	Private	Law	Boynton Beach
15	Spodak Dental Group	1976	Private	Dentistry	Delray Beach

RANK	COMPANY	FOUNDED	OWNERSHIP	SECTOR	HEADQUARTERS
16	Keyes Coverage	1976	Private	Financial Services & Insurance - Other	Tamarac
17	Goodman JFS of Broward County	1962	Nonprofit	Human & Social Services	Davie
18	Segpay	2005	Private	Financial Services & Insurance - Other	Deerfield Beach
19	Sound Income Group	2006	Private	Financial Services & Insurance - Other	Fort Lauderdale



## Children's Services Council of Broward County Honored with the 2025 Legacy Award for Commitment to Maternal and Child Health

April 3, 2025



**Submitted by Cindy Arenberg Seltzer**

**BROWARD COUNTY, FL –** **The Children's Services Council of Broward County (CSC)** is proud to announce that it has been selected as the recipient of the esteemed **2025 Legacy Award** by the Broward Healthy Start Coalition. This prestigious honor recognizes CSC's more than two decades of unwavering commitment to improving maternal and child health in Broward County.

Through early investments in Family Support programs, CSC has played a pivotal role in fostering healthier futures for Broward's youngest residents and their families. By supporting initiatives like Healthy Families, which provides critical resources to pregnant women and new mothers, the MOMs program, which addresses maternal depression, and ongoing Safe Sleep awareness efforts, CSC remains a steadfast advocate for the health and well-being of infants and their families.

"This award is a testament to CSC's dedication to ensuring that every child has the opportunity to grow up safe, healthy, and ready to learn which begins with supporting healthy moms, infants and families," said Cindy Arenberg Seltzer, CSC's President/CEO. "We are honored to be recognized for our commitment and proud to stand alongside so many passionate advocates for maternal and child health."

The award will be formally presented during the **2025 Maternal Child Health Conference** hosted by the **Broward Healthy Start Coalition** on **Thursday, April 10, 2025**, at the **Seminole Hard Rock Hotel & Casino**. The **award ceremony and luncheon** will take place at **12:00 p.m.**, where CSC will be recognized among other distinguished leaders in maternal and child health.

As a Legacy Award recipient, CSC joins a distinguished group of organizations and individuals who have demonstrated exceptional dedication to improving the well-being of mothers, infants, and families in the community.

For more information about the event or to celebrate this honor with us, please visit [www.cscbroward.org](http://www.cscbroward.org).

## ChildNet's Care for Kids Event Raises Funds for Foster Youth

The care agency's Cocktails and Cheers Event raised \$137,000 at their May 14 event.

May 23, 2025 | [SFBW Staff](#)



On Wednesday, May 14, ChildNet, the Community-Based Care (CBC) lead agency in both Broward and Palm Beach counties, hosted its Annual Care for Kids “Cocktails and Cheers” event, presented by Joe DiMaggio Children’s Hospital, at the Seminole Hard Rock Hotel & Casino in Hollywood. The event raised \$137,000 to support foster youth and families throughout Broward and Palm Beach counties.

During the event, which was emceed by WPLG-ABC anchor Eric Yutzy, ChildNet honored Cindy Arenberg Seltzer, president and CEO of the **Children’s Services of Broward County**, for her unwavering commitment to strengthening the lives of children and families in the community. The evening also featured a special announcement from Susan Renneisen, vice president of community affairs & special events at Seminole Hard Rock Hotel & Casino, naming ChildNet as the May 2025 beneficiary of the “Change for Change” program. The initiative invites guests to round up purchases or donate unused slot vouchers, with all proceeds during that month directly supporting ChildNet.



## GET WATER SMART WITH CSC BROWARD

We understand the importance of water safety and want to ensure that every child has the opportunity to learn essential swimming skills. CSC has partnered with SWIM Central to offer an exclusive coupon valued at \$55! This coupon is designed to off-set the cost of swimming instruction for children and their families. Get your swim coupon here.

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  - [Drowning Facts and Risks](#)
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  - [Brochures and Handouts](#)

## **Broward County's Resource for Water Safety and Drowning Prevention**

Learn to Swim Programs for Broward County Residents

### **SWIM Central Coupon**

**Value:** \$55 for children and \$60 for adults toward low-cost or no cost swimming lessons at participating providers. Two coupons can be requested per year.

### **Eligibility Requirements:**

- **Residency:** Must be a resident of Broward County
- **Age for Child Coupon:** 0-8 years old
- **Age for Adult Coupon:** An adult (age 14 or older) can request an adult SWIM Coupon upon enrolling an eligible child (ages 0 to 8) in the program.





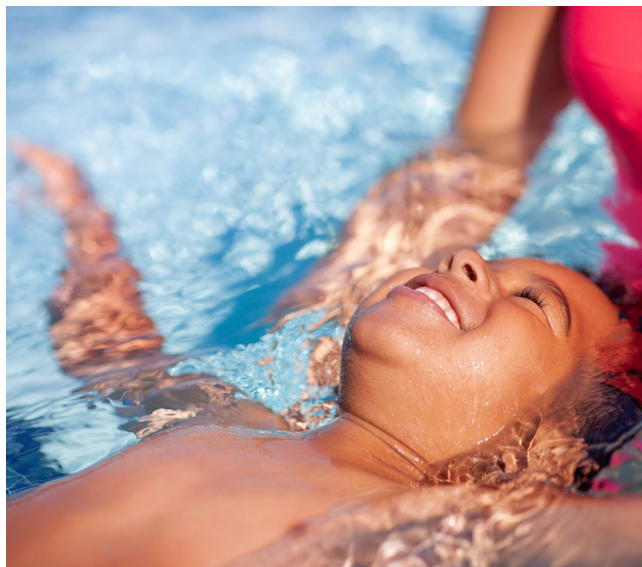
[Apply for the SWIM Central Coupon](#)

### **State of Florida Swimming Lesson Voucher Program**

**Value:** \$200 to cover the full cost of swimming lessons at participating providers.

#### **Eligibility Requirements:**

- **Residency:** Must be a resident of Broward County
- **Age:** 0-4 years old
- **Income:** Household income must not exceed 200% of the federal poverty level



[Apply for State of Florida Swimming Lesson Voucher](#)



## **DOH-Broward Swimming Lesson Voucher Program**

**Value:** \$200 to cover the full cost of swimming lessons at participating providers.

### **Eligibility Requirements:**

- **Age:** 0-17 years old



[Apply for the DOH-Broward Swimming Lesson Voucher](#)

### **Mission and Vision**

**Mission:** To protect children from aquatic-related injuries and disabilities by promoting safer behaviors and strategic community-wide education in Broward County.

**Vision:** To achieve and sustain a zero drowning rate among children in Broward County.

### **Water Safety And Drowning Prevention**

[Kid's Swim](#)

[Coupon](#)

[Swim Lessons](#)

[Near You](#)

[Lifeguard and Water Safety](#)

[Instructor Scholarship](#)

**Learn CPR  
and First Aid**

**Drowning Facts  
and Risks**

**Barriers**

**Join the Broward County  
Drowning Prevention Task Force**

**Students Preventing  
Unintentional Drowning (S.P.U.D.) Clubs**

**Water  
SMART  
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## Lauderhill Launches Peace Month 2025 with Community Rally and Urgent Call to End Gun Violence

News provided by

[Commissioner Melissa P. Dunn - City of Lauderhill](#)

May 27, 2025, 8:08 AM ET

LAUDERHILL, Fla., May 27, 2025 /PRNewswire/ -- The City of Lauderhill will launch **Peace Month 2025** with a **Peace Rally & Resource Fair** on **Sunday, June 1, from 3 PM to 6 PM at Lauderhill City Hall (5581 W. Oakland Park Blvd.)**. Now in its third year, this annual commemoration of **National Gun Violence Awareness Month** serves as an urgent call to end gun violence and unite the community in healing and action.



Led by Commissioner Melissa P. Dunn and powered by the **Lauderhill Peace365 initiative**, the rally will feature the unveiling of a youth-created **Peace Quilt**, **Peace Maker Awards** honoring local changemakers, live performances, 15 resource vendors, and the launch of **21 Days of Prayer and Fasting for Peace and Prosperity in Lauderhill**. The first 200 people to register and attend will receive a complimentary Peace365 shirt.

Peace Month will continue throughout June with community-driven events including **Youth and Adult Peace Empowerment Workshops** and a hands-

on **Community Peace Garden project**. These experiences are designed to equip residents with tools for emotional wellness, conflict resolution, and civic responsibility.

"Peace Month is our city's invitation to every resident to be part of the solution," said Commissioner Melissa P. Dunn. "When we come together—government, nonprofits, families, and faith-based organizations—we create a Lauderhill where everyone has the opportunity to feel safe, be healthy, and thrive."

This initiative is made possible through the support of dedicated community partners, including the **Children's Services Council of Broward County**, **United Way of Broward County**, and the **Lauderhill Health and Prosperity Partnership (LHPP)**.

With more than 140 confirmed shootings and over 2,000 domestic disturbance calls in Lauderhill in 2024, this year's Peace Month is more than symbolic—it's a **rallying cry for real change**.

**Members of the media are encouraged to attend** and cover the Peace Rally to hear firsthand from residents, youth, and leaders committed to ending violence and building a better Lauderhill.

For full event details or to RSVP, visit: [www.lauderhill-fl.gov/peacemonth](http://www.lauderhill-fl.gov/peacemonth)

**Media Contact:**

A Better Concept PR

Karen Grey, 954.498.6212, [kgrey@abetterconcept.com](mailto:kgrey@abetterconcept.com)

📄 View original content to download multimedia: <https://www.prnewswire.com/news-releases/lauderhill-launches-peace-month-2025-with-community-rally-and-urgent-call-to-end-gun-violence-302463954.html>

SOURCE Commissioner Melissa P. Dunn - City of Lauderhill

NOTE: This content is not written by or endorsed by "KTLA", its advertisers, or Nexstar Media Inc.

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☀️ Mujeres Latinas Empowering Women Awarded Prestigious HEAL Trauma 2025 Grant by the **Children's Services Council of Broward County** ☀️

**Broward County, FL — May 27, 2025**

**Mujeres Latinas Empowering Women is proud to announce that it has been selected as a recipient of the highly competitive HEAL Trauma 2025 grant by the **Children's Services Council of Broward County**.** This significant funding will allow the organization to expand trauma-informed services that uplift and empower children and families throughout South Broward.

“This award is not only a major milestone for our organization, but also a testament to the power of community, resilience, and collaboration,” said Ana Valladares, Executive Director of Mujeres Latinas Empowering Women. “We are deeply grateful for the unwavering support of our partners, stakeholders, and community members who have stood beside us on this journey.”





MUSEUM  
OF DISCOVERY  
& SCIENCE  
AUTONATION IMAX THEATER

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Fort Lauderdale, FL 33312  
Phone: 954.467.6637  
mods.org

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Children's Services Council  
Cindy Arenberg Seltzer  
6600 W Commercial Blvd  
Lauderhill, FL 33319

Dear Cindy:

Thank you for your grant installment of \$10,054.89 in support of the Museum of Discovery and Science's (MODS) EcoExplorer Internship program. Your contribution plays a pivotal role in fulfilling MODS' mission of connecting people to inspiring science and contributing to the success of our educational programs, interactive exhibits and community outreach initiatives.

We believe that every individual who supports us is a true partner in our journey of discovery, and your donation exemplifies that belief. Together, we are empowering young minds and making an impact that extends far beyond the museum's walls.

In recognition of your generosity, your name will be displayed on our Circle of Giving Donor Wall. Your acknowledgment will serve as a testament to your commitment to encouraging curiosity, promoting education and fostering a love for science among Museum guests.

If you have any questions, suggestions or would like to learn more about our programs, please do not hesitate to contact us. You can reach us at [development@mods.org](mailto:development@mods.org). We appreciate any opportunity to connect with our supporters and share the impact of their contributions.

Once again, thank you for your support and the difference you are making in the lives of countless children and adults. We are truly honored to have you as part of our MODS family.

With heartfelt gratitude,

Joe Cox  
President & CEO

*Thank you!*

Meredith Ray Feder, CFRE  
Deputy Director

Your gift is tax-deductible as a charitable donation to the fullest extent allowed by law. The Museum of Discovery and Science is a 501(c)(3) organization; Tax ID 59-1709542. A copy of the official registration and financial information may be obtained from the Division of Consumer Services by calling 1-800-435-7352, toll-free within the state. Registration does not imply endorsement, approval or recommendation by the state.



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Children's Services Council  
Cindy Arenberg Seltzer  
6600 W Commercial Blvd  
Lauderhill, FL 33319

Dear Cindy:

Thank you for your two grant installments totaling \$28,983.79 in support of the Museum of Discovery and Science's (MODS) Aviation Academy Internship program. Your contribution plays a pivotal role in fulfilling MODS' mission of connecting people to inspiring science and contributing to the success of our educational programs, interactive exhibits and community outreach initiatives.

We believe that every individual who supports us is a true partner in our journey of discovery, and your donation exemplifies that belief. Together, we are empowering young minds and making an impact that extends far beyond the museum's walls.

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With heartfelt gratitude,

Joe Cox  
President & CEO

*Thank you  
so very much!*

Meredith Ray Feder, CFRE  
Deputy Director

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Children's Services Council  
Cindy Arenberg Seltzer  
6600 W Commercial Blvd  
Lauderhill, FL 33319

Dear Cindy:

Thank you for your two grant installments totaling \$37,321.61 in support of the Museum of Discovery and Science's (MODS) EcoExplorer Internship program. Your contribution plays a pivotal role in fulfilling MODS' mission of connecting people to inspiring science and contributing to the success of our educational programs, interactive exhibits and community outreach initiatives.

We believe that every individual who supports us is a true partner in our journey of discovery, and your donation exemplifies that belief. Together, we are empowering young minds and making an impact that extends far beyond the museum's walls.

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Once again, thank you for your support and the difference you are making in the lives of countless children and adults. We are truly honored to have you as part of our MODS family.

With heartfelt gratitude,

Joe Cox  
President & CEO *Thank you!*

Meredith Ray Feder, CFRE  
Deputy Director

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Children's Services Council  
Cindy Arenberg Seltzer  
6600 W Commercial Blvd  
Lauderhill, FL 33319

Dear Cindy:

Thank you for your grant installment of \$16,301.37 in support of the Museum of Discovery and Science's (MODS) Aviation Academy Internship program. Your contribution plays a pivotal role in fulfilling MODS' mission of connecting people to inspiring science and contributing to the success of our educational programs, interactive exhibits and community outreach initiatives.

We believe that every individual who supports us is a true partner in our journey of discovery, and your donation exemplifies that belief. Together, we are empowering young minds and making an impact that extends far beyond the museum's walls.

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Once again, thank you for your support and the difference you are making in the lives of countless children and adults. We are truly honored to have you as part of our MODS family.

With heartfelt gratitude,

Joe Cox  
President & CEO

*Thank you!*

Meredith Ray Feder, CFRE  
Deputy Director

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**LEGAL COUNSEL**

*John Milledge  
Garry Johnson*

May 19, 2025

Florida Blue Foundation  
4800 Deerwood Campus Parkway, DC202  
Jacksonville, FL 32246

Dear Florida Blue Foundation Grant Review Committee,

On behalf of the Children's Services Council of Broward County (CSC Broward), I am writing to express our enthusiastic support for FLIPANY's application to the Florida Blue Foundation's Food Security Grant Program under Priority 1: Improving Chronic Health Conditions.

FLIPANY has been a critical partner in our ongoing effort to address food insecurity, particularly among low-income families and children in Broward County. With support from our Food Insecurity Mitigation Grant, FLIPANY has implemented a two-pronged strategy to combat hunger: 1. Operating three weekly Free Neighborhood Market sites in Deerfield Beach (at Deerfield Beach Middle School, Deerfield Beach High School, and Nina's Place at Zion Lutheran Church), and 2. Sponsoring afterschool and summer meals for youth through the Afterschool Meals Program (AMP) and Summer Food Service Program (SFSP).

These initiatives work year-round to provide both immediate food access and long-term health supports to vulnerable families, particularly children who qualify for free and reduced-price meals during the school year.

From 2023 through 2025, FLIPANY has achieved the following milestones:

- Distributed more than 600,000 pounds of food, including nearly 300,000 pounds of fresh produce;



- Served over 630,000 meals and snacks through AMP and SFSP sites;
- Provided consistent pantry access to more than 1,700 individuals;
- Leveraged over \$1.7 million in federal and state funding; and
- Received 100% satisfaction ratings from surveyed participants regarding food quality, service experience, and the program's impact on household food security.

FLIPANY's approach goes beyond food distribution—it creates a foundation for long-term health. Their proposal to expand the Neighborhood Market network by establishing a fourth site at Apollo Middle School and incorporating a robust nutrition education component aligns directly with the Florida Blue Foundation's Priority 1 goals. This initiative will strengthen FLIPANY's ability to reduce chronic disease risk, empower families to make healthier choices, and foster a culture of health in underserved communities.

CSC Broward wholeheartedly supports this application and looks forward to our continued partnership with FLIPANY in building healthier, more food-secure communities.

Sincerely,



Cindy Arenberg Seltzer, M.P.A., J.D.  
President/CEO



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President/CEO*

**LEGAL COUNSEL**

*John Milledge  
Garry Johnson*

May 21, 2025

Dear Sheriff Tony and BSO LETF Grant Review Panel,

The Children's Services Council of Broward County supports the YES Institute's application for the BSO LETF Grant.

The BSO LETF Grant will support the YES Institute's work to prevent suicide and ensure the healthy development of all youth through powerful communication and education. Their research-based courses and curricula aim to unite people and facilitate difficult conversations by addressing the mindset, communication, and cultural factors leading to relationship breakdowns, disruptive behavior, and self-destructive actions.

In recent years, many of our community's marginalized youth have experienced increased mental health challenges (anxiety, depression), leading to suicide rates that are 4 times higher than those of their peers. The YES Institute's team understands the challenges of youth and how to support their well-being. Learning how to better support vulnerable young people makes a powerful difference in protecting their safety and preventing tragedies.

Thank you for considering supporting the expansion of YES Institute trainings, which will benefit all children and families in Broward County. The training to be supported by the BSO LETF Grant will provide life-changing and life-saving programs for people who can make a critical difference for Broward County youth in crisis.

Sincerely,

*Cindy Arenberg Seltzer*

Cindy Arenberg Seltzer, M.P.A., J.D.  
President/CEO





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May 23, 2025

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*Vacant  
Governor Appointee*

**STAFF**

*Cindy J. Arenberg Seltzer  
President/CEO*

**LEGAL COUNSEL**

*John Milledge*

*Garry Johnson*

Kirk Brown, CEO  
HANDY, Inc.  
1717 North Andrews Ave  
Fort Lauderdale, FL 33311

Dear Mr. Brown,

The Children's Services Council of Broward County (CSC) affirms our commitment to support the Community Partnership School initiative at Lauderdale Lakes Middle School. We are enthusiastic about joining this collaborative effort to enhance the educational and support services available to children and families in our community.

The Children's Service Council of Broward County is dedicated to improving the lives of children and families through comprehensive services and community-based solutions.

CSC supports the successful planning, implementation, and sustainability of the Community Partnership School, ensuring that it meets the diverse needs of its students and their families.

We are excited about this partnership's potential impact and are committed to working closely with HANDY, Inc. and other core partners to achieve our shared goals. Please feel free to reach out if you have any questions or if there are specific ways we can further support this important initiative.

Thank you for your leadership and dedication to this project. We look forward to a successful collaboration.

Sincerely,

*Cindy Arenberg Seltzer*

Cindy Arenberg Seltzer, M.P.A., J.D.  
President/CEO



---

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**STAFF**

*Cindy J. Arenberg Seltzer  
President/CEO*

**LEGAL COUNSEL**

*John Milledge*

*Garry Johnson*

May 23, 2025

Kirk Brown, CEO

HANDY, Inc.  
1717 North Andrews Ave  
Fort Lauderdale, FL 33311

Dear Mr. Brown,

The Children's Services Council of Broward County (CSC) affirms our commitment to support the Community Partnership School initiative at Boyd Anderson High School. We are enthusiastic about joining this collaborative effort to enhance the educational and support services available to children and families in our community.

The Children's Service Council of Broward County is dedicated to improving the lives of children and families through comprehensive services and community-based solutions.

CSC supports the successful planning, implementation, and sustainability of the Community Partnership School, ensuring that it meets the diverse needs of its students and their families.

We are excited about this partnership's potential impact and are committed to working closely with HANDY, Inc. and other core partners to achieve our shared goals. Please feel free to reach out if you have any questions or if there are specific ways we can further support this important initiative.

Thank you for your leadership and dedication to this project. We look forward to a successful collaboration.

Sincerely,

*Cindy Arenberg Seltzer*  
Cindy Arenberg Seltzer, M.P.A., J.D.  
President/CEO



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OF BROWARD COUNTY  
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*Jeffrey S. Wood, Chair  
Governor Appointee*

*Dr. Christine Thompson, Vice Chair  
Governor Appointee*

*Senator Nan Rich, Secretary  
Broward County Commission*

*Alyssa Foganholi  
Governor Appointee*

*Dr. Howard Hepburn  
Superintendent  
Broward County Public Schools*

*Debra Hixon  
Board Member  
Broward County Public Schools*

*Julia Musella  
Governor Appointee*

*Robert Shea  
Child Protection Director,  
Southeast & Southern Regions  
Department of Children & Families*

*Dr. Paula Thaqi  
Director  
Broward County Health Dept.*

*Honorable Francis Viamontes  
Judicial Member*

*Vacant  
Governor Appointee*

**STAFF**

*Cindy J. Arenberg Seltzer  
President/CEO*

**LEGAL COUNSEL**

*John Milledge  
Garry Johnson*

May 27, 2025

Re: Letter of Support – Broward County Baker Act Transportation  
for Minors Pilot

Dear Governor DeSantis,

On behalf of the Children's Services Council of Broward County (CSC) and our partner signatories below, I am writing to express our strong support for the appropriation request for the Broward County Baker Act Transportation for Minors Pilot. This funding would allow minors on Broward County Public School campuses—who meet the criteria for involuntary examination—to be transported by Basic Life Support (BLS) ambulance, rather than by law enforcement.

For two years, CSC has led a community-based participatory research initiative and learning community that included mental health professionals, service providers, law enforcement, many of whom have signed onto this letter, parents, and youth with direct Baker Act experience. Our findings were clear: transporting minors in police vehicles unnecessarily criminalizes mental health crises and can further traumatize the youth.

Ambulance transport, when clinically appropriate, offers a more developmentally sensitive response, improves outcomes, and has the potential to reduce repeat Baker Act admissions.

In 2024, the Broward County Commission turned our recommendation into action and voted to approve this pilot project. Similar models operate in Miami-Dade, Hillsborough, and Martin Counties. The success of this pilot will not only support Broward's youth but also offer a scalable approach with statewide implications for improving mental health outcomes and optimizing the use of public resources.

Thank you for your consideration of this important investment.

Sincerely,

Cindy Arenberg Seltzer, M.P.A., J.D.  
President/CEO

Children's Services Council of Broward County

## Additional Signatories

Signed by:



C3E1A65F6C1C418  
Howard Hepburn

Superintendent

Broward County Public Schools

Signed by:



B930A2C589E3486  
Silvia Quintana

Chief Executive Officer

Broward Behavioral Health Coalition

Signed by:



07FB425D65BC46E  
Phil DeVeronica

Director of Nursing, Behavioral Health Services

Memorial Healthcare System

DocuSigned by:



7456C462D8E241D...  
Manny Llano

Chief Executive Officer

Fort Lauderdale Behavioral Health

Signed by:



E89Z7F1612B7463...  
Steve Ronik

Chief Executive Officer

Henderson Behavioral Health





**CHILDREN'S SERVICES COUNCIL  
OF BROWARD COUNTY  
MEMBERS:**

*Jeffrey S. Wood, Chair  
Governor Appointee*

*Dr. Christine Thompson, Vice Chair  
Governor Appointee*

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**STAFF**

*Cindy J. Arenberg Seltzer  
President/CEO*

**LEGAL COUNSEL**

*John Milledge  
Garry Johnson*

May 27, 2025

Re: Letter of Support – Broward County Baker Act Transportation  
for Minors Pilot

Dear Chair McClure and Members of the Budget Committee,

On behalf of the Children's Services Council of Broward County (CSC) and our partner signatories below, I am writing to express our strong support for the appropriation request for the Broward County Baker Act Transportation for Minors Pilot. This funding would allow minors on Broward County Public School campuses—who meet the criteria for involuntary examination—to be transported by Basic Life Support (BLS) ambulance, rather than by law enforcement.

For two years, CSC has led a community-based participatory research initiative and learning community that included mental health professionals, service providers, law enforcement, many of whom have signed onto this letter, parents, and youth with direct Baker Act experience. Our findings were clear: transporting minors in police vehicles unnecessarily criminalizes mental health crises and can further traumatize the youth.

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President/CEO

Children's Services Council of Broward County

### Additional Signatories

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C3E1A65F601C418  
Howard Hepburn

Superintendent

Broward County Public Schools

Signed by:



B93DA2C569E3486  
Silvia Quintana

Chief Executive Officer

Broward Behavioral Health Coalition

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F8977F0812B7463...  
Steve Ronik

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Henderson Behavioral Health





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Governor Appointee*

**STAFF**

*Cindy J. Arenberg Seltzer  
President/CEO*

**LEGAL COUNSEL**

*John Milledge  
Garry Johnson*

May 27, 2025

Re: Letter of Support – Broward County Baker Act Transportation for Minors Pilot

Dear Chair Hooper and Members of the Appropriations Committee,

On behalf of the Children's Services Council of Broward County (CSC) and our partner signatories below, I am writing to express our strong support for the appropriation request for the Broward County Baker Act Transportation for Minors Pilot. This funding would allow minors on Broward County Public School campuses—who meet the criteria for involuntary examination—to be transported by Basic Life Support (BLS) ambulance, rather than by law enforcement.

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Thank you for your consideration of this important investment.

Sincerely,

Cindy Arenberg Seltzer, M.P.A., J.D.  
President/CEO

Children's Services Council of Broward County

## Additional Signatories

Signed by:



Howard Hepburn

Superintendent

Broward County Public Schools

Signed by:



Silvia Quintana

Chief Executive Officer

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Signed by:



Phil DeVeronica

Director of Nursing, Behavioral Health Services

Memorial Healthcare System

DocuSigned by:



Manny Llano

Chief Executive Officer

Fort Lauderdale Behavioral Health

Signed by:



Steve Ronik

Chief Executive Officer

Henderson Behavioral Health



Dear Valued Funders, Partners, and Stakeholders,

We are pleased to share exciting news—**Community Based Connections, Inc. (CBCI)** has officially been licensed under **The Joint Commission’s Behavioral Health Care and Human Services Accreditation Program**. This prestigious accreditation represents a major milestone in our commitment to delivering the highest quality care and support to the individuals and families we serve.

As a mission-driven nonprofit organization focused on social services, this accreditation affirms that CBCI meets the gold standard in safety, quality, and performance improvement. It demonstrates our dedication to excellence and reinforces the confidence that our partners and community place in us.

### **How This Accreditation Benefits CBCI and Our Community**

The benefits of Joint Commission accreditation extend well beyond compliance—they translate into real, measurable improvements that directly impact our services and outcomes:

- **Strengthens Safety and Quality:** The accreditation process has helped us organize and reinforce our client safety efforts, ensuring quality is always at the forefront of care.
- **Builds Community Trust:** Accreditation is a visible sign of our ongoing commitment to providing safe, effective, and high-quality services to the community.
- **Enhances Competitiveness:** In an increasingly competitive social services landscape, this credential sets CBCI apart, giving us a distinct advantage in securing new opportunities and partnerships.
- **Reduces Risk and Improves Performance:** The Joint Commission’s standards focus on performance improvement strategies that reduce the likelihood of errors and support high-quality outcomes.
- **Supports Operational Excellence:** Through Joint Commission Resources, we gain access to continuing education and tools that improve our operations and administrative practices.

- **Professional Development and Guidance:** Our team benefits from expert insights and on-site education during surveys conducted by experienced behavioral health professionals.
- **Attracts Top Talent:** Accreditation supports our efforts to recruit and retain skilled, qualified professionals who value working in a high-quality, accredited environment.
- **Recognized by Insurers and Agencies:** Accreditation enhances eligibility for certain funding streams, managed care participation, and insurance reimbursement.
- **Streamlines Regulatory Compliance:** In some cases, this accreditation fulfills regulatory requirements, reducing the need for additional inspections or surveys.
- **Provides Strategic Tools and Resources:** We now have access to exclusive tools like dashboards, compliance insights, and publications that will help us track progress and continuously improve.
- **Aligns Us with a Respected Industry Leader:** The Joint Commission is one of the most trusted names in healthcare and human services, positioning CBCI for future growth and integration.

This accomplishment is a reflection of the dedication, professionalism, and tireless work of our team—and of the **support we've received from each of you**. Your partnership has been instrumental in helping CBCI grow, innovate, and pursue excellence. Please see the attachment of the official notification.

We are excited about the path forward and the enhanced level of service we can now offer as an accredited organization. Thank you for your continued trust and investment in our mission.

With gratitude,

*Mikelange Olbel*

President/CEO  
Community-Based Connections, Inc.

# MONTHLY COUNCIL MEETING ATTENDANCE

## October 2024–September 2025 (FY 24/25)

Council Member	Oct'24	Nov'24	Dec'24	Jan'25	Feb'25	Mar'25	Apr'25	May'25	Jun'25	Jul'25	Aug'25	TRIM I	Sep'25	TRIM II
Alyssa Foganholi	P	P	N/A	Virtual	P	Virtual	A	P						
Beam Furr*	P	P	N/A	N/A	N/A	N/A	N/A	N/A						
Howard Hepburn	A	A	N/A	P	A	A	P	P						
Debra Hixon	P	P	N/A	P	A	A	P	P						
Julia Musella	A	P	N/A	P	P	Virtual	Virtual	P						
Nan Rich*	N/A	N/A	N/A	Virtual	P	P	P	P						
Robert Shea	P	P	N/A	A	P	P	P	P						
Paula Thaqi	Virtual	A	N/A	Virtual	P	P	P	A						
Christine Thompson	P	P	N/A	P	P	P	A	P						
Francis Viamontes	A	A	N/A	P	A	P	P	P						
Jeffrey S. Wood	P	P	N/A	P	P	P	P	P						

\*The Broward County Commission appointed Nan Rich on 12/10/24 as the County's representative to the CSC. She replaces Beam Furr.