



DATE: January 15, 2021
TO: Council Members
FROM: Cindy Arenberg Seltzer, President/CEO
SUBJECT: Information for January 21st Council Meeting

CHILDREN'S SERVICES COUNCIL MEMBERS:

*Cathy Donnelly, Chair
Governor Appointee*

*Tom Powers, Vice Chair
Governor Appointee*

*Hon. Kenneth L. Gillespie, Secretary
Judicial Member*

*Beam Furr, Immediate Past Chair
Broward County Commission*

*Dr. David H. Kenton
Governor Appointee*

*Donna P. Korn
Board Member
Broward County Public Schools*

*Dawn Liberta
Community Development Administrator,
Circuit 17
Department of Children & Families*

*Robert W. Runcie
Superintendent
Broward County Public Schools*

*Maria M. Schneider
Governor Appointee*

*Dr. Paula Thaqi
Director
Broward County Health Department*

*Jeffrey S. Wood
Governor Appointee*

STAFF

*Cindy J. Arenberg Seltzer
President/CEO*

LEGAL COUNSEL

*John Milledge
Garry Johnson*

Enclosed is the information packet for the Thursday, January 21st CSC Organizational Meeting. As a cost saving measure, packet tabs are M-Z.

Again this month, the meeting will be held both in the CSC Board Room and virtually on Zoom Webinar. We will need six Members physically present in order to conduct business. If you have not already let Amy know your preference to attend in person or virtually, please do so as soon as possible so we can plan accordingly. Please keep in mind, we may not be able to honor a preference if we can't get sufficient people in the room. For those joining virtually, you will receive an email the day before the meeting with a unique zoom panelist link, as well as a reminder email with the link an hour before the meeting starts. We ask that you connect to the meeting around 9:00am.

This is the annual organization meeting during which you will elect new officers, as the current positions have been held for the maximum two-year term. The Nominating Committee met in November and are proposing a slate of officers for your consideration (Tab W). The new Chair will then make Committee appointments for 2021, so please review the information behind Tab X.

The Council Members' Roundtable will feature a presentation by CSC staff on the FY 19/29 Annual Programmatic & Administrative Performance Report (enclosed). An issue paper containing an overview of that Report is behind Tab Y.

If you have any questions or need further explanation on any items in this packet, please feel free to email (cseltzer@cscbroward.org) or call me (954-649-8420).



Children's Services Council of Broward County Monthly Meeting
6600 W. Commercial Blvd., Lauderhill, FL 33319 & Zoom Webinar

January 21, 2021
9:30 a.m.

MEETING AGENDA

- I. Call to Order** Cathy Donnelly, Chair
- II. Roll Call** Amy Jacques, Special Assistant
- III. Chair's Report** Cathy Donnelly, Chair
 - a. Moment to Arrive
 - b. State of the CSC
 - c. Approve November Council Minutes **(Tab M)**
 - d. Approve New TRIM Hearing Date **(Tab N)**
- IV. President's Report** Cindy Arenberg Seltzer, President/CEO
 - a. Good of the Order
 - b. CSC Update RE COVID-19
 - i. Food Distribution
 - ii. BCPS Support (academic & outreach)
 - c. Discuss FY 21/22 Budget Process
 - d. Approve FCSC Legislative Platform **(Tab O)**
- V. Chief Program Officer (CPO) Report** Maria Juarez, CPO
 - a. Approve CRH Amendment to Remove Fiscal Sponsor **(Tab P)**
 - b. Financial Stability for Families **(Tab Q)**
 - i. Approve Creation of a New Objective
 - ii. Approve Community Collaborative with United Way for the Center for Working Families
- VI. Chief Innovation Officer (CIO) Report** Dr. Sue Gallagher, CIO
- VII. Chief Communications Officer (CCO) Rpt.** Sandra Bernard-Bastien, CCO
FYI – Quarterly Community Outreach Report **(Tab R)**
- VIII. Chief Operating Officer (COO) Report** Monti Larsen, COO
 - a. Approve Financial Statements for First Quarter and Budget Amendments for Fiscal Year 20/21 **(Tab S)**
 - b. Approve Monthly/Annual Purchases **(Tab T)**
- IX. Broward Reads Coalition Report** **(Tab U)** Commissioner Beam Furr, Co-Chair

- X. Special Needs Advisory Coalition Report (Tab V)** Cindy Arenberg Seltzer, President/CEO
Dr. Sue Gallagher, CIO
- XI. Funders Forum Report** Maria Juarez, CPO
- XII. Nominating Committee Report (Tab W)** Cathy Donnelly, Chair
- a. Approve Proposed Slate of Officers
- i. Chair: Dawn Liberta
- ii. Vice Chair: The Honorable Kenneth L. Gillespie
- iii. Secretary: Dr. David H. Kenton
- b. Committee Appointments **(Tab X)** New Chair
- XIII. Public Comment** New Chair
- XIV. Council Members' Roundtable (Tab Y & Book)** New Chair
- Annual Programmatic & Administrative Performance Report for FY 19/20
- Dr. Laura Ganci
CSC Director, Research & Evaluation
- Nancy Cohn
CSC Director, Program Services
- Dion Smith
CSC Director, Program Services
- Kathleen Campbell, CPA
CSC Director, Finance
- Andrew Leone
CSC Director, Communications & Community Engagement
- XV. For Your Information (Tab Z)**
- a. CSB Minutes
- b. CSC In The News
- c. Correspondence
- d. Attendance Report

If you require any auxiliary aids for communication or other special accommodations, please contact Marissa Aquino at (954) 377-1667 or maquino@cscbroward.org at least one week in advance so that proper arrangements can be made.

TAB M

CHILDREN’S SERVICES COUNCIL OF BROWARD COUNTY

This meeting was held @ 6600 W. Commercial Blvd., Lauderhill, FL 33319
and by Zoom Webinar with public access by computer or phone

November 19, 2020

9:30 A.M.

Minutes

Members in Physical Attendance:

Governor Appointee Cathy Donnelly (Chair); Broward County Commissioner Beam Furr; Judge Kenneth L. Gillespie (@ 10:40am); Governor Appointee David H. Kenton; DCF Community Development Administrator Dawn Liberta; Governor Appointee Tom Powers

Members in Virtual Attendance:

Judge Kenneth L. Gillespie (up until 10:35am); School Board Member Donna P. Korn; School Superintendent Robert W. Runcie; Governor Appointee Maria Schneider; Governor Appointee Jeffrey S. Wood

Counsel Present:

Garry Johnson, Esq.

Council Members Absent:

Health Department Director Paula Thaqi;

Staff in Attendance:

Cindy Arenberg Seltzer, President/CEO; Monti Larsen, COO; Sandra Bernard-Bastien; Maria Juarez; Sue Gallagher; Marlando Christie; Laura Ganci; Dion Smith; Nancy Cohn; Michelle Hamilton; Andrew Leone; Kathleen Campbell; Amy Jacques; Madeline Jones; Marissa Aquino; Gloria Putiak; Jennifer Wennberg; Kyle Jones; Megan Turetsky; Brooke Sherman; Camila Romero; Carl Dasse; Meg Wallace; Piper Weber; Liza Khan; Lynn Kalmes; Erin Byrne; Joshua Caraballo; Pooja Yajnik; Angie Buchter; Keyonia Lawson; Akil Edwards; Parry Silcox; Jill Denis-Lay; Danielle Bachelder; Roxanne Smith; Shawanda Spencer; Trisha Dowell; Cynthia Reynoso; Nelson Giraldo; Johnsingh Jeyasingh; Jessica Rincon; Katrina Welch; Adamma DuCille; Clarice Horton; Diego Alvarez; Yolanda Meadows; Travis Johnson; Kimberlee Reid; Aisha Castleberry; Melissa Soza; Jocelin Eubanks; Jimmy Jean; Fern Phillip; Latora Steel; Lorenzo “Lolo”

Benaine; Jennifer Fletcher; Colleen Carpenter; Andria Dewson; Tabitha Bush; Valencia McConnico-Bell

Guests in Attendance:

See Attachment 1

Agenda:

I. Call to Order:

Ms. Donnelly called the meeting to order at 9:34 A.M.

II. Roll Call:

The roll was called and it was noted that a quorum was not established. It was announced that each agenda item would be discussed now with Judge Gillespie participating in the discussion via Zoom and voted upon when Judge Gillespie arrived, thereby establishing a quorum physically present in the room. Judge Gillespie arrived at 10:40am and the votes occurred shortly thereafter.

III. Chair's Report:

a) Comments:

Council Members took a moment to allow the body and mind to settle and focus before they considered the meeting agenda items.

Ms. Donnelly noted that while this is the 20th Anniversary of CSC, there will be opportunities to celebrate in 2021. She stated that the Council will consider any ideas in January and asked Members to share any ideas with staff.

Ms. Donnelly reminded Members of the Nominating Committee meeting following today's meeting and asked that they let Ms. Jacques know if they were interested in serving as an officer next year.

b) New School Board Representative:

Ms. Donnelly welcomed new Council Member Donna Korn, who was appointed earlier this week to serve as the representative for the School Board of Broward County.

Ms. Korn thanked the Council for the warm welcome. She noted that she has served on the School Board since 2001 and had served many years on the Children's Services Board but had always looked forward to an

opportunity to serve on the Children's Services Council. She explained that while real estate is her career, serving children is her passion.

c) Council Minutes:

ACTION: The Council meeting minutes were part of a larger motion by Commissioner Furr that was seconded by Mr. Powers and passed with no opposing votes.

d) FY 20/21 COLA & Contract terms for President/CEO:

Ms. Donnelly explained that when the Council hired a professional firm four years ago to conduct a salary audit, it was determined that the President/CEO would be positioned to be at a mid-term level as of last year, with an expected \$15,000 increase this year to meet the market value in Broward. She further explained that Ms. Seltzer requested not to receive that increase this year, despite the strong reviews she received from the Council Members, due to the current economic struggles in the community brought on by COVID. Ms. Donnelly hoped that everything would be better next year and stated that she would like to see Ms. Seltzer appropriately compensated at that time, as she also didn't want any repercussions further down the line when the time would come to attract the same high-quality individual upon Ms. Seltzer's retirement.

Commissioner Furr stated that the Council was lucky to have Ms. Seltzer.

Ms. Seltzer stated that it was an amazing privilege to serve the children and families of Broward. She thanked the Council members for their evaluation and comments and expressed a desire to live up to the confidence they have in her. She reiterated her strong feelings that she not receive a raise when so many families were struggling to maintain their homes during the Pandemic, stating her preference that the money be used instead to serve the community during these times of hardship and uncertainty. She hoped that next year would be better and that she would be appropriately compensated at that time.

ACTION: Commissioner Furr made a motion to approve the President/CEO Cost of Living Adjustment for FY 2020/21 and new contract terms for FY 20/21, as presented. The motion was seconded by Mr. Powers and passed with no opposing votes.

e) December Meeting Cancellation:

Ms. Donnelly reminded Members that there will be no December meeting and wished them and CSC staff a peaceful holiday season.

IV. President's Report:

a) Good of the Order:

Ms. Arenberg Seltzer welcomed Ms. Korn to the Council.

Ms. Arenberg Seltzer highlighted the recent successful Girls Summit 2020, noting that 57 attendees completed the survey, with more than 80% ranking the overall quality and content of the Summit as excellent or good. She also noted that there were many interesting presentations by great organizations, and that the participants were able to receive goody bags even though it was a virtual event.

Ms. Arenberg Seltzer explained that while the community was unable to have its signature afterschool event this year for the annual Lights on Afterschool celebration, there were numerous individual virtual events. Members viewed a video highlighting the local celebration.

CSC Broward was recently recognized by the United Nations Association – Broward County Chapter, on the occasion of the 75th Anniversary of the United Nations Charter, as one of their 2020 UN Day Honor Roll Organizations. Ms. Arenberg Seltzer thanked Ms. Donnelly for accepting on behalf of the CSC. Members viewed a video excerpt of the recognition.

Ms. Arenberg Seltzer announced that CSC Broward was awarded yet again the Government Finance Officers Association's (GFAO) Certificate of Achievement for Excellence in Financial Reporting. The Certificate of Achievement is the highest form of recognition in governmental accounting and financial reporting, and its attainment represents a significant accomplishment by a government and its management. She stated how proud she was of Ms. Monti Larsen, Chief Operating Officer; Ms. Kathleen Campbell, Director of Finance; and the entire Fiscal Team for their financial excellence.

Ms. Arenberg Seltzer briefly foreshadowed the racial equity discussion to be held during the roundtable toward the end of the meeting and noted that the Broward County Commission is considering the creation of a county-wide task force on race equity.

b) COVID-19 Update:

Ms. Arenberg Seltzer announced that the 100,000 donated masks mentioned at the last meeting had arrived and was thanks to a connection made through Ms. Laurie Sallarulo at Junior Achievement. The masks will be distributed to community programs as needed.

Ms. Arenberg Seltzer noted that most of the CSC-funded Learning Pods closed when the schools opened, except for pods located near five schools that didn't open due to facility issues. Currently there is just one school that has yet to re-open. She explained that funds existed within the current budget program area to cover the pods' expenses.

i. COVID-19 Emergency Funding for CEC Food Distribution Program:

Ms. Arenberg Seltzer explained that while the food distribution programs under consideration today fell under the COVID-19 Emergency Funding authority she was previously granted, based on when they were submitted, she was coming to the Council today for approval, instead of ratification, to use those funds for the specific food distribution programs outlined in the meeting packet.

Commissioner Furr spoke to Community Enhancement Collaboration's (CEC) long-standing work and collaboration in the community, mostly with little money but tremendous support from the community. He requested that staff keep an eye on the program and community need to see if they need more support in the future.

Ms. Arenberg Seltzer agreed that a close eye will be kept on the program and need, noting that it is a big collaborative partnership with the United Way of Broward County, the Wawa Foundation, the Walmart Foundation, and the Dunkin Joy in Childhood Foundation. She agreed that Ms. Nadine McCrea, Executive Director for CEC, has worked hard to be worthy of this funding.

Mr. Powers requested confirmation that both food distribution programs under consideration will only serve children in Broward County.

Ms. Arenberg Seltzer confirmed that only Broward families with children will be served with CSC funds and that it will be tracked along the way. She added that CEC is based in Hollywood and serves

families residing in Hollywood and the surrounding area. She further explained that staff will connect both feeding programs with CSC-funded agencies so that the families who are facing challenges will be known and served.

Ms. Liberta noted that numerous calls for food and financial assistance have recently been received from the Hollywood/Miramar area, so she was glad that area will receive additional resources and support.

ACTION: The CEC Food Distribution Program was part of a larger motion by Commissioner Furr that was seconded by Mr. Powers and passed with no opposing votes.

ii. COVID-19 Emergency Funding for Deliver Lean Cares Pilot:

Ms. Arenberg Seltzer highlighted a proposed pilot partnership with Deliver Lean Cares to provide prepared meals to children and families during the December school holiday break. This pilot will test a different food distribution model in the Northeast quadrant of the County, a model that delivers nutritious, prepared, ready-to-heat and eat meals directly to the homes of families who are likely to have difficulty accessing other types of food distribution efforts.

ACTION: Commissioner Furr made a motion to approve COVID-19 emergency funding for Deliver Lean Cares Holiday Hunger Relief Pilot in NE Broward, as presented. The motion was seconded by Judge Gillespie and passed with no opposing votes and one abstention from Mr. Wood, who submitted the attached voting conflict form.

c) December Office Schedule:

Ms. Arenberg Seltzer explained that the tradition of closing the CSC office during the week between Christmas and New Year's began in 2008 to give staff a little break during the economic downturn. It proved to be popular and a nice opportunity for staff to recharge and has continued ever since, but with staff using annual leave for those days. She announced that the office will be closed this year from December 25th – January 1st.

V. Chief Program Officer Report:

Respite RFP Rating Committee:

Ms. Juarez welcomed Ms. Korn to the Council and then highlighted the proposed Respite RFP Rating Committee.

ACTION: The Respite RFP Rating Committee was part of a larger motion by Commissioner Furr that was seconded by Mr. Powers and passed with no opposing votes.

VI. Chief Innovation Officer (CIO) Report:

Florida Institute for Child Welfare (FICW) Affiliate Member MOU:

Dr. Gallagher welcomed Ms. Korn to the Council and then highlighted the proposed opportunity to join the FICW statewide research affiliate network.

ACTION: The FICW Affiliate Member MOU was part of a larger motion by Commissioner Furr that was seconded by Mr. Powers and passed with no opposing votes.

VII. Chief Communications Officer (CCO) Report:

a) Racial Equity Training & Support Cadre RFQ Rating Committee:

Ms. Bernard-Bastien wished all a happy Thanksgiving and welcomed Ms. Korn to the Council. She then highlighted the two items under her Report. Ms. Donnelly requested to be added to the Racial Equity Training and Support Cadre RFQ Rating Committee.

ACTION: The Racial Equity Training & Support Cadre RFQ Rating Committee was part of a larger motion by Commissioner Furr that was seconded by Mr. Powers and passed with no opposing votes.

b) Racial Equity Institute (REI) Workshops:

Ms. Bernard-Bastien highlighted the proposed action items for the REI workshops.

ACTION: The REI workshops were part of a larger motion by Commissioner Furr that was seconded by Mr. Powers and passed with no opposing votes.

c) Read for the Record Final Report:

Ms. Bernard-Bastien highlighted the successful virtual Read for the Record, noting that it was better than anticipated when first deciding that it would be virtual this year. Volunteers read virtually to the students, with HandsOn Broward recruiting 308 volunteers and the schools recruiting an additional 423 volunteer readers. Additionally, Story Walks featuring the same book were created in the cities of Davie, Plantation, Tamarac, and Parkland. Ms. Bernard-Bastien noted that the Story Walks were so successful that the cities plan to continue them throughout the year. She stated that the books will be distributed when all students are back in the schools.

VIII. Chief Operating Officer Report:

Ms. Larsen welcomed Ms. Korn to the Council.

a) Disposal of Additional Equipment:

Ms. Larsen explained that some additional old equipment had inadvertently been left off the disposal list previously approved by the Council in October.

ACTION: The disposal of additional equipment was part of a larger motion by Commissioner Furr that was seconded by Mr. Powers and passed with no opposing votes.

b) Financial Statements:

ACTION: The Financial Statements were part of a larger motion by Commissioner Furr that was seconded by Mr. Powers and passed with no opposing votes.

c) Budget Carryforward:

Ms. Larsen briefly highlighted the requested budget carryforward items for FY 20/21, as outlined in the meeting information packet, with a total of an additional \$5.2 million in carryforward in the FY 20/21 budget.

Ms. Arenberg Seltzer drew attention to staff's suggestion to move an additional \$1.5 million from Budget Carryforward into general Unallocated for any emergencies or new demands arising in FY 20/21. She highlighted homeless/displaced families as an emerging gap that may need additional resources and attention to keep families stable and prevent entry into the

system. She explained that while this would be a new area for the CSC, having traditionally been under the purview of the County and the Children's Services Board, a collaborative community partnership would make a significant impact. She added that the Council would use one-time funds over a set period, such as two-three years, to meet the need and help families get back on their feet. She requested consensus to use Budget Carryforward for this community need.

Mr. Powers agreed there is a need in this area, but he wanted to be sure that there was an end-date and that it did not continue into perpetuity. Ms. Arenberg Seltzer assured him it would be for only two to three years.

Dr. Kenton wanted to ensure there was a long-term approach to sustain these families after the two to three years of support. Ms. Arenberg Seltzer agreed and noted that they would look to those funded programs that already have prosperity components such as financial literacy and counseling around fiscal cliffs. She also added that she hoped the housing/financial situation would change in two-three years, noting that hopefully it would take less than the two years on average it takes to currently stabilize and provide wraparound services to those struggling with chronic homelessness, especially since the families we would support would be new to homelessness due to COVID.

Judge Gillespie arrived at 10:40am.

Consensus was reached to explore how CSC could be beneficial in the community collaborative toward keeping families from entering into homelessness.

ACTION: The Budget Carryforward was part of a larger motion by Commissioner Furr that was seconded by Mr. Powers and passed with no opposing votes.

d) Invoices, P.O.s & Contracts:

Ms. Larsen noted a Scribner's error in the Speaking for the Future item, stating that the vendor should be the Broward Education Foundation instead of the School Board. She added that the CRA payments were

included this month.

ACTION: The invoices, P.O.s & contracts were part of a larger motion by Commissioner Furr that was seconded by Mr. Powers and passed with no opposing votes.

IX. Agency Capacity Building Committee Report:

Dr. Kenton summarized the November 5th meeting of the Agency Capacity Building Committee. He highlighted a phenomenal presentation on the Children’s Strategic Plan and its many community committees by Dr. Keisha Grey, CSC’s Senior Strategy Manager, as well as a panel discussion on leadership development.

X. Funders Forum Report:

Ms. Juarez summarized the recent meeting of the Funders Forum and announced that the next meeting will be held on December 9th.

XI. Public Comment:

There were no comments from the public.

XII. Council Members’ Roundtable:

CSC staff led a Roundtable presentation on the racial equity work being conducted to support agency executives in outlining pathways for adopting and institutionalizing anti-racist policies and practices.

Ms. Arenberg Seltzer provided context around CSC’s leadership role with the County in the racial equity work, which began with convening CSC-funded CEOs in April to explore how best to respond in this area. She commended CSC staff for their efforts, including Ms. Adamma Ducille (Assistant Director of Training and Capacity Building), Dr. Gallagher, Dr. Grey, Roxanne Smith (Senior Training Manager), and Michelle Hagues (Senior Programs Manager).

Ms. DuCille outlined the CSC Service Goals for which this work falls under, Goal 1.1 to support provider agency efforts to enhance their infrastructure and service delivery effectiveness and Goal 1.2 to research and evaluate systems of care.

Dr. Gallagher highlighted the start of the racial equity conversation at CSC in 2015 after staff attended the Courageous Conversation Workshop hosted by the Broward County Public Schools and continued at the May 2015 Budget Retreat when a CSC Member invited staff to go deeper in understanding program effectiveness in the 33311 zip code, and then with the formation of the Broward

Partners for Racial Equity with the Broward County Human Services Department. Dr. Gallagher explained that CSC then partnered with national trainers to develop a common language and shared analysis in the community, and she and Ms. Hagues created a local history training that they have shared with thousands of community members.

Ms. DuCille highlighted the significant impact of the Broward Partners for Racial Equity (BPRE), a group of local funders and system leaders committed to individual and organizational level change, addressing race-based inequity, co-creating equity building strategies, and mitigating disparate outcomes. She listed the anchor partners who fund trainings and workshops in the community: CSC, Broward County Human Services Department, Broward County Public Schools, Florida Department of Health in Broward County, Broward Sheriff's Office, Broward College, United Way of Broward County, and the Florida Association of Healthy Start Coalitions.

Ms. DuCille briefly explained how the Broward CEOs for Racial Equity grew out of the BPRE and introduced the group's leadership team, which consists of Ms. Sandra Veszi Einhorn (Executive Director of the Coordinating Council of Broward and the Nonprofit Alliance of Broward), Dr. Germaine Smith-Baugh (President and CEO of the Urban League of Broward County), and Cornell Crews (Executive Director of the Community Reinvestment Alliance of South Florida).

Ms. Einhorn highlighted the creation and work of the Broward CEOs for Racial Equity, which is a non-profit group comprised of 90 CEOs in Broward County. The group receives backbone support from CSC, Broward County Human Service Department, and the Nonprofit Executive Alliance of Broward.

Mr. Crews, Jr., discussed the tools and strategies created by the Broward Partners for Racial Equity to assist the CEOs in advancing racial equity work in their organizations.

Dr. Smith-Baugh outlined pathways to equitable outcomes that were shared with the CEOs. Those pathways include initial and ongoing education, operationalizing racial equity, coalition building with partners, and policy, systems & community change. She then highlighted emerging principles and best practices, such as using data to drive the process; disaggregating data by race, gender, etc.; incorporating youth and families' lived experiences; committing to sharing power; requiring child-serving agencies to complete racial equity training; creating brave spaces to support the work; and compensating the youth and families who are co-creators sharing their lived experiences.

Ms. Bundy discussed the County's role in making racial equity a priority with the creation of the Office of Equity and Community within the Broward County Human Services Department. She outlined the new relationships and emerging Broward sectors who are working on racial equity, such as philanthropic leaders, law enforcement, the business community, and government.

Ms. Arenberg Seltzer commended the community partners in this important work.

XIII. Adjournment

The meeting adjourned at 11:48am.

Kenneth L. Gillespie, Secretary

ATTCH 1

MEETING ATTENDEES

*denotes speaker

Name	Organization
Diana Gomez	Sunshine Health
Grace Ramos	The M Network
Michelle Collins	Epilepsy Florida
Mark Reyes	Urban League of Broward County
Ana Valladares	Mujeres Latinas Empowering Women
Christine Heft	Memorial
Andy Fernandez	Firewall Centers
Alice-Lydia Bird	YMCA of South Florida
Idelma Quintana	Broward County
Susan Feldman	YMCA of South Florida
Lisa Clements	YMCA of South Florida
Alison Rodriguez	YMCA of South Florida
Tim Curtin	Memorial
Regine Kanzki	Crockett Foundation, Inc.
Katherine Torgerson	FIU
Sandra Veszi Einhorn*	CCB; Non Profit Executive Alliance
Suzanne Bundy*	Broward County Human Services Department
Cornell Crews, Jr.*	Community Reinvestment Alliance of South Florida
Dr. Germaine Smith-Baugh*	Urban League

FORM 8B MEMORANDUM OF VOTING CONFLICT FOR COUNTY, MUNICIPAL, AND OTHER LOCAL PUBLIC OFFICERS

LAST NAME—FIRST NAME—MIDDLE NAME Wood - Jeffrey - S.	NAME OF BOARD, COUNCIL, COMMISSION, AUTHORITY, OR COMMITTEE Children's Services Council of Broward County
MAILING ADDRESS 110 SE 6th St., 15th Floor	THE BOARD, COUNCIL, COMMISSION, AUTHORITY OR COMMITTEE ON WHICH I SERVE IS A UNIT OF:
CITY Fort Lauderdale	<input type="checkbox"/> CITY <input type="checkbox"/> COUNTY <input checked="" type="checkbox"/> OTHER LOCAL AGENCY
COUNTY Broward	NAME OF POLITICAL SUBDIVISION:
DATE ON WHICH VOTE OCCURRED 11/19/2020	MY POSITION IS:
	<input type="checkbox"/> ELECTIVE <input checked="" type="checkbox"/> APPOINTIVE

WHO MUST FILE FORM 8B

This form is for use by any person serving at the county, city, or other local level of government on an appointed or elected board, council, commission, authority, or committee. It applies to members of advisory and non-advisory bodies who are presented with a voting conflict of interest under Section 112.3143, Florida Statutes.

Your responsibilities under the law when faced with voting on a measure in which you have a conflict of interest will vary greatly depending on whether you hold an elective or appointive position. For this reason, please pay close attention to the instructions on this form before completing and filing the form.

INSTRUCTIONS FOR COMPLIANCE WITH SECTION 112.3143, FLORIDA STATUTES

A person holding elective or appointive county, municipal, or other local public office **MUST ABSTAIN** from voting on a measure which would inure to his or her special private gain or loss. Each elected or appointed local officer also **MUST ABSTAIN** from knowingly voting on a measure which would inure to the special gain or loss of a principal (other than a government agency) by whom he or she is retained (including the parent, subsidiary, or sibling organization of a principal by which he or she is retained); to the special private gain or loss of a relative; or to the special private gain or loss of a business associate. Commissioners of community redevelopment agencies (CRAs) under Sec. 163.356 or 163.357, F.S., and officers of independent special tax districts elected on a one-acre, one-vote basis are not prohibited from voting in that capacity.

For purposes of this law, a "relative" includes only the officer's father, mother, son, daughter, husband, wife, brother, sister, father-in-law, mother-in-law, son-in-law, and daughter-in-law. A "business associate" means any person or entity engaged in or carrying on a business enterprise with the officer as a partner, joint venturer, coowner of property, or corporate shareholder (where the shares of the corporation are not listed on any national or regional stock exchange).

ELECTED OFFICERS:

In addition to abstaining from voting in the situations described above, you must disclose the conflict:

PRIOR TO THE VOTE BEING TAKEN by publicly stating to the assembly the nature of your interest in the measure on which you are abstaining from voting; *and*

WITHIN 15 DAYS AFTER THE VOTE OCCURS by completing and filing this form with the person responsible for recording the minutes of the meeting, who should incorporate the form in the minutes.

APPOINTED OFFICERS:

Although you must abstain from voting in the situations described above, you are not prohibited by Section 112.3143 from otherwise participating in these matters. However, you must disclose the nature of the conflict before making any attempt to influence the decision, whether orally or in writing and whether made by you or at your direction.

IF YOU INTEND TO MAKE ANY ATTEMPT TO INFLUENCE THE DECISION PRIOR TO THE MEETING AT WHICH THE VOTE WILL BE TAKEN:

- You must complete and file this form (before making any attempt to influence the decision) with the person responsible for recording the minutes of the meeting, who will incorporate the form in the minutes. (Continued on page 2)

APPOINTED OFFICERS (continued)

- A copy of the form must be provided immediately to the other members of the agency.
- The form must be read publicly at the next meeting after the form is filed.

IF YOU MAKE NO ATTEMPT TO INFLUENCE THE DECISION EXCEPT BY DISCUSSION AT THE MEETING:

- You must disclose orally the nature of your conflict in the measure before participating.
- You must complete the form and file it within 15 days after the vote occurs with the person responsible for recording the minutes of the meeting, who must incorporate the form in the minutes. A copy of the form must be provided immediately to the other members of the agency, and the form must be read publicly at the next meeting after the form is filed.

DISCLOSURE OF LOCAL OFFICER'S INTEREST

I, Jeffrey S. Wood, hereby disclose that on November 19, 2020 :

(a) A measure came or will come before my agency which (check one or more)

- inured to my special private gain or loss;
- inured to the special gain or loss of my business associate, see below law firm ;
- inured to the special gain or loss of my relative, _____ ;
- inured to the special gain or loss of _____, by whom I am retained; or
- inured to the special gain or loss of _____, which is the parent subsidiary, or sibling organization or subsidiary of a principal which has retained me.

(b) The measure before my agency and the nature of my conflicting interest in the measure is as follows:

I abstained from voting on Agenda Item IV.b.ii, "Approve COVID Emergency Funding for Deliver Lean Cares Pilot," as I am an attorney at the Tripp Scott Law Firm, and Deliver Lean Cares is a client of the Law Firm.

If disclosure of specific information would violate confidentiality or privilege pursuant to law or rules governing attorneys, a public officer, who is also an attorney, may comply with the disclosure requirements of this section by disclosing the nature of the interest in such a way as to provide the public with notice of the conflict.

11/24/2020
Date Filed

Jeffrey S. Wood
Signature

NOTICE: UNDER PROVISIONS OF FLORIDA STATUTES §112.317, A FAILURE TO MAKE ANY REQUIRED DISCLOSURE CONSTITUTES GROUNDS FOR AND MAY BE PUNISHED BY ONE OR MORE OF THE FOLLOWING: IMPEACHMENT, REMOVAL OR SUSPENSION FROM OFFICE OR EMPLOYMENT, DEMOTION, REDUCTION IN SALARY, REPRIMAND, OR A CIVIL PENALTY NOT TO EXCEED \$10,000.

TAB N

For Council Meeting January 21, 2021

Issue: CSC's First TRIM in Millage (TRIM) Hearing Date Conflicts with Broward County Commission TRIM Hearing Date, which is Prohibited by Statute

Action: Approve Rescheduling First TRIM Hearing to September 13, 2021

Budget Impact: N/A

Background: On October 15, 2020, the Council approved the 2021 meeting calendar, which included the two TRIM Hearing dates of September 9th for the first Hearing and September 23rd for the final Hearing, both at 5:01pm. As noted at the time, those dates were subject to change due to any statutorily prohibited conflicts with Broward County or School Board TRIM dates.

Current Status: Recently, it came to staff's attention that Broward County's first TRIM Hearing is scheduled for September 9, 2021, conflicting with CSC's first Hearing. Staff reviewed other available dates, taking into account that the final TRIM Hearing/Council meeting date could remain September 23rd as previously approved, and that the State Statute requires the first Hearing to fall between September 3, 2021, and September 18, 2021, and the final Hearing to be advertised within 15 days of the first Hearing and take place 2-5 days after being advertised. All Hearings must take place after 5:01pm. Staff also avoided the September holidays of Labor Day (9/6/21), Rosh Hashanah (9/7 – 9/8/21), and Yom Kippur (9/16/21).

Thus, staff are suggesting rescheduling the CSC first TRIM Hearing to Monday, September 13th, at 5:01pm.

Recommended Action: Approve Rescheduling First TRIM Hearing to September 13, 2021

TAB O



2021 Legislative Priorities

OVERVIEW:

The Florida Children's Council serves as the member organization of the state's Children Services Councils (CSCs) and Children's Trusts. Within Florida these organizations serve over 1/3rd of the state's birth to 18 population by funding evidence-based programs, innovative services, and community resources that improve the lives of children and families. This comprehensive service approach allows CSCs to make data-driven decisions, maximize local resources, and ensure accountability of funded programs. Through these CSC investments, data is collected, and services are aligned that produce efficiencies, replicable positive child and family outcomes, and long-term collective impact. It is through this laser-focused approach that scalable system development opportunities and recognition of public policy needs emerge. The following legislative priorities have been identified for the 2021 legislative session.

GUIDING PRINCIPLES:

- ✔ Maintain the ability for local communities to determine the best use of resources to develop, implement, and administer programs that address the needs of children and families.
- ✔ Support evidence-based policies and programs to ensure healthy, academically successful children, secure families, and safe and supportive communities.
- ✔ Ensure adequate, equitable funding and access for programs that affect children and families and account for regional economic differences.
- ✔ Support programming that encourages and facilitate family engagement.
- ✔ Support legislation that uses a racial equity lens, processes, and values to create just and fair outcomes and conditions for our state and community while recognizing and addressing historical injustices and harms.
- ✔ Ensure health, safety, and well-being of children in all publicly funded programs.
- ✔ Support programs that promote the ability for families to continue toward economic self-sufficiency without losing access to services that support children's development.
- ✔ Maximize all available revenue streams for strategies that support child development and economic security.
- ✔ Support State appropriations that benefit Florida's children and families.

TWO-GENERATIONAL STRATEGIES FOR CHILDREN AND FAMILIES:

Support the development more effective equitable policies for families with young children in poverty by aligning targeted social services that support children's development with workforce development services to increase family economic self-sufficiency.

EARLY LEARNING:

Contribute to the establishment of an equitable comprehensive system of early learning that supports parental choice, timely child outcome results, and an aligned progress monitoring that allows the state and communities to provide timely interventions.

OUT-OF-SCHOOL TIME PROGRAMS:

Support child safety and well-being by working with the legislature to provide the Florida Department of Children and Families the authority to be able to fine or file an injunction for summer camps that are in violation of the summer camp background screening requirements and continuing to support summer camp registration.



HEALTHY DEVELOPMENT:

Expand funding and access for all children to ensure the healthy development of Florida's children through targeted programs that support mental health, infant mortality and disparities in birth outcomes, and access to health care.

CHILDREN WITH DISABILITIES:

Maximize the impact of intervention services by managing caseloads, adequately serving infants and toddlers with significant delays, prohibiting the use of seclusion and restraint rooms in school settings, implementing universal developmental screenings, and streamlining transitions between state programs.

CHILD PROTECTION:

Develop a network of comprehensive child welfare services that implement trauma-informed practices, ensure children in safe and stable homes, reduce the length of time that children are in the welfare system, and supports young adults leaving foster care and transitioning into independence.

JUVENILE JUSTICE:

Support programs and strategies that produce evidenced based results that mitigate recidivism, do not disproportionately affect youth based on color or background, and allow for state attorney discretion on filing charges against juveniles who receive concurrent civil citations.

TAB P

For Council Meeting January 21, 2021

Service Goal:	1.1 Support provider agency efforts to enhance their infrastructure and service delivery effectiveness.
Objective:	1.1.3 Promote collaboration between funders & stakeholders to improve the delivery of children's services across local systems.
Issue:	Community Reconstruction Housing Corporation no longer requires a Fiscal Sponsor in order to be funded.
Action:	Amend CSC's contract w/Community Reconstruction Housing Corporation's (CRHC) and Alexander Rebb as Fiscal Sponsor to remove the Fiscal Sponsor.
Budget Impact:	\$18,750 Returned to Goal 1.1.1 for FY 20/21.

Background: When Community Reconstruction Housing Corporation (CRHC) first applied for the Positive Youth Development (PYD) RFP they were unable to pass the CSC fiscal viability test, so they submitted the procurement application in partnership with Alexander Rebb as their fiscal sponsor. A tri-party agreement was executed for those services.

Current Status: CRHC completed a new audit and submitted it to CSC for review. Based on their new audit they pass the fiscal viability test and no longer require a fiscal sponsor. While contract amendments regarding the use of a fiscal sponsor are not normally made mid-fiscal year, both CRHC and Alexander Rebb requested that the contract be amended to remove the fiscal sponsor; therefore, staff is moving this request forward. If approved, the contract amendment will eliminate the fiscal sponsor, effective January 1, 2021.

Recommended Action: Amend CSC's contract w/ Community Reconstruction Housing Corporation's (CRHC) and Alexander Rebb as Fiscal Sponsor to remove the Fiscal Sponsor.

TAB Q

For Council Meeting January 21, 2021

Service Goal	2.2 Children live in financially stable environments.
Objective:	2.2.2 Assist families to achieve financial stability through promoting EITC, workforce development, providing financial coaching and emergency basic needs.
Issue:	Support Families Facing Eviction.
Action:	1) Approve New Objective 2.2.2 and Related Budget 2) Approve Community Collaborative with United Way of Broward County to Jointly Fund the Center for Working Families Programs.
Budget Impact:	\$1,000,000 of \$3,074,107 Available in Unallocated for FY 20/21 to establish budget for New Objective 2.2.2 \$500,000 of \$1,000,000 Available in New Goal 2.2.2 for FY 20/21.

Background: Many working families struggle with the high cost of living. As detailed in the United Way's ALICE (Asset Limited Income Constrained, Employed) Report, even before the COVID-19 pandemic they were stretching their income to pay their recurring monthly bills and were one emergency away from an economic crisis. The COVID-19 pandemic caused job losses and health issues resulting in many families falling behind on rent and/or mortgage and utility payments. According to CareerSource Broward, the unemployment rate in Broward County was 7.3 percent in October 2020 which is 4.5 percentage points higher than last year's rate of 2.8 percent.

Since April 2, 2020, there has been a moratorium on evictions and foreclosures issued by Governor DeSantis. In addition to the Governor's order, in September 2020, the Center for Disease Control and Prevention (CDC) issued an order under section 361 of the Public Health Service Act freezing residential evictions through the end of 2020. The Order states that a wave of evictions can trigger a health crisis because it would force people to move in with extended family or into homeless shelters, likely increasing the spread of COVID-19. The moratorium made it clear that it does not cancel rent obligations, nor does it prohibit landlords from charging late fees or interest on unpaid

rent, which means landlords can require a tenant to pay back all their missed payments, plus late fees, once the moratorium expires.

Broward County Human Services Department (BCHSD) was awarded funds through the federal Coronavirus Aid, Relief, and Economic Security (CARES) Act to assist Broward residents to pay past due rent. This funding covered rent from April through December 2020 with the requirement that qualified residents submit an application by December 31, 2020. Rental assistance was paid at 75% for the first four months past due and 60% for months 5-9 past due. One of the requirements for participating landlords is for them to consider these payments to have satisfied the outstanding rental obligations in full for those months covered.

In November, 2020 the Council approved moving \$1.5 million from Budget Carryforward into general Unallocated for any emergencies or new demands arising in FY 20/21 and consensus was reached to explore how CSC could be beneficial in the community collaborative toward keeping families from entering into homelessness.

Current Status: Beginning in January 2021, BCHSD is expected to allocate approximately \$800,000 to continue providing rental assistance for households that have experienced a loss or reduction in income related to COVID-19. In addition, the \$900 billion federal rescue package that was approved in December includes money for rental assistance and an eviction moratorium extension. According to Governor DeSantis, \$850 million dollars will be distributed throughout Florida.

Some families will not be approved for either of these 2 programs but are in desperate need of financial assistance to prevent homelessness. In many cases the biggest barrier is the landlord who either will not complete the required paperwork or who will not accept a reduced monthly payment. Additionally, undocumented families and families who are unable to implement an approved sustainability plan are also ineligible. Additional case management and financial assistance is needed to assist these families to remain in safe housing and to develop a plan for their family's future.

In 2019, the United Way issued the Center for Working Families Financial Stability procurement and awarded contracts to Urban League of Broward County (ULBC), Hispanic Unity of Florida (HUF) and Arc Broward. During the pandemic, these providers have focused on assisting families to obtain financial support through existing community services, and helping families to develop workable longer term solutions. These programs assist families achieve financial stability through workforce development, financial coaching, and emergency basic needs services. These emergency funds were used as a last resort after verifying that family needs could not be met through other dedicated resources. These programs have provided more than

\$394,000 in financial assistance (rent, mortgage, food, utility) to 479 families from April through December 2020 depleting almost all available funds.

Based on all of the above, staff is recommending that the Council approve a new objective which would expand upon the ways CSC will help address family financial security and move \$1 million from Unallocated to fund that new goal. Staff is further recommending that \$500,000 of that budget be approved for a Community Collaborative between CSC and United Way to increase the financial assistance pool available to the 3 Center for Working Family providers. CSC funds allocated to these programs would ensure families served by CSC would be priority referrals. Any funds expended would continue to only be provided as a last resort when other funding is not available.

The remaining \$500,000 will remain available to support housing and other emergency needs as we learn more about how the federal funding is being accessed and where CSC money can be most effective.

Recommended Action: 1) Approve New Objective 2.2.2 and Related Budget

2) Approve Community Collaborative with United Way of Broward County to Jointly Fund the Center for Working Families Programs.

TAB R

For Council Meeting January 21, 2021

Service Goal	SYS 2.1 Educate the public about the availability of community resources and advocacy efforts on behalf of children and families.
Objective:	SYS 2.1.2 Educate Broward's taxpayers about issues, resources and services available for Broward's children and families using the full spectrum of media and community outreach tools to improve community's awareness of available resources.
Issue:	Community Engagement Update
Action:	FYI
Budget Impact:	N/A

Background: Since inception, CSC staff have endeavored to educate the community about the resources available through CSC funding and partnerships and the work and worth of the CSC, using the full spectrum of media and participating in hundreds of community events county-wide. This work is done with the understanding that we live in a diverse community that accesses and uses information in varied formats.

Current Status: From the onset of the COVID-19 pandemic and cancellation of almost all physical community events, staff have continued reaching Broward County families and stakeholders media and ongoing distribution events. In the first quarter of FY 20/21, partnering with Mobile School Pantry and Harvest Drive food distribution events, staff distributed over 4,000 Family Resource Guides and other educational materials, including COVID-19 and KidCare materials in partnership with the Florida Dept. of Health in Broward County. Educational collaterals in the thousands were also provided at the Junior Achievement and the KidCare Backpack giveaways, as well as the City of Sunrise's Halloween Drive-through event and Do-You-Have-the-Time Foundation food distribution at Northside Elementary. Approximately 80,000 disposable masks (including 2,000 clear masks) were distributed to funded agencies and as well as other PPE. The CSC's virtual presence continues to grow with over 7,000 followers on Facebook, 2,500 on Twitter and 1,500 on Instagram. During the first quarter of the FY, the CSC website received 19,000 visitors with 28,000 unique sessions. Most visited pages beyond the homepage were the Coronavirus Resources page, the Family Resource Guide 20-21 and the Careers page.

Recommended Action: FYI

TAB S

For Council Meeting January 21, 2021

Issue: Budget Amendments and Interim Financial Statements for the First Quarter Ending December 31, 2020

Action: Approve Budget Amendments and Interim Financial Statements for Quarter Ending December 31, 2020

Budget Impact: None

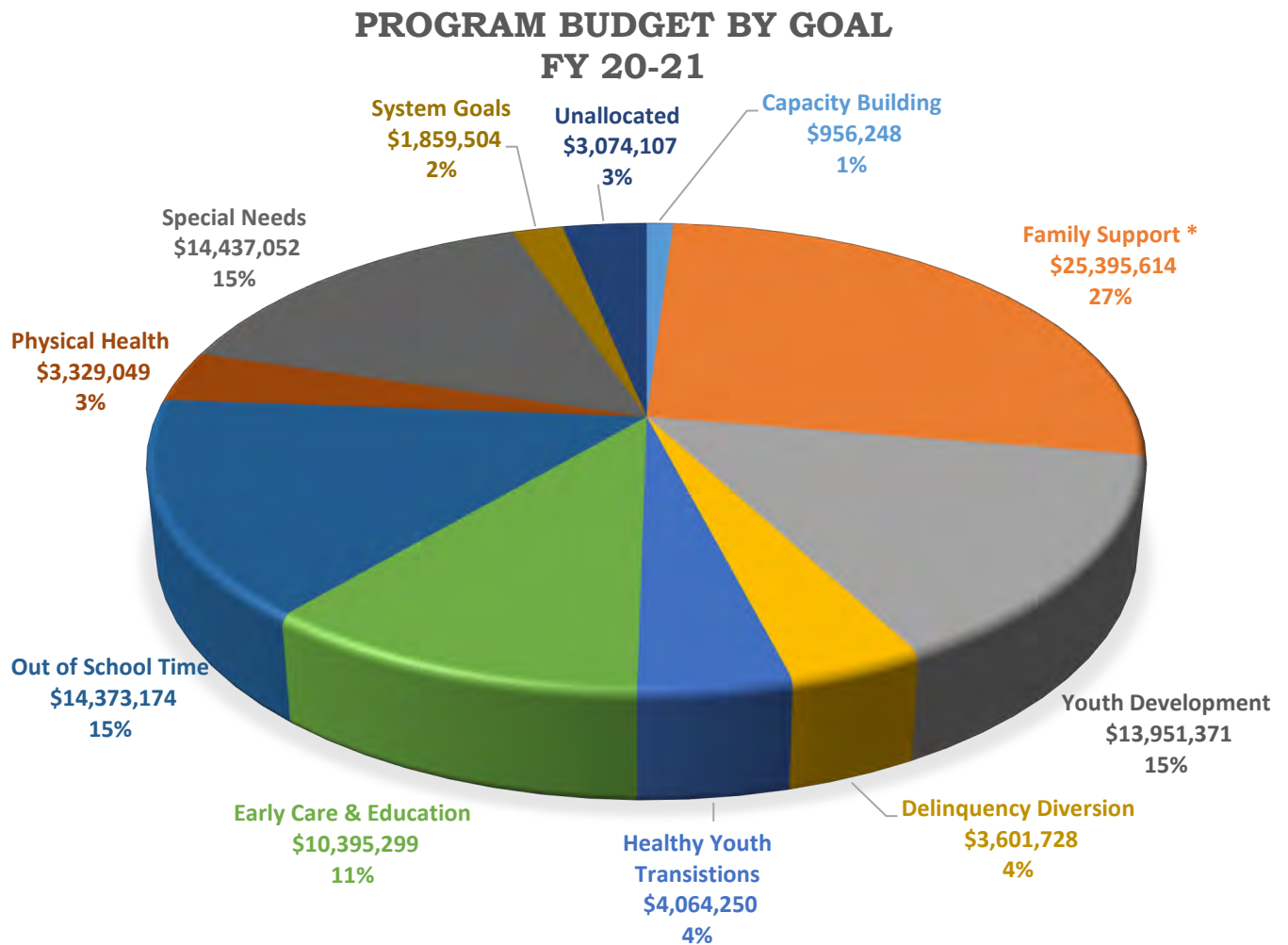
Background: The First Quarter Budget Amendments and Interim Financial Statements through December 31, 2020 are attached for your review and approval. While the statements are through the quarter's end, they only include expenditures for program services provided through November 2020 since programmatic billing runs a month behind. However, the administrative costs are presented through the end of December.

Current Status: The major financial highlights of the period include:

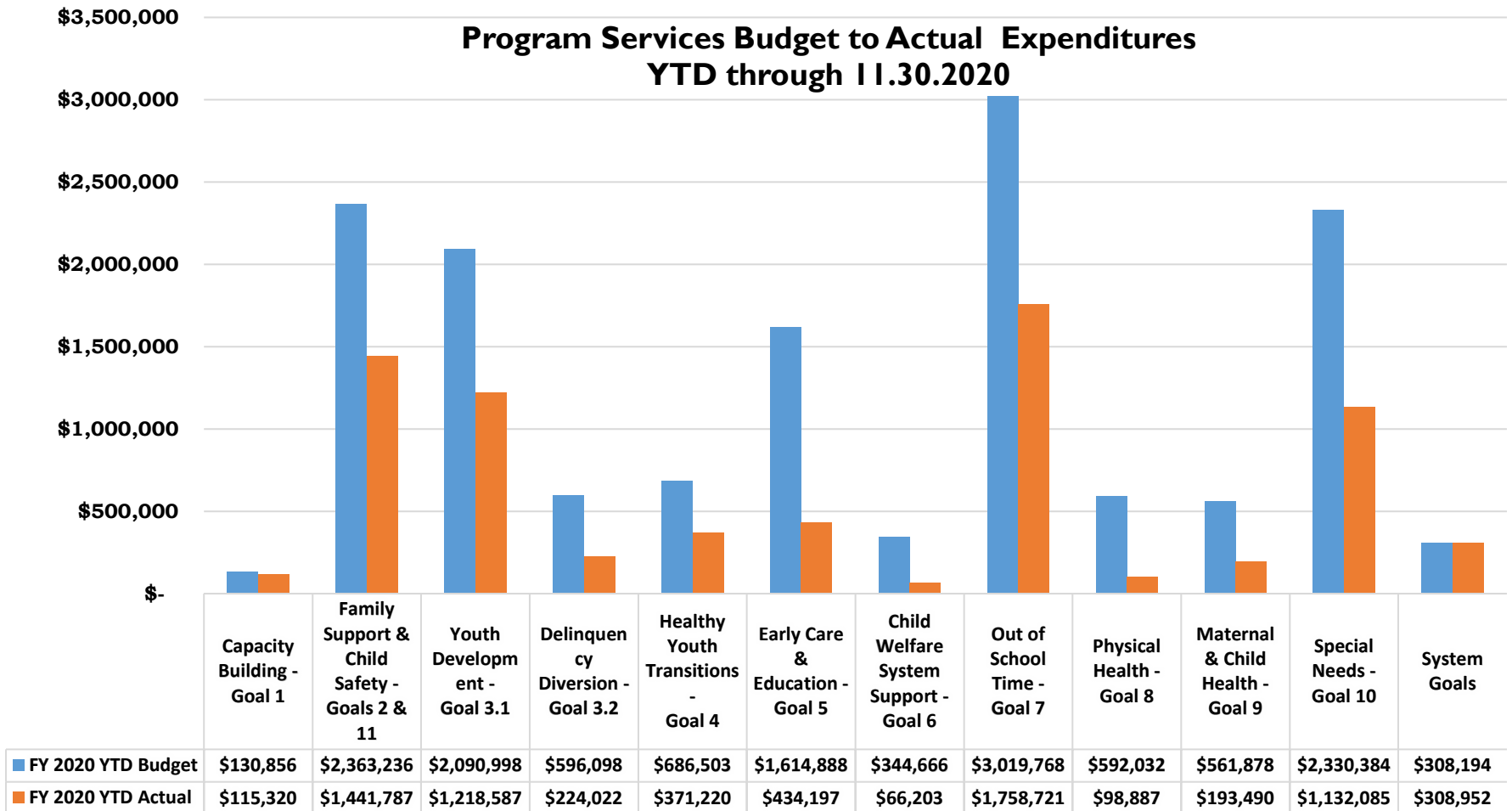
- **86% Of Revenue Collected:** As of December 31, 2020, CSC has collected \$84.2M in tax revenue, which is approximately 86% of the of the \$98.3M annual tax revenue budget and at a rate that is on par with collections this time last fiscal year. Most of the tax revenues are received in the month of December as many property owners take advantage of the 4% discount for paying their taxes promptly.
- **CRA Payments Decreased:** The first quarter's financial statements include CRA payments as these fees were due on December 31, 2020. The CRA fees for fiscal year 2020-21, is \$2,621,916.55 and reflects a 10% decrease when compared to the amount paid last fiscal year. The decrease is attributable to a reduction in Hollywood Beach CRA TIF and the termination of the Ft Lauderdale Beach CRA.
- **Program Services Expenditures off to a Slow Start:** The Program Goals report, (starting on page 6) shows that utilization for most CSC-funded programs started off the new fiscal year a bit slower than normal due to the continuing effects of COVID. The slow execution of contracts, coupled with contracts now being reimbursed on a cost basis rather than units, has slowed down the process for everyone. Thus, you will see that many November invoices are yet to be fully

processed by the deadline and a few providers still have not billed October. However, things are beginning to pick up. For those programs that have large variances between Percent of Budget and Ideal, comments are noted outlining the individual circumstances for that program.

- The charts below provide a visual breakdown of the FY20/21 annual budget for program services as well as a comparison of the budgeted and actual year to date program expenditures.



Note: * Family Support includes; Family Strengthening, Maternal Child Health, Child Welfare & Child Safety



- Recommended Action:** Approve Budget Amendments and Financial Statements for Period Ending December 31, 2020.



**BUDGET AMENDMENTS
For The First Quarter Ended
December 31, 2020**

Submitted to Council Meeting January 21, 2021



Children's Services Council of Broward County Budget Amendments for Period Ended December 31, 2020

Description	Beginning Budget Annualized	Total Amendments	Ending Budget Annualized	Comments
Budget Amendments reflected in the financial statements:				
Carryforwards:				
Service Goals:				
Organization & Program Quality, Goal 1.1.2	\$ 378,275.00	\$ 21,696.00	\$ 399,971.00	Carryforward from FY20- CA 11/19/20 - Groundwater & Leadership trainings.
Negative Impact of Trauma, Goal 2.1.3	\$ 3,756,116.00	\$ 2,377,360.00	\$ 6,133,476.00	Carryforward from FY20- CA 11/19/20 - AEAP Grant proceeds.
EITC/Hunger/Prosperity, Goal 2.2.1	\$ 769,892.00	\$ 43,301.00	\$ 813,193.00	Carryforward from FY20- CA 11/19/20 - ELC Leverage.
Subsidized Childcare, Goal 5.1.1	\$ 8,610,700.00	\$ 268,689.00	\$ 8,879,389.00	Carryforward from FY20- CA 11/19/20 - ELC Vulnerable Population.
Legal Issues / Adoption, Goal 6.1.2	\$ 1,781,818.00	\$ 332,249.00	\$ 2,114,067.00	Carryforward from FY20- CA 11/19/20 - Title IVE Revenue.
Out-of-School, Goal 7.1.2	\$ 13,960,862.00	\$ 4,200.00	\$ 13,965,062.00	Carryforward from FY20- CA 11/19/20 - PATH Training.
School Health, Goal 8.1.1	\$ 1,710,510.00	\$ 126,292.00	\$ 1,836,802.00	Carryforward from FY20- CA 11/19/20 - New School Health staffing models.
System Goals:				
Leadership/Resources-Strategic, Goal 1.2.1	\$ 58,400.00	\$ 9,000.00	\$ 67,400.00	Carryforward from FY20- CA 11/19/20 - Human Trafficking.
Reporting Application Software, Goal 1.2.2	\$ 203,771.00	\$ 37,538.00	\$ 241,309.00	Carryforward from FY20- CA 11/19/20 - SAMIS, CAPS, BI Reporting & other
Sponsorships, 2.1.1	\$ 75,000.00	\$ 6,000.00	\$ 81,000.00	Carryforward from FY20- CA 11/19/20 - Sponsorship.
Unallocated	\$ 1,574,107.00	\$ 1,500,000.00	\$ 3,074,107.00	Carryforward from FY20- CA 11/19/20 - Unallocated.
Program Support & General Administration:				
General Administration Salary/Benefits	\$ 2,896,892.00	\$ 67,500.00	\$ 2,964,392.00	Carryforward from FY20- CA 11/19/20 - Retirement and DROP payouts.
Equipment Repairs /Maintenance	\$ 107,201.00	\$ 5,227.00	\$ 112,428.00	Carryforward from FY20- CA 11/19/20 - Financial system consulting.
General Administration Consultant	\$ 75,327.00	\$ 14,500.00	\$ 89,827.00	Carryforward from FY20- CA 11/19/20 - Various staff trainings.
Capital Outlay:				
Computer Equipment / Software	\$ 360,497.00	\$ 12,500.00	\$ 372,997.00	Carryforward from FY20- CA 11/19/20 - SharePoint migration.
Furniture/ Equipment	\$ 10,000.00	\$ 10,000.00	\$ 20,000.00	Carryforward from FY20- CA 11/19/20 - Furniture.
Improvement other than Bldg.	\$ -	\$ 23,228.00	\$ 23,228.00	Carryforward from FY20- CA 11/19/20 - Building Ionization.
TBD		\$ 230,497.00	\$ 230,497.00	Carryforward from FY20- CA 11/19/20 - Reserve for Technology projects.
Facilities Related:				
Building Related Expense	\$ -	<u>\$ 164,418.00</u>	\$ 164,418.00	Carryforward from Prior Fiscal Year CA 11/19/20 - Facilities reserves.
Total Carryforward from Prior Year		\$ 5,254,195.00		
October 2020 Amendments:				
Direct Programs:				
EITC/Hunger/Prosperity, Goal 2.2.1	\$ 813,193.00	\$ 250,000.00	\$ 1,063,193.00	Establish COVID-19 Emergency Fund- CA 10/15/20
Unallocated	\$ 3,324,107.00	\$ (250,000.00)	\$ 3,074,107.00	Reallocate to goal 2.2.1. - CA 10/15/20
November 2020 Amendments:				
Revenues:				
Local Collab. Events & Resources / REI	\$ 352,596.00	\$ 47,375.00	\$ 399,971.00	Revenue commitment for REI Workshops - CA 11/19/20.
Local Collab. Events & Resources / B2S	\$ 13,952,062.00	\$ 13,000.00	\$ 13,965,062.00	Revenue commitment for Back to School - CA 9/24/20.
Fed through State - AEAP	\$ 5,536,658.00	\$ 596,818.00	\$ 6,133,476.00	Revenue commitment for AEAP program - CA 5/21/20.



**INTERIM FINANCIAL STATEMENTS
For The First Quarter Ended
December 31, 2020**

Submitted to Council Meeting January 21, 2021



Children's Services Council of Broward County
Table of Contents
December 31, 2020

	Page
Balance Sheet.....	2
Statement of Revenues, Expenditures and Changes in Fund Balance.....	3
Budget to Actual (Budgetary Basis) - Annualized Fiscal Year End.....	4-5
Contracted Programs Goals Budget to Actual - Monthly.....	6-12
Notes to the Financial Statements.....	13



Children's Services Council of Broward County
Balance Sheet
December 31, 2020

ASSETS	General Fund	Prior Year
	December 31, 2020	December 31, 2019
ASSETS		
Current Assets:		
Cash	\$ 17,116,590.67	\$ 8,229,475.92
Investments (Note 3)	96,137,665.60	81,417,751.05
Accounts & Interest Receivable	40,103.80	30,775.42
Due from Other Governments	2,377,359.43	22,963.29
Prepaid Expenses	142,542.56	131,095.34
Total Current Assets	\$ 115,814,262.06	\$ 89,832,061.02
 LIABILITIES and FUND EQUITY		
Liabilities:		
Accounts Payable	774,085.09	1,083,034.48
Salaries & Wages Payable	353,289.08	323,564.24
Deferred Revenue	706,402.51	-
Total Liabilities	1,833,776.68	1,406,598.72
Fund Equity:		
Assigned for contracts/expenditures effective FY 21 (Note #4)	10,697,048.52	6,156,998.20
Assigned for Administration FY 21 (Note #5)	7,317,723.74	7,662,681.67
Assigned for Encumbrances FY 21	78,360,274.19	69,828,375.63
Committed For Building Fund (Note #6)	3,000,000.00	-
Unassigned Fund Balance: Minimum Fund Balance	10,453,745.00	10,125,617.70
Unassigned Fund Balance (Note #7)	4,151,693.93	(5,348,210.90)
Total Fund Equity	113,980,485.38	88,425,462.30
Total Liabilities and Fund Equity	\$ 115,814,262.06	\$ 89,832,061.02

Notes to the Financial Statements are an integral part of this statement



Children's Services Council of Broward County
Statement of Revenues, Expenditures and
Changes in Fund Balance
For October 2020 through September 2021

	December 2020 Actual	General Fund FY 2021 YTD Actual	General Fund FY 2020 YTD Actual (GF)
Revenues:			
Ad Valorem Taxes	\$ 71,458,310.97	\$ 84,420,752.92	\$ 79,903,715.78
Interest on Investments (Note#10)	5,196.48	14,993.09	181,067.86
Local Foundation(s)/Grant	-	835,683.24	812,963.29
Local Collab. Events & Resources	-	19,679.00	55,767.64
Training	400.00	1,285.00	3,440.00
Total Revenue	\$ 71,463,907.45	\$ 85,292,393.25	\$ 80,956,954.57
Expenditures:			
Contracted Programs:			
Total Program Services/Support (Note #8)	698,897.02	8,963,424.69	13,507,006.38
Total General Administration	270,005.89	882,173.57	842,808.75
Total Non-Operating	145,528.00	2,925,395.55	3,210,656.85
Total Capital Outlay	-	11,223.94	46,406.61
Total Expenditures	1,114,430.91	12,782,217.75	17,606,878.59
Excess of Revenues over Expenditures	\$ 70,349,476.54	72,510,175.50	63,350,075.98
Beginning Fund Balance		41,470,309.88	25,075,386.32
Ending Fund Balance		\$ 113,980,485.38	\$ 88,425,462.30



Children's Services Council of Broward County
Budget to Actual (Budgetary Basis)
Annualized - Fiscal Year Ended September 30, 2021

	FY 2021 Annual Budget	FY 2021 YTD Actual	FY 2021 Encumbrances	Annualized Encumbrances & Actual Exp.	Budget to Actual Variance	% of Actual Exp. Of Budget
Revenues:						
Local Sources:						
Ad Valorem Taxes	\$ 98,384,555.00	\$ 84,420,752.92	\$ -	\$ 84,420,752.92	\$ (13,963,802.08)	85.81%
Interest on Investments	200,000.00	14,993.09	-	14,993.09	(185,006.91)	7.50%
Fed thru State - Title IV E Legal Supports	332,249.00	-	-	-	(332,249.00)	0.00%
Fed Through State IV-E Foster Care	90,000.00	-	-	-	(90,000.00)	0.00%
Fed Through State IV-E Adoption	66,000.00	-	-	-	(66,000.00)	0.00%
Fed through State - AEAP	596,818.00	-	-	-	(596,818.00)	0.00%
Local Foundation(s)/Grant(s)	1,541,380.00	835,683.24	-	835,683.24	(705,696.76)	54.22%
Local Collab. Events & Resources	60,375.00	19,679.00	-	19,679.00	(40,696.00)	32.59%
Training	10,000.00	1,285.00	-	1,285.00	(8,715.00)	12.85%
Fund Balance	9,967,505.00	-	-	-	-	0.00%
Total Revenues	111,248,882.00	85,292,393.25	-	85,292,393.25	(15,988,983.75)	76.67%
Expenditures:						
Program Services:						
Direct Programs	95,437,396.00	7,369,270.69	77,371,076.79	84,740,347.48	10,697,048.52	88.79%
Outcomes	32,000.00	11,375.00	-	11,375.00	20,625.00	35.55%
Program/Financial Monitors	68,000.00	-	-	-	68,000.00	0.00%
Total Program Services	95,537,396.00	7,380,645.69	77,371,076.79	84,751,722.48	10,785,673.52	88.71%
Program Support:						
Employee Salaries	4,711,431.00	1,142,170.86	-	1,142,170.86	3,569,260.14	24.24%
Employee Benefits	2,041,846.00	411,319.75	-	411,319.75	1,630,526.25	20.14%
Consulting	24,400.00	1,027.00	158.00	1,185.00	23,215.00	4.86%
Travel	50,000.00	530.66	-	530.66	49,469.34	1.06%
Software Maintenance	43,088.00	12,925.93	21,355.00	34,280.93	8,807.07	79.56%
Telephone	25,000.00	4,131.84	3,794.16	7,926.00	17,074.00	31.70%
Postage	3,000.00	250.71	1,749.29	2,000.00	1,000.00	66.67%
Advertising/Printing/Other	77,825.00	5,635.24	43,606.01	49,241.25	28,583.75	63.27%
Material and Supplies	7,770.00	-	750.00	750.00	7,020.00	9.65%
Dues and Fees	47,005.00	4,787.01	16,732.20	21,519.21	25,485.79	45.78%
Total Program Support	7,031,365.00	1,582,779.00	88,144.66	1,670,923.66	5,360,441.34	23.76%
Total Program Services/Support	102,568,761.00	8,963,424.69	77,459,221.45	86,422,646.14	16,146,114.86	84.26%



**Children's Services Council of Broward County
Budget to Actual (Budgetary Basis)
Annualized - Fiscal Year Ended September 30, 2021**

	FY 2021 Annual Budget	FY 2021 YTD Actual	FY 2021 Encumbrances	Annualized Encumbrances & Actual Exp.	Budget to Actual Variance	% of Actual Exp. Of Budget
General Administration:						
Employee Salaries	2,045,187.00	490,646.77	-	490,646.77	1,554,540.23	23.99%
Employee Benefits	919,205.00	192,945.76	-	192,945.76	726,259.24	20.99%
Legal Fees	40,000.00	1,276.50	38,723.50	40,000.00	-	100.00%
Auditors	35,500.00	27,000.00	8,500.00	35,500.00	-	100.00%
Other Consultants	89,827.00	2,100.00	25,000.00	27,100.00	62,727.00	30.17%
Insurance	59,017.00	15,932.29	-	15,932.29	43,084.71	27.00%
Telecommunications	63,000.00	11,755.09	43,597.88	55,352.97	7,647.03	87.86%
Rental - Equipment	44,474.00	4,519.53	16,454.47	20,974.00	23,500.00	47.16%
Building Operations (Note #8)						
Facilities Management	173,063.00	22,605.07	128,455.93	151,061.00	22,002.00	87.29%
Utilities	74,500.00	12,096.41	60,103.59	72,200.00	2,300.00	96.91%
Other Building Operations	181,227.00	365.00	12,855.00	13,220.00	168,007.00	7.29%
Equip/Software/Repair Maint	112,428.00	46,846.18	12,000.00	58,846.18	53,581.82	52.34%
Repairs and Maintenance	50,972.00	9,259.54	21,824.90	31,084.44	19,887.56	60.98%
Travel	35,000.00	40.37	-	40.37	34,959.63	0.12%
Postage	8,000.00	193.47	6,306.53	6,500.00	1,500.00	81.25%
Printing & Advertising	22,670.00	40.00	13,500.00	13,540.00	9,130.00	59.73%
Other Purchased Svc.	138,636.00	38,338.78	86,232.95	124,571.73	14,064.27	89.86%
Materials and Supplies	64,379.00	2,662.81	36,079.19	38,742.00	25,637.00	60.18%
Dues and Fees	41,640.00	3,550.00	5,611.80	9,161.80	32,478.20	22.00%
Total General Administration	4,198,725.00	882,173.57	515,245.74	1,397,419.31	2,801,305.69	33.28%
Non-Operating:						
Community Redevelopment Agency (Note#9)	3,433,652.00	2,621,916.55	-	2,621,916.55	811,735.45	76.36%
Prop Appraiser/Tax Coll Fees	631,519.00	303,479.00	328,040.00	631,519.00	-	100.00%
Total Non-Operating	4,065,171.00	2,925,395.55	328,040.00	3,253,435.55	811,735.45	80.03%
Capital Outlay:						
Computer Equipment/Software	372,997.00	11,223.94	14,539.00	25,762.94	347,234.06	6.91%
Furniture/Equipment	20,000.00	-	20,000.00	20,000.00	-	100.00%
Improvements Other Than Bldg.	23,228.00	-	23,228.00	23,228.00	-	100.00%
Total Capital Outlay	416,225.00	11,223.94	57,767.00	68,990.94	347,234.06	16.58%
Total Expenditures	\$ 111,248,882.00	\$ 12,782,217.75	\$78,360,274.19	\$ 91,142,491.94	\$ 20,106,390.06	81.93%

Notes to the Financial Statements are an integral part of this statement



**Children's Services Council of Broward County
Program Expenditures By Goals
Budget to Actual (Budgetary Basis)
For the Three Month Period Ended December 31, 2020**

	Program invoice - Prior Month		Fiscal Year 2020 - 2021				Ideal @	Comments
	November Budget	November Actual	Annualized Budget	YTD Actual Expenditures	Remaining Budget	% of Budget		
Servcies Goals:								
<i>Training/ Technical Assistance</i>								
Training	3,100.00	3,100.00	47,450.00	11,700.00	35,750.00	24.66%	16.67%	
Unallocated - Training			52,550.00		52,550.00	0.00%		
Total Training/ Technical Assistance	3,100.00	3,100.00	100,000.00	11,700.00	88,300.00	11.70%		
<i>Organization & Program Quality</i>								
Mini Grants	42,000.00	42,000.00	134,000.00	54,000.00	80,000.00	40.30%	16.67%	
Consultant			217,277.00	3,923.80	213,353.20	1.81%	16.67%	
Leadership Initiatives			40,000.00	4,000.00	36,000.00	10.00%	16.67%	
Unallocated-Support Organizational Development			8,694.00		8,694.00	0.00%		
Total Organization & Program Quality	42,000.00	42,000.00	399,971.00	61,923.80	338,047.20	15.48%		
<i>Fiscal Support</i>								
Com Reconstruction Housing FS Alex Rebb-Fam St	2,083.00	2,083.33	25,000.00	4,166.75	20,833.25	16.67%	16.67%	
Comm Based Connec/FS Alex Rebb-LT	769.00	769.00	9,228.00	1,538.00	7,690.00	16.67%	16.67%	
Community Based Connection FS Alex Rebb-PEACE	1,314.00		15,772.00	1,314.33	14,457.67	8.33%	16.67%	Pending Nov. invoice.
Ctr for Hearing FS KIDS-Fam St	399.00	398.83	4,786.00	797.66	3,988.34	16.67%	16.67%	
Ctr for Hearing FS KIDS-MOST SN	614.00	614.42	7,373.00	1,228.84	6,144.16	16.67%	16.67%	
Ctr for Hearing FS KIDS-STEP	643.00	643.25	7,719.00	1,286.50	6,432.50	16.67%	16.67%	
Ctr for Hearing FS KIDS-Yth Force	427.00	426.83	5,122.00	853.66	4,268.34	16.67%	16.67%	
HOMES FS KIDS HYT	594.00	593.92	7,127.00	1,187.84	5,939.16	16.67%	16.67%	
New Mirawood -FS KIDS -MOST	1,708.00	1,708.33	20,500.00	3,416.66	17,083.34	16.67%	16.67%	
Our Children Our Future FS Alex Rebb-Yth Force	1,010.00		12,125.00	1,010.42	11,114.58	8.33%	16.67%	Pending Nov. invoice.
So FL Hunger: Breakspot FS Meals on Wheels	776.00	776.33	9,316.00	1,552.66	7,763.34	16.67%	16.67%	
So FL Hunger: Mobile School Pantry	591.00	590.75	7,089.00	1,181.50	5,907.50	16.67%	16.67%	
Unallocated-Fiscal Sponsor			36,823.00		36,823.00	0.00%		
Total Fiscal Support	10,928.00	8,604.99	167,980.00	19,534.82	148,445.18	11.63%		
<i>Volunteers</i>								
Volunteer Broward	24,025.00		288,297.00	22,161.23	266,135.77	7.69%	16.67%	
Total Volunteers	24,025.00	-	288,297.00	22,161.23	266,135.77	7.69%		
Total Agency Capacity	80,053.00	53,704.99	956,248.00	115,319.85	840,928.15	12.06%		
<i>Reduce Abuse & Neglect</i>								
Advocacy Network on Disabilities	17,707.00		212,504.00	13,125.04	199,378.96	6.18%	16.67%	Pending Nov. invoice.
ARC, INC - PAT	54,341.00	46,675.42	652,103.00	107,313.58	544,789.42	16.46%	16.67%	
Boys & Girls Club	31,899.00		382,800.00	30,155.91	352,644.09	7.88%	16.67%	Pending Nov. invoice.
Boys Town South Florida	28,924.00	27,346.66	347,099.00	54,923.67	292,175.33	15.82%	16.67%	
Broward Behavioral Health Coalition(BYRC Match)	4,999.00		60,000.00	100.00	59,900.00	0.17%	16.67%	Pending Nov. invoice.
Broward Children's Center	11,889.00	3,693.23	142,677.00	7,129.08	135,547.92	5.00%	16.67%	Utilization impacted by COVID-19
Childrens Harbor	45,176.00		542,121.00	38,320.28	503,800.72	7.07%	16.67%	Invoice pending.
Comm Based Connec/FS Alex Rebb-LT	23,892.00	23,308.14	286,711.00	46,385.64	240,325.36	16.18%	16.67%	
Ctr for Hearing FS KIDS-Fam St	13,978.00	10,139.80	167,742.00	23,408.49	144,333.51	13.96%	16.67%	
Family Central w/KID-Nurturing	39,136.00	29,619.87	469,641.00	67,265.59	402,375.41	14.32%	16.67%	
Gulf Coast CC	71,610.00	55,769.24	859,327.00	123,888.89	735,438.11	14.42%	16.67%	
Henderson Beh Hlth-HOMEBUILDER	45,308.00		543,716.00	43,358.70	500,357.30	7.97%	16.67%	Invoice pending.
Henderson Beh Hlth-MST	50,521.00		701,842.00	87,083.00	614,759.00	12.41%	16.67%	Invoice pending.
Henderson Beh Hlth-PIP	10,181.00	1,000.00	122,182.00	1,200.00	120,982.00	0.98%	16.67%	Staff vacancy recently filed.
Hispanic Unity	40,692.00		488,309.00	30,098.41	458,210.59	6.16%	16.67%	Invoices pending. Delay in contract exec.
HOPE S FL			80,500.00		80,500.00	0.00%	16.67%	Invoices pending. Delay in contract exec.
Jack and Jill Children's Center	14,255.00	5,972.05	171,073.00	13,212.79	157,860.21	7.72%	16.67%	



**Children's Services Council of Broward County
Program Expenditures By Goals
Budget to Actual (Budgetary Basis)
For the Three Month Period Ended December 31, 2020**

	Program invoice - Prior Month		Fiscal Year 2020 - 2021				Ideal @	Comments
	November	November	Annualized	YTD Actual	Remaining	% of		
	Budget	Actual	Budget	Expenditures	Budget	Budget		
JAFCO-MST	49,225.00		590,715.00	47,909.17	542,805.83	8.11%	16.67%	Pending Nov. invoice.
Juliana Gerner & Assoc. Progr	27,641.00	24,620.00	331,716.00	49,581.52	282,134.48	14.95%	16.67%	
KIDS in Distress-HOMEBUILDERS	45,822.00		549,873.00	38,891.81	510,981.19	7.07%	16.67%	Pending Nov. invoice.
KIDS in Distress-KID FIRST & SAFE	109,183.00		1,310,202.00	84,561.93	1,225,640.07	6.45%	16.67%	Staff vacancy recently filed. Invoice pending.
Memorial Healthcare Sys-Teens	31,635.00	22,337.92	379,638.00	42,222.79	337,415.21	11.12%	16.67%	
Memorial Healthcare Sys-Ties	67,426.00	64,138.20	809,119.00	141,675.90	667,443.10	17.51%	16.67%	
PACE	21,070.00		252,840.00		252,840.00	0.00%	16.67%	Pending invoices due to contract amendment
Smith Mental Health Assoc-CBT Training	48,177.00	45,071.40	578,147.00	95,388.95	482,758.05	16.50%	16.67%	
Unallocated -Family Strengthening			63,277.00		63,277.00	0.00%		TBD
Total Reduce Abuse & Neglect	904,687.00	359,691.93	11,139,374.00	1,187,201.14	9,952,172.86	10.66%		
<i>Kinship Care/Non-Relative Care</i>								
Harmony Development Center	14,364.00		169,687.00	14,386.25	155,300.75	8.48%	16.67%	Pending invoice.
KIDS in Distress-KISS	52,092.00		601,120.00		601,120.00	0.00%	16.67%	Pending system set up.
Legal Aid Service-KISS	26,874.00		322,500.00		322,500.00	0.00%	16.67%	Pending system set up.
Mental Health America of So FL	12,868.00		149,918.00	6,313.17	143,604.83	4.21%	16.67%	Pending invoice.
Total Kinship Care/Non-Relative Care	106,198.00	-	1,243,225.00	20,699.42	1,222,525.58	1.66%		
<i>Trauma</i>								
Broward Behavioral Health Ctr	41,666.00		500,000.00		500,000.00	0.00%	16.67%	Pending system set up.
Children's Bereavement Ctr	5,259.00	2,973.37	63,114.00	8,635.17	54,478.83	13.68%	16.67%	
JAFCO-Community Wellness Cntr - CSC	6,666.00	6,191.72	80,000.00	13,290.18	66,709.82	16.61%	16.67%	
JAFCO-Community Wellness Cntr Consultant	81,409.00	66,067.39	976,925.00	132,067.23	844,857.77	13.52%	16.67%	
Community Meetings			200.00	200.00	-	100.00%	100.00%	
Unallocated - Trauma			4,403,237.00		4,403,237.00	0.00%		
Total Trauma	135,000.00	75,232.48	6,133,476.00	180,192.58	5,953,283.42	2.94%		
<i>EITC/Hunger/Prosperity</i>								
CCB-SE FL Common Eligibility Unit			10,000.00		10,000.00	0.00%		Provider bills once a year.
Community Enhancement Collaboration			61,040.00	6,288.37	54,751.63	10.30%		
DeliverLean Care COVID 11/20			58,240.00		58,240.00	0.00%		Pending invoice.
FLIPPANY			90,821.00		90,821.00	0.00%		Pending contract
Harvest Drive			45,000.00	15,014.43	29,985.57	33.37%		
Hispanic Unity	26,727.00		320,727.00		320,727.00	0.00%		Pending invoices. Service starts Jan - May.
So FL Hunger: Breakspot FS Meals on Wheels	11,091.00	4,421.36	133,091.00	9,841.22	123,249.78	7.39%		
So FL Hunger: Mobile School Pantry	8,439.00	10,185.25	101,273.00	19,471.50	81,801.50	19.23%		
Unallocated Hunger			84,608.00		84,608.00	0.00%		
Unallocated Hunger - COVID			130,720.00		130,720.00	0.00%		
Unallocated - Prosperity			27,673.00		27,673.00	0.00%		
Total EITC/Hunger/Prosperity	46,257.00	14,606.61	1,063,193.00	50,615.52	1,012,577.48	4.76%		
Total Family Strengthening	1,192,142.00	449,531.02	19,579,268.00	1,438,708.66	18,140,559.34	7.35%		
<i>Youth Development</i>								
Com Reconstruction Housing FS Alex Rebb	37,917.00	32,121.61	455,000.00	69,127.17	385,872.83	15.19%	17.00%	
Community Access Ctr, Inc.	16,856.00	7,560.47	202,275.00	17,756.42	184,518.58	8.78%	17.00%	
Crockett Foundation, Inc	24,311.00	17,269.56	291,720.00	42,533.34	249,186.66	14.58%	17.00%	
Crockett Foundation, Inc - DeLuca Foundation	24,310.00	15,167.07	291,720.00	31,990.66	259,729.34	10.97%	17.00%	
Ctr for Hearing FS KIDS-Yth Force	14,957.00	8,069.13	179,480.00	17,241.20	162,238.80	9.61%	17.00%	
Firewall Ctr	19,560.00	14,426.22	234,720.00	32,336.82	202,383.18	13.78%	17.00%	



**Children's Services Council of Broward County
Program Expenditures By Goals
Budget to Actual (Budgetary Basis)
For the Three Month Period Ended December 31, 2020**

	Program invoice - Prior Month		Fiscal Year 2020 - 2021				Ideal @	Comments
	November	November	Annualized	YTD Actual	Remaining	% of		
	Budget	Actual	Budget	Expenditures	Budget	Budget		
Firewall Ctr - DeLuca Foundation	19,560.00	12,317.60	234,720.00	27,491.29	207,228.71	11.71%	17.00%	
HANDY	40,591.00	27,878.99	487,095.00	58,509.95	428,585.05	12.01%	17.00%	
Hanley Ctr Foundation	2,545.00	2,545.42	30,545.00	5,090.84	25,454.16	16.67%	17.00%	
Harmony Development Ctr, Inc.	34,298.00		411,570.00	25,994.14	385,575.86	6.32%	17.00%	Pending Nov. invoice.
Hispanic Unity	120,003.00	56,684.95	1,440,040.00	124,822.94	1,315,217.06	8.67%	17.00%	
Memorial Healthcare Sys	46,863.00		562,350.00	38,789.61	523,560.39	6.90%	17.00%	Pending Nov. invoice.
Memorial Healthcare System - DeLuca Foundation	18,745.00		224,940.00	13,685.96	211,254.04	6.08%	17.00%	Pending Nov. invoice.
Opportunities Ind Ctrs/OIC	26,570.00		318,850.00	26,539.01	292,310.99	8.32%	17.00%	Pending Nov. invoice.
Our Children Our Future FS Alex Rebb	14,434.00	10,409.79	173,220.00	19,903.17	153,316.83	11.49%	17.00%	
Urban League of BC	23,666.00		283,990.00	16,198.10	267,791.90	5.70%	17.00%	Pending Nov. invoice.
West Park, City of	20,166.00		242,000.00		242,000.00	0.00%	17.00%	Pending invoices
YMCA of S FL	55,580.00	27,240.44	666,960.00	70,407.59	596,552.41	10.56%	17.00%	
Wyman TOP Training			8,000.00		8,000.00	0.00%		Provider bills annually in July
Total Youth Development	560,932.00	231,691.25	6,739,195.00	638,418.21	6,100,776.79	9.47%		
LEAP High School								
Firewall Ctr	10,882.00	7,983.12	130,585.00	17,168.92	113,416.08	13.15%	15.00%	
Hispanic Unity	79,538.00	52,220.13	954,450.00	112,248.24	842,201.76	11.76%	15.00%	
Motivational Edge	4,242.00		50,909.00	1,823.21	49,085.79	3.58%	15.00%	Utilization impacted by COVID-19
YMCA of S FL	215,565.00	125,854.61	2,586,780.00	302,504.67	2,284,275.33	11.69%	15.00%	
Total LEAP High School	310,227.00	186,057.86	3,722,724.00	433,745.04	3,288,978.96	11.65%		
Youth Employment								
CareerSource Broward	54,936.00		1,944,577.00	6,429.42	1,938,147.58	0.33%		Summer program.
Total Youth Employment	54,936.00	-	1,944,577.00	6,429.42	1,938,147.58	0.33%		
Learning Together/ PEACE								
Community Based Connection FS Alex Rebb	40,834.00		490,000.00	32,276.98	457,723.02	6.59%	16.67%	Pending Nov. invoice.
Crockett Foundation, Inc	20,258.00	15,515.24	243,100.00	33,412.43	209,687.57	13.74%	16.67%	
Harmony Development Ctr, Inc	14,750.00		177,000.00	12,406.59	164,593.41	7.01%	16.67%	Pending Nov. invoice.
Smith Community MH	43,562.00	32,636.90	522,750.00	61,898.39	460,851.61	11.84%	16.67%	
Total Learning Together/ PEACE	119,404.00	48,152.14	1,432,850.00	139,994.39	1,292,855.61	9.77%		
Youth Leadership Development								
First Call for Help	2,500.00	2,500.00	30,000.00	5,000.00	25,000.00	16.67%	16.67%	
FL Childrens 1st	568.00	400.00	6,822.00	800.00	6,022.00	11.73%	16.67%	
FLITE (FT Laud Indepen Training & Education)	6,250.00		75,000.00		75,000.00	0.00%	16.67%	New contract.
Unallocated Yth Leadership Development			203.00		203.00	0.00%		
Total Youth Leadership Development	9,318.00	2,900.00	112,025.00	5,800.00	106,225.00	5.18%		
Diversion Programs								
Broward Sheriff's Office	66,436.00		797,236.00		797,236.00	0.00%	16.67%	Pending Nov. invoice.
Camelot CC	28,895.00	23,724.50	346,735.00	42,122.00	304,613.00	12.15%	16.67%	
Harmony Development Ctr, Inc	18,989.00		227,964.00	15,667.01	212,296.99	6.87%	16.67%	Pending Nov. invoice.
Henderson Behavioral Health	30,581.00	14,412.12	366,986.00	32,396.38	334,589.62	8.83%	16.67%	
Juliana Gerner & Assoc. Progr	30,853.00	30,883.88	370,248.00	60,039.69	310,208.31	16.22%	16.67%	
Memorial Healthcare Sys	49,625.00		595,509.00	40,603.04	554,905.96	6.82%	16.67%	Pending Nov. invoice.
PACE Center for Girls	17,928.00		215,133.00	13,062.22	202,070.78	6.07%	16.67%	Low referrals .Pending invoice.
Smith Mental Health Association.	29,293.00		351,529.00	20,131.64	331,397.36	5.73%	16.67%	Low referrals .Pending invoice.
Urban League of BC	25,449.00		305,388.00		305,388.00	0.00%	16.67%	Pending invoices due to contract amendment
Training			25,000.00		25,000.00	0.00%	16.67%	Trainings to be scheduled for 1st & 2nd qtr.
Total Diversion Programs	298,049.00	69,020.50	3,601,728.00	224,021.98	3,377,706.02	6.22%		



**Children's Services Council of Broward County
Program Expenditures By Goals
Budget to Actual (Budgetary Basis)
For the Three Month Period Ended December 31, 2020**

	Program invoice - Prior Month		Fiscal Year 2020 - 2021				Ideal @	Comments
	November Budget	November Actual	Annualized Budget	YTD Actual Expenditures	Remaining Budget	% of Budget		
Total Yth Development & Juvenile Div	1,352,866.00	537,821.75	17,553,099.00	1,448,409.04	16,104,689.96	8.25%		
<i>Independent Living Program</i>								
Camelot CC	34,773.00		417,286.00	28,786.10	388,499.90	6.90%	16.67%	Pending Nov. invoice.
FLITE (FT Laud Indepen Training & Education)	15,031.00		180,381.00	16,695.55	163,685.45	9.26%	16.67%	Pending Nov. invoice.
Gulf Coast CC	42,463.00		494,890.00	29,047.64	465,842.36	5.87%	16.67%	Pending Nov. invoice.
HANDY	61,387.00	47,593.73	736,650.00	102,514.10	634,135.90	13.92%	16.67%	
Harmony Development Ctr, Inc.	34,523.00		408,286.00	24,058.37	384,227.63	5.89%	16.67%	Pending Nov. invoice.
Henderson BH-Wilson Gardens	19,990.00		239,887.00	12,457.35	227,429.65	5.19%	16.67%	Pending Nov. invoice.
HOMES FS KIDS HYT	8,484.00	8,184.75	101,818.00	13,472.37	88,345.63	13.23%	16.67%	
Memorial Healthcare Sys	61,891.00		686,530.00	65,676.76	620,853.24	9.57%	16.67%	Pending Nov. invoice.
Museum of Discovery/Science	8,311.00		99,726.00	6,867.13	92,858.87	6.89%	16.67%	Pending Nov. invoice.
PACE Ctr for Girls	23,114.00	21,632.68	274,375.00	42,081.57	232,293.43	15.34%	16.67%	
SunServe	33,285.00		399,421.00	29,563.33	369,857.67	7.40%	16.67%	Pending Nov. invoice.
Consultant			25,000.00		25,000.00	0.00%	16.67%	
<i>Total Independent Living Program</i>	<i>343,252.00</i>	<i>77,411.16</i>	<i>4,064,250.00</i>	<i>371,220.27</i>	<i>3,693,029.73</i>	<i>9.13%</i>		
Total Independent Living	343,252.00	77,411.16	4,064,250.00	371,220.27	3,693,029.73	9.13%		
<i>Subsidized Childcare</i>								
Early Learning Coalition	357,737.00		4,592,850.00	144,581.72	4,448,268.28	3.15%	16.67%	Pending Nov. invoice.
Early Learning Coalition - Vul Pop	334,820.00		4,286,539.00	155,336.60	4,131,202.40	3.62%	16.67%	Pending Nov. invoice.
<i>Total Subsidized Childcare</i>	<i>692,557.00</i>	<i>-</i>	<i>8,879,389.00</i>	<i>299,918.32</i>	<i>8,579,470.68</i>	<i>3.38%</i>		
<i>Training/TA Preschool Teachers</i>								
Family Central w KID	75,006.00		900,073.00	69,037.97	831,035.03	7.67%	16.67%	Pending Nov. invoice.
<i>Total Training/TA Preschool Teachers</i>	<i>75,006.00</i>	<i>-</i>	<i>900,073.00</i>	<i>69,037.97</i>	<i>831,035.03</i>	<i>7.67%</i>		
<i>Grade Level Reading</i>								
Children's Literacy Initiative			67,350.00		67,350.00	0.00%		
Kidvision			101,000.00	25,250.00	75,750.00	25.00%		
Reading & Math	20,025.00	20,546.83	180,224.00	32,962.22	147,261.78	18.29%	16.67%	
Volunteer Broward	7,231.00		91,095.00	7,028.67	84,066.33	7.72%	16.67%	Pending invoice.
Broward Reads for the Record Supplies-Books			60,000.00		60,000.00	0.00%		Event held in the summer.
Broward Reads Initiative			81,556.00		81,556.00	0.00%		
Unallocated			34,612.00		34,612.00	0.00%		
<i>Total Grade Level Reading</i>	<i>27,256.00</i>	<i>20,546.83</i>	<i>615,837.00</i>	<i>65,240.89</i>	<i>550,596.11</i>	<i>10.59%</i>		
Total Literacy Early Education	794,819.00	20,546.83	10,395,299.00	434,197.18	9,961,101.82	4.18%		
<i>Adoptive/Foster Parent Recruit</i>								
Forever Families/Gialogic	15,021.00	15,020.83	180,250.00	45,062.49	135,187.51	25.00%	25.00%	Includes Dec. invoice.
Heart Gallery of Broward	3,738.00	3,737.58	44,851.00	11,212.74	33,638.26	25.00%	25.00%	Includes Dec. invoice.
<i>Total Adoptive/Foster Parent Recruit</i>	<i>18,759.00</i>	<i>18,758.41</i>	<i>225,101.00</i>	<i>56,275.23</i>	<i>168,825.77</i>	<i>25.00%</i>		
<i>Legal Issues / Adoption</i>								
Legal Aid of Broward County	148,484.00		1,781,818.00		1,781,818.00	0.00%	16.67%	Pending invoices.
Unallocated - Legal Rep child welfare			332,249.00		332,249.00	0.00%		
<i>Total Legal Issues / Adoption</i>	<i>148,484.00</i>	<i>-</i>	<i>2,114,067.00</i>	<i>-</i>	<i>2,114,067.00</i>	<i>0.00%</i>		
<i>Expedite Permanency</i>								
Henderson Behavioral Health	5,090.00	4,327.52	61,091.00	9,927.84	51,163.16	16.25%	16.67%	
<i>Total Expedite Permanency</i>	<i>5,090.00</i>	<i>4,327.52</i>	<i>61,091.00</i>	<i>9,927.84</i>	<i>51,163.16</i>	<i>16.25%</i>		
Total Child Welfare System Support	172,333.00	23,085.93	2,400,259.00	66,203.07	2,334,055.93	2.76%		
<i>Leadership/ Quality in OOS Prog</i>								



**Children's Services Council of Broward County
Program Expenditures By Goals
Budget to Actual (Budgetary Basis)
For the Three Month Period Ended December 31, 2020**

	Program invoice - Prior Month		Fiscal Year 2020 - 2021					Ideal @	Comments
	November	November	Annualized	YTD Actual	Remaining	% of			
	Budget	Actual	Budget	Expenditures	Budget	Budget	Nov		
FLCSC / MOTT-Lev	10,000.00	10,000.00	10,000.00	10,000.00	-	100.00%	16.67%		
<i>Total Leadership/Quality in OOS Prog</i>	10,000.00	10,000.00	10,000.00	10,000.00	-	100.00%			
<i>Out-of-School</i>									
Advocacy Network on Disabilities	8,739.00	7,069.66	104,873.00	14,271.18	90,601.82	13.61%	14.00%		
After School Program	331,435.00	79,288.86	3,977,224.00	195,888.23	3,781,335.77	4.93%	14.00%	Under-enrolled.	
Boys & Girls Club	92,862.00		1,114,344.00		1,114,344.00	0.00%	14.00%	Pending invoices.	
Community After School	29,611.00		356,005.00	46,169.06	309,835.94	12.97%	14.00%	Includes CRA \$.	
Deerfield CRA /w YMCA	21,040.00		252,483.00		252,483.00	0.00%	14.00%	Pending invoices.	
Hallandale CRA	617,887.00	617,886.90	618,254.00	617,886.90	367.10	99.94%	100.00%		
Hallandale, City of	13,614.00	6,742.21	163,368.00	31,535.74	131,832.26	19.30%	14.00%		
Hollywood Beach CRA	228,665.00	228,665.00	228,665.00	228,665.00	-	100.00%	100.00%		
Hollywood, City of	48,581.00	18,365.96	582,977.00	49,125.71	533,851.29	8.43%	14.00%		
Kids In Distress	16,342.00		196,112.00	17,858.92	178,253.08	9.11%	14.00%	Pending Nov. invoice.	
Margate CRA/w Comm After School	34,739.00		416,197.00		416,197.00	0.00%	14.00%	CRA \$ will be acct for at year end.	
Miramar, City of	10,176.00	2,669.77	122,111.00	7,882.23	114,228.77	6.45%	14.00%		
New Mirarood -FS KIDS -MOST	24,404.00	12,920.05	292,857.00	25,795.15	267,061.85	8.81%	14.00%		
Soref JCC	28,636.00	14,191.09	343,633.00	47,574.57	296,058.43	13.84%	14.00%		
Sunshine Aftercare Program	127,533.00	55,218.44	1,530,400.00	133,937.69	1,396,462.31	8.75%	14.00%		
YMCA of S FL	292,096.00	131,317.49	3,505,159.00	328,530.41	3,176,628.59	9.37%	14.00%		
Back to School Supplies			78,000.00		78,000.00	0.00%			
Consultant	3,600.00	3,600.00	70,400.00	3,600.00	66,800.00	5.11%	14.00%		
Unallocated MOST GP			12,000.00		12,000.00	0.00%			
<i>Total Out-of-School</i>	1,929,960.00	1,177,935.43	13,965,062.00	1,748,720.79	12,216,341.21	12.52%			
<i>Summer Program</i>									
<i>Total Summer Program</i>	-	-	398,112.00	-	398,112.00	0.00%		Summer only programs.	
Total Out-of-School Time	1,939,960.00	1,187,935.43	14,373,174.00	1,758,720.79	12,614,453.21	12.24%			
<i>School Health</i>									
Coral Springs CRA / Sierra	26,880.00		395,092.00		395,092.00	0.00%	16.67%	CRA \$ will be acct for at year end.	
Sierra Lifecare, Inc.	147,841.00		1,478,410.00		1,478,410.00	0.00%	16.67%	Oct. invoice submitted. November pending.	
<i>Total School Health</i>	174,721.00	-	1,873,502.00	-	1,873,502.00	0.00%			
<i>Water Safety/Drowning Prevention</i>									
Brow Health-Prevent Infant/Toddler Drowning	22,717.00	12,155.35	272,608.00	24,193.60	248,414.40	8.87%	16.67%		
Swim Central/Broward County	57,315.00		687,782.00	4,128.00	683,654.00	0.60%	16.67%	Pending Nov. invoice.	
<i>Total Water Safety/Drowning Prevention</i>	80,032.00	12,155.35	960,390.00	28,321.60	932,068.40	2.95%			
<i>Kid Care Insurance Outreach</i>									
Kid Care Outreach / BC Health Dept.	41,263.00	33,715.38	495,157.00	70,564.95	424,592.05	14.25%	16.67%		
<i>Total Kid Care Insurance Outreach</i>	41,263.00	33,715.38	495,157.00	70,564.95	424,592.05	14.25%			
Total Physical Health Services	296,016.00	45,870.73	3,329,049.00	98,886.55	3,230,162.45	2.97%			
<i>Screening/Assessment/Support</i>									
BRHPC-Healthy Families Broward	174,749.00		2,097,003.00		2,097,003.00	0.00%	16.67%	Staff Vacancies. TA provided.	
<i>Total Screening/Assessment/Support</i>	174,749.00	-	2,097,003.00	-	2,097,003.00	0.00%			
<i>Support Mothers w/Maternal Dep</i>									
Healthy Mothers/ Babies	46,776.00	53,349.59	561,323.00	90,372.81	470,950.19	16.10%	16.67%		
Memorial Healthcare Sys	42,528.00	38,952.60	510,350.00	77,579.73	432,770.27	15.20%	16.67%		
<i>Total Support Mothers w/Maternal Dep</i>	89,304.00	92,302.19	1,071,673.00	167,952.54	903,720.46	15.67%			
<i>Improve Fetal/Infant Mortality</i>									
Broward Hlthy Start-SAFE SLEEP	16,886.00	13,178.02	202,636.00	25,537.07	177,098.93	12.60%	16.67%		



**Children's Services Council of Broward County
Program Expenditures By Goals
Budget to Actual (Budgetary Basis)
For the Three Month Period Ended December 31, 2020**

	Program invoice - Prior Month		Fiscal Year 2020 - 2021				Ideal @	Comments
	November	November	Annualized	YTD Actual	Remaining	% of		
	Budget	Actual	Budget	Expenditures	Budget	Budget		
<i>Total Improve Fetal/Infant Mortality</i>	16,886.00	13,178.02	202,636.00	25,537.07	177,098.93	12.60%		
Total Maternal & Child Health	280,939.00	105,480.21	3,371,312.00	193,489.61	3,177,822.39	5.74%		
<i>SN-After School/Summer Program</i>								
After School Programs/ Quest	40,283.00	9,730.81	483,399.00	21,822.18	461,576.82	4.51%	14.00%	
Ann Storck Center	23,321.00	8,827.64	279,852.00	17,526.87	262,325.13	6.26%	14.00%	
ARC, INC	135,991.00		1,631,894.00	71,346.70	1,560,547.30	4.37%	14.00%	Pending Nov. invoice.
Broward Childrens Center	53,941.00	41,154.38	647,291.00	83,386.45	563,904.55	12.88%	14.00%	
Ctr for Hearing FS KIDS-MOST SN	23,332.00	12,096.47	279,982.00	23,019.52	256,962.48	8.22%	14.00%	
JAFCO			535,779.00	50,766.10	485,012.90	9.48%	14.00%	Mostly summer program
Pembroke Pines, City of			104,251.00		104,251.00	0.00%	14.00%	Summer only
Smith Community MH	76,116.00		913,402.00	64,549.32	848,852.68	7.07%	14.00%	
United Cerebral Palsy	60,807.00		729,686.00	36,158.89	693,527.11	4.96%	14.00%	
YMCA of S FL	381,489.00	174,960.50	4,577,866.00	434,203.42	4,143,662.58	9.48%	14.00%	
Unallocated After School/Summer Program			124,364.00		124,364.00	0.00%		
<i>Total SN-After School/Summer Program</i>	<i>795,280.00</i>	<i>246,769.80</i>	<i>10,307,766.00</i>	<i>802,779.45</i>	<i>9,504,986.55</i>	<i>7.79%</i>		
<i>STEP</i>								
ARC, INC	35,800.00		429,600.00	25,947.41	403,652.59	6.04%	10.00%	Invoice pending.
Ctr for Hearing FS KIDS-STEP	22,540.00	11,743.51	270,480.00	23,630.02	246,849.98	8.74%	10.00%	
Smith Community MH	24,834.00	10,728.53	298,008.00	21,323.17	276,684.83	7.16%	10.00%	
United Cerebral Palsy	68,989.00	43,012.11	827,868.00	76,168.25	751,699.75	9.20%	10.00%	
YMCA of S FL	58,884.00	22,971.91	706,608.00	62,844.51	643,763.49	8.89%	10.00%	
<i>Total STEP</i>	<i>211,047.00</i>	<i>88,456.06</i>	<i>2,532,564.00</i>	<i>209,913.36</i>	<i>2,322,650.64</i>	<i>8.29%</i>		
<i>Information/Referral Ntwk</i>								
First Call for Help BH	51,673.00		620,081.00	52,578.06	567,502.94	8.48%	16.67%	Pending Nov. invoice.
First Call for Help SN	66,921.00		803,050.00	48,894.50	754,155.50	6.09%	16.67%	Pending Nov. invoice.
<i>Total Information/Referral Ntwk</i>	<i>118,594.00</i>	<i>-</i>	<i>1,423,131.00</i>	<i>101,472.56</i>	<i>1,321,658.44</i>	<i>7.13%</i>		
<i>Respite Services-BREAK</i>								
Memorial Healthcare Sys (BH)	7,132.00	4,201.29	85,586.00	9,136.44	76,449.56	10.68%	16.67%	
Smith Community MH	7,334.00	4,582.70	88,005.00	8,783.61	79,221.39	9.98%	16.67%	
<i>Toal Respite Services-BREAK</i>	<i>14,466.00</i>	<i>8,783.99</i>	<i>173,591.00</i>	<i>17,920.05</i>	<i>155,670.95</i>	<i>10.32%</i>		
Total Physical/Developmental/BH Need	1,139,387.00	344,009.85	14,437,052.00	1,132,085.42	13,304,966.58	7.84%		
<i>Eliminate bullying and Choose</i>								
United Way - Choose Peace	3,731.00		44,775.00	3,078.40	41,696.60	6.88%	16.67%	Invoice pending.
<i>Total Eliminate bullying and Choose</i>	<i>3,731.00</i>	<i>-</i>	<i>44,775.00</i>	<i>3,078.40</i>	<i>41,696.60</i>	<i>6.88%</i>		
Total Child Safety	3,731.00	-	44,775.00	3,078.40	41,696.60	6.88%		
Grand Total Service Goals	7,595,498.00	2,845,397.90	90,503,785.00	7,060,318.84	83,443,466.16	7.80%		
System Goals:								
<i>Single Point of Entry</i>								
First Call for Help	31,847.00		382,169.00	25,026.93	357,142.07	6.55%	16.67%	Invoice pending.
<i>Total Single Point of Entry</i>	<i>31,847.00</i>	<i>-</i>	<i>382,169.00</i>	<i>25,026.93</i>	<i>357,142.07</i>	<i>6.55%</i>		
<i>Leadership/Resources-Strategic</i>								
Dues/Fees			500.00	450.00	50.00	90.00%		
Consultants	1,225.00	1,225.00	16,487.00	11,175.00	5,312.00	67.78%		
Unallocated-Strategic Plan			50,413.00		50,413.00	0.00%		
<i>Total Leadership/Resources-Strategic</i>	<i>1,225.00</i>	<i>1,225.00</i>	<i>67,400.00</i>	<i>11,625.00</i>	<i>55,775.00</i>	<i>17.25%</i>		
<i>Reporting Application Software</i>								



**Children's Services Council of Broward County
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For the Three Month Period Ended December 31, 2020**

	Program invoice - Prior Month		Fiscal Year 2020 - 2021				Ideal @	Comments
	November	November	Annualized	YTD Actual	Remaining	% of		
	Budget	Actual	Budget	Expenditures	Budget	Budget		
Taoti Creative	690.00	690.00	27,080.00	2,407.50	24,672.50	8.89%		
SAS			25,000.00	4,931.88	20,068.12	19.73%		
Web hosting	5,000.00	5,000.00	60,000.00	15,000.00	45,000.00	25.00%		
DS-Software as Service			78,823.00	78,823.00	-	100.00%		
Unallocated			50,406.00		50,406.00	0.00%		
<i>Total Reporting Application Software</i>	<i>5,690.00</i>	<i>5,690.00</i>	<i>241,309.00</i>	<i>101,162.38</i>	<i>140,146.62</i>	<i>41.92%</i>		
<i>Improve Provider Reporting</i>								
Unallocated- Improve Reporting			70,000.00		70,000.00	0.00%		
<i>Total Improve Provider Reporting</i>	<i>-</i>	<i>-</i>	<i>70,000.00</i>	<i>-</i>	<i>70,000.00</i>	<i>0.00%</i>		
<i>Integrated Data System</i>								
Unallocated - Integrated data system			20,000.00		20,000.00	0.00%		
<i>Total Integrated Data System</i>	<i>-</i>	<i>-</i>	<i>20,000.00</i>	<i>-</i>	<i>20,000.00</i>	<i>0.00%</i>		
Total Improve Coordination/Child Ser	38,762.00	6,915.00	780,878.00	137,814.31	643,063.69	17.65%		
<i>Sponsorships</i>								
Nova/SE University			7,500.00		7,500.00	0.00%		
Sponsorship	750.00	750.00	35,000.00	5,310.00	29,690.00	15.17%		
Sponsorship-High Traffic	6,000.00	6,000.00	38,500.00	6,000.00	32,500.00	15.58%		
<i>Total Sponsorships</i>	<i>6,750.00</i>	<i>6,750.00</i>	<i>81,000.00</i>	<i>11,310.00</i>	<i>69,690.00</i>	<i>13.96%</i>		
<i>Educate Taxpayers</i>								
BECON	200.00	200.00	31,600.00	200.00	31,400.00	0.63%		
MNetwork	9,075.00	9,075.00	110,000.00	26,487.50	83,512.50	24.08%		
Marketing	13,773.00	13,772.50	470,200.00	43,356.04	426,843.96	9.22%		
Printing			6,000.00		6,000.00	0.00%		
Sponsorships			115,700.00		115,700.00	0.00%		
Outreach Materials			23,800.00	8,000.00	15,800.00	33.61%		
<i>Total Educate Taxpayers</i>	<i>23,048.00</i>	<i>23,047.50</i>	<i>757,300.00</i>	<i>78,043.54</i>	<i>679,256.46</i>	<i>10.31%</i>		
<i>Advocacy/ Outreach</i>								
FLCSC Dues			80,000.00	80,000.00	-	100.00%		
Registration	199.00	199.00	424.00	424.00	-	100.00%		
Consultant			16,202.00		16,202.00	0.00%		
<i>Total Advocacy/ Outreach</i>	<i>199.00</i>	<i>199.00</i>	<i>96,626.00</i>	<i>80,424.00</i>	<i>16,202.00</i>	<i>83.23%</i>		
<i>Pub Communication w Sp Pop</i>								
ADA remediation			80,000.00		80,000.00	0.00%		
Special Needs Interpreter			19,000.00	1,360.00	17,640.00	7.16%		
Unallocated-Public Comm w/Spec			14,700.00		14,700.00	0.00%		
<i>Total Pub Communication w Sp Pop</i>	<i>-</i>	<i>-</i>	<i>113,700.00</i>	<i>1,360.00</i>	<i>112,340.00</i>	<i>1.20%</i>		
Total Public Awareness & Advocacy	29,997.00	29,996.50	1,048,626.00	171,137.54	877,488.46	16.32%		
<i>Maximize Leveraged Funds</i>								
Unallocated			30,000.00		30,000.00	0.00%	To be used as needed	
<i>Total Maximize Leveraged Funds</i>	<i>-</i>	<i>-</i>	<i>30,000.00</i>	<i>-</i>	<i>30,000.00</i>	<i>0.00%</i>		
Total Leveraging Resources	-	-	30,000.00	-	30,000.00	0.00%		
Grand Total System Goals	68,759.00	36,911.50	1,859,504.00	308,951.85	1,550,552.15	16.61%		
Unallocated General			3,074,107.00		3,074,107.00			
Program Goals Grand Total	\$ 7,664,257.00	\$ 2,882,309.40	\$ 95,437,396.00	\$ 7,369,270.69	\$ 88,068,125.31	7.72%		



Children's Services Council of Broward County
Notes to the Financial Statements
December 31, 2020

- (1) The Children's Services Council of Broward County ("CSC") budgets, as revenue, 95% of the property taxes levied, as allowed by state statute.
- (2) The modified accrual basis of accounting is utilized by CSC. Under the modified accrual basis, revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the liability is incurred, if measurable.
- (3) Funds invested in the SBA, and the Florida Palm (formerly the Florida Education Investment Trust Fund) accommodate pool participants with readily available cash. The pool follows GASB Statement No. 31 which outlines two options for accounting and reporting for money market investment pools as either "2a-7 like fund" or fluctuation of the net asset value ("NAV"). CSC accounts for investments funds using the first method.
- (4) Includes various pending contracts not yet encumbered such as new initiatives, Summer 2021, new RFP's occurring during the year, and other pending initiatives and items that do not lend themselves to be encumbered.
- (5) The reserved for administrative costs include projected expenditure for salary, fringe, travel, supplies, etc. for FY 2020/21
- (6) Fund Balance committed for Building Fund to prepare for future growth.
- (7) Unassigned fund balance represents the residual fund balance that has not been assigned to other funds, and is not restricted, committed or assigned for specific purposes within the General Fund. Unassigned fund balance changes as revenue is received and actual expenditures are incurred.
- (8) The accumulating balance in the Building Operations Budget to Actual is aggregating a reserve for capital improvements to be used as necessary.
- (9) The Ft Lauderdale Beach CRA ended which resulted in savings of \$445, 000. The Hollywood Beach CRA TIF reduction resulted in savings of \$367,000.
- (10) The interest earnings varied widely from the prior fiscal year due to timing of maturing instruments. Interest is not recognized until the instrument has fully matured.

TAB T



For Council Meeting

January 21, 2021

Issue: CSC Monthly Purchases for Administrative Operations

Action: Approve CSC Monthly/Annual Purchases

Budget Impact: See attached Report

Background: The State Statute creating and governing the CSC, Chapter 2000-461, as amended, states:

Section 6: No funds of the council shall be expended except by check as aforesaid, except the expenditure of petty cash or the issuance of checks made payable for sums no greater than \$5,000, shall be expended without prior approval of the council, in addition to the budgeting thereof.

The Council's procurement policies and procedures stipulate that expenditures are approved by the Council prior to being expended. As such, the financial system requires a Council Approval (CA) date at multiple points throughout the system including all processed payments. Internal controls for tracking expenditures in accordance with the statute are validated by auditors every year and there have been no significant deviations since the inception of the Council.

Since 2004 at the Council's direction, staff was instructed to only provide back-up material for purchases when the item is over \$10,000. As always, back-up for purchases below \$10,000 are available upon request.

Current Status: In accordance with policy, please find attached the Invoices, Travel, Purchase Orders, Sponsorships, etc. for the month of January, 2021. To facilitate reviewing the various purchases, staff has segregated the items into various categories. All purchases listed are with the budget approved by the Council at TRIM as amended from time to time.

Please note that items over \$10,000 have a specific Issue Paper or copy of the related back-up attached to further explain the expenditure. Additional information for **any** expenditure is available upon request.

Recommended Action: Approve CSC Monthly/Annual Purchases

Budget Impact: See attached Report



List of Invoices, Travel, Purchase Orders, Sponsorships, etc.
Submitted to the Children's Services Council
January 21, 2021

Vendor	Description	Amount	Comment (Back-up documentation is available upon request.)
Purchase Orders (greater than \$10,000): Back-up			
A. Grammarly Business	Annual Subscription -Team can compose credible, mistake-free writing	blank \$ 12,000.00	
B. WymanCenter, Inc	TOPS training for 2 staff @ \$6,250ea	\$ 12,500.00	From Unallocated to Service goal 3.1.1
Purchase Orders (less than \$10,000):			
Accordis Int'l Corp	SMARTnet renewal-- tech support for 2 firewalls \$990; Cisco Threat Defense 1yr subscription for 2 firewalls \$4,306	\$ 5,296.00	
CDWG	Samsung 8 Series - 65" Class (64.5" viewable) LED TV - 4K	\$ 690.00	
Go Daddy	10yr domain name - www.Browardcsc.org	\$ 201.00	
Google Storage	PAOD Publication Storage (@\$8.33 / month for 12 months)	\$ 99.99	
Gravic	Remark Software license and maintenance -1 yr. (4 @ \$181.25ea)	\$ 725.00	
Lenovo	Lenovo ThinkPad - (2 @\$1,250) and (6 @ \$1,110)	\$ 9,160.00	
New Directions	Employee Assistance Program (EAP) Annual Premium	\$ 1,903.00	
Noun Project.com	Annual Subscription	\$ 45.00	
Ross Leo	HIPPA training for CSC staff	\$ 1,500.00	
Stericycle - Shred it	Purge bins for document destruction	\$ 775.00	
Zoom	Video Conferencing (increase capacity by 3)	\$ 750.00	
Program Related Purchases:			
Children's Forum	2020-2021 FL Afterschool Network -- Mott matching fee	\$ 10,000.00	Previously approved 5/2020; Vendor name change.
Walmart	Gift cards (8 @\$25 ea.) for Trauma event attendees.	\$ 200.00	Service Goal 2.1.3
Facilities Operations:			
NABCO Entrances, Inc	Front entrance - Replace-- Heavy-Duty/Low-Energy ADA Swing Door Operator unit	\$ 5,000.00	
Employee Travel and Training:			
Erin Byrne; Andria Dewson; Adamma DuCille; Jeff Glover; Brooke Sherman; Dion Smith	Culture-centered Monday's in November 2020; 11/09/20-11/30/20; Virtual	\$ 474.00	
Maria Juarez	Greater Miami Chamber of Commerce; Homelessness Update Fireside chat; 12/2/20; Webinar	\$ 25.00	
Keisha Grey; Adamma DuCille; Carl Dasse	Tamarack Institute; An Asset Based Community Development Wkshop; 12/2-12/3/20; Virtual	\$ 793.00	
Monti Larsen	GFOA-Developing an RFP for an ERP System; 12/10/20; Webinar	\$ 85.00	
Adamma DuCille	FIU; 30th Annual Dr King Commemorative Celebration; 1/14/21; Online	\$ 20.00	
Keisha Grey; Sandra Bernard Bastien	Tamarack Institute; Community Engagement 2021; 1/19/21; Virtual	\$ 357.00	
Cindy Arenberg Seltzer	Statewide summit on Philanthropy; 2/3-2/5/21; Virtual	\$ 200.00	
Trainers/Materials (Service Goal 1.1.X) (Provide)			
Effective Edge Worldwide	Chat&Chew (4 part series)	\$ 4,000.00	Capacity Building
CE Broker	Renew CEU providership	\$ 200.00	
Log Me In	Virtual Trainings (March 2021- March 2022)	\$ 2,000.00	
Shari Thomas	Case Management	\$ 2,200.00	
Sponsorship			
Florida's Children First	Advocates for Children Training; The Brave New World of Out of Home Care in Florida; Feb 2021; Virtual	\$ 750.00	To discuss the topic of current rights afforded to children in child welfare and why it is important that they understand their rights with professionals who directly work with youth
Memberships:			
Florida Association of Professional Lobbyists	2021 Annual Membership	\$ 199.00	
National Youth Employment Coalition	2021 Annual Membership	\$ 2,500.00	
SFL Digital Alliance	2021 Annual Membership	\$ 500.00	
GFOA	2021 Annual Membership	\$ 350.00	

For Council Meeting January 21, 2021

Issue: Grammarly Business Writing Solution.

Action: Approve Subscription for Grammarly Business (Writing Solution).

Budget Impact: \$11,200 of \$18,979 Available in Software for FY 20/21.

Background: CSC Management is always looking for ways to improve the quality of our work products and the efficiency of production. Since much of the work of staff involves writing – contracts, monitoring reports, newsletters, Issue Papers, etc, management agreed it would be helpful to bring in a trainer to work with staff on grammar and establishing a consistent CSC style. Over the past fiscal year and continuing into this year, Dr. Sunny Munn has been providing writing workshops and coaching for all levels of staff. Dr. Munn recommended that CSC invest in an online tool which can seamlessly provide immediate feedback on grammar and punctuation while writing documents.

Current Status: Grammarly Business is by far the most accurate writing review tool available on the market. Microsoft Office offers an elementary grammar and document review tool, but it does not provide all the features that Grammarly offers to ensure that writing is clear and mistake-free. Grammarly provides a seamless integration to MS Office and web browser, allowing staff to access the grammar checker and plagiarism detection technology directly in Word, Outlook and the web browser. Additionally, Grammarly Business includes reports about everything from vocabulary metrics, writing productivity, as well as highly personalized recommendations to each user.

Grammarly is an on-line service subscription and this purchase will allow for an annual license for each staff member to use on their desk-top. After this initial year, staff will analyze the tool to ensure it is being regularly utilized and remains a value to the organization.

Recommended Action: Approve Subscription for Grammarly Business (Writing Solution).

For Council Meeting January 21, 2021

Service Goal:	3.1 Reduce risk factors associated with delinquency, teen pregnancy, substance abuse, school dropout, and other risky behaviors.
Objective:	3.1.1 Provide youth development programs that engage middle school students attending high-need schools to promote school and community attachment.
Issue:	Teen Outreach Program® (TOP®) Training Initiative
Action:	Approve 2 staff to attend the TOP® Training of Trainers (TOT).
Budget Impact:	\$12,500 of \$2,074,107 From Unallocated for FY 20/21

Background: In 2009, CSC became a certified TOP® replication partner and began offering the highly effective TOP® model in Youth FORCE programs, and the program component continues to be well received by both the youth and the provider staff. In order to facilitate efficient training of provider staff, CSC has maintained CSC certified TOP® trainers who are responsible for training provider staff to become certified TOP® facilitators, who are responsible for program implementation.

Wyman's national evidence-based TOP® is a positive youth development program component designed to build teens' educational success, life and leadership skills, and healthy behaviors and relationships. Weekly TOP® group sessions are offered for a minimum of one (1) hour each week for 25 weeks over a 32-week period. Lesson content includes emotion management, problem solving, goal setting, and adolescent health and wellness. Additionally, each youth participates in 20 hours of community service learning activities resulting in increased confidence, purpose, and connectedness to their communities.

Current Status: Due to the retirement of one CSC TOP® trainers and shifting responsibilities of other staff, there is a need for additional staff to become certified as TOP® trainers. The training is being held virtually on February 22 through February 26, 2021. It is recommended that 2 staff members attend the training in order to be positioned to train provider staff who will continue to implement this program component.

Recommended Action: Approve 2 staff to attend the TOP® Training of Trainers (TOT).

**The Broward Reads Coalition-Campaign for Grade Level Reading
Meeting Minutes
December 17, 2020**

9:30 a.m.

Meeting conducted via Zoom

I. Welcome and Introductions

The meeting was called to order at 9:36 a.m.

II. Updates

a) Early Learning Coalition (Renee Jaffe)

Renee Jaffe reported that ELC Broward received nearly \$10 million to enroll children from their waitlist which was at 3,400 in July. The hope is to enroll approximately 1,900 children. Roughly 215 children have been enrolled thus far. The school readiness program (the childcare subsidy program for low income families) still has low attendance (approximately 83%) for birth to four-year-old and some school aged children that are attending. There are still some school-aged children funded through ELC who are attending full-time while they attend school via virtual learning.

First-responder & Medical Personnel Program: This program will begin being phased out on December 31st but will continue over the next three months as the phase out continues.

VPK Enrollment: Enrollment is still ongoing but actual enrollment remains low despite there being upwards of 15,000 applications (actual enrollment is approximately 10,00 which is a 32% decrease when compared to last year). Renee shared that State actuaries reported recently that enrollment is anticipated to be about 59% of 4-year olds for this year compared to the typical 76%. There is an active outreach campaign for VPK this year, so the hope is that we'll see positive change in January.

Ms. Jaffe shared that a request will be made of OEL to see if they will allow the Coalitions to continue to reimburse VPK providers beyond the school year and into the summer as an extension of the school year program.

VPK Flex Program: The state approved extending virtual VPK which currently has about 50 programs participating.

A discussion ensued about learning loss being experienced by children particularly in the VPK and Kindergarten age groups. Dan Gohl (BCPS) shared that kindergarten students have been flagged as the having the highest rate of learning loss of all grade levels.

Cindy Arenberg Seltzer (CSC) stated the CSC is committed to supporting BCPS assist these students to achieve reading mastery all the literacy programs funded by the CSC. If there is need for more support in the next school year, more resources can be put in where necessary. Dan Gohl suggested that an effort should be made to get major institutional players to require municipalities to include a reading element for the next round of CARES Act funding which will be disbursed. It was decided that sub-committee would be formed with the four co-chairs to discuss the issue in a more focused way to address bringing all the resources to bear about what can be deployed.

b) Broward County Public Schools (Dan Gohl/Philip Shaver/Lori Canning)

Absenteeism: Dan Gohl shared that approximately 8,000 children did not enroll for this school year. It is very likely that there will be an incredible increase in both mobility of students and potentially homelessness in students due to the expiration of the eviction moratorium. Philip Shaver reported that 8,208 students had recorded 15 or more unexcused absences or the year. He shared further that Kindergarten and Grade 1 have the highest numbers of students who did not return this year. Thus, it is essential that all work toward reengagement of children in Pre-K, First and Second grade.

Mr. Shaver said the HEART program had 5,000 students identified for the entire year last year. By this time last year, they had already identified 3,000 of those students. This year they have only identified 1,800. Given the tougher economic conditions that exist this year, School District officials are very concerned that many students are lost. Carol Hattan (Vice Mayor of City of Davie) suggested a deeper involvement and participation in the Broward County Housing Council meetings which would provide access to all relevant stakeholders with a wealth of information to allow for comparison of data and information sharing.

There will be need for a concerted effort to reengage families to let them know it is safe to return to school. Penny Bernath suggested a PSA be created. A sub-committee was formed to include Sandra Bernard-Bastien (CSC), Lori Canning (BCPS) and Penny Bernath (SoFlo PBS) as the core. Others will be identified.

Emergency order: Lori Canning reported that an emergency order was received which required the identification of kindergarten eligible students with the goal of engaging them to maximize kindergarten readiness and support long-term

achievement. She shared further that BCPS will be working with ELC on their VPK outreach initiative which begins in January.

Dan Gohl explained that the State issued the emergency order for school districts to operate in Spring. Broward school district will operate an innovative program. BCPS must inform any student that's not making, "adequate academic progress" that they are supposed to come back to the classroom and strongly encourage them to return. They cannot be mandated to return, but the State has mandated that the school district reach out to every child and inform the parents that BCPS wants them to return.

Countdown to Kindergarten: Lori shared that the event is scheduled for April 17. Parker Playhouse will be the venue of choice. Social distancing will be observed if COVID protocols still prevail. If there is need to cancel, the event will be canceled. Anyone interested in being part of the committee should reach out to Lori Canning directly. A website will be created to specifically promote Kindergarten readiness.

Student Performance: Dan reported that the number of students who received one grade F is up by 10% and the number of students with two or more Fs is up by two and a half times. About one third of the students who were on distance learning in the first quarter have already returned to face to face instruction for second quarter. The team is now polling all the families for their preferences for the spring and, inviting every child who's not making progress to return to in-person schooling. BCPS will be offering winter break academies will be offering spring break academies or other kinds of support mechanisms.

Lori shared that she received a notification about CARES grant funding specifically for a reading intervention. The team will be working on a plan for K through 3 reading. There will also be a K through 12 reading plan that details if intervention possibilities if there are any deficiencies in phonics, phonemic awareness, fluency, comprehension. The plan is due at the beginning of January.

State Testing: Mr. Gohl reported that the State of Florida intends to give all Florida standards assessment exams in person only in April and May. At this point, there has been no suspension of the accountability system, which means unless schools get 95% participation, there are sanctions and school grades will be compromised. He shared he is advocating for complete suspension of the accountability system. In January, all English language learners are to return to be tested in person because the state will not allow remote testing.

c) Children's Services Council (Sandra Bernard-Bastien)

Sandra Bernard-Bastien reported that Broward County received County of the Year for Read for the Record. She thanked everyone for their contribution.

d) Broward County Libraries (Kimberly White)

Libraries have reopened to the public operating under new temporary hours.

The Books & Bears program still happened this year with 2,500 new books and teddy bears being sent to 68 different child care centers reaching approximately 2,500 students.

Summer planning has begun.

Grants: BCL received a mini grant for English for Families program to provide English classes for kids and their families. The Florida Communities Councils will be partnering with some program instructors from Broward County Public Schools ESL Department to implement that program. A second grant to address the digital divide for students in a targeted summer program using tablets was also received.

Kimberly reported 84,132 students are registered for library cards.

Beanstack: Schools have their licenses for Beanstack which is separate from the Library's license. During the summer, there was a program which allowed students to link their accounts in an effort keep the momentum generated from the summer competition going. A few different mini challenges have since been launched during the school year. The story book challenge was done using Beanstack this year and had 200 registrants. A mini read woke challenge for which approximately 450 students signed up. The Big Read will be done using Beanstack in January. The intention is to do something for Black History Month as well. Cindy Arenberg Seltzer suggested engaging those cities that committed to being Broward Reads cities to better promote Beanstack, possibly through an inter-city competition.

III. Community Updates

Bob Mayersohn (City of Parkland) reported that the city is planning to incorporate a story walk on a permanent basis.

Lori shared that the book distribution for the Read for the Record book *Evelyn Del Rey is Moving Away* is being scheduled for end of January. Carol Hatton will contact Lori to organize a distribution event for a local church.

Cindy Arenberg Seltzer thanked HandsOn Broward for their work recruiting volunteers for Read for the Record Day and thanked all committee members.

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IV. Meeting Schedule for FY 20-21:

Meetings will be conducted virtually unless otherwise stated. February 3, April 7, June 2, August 4, October 6

V. Adjourn Meeting

Meeting adjourned at 11:04 a.m.

TAB V



DRAFT

Special Needs Advisory Coalition (SNAC) - Meeting Minutes Thursday, December 3, 2020 @ 9:30am Meeting Held via Zoom

Chairs in Attendance:

Robin Bartleman (CSC Council Member / School Board Member); **Dr. Justin Kohlhagen** (JAFCO Children's Ability Center)

SNAC Members in Attendance:

2-1-1 Broward (Billie Morgan, Frank Isaza, Jose Serrano); **Advocacy Network on Disabilities** (Irenaida Diaz: **Advocates** (Lou Ruccolo, Robert Mayersohn); **Agency for Persons with Disabilities** (Milroy Senat); **Center for Independent Living** (Brian Johnson); **Arc Broward** (Shawn Preston, Liliana Ballesteros); **Autism Speaks Florida** (Stacey Hoaglund); **Broward County** (LaToya Davenport); **Broward County Public Schools** (Brian Norris, Michele Bonsanti, Natalie Neree, Sonja Clay, Stacy Wolfe, Theresa Spurlock); **Center for Hearing & Communication** (Olivia Angeli); **Children's Diagnostic Treatment Center** (Ellen Schrot); **Dan Marino Foundation** (Susan Morantes); **Equine-Assisted Therapies of South Florida** (David Plath); **Family Network on Disabilities** (Lisa Math); **GAPS Legal** (Michelle Kenney, Esq); **Memorial Hospital** (Berta Plantz, Laura Costa, Marilyn Camerota); **Project 10** (Lisa Friedman-Chavez); **YMCA South Florida** (Alison Rodriguez)

CSC Staff in Attendance:

Marissa Aquino – Planning & Evaluation Manager Special Needs; Piper Weber – Programs Manager; Megan Turetsky – Government Affairs Manager; Liza Khan – Sr. Programs Manager; Melissa Soza – Programs Manager; Dr. Joshua Caraballo – Research & Evaluation Manager; Dr. S. Lorenzo Benaine – Research & Evaluation Manager; Jessica Rincon – Programs Manager

I. Welcome & Introductions:

Robin Bartleman welcomed the committee members at 9:45 am and wished that the members are healthy and well. Robin announced she will be attending the SNAC meeting as often as she can and another Council Member will be appointed to represent CSC at the SNAC meetings.

II. Approval of Minutes:

A motion to approve the meeting minutes was made by Billie Morgan, seconded by Robin Bartleman.



III. Recognize Service of Robin Bartleman:

Robin Bartleman was recognized for her years of exemplary service as a SNAC co-chair and presented with a plaque of the SNAC appreciation. Robin Bartleman served on SNAC from 2005 – 2020.

Ellie Schrot, Shawn Preston, Robert Mayersohn, and Lou Ruccolo highlighted Robin's service on the Special Needs Advisory Coalition. They thanked her for advocating for all children and families. Members in the chat thanked Robin for her passion, advocacy, and support throughout the years. Robin thanked all the members for their hard work throughout the years. She will miss the members but will attend as often as she can to help with advocacy. She encouraged SNAC to invite families into SNAC projects and meetings.

The members were encouraged to contact Robin Bartleman for advocacy at Robin.Bartleman@myfloridahouse.gov

IV. Legislative:

Megan Turetsky, CSC Government Affairs Manager, reported Senator Jason Pizzo and Senator Jeff Brandes are Chair and Vice Chair, respectively, of the Criminal Justice committee, Senator Lauren Book continues to chair the Children, Families, and Elder Affairs Committee. Children's Week may be impacted due to the current Covid-19 pandemic. More information will be shared via email. Please contact Megan if you have further questions or need clarification.

Robert Mayersohn announced he is currently working to create a special needs business certification for businesses similar to the minority owned businesses. He is currently working with State Representative Ben Diamond who supports special needs related bills.

V. Community Roundtable COVID-19 Community Update:

Frank Isaza (211 Broward) reported that from April to September during the Covid-19 pandemic 211 had an increase in mental health related calls. Frank encouraged the community providers to continue to update agency information on the 211 portal. Frank also reported the special needs website is currently being redesigned with input from the SNAC workgroup.

A quick poll was conducted to determine how many utilize the 211 portal to provide agency updates and how are they providing services. For the question: Are you updating agency information into 211 Portal, 12 out of 16 reported Yes; 2 reported No, and 2 did not know. For the question: Please describe how your services are being offered, 10 out of 16 reported offering both virtual and face-to-face services; 6 reported offering only virtual services. For the question; Are you open to any new referrals? 15 out of 16 reported Yes, 1 reported No.



VI. 2021 SNAC Calendar / Workgroups

The 2021 SNAC meeting dates are posted on the CSC website. Marissa requested the members to check the website for zoom registration links and agenda. Marissa provided a link to locating the registration links <https://www.cscbroward.org/fiscal-year-2020-2021-special-needs-advisory-coalition-snac-meetings>.

Marissa (CSC) shared the SNAC Committee Chairs discussion to shift the focus of their committees to address the pressing issues related to the COVID 19 pandemic. Members are encouraged to bring any current challenges to the SNAC that would be addressed. Marissa also encouraged the committee to reach out to her with a challenge or a need in the community which they would like to be discussed at the following SNAC meeting. An example of the shift in focus provided at the meeting was the workgroup created by Robin and Piper to create a one-page flyer listing resources and learning pods to be distributed to parents and caregivers. Additionally, The Policy & Systems committee will meet to discuss legislative items. SNAC members suggested ad-hoc meetings that to address specific projects or issues. As issues are addressed, the committees can refocus on the objectives from the SN community assessment report.

Marissa reported there has been discussion regarding how members are receiving SNAC notices, reminders, and invites. Majority of the members are not utilizing the Results 4 Broward Children website which leads to members following up with Marissa for meeting information on the day of the meeting. A poll was taken on how preferred methods would like to receive SNAC notices. Out of 23 responses, 19 preferred receiving notices via Outlook: 2 would prefer using constant contact, 1 member preferred using the CSC community blast, and 1 preferred using Results 4 Broward's Children website.

VII. Next Meeting: January 7, 2021, at 9:30 via zoom

VIII. Adjourn

TAB W

CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

Nominating Committee Meeting

November 19, 2020 @ 11:55am

This meeting was held @ 6600 W. Commercial Blvd., Lauderhill, FL 33319
and by Zoom Webinar with public access by computer or phone

Minutes

Members in Physical Attendance:

Governor Appointee Cathy Donnelly (Chair); Governor Appointee David H. Kenton;
DCF Community Development Administrator Dawn Liberta

Members in Virtual Attendance:

Governor Appointee Jeffrey S. Wood

Staff in Attendance:

Cindy Arenberg Seltzer, President/CEO; Monti Larsen, COO; Sandra Bernard-Bastien;
Maria Juarez; Sue Gallagher; Marlando Christie; Laura Ganci; Dion Smith; Nancy Cohn;
Michelle Hamilton; Andrew Leone; Kathleen Campbell; Amy Jacques

Agenda:

I. Review Current List of Officers and Bylaws:

Ms. Donnelly drew Members' attention to the current list of officers and the Bylaws contained in the meeting information packet. She pointed out that officers are permitted to serve in a position for no more than two consecutive years, and that the current officers have been in those positions for two years.

II. Nominations for Chair/Vice Chair/Secretary:

Ms. Donnelly led a discussion to create a slate of nominees to propose to the full Council at its organizational meeting on January 21, 2021.

ACTION: Consensus was reached to propose a slate of officers to be nominated at the January organizational meeting that reflects Ms. Dawn Liberta as Chair, Judge Kenneth L. Gillespie as Vice Chair, and Dr. David H. Kenton as Secretary.

III. Adjournment

The meeting adjourned at 12:13pm.

TAB X

For Council Meeting January 21, 2021

Issue: Appointment of Committee Members for 2021
Action: New Chair to Appointment Committee Members for 2021
Budget Impact: N/A

Background: Every year, the Council holds its organizational meeting in January to elect officers and update Committee appointments for the new year.

Current Status: Upon approval of the 2021 officers, the new Chair will appoint Members to the 2021 Committees and designate Committee Chairs.

COMMITTEES	2020	2021
Executive	Donnelly, Powers, Gillespie, Furr	2021 Officers & Donnelly as Immediate Past Chair
Finance	Thaqi (Chair), Liberta, Powers, Schneider	Any changes?
Program Planning	Donnelly (Chair), Kenton, Liberta, Schneider	Any changes?
Nominating	Donnelly (Chair), Liberta, Schneider	Any changes?
Office Space	Furr (Chair), Donnelly, Powers, Schneider, Wood	Any changes?
By-Laws	Will be appointed as needed	Any changes?
Special Needs	Bartleman (Chair)	Need CSC Representative
Agency Capacity	Kenton (Co-Chair), Wood (Co-Chair), Runcie	Any changes?
Broward Reads	Furr (Co-Chair), Seltzer (Co-Chair), ELC Co-Chair and BCPS Co-Chair	Any changes?

Recommended Action: New Chair to Appointment Committee Members for 2021

TAB Y

For Council Meeting January 21, 2021

Issue: Annual Performance Report for Fiscal Year 2019/20

Action: For Your Information Only

Budget Impact: None

Background: The Council's approach to program evaluation is comprehensive, multi-tiered and includes the following key elements of the Results Based Accountability model:

- How Much Did We Do and How Well Did We Do It?
 - a. Programmatic Monitoring, conducted by Council staff and outsourced professionals with experience unique to their fields of practice, reviews a range of service elements including fidelity to the intervention model, participant/family engagement and satisfaction, program effectiveness, cultural sensitivity, funding utilization and analysis of overall service delivery and documentation.
 - b. Administrative Monitoring, conducted by experienced Council staff accountants, reviews the fiscal aspects of the contract, including personnel costs, budget-to-actual, background screening compliance, insurance, audit compliance and invoice accuracy and back-up documentation.
- Is Anybody Better Off?
 - a. Performance Measurement, conducted by experienced Council research and evaluation managers, begins with establishing appropriate targets based on national studies, best practice, and baseline data collected over time. Performance measurement is evaluated using a variety of designs including validated pre/post-test measurement tools, single point data collection at program completion or post successful completion, and survey administration to determine program effectiveness while providing data for comparison with local, state and national indicators. Data integrity is evaluated by timeliness, accuracy, and completeness of data entry and testing.

Current Status: The COVID-19 pandemic caused many CSC funded providers to dramatically change their service delivery models or shut down entirely at some point in 2020. As a result, program evaluation for fiscal year 19/20 was modified and expectations/targets were adjusted to reflect programs' inability to provide face to face services to participants and capture outcome data in many of the traditional ways. The enclosed Annual Performance Report displays year-end performance for individual programs with explanations of modifications to program delivery or design and for modifications made to program evaluation, as well as indications of when data was unavailable.

Cover pages for each service area contain "data stories" that include relevant information and interesting trends about specific program areas based on analyses of aggregate data obtained during the fiscal year. A summary spreadsheet for each service area with outcome performance by program and outcome is included at the back of the report. This summary spreadsheet also includes programs for which an individual program sheet was not provided due to data being unavailable for the year. Monitoring and ongoing reviews verify that these Council-funded programs continue to provide high quality services to Broward's children and families, with effective service interventions, sound fiscal management, and appropriate responsiveness to the needs of participants in the midst of a pandemic.

Recommended Action: None



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Children's
Services
Council
of Broward County

ANNUAL PERFORMANCE REPORT | FISCAL YEAR 2019-2020

20 Years Of Nurturing Children And Families.

6600 WEST COMMERCIAL BLVD, LAUDERHILL, FL. 33319 | (954) 377-1000 | INFO@CSCBROWARD.ORG | CSCBROWARD.ORG

MISSION STATEMENT

To provide the leadership, advocacy and resources necessary to enhance children's lives and empower them to become responsible, productive adults through collaborative planning and funding of a continuum of quality care.



TABLE OF CONTENTS

TAB 1	MATERNAL & CHILD HEALTH	1
TAB 2	FAMILY SUPPORTS	5
TAB 3	CHILD WELFARE SUPPORTS	37
TAB 4	PROSPERITY	42
TAB 5	WATER SAFETY	48
TAB 6	LITERACY & EARLY EDUCATION	51
TAB 7	SCHOOL HEALTH	57
TAB 8	ELEMENTARY SCHOOL INITIATIVES (GENERAL POPULATION)	59
TAB 9	OUT-OF-SCHOOL TIME INITIATIVES (SPECIAL NEEDS)	73
TAB 10	MIDDLE SCHOOL INITIATIVES	84
TAB 11	HIGH SCHOOL INITIATIVES	105
TAB 12	SPECIAL NEEDS (STEP)	109
TAB 13	HEALTHY YOUTH TRANSITIONS & INDEPENDENT LIVING	116
TAB 14	DELINQUENCY DIVERSION	128
TAB 15	CHILDREN'S HEALTH INSURANCE	138
TAB 16	SIMPLIFIED POINT OF ENTRY	140
TAB 17	CAPACITY BUILDING	144
	SUMMARY OF PERFORMANCE MEASUREMENTS	149



GOAL

Ensure a continuum of maternal and child health services for at-risk families.

RESULT

Children are mentally and physically healthy.

MATERNAL & CHILD HEALTH PROGRAMS

Mothers Overcoming Maternal Stress (MOMS)

- Designed to decrease pre/post-natal depression and/or anxiety, promote maternal/child bonding, increase parenting skills, and decrease risk of child abuse and neglect.
- Address resistance to engagement due to the stigma around clinical symptoms.
- Provide intensive mental health treatment and support to address high rates of abuse among infants' birth to 1.

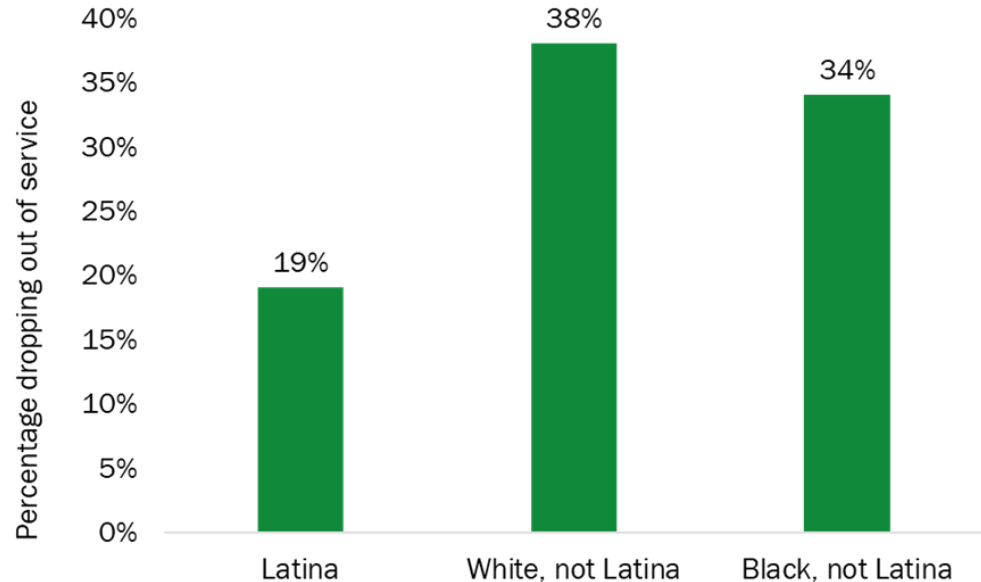
Safe Sleep

- Safe Sleep (includes Cribs for Kids) provides cribs and education on safe sleeping practices to low income families. The program also provides Model Behavior Training to hospital staff and safe sleep practices/risk reduction trainings to the community at large.

* Due to the ongoing COVID-19 pandemic which began in March 2020, MOMS providers had to dramatically change their service delivery models during FY 19/20. As a result, numbers served, utilization, and performance measures were impacted and do not reflect a typical year of program delivery. Thresholds for outcome data collection have been modified across these programs to account for the effects the pandemic.

DATA STORY

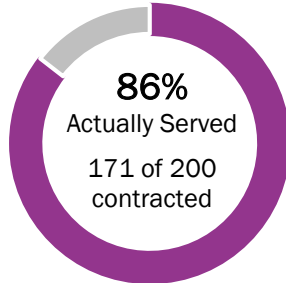
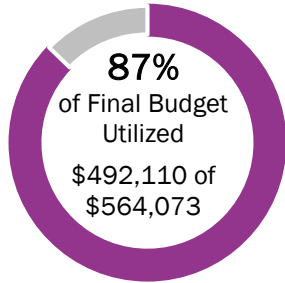
In FY 19/20, **Latina** mothers were **half as likely to drop out** of the MOMS programs than were White and Black non-Latina mothers.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Healthy Mothers Healthy Babies (HMHB), Mothers Overcoming Maternal Stress (MOMS) program is in its first year providing services under the 2019 Family Supports RFP. The MOMS program provides quality in-home services in North and Central Broward County to pregnant women and/or women with children less than one year of age who are experiencing pre and/or postnatal maternal emotional distress. The program utilizes a combination of Cognitive Behavioral Therapy (CBT), the Nurturing Parenting Program (NPP) curriculum and/or the Circle of Security best practice models for this population in need of intensive, weekly services.

Program review reflected effective and engaging delivery of therapeutic interventions, parent groups, and family building events. The provider successfully transitioned to offering virtual / remote services in response to the pandemic. Satisfaction surveys reflected a high level of satisfaction with services.

The program had difficulty recruiting and engaging new clients when they switched to virtual services due to the pandemic, resulting in lower utilization and numbers served.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Families that participated in all program requirements.



Mothers who reported fewer symptoms of depression and/or anxiety.



Infants and children that scored within range for developmental milestones.



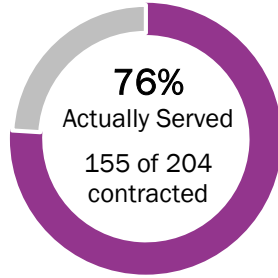
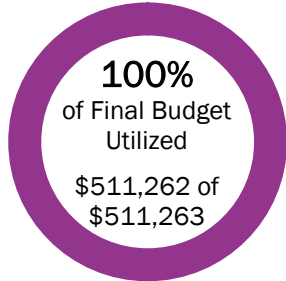
Mothers who demonstrated acceptable level or improvement of attachment/bonding with target infant.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Memorial Healthcare System, Mothers Overcoming Maternal Stress (MOMS) program is in its first year providing services under the 2019 Family Supports RFP. The MOMS program provides quality in-home services in South Broward County to pregnant women and/or women with children less than one year of age who are experiencing pre and/or post-natal maternal emotional distress. The program utilizes a combination of Cognitive Behavioral Therapy (CBT), the Nurturing Parenting Program (NPP) curriculum, and/or the Circle of Security best practice models for this population in need of intensive, weekly services.

Program review results reflected stellar service delivery and high levels of client satisfaction. The provider successfully transitioned to offering virtual / remote services in response to the pandemic.

The number of families served was lower than the contracted amount due to many clients experiencing high levels of crisis exacerbated by the pandemic. This required a higher intensity and length of service which resulted in full financial utilization.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Families that participated in all program requirements.



Mothers who reported fewer symptoms of depression and/or anxiety.



Infants and children that scored within range for developmental milestones.



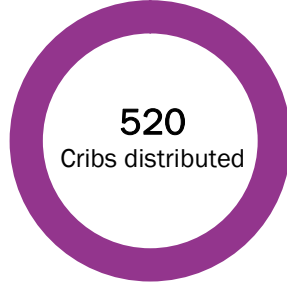
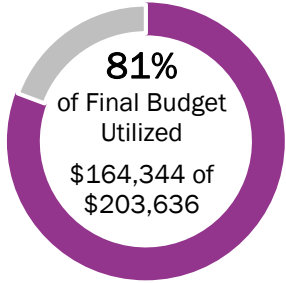
Mothers who demonstrated acceptable level or improvement of attachment/bonding with target infant.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

The Broward Healthy Start Coalition's Safe Sleep program is in its first year providing services as a new provider under the 2019 Family Supports RFP. The Safe Sleep Initiative has evolved over the years from primarily distributing pack and play cribs to families who cannot afford them to a comprehensive program that includes training and education to parents, practitioners, and community members. The program provides, an essential service that helps address unsafe sleep practices, one of the leading causes of child death in Florida for children under the age of one.

The Safe Sleep message continues to be spread widely throughout the community. There were 405 people that participated in community trainings on safe sleep practices, 520 parents received training on safe sleep education, and 94 people participated in model behavior trainings at local hospitals.

Model Behavior trainings to hospital staff and pediatric offices with the goal of medical staff consistently providing accurate safe sleep education to parents decreased as a result of the pandemic which impacted overall utilization. Despite the crisis, the provider continued to provide families with cribs, bedding and virtual trainings on safe sleep practices. Program also facilitated food distributions to families during COVID-19.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all performance measures.

Measures

Parents/caregivers provided with a crib who increased their knowledge of safe infant sleep practices, SIDS risk reduction and the Safe Sleep program.

99%

Community training participants who increased their knowledge of safe infant sleep practices, SIDS risk reduction and the Safe Sleep program.

100%

Participants who reported satisfaction with community trainings.

99%



GOAL

Reduce the incidence and impact of child abuse, neglect, and trauma.

RESULT

Children live in safe and nurturing families.

FAMILY SUPPORTS PROGRAMS

Family Strengthening

- Evidence-based and best practice interventions.
- Address multiple socio-environmental factors.
- Stabilize families in crisis.
- Prevent out of home placement/involvement in dependency system.

Kinship

- Maintain stable homes for youth in relative and non-relative care.
- Prevent involvement in child welfare system.
- Since 2015, a partnership with The Jim Moran Foundation has added \$200K annually to support Kinship.

Healthy Families

- Pre/post-natal screening, assessment and in-home intervention to improve infant and toddler outcomes and reduce abuse and neglect.
- CSC funds the in-home services portion.

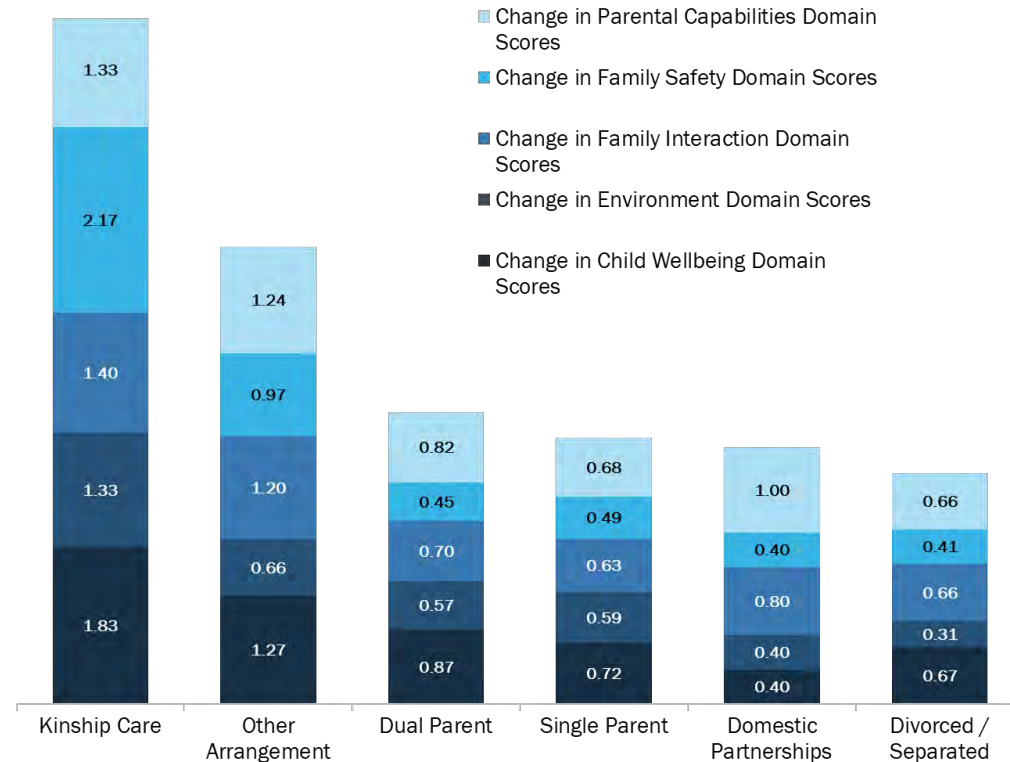
Trauma Services

- Evidence-based trauma therapy and best practice services in collaboration with Broward Behavioral Health Coalition.
- Promote resilience and address the symptoms of trauma and prevent/reduce post-traumatic stress for children and families county-wide.
- Provide various wellness activities and support services.

* Due to the ongoing COVID-19 pandemic which began in March 2020, Family Support providers had to dramatically change their service delivery models during FY 19/20. As a result, numbers served, utilization, and performance measures were impacted and do not reflect a typical year of program delivery. Expectations for these variables have been modified across these programs to account for the effects the pandemic has had on service delivery and will be reflected on the individual program performance pages.

DATA STORY

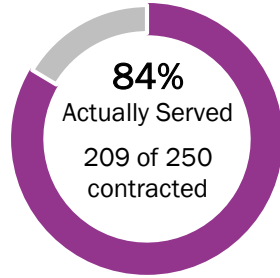
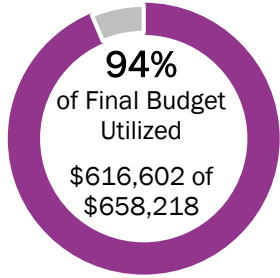
Across Family Strengthening programs in FY 19/20, the **highest average improvement** in scores from pre to post on the family functioning domains was seen among **Kinship families** (range of scores is from -2 to 2). Kinship families started the programs with pre-test scores that were comparable to the other household arrangements, indicating that they made the most improvement in these domains.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

The Arc Parents as Teachers (PAT) Family Strengthening program completed its first year providing services under the 2019 Family Support RFP. The program is a weekly in-home parent education and training program that utilizes a national Best Practice Model modified specifically for families with infants and children with special needs. The program duration is long term, often spanning several years.

Program review reflected that services were engaging and effective, used a strengths-based approach, and provided unique supports to families through specialized knowledge of the population served and linkage to resources. The provider successfully transitioned to offering virtual / remote services in response to the pandemic. Parent surveys consistently indicated a high level of satisfaction with the services.

The number of families served was lower than the contracted amount due to the varying length of the program which is dependent on family need. Some families need less services and complete the program sooner while other families may stay in the program for years.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider met all Council goals for performance measurements.

Goal Measure

Families who participated in all program requirements.



Families who improved family functioning.



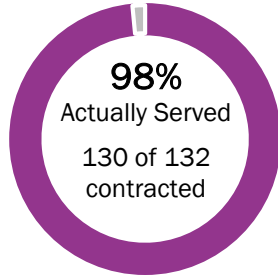
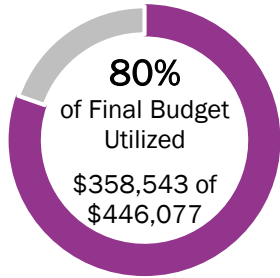
Families with no verified abuse findings 12 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is receiving technical assistance.

The Boys & Girls Clubs of Broward County is in its first year providing services under the 2019 Family Support RFP. The Boys & Girls Club's Strengthening Families Program (SFP) provides 14 weeks of curriculum guided parent, child, and family groups, as well as two booster sessions. This occurs at eleven (11) identified clubs. In addition to group sessions, families receive ongoing case management services, as needed.

Program review reflected that group services were engaging and effective. Technical assistance was provided to improve documentation and the delivery of case management services. After a brief closure, the provider successfully transitioned to offering virtual / remote services in response to the pandemic. Parent surveys indicated high levels of satisfaction with services received.

Although utilization was impacted by the pandemic, the number of families served was met due to increased participation in virtual group services.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements per Ahearn Greene Associates independent evaluation.

Goal Measure

Parents demonstrated improvement in their parenting skills.



Families who participated in all program requirements.



Families who improved family functioning.



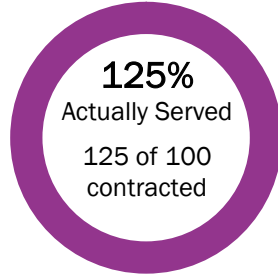
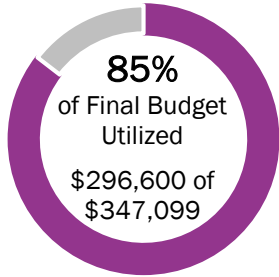
Families with no verified abuse findings 12 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is performing well.

Boys Town South Florida completed its first year providing services under the 2019 Family Support RFP. The In-Home Family Services (IHFS) program provides intensive, home-based, hands-on parenting interventions to families with children birth-17 years old. IHFS is designed to help teach families healthy coping strategies so they can successfully handle issues as they arise and prevent them from becoming more disruptive.

Program review reflected stellar service delivery with engaging and effective therapeutic interventions. The provider successfully transitioned to offering virtual / remote services in response to the pandemic. Parent surveys reflected high levels of satisfaction with services received.

Program utilization was low due to a staff vacancy prior to the COVID-19 crisis. The vacancy has since been resolved, and the provider excelled at finding new ways to engage more families virtually than the contracted numbers to be served.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.



Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Families who participated in all program requirements.



Families who improved family functioning.



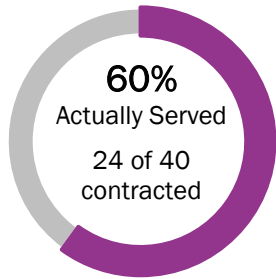
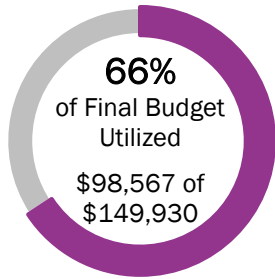
Families with no verified abuse findings 12 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Broward Children's Center completed its first year providing services under the 2019 Family Support RFP. The program provides weekly in-home parent training utilizing the Nurturing Parenting Program (NPP) Special Needs model, case management, and parent support groups. The average program duration is six (6) months, with 12-16 weeks of curriculum delivery.

Program review reflected high quality services that address the complex needs of the families served. The provider transitioned to offering virtual / remote services in response to the pandemic. The parent surveys reflected high levels of satisfaction with services received.

The program had difficulty recruiting and engaging clients when they switched to virtual services due to the pandemic, resulting in lower utilization and numbers served.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.



Outcome

Provider met all Council goals for performance measurements.

Goal Measure

Families who participated in all program requirements.



Families who improved family functioning.



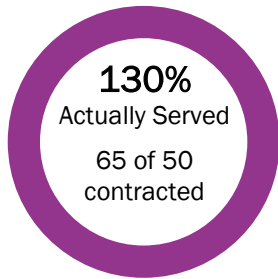
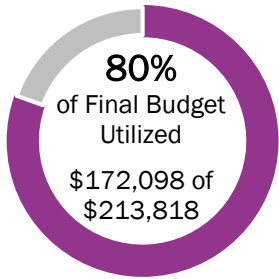
Families with no verified abuse findings 12 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

The Advocacy Network on Disabilities Family Strengthening program completed its first year providing services under the 2019 Family Support RFP. The program provides services addressing the specialized needs of families who have children with disabilities or who are headed by a parent with a developmental disability. The program offers the Nurturing Parenting Program (NPP) model, Step-by-Step Parenting for children birth-three, and Cognitive Behavioral Therapy.

Program review reflected that services were engaging and effective, used a strengths-based approach, and provided unique supports to families through specialized knowledge of the population served and linkage to resources. The provider successfully transitioned to offering virtual / remote services in response to the pandemic. Parent surveys indicated a high level of satisfaction with services received.

Program utilization was low prior to the COVID-19 pandemic due to slow start-up and staff turnover, for this new program. However, the provider was able to serve more families than the contracted amount due to shorter program duration for families with less complex needs.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Families who participated in all program requirements.



Families who improved family functioning.



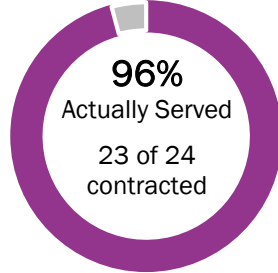
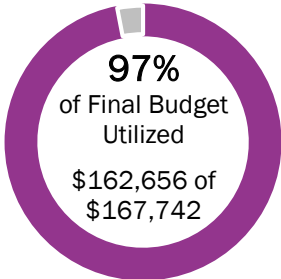
Families with no verified abuse findings 12 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Center for Hearing and Communication completed its first year providing services under the 2019 Family Support RFP. The program provides weekly Cognitive Behavioral Therapy (CBT) and the Nurturing Parenting Program (NPP) Best Practice model to families impacted by hearing loss who are at risk of, or have, a reported case of abuse and/or neglect.

Program review reflected that the program provided essential services for youth and families in a high-need community. The provider was able to seamlessly transition to remote / virtual services during the pandemic. Caregiver satisfaction surveys reflected high levels of program satisfaction.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Families who participated in all program requirements.



Families who improved family functioning.



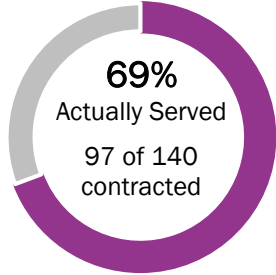
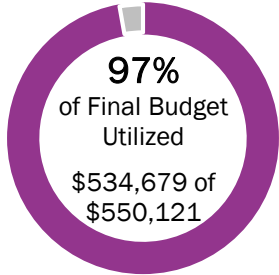
Families with no verified abuse findings 12 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

The Children's Harbor Family Strengthening Program is in its first year providing services under the 2019 Family Support RFP. The program provides weekly in-home case management and parenting education services utilizing the Nurturing Parenting (NPP) and/or Circle of Security (COS) best practice curricula.

Program review reflected comprehensive and individualized assessments in addition to high quality individual, family, and group counseling services. The provider successfully transitioned to offering virtual / remote services in response to the pandemic. Satisfaction surveys and service observation indicated a high level of satisfaction with services.

The number of families served was lower than the contracted amount due to longer program duration for families with more complex needs exacerbated by COVID-19.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Families who participated in all program requirements.



Families who improved family functioning.



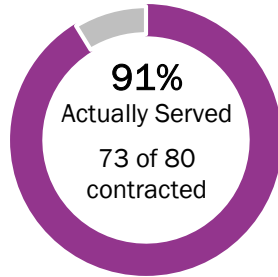
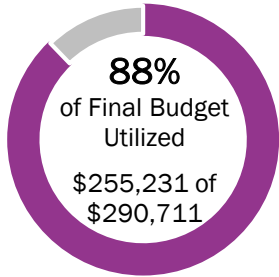
Families with no verified abuse findings 12 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is receiving technical assistance.

Community Based Connections completed its first year providing services under the 2019 Family Support RFP. The program provides weekly in-home parent education, fatherhood groups, and support services to families living primarily in the City of West Park and adjacent communities using the "Effective Black Parenting", "Confident Parenting", and "24/7 DAD" best practice curricula.

Program review reflected that overall service delivery was on track, with ongoing technical assistance provided to improve documentation, data collection and reporting. The provider successfully transitioned to offering virtual / remote services in response to the pandemic. Program added regular food distributions to families during COVID-19. Parent surveys reflected a high level of satisfaction with services received.

Program utilization was on track prior to COVID-19 crisis, but the provider encountered engagement challenges upon pivoting to remote services, which impacted utilization and numbers served.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Fathers who reported satisfaction with Fatherhood group sessions.



Fathers who attended monthly Fatherhood group sessions.



Families who participated in all program requirements.



Families who improved family functioning.



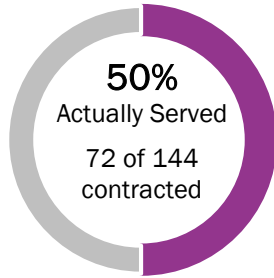
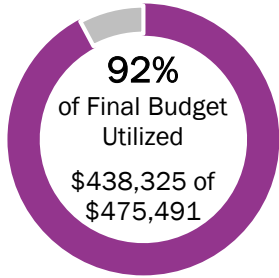
Families with no verified abuse findings 12 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Family Central, Inc. completed its first year providing services under the 2019 Family Support RFP. The program provides weekly in-home parent education and support services to families using the "Nurturing Parenting Program" best practice curricula.

Program review reflects quality parenting classes that address the needs of families in the community. The provider successfully transitioned to offering virtual / remote services in response to the pandemic. Satisfaction surveys reflect a high level of satisfaction with services received.

The program had difficulty recruiting and engaging new clients when they switched to virtual services due to the pandemic, resulting in lower number served. However, the provider was able to fully utilize due to an increase in case management services to address family needs for existing clients.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Families who participated in all program requirements.



Families who improved family functioning.



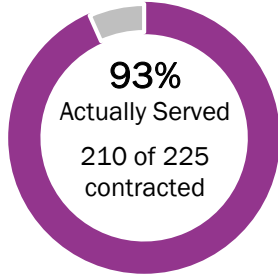
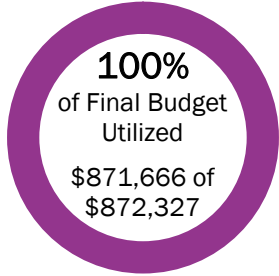
Families with no verified abuse findings 12 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring



No Findings.

Programmatic Performance



Program is performing well.

Gulf Coast completed its first year providing services under the 2019 Family Support RFP. The Family Skill Builders program provides intensive in-home therapy, case management, parenting education, crisis stabilization, and support. The provider has established a strong relationship with BSO Child Protective Investigations Section, their primary referral source.

Program review results reflected stellar performance, utilization, and high levels of client satisfaction. The provider was able to seamlessly transition to remote / virtual services during the pandemic.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.





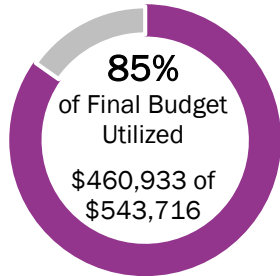
Henderson Behavioral Health - HOMEBUILDERS

Family Support Abuse & Neglect Prevention Family Strengthening FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Henderson Behavioral Health is in its first year providing services under the 2019 Family Support RFP. The program utilizes the HOMEBUILDERS best practice model which provides intensive in-home case management using a wide range of counseling techniques to increase life skills and improve individual and family functioning. The HOMEBUILDERS program is designed to keep children safe while helping the family reach a level of functioning at which it is possible for their children to remain safely at home. Program referrals are solely received from BSO Child Protective Investigations Section for families with highly complex needs.

Program review reflected that the program provides intensive, high quality services that are effective and engaging. The provider successfully transitioned to offering virtual / remote services in response to the pandemic. Satisfaction surveys and service observation indicated high levels of satisfaction with services received.

The program was below ideal utilization prior to COVID-19 due to low referrals in the first quarter. However, they did an excellent job of serving families remotely and in person during the pandemic, resulting in increased number of families served.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

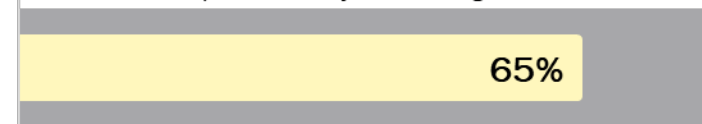
Provider met 3 of 4 Council goals for performance measurements. Provider did not meet the goal for Family Functioning based on the data available. Typical data collection was impacted by COVID-19, resulting in lower than usual numbers measured.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.



Families who successfully avoided out-of-home placement.





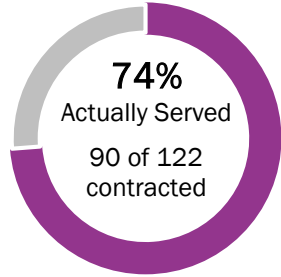
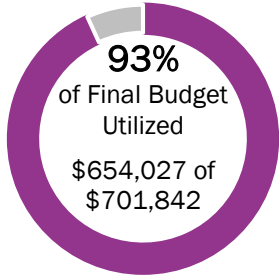
Henderson Behavioral Health – Multisystemic Therapy (MST)

Family Support Abuse & Neglect Prevention Family Strengthening FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Henderson Behavioral Health is in its first year providing services under the 2019 Family Support RFP. Henderson's Multisystemic Therapy (MST) Program provides intensive in-home therapeutic services to families with adolescents at risk of entering or re-entering the delinquency and/or dependency systems.

Program review reflected quality service delivery with effective therapeutic interventions and fidelity to the model. The provider successfully transitioned to offering virtual / remote services in response to the pandemic. Satisfaction surveys reflected a high level of satisfaction with services received.

The funding of the MST Program allows two other match opportunities which include a Low-Income Pool (LIP) leverage agreement between Henderson, AHCA and CSC, in addition to the Broward Behavioral Health Coalition's (BBHC) Federal Re-Entry Program.

The number of families served was lower than the contracted amount due to a decrease in referrals during the pandemic. Utilization was met due to an increase in case management services to address family needs related to COVID-19.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.



Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Families who participated in all program requirements.



Youth did not obtain law violations 6 months post program completion.



Families with no verified abuse findings 12 months post program completion.



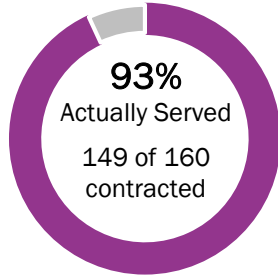
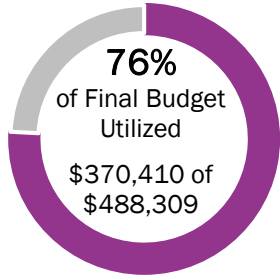
Youth maintained/improved school attendance during the program.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is performing well.

Hispanic Unity of South Florida completed its first year providing services under the 2019 Family Support RFP. The program provides weekly group and in-home parent education and support services to families at 12 school sites and HUF headquarters using the Nurturing Parenting Program best practice curricula.

Program review reflected quality parenting classes that address the needs of families in the community. The provider successfully transitioned to offering virtual / remote services in response to the pandemic. Satisfaction surveys reflected a high level of satisfaction with services received.

Program utilization was low prior to the COVID-19 crisis due to one site being unavailable and staff vacancies. At the onset of the pandemic, the school site and headquarter site closed for service delivery which further depressed utilization; however, the provider was able to serve families more efficiently due to the ability to combine virtual groups.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements

■ Goal ■ Measure

Families who participated in all program requirements.



Parents who reported parenting attitudes/behaviors consistent with decreased risk of child abuse/neglect.



Parents who reported satisfaction with Family Training Sessions.



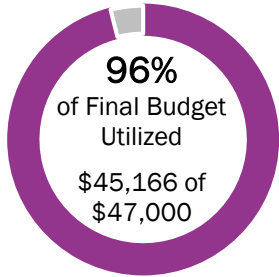
Families with no verified abuse findings 12 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

No observation possible.

In February 2020, the Council approved leverage funding for HOPE South Florida to support homeless families (primarily women with minor children) by providing a weekday respite program. The provider offers case management services and linkage to housing stability resources. The center also addresses essential needs such as laundry facilities, transportation, access to clothing, food, showers, computers and internet access and telephones.

The contract started on March 1, 2020, and due to the COVID-19 crisis, the Family Day Center site closed shortly afterwards. As a result, staff was unable to observe service delivery.

During the closure, this new provider, reports providing remote and in-person case management supports to homeless families. These supports include coordinating COVID-19 testing with families, connecting them to emergency housing, and coordinating with the Broward County Public School's liaison to ensure families had the necessary equipment and school supplies. Additionally, staff supported homeless individuals through food distribution (daily hot meals), employment assistance, overnight shelter and Rapid Rehousing and mobile showers. The provider reopened the day center for in-person services in October 2020.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Participants who reported satisfaction with services.



Clients referred for services based on needs and barriers identified during assessments.



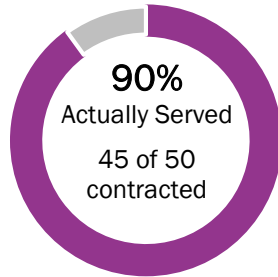
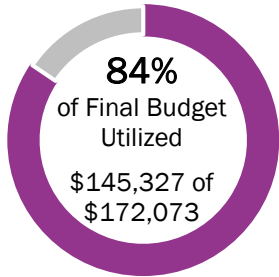
Clients placed in approved shelter/housing options.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Jack & Jill Children's Center completed its first year as a new provider providing services under the 2019 Family Support RFP. The program provides services addressing the needs of youth and families attending their child care center. An ABA Therapist provides behavioral support and therapy both in the classroom and in home as needed. The program also provides group based parenting education delivering the Nurturing Parenting Program curriculum.

Program review reflected high quality and effective services. The provider successfully transitioned to offering virtual / remote services in response to the pandemic. The provider has done a great job of providing case management services to families remotely during the pandemic. Satisfaction surveys reflected a high level of satisfaction with services received.

Program utilization was on track prior to COVID-19 crisis; however, the pandemic impacted utilization.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Families who participated in all program requirements.



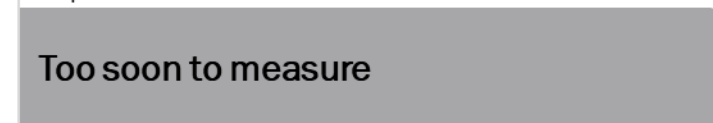
Families who improved family functioning.



Children who demonstrated increased adaptive behaviors and/or decreased behavior problems.



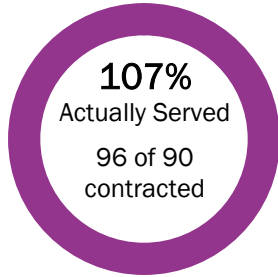
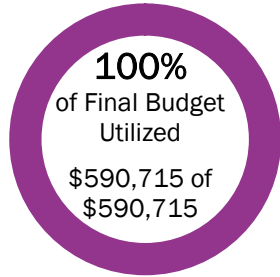
Families with no verified abuse findings 12 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

JAFCO is in its first year providing services under the 2019 Family Support RFP. JAFCO's Multisystemic Therapy (MST) Program provides intensive in-home therapeutic services to families with adolescents at risk of entering or re-entering the delinquency and/or dependency systems.

Program review results reflected stellar service delivery with engaging and effective therapeutic interventions and excellent fidelity to the model. The provider successfully transitioned to offering virtual / remote services in response to the pandemic. Program added regular food distributions to families during COVID-19. Satisfaction surveys reflected high levels of satisfaction with services received.

The provider did an excellent job of providing services to families virtually during the pandemic, resulting in increased number of families served.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.



Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Families who participated in all program requirements.



Youth did not obtain law violations 6 months post program completion.



Families with no verified abuse findings 12 months post program completion.



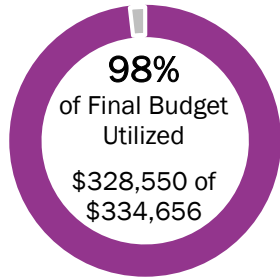
Youth maintained/improved school attendance during the program.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Juliana Gerena & Associates is in its first year providing services under the 2019 Family Support RFP. The SAFE Program provides family-based, in-home therapeutic services to families with children exhibiting sexual behavioral issues. Therapists employ a Cognitive Behavioral Therapy (CBT) approach, with a trauma focus as necessary, when providing weekly individual and family counseling. The average length of treatment is approximately nine to twelve months.

Program review results reflected stellar service delivery with engaging and effective therapeutic interventions to this unique and complex population. The provider successfully transitioned to offering virtual / remote services in response to the pandemic. Satisfaction surveys reflected a high level of satisfaction with services received.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.



Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Families who participated in all program requirements.



Families who improved family functioning.



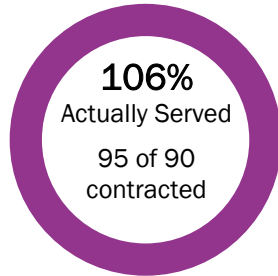
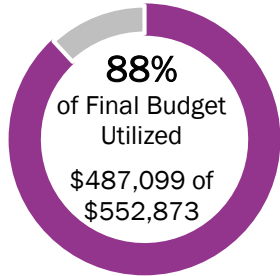
Families with no verified abuse findings 12 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

KID, Inc., completed its first year providing services under the 2019 Family Support RFP. The program utilizes the HOMEBUILDERS best practice model which provides intensive in-home case management using a wide range of counseling techniques to increase life skills and improve individual and family functioning. The HOMEBUILDERS Program is designed to keep children safe while helping the family reach a level of functioning at which it is possible for their children to remain safely at home. Program referrals are solely received from BSO CPIS and services are provided to families with very complex needs.

Program review reflected that the program provides intensive, high quality services that are effective and engaging. The provider transitioned to offering virtual / remote services in response to the pandemic. Satisfaction surveys and service observation indicated high levels of satisfaction with services received.

The provider did not fully utilize the contracted amount due to staff turnover. Additionally, some families were not willing to engage in virtual services at the same intensity level as they had prior to the pandemic, resulting in some cases closing early and additional families being served.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.



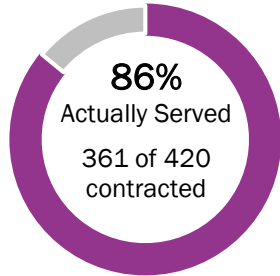
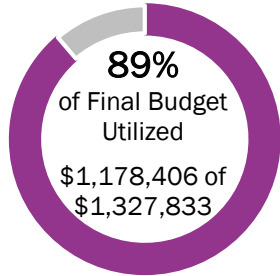
Families who successfully avoided out-of-home placement.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

KID, Inc., completed its first year providing services under the 2019 Family Support RFP. The KID FIRST program provides intensive home-based family preservation services which are comprised of three components: case management, parent education, and supportive counseling. BSO Child Protective Investigators are the primary source of referrals for this program.

Program monitoring reflects comprehensive and individualized assessments in addition to high quality services. Services are supportive of youth and family needs, and the provider is skilled in serving this population. The provider transitioned to offering virtual / remote services in response to the pandemic. Program added regular food distributions to families during COVID-19. Satisfaction surveys reflect a high level of satisfaction with services.

Program utilization was on track prior to COVID-19 crisis. Underutilization and low number of families served was due to a reduction in referrals during the pandemic.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider met all Council goals for performance measurements.

Goal Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.





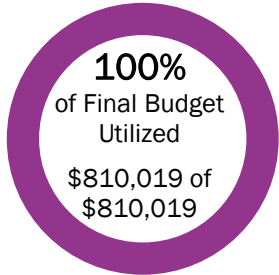
Memorial Healthcare System – Family TIES

Family Support Abuse & Neglect Prevention Family Strengthening FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Memorial Healthcare System completed its first year providing services under the 2019 Family Strengthening RFP. The Family TIES Program provides comprehensive in-home and group intervention services to families with children ages birth-17 using Solution Focused Brief Therapy (SFBT) and the Circle of Security (COS) parenting model. SFBT is designed to build on a family's strengths to significantly increase family protective factors. COS is a relationship-based early intervention program model, which is designed to enhance attachment security between parents and their young children (under the age of 6).

Program review reflected quality service provision with highly effective therapeutic interventions. The provider successfully transitioned to offering virtual / remote services in response to the pandemic. Program added regular food distributions to families during COVID-19. Observation and client surveys reflected high levels of satisfaction with services received.

The Provider did an excellent job of providing additional virtual services to address family needs during the pandemic, resulting in increased number of families served.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.





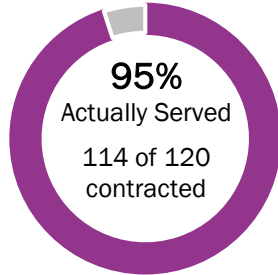
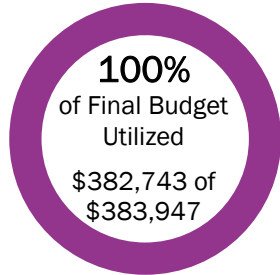
Memorial Healthcare System - Teen

Family Support Abuse & Neglect Prevention Family Strengthening FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Memorial Healthcare System - Teen Program is in its first year as a new program providing services under the 2019 Family Strengthening RFP. This program provides services to teens ages 19 or younger (or up to 22 years of age for participants with a disability) who are pregnant and/or have a child age two years or younger, reside in Broward County, and are at risk for child abuse and neglect using a combination of evidence-based models such as Trauma-Focused Cognitive Behavioral Therapy (TF-CBT), EFT Tapping, the Nurturing Parenting Program (NPP), and the Nurturing Fathers Program (NFP).

Program review results reflected engaging and high-quality service delivery. The provider successfully transitioned to offering virtual / remote services in response to the pandemic. Program added regular food distributions to families during COVID-19. Client surveys reflected a high level of satisfaction with services received.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Families who participated in all program requirements.



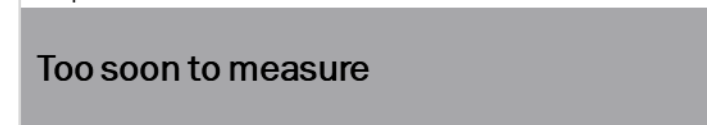
Families who improved family functioning.



Mothers who score a 9 or above on the EPDS report fewer symptoms of depression.



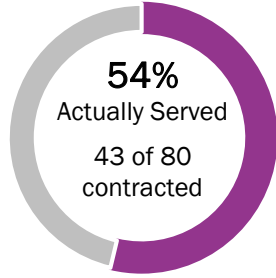
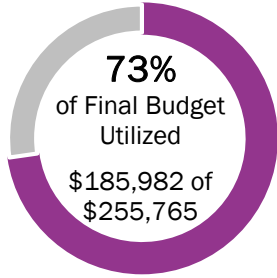
Families with no verified abuse findings 12 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

PACE Center for Girls is in its first year as a new provider providing services under the 2019 Family Support RFP. PACE provides weekly, in-home/on-site counseling services utilizing Cognitive Behavioral Therapy (CBT), case management and group services for families with girls between the ages of 8-17.

Program review reflected quality service delivery with effective case management and therapeutic interventions. The provider successfully transitioned to offering virtual / remote services in response to the pandemic. Satisfaction surveys reflected high level of satisfaction with services received.

Under-utilization and lower number of families served was due to slow start-up for this new program, lower referrals during the pandemic, and some youth requiring longer server durations due to more complex needs.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Families who participated in all program requirements.



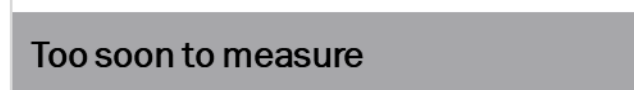
Families who improved family functioning.



Families with no verified abuse findings 12 months post program completion.



Youth did not obtain law violations 6 months post program completion.



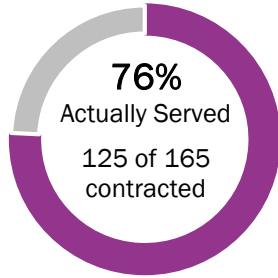
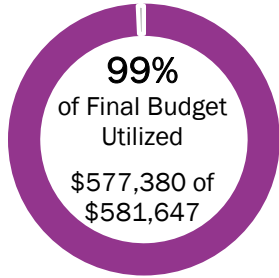
Youth maintained/improved school attendance during the program.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring



No Findings.

Programmatic Performance



Program is performing well.

Smith Mental Health Associates, LLC completed its first year providing services under the 2019 Family Support RFP. The program uses Alternatives for Families - Cognitive Behavioral Therapy (AF-CBT), a trauma-informed, evidence-based intervention designed to improve the relationship between children and their caregivers by addressing the individual(s) and family as a whole. The provider offers AF-CBT as an intensive, in-home, therapeutic service designed to reduce child abuse and neglect, family conflict, and behavioral problems. The provider has established a strong relationship with BSO Child Protective Investigators, their primary referral source.

Program review reflected quality service delivery and fidelity to the model. The provider successfully transitioned to offering virtual /remote services in response to the pandemic. Parent surveys reflected high levels of satisfaction with services received.

The number of families served was lower than the contracted amount due to longer program duration for families with more complex needs.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families who participated in all program requirements.



Families who improved family functioning.



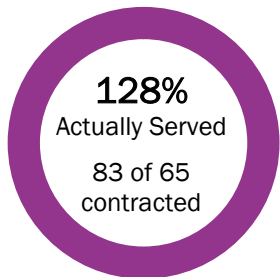
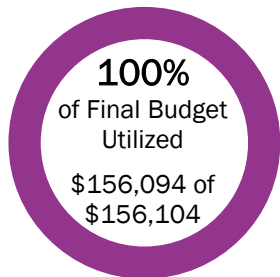
Families with no verified abuse findings 12 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is performing well.

Harmony Development Center, Inc., completed its last year providing services under the 2016 Kinship RFP. The program provided services at four community-based sites located in Cooper City, Coral Springs, Lauderhill and Miramar. The program included support services designed to maintain a stable home for children being raised by relative or non-relative caregivers when biological parent(s) are unable to do so, with a focus on services to kinship families that included unaccompanied immigrant minors.

Program review results reflected excellent service delivery with effective and engaging interventions. The provider successfully transitioned to offering virtual / remote services in response to the pandemic. Program added regular food distributions to families during COVID-19. Caregiver satisfaction surveys and service observation reflected high levels of program satisfaction.

Due to some families needing less services the provider was able to serve additional families.

This provider was funded under the 2020 Kinship RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Caregivers satisfied with Kinship services.



Caregivers demonstrated acceptable level and/or increase in protective factors.



Kinship children did not require foster or institutional care 12 months post program completion.



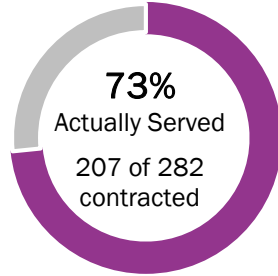
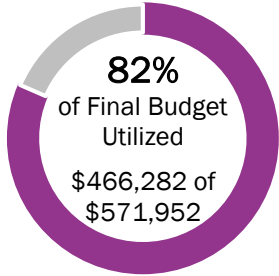
Kinship children did not require foster or institutional care while receiving services.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

KID, Inc. completed its last year providing services under the 2016 Kinship RFP in partnership with Memorial Healthcare. The program provided county-wide support services designed to maintain a stable home for children being raised by relative or non-relative caregivers when biological parent(s) are unable to do so.

Virtual site observation reflected engaging and high-quality service delivery. The provider transitioned to offering virtual / remote services in response to the pandemic. Program added regular food distributions to families during COVID-19. Caregiver satisfaction surveys reflected high levels of satisfaction with services received.

The program had difficulty recruiting and engaging clients when the provider switched to virtual services due to the pandemic, resulting in lower utilization and numbers served.

This provider was funded under the 2020 Kinship RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Caregivers satisfied with Kinship services.



Caregivers demonstrated acceptable level and/or increase in protective factors.



Kinship children did not require foster or institutional care 12 months post program completion.



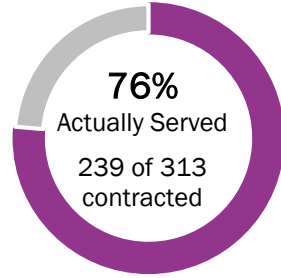
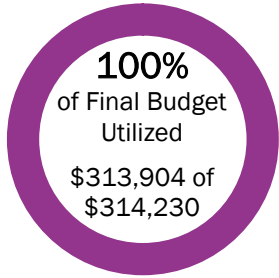
Kinship children did not require foster or institutional care while receiving services.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Legal Aid Services of Broward County, Inc., completed its final year providing services under the 2016 Kinship RFP. Legal Aid's Kinship program provided Kinship caregivers with legal advocacy services designed to promote safety, permanency and child well-being.

Program review results reflected engaging and high-quality legal support services. The provider successfully transitioned to offering virtual / remote services in response to the pandemic. Caregiver satisfaction surveys and service observation reflected high levels of satisfaction with services received.

The number of families served was less than the contracted amount due to longer program duration for families with more intense legal needs.

This provider was funded under the 2020 Kinship LAW RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

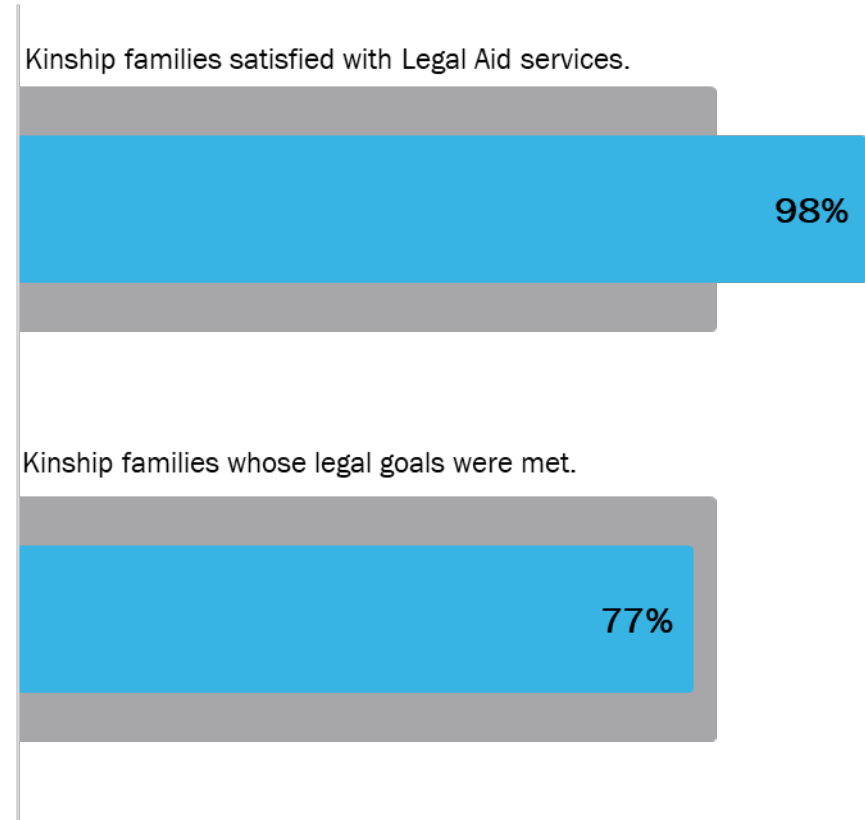
Provider met expectations.



Outcome

Provider **met** all Council goals for performance measurements.

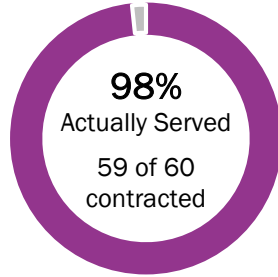
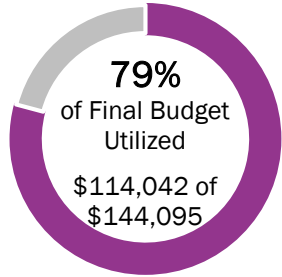
Goal Measure





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is receiving technical assistance.

Mental Health America (MHA) of Southeast Florida, Inc., completed its last year providing services under the 2016 Kinship RFP. The program provided county-wide support services designed to maintain a stable home for children being raised by relative or non-relative caregivers when biological parent(s) are unable to do so, with a focus on services to kinship families that included children with incarcerated parents.

Program review reflected that the following areas needed improvement: case management service delivery, documentation, utilization, and data integrity. The provider is receptive to technical assistance and has implemented strategies to address concerns. The provider transitioned to offering virtual /remote services in response to the pandemic. Program added regular food distributions to families during COVID-19.

Utilization was lower than expected due to staff vacancies. The provider was still able to serve the contracted number of families due to shorter program duration for families with less complex needs.

This provider was funded under the 2020 Kinship RFP to strengthen services for children with incarcerated parent(s).

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Caregivers satisfied with Kinship services.



Caregivers demonstrated acceptable level and/or increase in protective factors.



Kinship children did not require foster or institutional care 12 months post program completion.



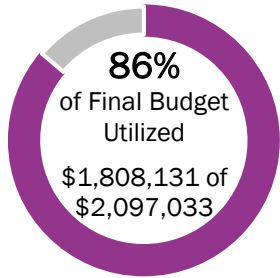
Kinship children did not require foster or institutional care while receiving services.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring



No Findings.

Programmatic Performance



Program is performing well.

Broward Regional Health Planning Council (BRHPC) has been funded by CSC since 2002, piggybacking on an Ounce of Prevention procurement designating BRHPC as the lead agency to provide the Healthy Families (HF) program in Broward County. HF is an evidence-based approach to support pregnant and new mothers, promote maternal/child bonding, and reduce child abuse and neglect. As a collaborative funded by CSC and the Ounce of Prevention, Healthy Families Broward (HFB) provides pre and post-natal screening and assessment, in-home parent education, case management, and support services to families in thirteen Broward County high-need zip codes.

Program review reflected quality performance and high levels of client satisfaction. The provider successfully transitioned to offering virtual / remote services in response to the pandemic.

The provider continues to have staff retention challenges which has impacted utilization. The number of families served was met due to increased participation in virtual services.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Participants who improved at least one score on the Healthy Families Parenting Inventory.



Families who completed the program with improved/maintained self-sufficiency.



Families who completed the program with no findings of verified abuse within 12 months.



Target children enrolled in program who were up to date with immunizations by age 2.



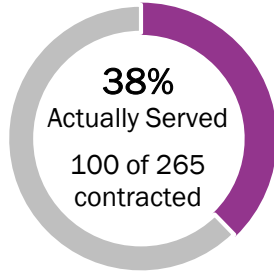
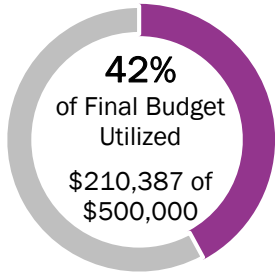
Target children enrolled in program who were up to date with Well Baby Checks by age 2.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

This is the second year of the Community Trauma Responsive Counseling Program with the Broward Behavioral Health Coalition. The program began providing individual/family trauma focused therapy, group counseling, outreach and psychiatric evaluations to youth and families, school staff and first responders from Marjory Stoneman Douglas (MSD) High School and West Glades Middle School. Program eligibility was expanded mid-year to allow youth and families county-wide to access these services. Additional services such as grief support group services and non-traditional therapy which includes healing through the creative arts were also added to the service array. The provider successfully transitioned to offering virtual / remote services in response to the pandemic.

CSC submitted invoices for retroactive reimbursement (February 2018 to September 2020) for \$2.3 million (\$210,387 of which was attributable to this contract) for the Federal Anti-terrorism and Emergency Assistance Program (AEAP). Reimbursement is pending.

Utilization and the number of families served was lower than expected due to CSC being the payor of last resort, and the need for more county-wide marketing of these services. It is anticipated that increased outreach and marketing of these services will support an overall increase in utilization during the upcoming year.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Clients satisfied with services.



Participants who successfully completed treatment.



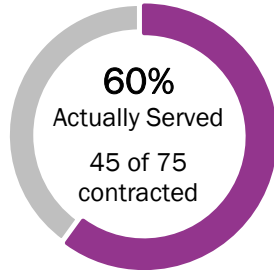
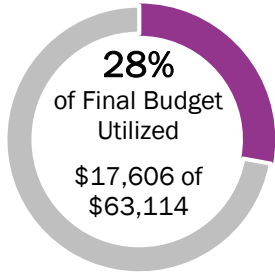
Participants who improved behavioral health functioning.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Children's Bereavement Center completed its first year as a leverage contract. The program provides weekly grief support group services to elementary aged youth through adults who were impacted by the Marjory Stoneman Douglas (MSD) tragedy.

This program had a late start due to extensive contract negotiations. As a result, the program offered on-site services for a short period prior to the pandemic and closure of their school site location. The provider transitioned to offering virtual / remote services in response to the pandemic. Satisfaction surveys and service observation indicated a high level of satisfaction with services.

Lower utilization and numbers served resulted from the late start, the temporary program closure, and difficulty recruiting and engaging clients when they switched to virtual services due to the pandemic.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Participants who reported satisfaction with services.



Participants who reported an increase in feelings of social support.



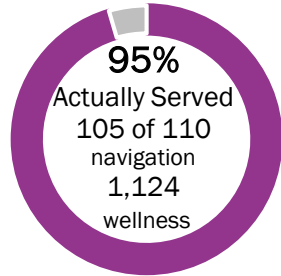
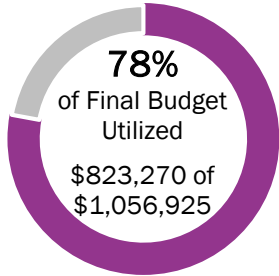
Participants who reported a reduction in feelings of grief.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

JAFCO has completed its second year providing services at Eagles' Haven Community Wellness Center. The program provides navigation and wellness services to students, staff, first responders and their families from both Marjory Stoneman Douglas and West Glades Middle School.

Program review and site visits were conducted both in-person and virtually and reflected that the program provided essential navigation and engaging wellness services to youth and families in the MSD community. There were 7,362 wellness visits made by 1,124 people. The provider successfully transitioned to offering virtual / remote services in response to the pandemic.

Utilization was lower than expected due to staff vacancies during the contract year. The provider was still able to serve the contracted number of families as the vacancies were non-navigator positions.

CSC submitted invoices for retroactive reimbursement (February 2018 to September 2020) for \$2.3 million (\$746,983 amount which was attributable to this contract) for the Federal Antiterrorism and Emergency Assistance Program (AEAP).

Reimbursement is pending.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Families satisfied with group services.



Families satisfied with case management/navigator services.



Families that reported services improved well-being.



GOAL

Increase the number of children living in safe and nurturing families.

RESULT

Children live in safe and nurturing families.

CHILD WELFARE SUPPORTS PROGRAMS

Adoption

- Supports programs that recruit adoptive families for children coming out of the foster care system.
- Programs allow CSC to receive Federal IV-E reimbursement.

Early Childhood Court (ECC) Community Coordination

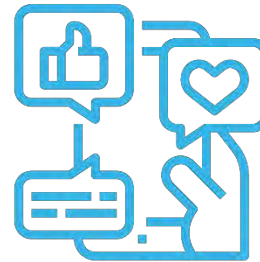
- Coordinates services to families with children birth to five who are in the specialized Early Childhood Court, to help limit the child(ren)'s time in State care and expedite permanency.
- Assists the ECC judge in leading the overall ECC project and connecting ECC to the greater community.

Legal Supports (LS)

- Provide legal advocacy and support for children/youth in the dependency system to reduce length of stay in out of home care.
- Legal services to youth with, or at risk for, involvement in both delinquency and dependency systems to help improve life outcomes.
- A helpline to connect the community with diversion education and Failure to Appear support.
- Legal representation for unaccompanied minors living in Broward County who are in need of immigration legal services to help provide a legal pathway to citizenship and also to help prevent foster or institutional care.
- Program allows CSC to receive Federal IV-E reimbursement starting in FY 19/20.

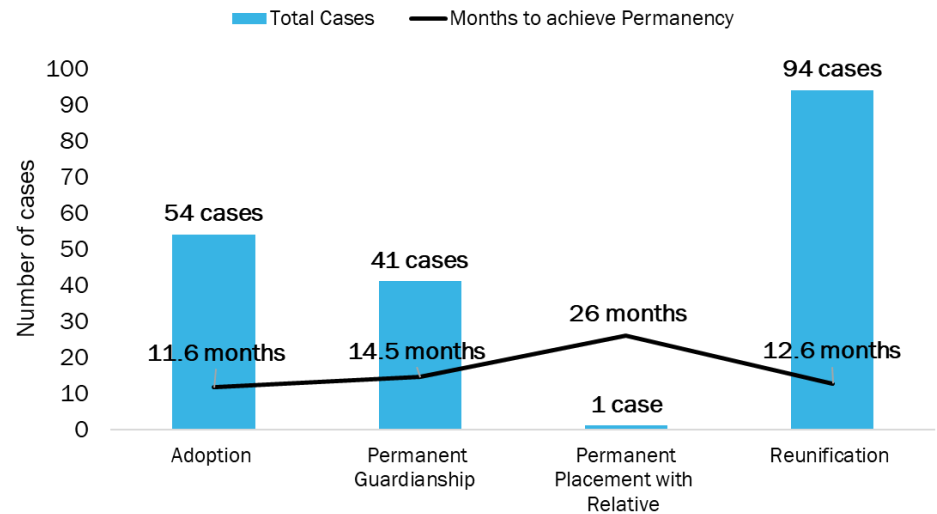
* Due to the ongoing COVID-19 pandemic which began in March 2020, Child Welfare Supports providers had to modify their service delivery models during FY 19/20. As a result, numbers served, utilization, and performance measures were impacted and do not reflect a typical year of program delivery.

DATA STORIES



The Forever Family program generated **1.4 million** views on YouTube, over **1.7 million** views on Facebook, and **67,000** recurrent visitors to ForeverFamily.Org

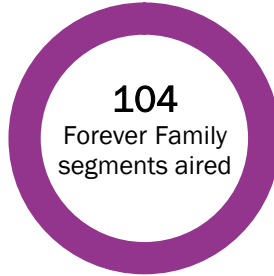
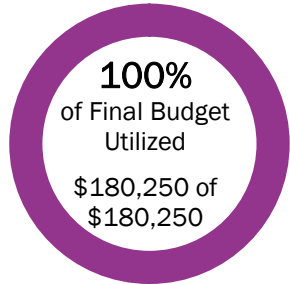
Children who used **Legal Aid** services and assistance generally achieved **permanency** in under **1 ½ years**.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

In FY 19/20, Forever Family continues to feature Broward County children available for adoption to television markets inside and outside of Broward, including on the West Coast of Florida, Orlando, Palm Beach and out of state. To date, from 20 featured children, 13 have been matched or homes identified (in process of adoption). The agency continues to be a main participant of National Adoption Day activities, where in November 2019, 57 children (from several agencies) were officially adopted. In addition, Forever Family provides TV coverage for Broward AWARE! events and other CSC initiatives and continues to feature segments aired on NBC 6 twice a week. Features exceed contracted target numbers.

During the COVID-19 crisis, they have produced several segments about CSC and the non-profit community's response which have aired on NBC 6.

Is Anybody Better Off?

Outcome

Provider **met** all performance outputs.

13 children were adopted.

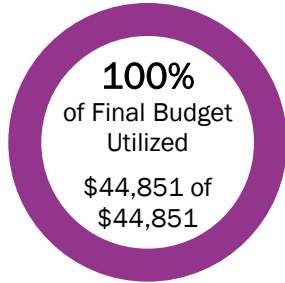
1.4 million generated views on YouTube and Facebook.

\$67,732 in Title IV-E Adoption Assistance reimbursement to CSC.



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

The Heart Gallery continues to be the lead agency responsible for National Adoption Day in Broward County. In November 2019, they assisted with organizing 57 adoptions through 30 families, once again the highest number compared to other Florida counties.

In May 2019, the Council approved additional funding for FY 19/20 to implement four HeART Day events, in partnership with Nkachika of ChikaMoves and ChildNet. Prior to the outbreak of COVID-19, the agency was able to host two of these events, where between 50-100 participants participated in the sessions between potential adoptive parents and children to be adopted in a fun, relaxed environment.

The agency continues to promote adoptions using social media and the agency continues to meet its contractual outcomes.

Is Anybody Better Off?

Outcome

Provider **met** all performance outputs.

587 campaign inquiries for adoption.

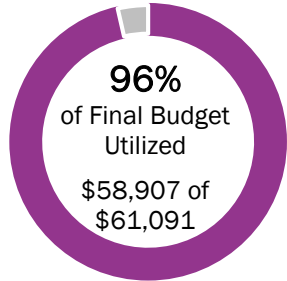
58 Broward children featured were adopted.

\$16,853 in Title IV-E Adoption Assistance reimbursement to CSC.



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring ✓ ✓ ✓

No Findings.

Programmatic Performance ✓ ✓ ✓

Program is performing well.

In January 2018, the Council approved funding an additional staff position for Early Childhood Court (ECC) to help limit the child(ren)'s time in state care and to expedite permanency. This is the third year of this contract. The additional community coordinator position continues to make a positive impact on the Early Childhood Court (ECC). Services provided to each family are intensive and have resulted in an increase in the number of Family Team Meetings which is an integral component of the ECC model.

Program utilization was on track prior to COVID-19 crisis. The agency is doing their best to serve the families remotely.

Is Anybody Better Off?

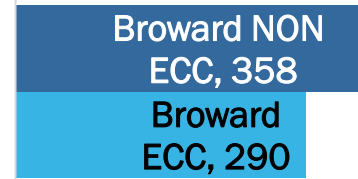
Outcome

Provider **met** all performance outputs.

Median total days to permanency (adoption).



Median total days to permanency (reunification).



■ Measure

Average number of placements for each case.



Average number of Child-Parent Psychotherapy sessions for each case.



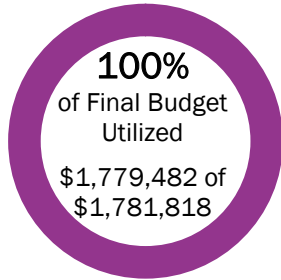
Average number of court hearings for each case.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is performing well.

Legal Aid Service of Broward County completed its first year providing services under the 2019 Legal Supports RFP. The program provides legal advocacy services to youth in the dependency or delinquency systems and crossover youth. Additionally, the program offers a legal helpline to address legal dependency and delinquency issues for youth and families living in Broward County. The program also offers legal representation/advocacy services to undocumented minors living with relatives in Broward County.

Program staff have developed strong working relationships with the courts and other key stakeholders to improve service coordination. Satisfaction surveys reflected high levels of satisfaction with services. Additionally, the provider was able to seamlessly transition to virtual services during the pandemic.

A Title IV-E reimbursement contract was signed in April 2020 which is retroactive to the start of the fiscal year. CSC received \$332,249.12 in reimbursement, which will be added to the FY 20/21 contract, if system need and agency capacity support such action.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met 5 of 6** Council goals for performance measurements. Provider did not meet goal in the area of new law violations during program.

Goal Measure

Youth with no new law violations during the program.



Youth with reduced delinquency risk.



Youth with no law violations 12 months post program completion.



Youth with improved school/employment.



LAW Line callers reported their needs were met.



Children whose legal permanency goal was met.





GOAL

Reduce economic deprivation risk factors by increasing prosperity.

RESULT

Broward's families are self-sufficient.

PROSPERITY PROGRAMS

Year-Round Hunger Initiatives

- The CSC funds an array of year-round hunger relief programs aimed at reducing food insecurity among children and families in Broward. The variety of approaches ensures the food supports reach deep into the communities most in need.

COVID Response

- The COVID-19 pandemic vastly exacerbated an already difficult situation for tens of thousands of families in Broward. To address the additional needs, the CSC expanded its food support and distributed PPE to 57 funded agencies.

VITA/EITC

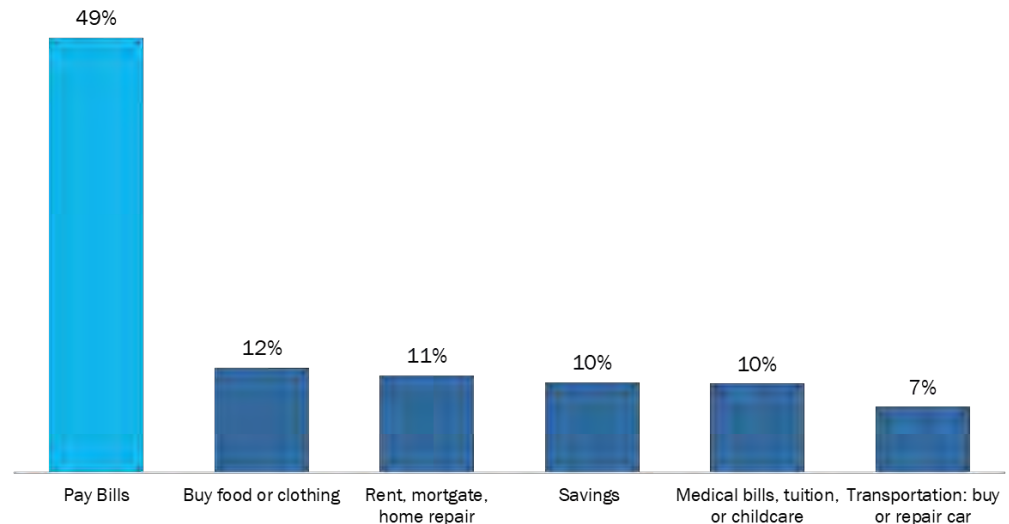
- This initiative promotes prosperity by reaching out into low-income communities to promote the Earned Income Tax Credit (EITC), the most effective Federal anti-poverty tax program. The Volunteer Income Tax Assistance (VITA) program provides no-cost tax preparation and financial literacy coaching from trusted, IRS-trained volunteers.

DATA STORIES

COVID-19 Emergency efforts supported by the CSC resulted in **25,000** pairs of gloves, **75,000** disposable and reusable masks, and **5,000** 500 ml. bottles of hand sanitizer distributed to child serving agencies and directly to families through drive-by distribution events.



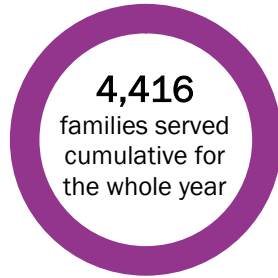
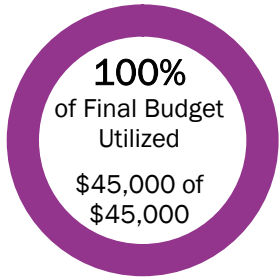
Of the **VITA participants** that identified how they planned to use their refund, **almost half** responded that they would use the money to **pay bills**.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Not Applicable.

Programmatic Performance

Program is performing well.

In November 2019, 192 schools participated in the collection and distribution of non-perishable food, providing 2,586 families 20,688 bags of food (eight bags per family). This effort engaged over 4,500 volunteers. In addition, between October 2019 and February 2020, their Helping Hand program provided 720 40lb boxes to 680 families with 300 volunteers in support.

With the onset of the COVID-19 pandemic, Harvest Drive retooled their model and between April and September of 2020, 1,150 families received 1,211 bags of non-perishable food, distributed by 23 community-based agencies and 30 volunteers in support.

Harvest Drive also relied heavily on the social workers of Broward County Public Schools to deliver these bags to families directly, helping serve those who may not have had transportation or who were too ill to attend the distribution events.

Is Anybody Better Off?

Outcome

Provider **met** all performance measures.

191 Broward County Public Schools participated in Harvest Drive activities.

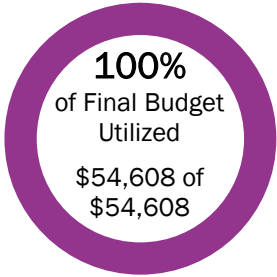
1,150 families were served by the program since the onset of COVID-19.

Approximately **5,000** volunteers actively participated in the program in its various phases.



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

SOREF JCC was in its first year providing the Out-of-School-Time Food Boxes program. At the beginning of the calendar year, the agency was poised to manage a broadened Food Box Program, not just summer, to begin during spring break. To increase capacity, the CSC also added funds to expand the SOREF-Harvest Drive partnership with funds specifically allocated to that project. The distribution model is comprised of direct pick-up from the agency by families and/or other organizations delivering to families in need. Those additional agencies included LifeNet 4 Families, Gateway Community Outreach, Pentecostal Gospel Temple, and Harvest Drive.

The onset of COVID-19 safety measures impacted the program delivery. With social distancing requirements and a shortage of volunteers, the priority of all agencies was to distribute the food to the large number of people seeking assistance, including many families with children out of school. The distribution model changed from an indoor pick-up to a drive-thru approach to ensure safety and less direct contact.

Is Anybody Better Off?

Outcome

Provider **met** all performance measures.

100% of families were satisfied with the service provided.

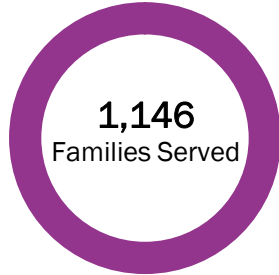
72 volunteers were engaged throughout the program delivery.

2,752 children served.



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

CSC funds the South Florida Hunger Coalition - Mobile School Pantry to offer their program at five Title 1 school sites throughout Broward County, with schools rotating on a weekly basis. Parents, teachers, and youth continue to appreciate and enjoy the benefits of this national best-practice model of food distribution.

There has been a significant increase in families that have signed up for the program, especially in the 33311 zip code. Pre-COVID the program distributed over 50,000 lbs. of fresh produce and nutritious food every month at various locations. When Broward County was recognized as one of five nation-wide Culture of Health Prize winners in 2019, the Mobile School Pantry was featured as a best practice hunger relief agency.

In response to COVID-19 and the closing of schools, Mobile School Pantry added some non-school sites and modified their distributions into a drive-through model to meet the community's needs. They were also able to expand their reach into the Northeast quadrant of the county, with two pop-up events held in partnership with the Crockett Foundation, Broward Sheriff's Office, and the City of Pompano Beach. Mobile School Pantry will be further expanding their efforts in the coming year with their mobile market housed in a refurbished school bus, named "Sprout."

Is Anybody Better Off?

Outcome

Provider **met** all performance measures.

2,494

 children served.

■ Measures

Parents satisfied with the overall experience at Mobile School Pantry.



Parents satisfied with the variety and selection of food distributed.



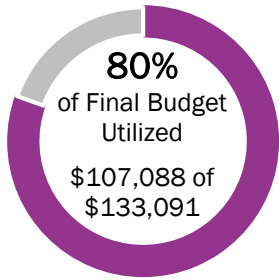
Families indicating that the program fills food availability gap.





How Much Did We Do?

Utilization



@ **6** Super Sites:
162 children served
20,370 meals distributed
\$372,141 USDA Reimbursement into Broward

How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

The South Florida Hunger Coalition is now in its 7th year delivering the enriched Summer BreakSpot program, which is a community partnership between CSC, Meals on Wheels of South Florida, and the Central Broward County Housing Authority to provide breakfast, lunch, and enrichment activities to children residing in housing authority managed properties. This was the first year that the South Florida Hunger Coalition managed the Enrichment component of the program, taking over the process from Florida Impact.

The program shifted direction this year due to the COVID-19 pandemic and offered online activities, while utilizing a grab and go model per the USDA.

The program served 20,370 meals to 162 unduplicated children at six supersites. Through partnerships with over 20 agencies, the program was still able to offer virtual enrichment activities varying in topics from health and wellness to STEAM.

Monitoring reflected high quality service delivery and a high level of both child and adult satisfaction with the services provided.

Is Anybody Better Off?

Outcome

Provider **met** all performance measures.

Measures

Adults positively impacted by the Summer BreakSpot Project.



Children positively impacted by the Summer BreakSpot Project.



Adults satisfied with the services provided by Summer BreakSpot.



Children satisfied with the services provided by Summer BreakSpot.

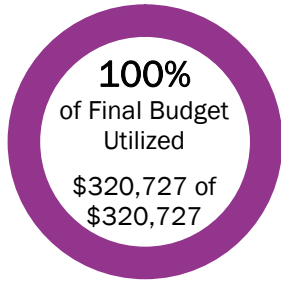


Children indicated that it was healthier to play outside and exercise than it is to watch TV and play video games.



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Hispanic Unity of Florida is in the second year of providing services under the 2018 Volunteer Income Tax Assistance (VITA) RFP. This program provides free income tax preparation including eligibility determinations for federal tax credit programs. For tax year 2020, CSC funding was intended to provide services at 16 permanent tax sites and close to 20 locations served by a mobile team on a predetermined schedule. Throughout the fall of 2019, HUF worked with HandsOn Broward to recruit volunteers and to facilitate IRS training and certifications. Tax preparation services began on February 1, 2020 with a launch during EITC Awareness Day.

Because of the COVID-19 pandemic, HUF made changes to the program and focused on launching two new projects. They transitioned their delivery method to a fully virtual platform and operated a six-day a week VITA Hotline. The Federal Tax Deadline was extended to July 15, 2020 and HUF continued to offer services to the community. Despite these challenges HUF was able to serve nearly 3,500 families and bring in \$4.3 million in refunds to the community.

Is Anybody Better Off?

Outcome

Provider **met** all performance measures.

Measures

Tax return submissions that yielded a tax refund.



VITA clients satisfied with their overall experience.





GOAL

Safeguard the physical health of children.

RESULT

Children are mentally and physically healthy.

WATER SAFETY PROGRAMS

Swim Central

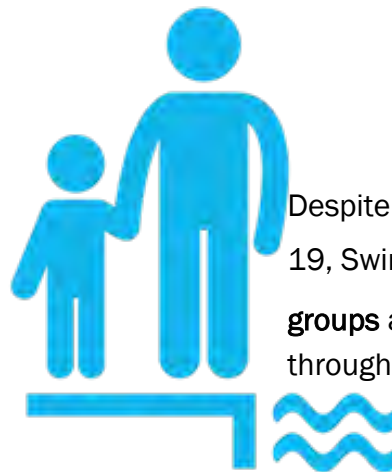
- A partnership between the County, the School Board, CSC, and the SWIMS Foundation that provides water safety instruction and parent education for pre-school and school-aged children.
- The curriculum-based program is taught by certified water safety instructors and coordinated through SWIM Central.
- The success of this model has gained national attention and is being replicated in other communities.
- Coupon program provides free or reduced fee in-water safety classes for children aged 6 months to four years.

Drowning Prevention Initiative

- A partnership between the Health Department and CSC to provide leadership, coordination and large-scale drowning prevention education, social marketing, and service initiatives that focuses on families with young children aged five years and under, the population most at-risk for drowning.

* Due to the ongoing COVID-19 pandemic which began in March 2020, SWIM Central and the Drowning Prevention initiative had to dramatically change their service delivery models or shut down entirely at some point during FY 19/20. As a result, numbers served, utilization, and performance measures were impacted and do not reflect a typical year of program delivery. Expectations for these variables have been modified across these programs to account for the effects the pandemic has had on service delivery and will be reflected on the individual program performance pages.

DATA STORY

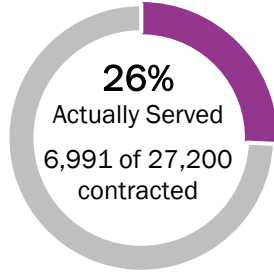
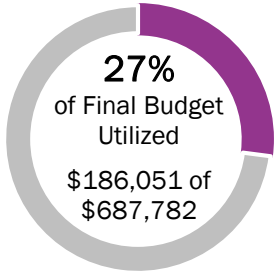


Despite the interruption of services due to COVID-19, Swim Central held **575 classes** and **143 groups** at **97 different sites** from October 2019 through March 2020.



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is performing well.

SWIM Central is a collaboration between the Broward County Board of County Commissioners, School Board of Broward County, and CSC to prevent children from drowning. The curriculum-based program is taught by certified water safety instructors and coordinated through SWIM Central. Water safety instruction and in-pool group lessons are delivered to Broward County School children during the school year and to CSC funded MOST, Youth FORCE, and Summer BreakSpot participants and children participating in elementary 21st Century summer programs.

Quality performance and high levels of client satisfaction remain consistent with performance during FY 19/20. Program utilization and numbers served were low due to the COVID 19 crisis. When schools shifted to eLearning and congregate activities were shut down in March 2020, SWIM Central was unable to provide swimming lessons through the remainder of the fiscal year.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

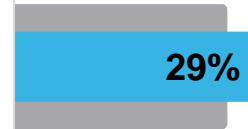
Participants who completed between 3-6 lessons who improved at least 1 level on the Water Safety Skills Checklist.



Participants who completed between 7-10 lessons who improved at least 1 level on the Water Safety Skills Checklist.



Participants who completed between 7-10 lessons who improved at least 2 levels on the Water Safety Skills Checklist.



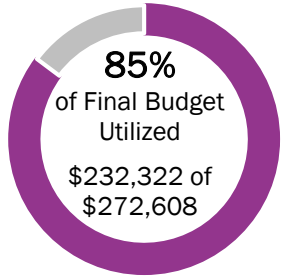
Children who participated in the program that have not drowned 3 years post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

The Florida Department of Health (DOH) in Broward County provides oversight to the Broward County Drowning Prevention Task Force whose mission is to protect children under five years old from drowning through strategic community-wide Water Smart education. This project educates parents and caregivers about drowning risks.

Through the "Train the Trainer Water Smart" module, staff in Family Strengthening programs and BSO Child Protective Investigators (CPIS) receive instruction on how to conduct drowning hazard assessments and discuss appropriate protective interventions during home visitations. The Broward County Drowning Prevention Task Force brings leaders together to delve deeper into drowning prevention strategies.

Students Preventing Unintentional Drowning (SPUD) teaches secondary school youth water safety practices and proactive strategies to prevent drowning. The SPUD program operated successfully in five high schools and five middle schools with high levels of client satisfaction despite switching to virtual services mid-year due to the pandemic.

Utilization in the SPUD program was low due to the change to virtual meetings during COVID-19.

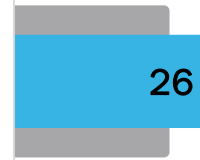
Is Anybody Better Off?

Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Number of community outreach events attended with Drowning Prevention Information disseminated.



Number of community outreach trainings provided to general public.



Train-the-Trainer participants who reported an increase in knowledge of drowning risks and prevention strategies.





GOAL

Improve children's educational success.

RESULT

Children will succeed in school.

LITERACY & EARLY EDUCATION PROGRAMS

Subsidized Child Care

- Provides child care slots for underserved income eligible families.
- Used as match funds for additional State and Federal funding.

Vulnerable Populations Child Care

- Provides immediate placement in quality child care for specialized populations such as children of Transitional Independent Living (TIL) Youth, children of caregivers receiving substance abuse treatment, and Kinship families until subsidized care eligibility is approved or reinstated.

Positive Behavioral Interventions and Supports (PBIS)

- Builds teacher capacity to manage child behaviors and nurture social and emotional growth of preschool children.

Reading & Math, Inc.

- Provides early literacy interventions and support for students in an assigned Pre-K classroom and individual extra assistance with identified students.

HandsOn Broward - Literacy Volunteer Recruitment & Management

- Serves as the volunteer hub for recruitment, training, and deployment of volunteers for literacy oriented volunteer opportunities, including literacy tutors and coaches.

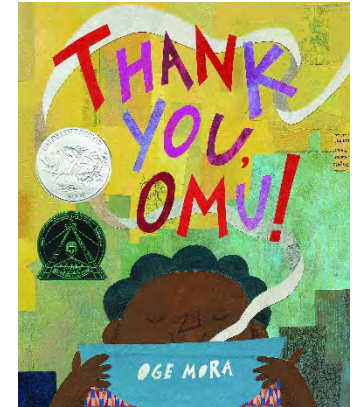
* Due to the ongoing COVID-19 pandemic which began in March 2020, the early learning system of care had to dramatically change their service delivery during FY 19/20. As a result, numbers served, utilization, and performance measures were impacted and do not reflect a typical year of program delivery. Thresholds for outcome data collection have been modified across these programs to account for the effects the pandemic.

DATA STORIES



174 reading coaches were recruited and engaged by HandsOn Broward in FY 19/20.

On November 7th, 2019, **1,392** community volunteers read *Thank You, Omu!* to children at **562** sites, including public and private schools, early childhood education centers, and public libraries for the “Broward: Read for the Record” event. Approximately **40,000** books were distributed to children after the reading.





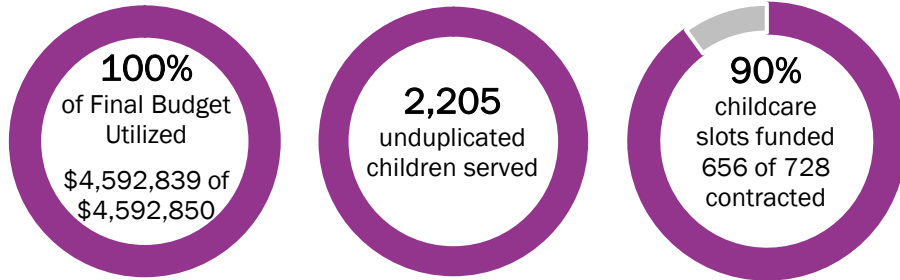
Early Learning Coalition (ELC) – Subsidized Child Care Slots

Literacy & Early Education FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

This was the 17th year of funding the Early Learning Coalition (ELC) financially assisted child care services for the income eligible in Broward. The ELC is the state-established local agency responsible for managing federal and state child care funding. By funding through the ELC, CSC leverages state and federal child care dollars to increase services.

Per the State of Florida Executive Emergency order that expires 12/31/20, closed childcare centers or those that experienced high numbers of absences must be reimbursed based on enrollment rather than attendance to maintain the capacity for childcare services. CSC allowed similar billing, thus, ELC fully utilized their contract.

In March, 70% of the childcare centers closed as a result of the pandemic. 29 childcare centers in the highest need areas provided pods while schools opened virtually. Most childcare centers reopened in August and September, when the Broward County Public Schools reopened.

The program-wide assessments were unable to be completed on all child care programs due to the COVID-19 pandemic. ELC coaches and staff provided virtual trainings and support to the child care centers that continued offering child care services.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.



Outcome

Provider **met** all Council goals for performance measurements.

Measure

Clients who reported being treated with respect and in a caring manner by staff.



Clients reported that the information received was helpful/easy to understand.



Clients reported overall satisfaction with the services provided by ELC of Broward County.



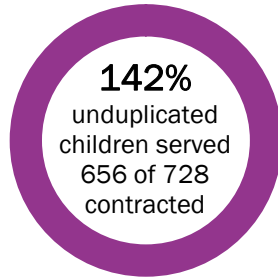
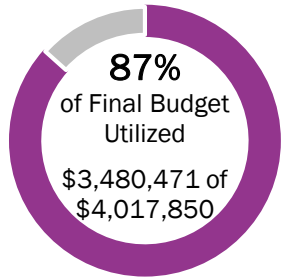
Clients reported having a better understanding of child care options and choosing a quality child care provider.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

There continues to be a high demand for exceptionally vulnerable populations that are critically in need of financially assisted child care for children under five. Families that are eligible receive quality child care to prevent further breakdown of what are often difficult family situations and to also offer support with their efforts towards self-sufficiency. These populations may include TIL parenting youth, relative and non-relative Kinship caregivers, domestic violence survivors, families participating in Family Supports programs and parents/caregivers in substance abuse rehabilitation programs.

In March, 70% of the childcare centers closed as a result of the pandemic. The majority of childcare centers started re-opening in August and September, when the Broward County Public Schools reopened.

The new protocols to continually reassess eligibility for subsidized care for those enrolled in this program created more turnover throughout the year which successfully ensured that slots were available for families with emergency needs, therefore more children were served.

Utilization was lower due to child care center closures as a result of the COVID-19 pandemic and county ordinance that required a lower child to adult ratio.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Parents/caregivers who reported benefits by receiving child care services (e.g., pursue/maintain employment, attend school/training program).



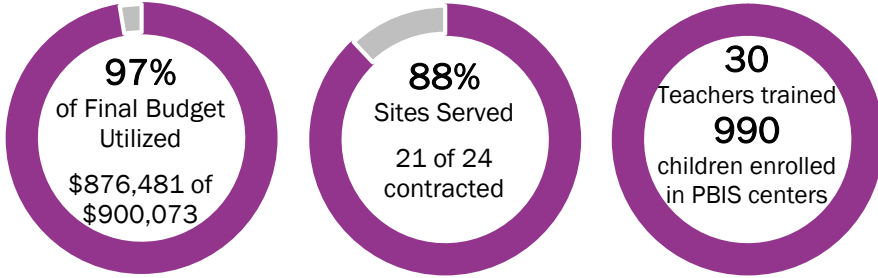
Families with no verified abuse findings during program participation.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Family Central, Inc. completed its first year providing services under the 2019 Positive Behavioral Interventions and Supports (PBIS) RFP. Family Central now collaborates with ELC to identify the centers to be served. The program strengthens the capacity of child care centers, teachers, and families to meet the social and emotional needs of children in their care.

Program review and site visits reflected stellar performance and high levels of preschool staff and parent satisfaction. During the COVID-19 pandemic, the provider continued to support the child care centers that remained open. PBIS coaches provided virtual services including training, one-on-one coaching and mentoring to teachers, and post-assessments. Staff completed a video on the emotional and mental health needs of young children and how to recognize distress in children during the pandemic which was shared with ELC.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Teachers that completed training.



Parents that completed parenting classes.



Parents satisfied with services.



Sites that increased verbal and non-verbal interaction of teachers with children.



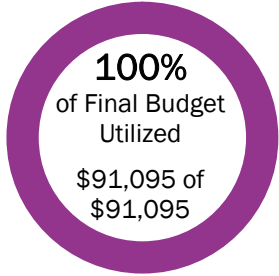
Sites that decreased number of red flags regarding classroom behavior.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is performing well.

The HandsOn Broward (HOB) Literacy Program is in its second year of serving as the volunteer hub for recruitment, training, and deployment of volunteers for literacy oriented volunteer opportunities, including literacy tutors and coaches. Some notable highlights of the program from this year include:

- Real Men Read: Engaged six schools and 160 male volunteers, an increase of almost 50% from the prior year.
- Celebrated National and International Literacy Days by posting videos of children's books online, with some of them garnering over 501 views.
- DIY Volunteering featured Early Childhood Language Development projects such as bookmarks, flashcards, and educational flipbooks.
- HOB and the Early Learning Coalition are increasing the capacity of childcare centers that have been placed on a performance improvement plan by providing volunteer literacy mentors that enhance the program and help build children's literacy skills.
- While Summer Service Literacy Camp was virtual for the first time this year, the teens still made a huge impact. The 49 campers completed 2,410 hours during literacy week through various projects and engaging in the "No Small Matter" screening and community conversation.

Is Anybody Better Off?

Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Volunteers and agencies reporting their needs met by HandsOn Broward services and coordination.



Reading coaches and mentors satisfied with HandsOn Broward training and coordination services.



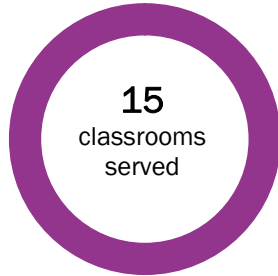
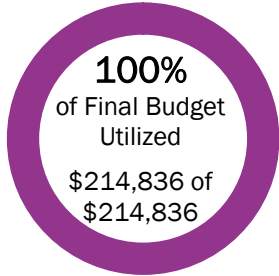
Participating agencies satisfied with HandsOn Broward coordination services.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

The Reading & Math program completed its second year of a three-year contract that was piggybacked from The Children's Trust RFP. The program provides tutors to targeted Pre-K classrooms to support teachers with early literacy and math interventions and provide individualized attention to lower-performing students.

Program review and site visits reflected that services were engaging and effective and provided high quality literacy interventions. Teacher surveys consistently indicated a high level of satisfaction with the program. During COVID-19, the provider continued to provide services to the children virtually and worked closely with the teachers to provide needed support.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Tutors that meet expectations on Intervention Integrity.



Children achieving "at or above" or "close to" target performance on measures of Letter Name Recognition & Letter Sound Fluency by their Spring assessment.



Children achieving "at or above" or "close to" target performance on measures of Rhyming, Alliteration, & Picture Naming by their Spring assessment.





GOAL

Safeguard the physical health of children.

RESULT

Children are mentally and physically healthy.

SCHOOL HEALTH PROGRAM

School Health

- This tri-party initiative funds a Differentiated Staffing model for School-based Health Services along with BCPS and DOHBC.
- CSC funds RNs and Health Service Technicians supervised by RNs at schools with students with moderate levels of medical need.
- School Health is an extension of support for our students. They can guide and help the students with their medical conditions, teach them to make good choices in accordance with their dietary needs, and aid them in becoming more independent in caring for themselves and their diagnosis.
- Sierra deployed CSC-funded nursing staff to selected childcare centers that remained opened during the pandemic.

* Due to the ongoing COVID-19 pandemic which began in March 2020, the School Health provider had to end services on school grounds and shifted to providing services to childcare centers during FY 19/20. As a result, numbers served, utilization, and performance measures were impacted and do not reflect a typical year of program delivery.

DATA STORY

In School Year 19-20, before the pandemic forced the shutdown of schools, the **top 5 reasons for clinic visits** were:

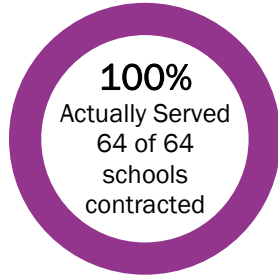
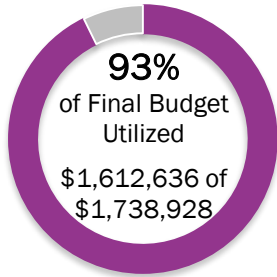
1. Stomachache
2. Headache
3. Diabetic Glucose Checks
4. Cold Symptoms
5. Sore Throat





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Sierra Lifecare completed its third and final year providing services under the 2017 School Health RFP, upon which the CSC “piggybacks” to support school health services.

Due to school sites closing as a result of COVID-19, Sierra could not continue to provide school-based nursing services. At CSC's request, and in coordination with the Early Learning Coalition (ELC), Sierra deployed CSC funded nursing staff to 31 child care centers that remained open. The child care providers were extremely grateful for this support as it added a level of comfort to families in their concern over the potential spread of the virus. Sierra's healthcare staff performed wellness checks on children before entering the child care program and throughout the day and were able to isolate anyone who became ill.

The CSC allocation for schools in Coral Springs were included and met the Coral Springs CRA TIF payment.

The BCPS Healthcare Services RFP released a new procurement for school healthcare services on January 23, 2020. Sierra Lifecare received the highest score of the six proposers that were recommended for awards and will continue to be CSC's school health service provider.

Is Anybody Better Off?

Outcome

Provider **met** all performance outputs.

Outputs

Number of unduplicated students who received health services based on Individualized Health Care Plan.

8,839

Number of students (duplicated) who returned to class after receiving services.

79,782
(77% of 103,071)

Number of total clinic visits by students (duplicated) who received first aid, emergency, prevention, and health care services.

103,071



Elementary School Initiatives Out-of-School Time (General Population)

Annual Performance FY 19/20*



GOAL

Improve the availability and quality of out-of-school time programs for typically developing children who are economically disadvantaged and inclusion programs which integrate children with special needs with their typically developing peers.

RESULT

Children are mentally and physically healthy.

ELEMENTARY SCHOOL INITIATIVES GENERAL POPULATION PROGRAMS

Out-of-School Time (MOST)

- Provides a safe, positive environment that enhances academic achievement.
- Supports social and physical development.
- Provides educational field trips and cultural arts opportunities.
- Serves economically disadvantaged students who attend Title I schools with 86% or higher Free/Reduced Lunch participation.
- Summer only programs were limited in scope and provided no measurable outcomes, therefore were not included in this report.

Inclusion Supports

- Provides Americans with Disabilities Act (ADA) training to all MOST providers.
- Assesses inclusion needs of MOST sites and provides technical assistance and coaching as needed.

Learning Pods

- Provides support/assistance while children participate in BCPS eLearning.
- Consists of groups of 9 children in the general population, at or around the same education level, who are supervised by one staff member.
- Follows the Centers for Disease Control (CDC) recommendation for group sizes no larger than 10 individuals.

* Due to the ongoing COVID-19 pandemic which began in March 2020, MOST providers had to dramatically change their service delivery models or shut down entirely at some point during FY 19/20. Thus, numbers served, utilization, and performance measures were impacted and do not reflect a typical year of program delivery. Expectations for these variables have been modified across these programs and will be reflected on the individual program performance pages. Academic performance measures were not evaluated across these programs due to the lack of end of year data and challenges with the new consent process with BCPS.

DATA STORY

FY 19/20 MOST GP program participation was reduced due to the COVID-19 pandemic. As a result, there was a **30% drop in the average days in the program** during the 19/20 school year when compared to the prior two years.

■ Average # of days in program

FY 19/20



FY 18/19



FY 17/18





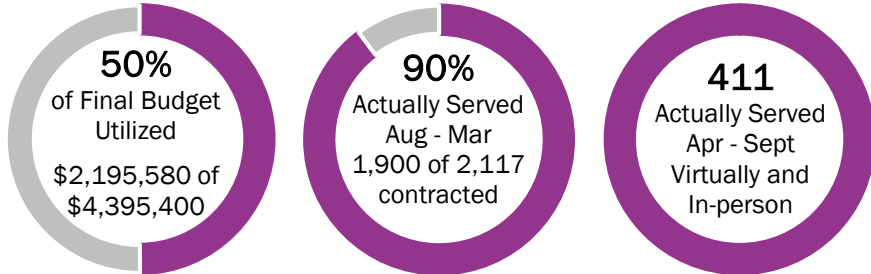
After School Programs Inc. (ASP)

Elementary School Initiatives Out of School Time (General Population) FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is performing well.

After School Programs, Inc. (ASP) completed its third year providing services under the 2017 MOST RFP. The program provides out-of-school time services at twelve (12) year-round BCPS sites and nine (9) school year only BCPS sites.

Program review and site visits reflected high quality performance. Staff members foster positive relationships with the children and provide engaging learning opportunities through the different program components. Client satisfaction surveys reflected high levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the program supported families with wellness calls, connections to resources, and distribution of activity boxes. Virtual services were offered during summer. When the schools began in August with eLearning, the provider offered virtual afterschool services and in-person services via learning pods to 38 children at an alternative location.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Summer and academic end-of-year data not available.

Goal Measure

Classrooms met quality standards for Project Based Learning. (Summer Only)

Data not available

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

95%

Children improved academic performance and/or skills.

Data not available

Children improved homework completion. (School Year)

89%

Children remained safe. (Aug. 2019 - Mar. 2020)

100%



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is performing well.

Boys & Girls Clubs of Broward County, completed its third year providing services under the 2017 MOST RFP. The program provides out-of-school time services at six (6) year-round community sites and two (2) summer only community sites.

Program review and site visits reflected high quality performance. The structured program offers many opportunities to participate in a variety of engaging activities implemented by dedicated staff. Client satisfaction surveys reflected high levels of satisfaction with program services.

After the school sites closed in March due to the pandemic, the program supported families with wellness calls, connections to resources, and food distribution. Virtual services were offered during the summer. When the schools began in August with eLearning, the provider offered in-person learning pod services to 489 children.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.



Outcome

Provider **met** all Council goals for performance measurements that were measurable. Summer and academic end-of-year data not available.

Goal Measure

Classroom met quality standards for Project Based Learning. (Summer Only)

Data not available

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

75%

Children improved academic performance and/or skills.

Data not available

Children improved homework completion. (School Year)

87%

Children remained safe. (Aug. 2019 - Mar. 2020)

100%



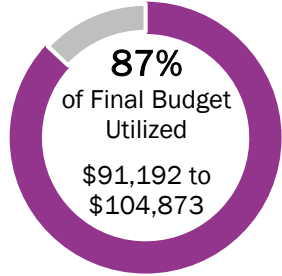
CCDH, Inc. The Advocacy Network on Disabilities

Elementary School Initiatives Out of School Time (General Population) FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

CCDH completed its third year providing services under the Inclusion Supports RFP. They work collaboratively with MOST sites to increase their capacity to create positive, nurturing, and developmentally appropriate programs that welcome all children. They provide training and mentoring to staff to help them identify a pathway to inclusion.

Program review and site visits reflected quality performance. The Inclusion Specialist was positively engaged and connected with the children and staff at the sites. The provider conducted comprehensive assessments with the MOST programs to address inclusion needs which led to the provision of detailed technical assistance and individualized MOST staff coaching as needed. Client satisfaction surveys reflected high levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the Inclusion Specialist provided virtual services including training and one-on-one coaching and supported the MOST staff who continued to provide virtual and in-person services.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Participants who attended ADA training demonstrated knowledge about curriculum content.



Providers who received individualized coaching and technical assistance that achieved their goals.



Providers who were satisfied with coaching.





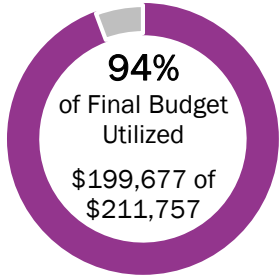
City of Hallandale Beach Human Services

Elementary School Initiatives Out of School Time (General Population) FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

The City of Hallandale Beach completed its third year providing services under the 2017 MOST RFP. The program provides out-of-school time services at one (1) year-round community site.

Program review and site visits reflected high quality performance. Staff members were extremely enthusiastic and engaged during delivery of all program components. Client satisfaction surveys reflected high levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the program supported families with wellness calls, connections to resources, and distribution of activity boxes and food. In-person services were offered throughout the summer, and when the schools began in August with eLearning, the provider continued to offer in-person learning pod services to 82 children.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Summer and academic end-of-year data not available.

Goal Measure

Classroom met quality standards for Project Based Learning. (Summer Only)

Data not available

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

100%

Children improved academic performance and/or skills.

Data not available

Children improved homework completion. (School Year)

87%

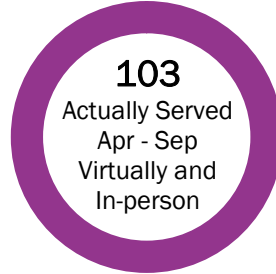
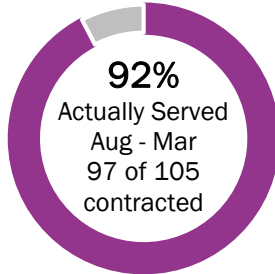
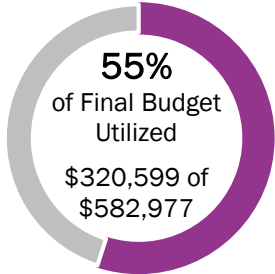
Children remained safe. (Aug. 2019 - Mar. 2020)

99%



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

The City of Hollywood completed its third year providing services under the 2017 MOST RFP. The program provides out-of-school time services at two (2) year-round community sites and two (2) summer only community sites.

Program review and site visits reflected high quality performance. The children were happy to be in the program and were given various learning opportunities through the different program components. Client satisfaction surveys reflected high levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the program supported families with wellness calls, connections to resources, and distribution of activity boxes and food. In-person services were offered at the start of summer. However, in-person services could not be sustained, and the program pivoted to virtual services. When the schools began in August with eLearning, the provider offered in-person learning pods services to 30 children.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Summer and academic end-of-year data not available.

Goal Measure

Classroom met quality standards for Project Based Learning. (Summer Only)

Data not available

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

100%

Children improved academic performance and/or skills.

Data not available

Children improved homework completion. (School Year)

100%

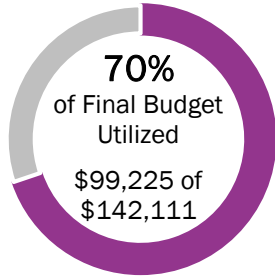
Children remained safe. (Aug. 2019 - Mar. 2020)

100%



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

The City of Miramar completed its third year providing services under the 2017 MOST RFP. The program provides out-of-school time services at one (1) year-round community site and one (1) summer only community site.

Program review and site visits reflected high quality performance. The staff created a nurturing environment for the children, and the children were excited to participate in the various program components. Client satisfaction surveys reflected high levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the program was able to provide virtual services to families including homework assistance, wellness calls, and distribution of food and summer learning enrichment activities. When the schools began in August with eLearning, the provider offered in-person learning pod services to 13 children.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.



Outcome

Provider **met** all Council goals for performance measurements that were measurable. Summer and academic end-of-year data not available.

Goal Measure

Classroom met quality standards for Project Based Learning. (Summer Only)

Data not available

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

100%

Children improved academic performance and/or skills.

Data not available

Children improved homework completion. (School Year)

73%

Children remained safe. (Aug. 2019 - Mar. 2020)

100%



Community After School

Elementary School Initiatives Out of School Time (General Population) FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Community After School completed its third year providing services under the 2017 MOST RFP. The program provides out-of-school time services at two (2) year-round BCPS sites.

Program review reflected exceptional performance. Staff worked together professionally to engage the children in creative lessons and activities. Client satisfaction surveys reflected high levels of satisfaction with program services.

At the onset of the pandemic, the provider closed operations due to school site closures. When the schools began in August with eLearning, the provider offered in-person learning pod services to 60 children at an alternative location.

The CSC allocation for Liberty and Atlantic West Elementary sites were included and met the Margate CRA TIF payment.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Summer and academic end-of-year data not available.

Goal Measure

Classroom met quality standards for Project Based Learning. (Summer Only)

Data not available

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

100%

Children improved academic performance and/or skills.

Data not available

Children improved homework completion. (School Year)

79%

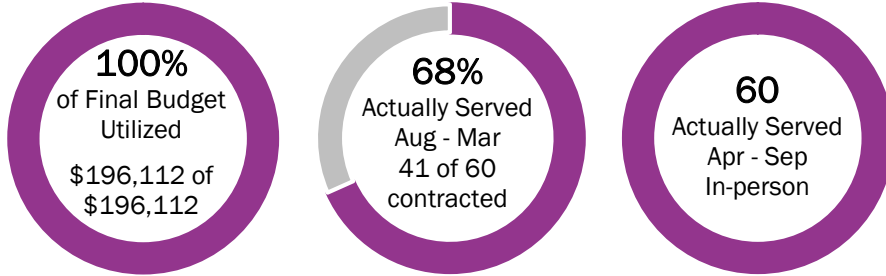
Children remained safe. (Aug. 2019 - Mar. 2020)

100%



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

KID completed its third year providing services under the 2017 MOST RFP. The program provides out-of-school time services at one (1) year-round community site.

Program review and site visits reflected excellent service delivery with an engaging and effective staff. The children appeared to be very engaged and the interactions between staff and children were positive. Client satisfaction surveys reflected high levels of satisfaction with program services.

Lower numbers served during the school year were the result of recruitment issues.

Once the school sites closed in March due to the pandemic, the program retooled to offer online homework assistance, wellness calls, and connections to resources and food distribution. In-person services were sustained throughout the summer and when the schools began in August with eLearning, the provider continued to offer in-person services via learning pods to 27 children.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.



Outcome

Provider **met** all Council goals for performance measurements that were measurable. Summer and academic end-of-year data not available.

Goal Measure

Classroom met quality standards for Project Based Learning. (Summer Only)

Data not available

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

100%

Children improved academic performance and/or skills.

Data not available

Children improved homework completion. (School Year)

92%

Children remained safe. (Aug. 2019 - Mar. 2020)

99%



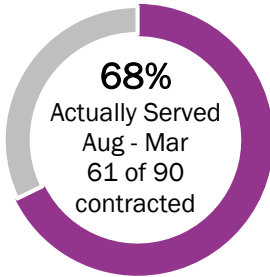
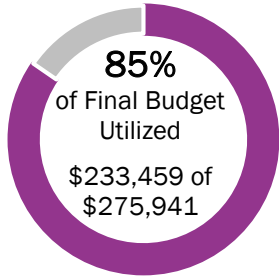
New Mirawood Academy w/KID, Inc. as Fiscal Sponsor

Elementary School Initiatives Out of School Time (General Population) FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is performing well.

New Mirawood Academy completed its third year providing services under the 2017 MOST RFP. The program provides out-of-school time services at one (1) year-round community site.

Program review and site visits reflected high quality performance. Staff members provided a supportive environment for children to experience a variety of activities that enhance their learning. Client satisfaction surveys reflected high levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the program supported families with online homework assistance, wellness calls, and connections to resources. In-person services were sustained throughout the summer and when the schools began in August with eLearning, the provider continued to offer in-person services via a learning pod to 7 children.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.



Outcome

Provider **met** all Council goals for performance measurements that were measurable. Summer and academic end-of-year data not available.

Goal Measure

Classroom met quality standards for Project Based Learning. (Summer Only)

Data not available

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

100%

Children improved academic performance and/or skills.

Data not available

Children improved homework completion. (School Year)

92%

Children remained safe. (Aug. 2019 - Mar. 2020)

100%



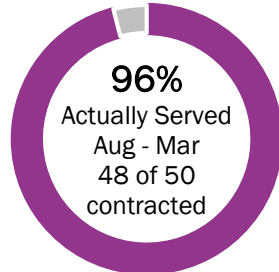
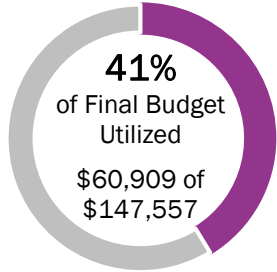
Russell Life Skills

Elementary School Initiatives Out of School Time (General Population) FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Russell Life Skills' contract ended during its third year of providing services under the 2017 MOST RFP. The program provided out-of-school time services at one (1) year-round site.

Program review and site visits reflected satisfactory performance. Staff members communicated, collaborated, and were flexible while meeting the needs of the children and program. Client satisfaction surveys reflected high levels of satisfaction with program services. Once the school sites closed in March due to the pandemic, the program shut down. At the request of the provider, the contract ended on May 31, 2020.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Summer and academic end-of-year data not available.

Goal Measure

Classroom met quality standards for Project Based Learning. (Summer Only)

Data not available

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

100%

Children improved academic performance and/or skills.

Data not available

Children improved homework completion. (School Year)

80%

Children remained safe. (Aug. 2019 - Mar. 2020)

100%



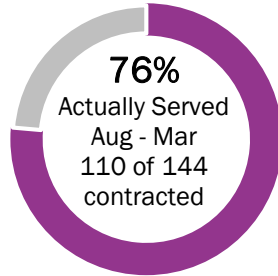
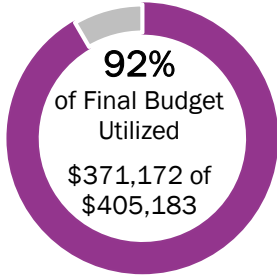
Samuel M. and Helene Soref, Jewish Community Center, Inc. (Soref)

Elementary School Initiatives Out of School Time (General Population) FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

The Samuel M. and Helene Soref Jewish Community Center completed its third year providing services under the 2017 MOST RFP. The program provides out-of-school time services at one (1) year-round BCPS site

Program review reflected exceptional performance and consistently high levels of client satisfaction. Staff members fostered a caring environment while continuously engaging the children in all aspects of the afterschool curriculum.

Lower numbers served during the school year were the result of recruitment issues.

Once the school sites closed in March due to the pandemic, the provider retooled to offer online homework assistance, wellness calls, and connections to resources and food distribution. In-person services were sustained throughout the summer at alternative locations and when the schools began in August with eLearning, the provider continued to offer in-person services via learning pods to 70 children.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Summer and academic end-of-year data not available.

Goal Measure

Classroom met quality standards for Project Based Learning. (Summer Only)

Data not available

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

100%

Children improved academic performance and/or skills.

Data not available

Children improved homework completion. (School Year)

93%

Children remained safe. (Aug. 2019 - Mar. 2020)

100%



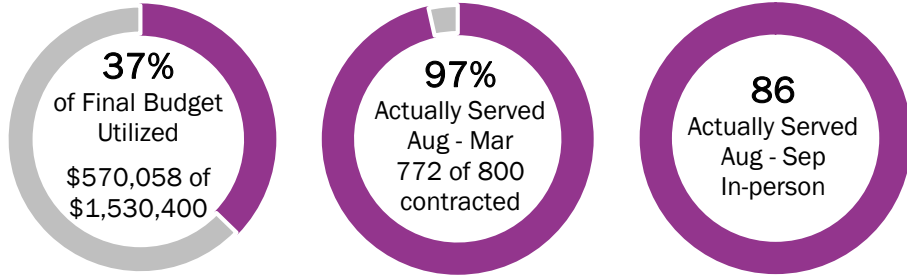
Sunshine After School Child Care, Inc.

Elementary School Initiatives Out of School Time (General Population) FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Sunshine After School Child Care completed its third year providing services under the 2017 MOST RFP. The program provides out-of-school time services at four (4) year-round BCPS sites and three (3) school year only BCPS sites.

Program review reflected exceptional performance. Positive relationships between children and staff members were emphasized and program activities were presented in creative ways to ensure active participation. Client satisfaction surveys reflected high levels of satisfaction with program services.

At the onset of the pandemic, the provider closed operations due to school site closures. When the schools began in August with eLearning, the provider offered in-person services via learning pods to 86 children at an alternative location.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Summer and academic end-of-year data not available.

Goal Measure

Classroom met quality standards for Project Based Learning. (Summer Only)

Data not available

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

89%

Children improved academic performance and/or skills.

Data not available

Children improved homework completion. (School Year)

90%

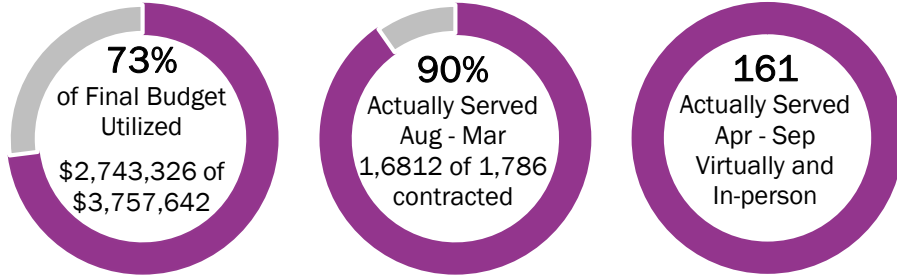
Children remained safe. (Aug. 2019 - Mar. 2020)

100%



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is performing well.

The YMCA completed its third year providing services under the 2017 MOST RFP. The program provides out-of-school time services at four (4) year-round BCPS sites, fifteen (15) school year only BCPS sites, and one (1) summer only BCPS site.

Program review and site visits reflected high quality performance. The environment was inclusive, and the staff members consistently provided the children with feedback, encouragement, and praise. Client satisfaction surveys reflected high levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the program immediately opened sites to serve the children of health care workers and first responders. They also supported families with wellness calls and connections to resources and built an online portal to provide enrichment activities for afterschool and summer programming that included arts and crafts, social emotional learning lessons, project-based learning activities, and fitness videos.

The CSC allocation for the Deerfield Park Elementary site was included and met the required Deerfield CRA TIF payment.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Summer and academic end-of-year data not available.

Goal Measure

Classroom met quality standards for Project Based Learning. (Summer Only)

Data not available

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

86%

Children improved academic performance and/or skills.

Data not available

Children improved homework completion. (School Year)

92%

Children remained safe. (Aug. 2019 - Mar. 2020)

100%



Out-of-School Time (Special Needs)

Annual Performance FY 19/20*

GOAL

Strengthen the continuum of out-of-school time care for children and youth with special physical, developmental, and behavioral needs.

RESULT

Children will succeed in school.

OUT-OF-SCHOOL TIME SPECIAL NEEDS PROGRAMS

Out-of-School Time

- Provides a safe, positive environment for children and youth with special physical, developmental and behavioral conditions.
- Enhances academic achievement, support social, developmental and physical activities.
- Provides educational field trips and cultural arts opportunities.
- Provides flexible and individualized staff to child ratios promote inclusionary opportunities where appropriate.

Respite

- Provides facility-based care and supervised activities to support parents and caregivers of children with severe emotional and behavioral health challenges that severely disrupt daily functioning and for whom there are few care options.

Learning Pods

- Provides support and assistance while children participate in BCPS eLearning.
- Consists of groups of less than 9 children with special needs, around similar developmental levels.
- Follows the Centers for Disease Control (CDC) recommendation for group sizes no larger than 10 individuals.

* Due to the ongoing COVID-19 pandemic which began in March 2020, MOST SN providers had to dramatically change their service delivery models or shut down entirely at some point during FY 19/20. As a result, numbers served, utilization, and performance measures were impacted and do not reflect a typical year of program delivery. Expectations for these variables have been modified across these programs to account for the effects the pandemic has had on service delivery and will be reflected on the individual program performance pages.

DATA STORY

FY 19/20 MOST SN program participation was reduced due to the COVID-19 pandemic. As a result, there was approximately a **33%** drop in the **average days in the program** during the 19/20 school year when compared to the prior two years.

■ Average # of days in program

FY 19/20



FY 18/19



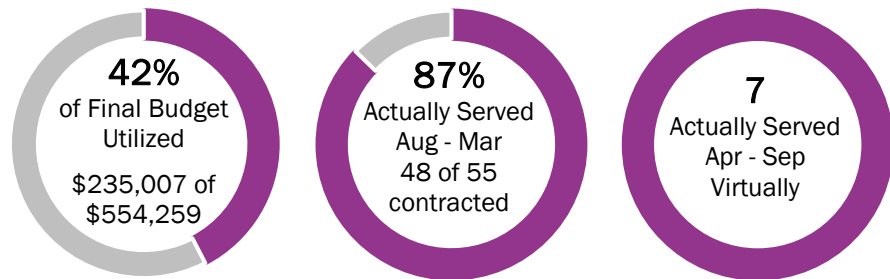
FY 17/18





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is performing well.

After School Programs, Inc. completed its third year providing services under the 2017 MOST RFP. The program provides out-of-school time services at three (3) year-round BCPS sites. The provider serves children with special needs ages 3 to 22.

Program review and site visits reflected high quality performance. Staff members used positive techniques to guide children's behavior during the various learning opportunities through the different program components. Client satisfaction surveys reflected high levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the provider laid off all but the leadership team who supported families with wellness calls, connections to resources, and distribution of activity boxes. Virtual services were offered during summer. When schools began in August with eLearning, the provider continued to offer virtual afterschool services.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.



Outcome

Provider **met** all Council goals for performance measurements that were measurable. Summer and academic end-of-year data not available.

Goal Measure

Classrooms met quality standards for Project Based Learning. (Summer Only)

Data not available

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

83%

Children improved academic performance and/or skills.

Data not available

Children remained safe. (Aug. 2019 - Mar. 2020)

100%



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Ann Storck Center completed its third year providing services under the 2017 MOST RFP. The program provides out-of-school time services at one (1) year-round community site. The provider serves children with special needs ages 3 to 10.

Program review and site visits reflected stellar performance. Staff members were warm and friendly towards the children while promoting a positive social emotional environment. Client satisfaction surveys reflected high levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the provider closed their site and provided services to the families by offering wellness calls and connections to resources. Enrichment activities were also provided over the summer, including the distribution of arts and crafts kits which the children used during their interactive virtual lessons. When schools began in August with eLearning, the provider offered virtual afterschool services.

Is Anybody Better Off?

Data Integrity & Fully Measured

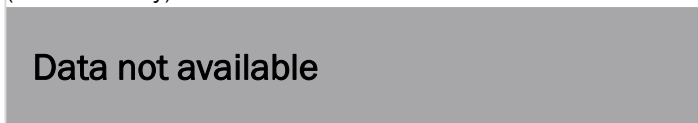
Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Summer and academic end-of-year data not available.

Goal Measure

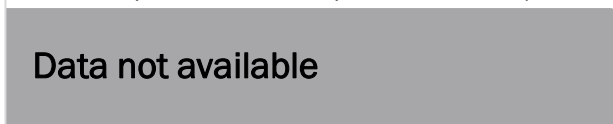
Classrooms met quality standards for Project Based Learning. (Summer Only)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)



Children improved academic performance and/or skills.



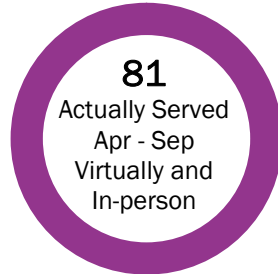
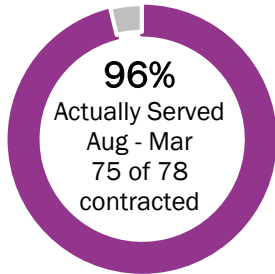
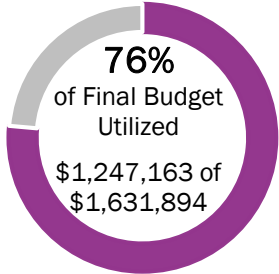
Children remained safe. (Aug. 2019 - Mar. 2020)





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Arc Broward completed its third year providing services under the 2017 MOST RFP. The program provides out-of-school time services at one (1) year-round community site. The provider serves children with special needs ages 3 to 22.

Program review and site visits reflected high quality performance. Staff members have close relationships with the children and provide excellent individual support to their developmental, academic, and emotional needs. Client satisfaction surveys reflected high levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the provider closed their site and supported families with wellness calls, connections to resources, and case management services. In-person services were offered at the start of the summer but could not be sustained, and the program pivoted to virtual services. When schools began in August with eLearning, the provider offered virtual afterschool services.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Summer and academic end-of-year data not available.

Goal Measure

Classrooms met quality standards for Project Based Learning. (Summer Only)

Data not available

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

100%

Children improved academic performance and/or skills.

Data not available

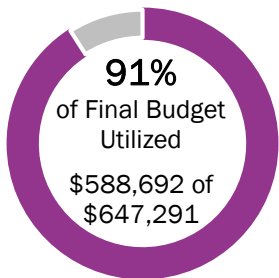
Children remained safe. (Aug. 2019 - Mar. 2020)

100%



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Broward Children's Center completed its third year providing services under the 2017 MOST RFP. The program provides out-of-school time services at two (2) year-round community sites. The provider serves medically fragile children and youth ages 3 to 22.

Program review and site visits reflected exceptional performance. Staff provided a supportive environment focused on the development of positive, individual relationships with each child. Client satisfaction surveys reflected consistently high levels of client satisfaction.

Once the school sites closed in March due to the pandemic, the provider closed their site and successfully transitioned to virtual services and supported families with wellness calls, resource information, educational packets, and school supplies. In-person services were offered at the start of summer but could not be sustained, and the program pivoted to virtual services. When school began in August with eLearning, the provider offered in-person afterschool services.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Summer and academic end-of-year data not available.

Goal Measure

Classrooms met quality standards for Project Based Learning. (Summer Only)

Data not available

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

88%

Children improved academic performance and/or skills.

Data not available

Children remained safe. (Aug. 2019 - Mar. 2020)

100%



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

The Center for Hearing and Communication completed its third year providing services under the 2017 MOST RFP. The program provides out-of-school time services at one (1) school year only BCPS site and one (1) summer only BCPS site. The provider serves children ages 5 to 12 who experience deafness or hearing loss.

Program review reflected exceptional performance. Staff are trained in American Sign Language (ASL) and are well qualified and attentive to the children and families they serve. Client satisfaction surveys reflected consistently high levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the program seamlessly transitioned to virtual services and prepared hands-on supply kits for families weekly throughout the remaining school year and during summer. When schools began in August with eLearning, the provider continued to offer virtual afterschool services.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Summer and academic end-of-year data not available.

Goal Measure

Classrooms met quality standards for Project Based Learning. (Summer Only)

Data not available

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

100%

Children improved academic performance and/or skills.

Data not available

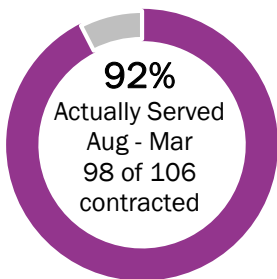
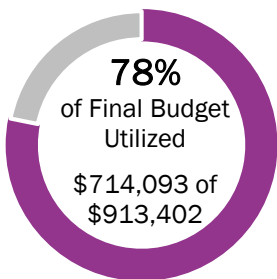
Children remained safe. (Aug. 2019 - Mar. 2020)

100%



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Smith Mental Health completed its third year providing services under the 2017 MOST RFP. The program provides out-of-school time services at one (1) year-round BCPS site, one (1) year-round community site, and one (1) school year only BCPS site. The provider serves children ages 5 to 12 with moderate to severe behavioral health needs.

Program review reflected exceptional performance. Staff members and administration ensured a safe and engaging environment that supported the unique needs of each child. Client satisfaction surveys reflected consistently high levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the program retooled their services by serving families remotely, offering homework assistance, wellness calls, connection to resources, and virtual martial arts classes. In-person services were offered at the start of summer but could not be sustained, and the program pivoted to virtual services. When the schools began in August with eLearning, the provider offered in-person services via learning pods to 31 children at an alternative location.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.



Outcome

Provider **met** all Council goals for performance measurements that were measurable. Summer and academic end-of-year data not available.

Goal Measure

Classrooms met quality standards for Project Based Learning. (Summer Only)

Data not available

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

92%

Children improved academic performance and/or skills.

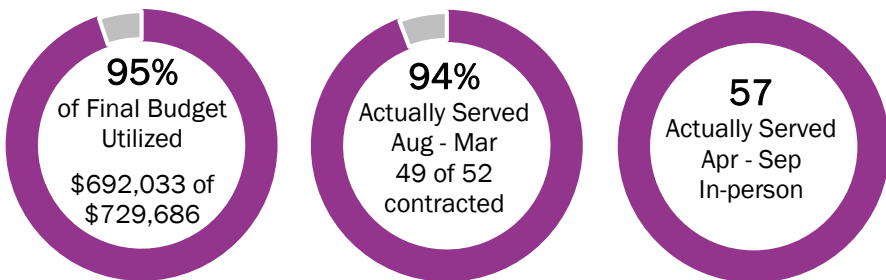
Data not available

Children remained safe. (Aug. 2019 - Mar. 2020)

100%

How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

United Community Options completed its third year providing services under the 2017 MOST RFP. The program provides out-of-school time services at one (1) year-round BCPS site and one (1) year-round community site. The provider provides services to children and youth with various disabilities including autism, physical and intellectual disabilities, and developmental delays.

Program review reflected exceptional performance. Staff members had positive relationships with the children and created a learning environment that promoted social-emotional growth and inclusion. Client satisfaction surveys reflected consistently high levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the program engaged in wellness calls, provided families with connections to resources, and offered virtual services. In-person services were offered throughout summer. When the schools began in August with eLearning, the provider continued to offer in-person services via learning pods to 15 children.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Summer and academic end-of-year data not available.

Goal Measure

Classrooms met quality standards for Project Based Learning. (Summer Only)

Data not available

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

75%

Children improved academic performance and/or skills.

Data not available

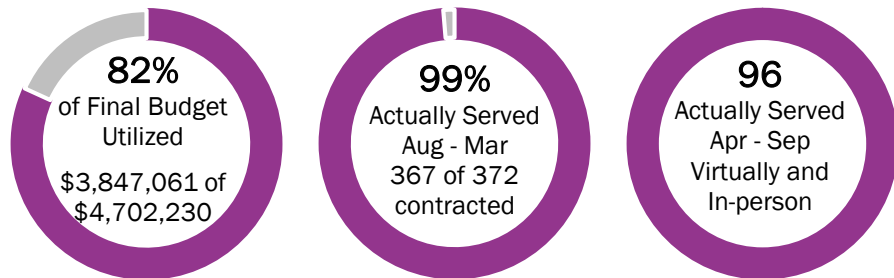
Children remained safe. (Aug. 2019 - Mar. 2020)

100%



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is performing well.

The YMCA completed its third year providing services under the 2017 MOST RFP. The program provides out-of-school time services at six (6) year-round BCPS sites, thirteen (13) school year only BCPS sites, two (2) school year only community sites, and one (1) summer only BCPS site. The provider serves children and youth with special needs ages 4 to 22.

Program review and site visits reflected stellar performance. The staff members addressed the unique needs of each child and ensured the environment was safe and nurturing. Client satisfaction surveys reflected high levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the program immediately opened sites to serve the children of health care workers and first responders. They also supported families with wellness calls and connections to resources and built an online portal to provide enrichment activities for afterschool and summer programming that included arts and crafts, social emotional learning lessons, project-based learning activities, and fitness videos. When schools began in August with eLearning, the provider offered virtual afterschool services.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Summer and academic end-of-year data not available.

Goal Measure

Classrooms met quality standards for Project Based Learning. (Summer Only)

Data not available

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)

88%

Children improved academic performance and/or skills.

Data not available

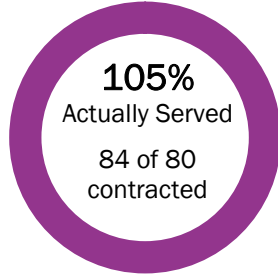
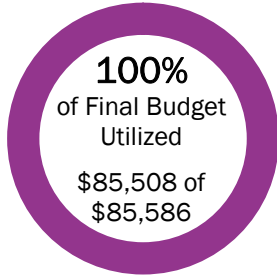
Children remained safe. (Aug. 2019 - Mar. 2020)

100%



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Memorial Healthcare System completed its third year providing services under the 2017 Respite RFP. The program provides respite services on Saturdays for caregivers residing primarily in South Broward County.

Program review reflected high quality performance. Staff members provided a variety of age-appropriate, high quality activities that children may not otherwise experience. To maximize engagement, the Provider created a well-structured respite request and attendance system. Their strength-based assessment process, social skills lessons and mind/body interventions were skillfully implemented.

The number of youth served was higher than the contracted amount due to varying service needs, with some requiring less services.

Throughout the pandemic, respite services continued to be successfully and safely provided on-site.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Caregivers who experienced reduced stress.



Caregivers who experienced improved familial relationships.



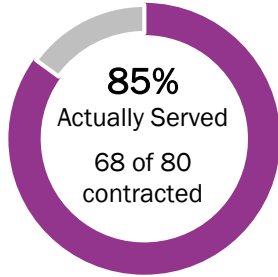
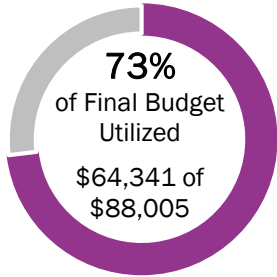
Children who reported satisfaction with Respite services.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Smith Mental Health Associates, LLC completed its third year providing services under the 2017 Respite RFP. The program provides respite services on Saturdays for caregivers residing primarily in Central and North Broward County.

Program review and observation reflected high quality performance. Staff members implemented a detailed schedule that offered varied group sizes, creative hands-on programming, and engaging activities. Client satisfaction surveys reflected high levels of satisfaction with program services.

Due the pandemic, respite services pivoted to a virtual platform in March with in-person services reinstated at the end of the fiscal year.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider met all Council goals for performance measurements.

Goal Measure

Caregivers who experienced reduced stress.



Caregivers who experienced improved familial relationships.



Children who reported satisfaction with Respite services.





GOAL

Increase protective/resiliency factors and reduce risk factors associated with delinquency, teen pregnancy, and other risky behaviors.

RESULT

Youth will succeed in school.

MIDDLE SCHOOL INITIATIVES PROGRAMS

Youth FORCE

- Provides year-round programming that serves students attending 23 high-need middle schools to promote positive youth development and school and community attachment. They include counseling, academic supports, community service learning, career exploration, and the Teen Outreach Program (TOP), a nationally recognized social skills curriculum. This initiative was included in the 2020 Positive Youth Development (PYD) RFP.

Learning Together

- A three-year pilot which provided year-round programming for middle and high school age youth, using a racial equity lens to promote healthy development, through supportive relationships with adults and peers, community connections, and physical and emotional safety. This pilot initiative informed the 2020 Positive Youth Development (PYD) RFP.

Choose Peace Initiative

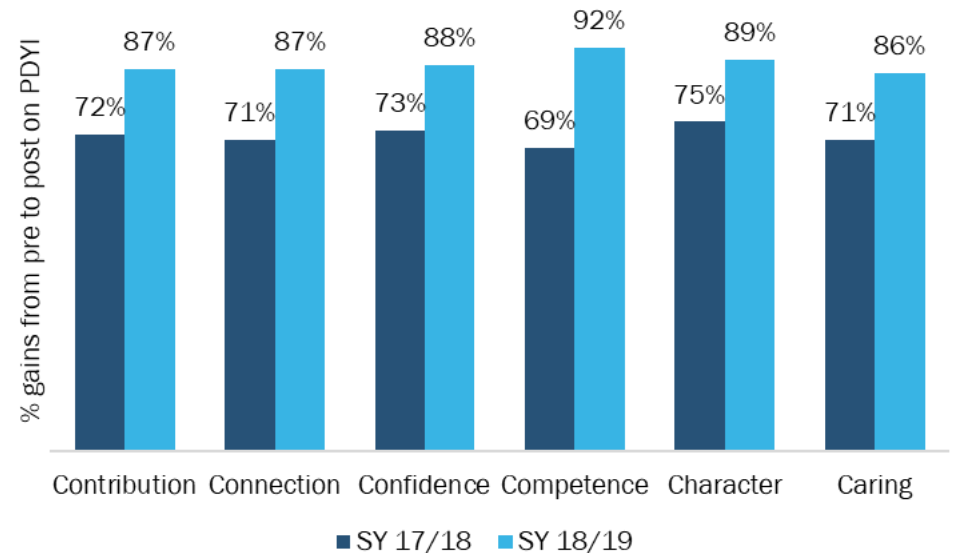
- Choose Peace/Stop Violence is a school-based community collaborative (CSC, BCPS, United Way) to educate, engage, inspire and empower elementary, middle and high school youth to take action and bring about positive change to prevent bullying, youth crime, and violence.

* Due to the ongoing COVID-19 pandemic which began in March 2020, Middle School programs had to dramatically change service delivery models or shut down entirely at some point during FY 19/20. Thus, numbers served, utilization, and performance measures were impacted and do not reflect a typical year of program delivery. Expectations for these variables were modified across these programs and will be reflected on the individual program performance pages. Academic performance measures were not evaluated due to the lack of end of year data and challenges with the new consent process with BCPS. Youth Development gains were evaluated using post-test data from SY 18/19 and pre-test data from SY 19/20 for students that participated through the summer, as post-test data for SY 19/20 was uncollectable.

DATA STORY

As providers increased their capacity in administering the Positive Youth Development Inventory (PYDI) and using the results appropriately in their case planning and goal setting, they were able to tailor interventions to better support the youth, which is evident in the gains made from pre to post scores across all domains of the PYDI.

Youth FORCE participants **demonstrated gains** across all **Youth Development competencies** in each of the last two fiscal years, with the percent of total gains in each competency also increasing from SY 17/18 to SY 18/19. Noting this trend, similar gains would be expected for SY 19/20, however, post test data was uncollectable.





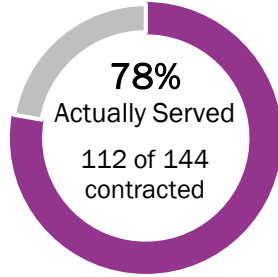
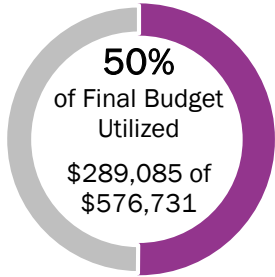
After School Programs Inc. (ASP)

Youth Development Middle School Initiatives Youth FORCE FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is performing well.

After School Programs, Inc. (ASP) completed its final year providing services under the 2016 Youth FORCE RFP. The program provides out-of-school time services at three (3) year-round BCPS sites.

Program review reflected high quality performance. The case management component, which is provided through a partnership with Henderson Behavioral Health, included an excellent process for creating individual Service Plan Goals with youth and tracking their progress throughout the year.

Once the school sites closed in March due to the pandemic, the program supported families with wellness calls, connections to resources, and distribution of activity boxes. Virtual services were offered during summer. When the schools began in August with eLearning, the provider offered virtual afterschool services.

The contract sunset in August 2020 and the agency did not submit a proposal under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Academic end-of-year data not available. Provider did not have sufficient data available to analyze gains in Youth Development competencies.

Goal Measure

Youth who did not use alcohol or drugs.



Youth who did not become pregnant or caused a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who demonstrated gains in Youth Development competencies.

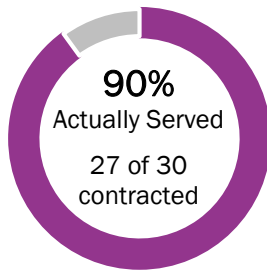
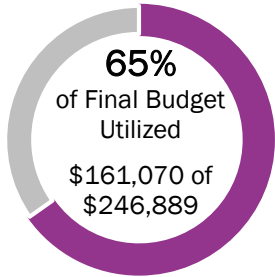


Youth who did not obtain any new law violations during the program.



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Not Applicable.

Programmatic Performance

Program is performing well.

The Center for Hearing and Communication completed its final year providing services under the 2016 Youth FORCE RFP, with KID, Inc. as the Fiscal Sponsor. The program provides out-of-school time services at one (1) year-round BCPS site.

Program review and site visits reflected high quality performance. Staff members implemented a variety of engaging fitness and cultural arts activities, and the TOP prevention education model with fidelity.

Once the school sites closed in March due to the pandemic, the program supported families with wellness calls, connections to resources, and distribution of activity boxes. Virtual services were offered during summer. When the schools began in August with eLearning, the provider offered virtual afterschool services.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Academic end-of-year data not available.

Goal Measure

Youth who did not use alcohol or drugs.



Youth who did not become pregnant or caused a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who demonstrated gains in Youth Development competencies.



Youth who did not obtain any new law violations during the program.





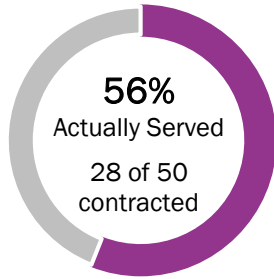
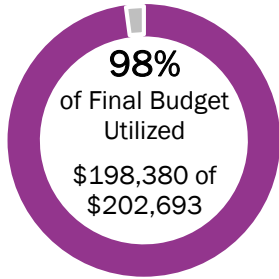
City of West Park – Juvenile Crime Prevention Program

Youth Development Middle School Initiatives Youth FORCE FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is on a Performance Improvement Plan.

The City of West Park completed its final year providing services under the 2016 Youth FORCE RFP. The program provides out-of-school time services at one (1) year-round community site.

Program review and site visits reflected that the program provided essential services for youth in a high need community; however, overall documentation and data management needed improvement. The provider remains on a Program Improvement Plan (PIP) as there are areas requiring improvement. The provider continues to receive technical assistance. Client surveys reflected high levels of satisfaction with the program.

The program had difficulty recruiting and engaging clients prior to the pandemic which was exacerbated when they switched to virtual services, resulting in lower numbers served. Once the school sites closed in March due to the pandemic, program supported families with wellness calls, connections to resources, and distribution of food. Virtual services were offered during summer. When the schools began in August with eLearning, the provider offered virtual afterschool services.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Academic end-of-year data not available

Goal Measure

Youth who did not use alcohol or drugs.



Youth who did not become pregnant or caused a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who demonstrated gains in Youth Development competencies.



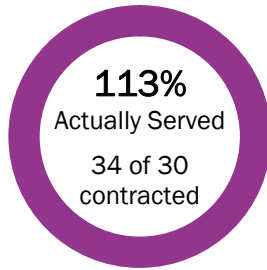
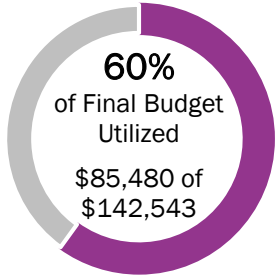
Youth who did not obtain any new law violations during the program.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Community Access Center (CAC) completed its final year providing services under the 2016 Youth FORCE RFP. The program provides out-of-school services at one (1) school year only community site and one (1) summer only community site.

Program monitoring and site visits reflected high quality performance. Staff members provided culturally competent and engaging youth development programming and improved their delivery of the Teen Outreach Program (TOP). Client surveys reflected high levels of satisfaction with program services.

Due to high demand for this unique program predominantly serving Haitian youth, enrollment exceeded the contracted number to be served. The numbers to be served were increased under the new RFP.

Once the school sites closed in March due to the pandemic, the program supported families with wellness calls, connections to resources, and food distribution. Virtual services were provided during summer. When the schools began in August with eLearning, the provider offered virtual afterschool services.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Academic end-of-year data not available.

Goal Measure

Youth who did not use alcohol or drugs.



Youth who did not become pregnant or caused a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who demonstrated gains in Youth Development competencies.



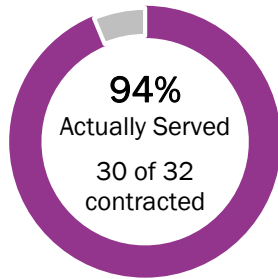
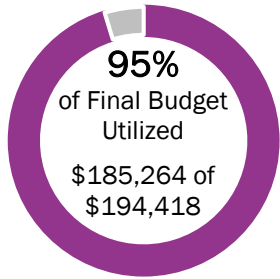
Youth who did not obtain any new law violations during the program.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

The Community Reconstruction Housing Corporation's "Rites of Passage" North completed its final year providing services under a 5-year leveraged partnership. The program provides out-of-school time services at one (1) year-round BCPS site.

Program review reflected high quality performance. Staff members provided engaging project-based learning, STEM activities, and a variety of pro-social recreational activities that promoted a healthy lifestyle.

Once the school sites closed in March due to the pandemic, the program supported families with wellness calls, connections to resources, and distribution of activity boxes. Virtual services were offered during summer. When the schools began in August with eLearning, the provider offered virtual afterschool services.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Academic end-of-year data not available. Provider did not have sufficient data available to analyze gains in Youth Development competencies.

Goal Measure

Youth who did not use alcohol or drugs.



Youth who did not become pregnant or caused a pregnancy.



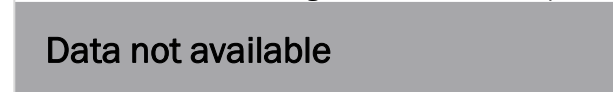
Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who demonstrated gains in Youth Development competencies.



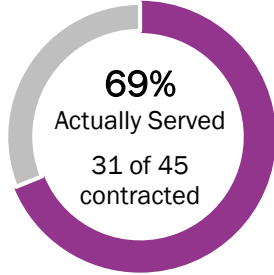
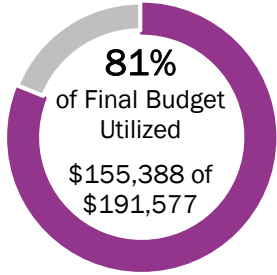
Youth who did not obtain any new law violations during the program.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

The Community Reconstruction Housing Corporation's "Rites of Passage" South completed its final year providing services under a 5-year leveraged partnership with match from BSO, The JM Foundation and DJJ. The program provides out-of-school time services at one (1) year-round BCPS site.

Program review reflected high quality performance. Staff members provided engaging project-based learning, STEM activities, and a variety of pro-social recreational activities that promoted a healthy lifestyle.

Program utilization was low prior to the COVID-19 crisis.

Once the school sites closed in March due to the pandemic, the program supported families with wellness calls, connections to resources, and distribution of activity boxes. Virtual services were offered during summer. When the schools began in August with eLearning, the provider offered virtual afterschool services.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Academic end-of-year data not available.

Goal Measure

Youth who did not use alcohol or drugs.



Youth who did not become pregnant or caused a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who demonstrated gains in Youth Development competencies.



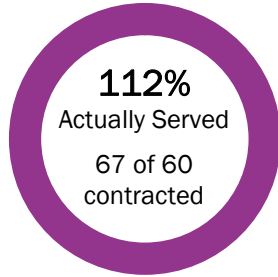
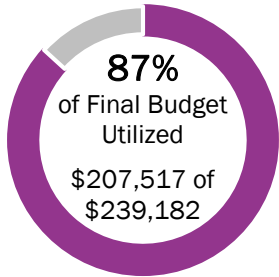
Youth who did not obtain any new law violations during the program.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is performing well.

Crockett Foundation, Inc., completed its final year providing services under the 2016 Youth Force RFP. The program provides out-of-school time services at one (1) year-round BCPS site.

Program review and site visits reflected high quality performance. Staff members provided excellent case management services that effectively utilized natural community supports and a variety of engaging disguised learning opportunities. Client satisfaction surveys reflected satisfaction with the program.

Once the school sites closed in March due to the pandemic, the program supported families with wellness calls, connections to resources, and distribution of activity boxes and food. Virtual programming was offered during summer. When the schools began in August with eLearning, the provider offered virtual afterschool services. The number of children served was higher than the contracted amount because the provider over-enrolled, anticipating attrition which did not occur at the expected level. Underutilization was due to value added dollars that couldn't be spent.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable.

Academic end-of-year data not available

Goal Measure

Youth who did not use alcohol or drugs.



Youth who did not become pregnant or caused a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who demonstrated gains in Youth Development competencies.



Youth who did not obtain any new law violations during the program.





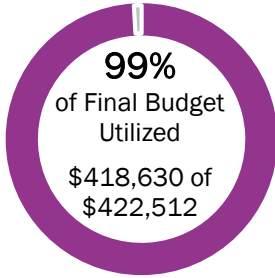
Helping Abused Neglected and Disadvantaged Youth, Inc. (HANDY)

Youth Development Middle School Initiatives Youth FORCE FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Helping Abused Neglected and Disadvantaged Youth, Inc., (HANDY) completed its final year providing services under the 2016 Youth FORCE RFP. The program provides out-of-school time services at two (2) year-round BCPS sites.

Program review and site visit reflected high quality performance. Staff members provided a strong academic component, a Technology Center with STEM activities, and a variety of engaging cultural enrichment experiences.

Once the school sites closed in March due to the pandemic, the program supported families with wellness calls, connections to resources, and distribution of activity boxes and food. Virtual services were offered during summer. When the schools began in August with eLearning, the provider offered virtual afterschool services. The number of children served was higher than the contracted amount because the provider over-enrolled, anticipating attrition which did not occur at the expected level.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Academic end-of-year data not available.

Goal Measure

Youth who did not use alcohol or drugs.



Youth who did not become pregnant or caused a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who demonstrated gains in Youth Development competencies.



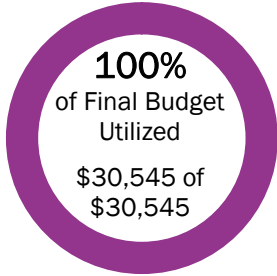
Youth who did not obtain any new law violations during the program.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Hanley Center Foundation, Inc. is in its second year of a 3-year leveraged partnership with a match from the Department of Children and Families' Prevention Partnership Grant, offering the Alcohol Literacy Challenge and the Active Parenting Program to Broward County students and their families with the goal of reducing underage drinking while promoting positive youth development and effective parenting.

The number of participants served was higher than the contracted amount because the virtual platform allowed for additional groups to participate in presentations. The Active Parenting sessions were offered in English, Creole and Spanish.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Participants who successfully completed a prevention program.



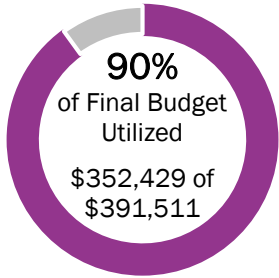
Sessions in which participants increased knowledge of Alcohol use prevention.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is performing well.

Harmony Development Center completed its last year providing services under the 2016 Youth FORCE RFP. The program provided out-of-school time services at one (1) year-round BCPS site.

Program review and site visits reflected high quality performance. Staff members provided youth with a high-quality prevention education program and extensive community service-learning projects. Client satisfaction surveys reflected high levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the program supported families with wellness calls, connections to resources, virtual tutoring sessions, virtual enrichment activities, and distribution of activity boxes and food. Virtual programming and in-person field trips were offered during summer. When the schools began in August with eLearning, the provider offered virtual afterschool services.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Academic end-of-year data not available.

Goal Measure

Youth who did not use alcohol or drugs.



Youth who did not become pregnant or caused a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who demonstrated gains in Youth Development competencies.



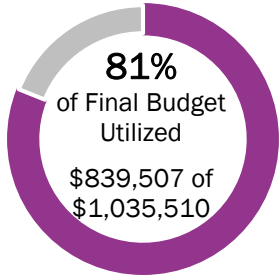
Youth who did not obtain any new law violations during the program.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Hispanic Unity of Florida completed its final year providing services under the 2016 Youth FORCE RFP. The program provides out-of-school time services at four (4) year-round BCPS sites.

Program review and site visits reflected high quality performance. Staff members provided excellent case management and engaging academic and cultural arts enrichment activities. Youth satisfaction surveys reflected high levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the program supported families with wellness calls, connections to resources, and distribution of activity boxes and food. Virtual services were offered during summer. When the schools began in August with eLearning, the provider offered virtual afterschool services.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Academic end-of-year data not available.

Goal Measure

Youth who did not use alcohol or drugs.



Youth who did not become pregnant or caused a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who demonstrated gains in Youth Development competencies.



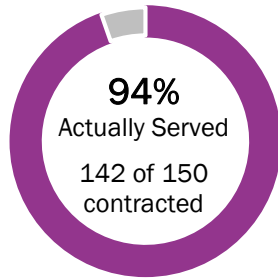
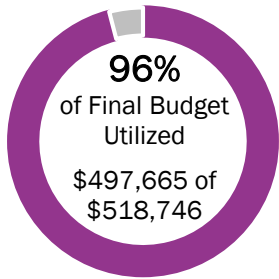
Youth who did not obtain any new law violations during the program.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Memorial Healthcare System completed its final year providing services under the 2016 Youth Force RFP. The program provides out-of-school time services at two (2) year-round BCPS sites.

Program review reflected high quality performance. Staff members provided innovative career exploration opportunities via multiple community, corporate, and local government partnerships. Youth satisfaction surveys reflected a high level of satisfaction with services received.

Once the schools shifted to e-learning due to the pandemic, the program supported families with wellness calls, connections to resources, and distribution of activity boxes and food. In-person services were provided throughout summer.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Academic end-of-year data not available.

Goal Measure

Youth who did not use alcohol or drugs.



Youth who did not become pregnant or caused a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who demonstrated gains in Youth Development competencies.



Youth who did not obtain any new law violations during the program.





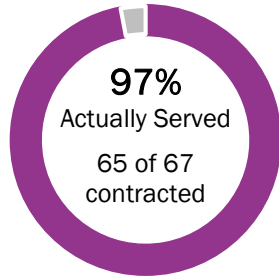
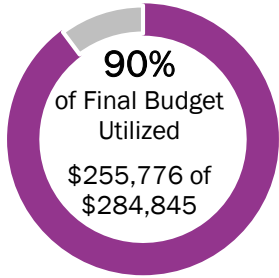
Opportunities Industrialization Center of South Florida (OIC)

Youth Development Middle School Initiatives Youth FORCE FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

OIC of South Florida completed its last year providing services under the 2016 Youth FORCE RFP. The program provided out-of-school time services at one (1) year-round BCPS site.

Program review and site visits reflected high quality performance. Staff members provided youth with informal counseling services, TOP implementation with fidelity, and engaging fitness, cultural arts, and employability skills training. Client satisfaction surveys reflected high levels of satisfaction with program services.

Once the schools shifted to e-learning due to the pandemic, the program supported families with wellness calls, connections to resources, virtual tutoring sessions, virtual enrichment activities, and distribution of activity boxes and food. Virtual programming was offered during summer. When the schools began in August with eLearning, the provider offered virtual afterschool services.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Academic end-of-year data not available.

Goal Measure

Youth who did not use alcohol or drugs.



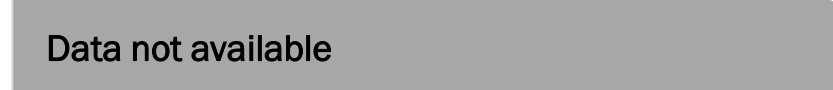
Youth who did not become pregnant or caused a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who demonstrated gains in Youth Development competencies.



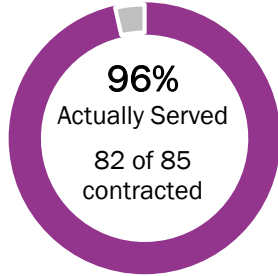
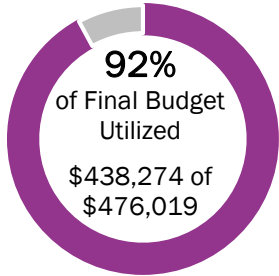
Youth who did not obtain any new law violations during the program.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Smith Mental Health Associates, LLC completed its last year providing services under the 2016 Youth FORCE RFP. The program provided out-of-school time services at one (1) year-round BCPS site, one (1) year-round community site, and one (1) school year only BCPS site.

Program review and site visits reflected high quality performance. Staff members included youth in the service planning process. Group sessions offered training in individualized independent living skills to meet the needs of each youth. Client satisfaction surveys reflected high levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the program supported families with limited in-person services at the community site, wellness calls, connections to resources, and distribution of activity boxes and food. In-person services were offered at the start of summer. However, in-person services could not be sustained, and the program pivoted to virtual services. When the schools began in August with eLearning, the provider offered virtual afterschool services.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Academic end-of-year data not available.

Goal Measure

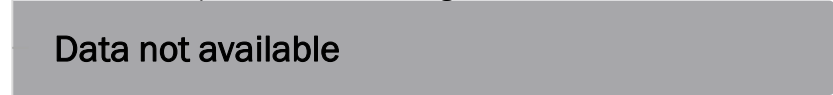
Youth who did not use alcohol or drugs.



Youth who did not become pregnant or caused a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who demonstrated gains in Youth Development competencies.



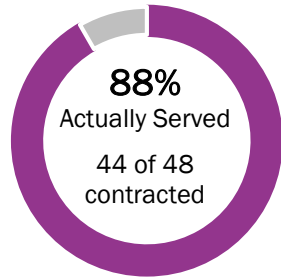
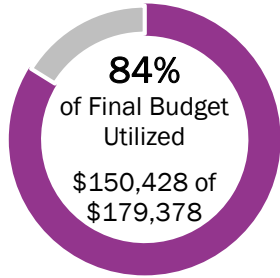
Youth who did not obtain any new law violations during the program.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Urban League of Broward County completed its final year providing services under the 2016 Youth FORCE RFP. The program provides out-of-school time services at one (1) year-round BCPS site.

Program review and site visits reflected high quality performance. Staff members provided engaging cultural arts activities and comprehensive career exploration programming through a partnership with Wells Fargo.

Once the school sites closed in March due to the pandemic, the program supported families with wellness calls, connections to resources, and distribution of activity boxes. Virtual services were offered during summer. When the schools began in August with eLearning, the provider offered virtual afterschool services.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Academic end-of-year data not available.

Goal Measure

Youth who did not use alcohol or drugs.



Youth who did not become pregnant or caused a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who demonstrated gains in Youth Development competencies.



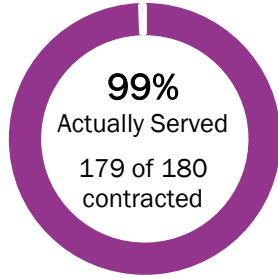
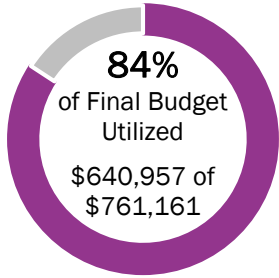
Youth who did not obtain any new law violations during the program.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is performing well.

YMCA of South Florida, Inc., completed its final year providing services under the 2016 Youth Force RFP. The program provides out-of-school time services year-round at four (4) BCPS sites.

Program review and site visits reflected high quality performance. Staff members provided excellent case management services that effectively utilized natural community supports and innovative career exploration opportunities. Client satisfaction surveys reflected a high level of satisfaction with services received.

Once the school sites closed in March due to the pandemic, the program supported families with wellness calls, connections to resources, and distribution of activity boxes and supplies. Virtual services were provided during summer. When the schools began in August with eLearning, the provider offered virtual afterschool services.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Academic end-of-year data not available.

Goal Measure

Youth who did not use alcohol or drugs.



Youth who did not become pregnant or caused a pregnancy.



Youth who were promoted to the next grade.



Youth who attended school regularly.



Youth who demonstrated gains in Youth Development competencies.

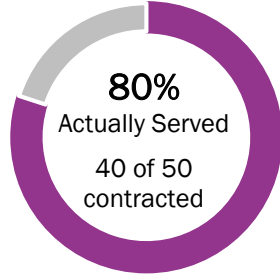
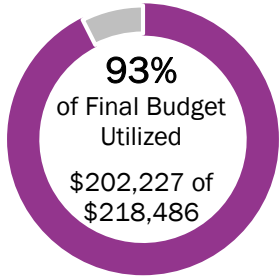


Youth who did not obtain any new law violations during the program.



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is performing well.

Community Based Connections completed their final year of operation under the 2017 Learning Together RFP. The program provided year-round programming for at-risk middle school youth in the Deerfield Beach area using a racial equity lens to promote healthy development through supportive relationships with adults and peers, community connections, meaningful opportunities for involvement, challenging and engaging activities, and learning experiences.

Program review and site visits were conducted both in-person and virtually as a result of the pandemic, and reflected that the program provided essential and engaging services for youth in a high-need community. Youth satisfaction surveys reflected a high level of satisfaction with services received. Once the school sites closed in March due to the pandemic, the provider offered virtual afterschool services with enhanced case management.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth did not obtain any new law violations during the program.



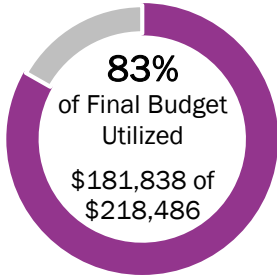
Youth who demonstrated gains in socio-racial development/awareness.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is performing well.

Crockett Foundation completed its final year providing services under the 2017 Learning Together RFP. The program provides year-round programming for at-risk middle school youth in the Pompano Beach area using a racial equity lens to promote healthy development through supportive relationships with adults and peers, community connections, meaningful opportunities for involvement, and challenging and engaging activities and learning experiences.

Program review and site visits reflected that the program provided essential and engaging services for youth in a high-need community. Youth satisfaction surveys reflected a high level of satisfaction with services received. Once the school sites closed in March due to the pandemic, the provider offered virtual afterschool services with enhanced case management.

The number of children served was higher than the contracted amount because the provider over-enrolled, anticipating attrition which did not occur at the expected level. Underutilization was primarily due to a staff vacancy and unused value added dollars.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

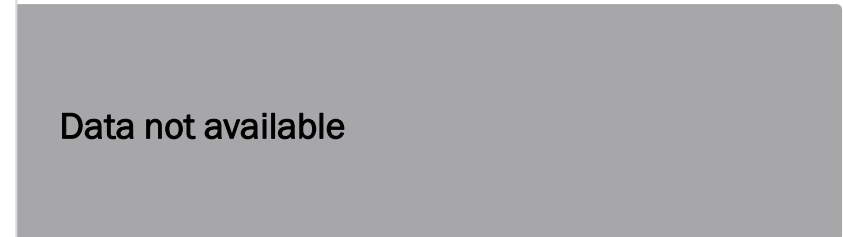
Provider **met** all Council goals for performance measurements that were measurable. Post data collection for socio-racial development gains was not obtained due to change in service delivery as a result of COVID-19.

Goal Measure

Youth did not obtain any new law violations during the program.



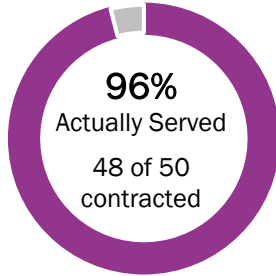
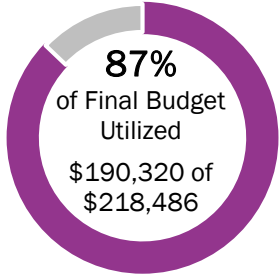
Youth who demonstrated gains in socio-racial development/awareness.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Men2Boys, Inc. completed its final year providing services under the 2017 Learning Together RFP, with the FLITE Center as the Fiscal Sponsor. The program provided year-round programming for at-promise middle and high school age youth from six Broward communities using a racial equity lens to promote healthy development through supportive relationships with adults and peers, community connections, meaningful opportunities for involvement, and challenging and engaging activities and learning experiences.

The program was placed on a Performance Improvement Plan (PIP) in 2019 and ongoing technical assistance was provided. Program review and site visits were conducted both in-person and virtually as a result of the pandemic, and reflected that the program had made positive changes while on the PIP including stable staffing and routine attendance of youth in groups. In March, due to the pandemic, the provider offered virtual afterschool services. Youth satisfaction surveys reflected a high level of satisfaction with services received.

This program sunset in July 2020 and was not awarded a contract under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements that were measurable. Post data collection for socio-racial development gains was not obtained due to change in service delivery as a result of COVID-19.

Goal Measure

Youth did not obtain any new law violations during the program.



Youth who demonstrated gains in socio-racial development/awareness.





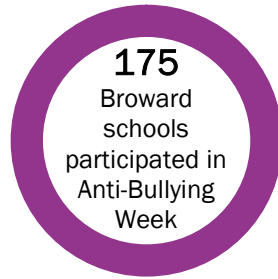
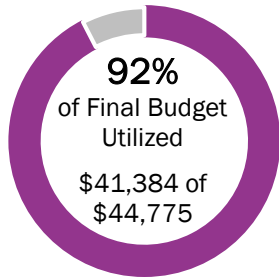
United Way of Broward County – Choose Peace Initiative

Youth Development Middle School Initiatives FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Choose Peace Stop Violence, a tri-party community collaborative program between the School District, the CSC and United Way, along with leveraged dollars from the Sheriff's Law Enforcement Trust Fund, completed its tenth year of funding. The initiative provides violence prevention programming that is school and community-based. The program activities educate and empower youth and their families to address bullying, affirm cultural differences, and make healthier, drug free lifestyle choices. The Agents of Change peer-led clubs are formed under the leadership of students and supervised by a school-based facilitator with the support of the School District's Choose Peace Facilitator. These clubs operate in 15 middle schools and high schools and set the tone for cultural change and inspire and empower the student population to be compassionate leaders and role models for peace and kindness.

Once the school sites closed in March due to the pandemic, the program provided virtual services through the end of the school year. When the schools began in August with eLearning, the provider continued to operate virtual clubs.

Is Anybody Better Off?

Outcome

Provider **met** all performance outputs.

8,600 pieces of educational materials on youth violence, prevention, and bullying were distributed at school and community events.

83 youth participated in Agents of Change school-based programs.

77% of youth participating in Agents of Change programs reported feeling more comfortable addressing bullying-related issues in their school.



High School Initiatives

Annual Performance FY 19/20*

GOAL

Reduce risk factors associated with delinquency, teen pregnancy, and other risky behaviors.

RESULT

Youth will successfully transition to adulthood.

HIGH SCHOOL INITIATIVES PROGRAMS

High School Initiatives

- CSC's LEAP High programs provide academic and personal enrichment services at eleven Title 1 high schools designed to help youth graduate on time. The programs provide tiered case management services at six of the high schools to help youth graduate and achieve their post-secondary aspirations. This initiative was included in the 2020 Positive Youth Development (PYD) RFP.
- Youth Leadership Initiatives provide opportunities for arts-based advocacy and legislative advocacy.

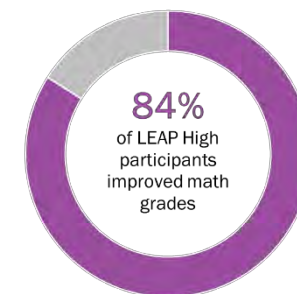
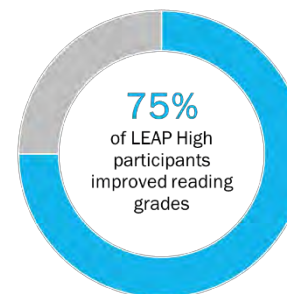
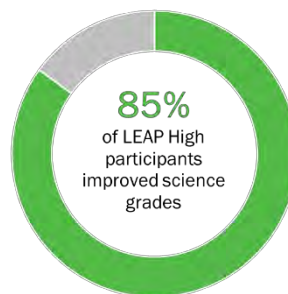
Summer Youth Employment Program (SYEP)

- The Summer Youth Employment Program (SYEP) provides economically disadvantaged youth ages 16-18 the opportunity to gain employability skills and paid work experience. **Due to the COVID-19 pandemic, SYEP was not able to operate during the summer of 2020.**

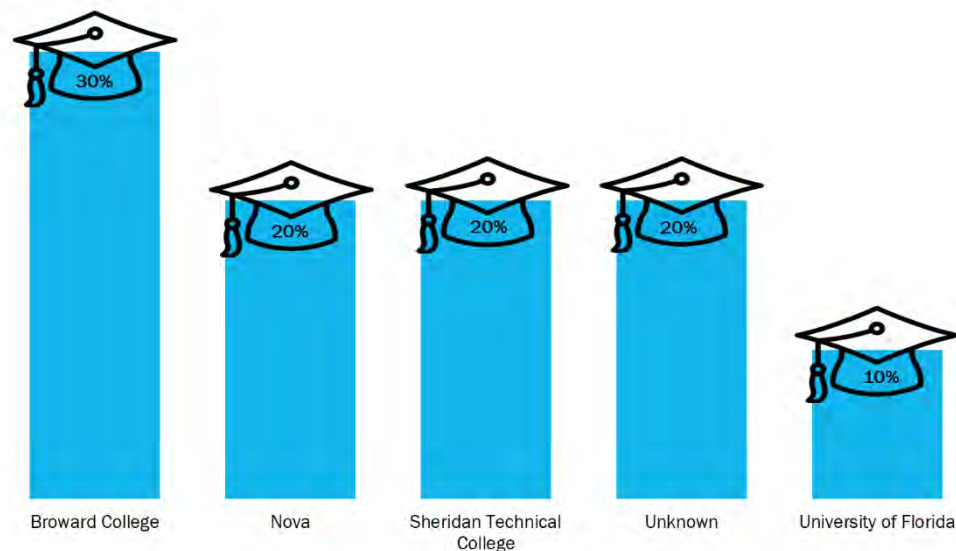
* Due to the ongoing COVID-19 pandemic which began in March 2020, LEAP High providers had to dramatically change their service delivery models or shut down entirely at some point during FY 19/20. As a result, numbers served, utilization, and performance measures were impacted and do not reflect a typical year of program delivery. Expectations for these variables have been modified across these programs to account for the effects the pandemic has had on service delivery and will be reflected on the individual program performance pages.

DATA STORIES

The majority of **LEAP High** program participants improved academic performance during SY 19/20.



100% of eligible **COMPASS** participants graduated high school at the end of school year 19/20. **80%** are planning to attend **post-secondary** education during the 20/21 school year.





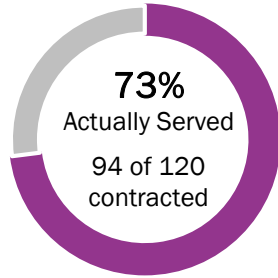
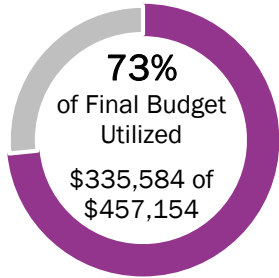
Hispanic Unity of Florida, Inc. – LEAP High

Youth Development High School Initiatives (General Population) FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Hispanic Unity of Broward, Inc. completed its final year providing services under the 2011 LEAP High RFP. The program provides out-of-school time services year-round at two (2) BCPS sites (one site which also provides the COMPASS enhancement).

Program review and site visits reflected high quality performance. Staff members provided excellent case management services that effectively utilized natural community supports and skill building activities using project-based learning strategies. Client satisfaction surveys reflected high levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the program supported families with wellness calls, connections to resources, and distribution of activity boxes and supplies. Virtual services were provided during summer. When the schools began in August with eLearning, the provider offered virtual afterschool services.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Measure Goal

Youth improved their science grade.



Youth improved their math grade.



Youth improved their reading grade.



Youth decreased external suspensions.



Youth decreased their # of unexcused absences.





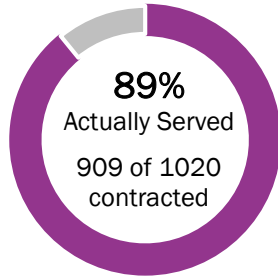
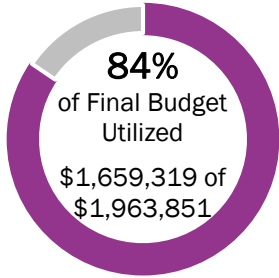
YMCA of South Florida – LEAP High

Youth Development High School Initiatives (General Population) FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

YMCA of South Florida completed its final year providing services under the 2011 LEAP High RFP. The program provides out-of-school time services year-round at nine (9) BCPS sites.

Program review and site visits reflected high quality performance. Staff members provided excellent case management services that effectively utilized natural community supports and innovative experiences through disguised learning practices. Client satisfaction surveys reflected high levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the program supported families with wellness calls, connections to resources, and distribution of activity boxes and food. Virtual services were provided during summer. When the schools began in August with eLearning, the provider offered virtual afterschool services.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth improved their science grade.



Youth improved their math grade.



Youth improved their reading grade.



Youth decreased external suspensions.



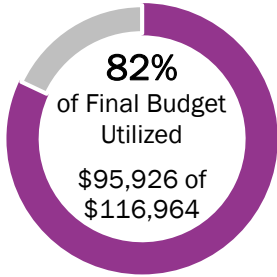
Youth decreased their # of unexcused absences.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Hispanic Unity of Broward, Inc. completed its final year providing the pilot COMPASS enhancement to their LEAP High program. The program provides out-of-school time services at one (1) year-round BCPS site using the Two-Generation approach which focuses on both parent and youth outcomes concurrently.

Program review and site visits reflected high quality performance. Staff members provided excellent case management services that effectively utilized natural community supports. Families worked on money management and financial literacy skills. Client satisfaction surveys reflected high levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the program supported families with wellness calls, connections to resources, and distribution of activity boxes and supplies. Virtual services were offered during summer. When the schools began in August with eLearning, the provider offered virtual afterschool services. Underutilization was due to staff turnover but virtual services allowed more youth to be served with less staff.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth who graduated from High School.



Youth who pursued higher education and/or vocational skill training programs.



Youth who enrolled in a post-secondary program that applied for financial aid.





GOAL

Strengthen the continuum of care for children and youth with special needs.

RESULT

Youth will successfully transition to adulthood.

SPECIAL NEEDS (STEP) PROGRAMS

STEP

- The Council funds leading-edge initiatives to prepare teens with disabilities for independence after completing school.
- Programs operate after school and during summer, focusing on independent living skills with career exploration activities and social skills development.
- Programs offer paid summer employment opportunities for youth, supported by on-site professional job coaches.

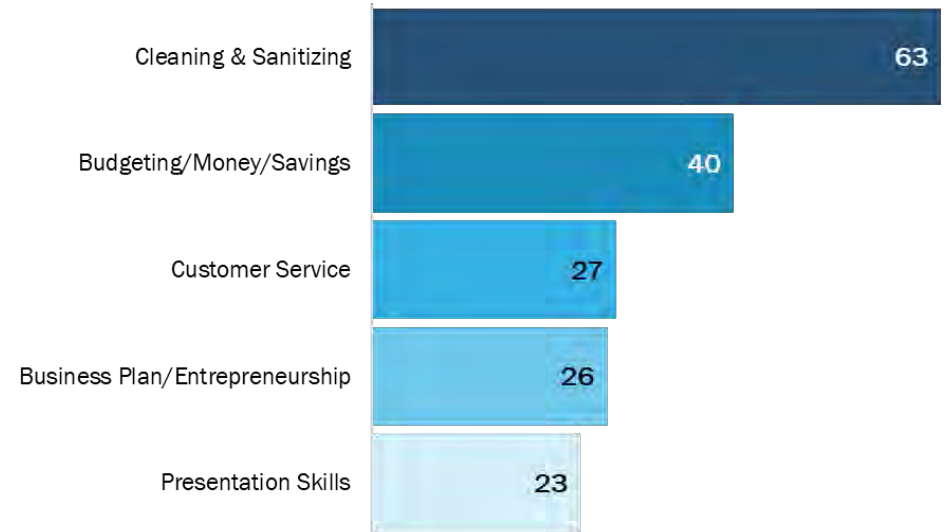
Youth Work Incentive Coordinator (Y-WIC)

- The Council funds a youth work incentive coordinator to educate STEP participants and their families about the relationship between employment and their benefits.

* Due to the ongoing COVID-19 pandemic which began in March 2020, STEP providers and the Youth Work Incentive Coordinator had to dramatically change their service delivery models or shut down entirely at some point during FY 19/20. As a result, numbers served, utilization, and performance measures were impacted and do not reflect a typical year of program delivery. Expectations for these variables have been modified across these programs to account for the effects the pandemic has had on service delivery and will be reflected on the individual program performance pages.

DATA STORIES

Due to Covid-19, the majority of STEP providers opted for virtual programming over the summer to replace internship experiences. Based on survey results, youth reported **learning the most** about the following topics: Cleaning & Sanitizing, Budgeting/Money/Savings, Customer Service, Entrepreneurship, and Presentation Skills.

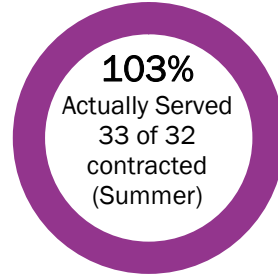
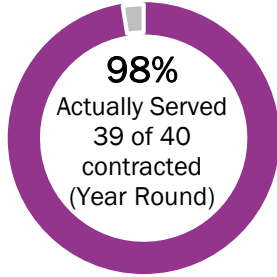
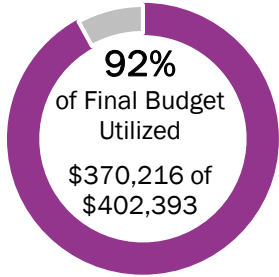


82% of STEP participants were employed or pursuing post-secondary education **6 months post program completion** in FY 19/20.



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Arc Broward completed its final year providing services under the 2015 STEP RFP. The program provides positive youth development programming and supported employment services at three (3) BCPS sites and two (2) community sites.

Program review reflected high quality performance. Staff members successfully engaged with community and business partners to offer a variety of engaging experiences for the youth. Client satisfaction surveys reflected exceptional levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the program supported families with wellness calls and connections to resources. Excellent virtual services integrated youth interests with future career goals during the summer. When the schools began in August with eLearning, the provider offered virtual afterschool services.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth acquired measurable skills in Daily Living Activities.



Youth acquired measurable skills in Work-related Behaviors.



Youth acquired measurable skills in Job Duties.



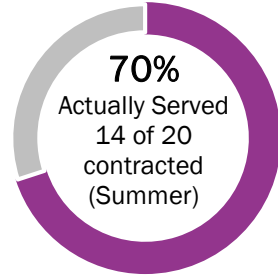
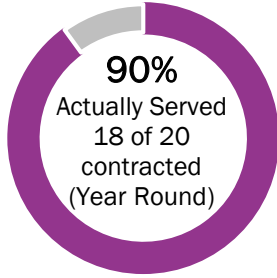
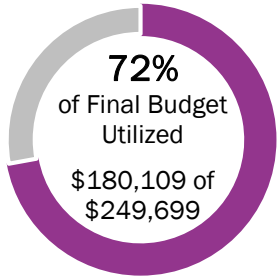
Youth who are employed or pursuing post-secondary education 6 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

The Center for Hearing and Communication (CHC) completed its final year providing services under the 2015 STEP RFP. The program provides positive youth development programming and supported employment services at one (1) BCPS site.

Program review and site visits reflected high quality performance. Certified staff members implemented the Teen Outreach Program (TOP) with fidelity. Guest speakers and a variety of cultural arts and enrichment activities provided the opportunity for numerous community-based experiences prior to the pandemic. Client satisfaction surveys reflected exceptional levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the program supported families with on-going communication, connections to resources, and virtual programming. Virtual services were offered during summer. When the schools began in August with eLearning, the provider offered virtual afterschool services.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth acquired measurable skills in Daily Living Activities.



Youth acquired measurable skills in Work-related Behaviors.



Youth acquired measurable skills in Job Duties.



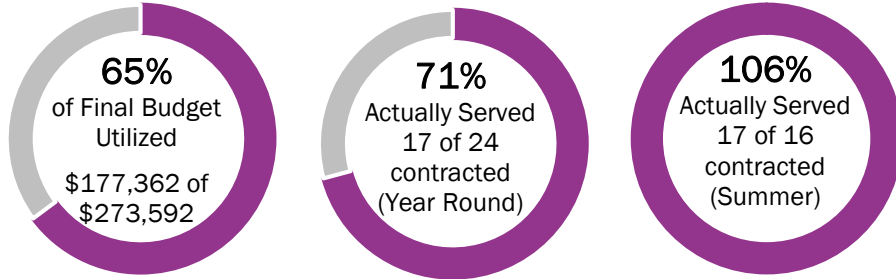
Youth who are employed or pursuing post-secondary education 6 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Smith Community Mental Health Foundation completed its final year providing services under the 2015 STEP RFP. The program provides positive youth development programming and supported employment services at two (2) BCPS sites.

Program review reflected high quality performance. Overall service delivery was positive and offered engaging opportunities for social and emotional learning. Client satisfaction surveys reflected exceptional levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the program supported families with case management services, connection to resources, and virtual programming. Virtual services were offered during summer. When the schools began in August with eLearning, the provider offered virtual afterschool services.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth acquired measurable skills in Daily Living Activities.



Youth acquired measurable skills in Work-related Behaviors.



Youth acquired measurable skills in Job Duties.



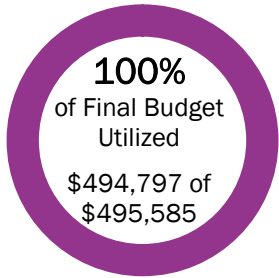
Youth who are employed or pursuing post-secondary education 6 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

United Community Options (UCO) completed its final year providing services under the 2015 STEP RFP. The program provides positive youth development programming and supported employment services at six (6) BCPS sites.

Program review reflected high quality performance. Staff members engaged youth through unique skill building projects including creating a microenterprise complete with marketing plans and assisted each youth to achieve transition plan goals. Client satisfaction surveys reflected exceptional levels of satisfaction with program services.

Once the school sites closed in March due to the pandemic, the program supported families with extensive case management services and virtual programming. Virtual services and community-based employment were offered during summer. When the schools began in August with eLearning, the provider offered virtual afterschool services.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth acquired measurable skills in Daily Living Activities.



Youth acquired measurable skills in Work-related Behaviors.



Youth acquired measurable skills in Job Duties.



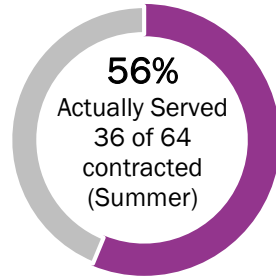
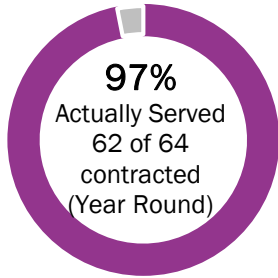
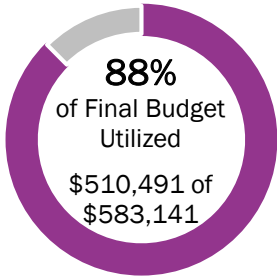
Youth who are employed or pursuing post-secondary education 6 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

The YMCA completed its final year providing services under the 2015 STEP RFP. The program provides positive youth development programming and supported employment services at two (2) BCPS sites and one (1) community site.

Program review reflected high quality performance. Staff members provided excellent case management services and program activities. Client satisfaction surveys reflected high levels of satisfaction with program services. Due to the pandemic, the program offered a limited number of supported employment worksites during the summer component due to lack of job availability and youth interest.

Once the school sites closed in March due to the pandemic, the program supported families with wellness calls and virtual programming. Community-based employment was offered at YMCA club locations during summer. When the schools began in August with eLearning, the provider offered virtual afterschool services.

This provider was funded under the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth acquired measurable skills in Daily Living Activities.



Youth acquired measurable skills in Work-related Behaviors.



Youth acquired measurable skills in Job Duties.



Youth who are employed or pursuing post-secondary education 6 months post program completion.





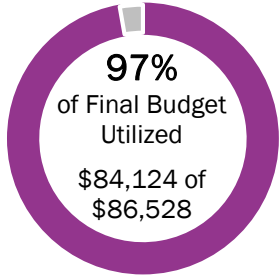
Abilities (D/B/A ServiceSource)

Special Needs Supported Training & Employment Program (STEP) FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Abilities completed its final year of providing services under the 2015 Y-WIC RLI. The program provides counseling with youth and their families to address issues related to social security disability benefits.

Program review and observation reflected high quality performance. The Youth Work Incentive Counselor educated the community, presenting informative workshops about relevant issues including the relationship between employment and benefits. Client satisfaction surveys reflected high levels of satisfaction with program services.

Due to the pandemic, services pivoted to a virtual platform in March and remained virtual through the end of the fiscal year.

This need has since been addressed through the Division of Vocational Rehabilitation and the Social Security Administration; therefore, this was not procured through the 2020 Positive Youth Development RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.



Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Participants reported staff helped with finding needed services.



Participants reported a better understanding of their benefits and options.



Participants would recommend the Y-WIC program to others.





Healthy Youth Transitions & Independent Living

Annual Performance FY 19/20*

GOAL

Improve life outcomes for dependent, delinquent, crossover, LGBTQ and disconnected youth transitioning to adulthood, with a special focus on youth in foster care and/or other non-traditional living arrangements.

RESULT

Youth will transition successfully to adulthood.

HEALTHY YOUTH TRANSITIONS PROGRAMS

Healthy Youth Transition (HYT)

- Provides life coaching, independent living skills training, vocational exploration and training, mentoring, case management, trauma-informed therapy and other supportive services using the Transitional Independent Process (TIP) model.
- Since 2004, a partnership with The Jim Moran Foundation has added \$590K annually to support HYT.

Fort Lauderdale Independent Training & Education Center (FLITE)

- A community collaborative providing coordination, resources, and direct services to the Independent Living population in Broward County.

Housing Opportunities Mortgage Assistance & Effective Neighborhood Solutions (HOMES)

- A community collaborative providing paid internships and housing to youth aging out of foster care.

Museum of Discovery and Science (MODS) Internship Program

- A leverage contract providing paid internships for youth ages 16-22 who are aging out of foster care and youth who identify as LGBTQ in Broward County.

* Due to the ongoing COVID-19 pandemic which began in March 2020, HYT providers had to dramatically change their service delivery models during FY 19/20. As a result, numbers served, utilization, and performance measures were impacted and do not reflect a typical year of program delivery. Thresholds for outcome data collection have been modified across these programs to account for the effects the pandemic. In some cases, due to low numbers measured, a small number of youth not meeting the outcome significantly impacted the percentage attainment for performance measures.

DATA STORIES

Young people in HYT complete a survey about their **Sexual Orientation, Gender Identity, and Expression** every 6 months. These data have provided an avenue for youth to talk about their identities with their life coaches and shape their case management.



4% of HYT participants identify as transgender or non-binary gender. The rate of young adults across the US identifying as transgender is 0.7%.

Over **three quarters** of young people who identified as transgender or gender non-binary wished to choose their specific pronouns for themselves. Approximately **half** of cisgender young people also wanted to choose a specific pronoun to identify themselves.

He/him/his

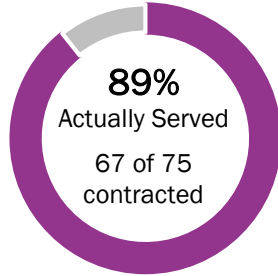
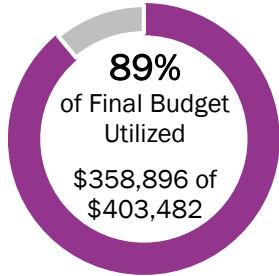
She/her/hers

They/them/theirs



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is receiving technical assistance.

Camelot Community Care completed its final year of operation under the 2016 Healthy Youth Transitions RFP. Camelot's HYT program utilizes the Transition to Independence Process (TIP) model to provide meaningful life coaching and counseling services with youth who are transitioning out of the child welfare system with special behavioral health conditions.

Program review reflected that the provider offered quality case management, youth development services, engaging life skills group sessions, and excellent therapeutic services that addressed relevant behavioral and mental health concerns. The provider successfully transitioned to offering virtual / remote services in response to the pandemic. Youth satisfaction surveys reflected high levels of satisfaction with services received.

The program had difficulty recruiting and engaging clients when they switched to virtual services due to the pandemic, resulting in lower utilization and numbers served. This provider was funded under the 2020 Healthy Youth Transitions RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.



Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.



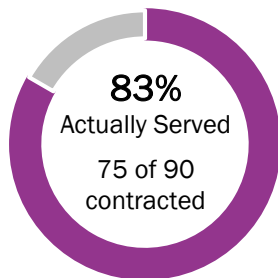
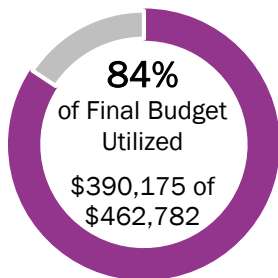
Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Gulf Coast Jewish Family and Community Services completed its final year of operation under the 2016 Healthy Youth Transitions RFP. Gulf Coast's HYT program utilizes the Transition to Independence Process (TIP) model to offer meaningful life coaching and counseling services with youth transitioning out of the child welfare system.

Program review reflected high-quality case management, youth development focused on self-sufficiency, and excellent therapeutic services that addressed relevant behavioral and mental health concerns. The provider transitioned to offering virtual / remote services in response to the pandemic and created engaging virtual life skills groups. Youth satisfaction surveys reflected high levels of satisfaction with services.

The program had difficulty recruiting and engaging new clients when they switched to virtual services due to the pandemic, resulting in lower utilization and numbers served. COVID-19 impacted performance measurement collection. This provider was funded under the 2020 Healthy Youth Transitions RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met 3 of 4** Council goals for performance measurements. Based on the data available, provider did not meet the goal for pregnancy prevention. Typical data collection was impacted by COVID-19, resulting in low numbers measured.

Goal Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.



Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.



Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.





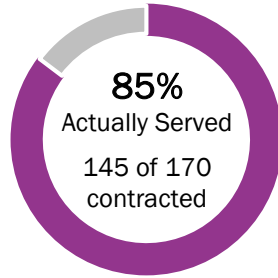
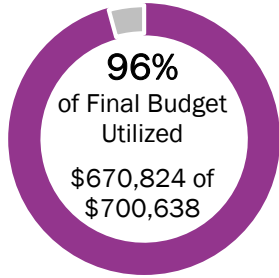
Helping Abused, Neglected and Disadvantaged Youth, Inc. (HANDY)

Independent Living Healthy Youth Transitions (HYT) FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Helping Abused, Neglected and Disadvantaged Youth (HANDY) completed its final year of operation under the 2016 Healthy Youth Transitions RFP. HANDY's HYT program utilizes the Transition to Independence Process (TIP) to provide meaningful life coaching and counseling services to youth transitioning out of the child welfare system and those living in both formal and informal relative care settings.

Program review reflected that the program provided exceptional life coaching, life skills programming by offering meaningful workshops, along with engaging and effective therapeutic interventions. The provider successfully transitioned to offering virtual / remote services in response to the pandemic. Youth satisfaction surveys reflected a high level of satisfaction with services received.

The program had difficulty recruiting and engaging new clients when they switched to virtual services due to the pandemic, resulting in lower numbers served. This provider was funded under the 2020 Healthy Youth Transitions RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.



Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.



Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.





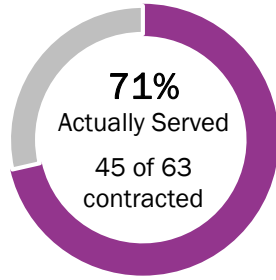
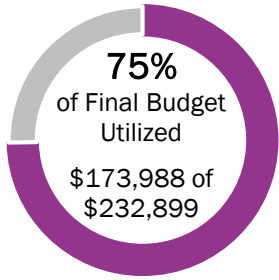
Henderson Behavioral Health – Wilson Gardens Project

Independent Living Healthy Youth Transitions (HYT) FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Henderson Behavioral Health completed its final year of operation under the 2016 Healthy Youth Transitions RFP. The program utilizes the Transition to Independence Process (TIP) model to provide meaningful life coaching, counseling, and supported housing to youth with complex behavioral health needs aging out of the child welfare system.

Program review reflected that the program provided a full range of effective TIL services for this complex population of youth residing at Wilson Gardens and in other community living arrangements. Life Coaches assisted youth with study skills, budgeting, financial literacy, time management, and self-esteem. Individual therapeutic services are provided by two dedicated therapists within the Henderson agency. The provider successfully transitioned to offering virtual / remote services in response to the pandemic. Youth satisfaction surveys reflected high levels of satisfaction with services received.

Program utilization and numbers served were low prior to the COVID-19 crisis due to lower than expected referrals, which was further exacerbated by the pandemic. This provider was funded under the 2020 Healthy Youth Transitions RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.



Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.



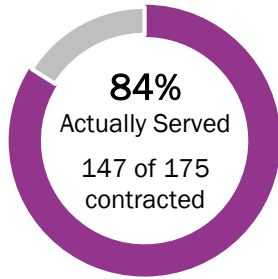
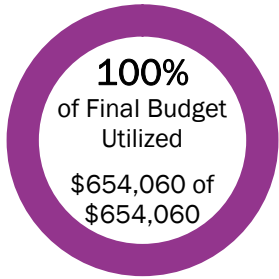
Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Memorial Healthcare System completed its final year of operation under the 2016 Health Youth Transitions RFP. Memorial's HYT program utilizes the Transition to Independence Process (TIP) to provide meaningful life coaching and counseling services to youth transitioning out of the child welfare system and those living in both formal and informal relative care settings.

Program review reflected high quality case management, academic and employment support, engaging life skills groups, youth development services, and excellent therapeutic services that addressed relevant behavioral and mental health concerns. The provider successfully transitioned to offering virtual / remote services in response to the pandemic, and offering front porch support. Youth satisfaction surveys reflected high levels of satisfaction with services.

The provider offered more intensive services to the youth enrolled in the HYT program in order to support them through the pandemic. However, the number of youth served was lower than the contracted amount due to a reduction in referrals during the pandemic. This provider was funded under the 2020 Healthy Youth Transitions RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.



Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.



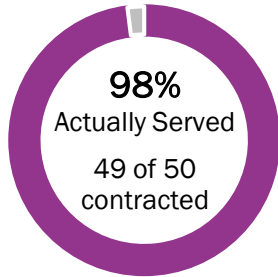
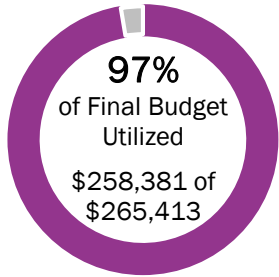
Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

PACE Center for Girls completed its final year of operation under the 2016 Healthy Youth Transitions RFP. PACE's HYT program utilizes the Transition to Independence Process (TIP) to provide gender-responsive life coaching and counseling services to middle and high school aged girls throughout Broward County with delinquency involvement, transitioning out of the child welfare system and those living in both formal and informal relative care settings.

Program monitoring reflected strong case management services, intense academic support, meaningful life skills groups, engaging enrichment activities, and excellent therapeutic services that addressed relevant behavioral and mental health concerns. Life Coaching and counseling sessions transitioned to telehealth services seamlessly during the COVID-19 crisis. Youth satisfaction surveys reflected a high level of satisfaction with services received. This provider was funded under the 2020 Healthy Youth Transitions RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.



Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.



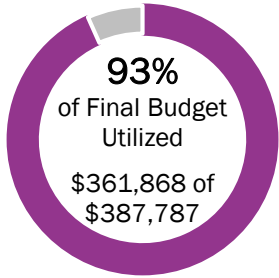
Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

SunServe completed its final year of operation under the 2016 Healthy Youth Transitions RFP. SunServe's HYT program utilizes the Transition to Independence Process (TIP) to provide meaningful life coaching, case management, and therapeutic services to middle and high school aged youth who identify as Lesbian, Gay, Bi-Sexual, Transgender and Questioning (LGBTQ).

A virtual site observation reflected that the provider offered engaging life skills programming by caring and supportive life coaches. The provider successfully transitioned to offering virtual / remote services in response to the pandemic and has focused on creative ways to engage youth. Youth satisfaction surveys reflected a high level of satisfaction with services received.

This provider was funded under the 2020 Healthy Youth Transitions RFP.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.



Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.



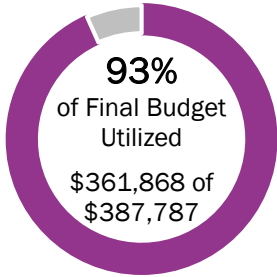
Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program performed satisfactorily.

Urban League of Broward County completed its final year of operation under the 2016 Healthy Youth Transitions RFP. The Urban League's HYT program utilizes the Transition to Independence Process (TIP) to provide meaningful life coaching and counseling services to middle and high school aged youth throughout Broward County with delinquency involvement.

Program review and site visits were conducted both in-person and virtually as a result of the pandemic, and reflected that the program provided essential and engaging services for youth in a high-need community. The provider successfully transitioned to offering virtual / remote services in response to the pandemic. Youth satisfaction surveys reflected a high level of satisfaction with services received. While this last year of service was better, the program was not recommended for funding under the 2020 HYT RFP due to inconsistent program performance history; therefore, the program sunsetted on 9/30/20. The provider worked with other HYT providers to seamlessly transfer youth in need of continued services to other programs.

COVID-19 impacted performance measurement collection.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met 3 of 4** Council goals for performance measurements. Based on the data available, provider did not meet the goal for employability skills. Typical data collection was impacted by COVID-19, resulting in low numbers measured.

Goal Measure

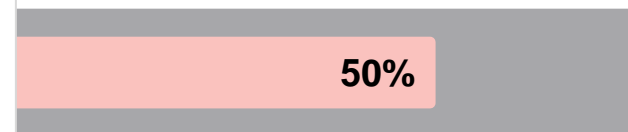
Youth aged 15-19 who did not become pregnant or cause a pregnancy.



Youth who did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth who demonstrated proficiency or improvement in employability and job retention skills.

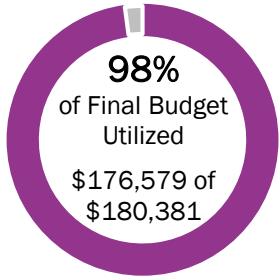


Youth who made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

In 2014, the Council approved community collaborative funding for The FLITE Center in collaboration with the Community Foundation, The Jim Moran Foundation, United Way, and CareerSource to provide coordination, resources and direct services to the Transitional Independent Living (TIL) population in Broward County. The FLITE Center serves as a One-Stop Resource Center that serves TIL youth with individualized services based on their needs, including connections to housing and employment opportunities, referrals to community resources, access to benefits, and educational assistance with GED preparation and post-secondary training

Program review supported that the FLITE Center provided essential services and served a high number of youth, reflecting its status as the hub for TIL services, TIL youth and life coaches. Youth satisfaction surveys reflected high levels of satisfaction with services received. The agency has continued to serve youth both in-person by appointment only and virtually throughout the COVID-19 crisis, raising funds from a variety of sources to provide assistance with basic needs. Program also added regular food distributions to youth and families.

Numbers to be served for FY 20/21 have been increased to better align with historical trends.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth served in the College Boost Program that made learning/educational gains.



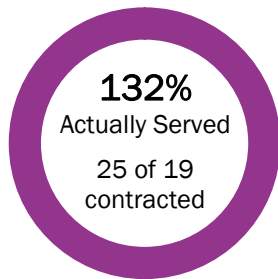
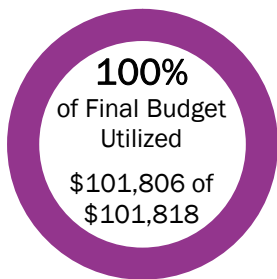
Youth served by the housing coordinator secured housing.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Housing Opportunities, Mortgage Assistance, & Effective Neighborhood Solutions (H.O.M.E.S., Inc.) completed its fifth year of this community collaborative with The Jim Moran Foundation, which provides funding for Transitional Independent Living (TIL) youth housing. The CSC funds internships for TIL youth. An MOU between HOMES, Inc., HANDY, the FLITE Center, ChildNet and CSC is in place to ensure continued implementation of collaborative systems for addressing housing and other individual issues that might arise with TIL youth living at HOMES, Inc.

Program review reflected that the program provided quality job coaching and employability skills training prior to job placement, and ongoing job coaching thereafter. The Coordinator also worked in collaboration with the assigned Life Coaches if there were concerns affecting the young person's employment or housing. Due to COVID-19 and social distancing requirements, youth remotely worked on professional development activities as part of their internship. Program also added regular food distributions to families during COVID-19. Youth satisfaction surveys reflected high levels of satisfaction with services.

Higher number of youth served is due to turnover due to a small number of youth being terminated from the internship for poor performance and some youth leaving their internship early for better employment opportunities.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth successfully completed internship



Youth demonstrated proficiency or improvement in employability and job retention skills.



Sites that indicated satisfaction with program support and youth intern(s).



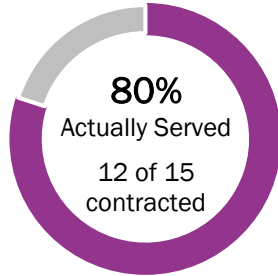
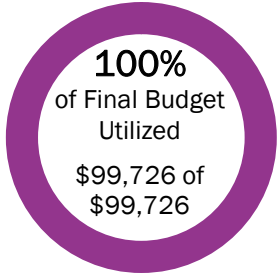
Youth who were employed upon internship completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

The Museum of Science and Discovery completed its third year as a leverage contract. EMPRYE is a year-round youth internship experience program that allows formal and informal foster care, and LGBTQ young adults between the ages of 16-22 the opportunity to participate in employability skills training and work experience.

Program review reflected the program provided high quality mentoring and support services that enhanced the intern's employability skills. Due to the COVID-19 crisis, MODS closed to the public. The provider did their best to serve interns virtually. As a result, youth from MODS focused on professional development activities as part of their internship, such as resume development, interviewing skills, virtual job fairs, and online trainings. Youth satisfaction surveys reflected a high level of satisfaction with services received.

The number of youth served was lower than the contracted amount due to inconsistent virtual attendance of a few youth during the pandemic.

COVID-19 impacted performance measurement collection.

Is Anybody Better Off?

Data Integrity & Fully Measured

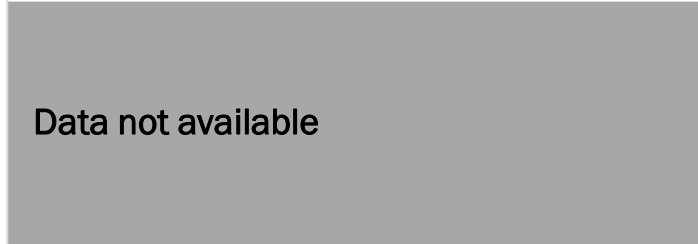
Provider met expectations.

Outcome

Provider **met 1 of 2** Council goals for performance measurements. Typical data collection was impacted by COVID-19, resulting in insufficient data available to evaluate the outcome for employment.

Goal Measure

Youth found employment after the internship.



Youth demonstrated proficiency in employability and job retention skills.





Delinquency Diversion

Annual Performance FY 19/20*

GOAL

Reduce the recidivism rate of youth offenders and prevent the escalation of crime.

RESULT

Youth will successfully transition to adulthood.

DELINQUENCY DIVERSION PROGRAMS

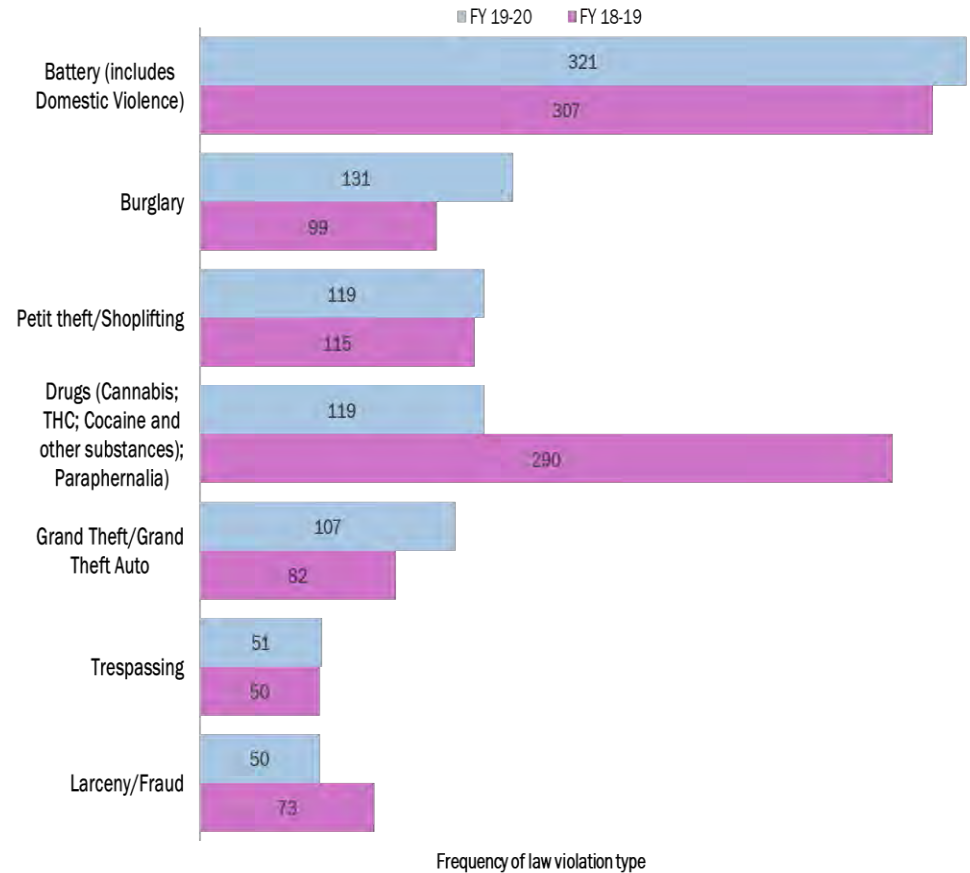
New Delinquency Alternatives for Youth (New DAY)

- Provide structured diversion interventions for youth with eligible offenses using a restorative-justice lens.
- Referred by the State Attorney's Office (SAO), Broward County Office of Justice Services, law enforcement, or Broward County Public Schools.

* Due to the ongoing COVID-19 pandemic which began in March 2020, New Day providers had to dramatically change their service delivery models during FY 19/20. Additionally, there was a reduction in referrals from all referring agencies. As a result, numbers served, utilization, and performance measures were impacted and do not reflect a typical year of program delivery. Thresholds for outcome data collection have been modified across these programs to account for the effects the pandemic.

DATA STORY

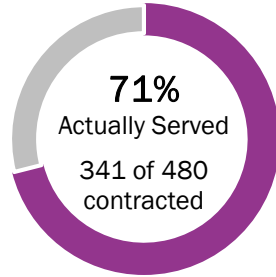
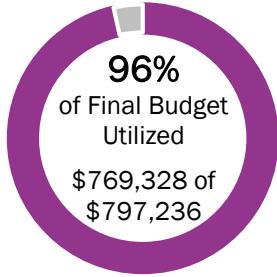
The **top charges** for New DAY participants in FY 19/20 were similar to FY 18/19, with the exception of **drug charges** which were considerably **lower** in FY 19/20.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

The Broward Sheriff's Office (BSO) completed its second year of operation under the New DAY 2018 RFP providing Tier I and II services for youth with minor to moderate juvenile delinquency histories. BSO's Community Justice program provides diversion, civil citation and PROMISE programming throughout Broward County to youth through age 17 at time of offense.

Program review reflected that the provider offered quality case management and engaging group and service learning activities. During the pandemic, the provider was able to seamlessly transition from on-site to virtual services and developed creative ways to help the youth meet the community service requirement. Youth satisfaction surveys reflected a high level of satisfaction with services received.

The number of youth served was lower than the contracted amount due to a significant reduction in law enforcement referrals during the pandemic. As a result of the COVID-19 crisis, the provider increased supportive services to the youth and their families in order to meet their needs.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



Youth who improved or maintained school attendance during program participation.



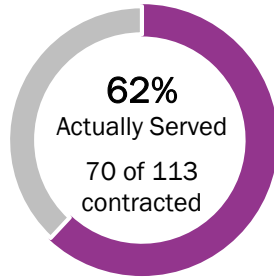
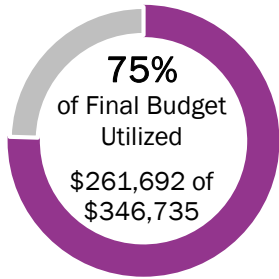
Youth who had no law violations 12 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is receiving technical assistance.

Camelot Community Care completed its second year of operation under the 2018 New DAY RFP providing Tier III services for youth with moderate to more serious juvenile delinquency histories and/or behavioral health concerns. The program utilizes the Functional Family Therapy (FFT) model to provide in-home therapeutic diversion, civil citation and PROMISE programming throughout Broward County with youth through age 17 at time of offense.

Program review reflected that the provider offered competent therapy and comprehensive case management services to youth and their families. During the pandemic, the provider was able to seamlessly transition from on-site to virtual services and developed creative ways to help the youth meet the community service requirement. Satisfaction surveys reflected a high level of satisfaction with the services received.

Underutilization and lower numbers served was due to a significant reduction in law enforcement referrals during the pandemic, in addition to staff vacancies. The provider continues to receive technical assistance for their ongoing staff retention challenges.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



Youth who improved or maintained school attendance during program participation.



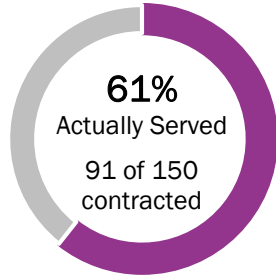
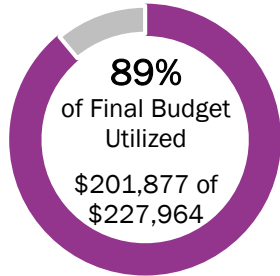
Youth who had no law violations 12 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is performing well.

Harmony Development Center completed its second year of operation under the 2018 New DAY RFP providing Tier I and II services for youth with minor to moderate juvenile delinquency histories. The program provides diversion, civil citation and PROMISE programming throughout Broward County to youth through age 17 at time of offense.

Program review reflected that the provider offered competent, comprehensive services to youth and families. During the pandemic, the provider was able to seamlessly transition from on-site to virtual services and developed creative ways to help the youth meet the community service requirement. Satisfaction surveys reflected a high level of satisfaction with services received.

Underutilization and lower numbers served was due to a significant reduction in law enforcement referrals during the pandemic. As a result of the COVID-19 crisis, the provider increased supportive services to the youth and their families in order to meet their needs.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



Youth who improved or maintained school attendance during program participation.



Youth who had no law violations 12 months post program completion.





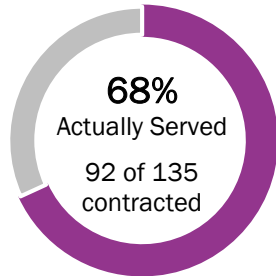
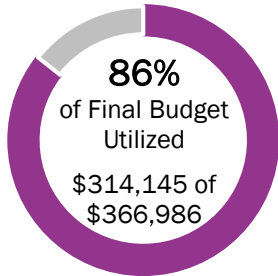
Henderson Behavioral Health

Delinquency Diversion New Diversion Alternatives for Youth (New DAY) FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Henderson Behavioral Health completed its second year of operation under the 2018 New DAY RFP providing Tier III services for youth with moderate to more serious juvenile delinquency histories and/or behavioral health concerns. The program utilizes the wraparound philosophy to provide in-home diversion, civil citation and PROMISE programming throughout Broward County to youth through age 17 at time of offense.

Program review reflected effective Wraparound case management services and engaging service learning activities. During the pandemic, the provider was able to seamlessly transition from on-site to virtual services and developed creative ways to help the youth meet the community service requirement. Satisfaction surveys reflected high levels of satisfaction with services received.

Underutilization and lower numbers served was due to a significant reduction in law enforcement referrals during the pandemic.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



Youth who improved or maintained school attendance during program participation.



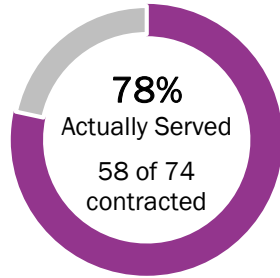
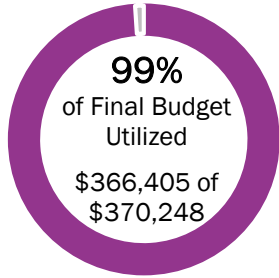
Youth who had no law violations 12 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Juliana Gerena & Associates completed its second year of operation under the 2018 New DAY RFP providing Tier III services for youth with moderate to more serious juvenile delinquency histories, special needs and/or behavioral health concerns. The program utilizes Cognitive Behavioral Therapy (CBT) to provide in-home therapeutic diversion, civil citation and PROMISE programming throughout Broward County to youth through age 17 at time of offense.

Program review reflected high quality service delivery with effective therapeutic interventions and engaging weekly youth and caregiver groups. During the pandemic, the provider was able to seamlessly transition from on-site to virtual services. Satisfaction surveys reflect a high level of program satisfaction.

The youth served by this provider have complex needs which require a higher intensity of services. The number of youth served was lower than the contracted amount due to a significant reduction in law enforcement referrals during the pandemic.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



Youth who improved or maintained school attendance during program participation.



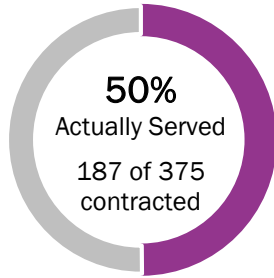
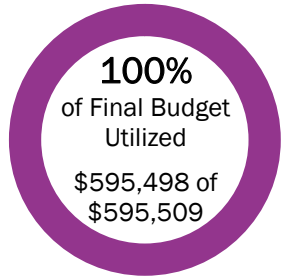
Youth who had no law violations 12 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

Memorial Healthcare System completed its second year under the 2018 New DAY RFP providing Tier I, II and III services for youth with minor, moderate and more serious juvenile delinquency histories and/or youth with behavioral health concerns. The program utilizes Solution-Focused Brief Therapy (SFBT) and Trauma-Focused Cognitive Behavioral Therapy (TF-CBT) to provide diversion, civil citation and PROMISE programming throughout Broward County to youth through age 17 at time of offense.

Program review reflected engaging and high-quality case management and therapeutic interventions. During the pandemic, the provider was able to seamlessly transition from on-site to virtual services and developed creative ways to help the youth meet the community service requirement. Youth satisfaction surveys reflected a high level of satisfaction with services received.

The number of youth served was lower than the contracted amount due to a significant reduction in law enforcement referrals during the pandemic. As a result of the COVID-19 crisis, the provider increased supportive services to the youth and families in order to meet their needs.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider met all Council goals for performance measurements.

■ Goal ■ TIER I & II

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



Youth who improved/maintained school attendance during program.



Youth who had no law violations 12 months post program completion.



■ Goal ■ TIER III

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



Youth who improved/maintained school attendance during program.



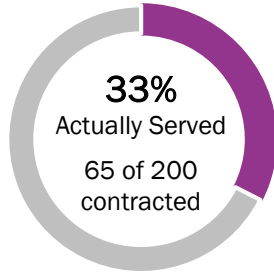
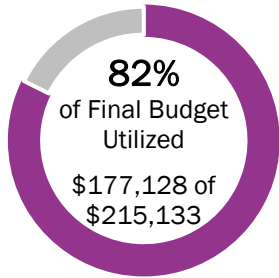
Youth who had no law violations 12 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

PACE Center for Girls completed its second year under the 2018 New DAY RFP providing Tier I and II services for youth with minor to moderate juvenile delinquency histories. The program provides gender-responsive diversion, civil citation and PROMISE programming throughout Broward County to girls through age 17 at time of offense.

Program review reflected engaging and high-quality gender responsive services, which included gender specific groups for girls to address risk factors. During the pandemic, the provider was able to seamlessly transition from on-site to virtual services and developed creative ways to help the youth meet the community service requirement. Satisfaction surveys reflected high levels of satisfaction with services received.

The girls served by this provider have complex needs which require a higher intensity of services. During the May budget retreat, it was recommended to reduce the numbers to be served to 125 youth for FY 20/21.

Underutilization and lower numbers served was further impacted by the significant reduction in law enforcement referrals during the pandemic.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



Youth who improved or maintained school attendance during program participation.



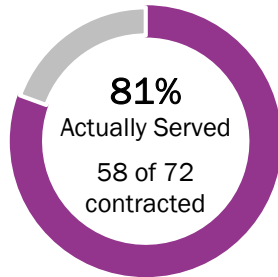
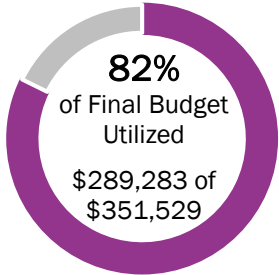
Youth who had no law violations 12 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring



No Findings.

Programmatic Performance



Program is performing well.

Smith Mental Health Associates completed its second year under the 2018 New DAY RFP of operation providing Tier III services for youth with moderate to more serious juvenile delinquency histories and/or behavioral health concerns. The program utilizes the Brief Strategic Family Therapy (BSFT) and Cognitive Behavior Therapy (CBT) models to provide in-home therapeutic diversion, civil citation, and PROMISE programming throughout Broward County to youth through age 17 at time of offense.

Program review reflected high quality service delivery with effective therapeutic interventions. During the pandemic, the provider was able to seamlessly transition from on-site to virtual services and developed creative ways to help the youth meet the community service requirement. Satisfaction surveys reflected high levels of satisfaction with services received.

Underutilization and lower numbers served was due to a significant reduction in law enforcement referrals during the pandemic.

Is Anybody Better Off?

Data Integrity & Fully Measured



Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



Youth who improved or maintained school attendance during program participation.



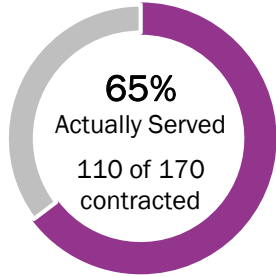
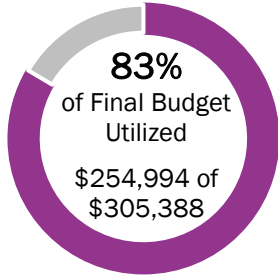
Youth who had no law violations 12 months post program completion.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is on a Performance Improvement Plan.

The Urban League of Broward County completed its second year under the 2018 New DAY RFP providing Tier I and II services for youth with minor to moderate juvenile delinquency histories. The program provides diversion, civil citation, and PROMISE programming throughout Broward County to youth through age 17 at time of offense.

Program review reflected that the following areas needed improvement: individual assessment, individual service plans, length of service, restorative justice conferences and frequency of contact. Consequently, the program was placed on a Performance Improvement Plan (PIP), and ongoing technical assistance was provided. The provider is receptive to feedback, and has begun to implement the strategies identified in their PIP. During the pandemic, the provider was able to seamlessly transition from on-site to virtual services and developed creative ways to help the youth meet the community service requirement. Youth satisfaction surveys reflected a high level of satisfaction with services received.

Underutilization and lower numbers served was due to a significant reduction in law enforcement referrals due to the pandemic.

Is Anybody Better Off?

Data Integrity & Fully Measured

Provider met expectations.

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Youth who successfully completed the program.



Youth who increased their level of resilience.



Youth who had no law violations during program participation.



Youth who improved or maintained school attendance during program participation.



Youth who had no law violations 12 months post program completion.





GOAL

Safeguard the physical health of children.

RESULT

Children are mentally and physically healthy.

CHILDREN'S HEALTH INSURANCE OUTREACH PROGRAM

KidCare Outreach

- Council funding supports outreach and personalized assistance to help Broward County residents navigate the often complicated KidCare application process.

* Due to the ongoing COVID-19 pandemic which began in March 2020, KidCare outreach had to dramatically change their service delivery at some point during FY 19/20. As a result, numbers served, utilization, and performance measures were impacted and do not reflect a typical year of program delivery. Expectations for these variables have been modified to account for the effects the pandemic has had on service delivery and will be reflected on the individual program performance page.

DATA STORY

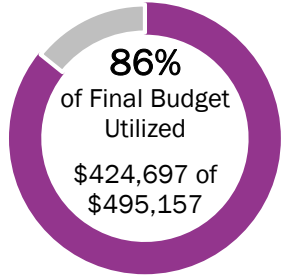
Over the last 4 fiscal years, the **KidCare CHIP** enrollment has increased each year, with a **25% increase** from FY 16-17 to FY 19-20. In FY 19-20, Medicaid and CHIP enrollment increased by 1% from last year's enrollment, making it the **first time total enrollment has increased** since FY 16-17.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

The KidCare Outreach Program of the Florida Department of Health in Broward County uses a multi-pronged approach to provide access and reduce barriers to public health insurance coverage. The Florida Healthy Kids Corporation approved contracts for three health insurance companies to provide subsidized Children's Health Insurance Program (CHIP) and full-pay health insurance coverage through the Healthy Kids plan. These companies are Aetna, Simply, and Community Care Plan. The legislative funding proposal in the 2019 session to blend the full-pay plan with the subsidized plan allowed for the removal of the medical and pharmacy deductibles and coinsurance costs for members and reduced medical copays for members.

All Healthy Kids members received additional free bonus benefits in 2020, including CVS pharmacy discount cards, weight management program tools, water safety with swimming lessons, transportation assistance, tobacco, vaping, and substance use cessation programs and 24-hour nurse and behavioral health phone lines.

Underutilization was due to staff vacancies. Throughout the pandemic, KidCare staff continued to assist families with enrollment and renewal virtually.

Is Anybody Better Off?

Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Number of community events attended by KidCare staff to reach potential eligible residents.



Number of public education/training sessions held.



Participants satisfied with public education/training sessions.





Simplified Point of Entry

Annual Performance FY 19/20*



GOAL

Improve the coordination of children's services.

RESULT

Families are self-sufficient.

SIMPLIFIED POINT OF ENTRY PROGRAM

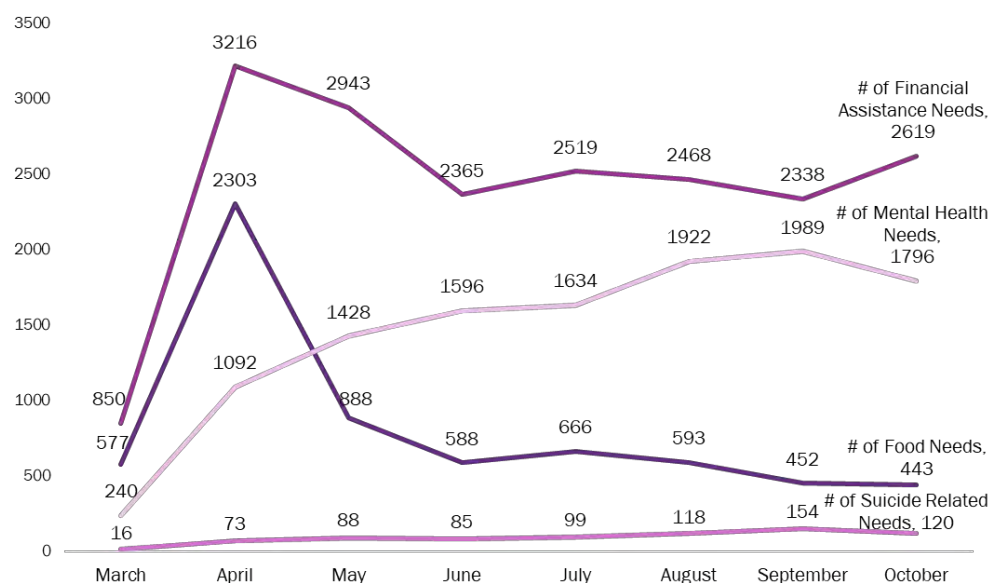
First Call for Help (2-1-1)

- 24/7 comprehensive helpline providing all people with crisis, health, and human services support, connecting them to resources in our community through phone, web, online chat and/or text.
- Special Needs and Behavioral Health Unit for families with children with physical and developmental disabilities and behavioral needs.
- Special Needs and Behavioral Health Units include warm transfers to dedicated case management services provided by JAFCO and Henderson Behavioral Health.
- Teen suicide prevention & intervention crisis line.
- Community Resource Navigator, at the Broward County Clerk of Courthouse, to connect families to services.
- Collaboratively funded by CSC, Broward County government, Broward College, United Way, Department of Children and Families, Early Learning Coalition as well as individual cities, foundation grants and private contributions.

* Due to the ongoing COVID-19 pandemic which began in March 2020, 2-1-1's call service and the Special Needs and Behavioral Health case management subcontractors had to dramatically change their service delivery at some point during FY 19/20. As a result, numbers served, utilization, and performance measures were impacted and do not reflect a typical year of program delivery. Expectations for these variables have been modified across these programs to account for the effects the pandemic has had on service delivery and will be reflected on the individual program performance pages.

DATA STORY

There was a **striking increase** in 2-1-1 calls regarding needs related to **food, financial assistance, suicide, and mental health** since the COVID-19 pandemic started in March 2020. Across these four needs, calls increased approximately **375%-450%** in April when compared to March. Suicide related calls increased by **456%** and continued at a higher number through October.





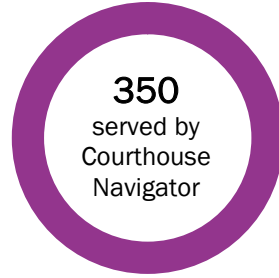
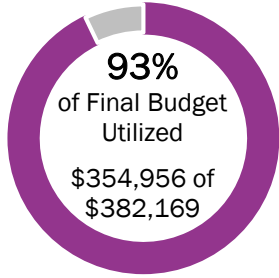
First Call for Help (2-1-1) (General Population)

Simplified Point of Entry FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

The 2-1-1 Information and Referral line is a valuable community service that provides critical system linkages and is nationally accredited as an Information, Referral and Crisis Center. 2-1-1 counselors connect callers with general and specialized services and follow-up to ensure that they are successfully linked. They also provide crisis intervention services to potentially save lives. 2-1-1 continues to be the major contact for CSC community-wide initiatives, including Earned Income Tax Credit (EITC) outreach. The courthouse Community Resource Navigator serves individuals and families on-site at the Fort Lauderdale Courthouse.

Program review reflected that helpline staff and the resource navigator are knowledgeable, courteous, very supportive, and use reflective listening skills. In response to the pandemic, the provider transitioned their workforce to working from home but continued to provide services unabated. There was a dramatic increase in the total number of calls in the areas of food, financial assistance, suicide, and mental health needs since the onset of the pandemic. While face-to-face court navigator services were suspended in March 2020 when the courthouse closed, the Community Resource Navigator transitioned to the general helpline to provide information and referral and crisis intervention to the general population. They will return to serving clients at the courthouse when it reopens.

Is Anybody Better Off?

Outcome

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Callers that contacted 2-1-1 for information regarding EITC that were referred to VITA site.



Callers that contacted 2-1-1 who were satisfied with the assistance provided.





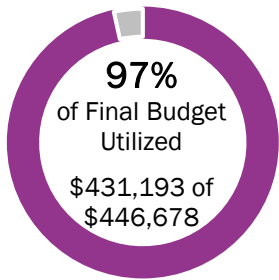
First Call for Help (2-1-1) (Behavioral Health)

Simplified Point of Entry FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

First Call for Help of Broward, Inc., (2-1-1) completed another successful year providing the Behavioral Health Hotline and Website, which serves as a single point of entry for families with children birth to 22 years old who are exhibiting a behavioral health need. 2-1-1 continues to partner with Henderson Behavioral Health to offer families comprehensive care coordination, navigation, and case management services.

Hotline program review reflected that 2-1-1 offered empathetic listening, resource referrals to behavioral health services, and "warm transfers" to Henderson's case management program, where appropriate. Program review also reflected that Henderson provided essential case management services to youth with complex behavioral health needs and their families. Services have been provided consistently since the pandemic began with some adjustments through the addition of virtual services. Satisfaction surveys reflected a high level of satisfaction with services received.

In FY 19/20, the Council was the Leverage Entity for the Henderson Behavioral Center's LIP Agreement with the State of Florida Agency for Health Care Administration (AHCA). With these additional funds, Henderson was able to serve 404 additional clients. CSC has committed to act as the Leverage Entity for FY20/21.

Is Anybody Better Off?

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Families who reported an increase in knowledge of community resources.



Families satisfied with Henderson case management services.





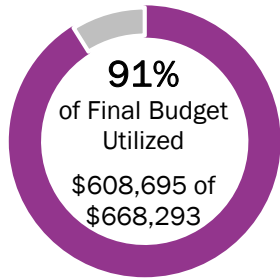
First Call for Help (2-1-1) (Special Needs)

Simplified Point of Entry FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

No Findings.

Programmatic Performance

Program is performing well.

First Call for Help of Broward, Inc., (2-1-1) completed another successful year providing the Special Needs Hotline and Website, which serves as a single point of entry for families with children birth to 22 years old who have a physical, developmental, sensory or learning disability. 2-1-1 continues to partner with Jewish Adoption and Foster Care Options (JAFCO) Abilities Center to provide special needs hotline callers with intensive, face-to-face case management as needed to assist in navigating the special needs system of care.

Hotline program review reflected that 2-1-1- offered empathetic listening, resource referrals to special needs services, and "warm transfers" to JAFCO's case management program, where appropriate. Program review also reflected that JAFCO provided high quality intensive case management services. Services have been provided consistently since the pandemic began with some adjustments through the addition of virtual services. Satisfaction surveys reflected a high level of satisfaction with services received.

Is Anybody Better Off?

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Families satisfied with JAFCO case management services.



Families who reported an increase in their ability to access services and resources in their communities.



Families who reported their family functioning had improved 6 months post program completion.





Capacity Building

Annual Performance FY 19/20*

GOAL

Build provider agency organizational effectiveness.

RESULT

Communities are safe and supportive.

CAPACITY BUILDING PROGRAMS

Capacity Building

- The Council funds a continuum of staff and organizational development opportunities to promote agency capacity building. Seven priority areas include: Mission, Vision & Strategy; Board Governance & Leadership; Program Delivery; Impact; Strategic Relationships; Resource Development; and Internal Operations & Management.
- Training and technical assistance is provided using a multi-forum approach with classroom and on-site coaching and volunteer support.
- The Council also supports volunteer recruitment efforts aimed at connecting engaged volunteers to child and family serving agencies.

Racial Equity Workshops

- A two-day workshop designed to develop the capacity of participants to understand racism in its institutional and structural forms.
- The implicit bias and local history racism workshop is offered in half-day and full-day workshops.
- A partnership with The United Way and the Department of Health (DOH) added \$35K to support the Racial Equity Institute (REI) workshops and groundwater presentations.

* Due to the ongoing COVID-19 pandemic which began in March 2020, Agency Capacity Building meetings, trainings, and workshops were converted to virtual at some point during FY 19/20. HandsOn Broward's volunteer recruitment and deployment was similarly affected. As a result, numbers served, utilization, and performance measures were impacted and do not reflect a typical year of program delivery. Expectations for these variables have been modified across these programs to account for the effects the pandemic has had on service delivery and will be reflected on the individual program performance pages.

DATA STORY

42,040

• Volunteer hours provided

8,599

• Volunteers engaged for child serving agencies

2,030

• New HS students who completed volunteer hours

3,006

• Volunteers engaged since the start of the COVID-19 pandemic



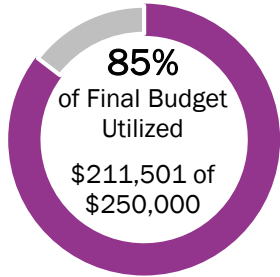
Capacity Building Initiatives

Capacity Building FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Not Applicable.

Programmatic Performance

Program is performing well.

Despite the impact of the COVID-19 pandemic on scheduled initiatives, such as the cancellation of the Annual Boot Camp, the Agency Capacity Building (ACB) Committee connectivity remained high. More than 1,100 members representing over 500 organizations were connected to workshops, panel discussions, training, and special events. Members received over 50 weekly newsletters featuring communication from the Small Business Administration, updates on the Paycheck Protection Act, and other COVID-19 specific emergency business relief programs curated specifically for nonprofits. Additional Capacity Building initiative highlights include:

- 35 emerging leaders completed the “Building an Extraordinary Culture Through Leadership” series, developed by Kristin Mackey.
- 11 local leaders participated in the 9-month “Learning to Lead” training series with The Ronik-Radlauer Group.
- Marketing and recruitment for the new “Frequency Matters Young Professionals” training series began in September 2020, with the premiere of the program scheduled to begin in January of 2021.
- Agency Capacity Building will be expanded to include a series of six Lunchtime Learning sessions in FY 20/21.

Is Anybody Better Off?

8 organizations were awarded Mini Grants.

15 projects were completed that improved business function and increased resiliency.

\$161,688 was invested in non-profit organizational capacity building through Mini Grants.

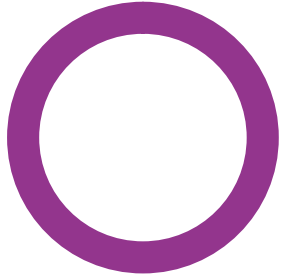
309 hours of professional coaching and consulting from the SBDC were provided.

100% overall satisfaction rating for Frequency Matters training.



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance

Program is performing well.

HandsOn Broward (HOB) completed its 19th year of funding as a sole source volunteer engagement coordinating agency. They recruit, train, and deploy volunteers for child serving agencies and CSC special projects, as well as coordinate community service learning hour projects for youth. With the onset of the COVID-19 crisis, HOB quickly implemented safety-conscious measures which successfully maintained strong civic engagement and community connection. The following programs were implemented in response to essential needs in the community:

- Established the HandsOn at Home virtual catalog of at-home and DIY opportunities.
- Engaged in the Showering Love program for adults, children, and families experiencing homelessness.
- Coordinated multiple virtual opportunities for high school students including DIY Projects, Family Volunteer Night, mask making for non-profits on the frontlines and the Virtual Summer Camp program.
- Enlisted volunteers for community-based food distribution events.
- Implemented DigiCare Network Videos - a compilation of video montages containing messages of support, hope and gratitude for people working to support our daily needs and people who are vulnerable or isolated.

Is Anybody Better Off?

Outcome

Provider **met** all Council goals for performance measurements.

Goal Measure

Trained volunteers who engaged in projects supporting child serving agencies.



Volunteers satisfied with training sessions.



Recipient agencies who benefitted from HandsOn Broward volunteers.





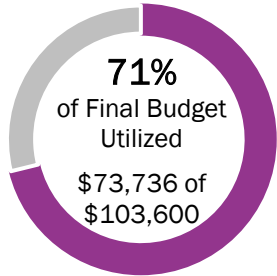
Skill Building Training (SBT)

Capacity Building FY 19/20



How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Not Applicable.

Programmatic Performance

Program is performing well.

For 20 years, CSC has been contracting with multiple trainers to deliver high quality trainings and workshops for child and family serving nonprofits. In response to COVID-19 related social distancing mandates, all in-person training was suspended in March 2020. Training staff worked with training attendees and Trainer Cadre Members to assess revised needs and set new parameters required to continue delivering impactful and relevant training modules. Staff provided an extensive level of support for each new virtual training, including live run-throughs for quality assurance, administering surveys and polls, and providing technical assistance to attendees.

Between April and September, a total of 99 online trainings were conducted with over 2,000 attendees.

Notable trainings included a COVID-19 recovery training for nonprofit leaders facilitated by Stephen Ferrante; a three-part professional development video series featuring author, coach, and motivational speaker Kristin Mackey; and a specialized training series developed by Knellee Bisram for caregivers on the use of mindfulness and related mind-body techniques to address the challenges to adapting to e-learning at home.

Is Anybody Better Off?

Measure

Participants who reported overall satisfaction with training.



Participants who reported they would recommend the session to other participants.



Participants who reported the information/ideas provided translate into usable skills and tools.



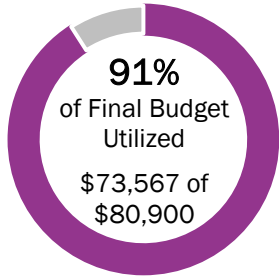
Participants who reported their knowledge of the subject matter broadened by the training.





How Much Did We Do?

Utilization



How Well Did We Do It?

Financial & Administrative Monitoring

Not Applicable.

Programmatic Performance

Program is performing well.

The Racial Equity Institute is in its third year of delivering the Racial Equity 2-Day workshop and Groundwater presentations to local nonprofits and community and business leaders. REI has assisted the Broward Partners in Racial Equity (BPRE) and the local community in developing a shared analysis of race and racism and created a foundation for institutional, organizational, and system level change. BPRE has engaged over 530 individuals in the data-centered Groundwater presentations, which highlights the race-based disparities that exist across various systems.

This work has helped inform the CEO's for Racial Equity Learning and Action Community, the Racial Equity in Child Welfare Taskforce, and the CSC Community Resiliency Conversations.

Is Anybody Better Off?

Measure

Participants who reported overall satisfaction with training.



Participants who reported that training helped their job performance (30 day post training survey).



Participants who reported using the knowledge and skills obtained in this training (30 day post training survey).



SUMMARY OF PERFORMANCE MEASURES

Fiscal Year Ending September 30, 2020





Maternal & Child Health

Summary of Performance Measures FY 19/20



MATERNAL & CHILD HEALTH MOTHERS OVERCOMING MATERNAL STRESS (MOMS)	HMHB	MEMORIAL
Families that participated in all program requirements.	69%	80%
Mothers reported fewer symptoms of depression and/or anxiety.	97%	97%
Infants and children that scored within range for developmental milestones.	95%	97%
Mothers demonstrated acceptable level or improvement of attachment/bonding with target infant.	84%	98%

SAFE SLEEP MOTHERS OVERCOMING MATERNAL STRESS (MOMS)	HMHB
Parents/caregivers provided with a crib who increased their knowledge of safe infant sleep practices, SIDS risk reduction and the Safe Sleep program.	99%
Community training participants who increased their knowledge of safe infant sleep practices, SIDS risk reduction, and the Safe Sleep program.	100%
Participants who reported satisfaction with community trainings.	99%



Family Support – Abuse & Neglect Prevention

Summary of Performance Measures FY 19/20



FAMILY STRENGTHENING	ADVOCACY NETWORK	ARC	BOYS TOWN	BROWARD CHILDREN'S CENTER	CENTER FOR HEARING	CHILDREN'S HARBOR	FAMILY CENTRAL NPP	GULF COAST
Families who participated in all program requirements.	93%	80%	90%	100%	86%	87%	99%	90%
Families who improved family functioning.	96%	91%	98%	92%	100%	83%	98%	94%
Families with no verified abuse findings 12 months post program completion.	Too soon to measure	100%	100%	97%	100%	100%	100%	99%
FAMILY STRENGTHENING	JULIANA GERENA	KID KID First	MEMORIAL	SMITH	BOYS & GIRLS CLUB	COMMUNITY BASED CONNECTIONS	HENDERSON HOMEBUILDERS	KID HOMEBUILDERS
Families who participated in all program requirements.	100%	78%	98%	93%	82%	82%	96%	85%
Families who improved family functioning.	95%	93%	100%	86%	86%	86%	65%	79%
Families with no verified abuse findings 12 months post program completion.	100%	98%	100%	96%	100%	100%	95%	92%
Parents demonstrated improvement in their parenting skills.					93%			
Families who participated in all program requirements.								
Families who successfully avoided out-of-home placement.							99%	93%
Fathers who reported satisfaction with Fatherhood group sessions.						100%		
Fathers who attended monthly Fatherhood group sessions.						100%		



Family Support – Abuse & Neglect Prevention

Summary of Performance Measures FY 19/20



FAMILY STRENGTHENING	JACK & JILL	MEMORIAL TEEN	PACE	HENDERSON MST	HENDERSON PPI	HISPANIC UNITY	JAFCO	HOPE SOUTH FLORIDA
Families who participated in all program requirements.	100%	92%	70%	96%	Data not available	90%	89%	
Families who improved family functioning.	83%	92%	78%					
Families with no verified abuse findings 12 months post program completion.	Too soon to measure	Too soon to measure	Too soon to measure	100%	Data not available	99%	96%	
Families who successfully avoided out-of-home placement.					Data not available			
Youth did not obtain law violations 6 mo. post program completion.			Too soon to measure	92%			98%	
Parents/caregivers who demonstrated an increase in protective factors.					Data not available			
Parents/caregivers who reported an improvement in family outcomes.					Data not available			
Parents who reported parenting attitudes/behaviors consistent with decreased risk of child abuse/neglect.						93%		
Parents who reported satisfaction with Family Training Sessions.						98%		
Participants who reported satisfaction with services.								100%
Clients referred for services based on needs and barriers identified during assessments.								100%
Clients placed in approved shelter/housing options.								50%
Children who demonstrated increased adaptive behaviors and/or decreased behavior problems.	71%							
Youth maintained/improved school attendance during the program.			83%	65%			87%	
Mothers who score a 9 or above on the EPDS report fewer symptoms of depression.		92%						



Family Support – Abuse & Neglect Prevention

Summary of Performance Measures FY 19/20



KINSHIP	HARMONY	KIDS	MENTAL HEALTH	LEGAL AID
Caregivers satisfied with Kinship services.	100%	98%	98%	
Caregivers demonstrated acceptable level and/or increase in protective factors.	98%	91%	79%	
Kinship children did not require foster or institutional care 12 months post program completion.	100%	99%	100%	
Kinship children did not require foster or institutional care while receiving services.	98%	96%	85%	
Kinship families satisfied with Legal Aid services.				98%
Kinship families whose legal goal was met.				77%

TRAUMA SUPPORTS	BBHC	CHILDREN'S BEREAVEMENT CENTER TRAUMA	CENTER FOR MIND BODY MEDICINE	JAFCO
Clients satisfied with services.	93%		Data not available	
Participants who successfully completed treatment.	78%		Data not available	
Participants who improved behavioral health functioning.	86%			
Participants who reported satisfaction with services.		100%		
Participants who reported an increase in feelings of social support.		100%		
Participants who reported a reduction in feelings of grief.		75%		
Families satisfied with group services.				
Families satisfied with case management/navigator services.				100%
Families that reported services improved well-being.				100%



Family Support – Abuse & Neglect Prevention

Summary of Performance Measures FY 19/20



HEALTHY FAMILIES	BROWARD REGIONAL HEALTH PLANNING COUNCIL
Participants improved at least one score on the Healthy Parenting Inventory.	91%
Families completed the program with improved/maintained self-sufficiency.	72%
Families completed the program with no findings of verified abuse within 12 months.	97%
Target children enrolled in program were up to date with immunizations by age 2.	88%
Target children enrolled in program were up to date with Well Baby Checks by age 2.	81%



EARLY CHILDHOOD COURT (ECC)	Henderson
Average number of court hearings for each case.	14
Average number of Child-Parent Psychotherapy sessions for each case.	7.9
Average number of placements for each case.	14.3

Adoption Campaign	Forever Family
Number of children adopted	13
Views generated on YouTube and Facebook.	1.4 million
Title IV-E Adoption Assistance reimbursement to CSC.	\$67,732

Adoption Campaign	Heart Gallery
Number of campaign inquires for adoption.	587
Broward children featured were adopted.	58
Title IV-E Adoption Assistance reimbursement to CSC.	\$16,853

LEGAL ADVOCACY WORKS LEGAL SUPPORT PROGRAM	LEGAL AID
Youth had no new law violations during the program.	74%
Youth reduced delinquency risk.	84%
Youth with no law violations 12 months post program completion.	86%
Youth with improved school/employment.	89%
LAW Line callers reported their needs were met.	85%
Children whose legal permanency goal was met.	94%



HISPANIC UNITY VOLUTEER INCOME TAX ASSISTANCE (VITA)	VITA
Tax return submissions that yielded a tax refund.	77%
VITA clients satisfied with their overall experience.	96%

SOUTH FLORIDA HUNGER COALITION	MOBILE SCHOOL PANTRY
Parents satisfied with the overall experience at Mobile School Pantry.	99%
Parents satisfied with the variety and selection of food distributed.	98%
Families indicating that the program fills food availability gap.	95%

Harvest Drive	Food Distribution
Broward County Public Schools who participated in Harvest Drive activities.	191
Families who were served by the program since the onset of COVID-19.	1,150
Volunteers who actively participated in the program in its various phases	5,000

SOUTH FLORIDA HUNGER COALITION	SUMMER BREAKSPOT
Adults positively impacted by the Summer BreakSpot Project.	87%
Children positively impacted by the Summer BreakSpot Project.	98%
Adults satisfied with the services provided by Summer BreakSpot.	91%
Children satisfied with the services provided by Summer BreakSpot.	100%
Children indicated that it was healthier to play outside and exercise than it is to watch TV and play video games.	73%

SOREF	Food Boxes
Families satisfied with the service provided.	100%
Volunteers engaged throughout the program delivery.	72
Children served.	2,752



Water Safety

Summary of Performance Measures FY 19/20



BROWARD COUNTY BOARD OF COMMISSIONERS	SWIM CENTRAL
Participants who completed between 3-6 lessons and improved by at least 1 level on the Water Safety Skills Checklist.	62%
Participants who completed between 7-10 lessons and improved by at least 1 level on the Water Safety Skills Checklist.	79%
Participants who completed between 7-10 lessons and improved by at least 2 levels on the Water Safety Skills Checklist.	29%
Children who participated in the program that have not drowned 3 years post program completion.	100%

STATE OF FLORIDA, DEPARTMENT OF HEALTH WATER SAFETY	DROWNING PREVENTION
Number of community outreach events attended with Drowning Prevention information distributed.	26
Number of community outreach trainings given to the general public.	73
Train the Trainer participants will demonstrate knowledge increase of drowning risks and prevention strategies.	100%



POSITIVE BEHAVIOR INTERVENTIONS AND SUPPORTS (PBIS)	FAMILY CENTRAL
Teachers that completed training.	51%
Parents that completed parenting classes.	41%
Parents satisfied with services.	100%
Sites that increased verbal and non-verbal interaction of teachers with children.	90%
Sites that decreased number of red flags regarding classroom behavior.	90%

LITERACY VOLUNTEER RECRUITMENT & MANAGEMENT	HANDSON BROWARD
Volunteers and agencies reporting their needs met by HandsOn Broward services and coordination	96%
Reading coaches and mentors satisfied with HandsOn Broward training and coordination services.	96%
Participating agencies satisfied with HandsOn Broward coordination services.	98%

VULNERABLE POPULATION CHILD CARE SLOTS	ELC
Parents/caregivers who reported benefits by receiving child care services (e.g., pursue/maintain employment, attend school/training program).	100%
Families with no verified abuse findings during program participation.	99%

READING & MATH	READING & MATH
Tutors that meet expectations on Intervention Integrity.	92%
Children achieving "at or above" or "close to" target performance on measures of Letter Name Recognition & Letter Sound Fluency by their Spring assessment.	79%
Children achieving "at or above" or "close to" target performance on measures of Rhyming, Alliteration, & Picture Naming by their Spring assessment.	73%

SUBSIDIZED CHILD CARE SLOTS	ELC
Clients who reported being treated with respect and in a caring manner by staff.	100%
Clients reported that the information received was helpful/easy to understand.	100%
Clients reported overall satisfaction with the services provided by ELC of Broward County.	100%
Clients reported having a better understanding of child care options and choosing a quality child care provider.	100%



School Health

Summary of Performance Measures FY 19/20

SIERRA LIFECARE, INC.	SCHOOL HEALTH
Number of unduplicated students who received health services based on Individualized Health Care Plan.	8,839
Number of student (duplicated) who returned to class after receiving services.	79,782
Number of total clinic visits by students (duplicated) who received first aid, emergency, prevention, and health care services.	103,071



Elementary School Initiatives Out-of-School Time (General Population)

Summary of Performance Measures FY 19/20



M.O.S.T. (GP)	ASP	BOYS & GIRLS CLUB	HALLANDALE	HOLLYWOOD	CAS	KIDS	MIRAMAR	NEW MIRAWOOD
Classroom met quality standards for Project Based Learning. (Summer Only)	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available
Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)	95%	75%	100%	100%	100%	100%	100%	100%
Children improved academic performance and/or skills.	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available
Children improved homework completion. (School Year)	89%	87%	87%	100%	79%	92%	73%	92%
Children remained safe. (Aug. 2019 - Mar. 2020)	100%	100%	99%	100%	100%	99%	100%	100%
Classroom met quality standards for Project Based Learning. (Summer Only)	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available



Elementary School Initiatives Out-of-School Time (General Population)

Summary of Performance Measures FY 19/20



M.O.S.T. (GP)	RUSSELL	SOREF	SUNSHINE	YMCA	LAUDERDALE LAKES (SO)	NEW HOPE (SO)	URBAN (SO)	WEST PARK (SO)
Classroom met quality standards for Project Based Learning. (Summer Only)	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available
Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)	100%	100%	89%	86%	Data not available	Data not available	Data not available	Data not available
Children improved academic performance and/or skills.	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available
Children improved homework completion. (School Year)	80%	93%	90%	92%				
Children remained safe. (Aug. 2019 - Mar. 2020)	100%	100%	100%	100%	Data not available	Data not available	Data not available	Data not available
Classroom met quality standards for Project Based Learning. (Summer Only)	Data not available	Data not available	Data not available	Data not available				



Elementary School Initiatives Out-of-School Time (General Population)

Summary of Performance Measures FY 19/20

M.O.S.T. (GP)	CCDH
Participants who attended ADA training demonstrated knowledge about curriculum content.	100%
Providers who received individualized coaching and technical assistance achieved their goals.	100%
Providers who were satisfied with coaching.	100%



Out-of-School Time (Special Needs)

Summary of Performance Measures FY 19/20



M.O.S.T. (SN)	ARC	ASP	ANN STORCK	BCC	CHC
Classrooms met quality standards for Project Based Learning. (Summer Only)	Data not available	Data not available	Data not available	Data not available	Data not available
Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)	100%	83%	100%	88%	100%
Children improved academic performance and/or skills.	Data not available	Data not available	Data not available	Data not available	Data not available
Children remained safe. (Aug. 2019 - Mar. 2020)	100%	100%	100%	100%	100%

M.O.S.T. (SN)	JAFCO (SO)	PEMBROKE PINES (SO)	SMITH	UCO	YMCA
Classrooms met quality standards for Project Based Learning. (Summer Only)	Data not available	Data not available	Data not available	Data not available	Data not available
Children demonstrated acceptable levels of social interactions (child-staff, child-child). (2 point in time observations)	Data not available	Data not available	92%	75%	88%
Children improved academic performance and/or skills.	Data not available	Data not available	Data not available	Data not available	Data not available
Children remained safe. (Aug. 2019 - Mar. 2020)	Data not available	Data not available	100%	100%	100%

RESPITE FOR YOUTH WITH BEHAVIORAL HEALTH CONDITIONS SPECIAL NEEDS POPULATION	MEMORIAL	SMITH
Caregivers who experienced reduced stress.	79%	79%
Caregivers who experienced improved familial relationships.	100%	100%
Children who reported satisfaction with Respite services.	100%	100%



Middle School Initiatives

Summary of Performance Measures FY 19/20



YOUTH FORCE	ASP	CHC	WEST PARK	COMM ACCESS	COMM REC-NORTH	COMM REC-SOUTH	CROCKETT	HANDY
Youth who did not use alcohol or drugs.	100%	100%	100%	100%	95%	100%	100%	100%
Youth who did not become or cause a pregnancy.	100%	100%	100%	100%	100%	100%	100%	100%
Youth who were promoted to the next grade.	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available
Youth who attended school regularly.	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available
Youth who demonstrated gains in Youth Development competencies.	Data not available	96%	100%	100%	Data not available	82%	94%	99%
Youth who did not obtain any new law violations during the program.	100%	100%	100%	100%	100%	100%	100%	100%

YOUTH FORCE	HARMONY	HUF	MEMORIAL	OIC	SMITH	URBAN LEAGUE	YMCA	HANLEY
Youth who did not use alcohol or drugs.	100%	100%	100%	99%	100%	100%	100%	
Youth who did not become or cause a pregnancy.	100%	100%	100%	100%	100%	100%	100%	
Youth who were promoted to the next grade.	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available	
Youth who attended school regularly.	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available	Data not available	
Youth who demonstrated gains in Youth Development competencies.	94%	98%	98%	93%	86%	96%	96%	
Youth who did not obtain any new law violations during the program.	100%	100%	100%	99%	98%	100%	100%	
Participants who successfully completed a prevention program								100%
Sessions in which participants increased knowledge of Alcohol use prevention.								98%



Middle School Initiatives

Summary of Performance Measures FY 19/20



LEARNING TOGETHER	COMMUNITY BASED CONNECTIONS	CROCKETT	MEN2BOYS
Youth did not obtain any new law violations during the program.	100%	100%	87%
Youth who demonstrated gains in socio-racial development/awareness.	94%	Data not available	Data not available

CHOOSE PEACE	CHOOSE PEACE INITIATIVE
Pieces of education material on youth violence, prevention, and bullying were distributed at school and community events.	8,600
Number of youth participated in Agents of Change schools-based programs.	83
Youth participating in Agents of Change program reported feeling more comfortable addressing bullying-related issues in their school.	77%



High School Initiatives

Summary of Performance Measures FY 19/20

HIGH SCHOOL INITIATIVES	HISPANIC UNITY	YMCA	COMPASS	MOTIVATIONAL EDGE
Youth improved their science grade.	85%	85%		
Youth improved their math grade.	82%	84%		
Youth improved their reading grade.	83%	74%		
Youth decreased external suspensions.	100%	100%		
Youth attended school regularly.	85%	85%		
Youth who graduated from High School.			100%	
Youth who pursued higher education and/or vocational skill training programs.			100%	
Youth who enrolled in a post-secondary program that applied for financial aid.			70%	
Youth reported overall satisfaction with the program.				
Youth reported they would recommend the program to friends.				Data not available
Youth reported program staff treated them with respect.				Data not available
SUMMER YOUTH EMPLOYMENT PROGRAM (SYEP)	CAREER SOURCE			
Youth satisfied with their work experience.	Data not available			
Employers indicated high satisfaction with the program support and youth employee(s).	Data not available			
Youth demonstrated proficiency in employability and job retention skills.	Data not available			
Youth successfully completed the program.	Data not available			



Special Needs Support Training & Employment Program (STEP)

Summary of Performance Measures FY 19/20



SUPPORTED TRAINING & EMPLOYMENT PROGRAM (STEP) SPECIAL NEEDS POPULATION	ARC	CHC	SMITH	UCO	YMCA	YWIC
Youth acquired measurable skills in Daily Living Activities.	98%	81%	78%	96%	97%	
Youth acquired measurable skills in Work-related Behaviors.	95%	94%	67%	85%	97%	
Youth acquired measurable skills in Job Duties.	95%	94%	81%	100%	95%	
Youth who are employed or pursuing post-secondary education 6 months post program completion.	82%	73%	100%	85%	80%	
Participants reported staff helped with finding needed services.						94%
Participants reported a better understanding of their benefits and options.						93%
Participants would recommend the Y-WIC program to others.						97%



Healthy Youth Transitions & Independent Living

Summary of Performance Measures FY 19/20



HEALTHY YOUTH TRANSITIONS & INDEPENDENT LIVING (HYT)	CAMELOT	GULF COAST	HANDY	HENDERSON	MEMORIAL	PACE	SUNSERVE	URBAN LEAGUE
Youth aged 15-19 who did not become pregnant or cause a pregnancy.	100%	85%	98%	100%	98%	100%	100%	98%
Youth did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.	93%	100%	95%	94%	93%	100%	100%	76%
Youth demonstrated proficiency or improvement in employability and job retention skills.	86%	88%	76%	80%	89%	100%	96%	50%
Youth made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.	87%	94%	77%	89%	88%	85%	100%	74%



Healthy Youth Transitions & Independent Living

Summary of Performance Measures FY 19/20



HEALTHY YOUTH TRANSITIONS & INDEPENDENT LIVING (HYT)	HOMES	MODS	FLITE
Youth successfully completed internship	81%		
Youth demonstrated proficiency or improvement in employability and job retention skills.	100%		
Sites that indicated satisfaction with program support and youth intern(s).	100%		
Youth who were employed upon internship completion.	52%		
Youth found employment after the internship.		Data not available	
Youth demonstrated proficiency in employability and job retention skills.		90%	
Youth served in the College Boost Program that made learning/educational gains.			80%
Youth served by the housing coordinator secured housing.			89%



Delinquency Diversion

Summary of Performance Measures FY 19/20

New Day	BSO	Camelot	Harmony	Henderson	Juliana Gerena	Memorial Tier I & II	Memorial Tier III	PACE	Smith	Urban League
Youth who successfully completed the program.	87%	82%	92%	79%	88%	81%	88%	95%	77%	78%
Youth who increased their level of resilience.	83%	93%	78%	83%	93%	93%	100%	90%	100%	80%
Youth who had no law violations during program participation.	91%	94%	92%	86%	92%	93%	70%	100%	91%	79%
Youth who improved or maintained school attendance during program participation.	83%	93%	93%	81%	100%	99%	100%	82%	73%	84%
Youth who had no law violations 12 months post program completion.	90%	90%	95%	87%	100%	93%	100%	94%	94%	89%



Children's Health Insurance Outreach (KidCare)

Summary of Performance Measures FY 19/20

CHILDREN'S HEALTH INSURANCE OUTREACH KIDCARE	BROWARD COUNTY HEALTH DEPARTMENT
Number of community events attended by KidCare staff to reach potential eligible residents.	38
Number of public education/training sessions held.	42
Participants satisfied with public education/training sessions.	100%



Simplified Point of Entry

Annual Performance FY 19/20*

FIRST CALL FOR HELP (GENERAL POPULATION)	2-1-1
Callers that contacted 2-1-1 for information regarding EITC that were referred to VITA site.	99%
Callers that contacted 2-1-1 who were satisfied with the assistance provided.	99%

FIRST CALL FOR HELP (BEHAVIORAL HEALTH)	2-1-1
Families who reported an increase in knowledge of community resources.	95%
Families satisfied with Henderson case management services.	100%

FIRST CALL FOR HELP (SPECIAL NEEDS)	2-1-1
Families satisfied with JAFCCO case management services.	100%
Families who reported an increase in their ability to access services and resources in their communities.	100%
Families who reported their family functioning had improved 6 months post program completion.	100%



Capacity Building

Summary of Performance Measures FY 19/20



CAPACITY BUILDING INITIATIVES	CSC
Organizations who were awarded Mini Grants.	8
Projects that were completed that improved business function and increased resiliency.	15
Amount invested in non-profit organizational capacity building through Mini Grants.	\$161,688
Hours of professional coaching and consulting from the SBDC provided	309
overall satisfaction rating for Frequency Matters training.	100%

HANDSON BROWARD	HANDSON BROWARD
HOB trained volunteers who chose to engage in projects supporting child serving agencies.	96%
Volunteers satisfied with training sessions	96%
Recipient agencies who benefitted from HandsOn Broward volunteers.	100%

RACIAL EQUITY INSTITUTE (REI)	CSC
Participants who reported overall satisfaction with training.	96%
Participants who reported that training helped their job performance (30 day post training survey).	74%
Participants who reported using the knowledge and skills obtained in this training (30 day post training survey).	95%

SKILL BUILDING TRAINING	CSC
Participants who reported overall satisfaction with training.	95%
Participants who reported they would recommend the session to other participants.	95%
Participants who reported the information/ideas provided translate into usable skills and tools.	96%
Participants who reported their knowledge of the subject matter broadened by the training.	95%

TAB Z



DRAFT

Broward County Board of County Commissioners
Children's Services Board
Regular Board Meeting Minutes – October 16, 2020
9:00 a.m. – 11:00 a.m.
Virtual Meeting via Microsoft Teams

1. **Call to Order**

Karen Swartzbaugh-Ghezzi, Chair, called the meeting to order at 9:07 a.m.

2. **Roll Call**

Ms. Swartzbaugh-Ghezzi, Chair, asked Pastor Nugent, to call roll. A quorum was established with Sandra Einhorn, Cassandra Evans, Monica King, Parkland Vice Mayor Robert Mayersohn, Elida Segre, Joel Smith, Alicia Walford, Jarvis Brunson, Pastor Andrew-Craig Nugent, Cassandra Evans, Paige Patterson-Hughes, Dr. Antoine Hickman, Daniel Schevis, Julia Musella, Karen Swartzbaugh-Ghezzi, Dr. Andrea Keener and Kim Gorsuch. Members absent Lori Alhadeff.

Staff Members in attendance: Idelma Quintana, Commission Aide; Keith D. Bostick, Human Services (HSD) Deputy Director; Angela Rodriguez, County Attorney's Office (CAO); Silvia Beebe, Community Partnerships Assistant Director; LaToya Davenport, Children's Services Administration (CSA); and Tashauna Williams, CSA.

Guests in attendance: Kristin Carter, CAO

3. **Approval of the September 25, 2020 Minutes**

Motion: To approve the minutes as presented by staff

First: Dan Schevis

Second: Sandra Einhorn

Declaration of Conflict: None

Discussion: None

Result: Passed

4. **Chair's Report**

Ms. Swartzbaugh- Ghezzi mentioned that her role as chairperson and Cassandra Evan's role as Vice chairperson are up for re-election and expressed the need to convene the Nominating Committee. Ms. Swartzbaugh- Ghezzi appointed Dan Schevis (Nominating

Committee Chair), Commissioner Beam Furr, Dr. Antoine Hickman, Monica King, and Kim Gorsuch to the Nominating Committee. Mr. Schevis will schedule a meeting date and time for the Nominating Committee to convene.

Ms. Swartzbaugh- Ghezzi opened the floor for Board members to volunteer to meet in-person and establish quorum for November Board/Committee meetings per the Governor's Executive Order. Ms. Swartzbaugh- Ghezzi recommended moving the meeting from the Governmental Center Annex to the Governmental Center, Room 430.

5. Section Report

Advisory Board/Ethics Training: LaToya Davenport introduced the presenter – Kristin Carter, CAO – for the Advisory Board/Ethics Training. Ms. Carter presented the Broward County Attorney's Office Ethics Workshop, which reviewed the potential issues of gifts, conflicting employment/contractual relationships, voting conflicts, and sunshine law issues. She opened the floor for any questions from Board members. Following the presentation, Kim Gorsuch recommended that the Board and the County Attorney's Office schedule a workshop on Conflict of Interest Management.

Ms. Swartzbaugh- Ghezzi will coordinate with Kristin Carter and the County Attorney's Office to schedule a Conflict of Interest Management workshop.

Governor's Executive Order (Upcoming CSB Meetings): Twelve individuals volunteered to attend in-person meetings: Sandra Veszi-Einhorn, Dr. Antoine Hickman, Joel Smith, Cassandra Evans, Karen Swartzbaugh-Ghezzi, Julia Musella, Allicia Walford, Daniel Schevis, Pastor Andrew-Craig Nugent, Bob Mayersohn, Jarvis Brunson, and Commissioner Beam Furr.

Vice Mayor Mayersohn suggested advocating to the County Commissioners to reduce the number of committee members needed in-person to make quorum. Mr. Mayersohn also recommended that the Board advocates to the Broward County Board of Commissioners to continue meeting virtually while complying to the current Executive order. Keith Bostick indicated that he will speak with County leadership regarding the requirements to meet quorum.

Mr. Bostick also informed the Board that the County is creating a reentry plan to integrate employees back into the workplace. Mr. Bostick will update the Board as he receives information from County Leadership on the status of the reentry plan as of November 1.

Ms. Davenport advised the board that the November 20th CSB meeting will be in person, either at the Government Center East, Room 430 or the Government Center - A337 conference room. Ms. Swartzbaugh- Ghezzi advised all those who volunteered to attend in-person CSB meetings to notify LaToya Davenport in advance if they are no longer able to attend.

6. Committee Chair's Reports

Needs Assessment (NAC): Vice Mayor Mayersohn stated the NAC meeting has no quorum requirement, and it will be accessible through Microsoft Teams to accommodate members who are unable to attend in person. The meeting will also be open to the public. Ms. Swartzbaugh-Ghezzi advised NAC members to notify LaToya Davenport in advance if they are no longer able to attend.

Advocacy: Sandra Einhorn encouraged the Board to write a formal letter to County Commissioners that highlights CSA's advocacy efforts and requests that the Broward County Board of Commissioners does not permit funding to any individual non-profit organization. Ms. Einhorn also suggested that the County Commission should consider providing CSA with additional funding for providers if it is available. Ms. Einhorn will provide additional advocacy steps to be taken after a formal letter is sent, as well as information on statewide advocacy efforts.

Motion: To write a formal advocacy letter to the County Commissioners in efforts to request that the County not support providing funding to any nonprofit organization.

First: Sandra Einhorn

Second: Kim Gorsuch

Declaration of Conflict: None

Discussion: None

Result: Passed

Motion: To delegate authority to the Chair to forward the letter to the Commissioners on behalf of the Board

First: Sandra Einhorn

Second: Kim Gorsuch

Declaration of Conflict: None

Discussion: None

Result: Passed

7. Liaison Reports

Behavioral Health/SEDNET: No report, per Joel Smith.

Broward Suicide Prevention Coalition: Joel Smith announced two initiatives for suicide autopsy and zero-suicide process goal for the month. The Advisory committee meeting will revisit the discussion of suicide autopsies to review the process of outreach. The School District has adopted new processes to address suicide prevention such as electronic capture, and a suicide coordinator for schools.

Motion: To extend the meeting to 11:15a.m.

First: Karen Swartzbaugh-Ghezzi

Second: Dan Schevis
Declaration of Conflict: None
Discussion: None
Result: Passed

Integrated Data System: No report, per Cassandra Evans.

Juvenile Justice Circuit 17 (Department of Juvenile Justice - DJJ): Cassandra Evans reported that DJJ is working to reopen between October 5 and December 31st. DJJ will begin expanding client contact and transporting children to residential commitment programs. The team is also continuing efforts to acquire funding for an early detection center.

SNAC: No report. Vice Mayor Mayersohn mentioned there will be a SNAC meeting in December.

Transitional independent Living (TIL): No report, Joel Smith.

8. New Business

Monica King mentioned the CSB presentation that was proposed in the September CSB meeting. Ms. King inquired of the timeline for completing the presentation prior to the end of the year. Ms. Swartzbaugh- Ghezzi requested that Idelma Quintana speak to Commissioner Beam Furr regarding his suggestions for the CSB presentation date and relay that information to LaToya Davenport. Ms. Davenport will share the information provided to her from Ms. Quintana via email to the rest of the Board members.

Vice Mayor Mayersohn suggested that the advocacy letter be reviewed and finalized during the November 4 Needs Assessment Committee meetings.

Motion: To move the October 31 deadline to complete the CSB advocacy letter to November 4, during the Needs Assessment Committee meeting

First: Vice Mayor Robert Mayersohn

Second: Dan Schevis

Declaration of Conflict: None

Discussion: None

Result: Passed

Vice Mayor Mayersohn also thanked the Board for supporting the Tomorrow's Rainbow Bail and Jail charity event.

9. Old Business

Ms. Swartzbaugh- Ghezzi mentioned that the Wrap Around and SAMIS update will be placed on the agenda for the November CSB meeting.

Joel Smith questioned the status of the Request for Proposal (RFP) regarding Social Justice. Ms. Swartzbaugh- Ghezzi informed Joel Smith that the RFP will be a recurring agenda item

for the Need Assessment Committee, providing updates and discussion regarding the procurement between now and its planned release in Spring 2021. Silvia Beebe informed the Board, that CPD staff would further discuss social justice initiatives and RFP at the next Needs Assessment Committee meeting.

10. Public Comments

None

11. Good of the Order

No report.

12. Adjournment

Motion: To adjourn the meeting at 11:13 a.m.

First: Kim Gorsuch

Second: Dan Schevis

Declaration of Conflict: None

Discussion: None

Result: Passed

The next Children's Services Board Meeting will be Friday, November 20, 2020.

These minutes were approved at the Children's Services Board Meeting dated _____
as certified by:

Pastor Andrew-Craig Nugent _____
Children's Services Board Secretary

CSC In The NEWS

South Florida 100: We gave thanks, now let's give back with #GivingTuesday and #shoplocal

SOUTH FLORIDA SUN SENTINEL | NOV 27, 2020 AT 1:44 PM



Cindy Arenberg Seltzer, president, Children's Services Council of Broward County

Last week: As we conclude our Thanksgiving celebrations, whether they were big or small, virtual or in person, I hope we were all able to tap into a well of gratitude. If you are among those who have a job, a roof over your head and food on the table, I hope you found the joy of sharing your good fortune with those less fortunate. For those who are not as lucky, I hope you were wrapped in the warmth and love of those willing to share with you. It is time to celebrate our common humanity. Our children deserve no less.

Source: [South Florida 100: We gave thanks, now let's give back with #GivingTuesday and #shoplocal - South Florida Sun Sentinel - South Florida Sun-Sentinel \(sun-sentinel.com\)](#)



Megan TURETSKY

Winning isn't just about elections or headline legislation. For teachers and others fighting illiteracy, winning is a third-grader sounding out vowels and consonants. That is a victory that eludes millions, is intertwined with poverty and correlated with future crime.

As the government affairs manager for the Children's Services Council of Broward County, Megan Turetsky wields the legalistic and clunky language of funding bills and grant proposals like a paintbrush. In 2018 and after the Marjory Stoneman Douglas High School shootings, she spearheaded the advocacy campaign for a referendum that paid for more security officers, guidance counselors and social workers on campus, plugging a budget shortfall.

"We kind of have our hands in a lot of the work around children's issues," Turetsky said, "whether that be in early learning or juvenile justice issues for diversion, children's health care or economic stability for families, which is obviously a huge issue for us this Session and always will be."

Children's Services and other government entities or nonprofit organizations (such as the Florida Children's Counsel and the Florida Chamber of Commerce) sometimes collaborate to attack illiteracy from social, economic or medical angles. Hunger, for example, makes it hard for kids to learn.

In the most recent Legislative Session she was instrumental in a successful effort to apply Medicaid funds to school-based services.

"That was a really big deal for us to finally pass,"

she said. "A huge accomplishment."

A native of Pembroke Pines, Turetsky got her first taste of politics at age 7, watching "The West Wing" with her parents. "I don't think I fully understood it then," she said, "but it set me on a trajectory to be involved in public policy."

She got involved in student government at Florida Gulf Coast University, serving as Senate President for a year. After graduation she moved to Washington to intern for Rep. Debbie Wasserman Schultz. That led to a lobbying position at the New Orleans-based Adams and Reese, where her education clients included three universities.

"That kind of got me started in children's issues and education broadly."

Turetsky also stays connected with service organizations such as the United Way Hispanic Unity, and currently co-chairs the Anti-Defamation League Glass Leadership Institute Miami. While COVID-19 has either suspended civic groups or relegated them to Zoom meetings, she goes kayaking. George, a rescue pitbull, keeps watch from the bow.

A new pastime led her to build a ventilated enclosure in the backyard. Netting around it wards off pests. Inside, monarch caterpillars eat the milkweed cuttings she has left them. They spend up to two weeks that way before forming a chrysalis.

"I bring them into the habitat until they become butterflies," Turetsky said, "then release them and let them go off in the world. It's really fun to watch."

Thank You “Broward: Read for the Record” Volunteers!

December 4, 2020 at 10:32 am

Filed Under: [Broward County](#), [broward reads](#), [Children’s Services Council of Broward County](#), [CSC Broward](#), [Sponsored](#)

Sponsored By [The Children’s Services Council of Broward County](#)



The [Children’s Services Council of Broward County \(CSC\)](#) thanks the hundreds of volunteers who made this year’s virtual “Broward: Read for the Record” a memorable experience for 40,000 four and five-year-olds all over Broward!

Sponsored nationally by Jumpstart, a national early education organization working toward the day every child in America enters kindergarten prepared to succeed, *Read for the Record* brings together millions of people each year in classrooms, libraries, community centers, and homes across the US to highlight the importance of building early literacy and language skills for every child.

This was the 7th year that the CSC was the lead sponsor of *Broward: Read for the Record*. This year's chosen book, "Evelyn Del Rey Is Moving Away," by Meg Medina, was a celebration of lasting friendship, the power of connection, and encountering change!

Volunteers from throughout Broward read virtually to children in classrooms at dozens of schools. All 40,000 students will receive a copy of "Evelyn Del Rey Is Moving Away," to keep and enjoy at home.

As in years past, many of the Broward Reads Coalition/Campaign for Grade Level Reading community partners joined CSC to support this endeavor: Broward County Government, Broward County Public Schools, the Jim Moran Foundation, United Way, the Early Learning Coalition, and Castle Group, are among those who sponsored the effort.

To learn more about Broward Reads, the Campaign for Grade-Level Reading, visit: www.cscbroward.org/browardreads.

About the Children's Services Council of Broward County

The Children's Services Council of Broward County is an independent taxing authority established by a public referendum on September 5, 2000, and reauthorized on November 4, 2014, which, through Public Act, Chapter 2000-461 of the laws of Florida, authorizes the Council to levy up to 0.5 mills of property taxes. The role of the Council is to provide the leadership, advocacy and resources necessary to enhance children's lives and empower them to become responsible, productive adults through collaborative planning and funding of a continuum of quality care.

To learn more about programs and services the Children's Services Council funds, please call (954) 377-1000 or visit cscbroward.org. Follow us on Facebook, Twitter and Instagram.

Sponsored by the Children's Services Council of Broward County.

Source: <https://miami.cbslocal.com/2020/12/04/thank-you-broward-read-for-the-record-volunteers/>



BROWARD COUNTY

Broward County Commissioners Approve Racial Equity Task Force

Published December 10, 2020 • Updated on December 10, 2020 at 10:12 am

Broward County is launching a Racial Equity Task Force under a new ordinance.

Commissioners on Wednesday approved the task force, which they said "will identify systemic and racial inequities and develop a detailed plan aimed at eliminating racism and create greater racial equity in Broward."

The task force will be made up of 37 members from a broad cross section of communities, the commission said. Broward commissioners will each appoint one member to the task force.

"This brings us an entity that will identify issues of inequities, bring about policy recommendations and identify those who will be able to implement across the board solutions, that we can work," said Commissioner Dale Holness, who sponsored the ordinance.

Membership will also include a person from the Broward Workshop, the Broward League of Cities, Hispanic Unity of Florida, School Board of Broward County, Broward County Sheriff, National Association for the Advancement of Colored People (NAACP), Urban League of Broward County, Office of the State Attorney for the Seventeenth Judicial Circuit of Florida, Office of Public Defender for the Seventeenth Judicial Circuit of Florida, Black Lives Matter, New Florida Majority, Community Foundation of Broward, Broward County Black Chamber of Commerce, United Way of Broward County, Greater Fort Lauderdale Alliance, Children's Services Council of Broward County, a representative from the banking or mortgage banking industry, representative recommended by the Broward Council of Chambers of Commerce, the Pride Center at Equality Park, an individual from Broward College, six Broward residents who are engaged in racial equity work in one of the County's systems for child welfare, housing and homelessness, or health care services nominated by the Human Services Department, a representative of a newspaper or other media organization and the Women of Color Empowerment Institute.

Source: [Broward County Commissioners Approve Racial Equity Task Force – NBC 6 South Florida \(nbcmiami.com\)](https://www.nbcmiami.com/news/local/broward-county-commissioners-approve-racial-equity-task-force)



Broward approves racial equity task force; considers making Juneteenth a paid holiday

David Selig, Digital Executive Producer

Published: **December 9, 2020, 4:08 pm** Updated: **December 9, 2020, 5:03 pm**

FORT LAUDERDALE, Fla. – The creation of a racial equity task force has been approved by Broward County commissioners. The 37-member group will be asked to “identify systemic and racial inequities and develop a detailed plan aimed at eliminating racism and create greater racial equity in Broward,” the commission announced Wednesday.

The ordinance was sponsored by Commissioner Dale Holness.

“This brings us an entity that will identify issues of inequities, bring about policy recommendations and identify those who will be able to implement across the board solutions, that we can work,” Holness said in a news release.

Commissioners say they will each appoint one member to the task force and that the following entities will also be represented: Broward Workshop, the Broward League of Cities, Hispanic Unity of Florida, School Board of Broward County, Broward County Sheriff, National Association for the Advancement of Colored People (NAACP), Urban League of Broward County, Office of the State Attorney for the Seventeenth Judicial Circuit of Florida, Office of Public Defender for the Seventeenth Judicial Circuit of Florida, Black Lives Matter, New Florida Majority, Community Foundation of Broward, Broward County Black Chamber of Commerce, United Way of Broward County, Greater Fort Lauderdale Alliance, Children’s Services Council of Broward County, a representative from the banking or mortgage banking industry, representative recommended by the Broward Council of Chambers of Commerce, the Pride Center at Equality Park, an individual from Broward College, six Broward residents who are engaged in racial equity work in one of the County’s systems for child welfare, housing and homelessness, or health care services nominated by the Human Services Department, a representative of a newspaper or other media organization and the Women of Color Empowerment Institute.

This task force is separate from the county's police and criminal justice review board, which was **created by the commission in October**. That ordinance was also drafted by Holness, the former county mayor.

Juneteenth a paid holiday?

Commissioners are also considering making June 19 an official paid holiday for the county in recognition of Juneteenth, which **commemorates the official end of slavery** in the United States.

That request was also brought to the commission by Holness, who said "I think this is a gesture that would go far to help in healing those deep wounds that still exist in our society."

The county notes that some of its cities, including Pembroke Pines and Tamarac, have already made Juneteenth an official holiday, as has Miami-Dade County.

"I think that this date needs to be given as much the same consideration as any other paid holiday that we're taking off in Broward County," Commissioner Dr. Barbara Sharief said. "It is such an important event in African American history, and I think that doing this would bring a special kind of awareness. People will come to know what it is we are celebrating. I think this is long overdue."

The county estimated that the cost in salary of adding a paid holiday is \$1.3 million, and the commissioners directed the county attorney to draft a resolution that they can then discuss further before putting it to a vote.

Source: [Broward approves racial equity task force; considers making Juneteenth a paid holiday \(local10.com\)](https://www.local10.com/news/local/broward-county-approves-racial-equity-task-force-considering-juneteenth-holiday/)

CSC Correspondence

November 18, 2020

**CHILDREN'S
SERVICES COUNCIL MEMBERS:**

*Cathy Donnelly, Chair
Governor Appointee*

*Tom Powers, Vice Chair
Governor Appointee*

*Hon. Kenneth L. Gillespie, Secretary
Judicial Member*

*Beam Furr, Immediate Past Chair
Broward County Commission*

*Dr. David H. Kenton
Governor Appointee*

*Donna P. Korn
Board Member
Broward County Public Schools*

*Dawn Liberta
Community Development Administrator,
Circuit 17
Department of Children & Families*

*Robert W. Runcie
Superintendent
Broward County Public Schools*

*Maria M. Schneider
Governor Appointee*

*Dr. Paula Thaqi
Director
Broward County Health Department*

*Jeffrey S. Wood
Governor Appointee*

STAFF

*Cindy J. Arenberg Seltzer
President/CEO*

LEGAL COUNSEL

*John Milledge
Garry Johnson*

To Whom It May Concern:

Please accept this letter of commitment for the National Forum for Black Public Administrators South Florida Chapter (NFBPASF) for their grant application to the Community Foundation of Broward's Art of Community Program. NFBPA has a long history of public service involvement in South Florida. The Children's Services Council of Broward County (CSC) will collaborate with NFBPA for the Project "HEAL: A Journey of Healing, Equity, Advocacy and Learning for Broward County." (Project HEAL).

Project HEAL is a collaboration between NFBPASF, Broward County local artist, Constance Ivana, and BMMB Productions. The workshops and culminating curated events will offer public administrators, community leaders, and community members opportunities to be engaged in healing and dialogue on racial and social justice issues in our community. Ultimately, participants will also discuss how they can continue to advocate and co-create solutions for our community as empowered individuals.

CSC's mission is to provide leadership, advocacy and resources necessary to enhance the lives of the children of Broward County. The CSC provides the backbone support for the Broward Children's Strategic Plan (BCSP), which includes over 45 committees partnering together to improve the lives of Broward's children and families. Partners collectively work in committees on a common agenda to share data and strategies, maximize resources and hold each other accountable. This project will help support the BCSP's goal to ensure that all children in Broward County are mentally and physically healthy.

Since 2016, CSC, Broward County Human Services Department, the Florida Department of Health in Broward, Broward County Public Schools, and other local institutions have partnered to fund racial equity trainings and graduated over 2,500 individuals, including over 300 youth enrolled in local schools. CSC has provided a complimentary training to more than 3,500 local and state partners on the local history of racism and how the racial segregation set up under Jim Crow laws and attitudes persists in our community. Broward's training has been shared with other communities who are replicating it with their data, history, etc. CSC's role in Project HEAL will be to deliver one Local History/Implicit Bias workshop for Project HEAL. CSC will also support the recruitment of youth, community members and public administrators to participate in Project HEAL.

Thank you for your consideration.

Sincerely,


Cindy Arenberg Seltzer
President/CEO

From: Cosic, Damir <DCosic@urban.org>
Sent: Thursday, November 12, 2020 3:39 PM
To: Sue Gallagher <sgallagher@cscbroward.org>
Subject: APPAM session follow up

Hello Sue,

I am a researcher at Urban Institute in Washington, DC. I loved your APPAM panel today and was especially impressed by your testimony about practices adopted in Broward County. It sounds nothing short of groundbreaking. I would love to learn more about what you did and how. You mentioned the CUNY program that you used as a model, but I am curious if there are resources that describe your experiences in particular.

Sincerely,
Damir Cosic



MONTHLY COUNCIL MEETING ATTENDANCE

October 2020* – September 2021 (FY 20/21)

Council Member	Oct'20	Nov'20	Dec'20	Jan'21	Feb'21	Mar'21	Apr'21	May'21	Jun'21	Jul'21	Aug'21	TRIM I	TRIM II	Sep'21
Robin Bartleman**	P	N/A	N/A											
Cathy Donnelly	P	P	N/A											
Beam Furr	P	P	N/A											
Kenneth L. Gillespie****	P	Virtual/P	N/A											
David H. Kenton	P	P	N/A											
Donna P. Korn***	N/A	Virtual	N/A											
Dawn Liberta	P	P	N/A											
Tom Powers	P	P	N/A											
Robert W. Runcie	A	Virtual	N/A											
Maria M. Schneider	P	Virtual	N/A											
Paula Thaqi	P	A	N/A											
Jeffrey S. Wood	P	Virtual	N/A											

- Note: * The October meeting took place virtually via Zoom Webinar
 ** Ms. Bartleman resigned as School Board Member in early November
 *** Ms. Korn was appointed as School Board Representative to the CSC in mid-November
 **** For November meeting, Judge Gillespie was physically present for all votes