

CHILDREN'S SERVICES COUNCIL MEMBERS:

Cathy Donnelly, Chair Governor Appointee

Tom Powers, Vice Chair Governor Appointee

Hon. Kenneth L. Gillespie, Secretary Judicial Member

Beam Furr, Immediate Past Chair Broward County Commission

Robin Bartleman Board Member Broward County Public Schools

Dr. David H. Kenton Governor Appointee

Dawn Liberta
Community Development Administrator,
Circuit 17
Department of Children & Families

Robert W. Runcie Superintendent Broward County Public Schools

Maria M. Schneider Governor Appointee

Dr. Paula Thaqi
Director
Broward County Health Department

Jeffrey S. Wood Governor Appointee

STAFF

Cindy J. Arenberg Seltzer President/CEO

LEGAL COUNSEL

John Milledge

Garry Johnson

DATE: September 18, 2020

TO: Council Members

FROM: Cindy Arenberg Seltzer, President/CEO

SUBJECT: Information for September 24th

Council Meeting/TRIM Hearing

Enclosed is the information packet for the Thursday, September 24th Council meeting/TRIM Hearing, via Zoom Webinar. The monthly meeting will start at **4:00pm**, followed by the Final TRIM Hearing at **5:01pm**. You will receive an email the day before the meeting with a unique zoom link, as well as a reminder email with the link an hour before the meeting starts. We ask that you connect to the meeting anytime after 3:30pm to ensure there are no technical difficulties, or at least time to fix them if there are.

You will notice that action items have been placed on a consent agenda in order to expedite the meeting within the hour time frame before the TRIM Hearing starts at 5:01pm. Please keep in mind that this is the final public hearing with your final vote on the budget and millage rate. Due to the time constraints this month, we will not have a Members' Roundtable, but will instead have Members' Comments, time permitting.

If you have any questions or need further explanation on any items in this packet, please feel free to email (<u>cseltzer@cscbroward.org</u>) or call me (954-649-8420).

Broward County Children's Services Council Monthly Meeting

Zoom Webinar

September 24, 2020 4:00 p.m.

MEETING AGENDA

YOU MAY VISIT <u>WWW.CSCBROWARD.ORG</u> FOR THE COMPLETE MEETING INFORMATION PACKET AND VIRTUAL MEETING LINK

	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~		
I.	Call to Order		Cathy Donnelly, Chair
II.	Roll Call		Amy Jacques, Special Assistant
III.	Chair's Report  a. Mindful Moment b. Comments		Cathy Donnelly, Chair
IV.	President's Report  a. Good of the Order  b. CSC Update RE COVID-19  i. Approve Purchase of Clear Masks  ii. Approve Items Related to Learning Pods  c. AEAP Grant Update  d. Racial Equity Update	(Tab 17) (Tab 18) (Tab 19)	Cindy Arenberg Seltzer, President/CEC
V.	Consent Agenda a. Approve 8/20/20 Council Minutes b. Approve 9/8/20 TRIM Hearing Minutes c. Approve Henderson Behavioral Health	(Tab 20) (Tab 21) (Tab 22)	Cathy Donnelly, Chair
	Letter of Agreement RE: LIP Funding d. Approve Hope South Florida Contingent Renewal	(Tab 23)	
	e. Approve Child Welfare Youth System Organizing Pilot (CWYSOP) RFQ Award	(Tab 24)	
	f. Approve DJJ Data Sharing Renewal g. Approve BBHC and Carisk Data Sharing Renewal	(Tab 25) (Tab 26)	
	h. Approve Joining the Ark of Freedom Alliance – Broward County Trafficking Collective Impact Steering Committee	(Tab 27)	
	Approve Accounting Adjustments for the     Youth REI Workshop	(Tab 28)	
	<ul><li>j. Approve Non-Renewal of Soref JCC Food Boxes Contract</li></ul>	(Tab 29)	
	k. Approve Public Awareness Media and Collateral Purchase Plan	(Tab 30)	
	<ul> <li>I. Approve Interim Financial Statements and Budget Amendments for August 2020</li> </ul>	(Tab 31)	
	m. Approve Invoices, P.O.s & Contracts	(Tab W)	

VI. Agency Capacity Building Committee Rpt. (Tab X) Dr. David H. Kenton, Co-Chair

Jeffrey S. Wood, Co-Chair

VII. Funders Forum Report (Tab Y) Maria Juarez, CPO

VIII. Public Comment Cathy Donnelly, Chair

IX. Council Members' Comments

X. For Your Information (Tab Z)

a. CSC In The News

b. Correspondence

c. Attendance Report

If you require any auxiliary aids for communication or other special accommodations, please contact Marissa Aquino at (954) 377-1667 or <a href="maguino@cscbroward.org">maquino@cscbroward.org</a> at least two weeks in advance so that proper arrangements can be made.



# For Council Meeting September 24, 2020

**Service Goal** 2.2 Children live in financially stable environments, free from

hunger.

**Objective:** 2.2.1 Promote efforts to increase economic self-sufficiency and

food security for families.

**Action:** Approve the Purchase of Clear Masks for Providers Who Work with

Newborns, as well as Children who are Hearing Impaired.

**Budget Impact:** \$ 9,850.00 of \$25,572 Available in Goal 2.2.1 for FY19/20.

Background: The Florida Association for Infant Mental Health (FAIMH) reached out to the CSC to ask for support of the FACES ARE ESSENTIAL campaign. FACES ARE ESSENTIAL is a campaign to promote the use of clear masks so that professionals who work with babies, young children and children with special needs have access to masks that allow for the visibility of their mouth. Babies and young children rely on the ability to see mouths both as an integral part of their intellectual and cognitive development as well as a means for more effective communication.

Current Status: Due to the COVID pandemic, health services providers must adhere to CDC standards that require the use of face coverings. With no sign of those requirements being lifted any time soon, CSC staff surveyed funded providers on whether they a) would be interested in purchasing clear masks with unused funds or b) request the CSC purchase them on their behalf. Several agencies asked for the latter. Accordingly, staff is recommending the Council approve the purchase of eight cases of clear masks (for a total of 3,456 units) from BuytheClearMask.com to support agencies that use them in their programs. The money is coming out of the COVID Emergency Funding which was allocated to Goal 2.2.

**Recommended Action:** Approve the Purchase of Clear Masks for Providers Who Work with Newborns, as well as Children who are Hearing Impaired.



# For Council Meeting September 24, 2020

Service Goal:

- 7.1 Improve the availability and quality of out-of-school time programs to promote school success of children living in economically disadvantaged neighborhoods.
- 10.1 Strengthen the continuum of support services for children with special physical, developmental and behavioral health needs.

**Objective:** 

- 7.1.2 Provide quality out of school programs to support school success for children living in economically disadvantaged neighborhoods.
- 10.1.1 Provide quality out of school programs to maximize development for children and youth with special needs.

Issue:

- 1. Coronavirus Emergency Response Fund Expenditures related to the Funding Partnership to Create Learning Pods for Low-Income Families.
- 2. Learning Pod closure to coincide with school reopening date.
- 3. Contract extension and allocation of additional funds to JAFCO, if necessary.

Action:

- 1. Ratify Funding for Learning Pods for Low-Income Families.
- 2. Approve closure of Learning Pods to coincide with the school reopening date.
- 3. Authorize CEO to extend JAFCO's contract and allocate up to an additional \$200,000 for learning pod services through 10/30/2020, if necessary.

**Budget Impact:** 

\$ 200,000 of \$2,024,107 Available in Unallocated for FY 20/21.

Background: Due to Broward Schools starting the school year in an all virtual environment, many parents have been struggling to find safe places for their children to engage in their e-learning while their parents are at work. On August 4, 2020 at the behest of community partners, CSC staff coordinated a meeting which included the following funders (A.D. Henderson Foundation, Early Learning Coalition, Frederick A. DeLuca Foundation, Jewish Federation, The Jim Moran Foundation, and the United Way of Broward County) and multiple community service providers. The purpose of this meeting was to discuss the emerging need for safe learning pods for Broward's low-income families and the feasibility and possible funding available to create them.



There was agreement that free or low-cost learning pod opportunities for low income BCPS families are very much needed. There was a willingness on the part of the funders present to work together so that community organizations who were immediately positioned to make such pods available would not have to shop around for funding, given the short time available to get these up and running.

On August 10th, the funder partnership released the Learning Pod RFA. CSC developed the procurement document and the United Way managed the application process. The funder partnership was blown away by the 146 applications submitted. All applications were reviewed by a team of raters in an expediated period.

**Current Status:** A total of 48 community agencies were funded to provide learning pod services at 63 sites across the county for a total of 242 pods which will serve approximately 2,178 children. Many of the learning pod sites are already at capacity with a few continuing to enroll children. 13 of the 48 community agencies are CSC MOST Providers who are offering services at 28 sites for a total of 160 pods, with approximately 1,440 children to be served.

Three CSC MOST providers had the capacity to serve more children than the balance of their existing contracts would allow and therefore requested additional funds. At the September Council meeting, the CEO was given authorization to reconcile funds and enter into contract amendments with agencies, permitting the CEO to use COVID Emergency Funds that would be ratified by the Council at a future meeting.

The three CSC MOST providers who received additional funds are listed below.

MOST Providers	Learning Pod Contract Increase	Total Contract Allocation for FY19/20
City of Hallandale	\$48,389	\$211,757
JAFCO	\$157,770	\$493,549
Samuel M. and Helene Soref, Jewish Community Center, Inc. (Soref)	\$61,550	\$405,183

Due to the end of the fiscal year and the lack of clarity about when schools would reopen, funding of the pods was only designed to fund the programs until September 30. At their meeting on September 22, the School Board will vote on whether or not to open schools on October 5. Staff would like the Council to confirm that the pods will close when schools open.



If schools do not reopen on October 5th, all of the existing CSC MOST providers with the exception of JAFCO will be able to keep the pods open within their new fiscal year contract. It is possible that these providers will need additional funds later in the year once it is clear how much is used for pods and what the demand is for afterschool programming.

JAFCO is normally funded as a special needs summer only provider. Due to the demand expressed by parents of children with complex special needs, they agreed to run pods for children who require 1:1 or 1:2 care during their remote learning time. The funding that JAFCO received will allow them to provide learning pod services through 9/30/2020. Because they are not normally funded during the school year, if schools do not reopen on October 5th, JAFCO will need additional funds to continue offering learning pods in October. Staff is requesting approval for up to \$200,000 for JAFCO in order allow them to continue to provide learning pods through 10/30/2020 or earlier if schools reopen beforehand.

Included in the 48 community agencies who are offering learning pods are 28 childcare centers located in high risk zip codes throughout Broward county who will offer 57 learning pods to over 500 children. The childcare center learning pods are funded by the United Way and The Jim Moran Foundation through the end of September and possibly part of October, depending on funding utilization. If schools do not open on October 5th, and the childcare centers continue providing learning pods, additional funding will be needed once the funder partner allocation is utilized. Staff would like to continue to support this initiative by using funds allocated in the ELC school readiness contract. As with the MOST providers additional funding may be necessary once we get a clearer picture when school will start and utilization.

There is sufficient funding currently in unallocated to cover these potential additional needs and there will be an opportunity in November to carry forward additional funds for unallocated based on underutilization from this fiscal year.

While the pods have only been open a very short time the feedback so far has been very positive. Staff will continue to check in with them weekly.

*The Learning Pod Provider and Funder information is attached for your review.

#### Recommended Action:

- 1. Ratify Funding for Learning Pods for Low-Income Families.
- 2. Approvel closure of Learning Pods to coincide with the school reopening date.
- 3. Authorize CEO to extend JAFCO's contract and allocate up to an additional \$200,000 for learning pod services through 10/30/2020.

# **Broward Funding Collaborative for Learning Pods**

After School Program         CSC           All My Children Academy         JM, UW & ELC           Alpha Preschool Academy, Inc         JM, UW & ELC           Bethel Worship Center of Fort Lauderdale         JM, UW & ELC           Boys & Girls Club         CSC & DeLuca           Bright Star by Paradise Childcare Corporation         JM, UW & ELC           City of Fort Lauderdale         UW           City of Hollywood         CSC           City of Hollywood         CSC           City of Hollywood         CSC           City of Hollywood Inc         JM, UW & ELC           Community After School @ JA         CSC           Cradie Learning Center Inc         JM, UW & ELC           Coredive Beginning of Hollywood Inc         JM, UW & ELC           Expressions of Love Outreach         JM, UW & ELC           Expressions of Love Outreach         JM, UW & ELC           Family Center International (Headstart Preschool)         JM, UW & ELC           Expressions of Love Outreach         JM, UW & ELC           Family Center International (Headstart Preschool)         JM, UW & ELC           Headstart Preschool II         JM, UW & ELC           Greater Horizons Academy         JM, UW & ELC           Headstart Preschool II         JM, UW & ELC <t< th=""><th>List of Selected Sites</th><th>Funder</th></t<>	List of Selected Sites	Funder
All My Children Academy         JM, UW & ELC           Alpha Preschool Academy, Inc         JM, UW & ELC           Bethel Worship Center of Fort Lauderdale         JM, UW & ELC           Bright Star by Paradise Childcare Corporation         JM, UW & ELC           City of Fort Lauderdale         UW           City of Hallandale         CSC           City of Hallandale         CSC           City of Millowood         CSC           City of Millowood         CSC           City of Millowood         CSC           City of Millowood         CSC           Cradic Learning Center Inc         JM, UW & ELC           Creative Beginning of Hollywood Inc         JM, UW & ELC           Ecokids         JM, UW & ELC           Expressions of Love Outreach         JM, UW & ELC           God's Little Lambs, Inc         JM, UW & ELC           God's Little Lambs, Inc         JM, UW & ELC           Greater Horizons Academy         JM, UW & ELC           Headstart Preschool I         JM, UW & ELC      <	After School Program	CSC
Alpha Preschool Academy, Inc   JM, UW & ELC		JM, UW &ELC
Bethel Worship Center of Fort Lauderdale         JM, UW & ELC           Boys & Girls Club         CSC & DeLuca           Bright Star by Paradise Childcare Corporation         JM, UW & ELC           City of Fort Lauderdale         UW           City of Fort Lauderdale         CSC           City of Hallandale         CSC           City of Miramar @ Fairway         CSC & ELC           Community After School @ JA         CSC           Cradile Learning Center Inc         JM, UW & ELC           Creditive Beginning of Hollywood Inc         JM, UW & ELC           Expressions of Love Outreach         JM, UW & ELC           Family Center International (Headstart Preschool)         JM, UW & ELC           God's Little Lambs, Inc         JM, UW & ELC           Greater Horizons Academy         JM, UW & ELC           Headstart Preschool II         JM, UW & ELC           Hollywood Art & Cultural Center         DeLuca           Itsy Bitsy Kidz         JM, UW & ELC           Jack & Jill Children's Center         DeLuca           Jarco         CSC           Jarco		·
Boys & Girls Club         CSC & DeLuca           Bright Star by Paradise Childcare Corporation         JM, UW & ELC           City of For Lauderdale         UW           City of Hallandale         CSC           City of Hollywood         CSC           City of Miramar @ Fairway         CSC & ELC           Community After School @ JA         CSC           Cradle Learning Center Inc         JM, UW & ELC           Creative Beginning of Hollywood Inc         JM, UW & ELC           Expressions of Love Outreach         JM, UW & ELC           Expressions of Love Outreach         JM, UW & ELC           Family Center International (Headstart Preschool)         JM, UW & ELC           God's Little Lambs, Inc         JM, UW & ELC           Greater Horizons Academy         JM, UW & ELC           Headstart Preschool II         JM, UW & ELC           Headstart Preschool II         JM, UW & ELC           Hollywood Art & Cultural Center         DeLuca           Itsy Bitsy Kidz         JM, UW & ELC           Jack & Jill Children's Center         DeLuca           Jack & Jill Children's Center         DeLuca           Jack & Jill Children's Center         JM, UW & ELC           Junior Achievement         UWBC & DeLuca           Kiddyland Preschool and Day	•	
Bright Star by Paradise Childcare Corporation         JM, UW & ELC           City of Fort Lauderdale         UW           City of Hollywood         CSC           City of Hollywood         CSC           City of Miramar @ Fairway         CSC & ELC           Community After School @ JA         CSC           Cradie Learning Center Inc         JM, UW & ELC           Creative Beginning of Hollywood Inc         JM, UW & ELC           Expressions of Love Outreach         JM, UW & ELC           Expressions of Love Outreach         JM, UW & ELC           Family Center International (Headstart Preschool)         JM, UW & ELC           God's Little Lambs, Inc         JM, UW & ELC           Greater Horizons Academy         JM, UW & ELC           Headstart Preschool II         JM, UW & ELC           Headstart Preschool II         JM, UW & ELC           Hollywood Art & Cultural Center         DeLuca           tasy Bitsy Kidz         JM, UW & ELC           Jule's Tiny Treasures Learning Center         DeLuca           JAFCO         CSC           Jule's Tiny Treasures Learning Center         JM, UW & ELC           Kiddy and Preschool and Daycare Inc         JM, UW & ELC           Kidd in Distress         CSC           Learning Town Preschool by Aalis	·	•
City of Hallandale         CSC           City of Hollywood         CSC           City of Miramar @ Fairway         CSC & ELC           Community After School @ JA         CSC           Cradle Learning Center Inc         JM, UW & ELC           Creative Beginning of Hollywood Inc         JM, UW & ELC           EcoKids         JM, UW & ELC           Expressions of Love Outreach         JM, UW & ELC           Headstar Preschool II         JM, UW & ELC           Itsy Bits Kidz         JM, UW & ELC           Jule's Title Learners         CSC           Learning Town Preschool by Aalisha LLC <td><u> </u></td> <td></td>	<u> </u>	
City of Hallandale         CSC           City of Hollywood         CSC           City of Miramar @ Fairway         CSC & ELC           Community After School @ JA         CSC           Cradle Learning Center Inc         JM, UW & ELC           Creative Beginning of Hollywood Inc         JM, UW & ELC           EcoKids         JM, UW & ELC           Expressions of Love Outreach         JM, UW & ELC           Earning Center International (Headstart Preschool)         JM, UW & ELC           Headstart Preschool II         JM, UW & ELC           Hollywood Art & Cultural Center         DeLuca           Itsy Bitsy Kitz         JM, UW & ELC           Jack & Jill Children's Center         DeLuca           Jack & Jill Children's Center         DeLuca           Jack & Jill Children's Center         DeLuca           Lisy Bitsy Sitz <td>· · · · · · · · · · · · · · · · · · ·</td> <td>·</td>	· · · · · · · · · · · · · · · · · · ·	·
City of Miramar @ Fairway         CSC           City of Miramar @ Fairway         CSC & ELC           Community After School @ JA         CSC           Cradie Learning Center Inc         JM, UW & ELC           Creative Beginning of Hollywood Inc         JM, UW & ELC           Expressions of Love Outreach         JM, UW & ELC           Expressions of Love Outreach         JM, UW & ELC           Family Center International (Headstart Preschool)         JM, UW & ELC           Greater Horizons Academy         JM, UW & ELC           Greater Horizons Academy         JM, UW & ELC           Headstart Preschool II         JM, UW & ELC           Hollywood Art & Cultural Center         DeLuca           Itsy Bitsy Kidz         JM, UW & ELC           Jack & Jill Children's Center         DeLuca           JAFCO         CSC           Jule's Tiny Treasures Learning Center         JM, UW & ELC           Junior Achievement         UWBC & DeLuca           Kiddyland Preschool and Daycare Inc         JM, UW & ELC           Kiddyland Preschool by Aalisha LLC         JM, UW & ELC           Learning Town Preschool by Aalisha LLC         JM, UW & ELC           Little Treasures Academy, Inc         JM, UW & ELC           Miramar Early Childhood Program at Silver Shores         JM, UW	<u> </u>	
City of Miramar @ Fairway CSC & ELC Community After School @ JA CSC Cradle Learning Center Inc Creative Beginning of Hollywood Inc EcoKids JM, UW & ELC EcoKids JM, UW & ELC Expressions of Love Outreach JM, UW & ELC God's Little Lambs, Inc JM, UW & ELC God's Little Lambs, Inc JM, UW & ELC Greater Horizons Academy JM, UW & ELC Headstart Preschool II JM, UW & ELC Headstart Preschool II JM, UW & ELC Hellywood Art & Cultural Center UELLICA Ittly Bitsy Kidz JM, UW & ELC JACK & JIII Children's Center DeLuca Itsy Bitsy Kidz JM, UW & ELC JACK & JIII Children's Center DeLuca UWBC & DeLuca Itsy Bitsy Kidz JM, UW & ELC JUNION Achievement UWBC & DeLuca Kiddyland Preschool and Daycare Inc Kiddyland Preschool and Daycare Inc Kiddyland Preschool by Aalisha LLC UWBC & DeLuca Little Crayons Preschool JM, UW & ELC Little Crayons Preschool JM, UW & ELC Little Crayons Preschool JM, UW & ELC Little Treasures Academy, Inc Miramar Early Childhood Program at Silver Shores JM, UW & ELC Miramar Early Childhood Program at Sunset Lakes JM, UW & ELC Miramar Early Childhood Program at Sunset Lakes JM, UW & ELC Miramar United Methodist Church Henderson New Generation Learning Center Inc New Mirawood Academy Henderson New Generation Learning Center Inc JM, UW & ELC Play, Learn and Grow Academy JM, UW & ELC Smith Community Mental Health CSC Sunshine After School Childcare Content LLC Smith Community Mental Health CSC Cunnishine After School Childcare Content LLC Smith Community Options CSC Cunnishic Academy Inc JM, UW & ELC	•	
Community After School @ JA CSC Cradite Learning Center Inc JJM, UW & ELC Creative Beginning of Hollywood Inc JJM, UW & ELC Expressions of Love Outreach JJM, UW & ELC God's Little Lambs, Inc JJM, UW & ELC Greater Horizons Academy JJM, UW & ELC Headstart Preschool II JJM, UW & ELC Headstart Preschool II JJM, UW & ELC Hollywood Art & Cultural Center Hollywood Art & Cultural Center DeLuca Ittly Bitsy Kidz JJM, UW & ELC Jack & Jill Children's Center JJM, UW & ELC Jack & JIII Children's Center JJM, UW & ELC JJM, UW & ELC JJM, UW & ELC JJM, UW & ELC LITTLE STINY Treasures Learning Center JJM, UW & ELC Kidd yland Preschool and Daycare Inc Kiddyland Preschool and Daycare Inc Kiddyland Preschool by Aalisha LLC JJM, UW & ELC Little Crayons Preschool JJM, UW & ELC Little Learners JJM, UW & ELC Little Treasures Academy, Inc Miramar Early Childhood Program at Silver Shores JJM, UW & ELC Miramar Early Childhood Program at Silver Shores JJM, UW & ELC Miramar Early Childhood Program at Silver Shores Museum of Discovery & Science Henderson Museum of Discovery & Science Henderson New Generation Learning Center Inc New Mirawood Academy Henderson & CSC Play, Learn and Grow Academy JJM, UW & ELC Play, Learn and Grow Academy JJM, UW & ELC Smith Community Mental Health CSC SOREF CSC Unstein Community Mental Health CSC United Community Options CSC Young Kidz Academy Inc JJM, UW & ELC		
Cradle Learning Center Inc     JM, UW & ELC       Creative Beginning of Hollywood Inc     JM, UW & ELC       Expressions of Love Outreach     JM, UW & ELC       Expressions of Love Outreach     JM, UW & ELC       Family Center International (Headstart Preschool)     JM, UW & ELC       God's Little Lambs, Inc     JM, UW & ELC       Greater Horizons Academy     JM, UW & ELC       Headstart Preschool II     JM, UW & ELC       Hollywood Art & Cultural Center     DeLuca       Itsy Bitsy Kidz     JM, UW & ELC       Jack & Jill Children's Center     DeLuca       Jack & Jill Children's Center     DeLuca       Jack & Jill Children's Center     JM, UW & ELC       Junior Achievement     UWBC & DeLuca       Kiddyland Preschool and Daycare Inc     JM, UW & ELC       Kiddyland Preschool and Daycare Inc     JM, UW & ELC       Little Crayons Preschool     JM, UW & ELC       Little Crayons Preschool     JM, UW & ELC       Little Treasures Academy, Inc     JM, UW & ELC       Miramar Early Childhood Program at Silver Shores     JM, UW & ELC       Miramar Early Childhood Program at Sunset Lakes     JM, UW & ELC       Miramar Lonited Methodist Church     Henderson       Museum of Discovery & Science     Henderson       New Mirawood Academy     Henderson       New Mirawood Academy		
Creative Beginning of Hollywood Inc     JM, UW & ELC       Expressions of Love Outreach     JM, UW & ELC       Family Center International (Headstart Preschool)     JM, UW & ELC       God's Little Lambs, Inc     JM, UW & ELC       Greater Horizons Academy     JM, UW & ELC       Headstart Preschool II     JM, UW & ELC       Hollywood Art & Cultural Center     DeLuca       Itsy Bitsy Kidz     JM, UW & ELC       Jack & Jill Children's Center     DeLuca       Jack & Jill Children's Center     DeLuca       Jule's Tiny Treasures Learning Center     JM, UW & ELC       Junior Achievement     UWBC & DeLuca       Kiddyland Preschool and Daycare Inc     JM, UW & ELC       Kids in Distress     CSC       Learning Town Preschool by Aalisha LLC     JM, UW & ELC       Little Crayons Preschool     JM, UW & ELC       Little Learners     JM, UW & ELC       Little Treasures Academy, Inc     JM, UW & ELC       Miramar Early Childhood Program at Silver Shores     JM, UW & ELC       Miramar Early Childhood Program at Sunset Lakes     JM, UW & ELC       Miramar United Methodist Church     Henderson       New Generation Learning Center Inc     JM, UW & ELC       New Mirawood Academy     Henderson & CSC       Paradise Day Care     JM, UW & ELC       Play, Learn and Grow Academy <td< td=""><td></td><td></td></td<>		
EcoKids JM, UW & ELC Expressions of Love Outreach JM, UW & ELC Family Center International (Headstart Preschool) JM, UW & ELC Grafter Horizons Academy JM, UW & ELC Greater Horizons Academy JM, UW & ELC Headstart Preschool II JM, UW & ELC Heladstart Preschool II JM, UW & ELC Hollywood Art & Cultural Center DeLuca Itsy Bitsy Kidz JM, UW & ELC JAPECO CSC Jule's Tiny Treasures Learning Center JM, UW & ELC Junior Achievement UWBC & DeLuca Kiddyland Preschool and Daycare Inc Kids in Distress CSC Learning Town Preschool by Aalisha LLC Little Crayons Preschool Little Learners JM, UW & ELC Little Crayons Preschool Little Learners JM, UW & ELC Miramar Early Childhood Program at Silver Shores JM, UW & ELC Miramar Early Childhood Program at Sunset Lakes Museum of Discovery & Science Henderson Museum of Discovery & Science New Generation Learning Center Inc New Mirawood Academy Henderson & CSC Paradise Day Care Play, Learn and Grow Academy Henderson & CSC Precious Kidz, In. JM, UW & ELC Smith Community Mental Health CSC SOREF CSC United Community Mental Health CSC United Community Mental Health CSC United Community Options CSC United Community Options JM, UW & ELC SIM, UW & ELC SC United Community Options JM, UW & ELC SC United Community Options JM, UW & ELC SIM, UWW & ELC		
Expressions of Love Outreach Family Center International (Headstart Preschool) God's Little Lambs, Inc God's Little Lambs, Inc Greater Horizons Academy JM, UW & ELC Headstart Preschool II JM, UW & ELC Headstart Preschool II JM, UW & ELC Hollywood Art & Cultural Center Itsy Bitsy Kidz JM, UW & ELC Hollywood Art & Cultural Center To DeLuca Itsy Bitsy Kidz JM, UW & ELC JAC JII Children's Center JAC CSC Jule's Tiny Treasures Learning Center JM, UW & ELC Junior Achievement UWBC & DeLuca Kiddyland Preschool and Daycare Inc Kids in Distress CSC Learning Town Preschool by Aalisha LLC Little Crayons Preschool Little Learners JM, UW & ELC Little Learners JM, UW & ELC Little Treasures Academy, Inc Miramar Early Childhood Program at Silver Shores JM, UW & ELC Miramar Early Childhood Program at Sunset Lakes JM, UW & ELC Miramar United Methodist Church Henderson Museum of Discovery & Science Henderson Rew Generation Learning Center Inc New Mirawood Academy Henderson & CSC Paradise Day Care JM, UW & ELC Posnack Posnack JFBC Precious Kidz, In. JM, UW & ELC Schildcare Center, LLC JM, UW & ELC Schildcare Center, LLC Schildcare Center, LCC Schonnunity Options CSC United Community Options JM, UW & ELC Schildcare School Childcare JM, UW & ELC Schildcare Center, LCC Schonnunity Options JM, UW & ELC Schildcare Center, LCC Schonnunity Options JM, UW & ELC Schildcare Center, LCC Schonnunity Options JM, UW & ELC Schildcare Center, LCC Schonnunity Options JM, UW & ELC Schildcare Schollcare JM, UW & ELC Schildcare JM, UW & ELC Schildcare JM, UW & ELC JM, UW & ELC Schildcare JM, UW & ELC		,
Family Center International (Headstart Preschool)         JM, UW & ELC           God's Little Lambs, Inc         JM, UW & ELC           Greater Horizons Academy         JM, UW & ELC           Headstart Preschool II         JM, UW & ELC           Hollywood Art & Cultural Center         DeLuca           Itsy Bitsy Kidz         JM, UW & ELC           Jack & Jill Children's Center         DeLuca           JAFCO         CSC           Jule's Tiny Treasures Learning Center         JM, UW & ELC           Junior Achievement         UWBC & DeLuca           Kiddyland Preschool and Daycare Inc         JM, UW & ELC           Kids in Distress         CSC           Learning Town Preschool by Aalisha LLC         JM, UW & ELC           Little Crayons Preschool         JM, UW & ELC           Little Lamers         JM, UW & ELC           Little Treasures Academy, Inc         JM, UW & ELC           Miramar Early Childhood Program at Silver Shores         JM, UW & ELC           Miramar Early Childhood Program at Sunset Lakes         JM, UW & ELC           Miramar United Methodist Church         Henderson           New Generation Learning Center Inc         JM, UW & ELC           New Mirawood Academy         Henderson           New Mirawood Academy         Henderson		
Gor's Little Lambs, Inc Greater Horizons Academy Headstart Preschool II Hollywood Art & Cultural Center Itsy Bitsy Kidz JM, UW & ELC Jack & Jill Children's Center DeLuca Itsy Bitsy Kidz JM, UW & ELC Jack & Jill Children's Center DeLuca JAFCO CSC Jule's Tiny Treasures Learning Center JM, UW & ELC Julie's Tiny Treasures Learning Center JM, UW & ELC Julie's Tiny Treasures Learning Center JM, UW & ELC UWBC & DeLuca Kiddyland Preschool and Daycare Inc Kiddyland Preschool and Daycare Inc Kiddyland Preschool by Aalisha LLC Little Crayons Preschool by Aalisha LLC Little Crayons Preschool JM, UW & ELC Little Treasures Academy, Inc JM, UW & ELC Miramar Early Childhood Program at Silver Shores JM, UW & ELC Miramar Early Childhood Program at Sunset Lakes JM, UW & ELC Miramar United Methodist Church Museum of Discovery & Science Henderson New Generation Learning Center Inc New Mirawood Academy Henderson & CSC Paradise Day Care JM, UW & ELC Play, Learn and Grow Academy Henderson & CSC Paradise Day Care Play, Learn and Grow Academy JFBC Precious Kidz, In. JM, UW & ELC Queen's Little Angels Childcare Center, LLC Smith Community Mental Health CSC SOREF CSC United Community Mental Health CSC United Community Mental Health CSC United Community Options JM, UW & ELC	·	
Greater Horizons Academy         JM, UW & ELC           Headstart Preschool II         JM, UW & ELC           Hollywood Art & Cultural Center         DeLuca           Itsy Bitsy Kidz         JM, UW & ELC           Jack & Jill Children's Center         DeLuca           JAFCO         CSC           Jule's Tiny Treasures Learning Center         JM, UW & ELC           Junior Achievement         UWBC & DeLuca           Kiddyland Preschool and Daycare Inc         JM, UW & ELC           Kids in Distress         CSC           Learning Town Preschool by Aalisha LLC         JM, UW & ELC           Little Crayons Preschool         JM, UW & ELC           Little Treasures Academy, Inc         JM, UW & ELC           Miramar Early Childhood Program at Silver Shores         JM, UW & ELC           Miramar Early Childhood Program at Sunset Lakes         JM, UW & ELC           Miramar United Methodist Church         Henderson           Museum of Discovery & Science         Henderson           New Generation Learning Center Inc         JM, UW & ELC           New Mirawood Academy         Henderson & CSC           Paradise Day Care         JM, UW & ELC           Posnack         JFBC           Precious Kidz, In.         JM, UW & ELC           Queen's Little	· · · · · · · · · · · · · · · · · · ·	
Headstart Preschool II Hollywood Art & Cultural Center Hollywood Art & Cultural Center By Bitsy Kidz JM, UW & ELC Jack & Jill Children's Center DeLuca JAFCO CSC Jule's Tiny Treasures Learning Center JM, UW & ELC Junior Achievement UWBC & DeLuca Kiddyland Preschool and Daycare Inc Kiddyland Preschool and Daycare Inc Kids in Distress CSC Learning Town Preschool by Aalisha LLC Little Crayons Preschool JM, UW & ELC Little Crayons Preschool JM, UW & ELC Little Learners JM, UW & ELC Little Learners JM, UW & ELC Miramar Early Childhood Program at Silver Shores JM, UW & ELC Miramar Early Childhood Program at Sunset Lakes JM, UW & ELC Miramar United Methodist Church Henderson Museum of Discovery & Science Henderson New Generation Learning Center Inc JM, UW & ELC Play, Learn and Grow Academy JM, UW & ELC Play, Learn and Grow Academy JM, UW & ELC Smith Community Mental Health CSC Sonser Sonser Sonser CSC Sunshine After School Childcare United Community Options CSC Young Kidz Academy Inc JM, UW & ELC JM, UW & ELC Smith Community Options CSC Young Kidz Academy Inc JM, UW & ELC JM, UW & ELC JM, UW & ELC Smith Community Options JM, UW & ELC JM, U		
Hollywood Art & Cultural Center  Itsy Bitsy Kidz  JM, UW & ELC  Jack & Jill Children's Center  DeLuca  JAFCO  CSC  Jule's Tiny Treasures Learning Center  JM, UW & ELC  Junior Achievement  Kiddyland Preschool and Daycare Inc  Kids in Distress  CSC  Learning Town Preschool by Aalisha LLC  Little Crayons Preschool  JM, UW & ELC  Little Crayons Preschool  JM, UW & ELC  Little Learners  JM, UW & ELC  Little Treasures Academy, Inc  Miramar Early Childhood Program at Silver Shores  Miramar Early Childhood Program at Sunset Lakes  JM, UW & ELC  Miramar United Methodist Church  Museum of Discovery & Science  Henderson  New Generation Learning Center Inc  New Mirawood Academy  Henderson & CSC  Paradise Day Care  JM, UW & ELC  Play, Learn and Grow Academy  JM, UW & ELC  Precious Kidz, In.  JM, UW & ELC  Smith Community Mental Health  CSC  Sunshine After School Childcare  CSC  United Community Options  CSC  Young Kidz Academy Inc  JM, UW & ELC  JM, UW & ELC  JM, UW & ELC  Sec  JM, UW & ELC  Smith Community Options  CSC  Young Kidz Academy Inc	•	
Itsy Bitsy Kidz     JM, UW & ELC       Jack & Jill Children's Center     DeLuca       JAFCO     CSC       Jule's Tiny Treasures Learning Center     JM, UW & ELC       Junior Achievement     UWBC & DeLuca       Kiddyland Preschool and Daycare Inc     JM, UW & ELC       Kids in Distress     CSC       Learning Town Preschool by Aalisha LLC     JM, UW & ELC       Little Crayons Preschool     JM, UW & ELC       Little Learners     JM, UW & ELC       Little Treasures Academy, Inc     JM, UW & ELC       Miramar Early Childhood Program at Silver Shores     JM, UW & ELC       Miramar Early Childhood Program at Sunset Lakes     JM, UW & ELC       Miramar United Methodist Church     Henderson       Museum of Discovery & Science     Henderson       New Generation Learning Center Inc     JM, UW & ELC       New Mirawood Academy     Henderson & CSC       Paradise Day Care     JM, UW & ELC       Play, Learn and Grow Academy     JM, UW & ELC       Precious Kidz, In.     JM, UW & ELC       Queen's Little Angels Childcare Center, LLC     JM, UW & ELC       Smith Community Mental Health     CSC       SOREF     CSC       Gunshine After School Childcare     CSC       Voung Kidz Academy Inc     JM, UW & ELC       United Community Options     JM, UW		·
Jack & Jill Children's Center     DeLuca       JAFCO     CSC       Jule's Tiny Treasures Learning Center     JM, UW & ELC       Junior Achievement     UWBC & DeLuca       Kiddyland Preschool and Daycare Inc     JM, UW & ELC       Kids in Distress     CSC       Learning Town Preschool by Aalisha LLC     JM, UW & ELC       Little Crayons Preschool     JM, UW & ELC       Little Learners     JM, UW & ELC       Little Treasures Academy, Inc     JM, UW & ELC       Miramar Early Childhood Program at Silver Shores     JM, UW & ELC       Miramar Early Childhood Program at Sunset Lakes     JM, UW & ELC       Miramar United Methodist Church     Henderson       Museum of Discovery & Science     Henderson       New Generation Learning Center Inc     JM, UW & ELC       New Mirawood Academy     Henderson & CSC       Paradise Day Care     JM, UW & ELC       Play, Learn and Grow Academy     JM, UW & ELC       Precious Kidz, In.     JM, UW & ELC       Queen's Little Angels Childcare Center, LLC     JM, UW & ELC       Smith Community Mental Health     CSC       SOREF     CSC       Sunshine After School Childcare     CSC       United Community Options     CSC       Young Kidz Academy Inc		
JAFCO Jule's Tiny Treasures Learning Center JM, UW & ELC Junior Achievement WUBC & DeLuca Kiddyland Preschool and Daycare Inc Kids in Distress CSC Learning Town Preschool by Aalisha LLC JM, UW & ELC Little Crayons Preschool JM, UW & ELC Little Crayons Preschool JM, UW & ELC Little Learners JM, UW & ELC Little Treasures Academy, Inc JM, UW & ELC Miramar Early Childhood Program at Silver Shores JM, UW & ELC Miramar Early Childhood Program at Sunset Lakes JM, UW & ELC Miramar United Methodist Church Henderson Museum of Discovery & Science Henderson New Generation Learning Center Inc New Mirawood Academy Henderson & CSC Paradise Day Care JM, UW & ELC Play, Learn and Grow Academy JFBC Precious Kidz, In. JM, UW & ELC Smith Community Mental Health CSC SoneF Sore Sunshine After School Childcare CSC United Community Options CSC Young Kidz Academy Inc JM, UW & ELC		·
Jule's Tiny Treasures Learning Center Junior Achievement UWBC & DeLuca Kiddyland Preschool and Daycare Inc Kids in Distress CSC Learning Town Preschool by Aalisha LLC Little Crayons Preschool JM, UW & ELC Little Crayons Preschool JM, UW & ELC Little Learners JM, UW & ELC Little Treasures Academy, Inc Miramar Early Childhood Program at Silver Shores Miramar Early Childhood Program at Sunset Lakes Miramar United Methodist Church Miseum of Discovery & Science Henderson New Generation Learning Center Inc New Mirawood Academy Henderson & CSC Paradise Day Care Play, Learn and Grow Academy JM, UW & ELC Posnack Precious Kidz, In. JM, UW & ELC Sore Sore Sore Sore Sore Sunshine After School Childcare Little Angels Childcare CSC United Community Options CSC Young Kidz Academy Inc JM, UW & ELC JM, UW & ELC JM, UW & ELC CSC Young Kidz Academy Inc JM, UW & ELC JM, UW & ELC Sore JM, UW & ELC JM, UW & ELC Sore JM, UW & ELC Sore JM, UW & ELC Sore JM, UW & ELC JM, UW & ELC Sore JM, UW & ELC JM, UW & ELC Sore JM, UW & ELC JM, UW & ELC Sore JM, UW & ELC JM, UW & ELC JM, UW & ELC Sore JM, UW & ELC JM,		
Junior Achievement       UWBC & DeLuca         Kiddyland Preschool and Daycare Inc       JM, UW & ELC         Kids in Distress       CSC         Learning Town Preschool by Aalisha LLC       JM, UW & ELC         Little Crayons Preschool       JM, UW & ELC         Little Learners       JM, UW & ELC         Little Treasures Academy, Inc       JM, UW & ELC         Miramar Early Childhood Program at Silver Shores       JM, UW & ELC         Miramar Early Childhood Program at Sunset Lakes       JM, UW & ELC         Miramar United Methodist Church       Henderson         Museum of Discovery & Science       Henderson         New Generation Learning Center Inc       JM, UW & ELC         New Mirawood Academy       Henderson & CSC         Paradise Day Care       JM, UW & ELC         Play, Learn and Grow Academy       JM, UW & ELC         Posnack       JFBC         Precious Kidz, In.       JM, UW & ELC         Queen's Little Angels Childcare Center, LLC       JM, UW & ELC         Sort       Sort         Sort       CSC         Sunshine After School Childcare       CSC         United Community Options       CSC         Young Kidz Academy Inc       JM, UW & ELC		
Kiddyland Preschool and Daycare Inc       JM, UW & ELC         Kids in Distress       CSC         Learning Town Preschool by Aalisha LLC       JM, UW & ELC         Little Crayons Preschool       JM, UW & ELC         Little Learners       JM, UW & ELC         Little Treasures Academy, Inc       JM, UW & ELC         Miramar Early Childhood Program at Silver Shores       JM, UW & ELC         Miramar Early Childhood Program at Sunset Lakes       JM, UW & ELC         Miramar United Methodist Church       Henderson         Museum of Discovery & Science       Henderson         New Generation Learning Center Inc       JM, UW & ELC         New Mirawood Academy       Henderson & CSC         Paradise Day Care       JM, UW & ELC         Play, Learn and Grow Academy       JFBC         Precious Kidz, In.       JM, UW & ELC         Queen's Little Angels Childcare Center, LLC       JM, UW & ELC         Smith Community Mental Health       CSC         SOREF       CSC         Sunshine After School Childcare       CSC         United Community Options       CSC         Young Kidz Academy Inc       JM, UW & ELC		·
Kids in DistressCSCLearning Town Preschool by Aalisha LLCJM, UW & ELCLittle Crayons PreschoolJM, UW & ELCLittle LearnersJM, UW & ELCLittle Treasures Academy, IncJM, UW & ELCMiramar Early Childhood Program at Silver ShoresJM, UW & ELCMiramar Early Childhood Program at Sunset LakesJM, UW & ELCMiramar United Methodist ChurchHendersonMuseum of Discovery & ScienceHendersonNew Generation Learning Center IncJM, UW & ELCNew Mirawood AcademyHenderson & CSCParadise Day CareJM, UW & ELCPlay, Learn and Grow AcademyJM, UW & ELCPrecious Kidz, In.JM, UW & ELCQueen's Little Angels Childcare Center, LLCJM, UW & ELCSmith Community Mental HealthCSCSOREFCSCSunshine After School ChildcareCSCVoung Kidz Academy IncJM, UW & ELC		
Learning Town Preschool Little Crayons Preschool Little Crayons Preschool Little Learners JM, UW & ELC Little Treasures Academy, Inc JM, UW & ELC Miramar Early Childhood Program at Silver Shores JM, UW & ELC Miramar Early Childhood Program at Sunset Lakes JM, UW & ELC Miramar United Methodist Church Henderson Museum of Discovery & Science Henderson New Generation Learning Center Inc JM, UW & ELC New Mirawood Academy Henderson & CSC Paradise Day Care JM, UW & ELC Play, Learn and Grow Academy JM, UW & ELC Posnack JFBC Precious Kidz, In. JM, UW & ELC Queen's Little Angels Childcare Center, LLC Smith Community Mental Health CSC SOREF CSC Sunshine After School Childcare CSC United Community Options CSC Young Kidz Academy Inc JM, UW & ELC JM, UW & ELC JM, UW & ELC SMI, UW & ELC SMI		
Little Crayons PreschoolJM, UW & ELCLittle LearnersJM, UW & ELCLittle Treasures Academy, IncJM, UW & ELCMiramar Early Childhood Program at Silver ShoresJM, UW & ELCMiramar Early Childhood Program at Sunset LakesJM, UW & ELCMiramar United Methodist ChurchHendersonMuseum of Discovery & ScienceHendersonNew Generation Learning Center IncJM, UW & ELCNew Mirawood AcademyHenderson & CSCParadise Day CareJM, UW & ELCPlay, Learn and Grow AcademyJM, UW & ELCPosnackJFBCPrecious Kidz, In.JM, UW & ELCQueen's Little Angels Childcare Center, LLCJM, UW & ELCSmith Community Mental HealthCSCSOREFCSCSunshine After School ChildcareCSCUnited Community OptionsCSCYoung Kidz Academy IncJM, UW & ELC		
Little Learners  Little Treasures Academy, Inc  Miramar Early Childhood Program at Silver Shores  JM, UW & ELC  Miramar Early Childhood Program at Sunset Lakes  JM, UW & ELC  Miramar United Methodist Church  Henderson  Museum of Discovery & Science  Henderson  New Generation Learning Center Inc  New Mirawood Academy  Henderson & CSC  Paradise Day Care  JM, UW & ELC  Play, Learn and Grow Academy  JM, UW & ELC  Posnack  Precious Kidz, In.  JM, UW & ELC  Queen's Little Angels Childcare Center, LLC  Smith Community Mental Health  CSC  SOREF  CSC  Sunshine After School Childcare  Young Kidz Academy Inc  JM, UW & ELC  Sorter  CSC  JM, UW & ELC  JM, UW & ELC  JM, UW & ELC  Sorter  CSC  JM, UW & ELC  JM, UW & ELC  JM, UW & ELC  Sorter  JM, UW & ELC  JM, UW & ELC  Sorter  JM, UW & ELC  JM, UW & ELC  Sorter  JM, UW & ELC  JM,	-	
Little Treasures Academy, Inc  Miramar Early Childhood Program at Silver Shores  JM, UW & ELC  Miramar Early Childhood Program at Sunset Lakes  JM, UW & ELC  Miramar United Methodist Church  Henderson  Museum of Discovery & Science  Henderson  New Generation Learning Center Inc  JM, UW & ELC  New Mirawood Academy  Henderson & CSC  Paradise Day Care  JM, UW & ELC  Play, Learn and Grow Academy  JM, UW & ELC  Posnack  Precious Kidz, In.  JH, UW & ELC  Queen's Little Angels Childcare Center, LLC  Smith Community Mental Health  CSC  SOREF  CSC  Sunshine After School Childcare  Young Kidz Academy Inc  JM, UW & ELC  SCC  JM, UW & ELC  JM, UW & ELC  SOREF  CSC  SUnshine After School Childcare  JM, UW & ELC  JM, UW & ELC  JM, UW & ELC  JM, UW & ELC  SCC  JM, UW & ELC  JM		
Miramar Early Childhood Program at Silver ShoresJM, UW & ELCMiramar Early Childhood Program at Sunset LakesJM, UW & ELCMiramar United Methodist ChurchHendersonMuseum of Discovery & ScienceHendersonNew Generation Learning Center IncJM, UW & ELCNew Mirawood AcademyHenderson & CSCParadise Day CareJM, UW & ELCPlay, Learn and Grow AcademyJM, UW & ELCPosnackJFBCPrecious Kidz, In.JM, UW & ELCQueen's Little Angels Childcare Center, LLCJM, UW & ELCSmith Community Mental HealthCSCSOREFCSCSunshine After School ChildcareCSCUnited Community OptionsCSCYoung Kidz Academy IncJM, UW & ELC		·
Miramar Early Childhood Program at Sunset LakesJM, UW & ELCMiramar United Methodist ChurchHendersonMuseum of Discovery & ScienceHendersonNew Generation Learning Center IncJM, UW & ELCNew Mirawood AcademyHenderson & CSCParadise Day CareJM, UW & ELCPlay, Learn and Grow AcademyJM, UW & ELCPosnackJFBCPrecious Kidz, In.JM, UW & ELCQueen's Little Angels Childcare Center, LLCJM, UW & ELCSmith Community Mental HealthCSCSOREFCSCSunshine After School ChildcareCSCUnited Community OptionsCSCYoung Kidz Academy IncJM, UW & ELC		
Miramar United Methodist ChurchHendersonMuseum of Discovery & ScienceHendersonNew Generation Learning Center IncJM, UW & ELCNew Mirawood AcademyHenderson & CSCParadise Day CareJM, UW & ELCPlay, Learn and Grow AcademyJM, UW & ELCPosnackJFBCPrecious Kidz, In.JM, UW & ELCQueen's Little Angels Childcare Center, LLCJM, UW & ELCSmith Community Mental HealthCSCSOREFCSCSunshine After School ChildcareCSCUnited Community OptionsCSCYoung Kidz Academy IncJM, UW & ELC		
Museum of Discovery & ScienceHendersonNew Generation Learning Center IncJM, UW & ELCNew Mirawood AcademyHenderson & CSCParadise Day CareJM, UW & ELCPlay, Learn and Grow AcademyJM, UW & ELCPosnackJFBCPrecious Kidz, In.JM, UW & ELCQueen's Little Angels Childcare Center, LLCJM, UW & ELCSmith Community Mental HealthCSCSOREFCSCSunshine After School ChildcareCSCUnited Community OptionsCSCYoung Kidz Academy IncJM, UW & ELC		·
New Generation Learning Center IncJM, UW & ELCNew Mirawood AcademyHenderson & CSCParadise Day CareJM, UW & ELCPlay, Learn and Grow AcademyJM, UW & ELCPosnackJFBCPrecious Kidz, In.JM, UW & ELCQueen's Little Angels Childcare Center, LLCJM, UW & ELCSmith Community Mental HealthCSCSOREFCSCSunshine After School ChildcareCSCUnited Community OptionsCSCYoung Kidz Academy IncJM, UW & ELC		
New Mirawood AcademyHenderson & CSCParadise Day CareJM, UW & ELCPlay, Learn and Grow AcademyJM, UW & ELCPosnackJFBCPrecious Kidz, In.JM, UW & ELCQueen's Little Angels Childcare Center, LLCJM, UW & ELCSmith Community Mental HealthCSCSOREFCSCSunshine After School ChildcareCSCUnited Community OptionsCSCYoung Kidz Academy IncJM, UW & ELC	-	
Paradise Day Care  Play, Learn and Grow Academy  JM, UW & ELC  Posnack  Precious Kidz, In.  JM, UW & ELC  Queen's Little Angels Childcare Center, LLC  Smith Community Mental Health  CSC  SOREF  Sunshine After School Childcare  United Community Options  CSC  Young Kidz Academy Inc  JM, UW & ELC		
Play, Learn and Grow Academy  Posnack  Precious Kidz, In.  Queen's Little Angels Childcare Center, LLC  Smith Community Mental Health  CSC  SOREF  Sunshine After School Childcare  United Community Options  Young Kidz Academy Inc  JM, UW & ELC  JM, UW & ELC  SM, UW & ELC  JM, UW & ELC	•	
Posnack Precious Kidz, In. JM, UW & ELC Queen's Little Angels Childcare Center, LLC Smith Community Mental Health CSC SOREF CSC Sunshine After School Childcare United Community Options CSC Young Kidz Academy Inc JFBC JM, UW & ELC JM, UW & ELC JM, UW & ELC	Paradise Day Care	JM, UW & ELC
Precious Kidz, In.  Queen's Little Angels Childcare Center, LLC  Smith Community Mental Health  CSC  SOREF  Sunshine After School Childcare  United Community Options  CSC  Young Kidz Academy Inc  JM, UW & ELC  JM, UW & ELC  JM, UW & ELC	Play, Learn and Grow Academy	
Queen's Little Angels Childcare Center, LLCJM, UW & ELCSmith Community Mental HealthCSCSOREFCSCSunshine After School ChildcareCSCUnited Community OptionsCSCYoung Kidz Academy IncJM, UW & ELC	Posnack	JFBC
Smith Community Mental HealthCSCSOREFCSCSunshine After School ChildcareCSCUnited Community OptionsCSCYoung Kidz Academy IncJM, UW & ELC	·	
SOREF CSC Sunshine After School Childcare CSC United Community Options CSC Young Kidz Academy Inc JM, UW & ELC		·
Sunshine After School ChildcareCSCUnited Community OptionsCSCYoung Kidz Academy IncJM, UW & ELC	Smith Community Mental Health	CSC
United Community OptionsCSCYoung Kidz Academy IncJM, UW & ELC	SOREF	CSC
Young Kidz Academy Inc JM, UW & ELC	Sunshine After School Childcare	CSC
	United Community Options	CSC
Yuniques Hospitality Education Enrichment Inc JM, UW & ELC	Young Kidz Academy Inc	JM, UW & ELC
	Yuniques Hospitality Education Enrichment Inc	JM, UW & ELC



# For Council Meeting September 24, 2020

**Service Goal:** 2.1 Reduce the incidence of child abuse, neglect and trauma.

**Objective:** 2.1.3 Address the negative impacts of trauma and provide resources to

allow those impacted to increase protective factors and build resiliency.

**Issue:** AEAP Reimbursement to the City of Parkland

**Action:** For Your Information - AEAP Grant Update

**Budget Impact:** \$ 194,252.73 of \$ 1,264,209 Available in Goal 2.1.3 for FY 19/20.

Background: In response to the Marjory Stoneman Douglas (MSD) tragedy on February 14, 2018, staff were approached by the Federal Office for Victims of Crime (OVC) under the U.S. Department of Justice regarding the Antiterrorism and Emergency Assistance Program for Crime Victim Compensation and Assistance Non-competitive Grant (AEAP), and invited CSC to be one of three sub grantees, along with the BCPS and the United Way with CSC to act as a passthrough for the City of Parkland. Community members requested CSC develop an MSD Wellness and Resiliency Center (now known as. Eagle's Haven).

**Current Status:** At the May 21, 2020 meeting the Council approved acceptance of the AEAP funds and related expenditures which included reimbursement to the City of Parkland for the additional security costs it incurred in response to the shooting. CSC signed the agreement for the AEAP Grant on July 8, 2020 and staff are currently preparing the bill to the State of Florida, Department of Legal Affairs, Office of the Attorney General (OAG), which is the pass-through agency for the Victims of Crime Act (VOCA).

In order for CSC to receive the \$194,252.73 due to the City of Parkland, it was necessary to execute an agreement with the City and for CSC to pay the City out of CSC's General Fund. Once this payment is made to the City of Parkland, staff will include these expenditures within the invoice spanning from the date of the tragedy in February 2018 through July 2020. The invoice is due to the State by October 8th and although they were quite vague about the actual specifics for the invoice, staff fully expects to meet their requirements to receive reimbursement. Once this initial bill is submitted, staff will quickly submit the remaining two months of the FY.

**Recommended Action:** For Your Information - AEAP Grant Update

# REIMBURSEMENT AGREEMENT

August 31, 2020

IN CONSIDERATION of the mutual promises and covenants contained in this Reimbursement Agreement, the City of Parkland, Florida ("City") and Children's Services Council of Broward County, Florida ("CSC") hereby agree as follows:

- 1. City will submit to CSC certain invoices (the Invoices") for reimbursement by the State of Florida, Department of Legal Affairs, Office of the Attorney General (OAG), the pass-through agency for the Victims of Crime Act ("Agency") pursuant to Anti-terrorism and Emergency Assistance Program Grant (the "Grant"). CSC will forward those invoices to Agency for reimbursement to CSC under the Grant. Such reimbursements from the Agency will be retained by CSC.
- 2. Prior to submitting the Invoices to Agency for reimbursement, CSC will advance the amount of the Invoices to City (the "Advances"). The Advances are estimated not to exceed \$194,252.73.
- 3. At CSC's request, City will reimburse CSC for any Advances that are not reimbursed to CSC by the Agency within 30 days of the submittal of such Invoices for reimbursement. CSC will provide ten (10) days' written notice of a request for City reimbursement hereunder. If CSC thereafter receives reimbursement from the Agency of an Advance previously reimbursed by City, City will pay such Agency reimbursement to City.
- 4. This Reimbursement Agreement shall be governed by and construed in accordance with the internal laws of the State of Florida, without regard to conflicts of laws principles. Venue and jurisdiction for any actions in relation hereto shall lie solely in Broward County, Florida.

IN WITNESS WHEREOF, City and CSC each has caused this Reimbursement Agreement Note to be signed on their respective behalf as of the day and year first above written.

CITY OF PARKLAND, FLORIDA

Address: 6600 University Dive
Parkland, FZ 33067

By: Clube 9/4/2020
Name, Title: Ohris Johnson, Finance Director

CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY, FLORIDA

Address:

6600 w. Commercial Blvd, Lauderhill, FL 33319

By: Condy Selfon
Name, Title:
Cindy Seltzer, President / CEC

# CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

6600 W. Commercial Blvd., Lauderhill, FL 33319

This meeting was held by Zoom Webinar with public access by computer or phone August 20, 2020

9:30 A.M.

#### **MINUTES**

#### Members in Attendance:

Governor Appointee Cathy Donnelly (Chair); Broward County Commissioner Beam Furr; Judge Kenneth L. Gillespie; Governor Appointee David H. Kenton; DCF Community Development Administrator Dawn Liberta; Governor Appointee Tom Powers; Governor Appointee Maria Schneider; Governor Appointee Jeffrey S. Wood

#### **Counsel Present:**

Garry Johnson, Esq.

## **Council Members Absent:**

School Board Member Robin Bartleman; School Superintendent Robert W. Runcie; Health Department Director Paula Thaqi

#### **Staff in Attendance:**

Cindy Arenberg Seltzer, President/CEO; Monti Larsen, COO; Sandra Bernard-Bastien; Maria Juarez; Sue Gallagher; Marlando Christie; Andrew Leone; Laura Ganci; Dion Smith; Nancy Cohn; Michelle Hamilton; Kathleen Campbell; Amy Jacques; Diego Alvarez; Travis Johnson; Madeline Jones; Cynthia Reynoso; Marissa Aquino; Gloria Putiak; Jennifer Wennberg; Kyle Jones; Clarice Horton; Shawanda Spencer; Megan Turetsky; Brooke Sherman; Marissa Greif-Hackett; Andria Dewson; Camila Romero; Adamma DuCille; Latora Steel; Trisha Dowell; Carl Dasse; Meg Wallace; Piper Weber; S. Lorenzo Benaine; Michelle Hagues; Alicia Williams; Lynn Kalmes; Erin Byrne; Joshua Caraballo; Pooja Yajnik; Ileana Blanco; Kimberlee Reid; Katrina Welch; Angie Buchter; Keisha Grey; Keyonia Lawson; Akil Edwards; Melissa Soza; Seanteé Campbell; Nelson Giraldo; Colleen Carpenter; John Jeyasingh; Parry Silcox; Jocelin Eubanks; Jill Denis-Lay; Jessica Rincon; Betty Dominguez; Deborah Forshaw; Danielle Bachelder; Jennifer Fletcher; Johannie Stanley; Aisha Castleberry

#### **Guests in Attendance:**

See Attachment 1

#### Agenda:

#### I. Call to Order:

Ms. Donnelly called the meeting to order at 9:30 A.M.

#### II. Roll Call:

The roll was called and a quorum was established with the presence of Ms. Donnelly, Commissioner Furr, Judge Gillespie, Dr. Kenton, Ms. Liberta, Mr. Powers, and Mr. Wood.

## III. Chair's Report:

#### a) Mindful Moment:

Council Members took a moment to allow the body and mind to settle and focus before they considered the meeting agenda items.

Ms. Donnelly commended CSC leadership and thanked staff for continuing their exemplary work during these challenging circumstances brought on by the COVID-19 pandemic. She applauded staff for being flexible, creative, and attentive to CSC-funded providers and the children and families served.

Ms. Donnelly shared that Castle Group, where she is Director of Community Relations, recently had their planned diversity, equity and inclusion meeting that she had previously mentioned. She stated that there was a huge response from their 2,000 employees and that it was evident that people want to have these conversations and they want equity. She encouraged others to provide this opportunity at their business.

#### b) Recognize Service of Mason Jackson:

Ms. Donnelly and Ms. Arenberg Seltzer recognized and thanked Mr. Mason Jackson, recently retired from CareerSource Broward, for his 44 years of service to the community, 34 of which were at CareerSource Broward. Ms. Arenberg Seltzer shared that he was one of the first she met upon arrival in Broward, and that she was blessed to continue to strengthen that relationship through community partnerships and their

service together on the Coordinating Council of Broward and the Early Learning Coalition of Broward County, all of which have benefited the children and families served by CSC.

She displayed the very first CSC Annual Report which highlighted the initial partnership, where CSC was able to draw down a 9-1 match of federal TANF funds through the state. With the quick action and partnership of Mr. Jackson and CareerSource Broward, CSC was able to quickly draw down \$450,000 of TANF funds, train TANF workers about Florida KidCare, and dispatch them into the community to assist eligible families in accessing health insurance for their children. Ms. Arenberg Seltzer described it as an early victory that demonstrated the value of CSC to the community. She also highlighted the value and benefit of the CSC-Funded Summer Youth Employment Program (SYEP), which CareerSource Broward, under Mr. Jackson's leadership, continues to manage expertly with the flexibility required to meet community needs.

Mr. Jackson touched upon his relationship and partnerships with CSC Members and staff and described Ms. Arenberg Seltzer as a powerhouse in the community. He noted that he will be staying in the community.

Commissioner Furr and Ms. Liberta thanked Mr. Jackson for his service to the community and shared words of gratitude for their professional experiences and partnerships while he was at the helm of CareerSource Broward.

Ms. Arenberg Seltzer announced that the next episode of Future First: Focus on Broward's Children will feature both Mr. Jackson and Ms. Carter and their service and legacies.

#### c) Recognize Service of Linda Carter:

Ms. Donnelly and Ms. Arenberg Seltzer recognized and thanked Ms. Linda Carter, recently retired from the Community Foundation of Broward, for her years of service, energy, passion, creative-thinking, and commitment to the community and for all she has done for CSC. Ms. Arenberg Seltzer shared that they first met through the Donors Forum/Florida Philanthropic Network and that she was grateful to have another female in a leadership role with whom to share and discuss creative ideas, with whom to partner, and to share opportunities and challenges, both professionally and personally.

She highlighted the many partnerships with Ms. Carter and the Community Foundation of Broward, including those in the areas of Transition to Independent Living (TIL) and summer youth employment, as well as bringing Geoffrey Canada, President of the Harlem Children's Zone, to the Youth Summit and promoting CSC as a valuable asset to the community during the 2014 referendum.

Ms. Carter reflected on her relationship and partnerships with both Ms. Arenberg Seltzer and Mr. Jackson, noting that the three of them always had each other at the top of their lists and were the first to reach out to each other to share partnership opportunities, information, and candid discussions.

#### d) Council Minutes:

ACTION: Commissioner Furr made a motion to approve the Council Meeting minutes from June 18, 2020, as presented. The motion was seconded by Mr. Powers and passed with no opposing votes.

#### e) September Meeting/TRIM Hearings:

Mr. Powers announced that he had to depart the meeting at 10:30am. Ms. Arenberg Seltzer stated she would delay her Good of the Order items so that the action items could be handled first.

Ms. Donnelly reminded Members of the upcoming TRIM Hearings and the importance of attendance on September 8th at 5:30pm and September 24th and 4:00pm for the monthly meeting and 5:01pm for the Final TRIM Hearing.

## IV. President's Report:

#### a) Good of the Order:

Ms. Arenberg Seltzer drew Members' attention to the different look of the meeting information packets, noting that this was staff's efforts to enhance ADA compliance of CSC-produced documents. She thanked staff for their efforts in this area and noted that Members will really see a difference when they receive the Annual Performance Report.

Ms. Arenberg Seltzer highlighted community efforts to provide in person as well as virtual learning over the summer, noting that those providing in person camps implemented safety procedures that included not sharing

supplies, wearing masks, and utilizing outdoor space for activities, all while ensuring the activities were fun and engaging. She read an email from a MOST summer program monitor who described observing a virtual camp full of amazing, positive and engaging activities that were occurring virtually, such as project based learning, art, music, and even physical activities.

Ms. Arenberg Seltzer also shared positive feedback from a parent whose children attended the summer program provided by the City of West Park. The mother thanked everyone for the awesome virtual summer camp, writing that her daughters loved every second of it and learned so much. She added that she also learned a lot with the amazing workouts and healthy cooking. She noted that her daughters continued their learning experience, used their imagination, and most importantly were kept safe while enjoying the various activities.

Members viewed a video featuring the Compass summer program. Ms. Arenberg Seltzer explained that Compass was an intergenerational program pilot operated by Hispanic Unity of Florida (HUF) that had ended, but some of the pilot principles are being applied to their new youth development programs.

Ms. Arenberg Seltzer read an email from Mr. Dennis Haas, President/CEO of Arc Broward, thanking CSC for its leadership, passion, and compassion during these challenging times, as well as the school supplies for the children they serve.

Ms. Arenberg Seltzer highlighted her recent media/community outreach, including virtual back-to-school panels, promotion of the Census, sharing information through Spanish and Caribbean media, South Florida 100 publication on Learning Pods, a Neighbors4Neighbors special on food distribution, and an appearance on WSFL's Inside South Florida.

#### b) Budget Update:

Ms. Arenberg Seltzer referred Members to the budget information in their packet explaining the additional monies in unallocated that will be available for community needs, including any COVID-related expenses.

## c) COVID-19 Update/Funding for Learning Pods:

Ms. Arenberg Seltzer outlined the community partnership with the A.D. Henderson Foundation, the Early Learning Coalition of Broward County (ELC), the Frederick A. DeLuca Foundation, the Jewish Federation, the Jim Moran Foundation, and the United Way of Broward County to fund supervised learning pods for Broward's low-income families. She thanked the United Way of Broward County for hosting the application process on their system, noting that 150 provider applications were received, with 130 of those from child care centers. She noted that the ELC child care center applications were separated, with ELC currently reviewing those. She further explained that the remaining applications were reviewed by the funder collaborative and that the agencies listed in the information previously sent to Members are current CSC-funded MOST providers who submitted applications under the Learning Pods Request For Applications (RFA) and who will be funded within their current CSC contracts. Any additional dollars required above the contract to fund the learning pods will come from COVID Emergency Funds. As the total amount of money is unknown at this time, Ms. Arenberg Seltzer requested authorization to reconcile funds and enter into contract amendments with the agencies listed, permitting the CEO to use COVID Emergency Funds that will be ratified by the Council at a future meeting. She emphasized that CSC funds will only be utilized for low-income families.

Discussion ensued concerning safety measures and possible liability. Ms. Arenberg Seltzer explained that while there is no perfect way to ensure complete safety, there are requirements to aggressively meet and sometimes exceed CDC guidelines, which also explains the high cost per pod, as the ratio of each pod is very small with 9 children to one adult in a safe space.

CSC legal counsel, Garry Johnson, explained that CSC is not the service provider, nor does CSC expect to have liability for the service provider. He did expect required parental releases to provide additional protection.

Commissioner Furr offered possible assistance through the County with federal Cares Act money for cleaning and PPE expenses. Ms. Arenberg Seltzer expressed that County assistance with the ELC child care center applications would be the best way for the County to support the collaborative, as there is a real need for school-aged children participating in distance learning to be served by child care centers. She noted that

additional funds will be needed after September 30th and that unallocated funds will most likely need to be utilized and may be brought to the Council for consideration at its September meeting.

ACTION: Commissioner Furr made a motion to authorize the President/CEO to reconcile funds already approved under COVID emergency fund for Learning Pods, as presented. The motion was seconded by Ms. Liberta and passed with no opposing votes. Passed.

## d) 2020 Legislative Wrap-Up:

Ms. Donnelly stated how impressed she was with the detailed legislative report and thanked Ms. Megan Turetsky, CSC's Government Affairs Manager, for her advocacy efforts on behalf of Broward's children and families. Ms. Turetsky highlighted the report and noted that next year's legislative platform will come to the Council later this year – long before the start of the legislative session.

## e) Racial Equity/Resiliency Efforts:

Ms. Arenberg Seltzer shared that CSC continues to provide leadership in this area, most recently convening non-profit CEOs to see how the nonprofit community can be better supported in its racial equity journey. After multiple discussions, a committee was formed with the Nonprofit Executive Alliance of Broward to support CEOs in the creation of a toolkit to help others traveling the racial equity path. She noted that CSC also continues to work internally reviewing policies and procedures with a racial equity lens.

## V. Chief Program Officer (CPO) Report:

- a) MOST Contracts Extension and MOST RFP Postponement:
- b) Urban League New DAY Contract Renewal:
- c) Children's Bereavement Center Leverage Contract Renewal:
- d) Cancellation of Lights on Afterschool Contract:

ACTION: Commissioner Furr made a motion to approve all action items under the Chief Program Officer's Report, except for the school health addendum item f. The action items included postponing the release of the MOST RFP until FY 21/22; approving the extension of the MOST and Inclusion Supports Contracts through September 30, 2021; approving the reallocation of funds set

aside for the RFP to support the extension; approving the additional Fiscal Sponsorship Fee for KID for New Mirawood; approving the Urban League New DAY Contract Renewal; approving the Children's Bereavement Center leverage contract renewal; and approving the cancellation of the Broward County Parks and Recreation – Lights on Afterschool Contract, all as presented. The motion was seconded by Mr. Powers and passed with no opposing votes.

#### e) School Health:

Mr. Powers departed the meeting.

Ms. Arenberg Seltzer explained that while the school health contract was scheduled to sunset on June 30, 2020, the rapid spread of COVID in March forced the transition of health care staff from the schools to child care centers. The CSC-funded contract with Sierra Lifecare received additional funding and was extended through August 7, 2020. She noted that the use of health care staff in child care centers has proved to be very successful. With schools now closed until at least October, it will be beneficial for Sierra Lifecare to continue to provide health care staff support at the open child care centers and the learning pods that will be operating soon.

Commissioner Furr inquired as to what the School Board was planning. Mrs. Arenberg Seltzer explained that the School District is considering an RN and LPN in every school when they re-open. She further explained that for this to be even close to possible, it would require the County covering all costs through December 30th, which would allow the Health Department and CSC to redirect their savings toward meeting the needs at the end. She added that even with that, there would still be a \$2 million gap that would need to be filled. If CSC and the Health Department were to cover the costs from October through December, there would be no funds to provide health care staff in the child care centers and the learning pods. She noted that the Federal CARES Act funds must be utilized by December 30th.

ACTION: Commissioner Furr made a motion to approve the extension of the Sierra Lifecare Contract through September 30, 2020, and approve reallocating the funds which were set aside for Sierra Lifecare to support the extension, as presented. The motion was seconded by Ms. Liberta and passed with no opposing votes.

f) Trauma Services Update for the Broward Behavioral Health Coalition (BBHC) and the Center for Mind Body Medicine (CMBM):

Ms. Juarez explained that there was a request of staff at the June Joint Finance & Program Planning Committee meeting to compile a report documenting CSC's trauma work in order to help inform the expansion of trauma services to the wider community. The Eagles' Haven status update was delivered at the June Council meeting, and information on trauma services provided by BBHC and CMBM was included in this month's information packet. She noted that both programs are performing well and providing high-quality services.

Ms. Schneider joined the meeting.

## VI. Chief Innovation Officer (CIO)Report:

Termination of FSG Agreement:

ACTION: Commissioner Furr made a motion to approve the termination of the FSG, Inc., Consulting Agreement. The motion was seconded by Ms. Schneider and passed with no opposing votes.

## VII. Chief Communications Officer (CCO) Report:

a) 2020 Back-to-School Extravaganza:

Ms. Sandra Bernard-Bastien, CSC's Chief Communications Officer, outlined the successful pivot that was necessary with this year's Back-to-School Extravaganza, noting that 7,000 backpacks have already been safely delivered to smaller organizations and that the supplies have been well received. She thanked HandsOn Broward and the School Board staff for delivering the backpacks to the smaller agencies.

ACTION: Commissioner Furr made a motion to approve acceptance of revenue from the Community Foundation of Broward and reconciliation of the 2020 Back-to-School Extravaganza, as presented. The motion was seconded by Ms. Schneider and passed with no opposing votes.

b) Broward: Read for the Record:

Ms. Bernard-Bastien announced that Broward: Read for the Record will be held as a virtual event this year on October 29th. She also highlighted new Story Walks this year in various city parks and public spaces, where

parents can walk along an outdoor path and read to their children from laminated pages of a children's book attached to wooden stakes or benches.

ACTION: Commissioner Furr made a motion to approve additional budget authority for Scholastic and accept revenue from the Community Foundation as presented. The motion was seconded by Ms. Schneider and passed with no opposing votes.

#### c) Countdown to Kindergarten Update:

Ms. Bernard-Bastien noted that Countdown to Kindergarten this year was a virtual event. She referred Members to the information in their meeting packet.

#### d) Look Before You Lock Update:

Ms. Bernard-Bastien explained that a PSA for the Look Before You Lock campaign also had to pivot once the pandemic arrived, as people couldn't be brought together to film the PSA as planned. The partnership of CSC, Broward County, and ELC got creative and produced a very powerful PSA. The Members viewed the PSA that will be shared via social media now and will air on television starting in October.

## VIII. Chief Operating Officer (COO) Report:

- a) Juneteenth Holiday:
- b) Interim Financial Statements and Budget Amendments for July 2020:
- c) Invoices, P.O.s & Contracts:

ACTION: Commissioner Furr made a motion to approve all three action items under the COO Report. Those items included approval of Juneteenth as a paid holiday for CSC staff, approval of the Budget Amendments and Interim Financial Statements for period ending July 31, 2020, and approval of the CSC Monthly/Annual Purchases, all as presented. The motion was seconded by Dr. Kenton and passed with no opposing votes.

## IX. Special Needs Advisory Coalition Report:

Dr. Gallagher referred Members to the information in the meeting packet. She announced that Mr. Justin Kohlhagen, the Program Director at JAFCO Children's Ability Center, is the new SNAC Co-Chair with Ms. Bartleman.

# X. Broward Reads Coalition Report:

Commissioner Furr recapped the recent meeting of the Broward Reads Coalition.

#### XI. Funders Forum Report:

Ms. Juarez highlighted the recent meeting of the Funders Forum and referred Members to information in the meeting packet.

#### XII. Public Comment:

There were no comments.

#### XIII. Council Members' Roundtable:

CSC staff led a Roundtable presentation on CSC's Community Participatory Action Research (CPAR) work.

Dr. Sue Gallagher, CSC's Chief Innovation Officer, gave a quick overview of the purpose and intent of CSC's CPAR work, explaining that with CSC's investment in an integrated data system, it was important to build that system using a racial equity lens to disrupt racism in data.

Dr. Carl Dasse, CSC's Sr. Data Systems & Research Manager, thanked the Council for its continued support and briefly outlined CSC's two CPAR projects. The first was the federal Performance Pilot Partnership Grant in FY 18/19, and the current grant with the Florida Institute of Child Welfare.

Dr. Seanteé Campbell, CSC's Research & Evaluation Manager, highlighted key CPAR learnings and experiences. She explained that CPAR builds trust through the sharing of lived experiences and expertise; builds the capacity of parents, youth, and professionals working in the system to become co-researchers; and humanizes all participants.

Ms. Leneesha Nash, an FAU graduate student and CSC CPAR Co-Researcher, highlighted the Very Important Parents (VIP) Research Team, which consisted of child welfare professionals and parents with lived experiences in the child welfare system. The Team's central research question was, "How can we best develop and implement prevention services to help families in need of services thrive, so they do not enter the child welfare system?" To help answer that question, the Team interviewed a diverse group of nine parents whose children had been removed by Child Protective Services Investigators.

Ms. Nash highlighted the VIP Research Team's study findings:

- Parents felt largely unaware of what it would take to successfully reunify with their children;
- Parents reported minimal communication with caseworkers and little time to process crucial decisions while in court;
- Parents reported feeling alone and without support or resources before and after their dependency cases closed;
- Parents reported feeling prematurely judged by Child Welfare System professionals regarding mental health issues; and
- Parents reported being dehumanized throughout the process.

The VIP Team's CPAR solution was a parent education video designed to improve access to support services that prevent families from entering into the Child Welfare System. Members viewed the video.

Ms. Tiffany Csonka, a parent and CSC CPAR Co-Researcher in the VIP Research Team, shared her story of her children being removed from her care for two years and her experience successfully going through the child welfare system. She shared both her positive and negative experiences. She noted that she received helpful resources, such as therapy and parenting classes. But she also found the Child Welfare System to be intimidating, expressing that parents often feel like they're expected to know everything in court and often agree to things they don't fully understand. She suggested that child advocates meet with parents before or after court so that they clearly understand what is needed to regain custody. She also shared that having a child taken away from a parent is both dramatic and traumatic. She felt that professionals in the system need to seek to support and empower parents, adding that compassion, communication and empowerment will bridge the gap between the Child Welfare System and struggling Broward County parents.

Ms. Shanika Ramos, a CSC CPAR Co-Researcher in the Youth Leaders in Action (YLA) Research Project, shared that she had been in the Child Welfare System since she was 18 months old. She outlined the work of the YLA Research Team, which was comprised of youth transitioning to independent living and child welfare professionals working to improve the Child Welfare System. The Co-Researchers worked with two focus groups, one comprised of

youth and the other comprised of Life Coaches. Ms. Ramos highlighted the findings:

- Lack of empathy from system professionals to youth;
- Youth felt like they had no control/voice and no validations;
- No sense of normalcy in youth's lives; and
- Caring, trusting relationships with adults were huge.

The YLA Team's CPAR solution was the creation of the Youth System Organizers of Broward (YSO), a way for youth and system professionals to build trusting relationships to work collaboratively, and to co-identify and co-create solutions to improve the quality of care and outcomes for children in care.

Mr. Jordan Klohr, a CSC CPAR Co-Researcher, shared that he was in the Child Welfare System since he was 7 years old. He further highlighted the creation of the YSO, describing it as a youth system organizing process that leverages the lived experiences of youth in the child welfare system and the knowledge of system professionals to generate change that improves the quality of living and outcomes for children in care.

Dr. Gallagher Sue concluded the presentation by reminding the Council of the purpose of CPAR, which is to create more equitable structures that would produce better outcomes. She noted that the CPAR work has created opportunities to institutionalize youth and parent feedback in a more trusting way and has created ways to co-research, co-imagine, and co-construct solutions together.

Ms. Arenberg Seltzer thanked the youth and parents for being vulnerable and using their voices, and she thanked the system professionals and agencies for listening and acting.

# XIV. Adjournment

The meeting adjourned at 12:08pm	1
Kenneth L. Gillespie, Secretary	

# ATTCH 1

# **MEETING ATTENDEES**

# *denotes speaker

Name	Organization
Shanika Ramos*	CSC CPAR Co-Researcher
Linda Carter*	Community Foundation of Broward
Leneesha Nash*	CSC CPAR Co-Researcher
Jordan Klohr*	CSC CPAR Co-Researcher
Mason Jackson*	CareerSource Broward
Tiffany Csonka	CSC CPAR Co-Researcher
Mark Reyes	Urban League of Broward County
Regine Kanzki	Crockett Foundation
Idelma Quintana	Broward County
Andy Fernandez	Firewall Centers
Christine Klima	Early Learning Coalition of Broward County
Nicole Carter	City of Hallandale Beach
Dr. Harleen Hutchinson	The Journey Institute, Inc.
Tonya Ricker	Arc Broward
Walter Honaman	Legal Aid Service of Broward County
Shawn Preston	Arc Broward
Donna Brown	Florida State University
Lisa Clements	YMCA South Florida
Marilyn Camerota	Memorial Healthcare System

# **DRAFT**

Christina Disbrow	Center for Independent Living of Broward, and NAMI Broward
A. Therese Sullivan	Pembroke Pines Police Department
Felipe Pinzon	Hispanic Unity of Florida
Robin Ullman	JAFCO
Marianna Tutwiler	Florida State University
Sandra Einhorn	Nonprofit Executive Alliance of Broward
Alison Rodriguez	YMCA of South Florida
Justin Kohlhagen	JAFCO
Michael Farver	South Florida Hunger Coalition

#### CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

## Truth In Millage (T.R.I.M.) First Public Hearing

September 8, 2020 5:30 P.M.

#### **Minutes**

(This meeting was held by Zoom Webinar with public access by computer or phone)

#### Members in Attendance:

School Board Member Robin Bartleman; Governor Appointee Cathy Donnelly (Chair); Broward County Commissioner Beam Furr; Judge Kenneth L. Gillespie; Governor Appointee David H. Kenton; DCF Community Development Administrator Dawn Liberta; Governor Appointee Tom Powers; School Superintendent Robert W. Runcie; Governor Appointee Maria Schneider; Health Department Director Paula Thaqi; Governor Appointee Jeffrey S. Wood

#### **Counsel Present:**

Garry Johnson, Esq.

#### **Staff in Attendance:**

Cindy Arenberg Seltzer, President/CEO; Monti Larsen, COO; Sandra Bernard-Bastien; Maria Juarez; Sue Gallagher; Marlando Christie; Laura Ganci; Dion Smith; Nancy Cohn; Michelle Hamilton; Kathleen Campbell; Amy Jacques; Alexandra Lemoine; Madeline Jones; Marissa Aquino; Gloria Putiak; Jennifer Wennberg; Kyle Jones; Megan Turetsky; Brooke Sherman; Marissa Greif-Hackett; Andria Dewson; Camila Romero; Latora Steel; Carl Dasse; Meg Wallace; Piper Weber; Liza Khan; Lynn Kalmes; Erin Byrne; Joshua Caraballo; Pooja Yajnik; Karen Franceschini; Ileana Blanco; Kimberlee Reid; Angie Buchter; Keisha Grey; Keyonia Lawson; Akil Edwards; Melissa Soza; Seantee Campbell; Colleen Carpenter; Parry Silcox; Jocelin Eubanks; Jill Denis-Lay; Danielle Bachelder; Alexia Bridges; Maxine Goldson; Mina Razavi; Aisha Castleberry; Jennifer Fletcher; Silke Angulo; Valencia McConnico-Bell; Nicolette Picardi; Jeff Glover

#### **Guests in Attendance:**

Karen Swartzbaugh Ghezzi (Chair, Broward County Children's Services Board), Regine Kanzki (Crockett Foundation)

## I. Millage Hearing

CSC Chair Cathy Donnelly called to order at 5:30 P.M. the first public hearing on the proposed millage rate and tentative budget for Fiscal Year 2020-2021.

The roll was called and a quorum was established.

Ms. Donnelly opened the public hearing for adoption of the proposed millage rate for FY 2020-2021. She read the proposed millage rate of 0.4882. Said millage rate is 4.61% increase over the roll-back rate.

Attorney Garry Johnson read Resolution 2020-01 by title only.

Ms. Donnelly opened the floor for comments from the public regarding the tentative millage rate. Hearing none, she closed the public comment period and opened the floor for comments from the Council members. There were no comments from the Council Members.

ACTION: Commissioner Furr made a motion to adopt the Resolution adopting the proposed millage rate of 0.4882 for Fiscal year 2020-2021. The motion was seconded by Ms. Schneider. A roll call vote was conducted and the motion passed 9-1.

Robin Bartleman	Yes
Cathy Donnally	Yes
Cathy Donnelly	165
Beam Furr	Yes
Kenneth Gillespie	Prohibited From
	Voting, Per Statute
David H. Kenton	Yes
Dawn Liberta	Yes
Tom Powers	No
Robert W. Runcie	Yes
Maria Schneider	Yes
Paula Thaqi	Yes
Jeffrey S. Wood	Yes

## II. Budget Hearing

Ms. Donnelly opened the public hearing for adoption of the tentative budget for Fiscal Year 2020-2021.

Attorney Garry Johnson read Resolution 2020-02, by title only, adopting the tentative budget for Fiscal Year 2020-2021.

Ms. Donnelly opened the floor for comments from the public regarding the tentative budget. Hearing none, she closed the public comment period and opened the floor for comments from the Council Members. There were no comments from the Council Members.

ACTION: Commissioner Furr made a motion to adopt the Resolution adopting the tentative budget for Fiscal Year 2020-2021. The motion was seconded by Ms. Bartleman. A roll call vote was conducted and the motion passed 10-1.

	T
Robin Bartleman	Yes
Cathy Donnelly	Yes
Beam Furr	Yes
Kenneth Gillespie	Yes
David H. Kenton	Yes
Dawn Liberta	Yes
Tom Powers	No
Robert W. Runcie	Yes
Maria Schneider	Yes
Paula Thaqi	Yes
Jeffrey S. Wood	Yes

# III. Adjournment

The meeting adjourned at 5:36pm.
Kenneth L. Gillespie, Secretary

# **TAB 22**



# For Council Meeting September 24, 2020

**Service Goal:** 2.1 Reduce the incidence of child abuse, neglect and trauma.

**Objective:** 2.1.1 Provide effective family strengthening services to prevent child

maltreatment.

**Issue:** Opportunity to Leverage State Low Income Pool (LIP) Funding to allow

expansion of services.

**Action:** Approve LOA with the Agency for Health Care Administration (AHCA) on

behalf of Henderson Behavioral Health.

Budget Impact: No Impact

Background: In State Fiscal Year 2018/19, the State of Florida expanded Low Income Pool (LIP) funds to include coverage for health care costs, including mental health services, for which compensation is not available from other payors. Under the current LIP program, the State does not provide any general revenue as matching funds and requires all match to come from local governmental entities, such as counties, hospital districts and other local governments. The current required match rate for the State is 38.53%. With the local matching funds, the State is able to draw down additional federal funding under the LIP program to fund uncompensated charity care. In FY 19/20 the Council was the Leverage Entity for the Henderson Behavioral Center's LIP Agreement with the State of Florida Agency for Health Care Administration (AHCA). Originally CSC's leverage commitment was for the first \$105,380 of our contract for Multi-Systemic Therapy (MST) services. That requirement was reduced to \$88,423 due to COVID, but Henderson was still able to receive the total \$277,988 of Federal LIP match funding. With these additional funds, Henderson was able to serve 404 additional clients.

**Current Status:** For FY 20/21 Henderson has requested that we continue this partnership. As in the previous agreement here will be no additional costs to CSC. Henderson Behavioral Health will continue to provide (MST) services as outlined in their on-going contract, but CSC will pay AHCA the first \$87,083 or \$95,561 of the \$701,842 that is available for Match for fiscal year 20/21. The amount that CSC pays to AHCA will depend on whether the entire distribution from the State is paid using the enhanced Federal Medical Assistance Percentage (FMAP) per the Families First Coronavirus Response Act or if a portion of the State's distribution is paid after the expiration of the FMAP. This agreement is expected to generate between \$226,000 to \$248,000, or 38.53%, of additional funds to Henderson, which they will use to provide additional services for youth case management and their families. The Low-Income Pool Letter of Agreement is attached for reference.

**Recommended Action:** Approve LOA with the Agency for Health Care Administration (AHCA) on behalf of Henderson Behavioral Health.

## Low Income Pool Letter of Agreement

THIS LETTER OF AGREEMENT (LOA) is made and entered into in duplicate on the
day of2020, by and between Children's Services Council of Broward County on
behalf of Henderson Behavioral Health, and the State of Florida, Agency for Health Care
Administration (the "Agency"), for good and valuable consideration, the receipt and
sufficiency of which is acknowledged.

#### **DEFINITIONS**

"Charity care" or "uncompensated charity care" means that portion of hospital charges reported to the Agency for which there is no compensation, other than restricted or unrestricted revenues provided to a hospital by local governments or tax districts regardless of the method of payment. Uncompensated care includes charity care for the uninsured but does not include uncompensated care for insured individuals, bad debt, or Medicaid and Children's Health Insurance Program (CHIP) shortfall. The state and providers that are participating in Low Income Pool (LIP) will provide assurance that LIP claims include only costs associated with uncompensated care that is furnished through a charity care program and that adheres to the principles of the Healthcare Financial Management Association (HFMA) operated by the provider.

"Intergovernmental Transfers (IGTs)" means transfers of funds from a non-Medicaid governmental entity (e.g., counties, hospital taxing districts, providers operated by state or local government) to the Medicaid agency. IGTs must be compliant with 42 CFR Part 433 Subpart B.

"Low Income Pool (LIP)" means providing government support for safety-net providers for the costs of uncompensated charity care for low-income individuals who are uninsured. Uncompensated care includes charity care for the uninsured but does not include uncompensated care for insured individuals, "bad debt," or Medicaid and CHIP shortfall.

"Medicaid" means the medical assistance program authorized by Title XIX of the Social Security Act, 42 U.S.C. §§ 1396 et seq., and regulations thereunder, as administered in Florida by the Agency.

#### A. GENERAL PROVISIONS

- 1. Per House Bill 5001, the General Appropriations Act of State Fiscal Year 2020-21, passed by the 2020 Florida Legislature, the Children's Services Council of Broward County and the Agency agree that the Children's Services Council of Broward County will remit IGT funds to the Agency in an amount not to exceed the total of \$87,083 if the entire State Fiscal Year (SFY) 20-21 distribution is paid using the enhanced Federal Medical Assistance Percentage (FMAP) per the Families First Coronavirus Response Act or \$95,561 if a portion of the SFY20-21 distribution is paid after the expiration of the end of the enhanced FMAP.
  - a. The Children's Services Council of Broward County and the Agency have agreed that these IGT funds will only be used to increase the provision of health services for the charity care of the Children's Services Council of Broward County and the State of Florida at large.
  - b. The increased provision of charity care health services will be accomplished through the following Medicaid programs:

- LIP payments to hospitals, federally qualified health centers, Medical School Physician Practices, community behavioral health providers, and rural health centers pursuant to the approved Centers for Medicare & Medicaid Services Special Terms and Conditions.
- 2. The **Children's Services Council of Broward County** will return the signed LOA to the Agency no later than October 1, 2020.
- 3. The Children's Services Council of Broward County will pay IGT funds to the Agency in an amount not to exceed the total of \$87,083 if the entire State Fiscal Year (SFY) 20-21 distribution is paid using the enhanced Federal Medical Assistance Percentage (FMAP) per the Families First Coronavirus Response Act or \$95,561 if a portion of the SFY20-21 distribution is paid after the expiration of the end of the enhanced FMAP.
  - a. Per Florida Statute 409.908, annual payments for the months of July 2020 through June 2021 are due to the Agency no later than October 31, 2020 unless an alternative plan is specifically approved by the agency.
  - b. The Agency will bill the **Children's Services Council of Broward County** when payment is due.
- 4. The Children's Services Council of Broward County and the Agency agree that the Agency will maintain necessary records and supporting documentation applicable to health services covered by this LOA.
  - c. Audits and Records
    - i. The Children's Services Council of Broward County agrees to maintain books, records, and documents (including electronic storage media) pertinent to performance under this LOA in accordance with generally accepted accounting procedures and practices, which sufficiently and properly reflect all revenues and expenditures of funds provided.
    - ii. The Children's Services Council of Broward County agrees to assure that these records shall be subject at all reasonable times to inspection, review, or audit by state personnel and other personnel duly authorized by the Agency, as well as by federal personnel.
    - iii. The **Children's Services Council of Broward County** agrees to comply with public record laws as outlined in section 119.0701, Florida Statutes.
  - d. Retention of Records
    - i. The Children's Services Council of Broward County agrees to retain all financial records, supporting documents, statistical records, and any other documents (including electronic storage media) pertinent to performance under this LOA for a period of six (6) years after termination of this LOA, or if an audit has been initiated and audit findings have not been resolved at the end of six (6) years, the records shall be retained until resolution of the audit findings.

- Persons duly authorized by the Agency and federal auditors shall have full access to and the right to examine any of said records and documents.
- iii. The rights of access in this section must not be limited to the required retention period but shall last as long as the records are retained.

#### e. Monitoring

i. The Children's Services Council of Broward County agrees to permit persons duly authorized by the Agency to inspect any records, papers, and documents of the Children's Services Council of Broward County which are relevant to this LOA.

## f. Assignment and Subcontracts

- i. The Children's Services Council of Broward County agrees to neither assign the responsibility of this LOA to another party nor subcontract for any of the work contemplated under this LOA without prior written approval of the Agency. No such approval by the Agency of any assignment or subcontract shall be deemed in any event or in any manner to provide for the incurrence of any obligation of the Agency in addition to the total dollar amount agreed upon in this LOA. All such assignments or subcontracts shall be subject to the conditions of this LOA and to any conditions of approval that the Agency shall deem necessary.
- 5. This LOA may only be amended upon written agreement signed by both parties. The **Children's Services Council of Broward County** and the Agency agree that any modifications to this LOA shall be in the same form, namely the exchange of signed copies of a revised LOA.
- 6. The Children's Services Council of Broward County confirms that there are no pre- arranged agreements (contractual or otherwise) between the respective counties, taxing districts, and/or the providers to re- direct any portion of these aforementioned charity care supplemental payments in order to satisfy non-Medicaid, non-uninsured, and non-underinsured activities.
- 7. The Children's Services Council of Broward County agrees the following provision shall be included in any agreements between the Children's Services Council of Broward County and local providers where IGT funding is provided pursuant to this LOA: "Funding provided in this Agreement shall be prioritized so that designated IGT funding shall first be used to fund the Medicaid program (including LIP or DSH) and used secondarily for other purposes."
- 8. This LOA covers the period of July 1, 2020 through June 30, 2021 and shall be terminated June 30, 2021.
- 9. This LOA may be executed in multiple counterparts, each of which shall constitute an original, and each of which shall be fully binding on any party signing at least one counterpart.

LIP Local Intergovernme	ental Transfers (IGTs)
Program / Amount	State Fiscal Year 2020-2021
If the entire State Fiscal Year (SFY) 20-21 distribution is paid using the enhanced Federal Medical Assistance Percentage (FMAP) per the Families First Coronavirus Response Act OR	\$87,083
If a portion of the SFY20-21 distribution is paid after the expiration of the end of the enhanced FMAP	\$95,561
Greatest Possible Total Funding	\$95,561

## WITNESSETH:

**IN WITNESS WHEREOF**, the parties have caused this page Letter of Agreement to be executed by their undersigned officials as duly authorized.

Children's Services Council of Broward County	STATE OF FLORIDA, AGENCY FOR HEALTH CARE ADMINISTRATION
SIGNED BY:	SIGNED BY:
NAME:	NAME:
TITLE:	TITLE:
DATE:	DATE:

# **TAB 23**



**Service Goal:** 2.1 Reduce the incidence of child abuse, neglect and trauma.

**Objective:** 2.2.1 Promote efforts to increase economic self-sufficiency and food

security for families.

**Issue:** Renewal of Deferred HOPE South Florida Leverage Contract

**Action:** Approve HOPE South Florida Leverage Contract Renewal, Contingent Upon

Leverage Confirmation.

**Budget Impact:** \$ 80,500 of \$ 80,500 Available in Goal 2.1.1 for FY 20/21.

Beginning in February 2019, HOPE South Florida in partnership with the United Way has provided a weekday respite program for unsheltered homeless families (primarily women with minor children). This program was created at the behest of the Broward Business Council on Homelessness which is an initiative of United Way and the Great Ft. Lauderdale Alliance. The weekday respite program offers a safe space for homeless families with minor children to enter into the homeless continuum, and engage with case managers. Case managers coordinate with existing outreach teams and connect families with social service agencies who can provide various support.

Leverage funding for the Family Day Center was approved during the February 2020 Council meeting for a mid-year contract beginning in March of 2020. Just prior to the March 2020 Council meeting, the COVID-19 pandemic impacted Broward County and began quarantine which required HOPE South Florida to close the Day Center. Consequently, at the May 2020 budget retreat, the renewal recommendation for HOPE's Day Center was deferred to allow more time to understand the impact of COVID-19 on Broward County and service delivery through the end of the fiscal year.

Current Status: Since closing the Family Day Respite program, Provider staff continue to provide case management supports to homeless families. These supports include coordinating COVID-19 testing with families, connecting them to emergency housing, and coordinating with the Broward County Public School's liaison to ensure families have the necessary equipment and school supplies. Due to the Family Day Center site closing shortly after contracted services began, staff was unable to observe service delivery at the site. Program utilization is currently on track. Staff was recently notified The United Way leverage funding ended and HOPE South Florida is currently seeking alternative leverage. This renewal is contingent upon the Provider securing the required leverage for FY20/21 by 9/30/2020. If alternative leverage isn't secured the contract will end on 9/30/2020.

**Recommended Action:** Approve HOPE South Florida Leverage Contract Renewal, Contingent Upon Leverage Confirmation.

# **TAB 24**



**Service Goal:** 3.1 Reduce risk factors associated with delinquency, teen pregnancy,

substance abuse, school dropout, and other risky behaviors.

**Objective:** 3.1.6 Support youth leadership, voice and advocacy on local, state and

national issues.

Issue: Child Welfare Youth System Organizing Pilot (CWYSOP) RFQ Award

Action: Approve CWYSOP RFQ Award

**Budget Impact:** \$ 75,000 of \$ 75,203 Available in Goal 3.1.6 for FY 20/21.

Background: The 2019 CSC Florida Institute for Child Welfare Research Grant resulted in the completion of the Community Participatory Action Research project and recommendation to support youth system organizing in the Broward Child Welfare system. At the May 2020 Budget Retreat, the Council allocated a total of \$75,000 to provide a Community and/or Youth Organizer to train and coordinate the Youth System Organizers of Broward as well as funding for youth stipends to improve the outcomes of the Broward Child Welfare System and continue to build youth leadership. The Council approved community source experts as raters in June 2020. The Request for Qualifications (RFQ) for the Child Welfare Youth System Organizing Pilot (CWYSOP) support services was issued in July 2020.

Current Status: The CWYSOP RFQ was advertised on July 17, 2020 and closed on August 21, 2020. The FLITE Center, Inc., was the only respondent to the CWYSOP RFQ. The FLITE Center is a long-time service and support hub for Broward youth transitioning out of the foster care system. FLITE Center has established relationships with key partners in the Broward Child Welfare system. They will be subcontracting with Group Victory consultants to provide the youth organizing training and coaching. An internal review and rating of their proposal confirms that all RFQ requirements have been met or exceeded in their responses. It is recommended that the Council approve the award for CWYSOP services for the FY 20/21 slated to begin October 1, 2020.

Recommended Action: Approve CWYSOP RFQ Award

Тав 25



**System Goal:** SYS 1.2 Research and Evaluate Systems of Care.

**Objective:** SYS 1.2.3 Collaborative with community partnerships to promote child and

family research Initiatives.

**Issue:** Renew Data Sharing Agreement with the Florida Department of Juvenile

Justice (DJJ).

**Action:** Approve Amendment to Data Sharing Agreement with DJJ.

Budget Impact: None.

**Background:** In March 2017, the Council approved the inaugural data sharing agreement between the Florida Department of Juvenile Justice (DJJ) and CSC. The purpose of the data sharing is to improve service coordination, program quality and ensure outcome measurement for the New DAY, HYT, PYD and other CSC programs. Since the 2017 Data Sharing Agreement, the DJJ has provided CSC with recidivism data for relevant CSC program participants. This Data Sharing Agreement was renewed by both parties in 2018 and 2019.

**Current Status:** Staff requested and the DJJ approved amending the agreement so CSC can receive DJJ data quarterly rather than bi-annually. DJJ data has been connected to the Broward Data Collaborative integrated data system but has not been released for use pending final legal approval of the Data Use License.

**Recommended Action:** Approve Data Sharing Agreement with DJJ.

## **DRAFT**



# MEMORANDUM OF AGREEMENT BETWEEN THE FLORIDA DEPARTMENT OF JUVENILE JUSTICE AND

The Children's Services Council of Broward County, FL

## PARTIES TO THIS MEMORANDUM OF AGREEMENT

This Memorandum of Agreement ("Agreement") is between The Children's Services Council of Broward County, FL, (CSC) and The Florida Department of Juvenile Justice ("Department"), which are the parties hereto.

#### **PURPOSE**

Whereas the Department wishes to collaborate with CSC in an effort to improve life outcomes for youth in Broward County, FL and CSC wishes to work with the Department to increase the efficiency and accuracy of Juvenile Justice data for participants in CSC funded programs and to improve cost-effective service provisions through analysis and evaluation, the parties enter into this Agreement for the purpose of establishing basic guidelines and parameters to facilitate cooperative research for the mutual benefit of both organizations.

#### I. TERM OF AGREEMENT

This Agreement shall begin on October 1, 2020, or the date on which it is signed by both parties, whichever is later, and shall end at midnight on September 30, 2021. In the event this Agreement is signed by the different dates, the latter date shall control.

#### II. SCOPE OF AGREEMENT

The Department and CSC agree to carry out their respective duties and responsibilities outlined below, subject to controlling law, policy(ies) and/or procedures, and in consideration of the mutual interests and understanding expressed herein.

## A. General Conditions

1. Collaborative research projects between the Department and CSC may entail the sharing of data for analysis purposes. Both parties acknowledge their separate obligations to store and disseminate data in compliance with the requirement of Public Records Law, Chapter 119, Florida Statutes, and with other applicable statutes that constitute express exceptions to the requirement of Section 119.07(1), Florida Statutes, by making certain categories of records confidential, exempt from disclosure, or accessible as prescribed by statute. The parties therefore agree, consistent with public records law, to refer third parties requesting delivery of information to the originating party. Both parties further agree to disseminate data only in compliance with confidentiality restrictions and in recognition of the exemptions from disclosure provided by law and to provide advance copies of documents involving the other party's data for review to determine if there has been an inadvertent disclosure of confidential

	Page <b>1</b> of <b>5</b>	
CSC initial		DII initial

information as described in Paragraph II., A., (9), herein prior to publication;

- 2. Data disclosure and use containing patient information which is subject to the regulation in 42 C.F.R. Part 2, "The Confidentiality of Alcohol and Drug Abuse Patient Records", may be provided as permitted by rule. Patient identifying information an individual's authorization will be disclosed pursuant to 42 C.F.R. §2.31;
- 3. The specific responsibilities and tasks for each collaborative research project will be mutually agreed upon and assigned to the respective parties, as detailed below;
  - a) CSC will provide DJJ with participant demographic data (first and last name, date of birth, last four Social Security numbers, race, ethnicity) quarterly to match with JJIS data including date of arrest(s) **or civil citation(s**), type of arrest(s), disposition (s) and arresting law enforcing agencies.
  - b) DJJ will provide the JJIS information using the SAMIS Unique Identifier that CSC will include with the participant demographic data.
  - c) With the data from DJJ, approved CSC staff will create annual performance reports, budget sheet recommendations, program improvement plans, community diversion, care coordination services, and deliquency system recommendations, and published research, as appropriate.
- 4. The parties will agree upon the specific parameters relating to data sharing and will, to every extent possible, use de-identified data;
- 5. The parties are encouraged to submit and publish their research findings in reputable journals in order to further the body of scientific knowledge available to other researchers, practitioners, and scholars;
- 6. The authors of articles will be cooperatively determined by both parties during the course of specific projects based on their level of contribution;
- 7. No Department data will be used in informal or formal publications, analyses or presentations without the prior written notification of the Department's Chief of Research and Data Integrity; Failure to notify the Department's Chief of Research and Data Integrity in writing shall result in the immediate termination of this data sharing agreement;
- 8. The results of research conducted using Department data shall not be provided to any third party without prior written notification to the Department's Chief of Research and Data Integrity. Failure to notify the Department's Chief of Research and Data Integrity in writing shall result in the immediate termination of this data sharing agreement;
- 9. The parties agree that any grant proposal made by, or on behalf of, either party which would require access to, or use of data generated through the research described in this Agreement, shall be approved in writing by the Department's Chief of Research and Data Integrity prior to its submission to a third party funding source;
- 10. CSC shall be free to publish the results of research performed pursuant to this MOA

	Page <b>2</b> of <b>5</b>	
CSC initial		DJJ initial

after providing the Department with a thirty day period in which to review each publication to identify an inadvertent disclosure of Department's confidential information (as defined by Florida State Statute or the Department's Administrative Rule or written policy). Any further delay of publication will require a subsequent agreement between CSC and the Department;

- 11. The parties agree to ensure that information obtained through the Juvenile Justice Information System and this Agreement is disseminated only to approved juvenile justice program personnel (approved CSC staff), carries an appropriate warning regarding the reliability, confidentiality and control of further dissemination and is used for official purposes only. The parties agree to participate in the investigation and resolution of any incidents related to this Agreement;
- 12. The parties agree that all juvenile offender files and related information will be processed and maintained in accordance with applicable federal, State of Florida, and local confidentiality policies. The parties acknowledge their separate obligations to perform this Agreement in compliance with the requirements of the Public Records Law, Chapter 119, Florida Statutes and with other applicable statutes that constitute express exceptions to the requirements of Section 119.07(1), Florida Statutes, by making certain categories of records confidential, exempt from disclosure, or accessible as prescribed by statute, see Section 985.04, Florida Statutes. The parties acknowledge that the data exchanged pursuant to this Agreement have been provided for official purposes and that public access to such data is limited and prescribed by statute. The parties therefore agree, to the extent allowed by the Public Records Law, to refer third parties requesting limited-access to the shared data to the originating agency for the purposes of ensuring the most complete, accurate and timely delivery of information to the requesting party. All parties agree to disseminate data only in compliance with confidentiality restrictions and in recognition of that exemption from disclosure provided by law and to provide advance copies of publication involving another agency's data for review;
- 13. The parties agree that the Department may make reasonable efforts to provide information desired by CSC, however nothing in this Agreement obligates the Department to provide such information;
- 14. The parties agree that the Department PROVIDES INFORMATION SOLELY ON AN "AS IS" BASIS. CSC hereby agrees to indemnify the Department against any and all losses, damages, claims, expenses, and attorneys' fees incurred or suffered by the Department as a result of a breach of this Agreement by CSC or its representatives; to the extent permitted by F.S. 768.28.
- 15. The Florida Department of State holds the title to patents, trademarks, copyrights, etc. generated by the Department as a state agency or its employees. CSC is granted the right to use data supplied by the Department for research in accord with the request for which the data was supplied;

16. 4	All requests i	for use o	f data sl	hall be in	writing.	The request shall	identify the da	ata
-------	----------------	-----------	-----------	------------	----------	-------------------	-----------------	-----

requested and how it is to be used. When appropriate, such requests shall be forwarded to the Department's Institutional Review Board (IRB) prior to the decision of the Secretary or his designee to approve or deny the request;

- 17. All data and analysis provided by the Department shall be identified as provided by the Department in any presentations, articles, or other publications;
- 18. The parties agree that this Agreement, or any right or interest under this Agreement, shall not be assigned, nor shall any work or obligation to be performed under this Agreement (an "assignment") be delegated, voluntarily, by operation of law or otherwise, without the Department's prior written consent. Any attempted assignment in contravention of this Section shall be void and ineffective. The terms of this Agreement shall be binding upon and inure to the benefit of and be enforceable by the permitted respective successors and assigns of the parties hereto;
- 19. The parties agree that this Agreement shall be governed by and construed in accordance with the laws of the State of Florida, without regard to conflicts of laws principles;
- 20. The parties agree that this Agreement expresses the full and complete understanding of the parties with respect to the subject matter hereof and supersedes all prior or contemporaneous proposals, agreements, representations and understandings, whether written or oral, with respect to the subject matter. This Agreement may not be modified or amended except by a writing that explicitly the amendment of this Agreement and that is signed by authorized representatives of both parties;
- 21. The parties agree that none of the provisions of this Agreement shall be deemed to have been waived by any act, omission, or acquiescence on the part of the disclosing party without a written instrument signed by the disclosing party. No waiver by a party of any breach shall be effective unless in writing, and no waiver shall be construed as a waiver of any succeeding breach, whether or not of the same or a different term or condition; and
- 22. The parties agree that this non-financial Agreement is entered into in a spirit of cooperation by the parties beginning on the date on which it is signed by all parties and remains in effect for a period of one (1) year, at which time the parties may review and execute a renewed agreement. Notwithstanding the 1 year term of this Agreement, the CSC may terminate this Agreement with 30 days written notice to all other parties and the Department. The Department may cancel this agreement at any time upon written notification to the parties.
- 23. All confidentiality and use restrictions shall survive any termination or expiration of this Agreement.

IN WITNESS WHEREOF, the parties have caused this Agreement to be duly executed on the day

and year written below.	
Sherry Jackson Director, Research and Data Integrity Florida Department of Juvenile Justice	Date
Cindy Arenberg Seltzer, JD CEO/President Children's Services Council of Broward	Date

**TAB 26** 



**System Goal:** SYS 1.2 Research and Evaluate Systems of Care.

**Objective:** SYS 1.2.3 Collaborate with community partnerships to promote child and

family research initiatives.

Issue: BBHC and Carisk Data Sharing Agreement Renewal

**Action:** Approve Renewal of Data Sharing Agreement with BBHC and Carisk.

Budget Impact: None.

**Background:** In March 2017, the Council approved the inaugural Data Sharing Agreement between the Broward Behavioral Health Coalition (BBHC), Concordia, and CSC. The purpose of the data sharing is to improve service coordination, program quality and ensure outcome measurement for HYT, PYD and other CSC programs. The Data Sharing Agreement was renewed in 2018. In 2019, Carisk replaced Concordia as the signator.

Current Status: The BBHC and Carisk Data Sharing Agreement has been updated by (1) removing references to CSC's sunsetted Performance Pilot Partnership (P3) and One Community Partnership 2 (OCP2) grants and (2) adding references to CSC's Anti-Terrorism and Emergency Assistance Program (AEAP) and One Community Partnership 3 (OCP3) grant. Data from the agreement has been connected to the Broward Data Collaborative integrated data system but has not been released for use pending final legal approval of the Data Use License.

**Recommended Action:** Approve Renewal of Data Sharing Agreement with BBHC and Carisk.

#### **AGREEMENT**

## **DRAFT**

**THIS AGREEMENT** is made and entered into as of this _____ day of August 2020, by and between

#### THE CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

(hereinafter referred to as "CSC"),

a special district created by Chap 2000-461, Laws of Florida, whose principal place of business is 6600 West Commercial Boulevard, Lauderhill, Florida 33319

and

## **Broward Behavioral Health Coalition**

(hereinafter referred to as "BBHC"),
An agency serving youth with mental health and substance use needs,
whose principal place of business is
3521 West Broward Blvd., Suite 206, Lauderhill, FL 33312
and

#### Carisk Behavioral Health

(hereinafter referred to as "Carisk"), An agency providing benefit administration and coordination of mental health and substance abuse services,

whose principal place of business is 10685 North Kendall Drive, Miami, FL 33176.

WHEREAS, the CSC, BBHC, and Carisk wish to improve academic, post-secondary, employment and life outcomes for youth in Broward County, and

WHEREAS, this data is not ascertained from any other source and is not available on a statewide basis and

WHEREAS, this data collection shall provide statistics for the Anti-Terrorism and Emergency Assistance Program (AEAP) and One Community Partnership 3 (OCP3) grants as well as for other systems and community reports and

WHEREAS, the CSC/BBHC/Carisk are willing to provide third party evaluation of individual data to assist the community in its achievement of such goals and

WHEREAS, Florida Statute Section 163.63 provides that each party shall sign this agreement, before sharing confidential information, which specifies: what information each agency will share with the collaborative client information system, how the information will be shared, how clients will be notified that an agency participates in the collaborative, who in each agency will have access to the information, the purpose to be served by sharing the information, assurances from each agency that it will maintain the confidentiality and exempt status of the information as required by law, including Florida Statutes, Section 125.901(11), and other information decided upon by members of the information cooperative: and

WHEREAS, the achievement of those goals will greatly benefit the community of Broward County, Florida;

**NOW, THEREFORE**, in consideration of the premises and of the mutual covenants contained herein and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the parties hereby agree as follows:

- 2.01 <u>Term of Agreement</u>. Unless terminated earlier pursuant to Section 3.05 of this Agreement, the term of this Agreement shall commence upon execution by all parties and conclude on September 30, 2021. For those parties other than CSC, this agreement will be renewed for successive one year terms unless 30 days written notice not to renew is received from any party for any reason including the lack of appropriate funding. This agreement may be renewed by CSC/BBHC/Carisk for successive one year terms upon 30 days written notice to the other parties.
- 2.02 <u>Purpose and Scope of Data Sharing</u>. The CSC, BBHC, and Carisk agree that the Integrated Data System, will include individual level data to:
  - a) Ensure that programs are supporting educational, employment, behavioral health and independent living gains;
  - b) Customize programs and service arrays to meet the needs of youth such as increasing graduation rates and post-secondary enrollment and completion, increasing employment, ensuring stable housing, promoting financial literacy, preventing arrests and promoting positive health outcomes;
  - c) Support and validate success of initiatives spearheaded by Anti-Terrorism and Emergency Assistance Program (AEAP, One Community Partnership 3 (OCP3); and CSC prevention programs;
  - d) Enhance the quality and effectiveness of programs;
  - e) Provide data assessing the impact of program interventions.
- 2.03 <u>Delivery of Data</u>. The parties enter into this Agreement for the purpose of community system and program evaluation and to identify any necessary mid-course program corrections that will enhance and increase gains for youth. As such, CSC/BBHC/Carisk will utilize a web based portal to provide individual level data. This shared information will include first and last names, dates of birth and the following:

#### DEMOGRAPHIC DATA:

- a) First and last name
- b) Date of birth
- c) The youth's demographic characteristics including race, ethnicity, gender, disability, home language, cultural influence, country of origin, eligibility for free and reduced lunch;
- d) Youth's city, zip code
- e) Number of children and number of children in licensed child care, pregnancy status, children adjudicated dependent
- f) Last 4 SSN

- g) Student ID
- h) Current grade

#### SERVICE DATA

- a) Service provider
- b) Open Date
- c) Close Date
- d) Dosage and Types of Services Received

#### PERFORMANCE MEASURE / OUTCOMES

- a) Continuous employment for last 6 months
- b) Housing stability
- 2.04 <u>Produced Studies</u>. The CSC/BBHC/Carisk will utilize the youth data to produce studies and a report to be delivered to the AEAP funders, OCP3 and other community entities for measuring improvements in youth outcomes as a result of programs and services.
- 2.05 **Frequency of Data Exchange.** The input of youth data will occur on an ongoing fashion using the procedures described in this Agreement.
- Confidentiality of Shared Records. Florida Statute Section 163.64 allows agencies 2.06 participation in the creation or administration of a collaborative client information system to share client information, notwithstanding any law to the contrary, including confidential client information, with other parties of the collaborative system so long as the restrictions governing the confidential information are observed by any other agency granted access to the confidential information. For purposes of this agreement, the terms 'record or records' shall be understood to include the HIPAA definition of the "designated record set (DRS)" as defined in the HIPAA Privacy Rule at 45 CFR § 164.501. Pursuant to Florida Statutes, Section 125.901(11)(a), all personal identifying information of any child or child's parent or guardian which becomes a part of the collaborative client information system shall be exempt from the provisions of Florida Statutes, Section 119.07(1), and s.24(a), Article I, State Constitution. CSC/BBHC/Carisk shall comply with applicable state and federal law and administrative rules regarding the confidentiality of youth This language contains two required references: a) to the "minimum necessary" that FERPA and HIPAA both include, and b) that no unauthorized re-disclosure shall occur by any party to this agreement.

Pursuant to Sections 1002.22 and 1002.221, Fla. Stat., and FERPA and its implementing regulations, 34 CFR Part 99, the information provided by CSC/BBHC/Carisk shall be limited to that which is necessary to effectively serve the youth. CSC/BBHC/Carisk hereby certifies, by signing this Agreement that the information provided will not be re-disclosed to any other party except with the written consent of the youth or youth guardian, as defined in FERPA and HIPAA, and as provided by law. Each party agrees to safeguard the records through administrative, physical and technological security standards to ensure adequate controls are in place to protect these records in accordance with FERPA's privacy requirements and to continually monitor its operations and take all actions necessary to assure that the student information and records are safeguarded in accordance with the terms of this Agreement. A breach of the confidentiality requirements shall constitute grounds for immediate termination of this Agreement with no further

responsibilities or duties to perform under this Agreement. The confidentiality requirements of this Agreement shall survive the termination of all performance obligations under this Agreement and shall be fully binding until such time as the youth data are destroyed.

2.07 <u>Nondisclosure and Ownership.</u> Parties, respectively, will have sole ownership and access of the client data entered or client data that is entered on their behalf. CSC/BBHC/Carisk shall be prohibited from the sharing or disclosure of individual client data with any other person or entity. Likewise, the individual parties shall not have access to other parties' client data. CSC/BBHC/Carisk shall not use individual data in any analysis or report without first obtaining written permission from individual parties. Enrollment documents (or at some other appropriate stage documents) should contain language to this effect to obtain individual authorization for this use as early as possible to simplify analysis and reporting processes, and to ensure compliance with Privacy requirements of HIPAA, FERPA and Florida statues. CSC/BBHC/Carisk shall grant each party access at all times to the individual parties' own database in its entirety who may connect to, export, replicate and or duplicate its own client data entered in the web system. CSC/BBHC/Carisk will have access to the data for the purpose of evaluation.

Unless otherwise permitted by applicable law, the CSC/BBHC/Carisk shall not release identifiable youth data to any third party without prior approval of the guardian of an affected minor or the consent of an affected adult. Additionally, the CSC/BBHC/Carisk shall not release to any party any aggregate data compiled for groups containing fewer than ten (10) youth. Each party retains ownership of its own-created data used under this Agreement. The CSC/BBHC/Carisk will only provide de-identified, aggregate data to community partners.

- 2.08 **Description of Security Measures**. CSC/BBHC/Carisk agrees that it will only permit its personnel having legitimate interests in any personally identifiable youth data to have access to such data. CSC/BBHC/Carisk will implement security precautions and protections to ensure that persons not authorized to review personally identifiable youth data do not gain access to such information. All studies by the CSC/BBHC/Carisk shall be performed in a manner that does not permit the personal identification of youth and their guardians by persons other than representatives of CSC/BBHC/Carisk. CSC/BBHC/Carisk shall implement security procedures and protections to assure that the identities of individuals associated with specific records in the data are not revealed without authority or prior consent. When conducting studies involving small areas or numbers, the CSC/BBHC/Carisk will limit the release of analyses to those involving aggregate data of ten (10) students or more.
- 2.09 Access Limitations to Data. CSC/BBHC/Carisk will restrict access to personally identifiable youth data to only those CSC/BBHC/Carisk project staff members or such third party contractors CSC/BBHC/Carisk that may use to conduct the studies required under this Agreement. Other individuals and agencies will have access to maps and analyses that contain aggregated data, but will not have access to personally identifiable student records unless authorized by law or with the express written consent of the subject of the records or reports.
- 2.10 **Studies Conducted for System of Care**. Under the terms of this Agreement, the CSC/BBHC/Carisk will be conducting studies for, or on behalf of community partners, to: (a) improve service provision; (b) improve the system of care; or (c) improve youth outcomes. The purposes and scope of the study/studies are as described in Section 2.02 of this Agreement. The

CSC/BBHC/Carisk agrees that the study shall be conducted in a manner that does not permit personal identification of parents and students by individuals other than the representatives of the CSC/BBHC/Carisk that have legitimate interests in the information. The study shall commence upon execution of this Agreement by all parties and conclude on June 30, 2017 subject to annual renewals. The CSC/BBHC/Carisk acknowledges and agrees that it may use personally identifiable information from data system only to meet the purpose or purposes of the study as stated in this Agreement.

- 2.11 <u>Return/Destruction of Information</u>. The CSC/BBHC/Carisk agrees that all personally identifiable youth data received under this Agreement shall be destroyed by the CSC/BBHC/Carisk or returned to the originating party when it is no longer needed for the purposes of the data sharing.
- 2.12 <u>Training Requirements</u>. Each party agrees to provide training to its officers, employees, agents, representatives, contractors or subcontractors (collectively referred to in this section as "Personnel") assigned to perform duties required under this Agreement to ensure they perform such duties in compliance with the applicable laws and the requirements of this Agreement. Each party agrees to require said Personnel to complete the FERPA and HIPAA (as applicable) training. FERPA videos are available at the website of the United States Department of Education Privacy Technical Assistance Center.
- 2.13 <u>Liability - Youth Records</u>: Each such party, except CSC which has sovereign immunity as a government entity, agrees, for itself, its officers, employees, agents, representatives, contractors or subcontractors, to fully indemnify and hold harmless the other parties and their officers and employees for any violation of the provisions of this Agreement concerning personally identifiable youth data, including, without limitation, defending its officers and employees against any complaint, administrative or judicial proceeding, payment of any penalty imposed upon a party, or payment of any and all costs, damages, judgments or losses incurred by or imposed upon arising out breach of this party covenant by the party, or an officer, employee, agent, representative, contractor, or subcontractor of the party to the extent that the party or an officer, employee, agent, representative, contractor, or sub-contractor of the party shall either intentionally or negligently violate such provisions. This section shall survive the termination of all performance or obligations under this Agreement and shall be fully binding until such time as any proceeding brought on account of this Agreement is barred by any applicable statute of limitations.
- 2.14 **Annual Appropriation.** To be determined (TBD) based on completion of building the Integrated Data System. CSC/BBHC/Carisk (each, a "Funding Party", collectively the "Funding Parties") shall provide an annual appropriation of TBD per year each to maintain the data system. If a Funding Party does not allocate funds for the payment of services or products to be provided under this Agreement, this Agreement may be terminated by the other Funding parties at the end of the period for which funds have been allocated. Funding parties shall notify the other parties at the earliest possible time before such termination. No penalty shall accrue against any party in the event this provision is exercised, and no party shall be obligated or liable for any future payments due or any damages as a result of termination under this section.

2.15 <u>Contact Persons</u>. When any of the parties desire to give notice to the other, such notice must be in writing, sent by U.S. Mail, postage prepaid, addressed to the party for whom it is intended at the place last specified; the place for giving notice shall remain such until it is changed by written notice in compliance with the provisions of this paragraph. For the present, the parties designate the following as the respective places for giving notice:

FOR CSC: Sue Gallagher, Chief Innovation Officer

Children's Services Council of Broward County

6600 W. Commercial Boulevard Lauderhill, Florida 33319

sgallagher@cscbroward.or Telephone: 954 377-1671

FOR BBHC: Silvia Quintana, CEO,

Broward Behavioral Health Coalition

1715 SE 4th Avenue Ft. Lauderdale, FL 33316.

squintana@bbhcflorida.org. Telephone: (954) 622-8121

FOR Carisk: Keven Mahoney, President/COO

Carisk Behavioral Health

10685 North Kendall Drive, Miami, FL 33176.

magin.perez@Cariskbh.com Telephone: (305) 514-5203

2.15 **Notice.** When any of the parties desire to give notice to the other, such notice must be in writing, sent by U.S. Mail postage prepaid, addressed to the party for whom it is intended at the place last specified; the place for giving notice shall remain such until it is changed by written notice in compliance with the provisions of this paragraph. For the present, the parties designate the following as the respective places for giving notice:

FOR CSC: Cindy Arenberg-Seltzer, President/CEO

Children's Services Council of Broward County

6600 W. Commercial Boulevard Lauderhill, Florida 33319

sgallagher@cscbroward.org Telephone: 954 377-1671

FOR BBHC: Silvia Quintana, CEO

Broward Behavioral Health Coalition

1715 SE 4th Avenue Ft. Lauderdale, FL 33316.

squintana@bbhcflorida.org. Telephone: (954) 622-8121

FOR Carisk: Joseph Berardo, Jr., CEO

Carisk Behavioral Health

10685 North Kendall Drive, Miami, FL 33176.

magin.perez@Cariskbh.com Telephone: (305) 514-5203

## 2.16 Indemnification

Each party, except CSC which has sovereign immunity as a government entity, will fully indemnify and hold harmless other parties and their officer, employees, agents, representatives, contactors

or subcontractors, for any violation of the Confidentiality of Shared Records provision by the indemnifying party, including, without limitation, defending each party and its officers and employees against any complaint, administrative or judicial proceeding, payment of any penalty, costs, attorney's fees, damages, judgments or losses incurred by or imposed upon each party arising out of a breach of this Agreement.

## **ARTICLE 3 – GENERAL CONDITIONS**

- 3.01 **No Waiver of Sovereign Immunity**. Nothing herein is intended to serve as a waiver of sovereign immunity by any agency or political subdivision to which sovereign immunity may be applicable or of any rights or limits to liability existing under Section 768.28, Florida Statutes. This section shall survive the termination of all performance or obligations under this Agreement and shall be fully binding until such time as any proceeding brought on account of this Agreement is barred by any applicable statute of limitations.
- 3.02 **No Third Party Beneficiaries**. The parties expressly acknowledge that it is not their intent to create or confer any rights or obligations in or upon any third person or entity under this Agreement. None of the parties intend to directly or substantially benefit a third party by this Agreement. The parties agree that there are no third party beneficiaries to this Agreement and that no third party shall be entitled to assert a claim against any of the parties based upon this Agreement. Nothing herein shall be construed as consent by an agency or political subdivision of the State of Florida to be sued by third parties in any matter arising out of any contract.
- 3.03 <u>Independent Contractor</u>. The parties to this Agreement shall at all times be acting in the capacity of independent contractors and not as an officer, employee or agent of one another. Neither party or its respective agents, employees, subcontractors or assignees shall represent to others that it has the authority to bind the other party unless specifically authorized in writing to do so.
- 3.04 **Equal Opportunity Provision**. The parties agree that no person shall be subjected to discrimination because of age, race, color, disability, gender identity, gender expression marital status, national origin, religion, sex or sexual orientation, as provided by applicable federal, state, and local law, in the performance of the parties' respective duties, responsibilities and obligations under this Agreement.
- 3.05 <u>Termination</u>. This Agreement may be canceled with or without cause by a Funding party during the term hereof upon thirty (30) days written notice to the other party of its desire to terminate this Agreement. A party to this agreement, which is not a Funding Party, may terminate its rights and obligations under this agreement upon 30 days written notice to the Funding Parties, and this termination does not affect the rights and obligation of the other parties to this agreement.
- 3.06 **Default**. The parties agree that, in the event that any party is in default of its obligations under this Agreement, the non-defaulting parties shall provide to the defaulting party (30) days written notice to cure the default. However, in the event said default cannot be cured within said thirty (30) day period and the defaulting party is diligently attempting in good faith to cure same, the time period shall be reasonably extended to allow the defaulting party additional cure time. Upon the occurrence of a default that is not cured during the applicable cure period, this Agreement may be terminated by the non-defaulting party upon thirty (30) days written notice.

The termination does not affect the rights and obligation of the other parties to this agreement. This remedy is not intended to be exclusive of any other remedy, and each and every such remedy shall be cumulative and shall be in addition to every other remedy now or hereafter existing at law or in equity or by statute or otherwise. No single or partial exercise by any party of any right, power, or remedy hereunder shall preclude any other or future exercise thereof. Nothing in this section shall be construed to preclude termination for convenience pursuant to Section 3.05.

- **Public Records.** Pursuant to Section 119.0701, Florida Statutes, any party contracting with CSC/BBHC/Carisk is required to (a) keep and maintain available for public inspection any records that pertain to services rendered under this Agreement; (b) provide the public with access to public records on the same terms and conditions that CSC/BBHC/Carisk would provide such records and at a cost that does not exceed the cost provided in Chapter 119, Florida Statutes or as otherwise provided by law; (c) ensure that public records that are exempt or confidential and exempt from public records disclosure requirements are not disclosed except as authorized by law; and (d) meet all requirements for retaining public records and transfer, at no cost, to CSC/BBHC/Carisk all public records in that party's possession upon termination of its contract with CSC or BBHC and destroy any duplicate public records that are exempt or confidential and exempt from public records disclosure requirements. All of such party's records pertaining to this Agreement stored electronically must be provided to CSC/BBHC/Carisk in a format that is compatible with CSC/BBHC/Carisk's information technology systems, or otherwise provided with the necessary software or ability to access such records or data. Each party shall maintain its own respective records and documents associated with this Agreement in accordance with the records retention requirements applicable to public records. Each party shall be responsible for compliance with any public documents request served upon it pursuant to Section 119.07, Florida Statutes, and any resultant award of attorney's fees for non-compliance with that law. Each party acknowledges that this Agreement and all attachments thereto are public records and do not constitute trade secrets.
- 3.08 <u>Compliance with Laws</u>. Each party shall comply with all applicable federal and state laws, codes, rules and regulations in performing its duties, responsibilities and obligations pursuant to this Agreement.
- 3.09 <u>Place of Performance</u>. All obligations of party under the terms of this Agreement are reasonably susceptible of being performed in Broward County, Florida and shall be payable and performable in Broward County, Florida.
- 3.10 **Governing Law and Venue**. This Agreement shall be interpreted and construed in accordance with and governed by the laws of the State of Florida. Any controversies or legal problems arising out of this Agreement and any action involving the enforcement or interpretation of any rights hereunder shall be submitted to the jurisdiction of the courts located in Broward County, Florida.
- 3.11 Entirety of Agreement. This document incorporates and includes all prior negotiations, correspondence, conversations, agreements and understandings applicable to the matters contained herein and the parties agree that there are no commitments, agreements or understandings concerning the subject matter of this Agreement that are not contained in this document. Accordingly, the parties agree that no deviation from the terms hereof shall be predicated upon any prior representations or agreements, whether oral or written.

- 3.12 **<u>Binding Effect.</u>** This Agreement shall be binding upon and inure to the benefit of the parties hereto and their respective successors and assigns.
- 3.13 **Assignment**. Neither this Agreement nor any interest herein may be assigned, transferred or encumbered by any party without the prior written consent of the other party. There shall be no partial assignments of this Agreement including, without limitation.
- 3.14 <u>Incorporation by Reference</u>. Any exhibits attached hereto and referenced herein shall be deemed to be incorporated into this Agreement by reference.
- 3.15 **Captions**. The captions, section designations, section numbers, article numbers, titles and headings appearing in this Agreement are inserted only as a matter of convenience, have no substantive meaning, and in no way define, limit, construe or describe the scope or intent of such articles or sections of this Agreement, nor in any way effect this Agreement and shall not be construed to create a conflict with the provisions of this Agreement.
- 3.16 <u>Severability</u> In the event that any one or more of the sections, paragraphs, sentences, clauses or provisions contained in this Agreement is held by a court of competent jurisdiction to be invalid, illegal, unlawful, unenforceable or void in any respect, such shall not affect the remaining portions of this Agreement and the same shall remain in full force and effect as if such invalid, illegal, unlawful, unenforceable or void sections, paragraphs, sentences, clauses or provisions had never been included herein.
- 3.17 **Preparation of Agreement**. The parties acknowledge that they have sought and obtained whatever competent advice and counsel as was necessary for them to form a full and complete understanding of all rights and obligations herein and that the preparation of this Agreement has been their joint effort. The language agreed to herein expresses their mutual intent and the resulting document shall not, solely as a matter of judicial construction, be construed more severely against one of the parties than the other.
- 3.18 <u>Amendments</u>. No modification, amendment, or alteration in the terms or conditions contained herein shall be effective unless contained in a written document prepared with the same or similar formality as this Agreement and executed by each party hereto.
- 3.19 <u>Waiver</u>. The parties agree that each requirement, duty and obligation set forth herein is substantial and important to the formation of this Agreement and, therefore, is a material term hereof. Any party's failure to enforce any provision of this Agreement shall not be deemed a waiver of such provision or modification of this Agreement unless the waiver is in writing and signed by the party waiving such provision. A written waiver shall only be effective as to the specific instance for which it is obtained and shall not be deemed a continuing or future waiver.
- 3.20 **Force Majeure** Neither party should be obligated to perform any duty, requirement or obligation under this Agreement if such performance is prevented by fire, hurricane, earthquake, explosion, wars, sabotage, accident, flood, acts of God, strikes, or other labor disputes, riot or civil commotions, or by reason of any other matter or condition beyond the control of either party, and which cannot be overcome by reasonable diligence and without unusual expense ("Force Majeure"). In no event shall a lack of funds on the part of either party be deemed Force Majeure.

- 3.21 <u>Survival</u> All representations and warranties, indemnification obligations, obligations to reimburse CSC/FLITE/CN, obligations to maintain and allow inspection and audit of records and property, obligations to maintain the confidentiality of records, reporting requirements, and obligations to return public funds provided herein shall survive the termination of this Agreement.
- 3.22 <u>Authority</u> Each person signing this Agreement on behalf of either party individually warrants that he or she has full legal power to execute this Agreement on behalf of the party for whom he or she is signing, and to bind and obligate such party with respect to all provisions contained in this Agreement.

**IN WITNESS WHEREOF**, the parties hereto have made and executed this Agreement on the date first above written.

<u>F0</u>	OR CSC
(Corporate Seal)	CHILDREN SERVICES COUNCIL OF BROWARD COUNTY
ATTEST	ByCindy Arenberg- Seltzer, President/CEO
<u>F</u> 0	OR BBHC
(Corporate Seal)	BROWARD BEHAVIORAL HEALTH COALITION
ATTEST	BySilvia Quintana, Chief Executive Officer
<u>F</u> (	OR Carisk
(Corporate Seal)	CARISK BEHAVIORAL HEALTH
	By
ATTEST	Joseph Berardo, Jr., /CEO



**System Goal:** SYS 1.2 Research and Evaluate Systems of Care.

**Objective:** SYS 1.2.1 Provide leadership and resources for community strategic

planning to promote a coordinated system of care.

**Issue:** Human Trafficking and Child Exploitation in Broward County

**Action:** Approve Joining the Ark of Freedom Alliance - Broward County Collective

Impact Initiative

**Budget Impact:** Not Applicable.

Background: In Broward County, between 2016 and 2018, there were over 590 reports of youth human trafficking victims, of which 220 were verified. The Stop Trafficking and Rescue Survivors Committee (S.T.A.R.S.), a subcommittee of the Broward Human Trafficking Coalition (B.H.T.C.) and a committee of the Broward Children's Strategic Plan, has been providing the leadership in raising awareness, providing education and training, and advocating for policy change. There is a need to identify Lesbian, Gay, Bisexual, Transgender, and Queer or Questioning (LGBTQ+) youth who may be possible victims of human trafficking and sexual exploitation. Mobilized in the Spring of 2020, the Broward Counter-Trafficking Collective works to increase the capacity of the Broward County system to better prevent and intervene in the exploitation of historically underserved male youth, including LGBTQ+ boys and young men of color. The Ark of Freedom Alliance, a recent CSC Capacity Building mini-grant recipient, currently provides the backbone support for the Broward Counter-Trafficking Collective.

**Current Status:** The Broward Counter-Trafficking Collective has received technical assistance from the national Collective Impact Forum and support from various leaders in the community. As such, the Broward Counter-Trafficking Steering Committee was formed and will provide strategic guidance, vision, and oversight for the Collective. The Ark of Freedom Alliance asked that CSC become a signatory to the attached Steering Committee Agreement and that CSC's President/CEO be a representative on the steering committee. As a steering committee member, Ms. Arenberg Seltzer will assist with developing and refining the agenda for change, using data to inform strategy development, and serve as a champion for creating a safer community for historically underserved male youth, including LGBTQ+ boys and young men of color.

**Recommended Action:** Approve Joining the Ark of Freedom Alliance - Broward County Collective Impact Initiative



## **Steering Committee Governance Agreement**

As a Steering Committee Member of the **Ark of Freedom Alliance – Broward County Collective Impact Initiative**, I agree to:

• Adopt and support the Ark of Freedom Alliance – Broward County Collective Impact Initiative goal:

"Our goal is to combat all forms of human trafficking and child exploitation across Broward County by collaboratively and assertively addressing the systemic inequities that create and sustain exploitation, while co-creating more equitable, inclusive and empowered systems equipped to more effectively prevent and intervene in the trafficking of historically underserved male, Transgender and non-binary youth, including those who identify as Lesbian, Gay, Bisexual, Queer or Questioning."

(please note that the above-mentioned goal is a preliminary one. The Steering Committee will be tasked with review and adoption of a final version.)

- **Provide strategic guidance, vision, and oversight** for the Ark of Freedom Alliance Broward County Collective Impact Initiative including:
  - O Developing and refining the Common Agenda for change, including the problem, goal(s), and guiding principles
  - o Using data to inform strategy development learning
  - Tracking progress of the work using agreed-upon indicators at Steering Committee and Working Group levels
  - o Making connections between Working Groups to ensure coordination and efficiency
  - Interacting with the backbone entity on strategy, community engagement, and shared measurement
- **Provide leadership** by:
  - Considering how my own organization or those in my network can align to the Common Agenda
  - o Serving as a vocal champion of the collective impact effort in the community
- Play an active role by:
  - o **Participating in-person** at the regularly scheduled meetings (every 4-6 weeks)
  - Reviewing pre-read materials prior to meetings and coming prepared for engaged discussion, active listening, and respectful dialogue
  - o Committing to year-long membership of the Steering Committee

Signature:	 Date:	
Printed Name:		



**System Goal:** SYS 1.2 Research and Evaluate Systems of Care.

**Objective:** SYS 1.2.1 Provide leadership and resources for community strategic

planning to promote a coordinated system of care.

**Issue:** Additional Budget Authority for Racial Equity Training

**Action:** Approve Accounting Adjustments for Revenue and Related Expenditures

for the Youth REI Workshop.

**Budget Impact:** \$ 12,074 of \$44,053 Available in System Goal 1.2.1 for FY 19/20.

**Background:** Over the past three years, the Children's Services Council (CSC), and the Broward County Public Schools (BCPS) have worked collaboratively to provide Youth Focused Racial Equity Workshops for over 300 students facilitated by the Racial Equity Institute (REI). As a result of these efforts, youth at Boyd Anderson High School have created a special sub-group within their Student Government Association that specifically focuses on Racial Equity.

With funding from a Department of Education (DOE) grant to BCPS which would then flow to CSC, the CSC and BCPS were scheduled to host a total of 5 youth-focused Racial Equity workshop sessions during the 2019/ 2020 school year. One of the five workshops planned, was specifically to support the work of the Boyd Anderson SGA and other student groups by increasing the number of students and staff with an understanding of Racial Equity, and Anti-Racist theories and practices. The session was successfully hosted at the school on March 10 and 11 and engaged over 40 attendees.

**Current Status:** Due to the COVID-19 pandemic, the grant funding from DOE which was supposed to be used by BCPS to cover the cost of workshops and related expenses was suspended indefinitely. Additionally, due to the social distancing measures adopted which prohibited large group gatherings including trainings and workshops, the remaining 4 Youth Focused Racial Equity workshop sessions were canceled.

To date the DOE grant funding has not been released to BCPS, and as a result, CSC has not been reimbursed for the fees related to the youth workshop held in March. To resolve this issue, the staff is requesting approval to use \$12,074 of available funds in the strategic planning budget to cover these expenses. If the funding is released to BCPS, CSC will be reimbursed.

**Recommended Action:** Approve Accounting Adjustments for Revenue and Related Expenditures for the Youth REI Workshop.



**Service Goal** 2.2 Children live in financially stable environments, free from

hunger.

**Objective:** 2.2.1 Promote efforts to increase economic self-sufficiency and

food security for families.

**Action:** Approve Non-renewal of Out-of-School-Time Food Boxes

Distribution Contract with SOREF JCC

**Budget Impact:** \$54,608 to Return to Unallocated within Goal 2.2 for FY20/21.

**Background:** The CSC has funded a version of the Out-of-School-Time Food Box program since the summer of 2009. Over the years, the program has been managed by different agencies, including LifeNet 4 Families and SOREF. In addition to food boxes containing a wide array of healthy nutritional items, families received information on healthy and safe eating habits, the CSC's Family Resource Guide and more.

In January 2020, SOREF JCC and the CSC signed a Food Boxes for Families contract whereby the provider would prepare and manage the overall distribution of 1,525 food boxes at times during out of school time, with a portion of the allocated funds (\$20,000) to be made available to Harvest Drive for their family meal non-perishable bags.

**Current Status:** At the May Budget Retreat, renewal of this contract was deferred pending the results of the summer food box distribution. The COVID pandemic upended much of the out of school food distribution plan. Luckily, Harvest Drive was able to redesign their model to provide for direct distribution of bags to families on a biweekly basis. Unfortunately, due to the redeployment of space and social distancing requirements SOREF was unable to provide boxes to families, per the agreement, substituting instead a one-time bulk distribution to agencies who provide hunger relief services. This led to substantial underutilization of the contract. Because other models exist that can more effectively serve families in need, staff recommends not-renewing the contract with SOREF and reallocating funds to other hunger relief efforts as they may arise.

**Recommended Action:** Approve Non-renewal of Out of School Time Food Boxes Distribution Contract with SOREF JCC



**System Goal** SYS 2.1 Educate the public about the availability of community resources

and advocacy efforts on behalf of children and families.

**Objective:** SYS 2.1.2 Educate Broward's taxpayers about issues, resources and

services available for Broward's children and families using the full

spectrum of media and community outreach tools to improve community's

awareness of available resources.

**Action:** Approve Public Awareness Media and Collateral Purchase Plan

**Budget Impact:** \$ 350,000 of \$ \$757,300 Available in Miscellaneous Vendors in SYS Goal

2.1.2 for FY 20/21.

**Background:** Over the years, CSC staff has made every effort to educate the community about resources available through CSC funding and about the work and worth of the organization by using the full spectrum of media, as well as organizing and/or participating in hundreds of community events each year. This work is done with the understanding that we live in a diverse community that accesses and utilizes information in many different ways.

**Current Status:** At the May Budget Retreat, the Council approved an overall budget of \$350,000 to be spent on mainstream and niche media, to support a variety of CSC-led public awareness campaigns as well as to promote CSC funded services. Staff and M Network continually review and assess the effectiveness of our agency's media strategy and evaluate media partners and vendors according to the varied audiences and events we engage with. We recommend the following vendors and budget allocations for FY 20/21 as outlined below.

**Recommended Action:** Approve Public Awareness Media and Collateral Purchase Plan



Actualidad Media Group, WMYM-AM	Radio PSA's; interviews; events; Spanish	\$8,000.00
A Graphic Difference / Image 360	Signage; banners; tabletops, CSC displays	\$5,000.00
AcheiUSA - Brazilian media	Print/on-line Portuguese publication/radio	\$2,000.00
Aldea Educativa - Beyond Language	On-line; bilingual Eng./Spanish	\$2,000.00
Autism & The Parents Notebook	Print for parents with children with special needs	\$5,000.00
Bilmor With Advertising Specialties	Collaterals, Totes, Coloring Books	\$8,000.00
Broward Family Life Magazine	Print Ads; Blog; Dedicated E-blasts; Camp Fairs	\$13,000.00
Caribbean Connection Enterprises	Radio PSA's: Interviews: English Caribbean	\$3,000.00
Caribbean National Weekly	Print; Caribbean American audience	\$2,000.00
Corporate Graffiti	Marketing collateral materials for community events	\$12,000.00
COX Radio Miami	Urban Radio PSA; Web Ads; 2 events	\$10,000.00
DSK WAVS/Shrewbread	Jamaican radio show and publication	\$1,000.00
Entercom	Talk radio, Sports, Community events	\$6,000.00
enUSA	Print; Spanish monthly	\$2,700.00
Facebook/Twitter/Digital	Boosting Social Media	\$3,000.00
Fort Lauderdale Family	Family print/on-line magazine	\$3,000.00
Four Winds Production/La Familia	On-line Quarterly Family Issues Magazine Spanish	\$1,200.00
Friends of WLRN-FM	Public Radio PSA's (4 campaigns)	\$20,000.00
Global Solution Agency/Koze Fanm	Radio PSA's; Interviews, events, Creole	\$15,000.00
Hamberger, Marybeth	Annual Report Photography	\$1,000.00
Global Business Talk Show	Creole/English Speaking Caribbean WAVS	\$1,000.00
iHeart Radio - Urban Radio PSA's (3 Ca	mpaigns); Web Ads; 2 live personality events	\$12,000.00
IslandTV	Creole and English speaking Caribbean Audiences	\$15,000.00
MIA Media Group - Bi-Monthly "Society"	Tribune Insert/Black Owned Media/Monthly Editorial	\$3,600.00
Mt. Olive Development Corp.	Collateral (totes, t-shirts) Broward AWARE events	\$2,500.00
Munchkin Fun	On-line event resource/publisher of FRG articles	\$3,200.00
OUTFRONT Media LLC.	Billboards; 6 locations, one campaign	\$15,000.00
Paramount Broadcasting	TV Future First Rebroadcast Creole	\$15,000.00
Radio Caracol Broadcasting, Inc.	Radio PSA's; Production; Spanish	\$3,000.00
Riddims Market, Inc	Radio PSA's: Interviews: English Caribbean	\$3,000.00
ShineOn So. Florida	Online/web presence/urban markets	\$2,000.00
SO Florida Caribbean News	On-line Publications-Web ads; editorials; PR	\$1,500.00
South FL Times	Weekly Print, on-line	\$5,000.00
Sports & Activities Directory - Quarterly p	orint and on-line; targeted Parkland & Coral Springs;	Davie &
Cooper City; Weston & Plantation		\$10,000.00
Telemundo	Spanish Language TV	\$20,000.00
The Ounce of Prevention	Child Abuse Prevention Pinwheels/Pins	\$300.00
Westside Gazette	Print; Weekly; Central Broward African American	\$15,000.00
WFOR CBS on-line - PSA's (4 Campaign	ns). Production, Distribution, CBS Magazine Print	\$35,000.00
WPLG (Ch 10)	TV PSA's. 3 Campaigns,	\$30,000.00
	SA's (4 Campaigns), Production, Distribution, Digital	
20th Anniversary		\$20,000.00
Total		\$350,000.00



#### For Council Meeting September 24, 2020

Issue: Budget Amendments & Interim Financial Statements for Period Ending

August 31, 2020

Action: Approve Budget Amendments and Interim Financial Statements for Period

Ending August 31, 2020

**Budget Impact:** None

**Background:** The Budget Amendments and Interim Financial Statements through August 31, 2020 are attached for your review and approval. While the statements are through the period end, they only include expenditures for program services provided through July 2020 since programmatic billing runs a month behind. However, the administrative costs are presented through the end of August.

**Current Status:** A summary of the major financial highlights of the period includes:

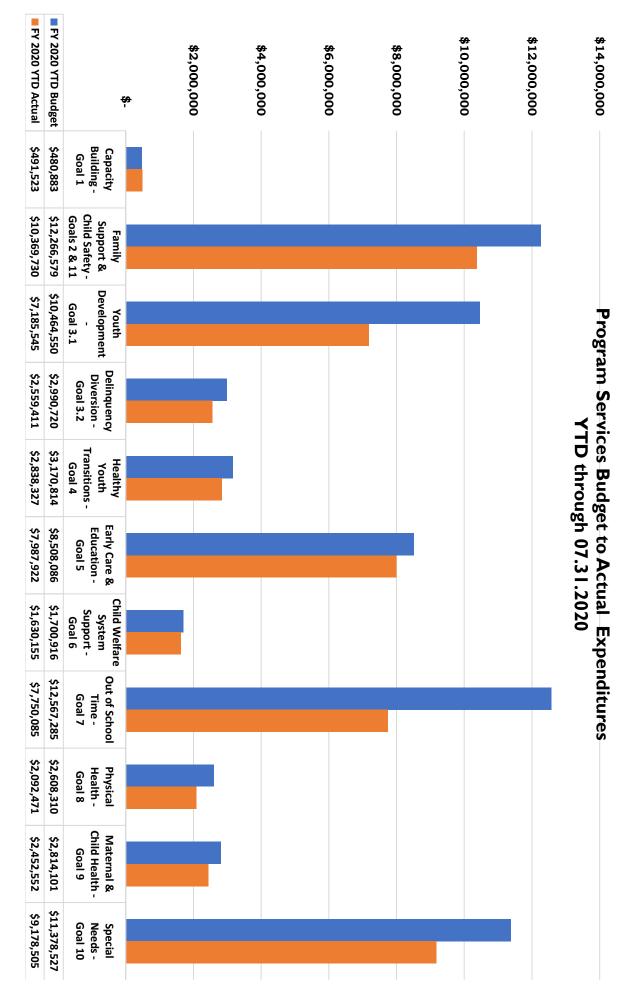
- ◆ As of August 2020, CSC has collected \$93.1 M in tax revenue receipts, which is approximately 99.63% of the \$93.4M annual tax revenue budget. This is most likely the majority that we expect to receive for the fiscal year. Small amounts allocated to this fiscal year may continue to be received and will be accounted for as it is collected. Interest received from investments year to date is \$944,809.60, which greatly exceeds the budgeted amount. The investment with Florida Palm continues to do well, and accounts for 69% or \$647,800.35 of the year to date earnings on investments.
- Included in the Deferred Revenue amount on the Balance Sheet is the first disbursement of \$848,167 from the three-year commitment of \$2,977,077 from the Deluca Foundation for Tier Two programs of the PYD RFP. The revenue will be recognized as the expenditures are incurred. It is expected that \$96,787 of this first disbursement amount will be spent in FY19/20 and the remainder in FY 20/21.
- ◆ The Program Goals report, (starting on page 6) covers services through July. During these uncertain times, some programs and providers were able to adapt to the changing service delivery environment easier than others. For those having difficulty, staff is reaching out and providing technical assistance for providing services and properly billing for them. Ideal utilization percentages are presented to give an idea of where things would be given "normal" times. Additionally, the ideal percentages are adjusted for school-based programs and reflect historic utilization by unit type. Any technical assistance or corrective action that may be required is indicated in the comments column.



◆ The graph on the next page highlights the Program Services Budget to Actual Expenditures through July. The current pandemic continues to impact service delivery. Adjustments to the scope of the contracts to facilitate alternate methods of providing services, as well as Provider requiring technical assistance with billing caused delays in the submission of invoices. There are large variances in most goal areas, and particularly in the Youth Development and Out of School Time goals.

**Recommended Action:** Approve Budget Amendments and Interim Financial Statements for Period Ending August 31, 2020.







# **BUDGET AMENDMENTS**For Period Ended August 31, 2020

Submitted to Council Meeting September 24, 2020



#### Children's Services Council of Broward County Budget Amendments for period ended August 31, 2020

Description	Beginning Budget Annualized		Total mendments	Ending Budget Annualized	Comments
Description  Budget Amendments reflected in the financial statements:  Revenues:	Annualized	A	menaments	Annualized	Comments
Grade Level Reading Campaign, Goal 5.1.3	\$ 751,302.00	\$	4,712.00	\$ 756,014.00	Funding for Coundown to Kindergarten & Broward Reads for the record - CA 8/27/2020.
Maximizing Out of School Time: Elementary (MOST, Goal 7.1.2	\$ 14,658,389.00	\$	142,027.00	\$ 14,800,416.00	Funding for Back to School Extravaganza - CA 8/27/2020.
Leadership/Resources/Community Strategic Plan, Sys Goal 1.2.1	\$ 205,100.00	\$	(41,200.00)	\$ 163,900.00	Funding decrease for REI - DOH - CA 8/27/2020.
Service Goals:					
Maximizing Out of School Time: Elementary (MOST), Goal 7.1.2	\$ 14,800,416.00	\$	109,939.00	\$ 14,910,355.00	Additional funding for Learning PODS programs - CA 8/27/2020.
Summer Only Programs SN - MOST, Goal 10.1.1	\$ 10,186,983.00	\$	157,770.00	\$ 10,344,753.00	Additional funding for Learning PODS programs - CA 8/27/2020.
SN Parent Training, Goal 10.1.5	\$ 33,700.00	\$	(33,700.00)	\$ -	Moved to System Goal 2.1.4 to align communication for SN population.
System Goals:					
Improve Provider Reporting, Goal 1.2.2	\$ 350,971.00	\$	(35,535.00)	\$ 315,436.00	Moved to System Goal 2.1.4 to align communication for SN population.
Public Communication - SN Population, Goal 2.1.4	\$ -	\$	69,235.00	\$ 69,235.00	Moved from Goal 10.1.5 & System Goal 2.1.4
Unallocated - COVID Hunger Goal 2.2.1	\$ 293,281.00	\$	(267,709.00)	\$ 25,572.00	Reallocated to Goals 7.1.2 and 10.1.1 for Learning PODS.



# INTERIM FINANCIAL STATEMENTS For The Eleven Month Period Ended August 31, 2020

Submitted to Council Meeting September 24, 2020



## Children's Services Council of Broward County Table of Contents August 31, 2020

	Page
Balance Sheet	2
Statement of Revenues, Expenditures and Changes in Fund Balance	3
Budget to Actual (Budgetary Basis) - Annualized Fiscal Year End	4-5
Contracted Programs Goals  Budget to Actual - Monthly	6-13
Notes to the Financial Statements.	14



### Children's Services Council of Broward County Balance Sheet August 31, 2020

	General Fund ugust 31, 2020	Prior Year General Fund August 31, 2019	
ASSETS			
Current Assets:			
Cash	\$ 4,309,088.61	\$ 3,558,803.68	
Investments (Note 3)	59,669,600.75	36,357,087.89	
Accounts & Interest Receivable	19,654.00	13,944.52	
Due from Other Governments	113,931.40	37,262.02	
Prepaid Expenses	114,513.30	126,339.36	
Total Current Assets	\$ 64,226,788.06	\$ 40,093,437.47	
LIABILITIES and FUND EQUITY			
Liabilities:			
Accounts Payable	4,027,521.43	2,286,455.34	
Salaries & Wages Payable	421,450.93	300,429.30	
Deferred Revenue	 848,879.00	-	
Total Liabilities	 5,297,851.36	2,586,884.64	
Fund Equity:			
Assigned for Encumbrances and Contracts FY 20 (Note #4)	31,769,397.06	22,275,625.43	
Assigned for Administration FY 20 (Note #5)	2,172,848.75	919,828.37	
Committed for Building Fund (Note #12)	3,000,000.00	-	
Unassigned Fund Balance: Minimum Fund Balance	10,125,617.70	8,942,060.90	
Unassigned Fund Balance (Note #9)	 11,861,073.19	 5,369,038.13	
Total Fund Equity	 58,928,936.70	37,506,552.83	
Total Liabilities and Fund Equity	\$ 64,226,788.06	\$ 40,093,437.47	



#### Children's Services Council of Broward County Statement of Revenues, Expenditures and Changes in Fund Balance For October 2019 through August 2020

#### **General Fund**

	August 2020 Actual			FY 2020 YTD Actual	FY 2019 Prior YTD Actual (GF)	
Revenues:						
Ad Valorem Taxes	\$	37,485.74	\$	93,109,027.32	\$	88,046,406.75
Interest on Investments		445,266.64		944,809.60		1,337,977.76
Federal through State		-		298,416.71		132,698.59
Local Foundation(s)/Grant		-		858,990.12		968,239.76
Local Collab. Events & Resources		136,442.00		312,008.13		327,357.00
Training	-	20.00		9,180.00		20,090.00
Total Revenue	-	619,214.38		95,532,431.88		90,832,769.86
Expenditures:						
Contracted Programs:						
Total Program Services/Support		658,736.73		61,506,622.07		65,884,471.60
Total General Administration		273,181.15		3,069,083.57		2,764,044.33
Total Non-Operating		-		3,518,995.35		2,875,491.75
Total Capital Outlay		9,000.00		138,913.87		232,631.06
Total Expenditures		940,917.88		68,233,614.86		71,756,638.74
Excess of Revenues over Expenditures	\$	(321,703.50)	:	27,298,817.02		19,076,131.12
Beginning Fund Balance				25,075,386.32		18,430,421.71
Ending Fund Balance			\$	52,374,203.34	\$	37,506,552.83

Notes to the Financial Statements are an integral part of this statement



#### Children's Services Council of Broward County Budget to Actual (Budgetary Basis) Annualized - Fiscal Year Ended September 30, 2020

II ounty Our Children	FY 2020 Annual Budget	FY 2020 YTD Actual	FY 2020 Encumbrances	Annualized Encumbrances & Actual Exp.	Budget to Actual Variance	% of Actual Exp. of Budget
Revenues:						
Local Sources:						
Ad Valorem Taxes	\$ 93,454,682.00	\$ 93,109,027.32	\$ -	\$ 93,109,027.32	\$ (345,654.68)	99.63%
Interest on Investments	200,000.00	944,809.60	-	944,809.60	744,809.60	472.40%
Federal Through State	156,000.00	298,416.71	-	298,416.71	142,416.71	191.29%
Local Foundation(s)/Grant(s)	961,588.00	858,990.12	-	858,990.12	(102,597.88)	89.33%
Local Collab. Events & Resources	355,454.00	312,008.13	-	312,008.13	(43,445.87)	87.78%
Training	10,000.00	9,180.00	-	9,180.00	(820.00)	91.80%
Fund Balance	7,792,662.00	-	-	-	-	0.00%
Total Revenue	102,930,386.00	95,532,431.88	-	95,532,431.88	394,707.88	92.81%
Expenditures:						
Program Services:						
Direct Programs	87,309,052.00	55,845,479.73	28,932,786.55	84,778,266.28	2,530,785.72	97.10%
Monitoring	68,000.00	47,715.50	-	47,715.50	20,284.50	70.17%
Outcome Materials	20,040.00	20,030.38	-	20,030.38	9.62	99.95%
Total Program Services	87,397,092.00	55,913,225.61	28,932,786.55	84,846,012.16	2,551,079.84	97.08%
Program Support:						
Employee Salaries (Note #10)	4,606,391.00	4,045,339.44	-	4,045,339.44	561,051.56	87.82%
Employee Benefits (Note #10)	2,125,969.00	1,437,598.83	-	1,437,598.83	688,370.17	67.62%
Consulting	15,149.00	9,698.96	4,500.00	14,198.96	950.04	93.73%
Travel (Note #10)	44,866.00	11,310.71	-	11,310.71	33,555.29	25.21%
Software Maintenance	30,763.00	24,154.73	3,445.00	27,599.73	3,163.27	89.72%
Telephone	25,000.00	12,304.65	1,412.85	13,717.50	11,282.50	54.87%
Postage	3,000.00	1,918.11	786.14	2,704.25	295.75	90.14%
Advertising/Printing/Other	75,536.00	39,151.52	24,696.11	63,847.63	11,688.37	84.53%
Material and Supplies	7,770.00	1,016.95	650.31	1,667.26	6,102.74	21.46%
Dues and Fees	40,880.00	10,902.56	-	10,902.56	29,977.44	26.67%
Total Program Support	6,975,324.00	5,593,396.46	35,490.41	5,628,886.87	1,346,437.13	80.70%
Total Program Services/Support	94,372,416.00	61,506,622.07	28,968,276.96	90,474,899.03	3,897,516.97	95.87%



#### Children's Services Council of Broward County Budget to Actual (Budgetary Basis) Annualized - Fiscal Year Ended September 30, 2020

unty our Children	FY 2020 Annual Budget	FY 2020 YTD Actual	FY 2020 Encumbrances	Annualized Encumbrances & Actual Exp.	Budget to Actual Variance	% of Actual Exp. of Budget
General Administration:						
Employee Salaries	1,982,386.00	1,745,971.83	-	1,745,971.83	236,414.17	88.07%
Employee Benefits	1,076,231.00	668,856.28	-	668,856.28	407,374.72	62.15%
Legal Fees	40,000.00	24,568.00	15,432.00	40,000.00	-	100.00%
Auditors	35,000.00	34,400.00	600.00	35,000.00	-	100.00%
Other Consultants	66,900.00	16,687.00	34,283.00	50,970.00	15,930.00	76.19%
Insurance	57,298.00	52,448.22	-	52,448.22	4,849.78	91.54%
Telecommunications	34,496.00	22,578.97	7,698.92	30,277.89	4,218.11	87.77%
Internet	28,504.00	26,441.69	1,911.24	28,352.93	151.07	99.47%
Rental - Equipment	43,474.00	16,816.20	3,007.80	19,824.00	23,650.00	45.60%
Building Operations (Note # 7)						
Facilities Management	231,060.00	190,353.23	37,118.50	227,471.73	3,588.27	98.45%
Utilities	74,675.00	48,788.02	21,933.29	70,721.31	3,953.69	94.71%
Other	120,261.00	9,064.49	8,484.28	17,548.77	102,712.23	14.59%
Software/Repair Maint	150,324.00	51,822.08	15,687.26	67,509.34	82,814.66	44.91%
Equipment Repairs & Maintenance	50,972.00	16,035.75	8,100.69	24,136.44	26,835.56	47.35%
Travel	35,000.00	3,745.97	-	3,745.97	31,254.03	10.70%
Postage	8,000.00	3,289.06	2,976.59	6,265.65	1,734.35	78.32%
Advertising	10,670.00	-	7,500.00	7,500.00	3,170.00	70.29%
Printing	12,000.00	5,574.75	5,111.25	10,686.00	1,314.00	89.05%
Other Purchased Svc	120,533.00	94,180.00	21,951.74	116,131.74	4,401.26	96.35%
Materials and Supplies	51,945.00	28,106.36	16,036.91	44,143.27	7,801.73	84.98%
Dues and Fees	42,735.00	9,355.67	2,015.00	11,370.67	31,364.33	26.61%
Total General Administration	4,272,464.00	3,069,083.57	209,848.47	3,278,932.04	993,531.96	76.75%
Non-Operating						
Comm. Redevelop Agency (Note #11)	3,273,777.00	2,904,369.01	-	2,904,369.01	369,407.99	88.72%
Property Appraiser Fees	618,290.00	614,626.34	-	614,626.34	3,663.66	99.41%
Total Non-Operating	3,892,067.00	3,518,995.35	-	3,518,995.35	373,071.65	90.41%
Capital Outlay:						
Land Improvements.	1,514.00	1,514.00	_	1,514.00	_	100.00%
Computer Equip/Software	318,697.00	109,220.11	23,148.67	132,368.78	186,328.22	41.53%
Furniture/ Equipment	50,000.00	28,179.76	21,549.24	49,729.00	271.00	99.46%
Improvements Other than bldg.	23,228.00	-	23,228.00	23,228.00	-	100.00%
Total Capital Outlay	393,439.00	138,913.87	67,925.91	206,839.78	186,599.22	52.57%
Total Expenditures	102,930,386.00	68,233,614.86	29,246,051.34	97,479,666.20	5,450,719.80	94.70%



		Program Invoice -	Prior Month	Fiscal Year 20	19-2020			_	
Goal #s	s Goals:	July Budget	July Actual	Annualized Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Jul Co	omments
					•		<b>g</b>		
	Service Goals:								
1.1-1	Training/Tech Assistance								
	Trainers	9,950.00	9,950.00	83,027.00	60,136.05	22,890.95	72.43%		
	Unallocated		-	20,573.00	-	20,573.00	0.00%		
	Total Training/Tech Assist	9,950.00	9,950.00	103,600.00	60,136.05	43,463.95	58.05%		
.1-2	Support Organization/Program Quality								
	Capacity	10,350.00	10,350.00	196,450.00	124,259.26	72,190.74	63.25%		
	Leadership Initiatives	-	-	27,432.00	19,432.00	8,000.00	70.84%		
	Unallocated	-	-	26,118.00	-	26,118.00	0.00%		
	Total Support/Prog. Quality	10,350.00	10,350.00	250,000.00	143,691.26	106,308.74	57.48%		
1-3	Fiscal Support Fees		· · · · · · · · · · · · · · · · · · ·	,	,	,			
	Comm Based Connection FS Alex Rebb-Fam St	1,189.00	_	14,273.00	10,704.69	3,568.31	75.00%	83.33%	
	Comm Based Connection FS Alex Rebb-LT	975.00	893.91	10,727.00	8,938.50	1,788.50	83.33%	83.33%	
	Comm Reconstruction Housing FS Alex Rebb-YF	3.0.00	0,0.51	3,981.00	-	3,981.00	0.00%		ug/Sept. PYD RFP
	Our Children Our Future FS Alex Rebb- Yth Force	_		1,565.00	_	1,565.00	0.00%		ug/Sept. PYD RFP
		370.00	370.08						ug/ Sept. FID KFF
	Ctr for Hearing FS KIDS-Fam St		•	4,441.00	3,700.80	740.20	83.33%	83.33%	
	Ctr for Hearing FS KIDS-Yth Force	594.00	594.18	6,536.00	5,941.80	594.20	90.91%	90.91%	
	Ctr for Hearing FS KIDS-MOST SN	617.00	617.67	7,412.00	6,176.70	1,235.30	83.33%	83.33%	
	Ctr for Hearing FS KIDS-STEP	601.00	601.00	6,611.00	6,010.00	601.00	90.91%	90.91%	
	S FL Hunger Breakspot - FS Meals on Wheels	971.00	-	9,316.00	6,400.44	2,915.56	68.70%	83.33%	
	S FL Hunger Pantry - FS Meals on Wheels	766.00	1,174.05	7,789.00	6,490.80	1,298.20	83.33%	83.33%	
	Men2Boys FS FLITE - Learning Together	1,533.00	1,529.40	15,294.00	15,294.00	-	100.00%	100.00%	
	HOMES - FS KIDS-HTY	594.00	593.92	7,127.00	5,939.20	1,187.80	83.33%	83.33%	
	New Mirawood FS KIDS- MOST	1,609.00	-	19,316.00	14,487.03	4,828.97	75.00%	83.33%	
	Unallocated	-	-	54,003.00	-	54,003.00	0.00%	To	be used as needed.
	Total Fiscal Support Fees	9,819.00	6,374.21	168,391.00	90,083.96	78,307.04	53.50%		
1-4	Volunteers		· · · · · · · · · · · · · · · · · · ·	,	,	,			
	Volunteer Broward	20,524.00	18,979.18	246,297.00	197,611.74	48,685.26	80.23%	83.33%	
	Total Volunteers	20,524.00	18,979.18	246,297.00	197,611.74	48,685.26	80.23%		
1	Total Agency Capacity Bldg.	50,643.00	45,653.39	768,288.00	491,523.01	276,764.99	63.98%		
			-,	, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,	,			
							38.87%	83 33% Pe	ending 2 invoices. TA provided.
	Advocacy Network on Disabilities	16 983 00	_ i	213.818.00	83 120 47				Situling 2 invoices. In provided.
	Advocacy Network on Disabilities	16,983.00	- 60 860 63	213,818.00	83,120.47	130,697.53			
	ARC, INC - PAT	54,340.00	- 60,860.63	658,218.00	498,990.56	159,227.44	75.81%	83.33%	
	ARC, INC - PAT Boys & Girls Club	54,340.00 49,563.00	į	658,218.00 446,077.00	498,990.56 309,196.54	159,227.44 136,880.46	75.81% 69.31%	83.33% 77.78%	A monda a
	ARC, INC - PAT Boys & Girls Club Broward Behavioral Health Coalition (BYRC match)	54,340.00 49,563.00 3,333.00	- 60,860.63 653.00	658,218.00 446,077.00 40,000.00	498,990.56 309,196.54 21,830.30	159,227.44 136,880.46 18,169.70	75.81% 69.31% 54.58%	83.33% 77.78% 83.33% TA	-
	ARC, INC - PAT Boys & Girls Club Broward Behavioral Health Coalition (BYRC match) Broward Children's Center	54,340.00 49,563.00 3,333.00 12,743.00	653.00 -	658,218.00 446,077.00 40,000.00 149,930.00	498,990.56 309,196.54 21,830.30 75,122.90	159,227.44 136,880.46 18,169.70 74,807.10	75.81% 69.31% 54.58% 50.11%	83.33% 77.78% 83.33% TA 83.33% Pe	A provided. ending July invoice. COVID-19 impacted services.
	ARC, INC - PAT Boys & Girls Club Broward Behavioral Health Coalition (BYRC match) Broward Children's Center Center for Hear/FS KIDS	54,340.00 49,563.00 3,333.00 12,743.00 13,968.00	653.00 - 13,267.44	658,218.00 446,077.00 40,000.00 149,930.00 167,742.00	498,990.56 309,196.54 21,830.30 75,122.90 134,242.28	159,227.44 136,880.46 18,169.70 74,807.10 33,499.72	75.81% 69.31% 54.58% 50.11% 80.03%	83.33% 77.78% 83.33% TA 83.33% Pe 83.33%	-
	ARC, INC - PAT Boys & Girls Club Broward Behavioral Health Coalition (BYRC match) Broward Children's Center Center for Hear/FS KIDS Children's Harbor	54,340.00 49,563.00 3,333.00 12,743.00 13,968.00 45,175.00	653.00 -	658,218.00 446,077.00 40,000.00 149,930.00 167,742.00 550,121.00	498,990.56 309,196.54 21,830.30 75,122.90 134,242.28 464,710.91	159,227.44 136,880.46 18,169.70 74,807.10 33,499.72 85,410.09	75.81% 69.31% 54.58% 50.11% 80.03% 84.47%	83.33% 77.78% 83.33% TA 83.33% Pe 83.33% 83.33%	ending July invoice. COVID-19 impacted services.
	ARC, INC - PAT Boys & Girls Club Broward Behavioral Health Coalition (BYRC match) Broward Children's Center Center for Hear/FS KIDS	54,340.00 49,563.00 3,333.00 12,743.00 13,968.00	653.00 - 13,267.44	658,218.00 446,077.00 40,000.00 149,930.00 167,742.00	498,990.56 309,196.54 21,830.30 75,122.90 134,242.28	159,227.44 136,880.46 18,169.70 74,807.10 33,499.72 85,410.09 100,862.92	75.81% 69.31% 54.58% 50.11% 80.03% 84.47% 65.30%	83.33% 77.78% 83.33% TA 83.33% Pe 83.33% 83.33% Pe	ending July invoice. COVID-19 impacted services.
	ARC, INC - PAT Boys & Girls Club Broward Behavioral Health Coalition (BYRC match) Broward Children's Center Center for Hear/FS KIDS Children's Harbor	54,340.00 49,563.00 3,333.00 12,743.00 13,968.00 45,175.00	653.00 - 13,267.44 43,737.47	658,218.00 446,077.00 40,000.00 149,930.00 167,742.00 550,121.00	498,990.56 309,196.54 21,830.30 75,122.90 134,242.28 464,710.91	159,227.44 136,880.46 18,169.70 74,807.10 33,499.72 85,410.09	75.81% 69.31% 54.58% 50.11% 80.03% 84.47%	83.33% 77.78% 83.33% TA 83.33% Pe 83.33% 83.33% Pe	ending July invoice. COVID-19 impacted services.
	ARC, INC - PAT Boys & Girls Club Broward Behavioral Health Coalition (BYRC match) Broward Children's Center Center for Hear/FS KIDS Children's Harbor Comm Based Connections/ FS Alex Rebb	54,340.00 49,563.00 3,333.00 12,743.00 13,968.00 45,175.00 23,892.00	653.00 - 13,267.44 43,737.47	658,218.00 446,077.00 40,000.00 149,930.00 167,742.00 550,121.00 290,711.00	498,990.56 309,196.54 21,830.30 75,122.90 134,242.28 464,710.91 189,848.08	159,227.44 136,880.46 18,169.70 74,807.10 33,499.72 85,410.09 100,862.92	75.81% 69.31% 54.58% 50.11% 80.03% 84.47% 65.30%	83.33% 77.78% 83.33% TA 83.33% Pe 83.33% 83.33% Pe 83.33% Pe	ending July invoice. COVID-19 impacted services.
	ARC, INC - PAT Boys & Girls Club Broward Behavioral Health Coalition (BYRC match) Broward Children's Center Center for Hear/FS KIDS Children's Harbor Comm Based Connections/ FS Alex Rebb Family Central - Nurturing	54,340.00 49,563.00 3,333.00 12,743.00 13,968.00 45,175.00 23,892.00 39,135.00	653.00 - 13,267.44 43,737.47 -	658,218.00 446,077.00 40,000.00 149,930.00 167,742.00 550,121.00 290,711.00 475,491.00	498,990.56 309,196.54 21,830.30 75,122.90 134,242.28 464,710.91 189,848.08 253,039.22	159,227.44 136,880.46 18,169.70 74,807.10 33,499.72 85,410.09 100,862.92 222,451.78	75.81% 69.31% 54.58% 50.11% 80.03% 84.47% 65.30% 53.22%	83.33% 77.78% 83.33% TA 83.33% Pe 83.33% 83.33% Pe 83.33% Pe	ending July invoice. COVID-19 impacted services. ending July invoice. COVID-19 impacted services. ending 3 invoices. TA provided
	ARC, INC - PAT Boys & Girls Club Broward Behavioral Health Coalition (BYRC match) Broward Children's Center Center for Hear/FS KIDS Children's Harbor Comm Based Connections/ FS Alex Rebb Family Central - Nurturing Father Flanagan's Boys Town	54,340.00 49,563.00 3,333.00 12,743.00 13,968.00 45,175.00 23,892.00 39,135.00 29,423.00 71,609.00	653.00 - 13,267.44 43,737.47 - - 31,361.08 73,999.34	658,218.00 446,077.00 40,000.00 149,930.00 167,742.00 550,121.00 290,711.00 475,491.00 347,099.00	498,990.56 309,196.54 21,830.30 75,122.90 134,242.28 464,710.91 189,848.08 253,039.22 225,555.30 731,356.30	159,227.44 136,880.46 18,169.70 74,807.10 33,499.72 85,410.09 100,862.92 222,451.78 121,543.70	75.81% 69.31% 54.58% 50.11% 80.03% 84.47% 65.30% 53.22% 64.98%	83.33% 77.78% 83.33% TA 83.33% Pe 83.33% 83.33% Pe 83.33% Pe 83.33% CG	ending July invoice. COVID-19 impacted services. ending July invoice. COVID-19 impacted services. ending 3 invoices. TA provided
	ARC, INC - PAT Boys & Girls Club Broward Behavioral Health Coalition (BYRC match) Broward Children's Center Center for Hear/FS KIDS Children's Harbor Comm Based Connections/ FS Alex Rebb Family Central - Nurturing Father Flanagan's Boys Town Gulf Coast CC	54,340.00 49,563.00 3,333.00 12,743.00 13,968.00 45,175.00 23,892.00 39,135.00 29,423.00	653.00 - 13,267.44 43,737.47 - - 31,361.08	658,218.00 446,077.00 40,000.00 149,930.00 167,742.00 550,121.00 290,711.00 475,491.00 347,099.00 872,327.00 613,419.00	498,990.56 309,196.54 21,830.30 75,122.90 134,242.28 464,710.91 189,848.08 253,039.22 225,555.30 731,356.30 548,403.83	159,227.44 136,880.46 18,169.70 74,807.10 33,499.72 85,410.09 100,862.92 222,451.78 121,543.70 140,970.70	75.81% 69.31% 54.58% 50.11% 80.03% 84.47% 65.30% 53.22% 64.98% 83.84%	83.33% 77.78% 83.33% T/ 83.33% Pe 83.33% Pe 83.33% Pe 83.33% CO 83.33% CO	ending July invoice. COVID-19 impacted services. ending July invoice. COVID-19 impacted services. ending 3 invoices. TA provided
	ARC, INC - PAT Boys & Girls Club Broward Behavioral Health Coalition (BYRC match) Broward Children's Center Center for Hear/FS KIDS Children's Harbor Comm Based Connections/ FS Alex Rebb Family Central - Nurturing Father Flanagan's Boys Town Gulf Coast CC Henderson - MST Henderson - MST	54,340.00 49,563.00 3,333.00 12,743.00 13,968.00 45,175.00 23,892.00 39,135.00 29,423.00 71,609.00 36,371.00	653.00 - 13,267.44 43,737.47 - 31,361.08 73,999.34 52,358.61	658,218.00 446,077.00 40,000.00 149,930.00 167,742.00 290,711.00 475,491.00 347,099.00 872,327.00 88,423.00	498,990.56 309,196.54 21,830.30 75,122.90 134,242.28 464,710.91 189,848.08 253,039.22 225,555.30 731,356.30 548,403.83 88,423.00	159,227.44 136,880.46 18,169.70 74,807.10 33,499.72 85,410.09 100,862.92 222,451.78 121,543.70 140,970.70 65,015.17	75.81% 69.31% 54.58% 50.11% 80.03% 84.47% 65.30% 53.22% 64.98% 83.84% 89.40% 100.00%	83.33% 77.78% 83.33% T/ 83.33% E 83.33% 83.33% Pe 83.33% Pe 83.33% C 83.33% C	ending July invoice. COVID-19 impacted services.  ending July invoice. COVID-19 impacted services.  ending 3 invoices. TA provided  OVID-19 impacted service delivery
	ARC, INC - PAT Boys & Girls Club Broward Behavioral Health Coalition (BYRC match) Broward Children's Center Center for Hear/FS KIDS Children's Harbor Comm Based Connections/ FS Alex Rebb Family Central - Nurturing Father Flanagan's Boys Town Gulf Coast CC Henderson - MST Henderson - MST Henderson - HOMEBUILDERS	54,340.00 49,563.00 3,333.00 12,743.00 13,968.00 45,175.00 23,892.00 39,135.00 29,423.00 71,609.00 36,371.00	653.00 - 13,267.44 43,737.47 - 31,361.08 73,999.34 52,358.61 -	658,218.00 446,077.00 40,000.00 149,930.00 167,742.00 550,121.00 290,711.00 475,491.00 347,099.00 872,327.00 613,419.00 88,423.00 543,716.00	498,990.56 309,196.54 21,830.30 75,122.90 134,242.28 464,710.91 189,848.08 253,039.22 225,555.30 731,356.30 548,403.83 88,423.00 249,204.68	159,227.44 136,880.46 18,169.70 74,807.10 33,499.72 85,410.09 100,862.92 222,451.78 121,543.70 140,970.70 65,015.17	75.81% 69.31% 54.58% 50.11% 80.03% 84.47% 65.30% 64.98% 83.84% 89.40% 100.00% 45.83%	83.33% 77.78% 83.33% Pc 83.33% 83.33% 83.33% Pc 83.33% Pc 83.33% Pc 83.33% Pc 83.33% Pc 83.33% Pc	ending July invoice. COVID-19 impacted services.  ending July invoice. COVID-19 impacted services.  ending 3 invoices. TA provided  OVID-19 impacted service delivery  ending July invoice. COVID-19 impacted services.
	ARC, INC - PAT Boys & Girls Club Broward Behavioral Health Coalition (BYRC match) Broward Children's Center Center for Hear/FS KIDS Children's Harbor Comm Based Connections/ FS Alex Rebb Family Central - Nurturing Father Flanagan's Boys Town Gulf Coast CC Henderson - MST Henderson - MST Henderson - HOMEBUILDERS Henderson - PPI	54,340.00 49,563.00 3,333.00 12,743.00 13,968.00 45,175.00 23,892.00 39,135.00 29,423.00 71,609.00 36,371.00	653.00 - 13,267.44 43,737.47 - 31,361.08 73,999.34 52,358.61	658,218.00 446,077.00 40,000.00 149,930.00 167,742.00 550,121.00 290,711.00 475,491.00 347,099.00 872,327.00 613,419.00 88,423.00 543,716.00 93,673.00	498,990.56 309,196.54 21,830.30 75,122.90 134,242.28 464,710.91 189,848.08 253,039.22 225,555.30 731,356.30 548,403.83 88,423.00 249,204.68 19,399.82	159,227.44 136,880.46 18,169.70 74,807.10 33,499.72 85,410.09 100,862.92 222,451.78 121,543.70 140,970.70 65,015.17 294,511.32 74,273.18	75.81% 69.31% 54.58% 50.11% 80.03% 84.47% 65.30% 53.22% 64.98% 83.84% 89.40% 100.00% 45.83% 20.71%	83.33% 77.78% 83.33% Pt 83.33% Pt 83	ending July invoice. COVID-19 impacted services.  ending July invoice. COVID-19 impacted services.  ending 3 invoices. TA provided  OVID-19 impacted service delivery  ending July invoice. COVID-19 impacted services.  ending July invoice. COVID-19 impacted services.
	ARC, INC - PAT Boys & Girls Club Broward Behavioral Health Coalition (BYRC match) Broward Children's Center Center for Hear/FS KIDS Children's Harbor Comm Based Connections/ FS Alex Rebb Family Central - Nurturing Father Flanagan's Boys Town Gulf Coast CC Henderson - MST Henderson - MST-AHCA Henderson - HOMEBUILDERS Henderson - PPI Hispanic Unity	54,340.00 49,563.00 3,333.00 12,743.00 13,968.00 45,175.00 23,892.00 39,135.00 29,423.00 71,609.00 36,371.00 	653.00 - 13,267.44 43,737.47 - - 31,361.08 73,999.34 52,358.61 - 525.00	658,218.00 446,077.00 40,000.00 149,930.00 167,742.00 550,121.00 290,711.00 475,491.00 347,099.00 872,327.00 613,419.00 88,423.00 543,716.00 93,673.00 488,309.00	498,990.56 309,196.54 21,830.30 75,122.90 134,242.28 464,710.91 189,848.08 253,039.22 225,555.30 731,356.30 548,403.83 88,423.00 249,204.68 19,399.82 226,783.30	159,227.44 136,880.46 18,169.70 74,807.10 33,499.72 85,410.09 100,862.92 222,451.78 121,543.70 140,970.70 65,015.17 294,511.32 74,273.18 261,525.70	75.81% 69.31% 54.58% 50.11% 80.03% 84.47% 65.30% 53.22% 64.98% 83.84% 89.40% 100.00% 45.83% 20.71% 46.44%	83.33% 77.78% 83.33% Pt 83.33% Pt 83.33% Pt 83.33% Pt 83.33% Pt 83.33% Pt 83.33% Pt 83.33% Pt 83.33% Pt	ending July invoice. COVID-19 impacted services.  ending July invoices. COVID-19 impacted services.  ending 3 invoices. TA provided  OVID-19 impacted service delivery  ending July invoice. COVID-19 impacted services.  ending July invoice. COVID-19 impacted services.  ending 2 invoices. TA provided.
	ARC, INC - PAT  Boys & Girls Club  Broward Behavioral Health Coalition (BYRC match)  Broward Children's Center  Center for Hear/FS KIDS  Children's Harbor  Comm Based Connections/ FS Alex Rebb  Family Central - Nurturing  Father Flanagan's Boys Town  Gulf Coast CC  Henderson - MST  Henderson - MST-AHCA  Henderson - PI  Hispanic Unity  HOPE - South Florida	54,340.00 49,563.00 3,333.00 12,743.00 13,968.00 45,175.00 23,892.00 39,135.00 29,423.00 71,609.00 36,371.00 - 45,309.00 10,185.00 40,692.00 6,714.00	653.00 - 13,267.44 43,737.47 - 31,361.08 73,999.34 52,358.61 - 525.00 - 5,991.65	658,218.00 446,077.00 40,000.00 149,930.00 167,742.00 550,121.00 290,711.00 475,491.00 347,099.00 872,327.00 613,419.00 88,423.00 543,716.00 93,673.00 488,309.00 47,000.00	498,990.56 309,196.54 21,830.30 75,122.90 134,242.28 464,710.91 189,848.08 253,039.22 225,555.30 731,356.30 548,403.83 88,423.00 249,204.68 19,399.82 226,783.30 33,182.42	159,227,44 136,880,46 18,169,70 74,807,10 33,499,72 85,410,09 100,862,92 222,451,78 121,543,70 140,970,70 65,015,17 294,511,32 74,273,18 261,525,70 13,817,58	75.81% 69.31% 54.58% 50.11% 80.03% 84.47% 65.30% 53.22% 64.98% 83.84% 89.40% 100.00% 45.83% 20.71% 46.44% 70.60%	83.33% 77.78% 83.33% T/ 83.33% P8 83.33% P8 83.33% P6 83.33% P0 83.33% P7 77.78% S1 83.33% P8 77.78% S1 83.33% P8	ending July invoice. COVID-19 impacted services.  ending July invoice. COVID-19 impacted services.  ending 3 invoices. TA provided  OVID-19 impacted service delivery  ending July invoice. COVID-19 impacted services.  ending July invoice. COVID-19 impacted services.  ending 2 invoices. TA provided.  ending 2 invoices. TA provided.  hort year contract - will be caught up at next invoice.
	ARC, INC - PAT Boys & Girls Club Broward Behavioral Health Coalition (BYRC match) Broward Children's Center Center for Hear/FS KIDS Children's Harbor Comm Based Connections/ FS Alex Rebb Family Central - Nurturing Father Flanagan's Boys Town Gulf Coast CC Henderson - MST Henderson - MST-AHCA Henderson - PPI Hispanic Unity HOPE - South Florida Jack and Jill	54,340.00 49,563.00 3,333.00 12,743.00 13,968.00 45,175.00 23,892.00 39,135.00 29,423.00 71,609.00 36,371.00 - 45,309.00 10,185.00 40,692.00 6,714.00 14,255.00	653.00 - 13,267.44 43,737.47 - 31,361.08 73,999.34 52,358.61 - 525.00 - 5,991.65 14,193.73	658,218.00 446,077.00 40,000.00 149,930.00 167,742.00 550,121.00 290,711.00 475,491.00 347,099.00 872,327.00 613,419.00 88,423.00 543,716.00 93,673.00 488,309.00 47,000.00 172,073.00	498,990.56 309,196.54 21,830.30 75,122.90 134,242.28 464,710.91 189,848.08 253,039.22 225,555.30 731,356.30 548,403.83 88,423.00 249,204.68 19,399.82 226,783.30 33,182.42 126,260.30	159,227.44 136,880.46 18,169.70 74,807.10 33,499.72 85,410.09 100,862.92 222,451.78 121,543.70 140,970.70 65,015.17 	75.81% 69.31% 54.58% 50.11% 80.03% 84.47% 65.30% 53.22% 64.98% 83.84% 89.40% 100.00% 45.83% 20.71% 46.44% 70.60% 73.38%	83.33% 77.78% 83.33% T/ 83.33% P/ 83.33% P/ 83.33% P/ 83.33% C/ 83.33% P/ 83.33% P/ 77.78% S/ 83.33% P/ 83.33%	ending July invoice. COVID-19 impacted services.  ending July invoices. COVID-19 impacted services.  ending 3 invoices. TA provided  OVID-19 impacted service delivery  ending July invoice. COVID-19 impacted services.  ending July invoice. COVID-19 impacted services.  ending 2 invoices. TA provided.
	ARC, INC - PAT Boys & Girls Club Broward Behavioral Health Coalition (BYRC match) Broward Children's Center Center for Hear/FS KIDS Children's Harbor Comm Based Connections/ FS Alex Rebb Family Central - Nurturing Father Flanagan's Boys Town Gulf Coast CC Henderson - MST Henderson - MST Henderson - HOMEBUILDERS Henderson - PPI Hispanic Unity HOPE - South Florida Jack and Jill JAFCO - MST	54,340.00 49,563.00 3,333.00 12,743.00 13,968.00 45,175.00 23,892.00 39,135.00 29,423.00 71,609.00 36,371.00 	653.00 - 13,267.44 43,737.47 - 31,361.08 73,999.34 52,358.61 - 525.00 - 5,991.65 14,193.73 73,035.87	658,218.00 446,077.00 40,000.00 149,930.00 167,742.00 290,711.00 475,491.00 347,099.00 872,327.00 613,419.00 93,673.00 488,309.00 47,000.00 172,073.00 590,715.00	498,990.56 309,196.54 21,830.30 75,122.90 134,242.28 464,710.91 189,848.08 253,039.22 225,555.30 731,356.30 548,403.83 88,423.00 249,204.68 19,399.82 226,783.30 33,182.42 126,260.30 474,536.26	159,227.44 136,880.46 18,169.70 74,807.10 33,499.72 85,410.09 100,862.92 222,451.78 121,543.70 140,970.70 65,015.17 294,511.32 74,273.18 261,525.70 13,817.58 45,812.70 116,178.74	75.81% 69.31% 54.58% 50.11% 80.03% 84.47% 65.30% 53.22% 64.98% 83.84% 89.40% 100.00% 45.83% 20.71% 46.44% 70.60% 73.38% 80.33%	83.33% 77.78% 83.33% T/ 83.33% E/ 83.33% P/ 83.33% P/ 83.33% P/ 83.33% P/ 83.33% P/ 77.78% S/ 83.33% P/ 83.33%	ending July invoice. COVID-19 impacted services.  ending July invoice. COVID-19 impacted services.  ending 3 invoices. TA provided  OVID-19 impacted service delivery  ending July invoice. COVID-19 impacted services.  ending July invoice. COVID-19 impacted services.  ending 2 invoices. TA provided.  ending 2 invoices. TA provided.  hort year contract - will be caught up at next invoice.
	ARC, INC - PAT Boys & Girls Club Broward Behavioral Health Coalition (BYRC match) Broward Children's Center Center for Hear/FS KIDS Children's Harbor Comm Based Connections/ FS Alex Rebb Family Central - Nurturing Father Flanagan's Boys Town Gulf Coast CC Henderson - MST Henderson - MST Henderson - HOMEBUILDERS Henderson - PPI Hispanic Unity HOPE - South Florida Jack and Jill JAFCO - MST Juliana Gerana & Associates.	54,340.00 49,563.00 3,333.00 12,743.00 13,968.00 45,175.00 23,892.00 39,135.00 29,423.00 71,609.00 36,371.00 	653.00 - 13,267.44 43,737.47 - 31,361.08 73,999.34 52,358.61 - 525.00 - 5,991.65 14,193.73 73,035.87 32,434.41	658,218.00 446,077.00 40,000.00 149,930.00 167,742.00 550,121.00 290,711.00 475,491.00 347,099.00 872,327.00 613,419.00 93,673.00 488,309.00 47,000.00 172,073.00 334,656.00	498,990.56 309,196.54 21,830.30 75,122.90 134,242.28 464,710.91 189,848.08 253,039.22 225,555.30 731,356.30 548,403.83 88,423.00 249,204.68 19,399.82 226,783.30 33,182.42 126,260.30 474,536.26 261,924.37	159,227.44 136,880.46 18,169.70 74,807.10 33,499.72 85,410.09 100,862.92 222,451.78 121,543.70 140,970.70 65,015.17 294,511.32 74,273.18 261,525.70 13,817.58 45,812.70 116,178.74 72,731.63	75.81% 69.31% 54.58% 50.11% 80.03% 84.47% 65.30% 53.22% 64.98% 89.40% 100.00% 45.83% 20.71% 46.44% 70.60% 73.38% 80.33% 78.27%	83.33% 77.78% 83.33% Pc 83.33% 83.33% Pc 83.33% Pc 83.33% Pc 83.33% Pc 83.33% Pc 77.78% St 83.33% Pc 83.33% Pc	ending July invoice. COVID-19 impacted services.  ending July invoices. COVID-19 impacted services.  ending 3 invoices. TA provided  OVID-19 impacted service delivery  ending July invoice. COVID-19 impacted services.  ending July invoices. TA provided.  ending 2 invoices. TA provided.  nort year contract - will be caught up at next invoice.  OVID-19 impacted service delivery
	ARC, INC - PAT Boys & Girls Club Broward Behavioral Health Coalition (BYRC match) Broward Children's Center Center for Hear/FS KIDS Children's Harbor Comm Based Connections/ FS Alex Rebb Family Central - Nurturing Father Flanagan's Boys Town Gulf Coast CC Henderson - MST Henderson - MST-AHCA Henderson - HOMEBUILDERS Henderson - PPI Hispanic Unity HOPE - South Florida Jack and Jill JAFCO - MST Juliana Gerana & Associates. KIDS in Distress, HOMEBUILDERS	54,340.00 49,563.00 3,333.00 12,743.00 13,968.00 45,175.00 23,892.00 39,135.00 29,423.00 71,609.00 36,371.00 	653.00 - 13,267.44 43,737.47 - 31,361.08 73,999.34 52,358.61 - 525.00 - 5,991.65 14,193.73 73,035.87	658,218.00 446,077.00 40,000.00 149,930.00 167,742.00 550,121.00 290,711.00 475,491.00 347,099.00 872,327.00 613,419.00 93,673.00 488,309.00 47,000.00 172,073.00 590,715.00 334,656.00 552,873.00	498,990.56 309,196.54 21,830.30 75,122.90 134,242.28 464,710.91 189,848.08 253,039.22 225,555.30 731,356.30 548,403.83 88,423.00 249,204.68 19,399.82 226,783.30 33,182.42 126,260.30 474,536.26 261,924.37 338,230.98	159,227.44 136,880.46 18,169.70 74,807.10 33,499.72 85,410.09 100,862.92 222,451.78 121,543.70 140,970.70 65,015.17	75.81% 69.31% 54.58% 50.11% 80.03% 84.47% 65.30% 53.22% 64.98% 89.40% 100.00% 45.83% 20.71% 46.44% 70.60% 73.38% 80.33% 78.27% 61.18%	83.33% 77.78% 83.33% Pe 83.33% Pe 83.33% Pe 83.33% Pe 83.33% Co 83.33% Pe 77.78% St 83.33% Pe 85.71% SI 83.33% Co 83.33% Pe 85.71% SI 83.33% Pe 83.33% Pe 83.33% Pe	ending July invoice. COVID-19 impacted services.  ending July invoices. COVID-19 impacted services.  ending 3 invoices. TA provided  OVID-19 impacted service delivery  ending July invoice. COVID-19 impacted services.  ending July invoices. TA provided.  ending 2 invoices. TA provided.  nort year contract - will be caught up at next invoice.  OVID-19 impacted service delivery  ending July invoice.
	ARC, INC - PAT Boys & Girls Club Broward Behavioral Health Coalition (BYRC match) Broward Children's Center Center for Hear/FS KIDS Children's Harbor Comm Based Connections/ FS Alex Rebb Family Central - Nurturing Father Flanagan's Boys Town Gulf Coast CC Henderson - MST Henderson - MST Henderson - HOMEBUILDERS Henderson - PPI Hispanic Unity HOPE - South Florida Jack and Jill JAFCO - MST Juliana Gerana & Associates.	54,340.00 49,563.00 3,333.00 12,743.00 13,968.00 45,175.00 23,892.00 39,135.00 29,423.00 71,609.00 36,371.00 	653.00 - 13,267.44 43,737.47 - 31,361.08 73,999.34 52,358.61 - 525.00 - 5,991.65 14,193.73 73,035.87 32,434.41	658,218.00 446,077.00 40,000.00 149,930.00 167,742.00 550,121.00 290,711.00 475,491.00 347,099.00 872,327.00 613,419.00 93,673.00 488,309.00 47,000.00 172,073.00 334,656.00	498,990.56 309,196.54 21,830.30 75,122.90 134,242.28 464,710.91 189,848.08 253,039.22 225,555.30 731,356.30 548,403.83 88,423.00 249,204.68 19,399.82 226,783.30 33,182.42 126,260.30 474,536.26 261,924.37	159,227.44 136,880.46 18,169.70 74,807.10 33,499.72 85,410.09 100,862.92 222,451.78 121,543.70 140,970.70 65,015.17 294,511.32 74,273.18 261,525.70 13,817.58 45,812.70 116,178.74 72,731.63	75.81% 69.31% 54.58% 50.11% 80.03% 84.47% 65.30% 53.22% 64.98% 89.40% 100.00% 45.83% 20.71% 46.44% 70.60% 73.38% 80.33% 78.27%	83.33% 77.78% 83.33% T/ 83.33% P/ 83.33% P/	ending July invoice. COVID-19 impacted services.  ending July invoices. COVID-19 impacted services.  ending 3 invoices. TA provided  OVID-19 impacted service delivery  ending July invoice. COVID-19 impacted services.  ending July invoices. TA provided.  ending 2 invoices. TA provided.  nort year contract - will be caught up at next invoice.  OVID-19 impacted service delivery  ending July invoice.  ending July invoice.
2.1-1	ARC, INC - PAT Boys & Girls Club Broward Behavioral Health Coalition (BYRC match) Broward Children's Center Center for Hear/FS KIDS Children's Harbor Comm Based Connections/ FS Alex Rebb Family Central - Nurturing Father Flanagan's Boys Town Gulf Coast CC Henderson - MST Henderson - MST-AHCA Henderson - HOMEBUILDERS Henderson - PPI Hispanic Unity HOPE - South Florida Jack and Jill JAFCO - MST Juliana Gerana & Associates. KIDS in Distress, HOMEBUILDERS	54,340.00 49,563.00 3,333.00 12,743.00 13,968.00 45,175.00 23,892.00 39,135.00 29,423.00 71,609.00 36,371.00 	653.00 - 13,267.44 43,737.47 - 31,361.08 73,999.34 52,358.61 - 525.00 - 5,991.65 14,193.73 73,035.87 32,434.41	658,218.00 446,077.00 40,000.00 149,930.00 167,742.00 550,121.00 290,711.00 475,491.00 347,099.00 872,327.00 613,419.00 93,673.00 488,309.00 47,000.00 172,073.00 590,715.00 334,656.00 552,873.00	498,990.56 309,196.54 21,830.30 75,122.90 134,242.28 464,710.91 189,848.08 253,039.22 225,555.30 731,356.30 548,403.83 88,423.00 249,204.68 19,399.82 226,783.30 33,182.42 126,260.30 474,536.26 261,924.37 338,230.98	159,227.44 136,880.46 18,169.70 74,807.10 33,499.72 85,410.09 100,862.92 222,451.78 121,543.70 140,970.70 65,015.17	75.81% 69.31% 54.58% 50.11% 80.03% 84.47% 65.30% 53.22% 64.98% 89.40% 100.00% 45.83% 20.71% 46.44% 70.60% 73.38% 80.33% 78.27% 61.18%	83.33% 77.78% 83.33% T/ 83.33% P/ 83.33% P/	ending July invoice. COVID-19 impacted services.  ending July invoices. COVID-19 impacted services.  ending 3 invoices. TA provided  OVID-19 impacted service delivery  ending July invoice. COVID-19 impacted services.  ending July invoices. TA provided.  ending 2 invoices. TA provided.  nort year contract - will be caught up at next invoice.  OVID-19 impacted service delivery  ending July invoice.

Fin Stimts FY20 Aug_20 Program goals Report 9/18/2020



Goal #s	Goals:	July Budget	July Actual	Annualized Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Jul Comments
	PACE	21,070.00	19,011.92	255,765.00	129,430.67	126,334.33	50.61%	83.33% COVID-19 impacted service delivery
	Smith Community MH - CBT	48,177.00	56,021.07	581,647.00	493,465.38	88,181.62	84.84%	83.33%
	Training	-	-	43,500.00	32,298.11	11,201.89	74.25%	Trainings rescheduled
	Total Reduce Abuse & Neglect	913,869.00	587,148.62	11,139,102.00	8,049,325.13	3,089,776.87	72.26%	
2.1-2	Kinship/Non-Relative Care		-					
	Kids in Distress	47,661.00	-	571,952.00	330,438.41	241,513.59	57.77%	83.33% Pending 2 invoices. TA provided.
	Harmony	13,008.00	8,651.26	156,104.00	144,666.45	11,437.55	92.67%	83.33%
	Legal Aid of Broward County, Inc	26,185.00	-	314,230.00	272,475.25	41,754.75	86.71%	83.33% Pending July invoice.
	Mental Health Assoc	12,007.00	8,537.60	144,095.00	92,150.20	51,944.80	63.95%	83.33% COVID-19 impacted service delivery
	Total Kinship/Non-Relative Care	98,861.00	17,188.86	1,186,381.00	839,730.31	346,650.69	70.78%	
2.1-3	Trauma Care		į					
	Broward Behavioral Health	41,665.00	-	500,000.00	138,239.52	361,760.48	27.65%	83.33% Payor of last resort; pending July invoice.
	JAFCO - Community Wellness Center	81,410.00	58,294.92	976,925.00	616,485.69	360,439.31	63.10%	83.33% COVID-19 impacted services delivery.
	JAFCO - Admin Expenses - CSC	6,666.00	6,333.11	80,000.00	63,654.83	16,345.17	79.57%	83.33%
	Children's Bereavement Center	7,011.00	-	63,114.00	4,914.90	58,199.10	7.79%	12.50%
	Center for Mind Body CSC	-	-	112,806.00	-	112,806.00	0.00%	Sessions are happening. Paid in FY21.
	Data Reporting Consultant	-	-	150,000.00	-	150,000.00	0.00%	To be reallocated
	Community Conversations	-	-	15,050.00	13,455.92	1,594.08	89.41%	
	Unallocated		-	1,264,209.00	-	1,264,209.00	0.00%	
	Total Kinship/Non-Relative Care	136,752.00	64,628.03	3,162,104.00	836,750.86	2,325,353.14	26.46%	
2.1	Total Service Goal 2.1	1,149,482.00	668,965.51	15,487,587.00	9,725,806.30	5,761,780.70	62.80%	
2.2-1	Prosperity						<u>_</u>	
	EITC							
	Hispanic Unity	29,227.00	-	330,727.00	254,996.30	75,730.70	77.10%	75.00%
	CCB	-	-	10,000.00	10,000.00	-	100.00%	100.00%
	Urban League of Broward County, Inc.	2,306.00	3,735.84	27,673.00	21,770.99	5,902.01	78.67%	80.00%
	Hunger							
	Harvest Drive	-	-	45,000.00	45,000.00	-	100.00%	100.00%
	SOREF	6,068.00	6,386.67	54,608.00	11,383.38	43,224.62	20.85%	See IP for details
	Feeding SFL	-	-	80,000.00	80,000.00	-	100.00%	100.00%
	FLIPPANY - AETNA Leverage	-	-	47,520.00	-	47,520.00	0.00%	New program.
	FLIPPANY - 1X Emergency	-	-	10,000.00	9,963.20	36.80	99.63%	100.00%
	So FL Hunger: Breakspot FS Meals on Wheels	12,954.00	-	133,091.00	64,101.23	68,989.77	48.16%	Primarily a summer program.
	So FL Hunger: Mobile School Pantry	8,439.00	-	101,273.00	68,601.47	32,671.53	67.74%	
	So FL Hunger: Mobile School Pantry - COVID	2,500.00	9,621.33	10,000.00	9,621.33	378.67	96.21%	New program.
	COVID- Supplies	-	-	36,719.00	34,748.04	1,970.96	94.63%	
	Unallocated COVID			25,572.00			0.00%	Pending additional COVID expenditures.
	Total Prosperity EITC/Hunger	61,494.00	19,743.84	912,183.00	610,185.94	301,997.06	66.89%	
2	Total Family Strengthening	1,210,976.00	688,709.35	16,399,770.00	10,335,992.24	6,063,777.76	63.03%	
3.1-1	Youth Force							
	ASP, Inc	79,937.00	16,610.80	576,731.00	289,085.09	287,645.91	50.12%	96.00% COVID-19 impacted services delivery.
	Ctr for Hearing FS KIDS	54,695.00	19,220.00	246,889.00	150,436.54	96,452.46	60.93%	96.00% COVID-19 impacted services delivery.
	Community Access Center, Inc	28,161.00	12,690.07	142,543.00	85,280.36	57,262.64	59.83%	96.00% COVID-19 impacted services delivery.
	Community Reconstruction Housing- North	24,238.00	16,872.00	194,418.00	173,101.08	21,316.92	89.04%	96.00%
	Community Reconstruction Housing- South	25,038.00	14,445.00	191,577.00	141,323.22	50,253.78	73.77%	96.00% COVID-19 impacted utilization; virtual services only.
	Crockett Foundation, Inc	43,076.00	17,471.55	239,182.00	200,228.67	38,953.33	83.71%	96.00% COVID-19 impacted utilization; virtual services only.
	HANDY	49,417.00	58,656.96	422,512.00	394,857.42	27,654.58	93.45%	96.00%
	Hanley Ctr Foundation	7,637.00	2,545.42	30,545.00	25,454.20	5,090.80	83.33%	96.00% COVID-19 impacted utilization; virtual services only.
	Harmony Development Center, Inc.	57,862.00	41,462.24	391,511.00	345,188.50	46,322.50	88.17%	96.00%
	Hispanic Unity	140,451.00	80,205.26	1,035,510.00	793,266.57	242,243.43	76.61%	96.00% COVID-19 impacted utilization; virtual services only.
	Memorial Healthcare System	67,813.00	_	518,746.00	430,600.39	88,145.61	83.01%	96.00% Pending July invoice. COVID-19 impacted services.
	Opportunities Ind Ctr (OIC)	35,911.00	-	284,845.00	194,979.93	89,865.07	68.45%	96.00% Pending 2 invoices. TA provided
	Smith Community MH Foundation	66,877.00	-	476,019.00	358,773.55	117,245.45	75.37%	96.00% Pending 2 invoices. TA provided
	Urban League of Broward County, Inc.	32,420.00	20,138.55	179,378.00	135,573.26	43,804.74	75.58%	96.00% COVID-19 impacted utilization; virtual services only.
	West Park, City of	40,868.00	-	202,693.00	142,042.99	60,650.01	70.08%	96.00% Pending July invoice. TA provided
	, ,				,			- · · · · · · · · · · · · · · · · · · ·

Fin Stirtls FY20 Aug_ 20 Program goals Report 9/18/2020 7



99.00% Pending July invoice. COVID-19 impacted services delivery.

Goal #s	Goals:	July Budget	Jul <del>y</del> Actual	Annualized Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Jul	Comments
	Wyman TOP Training	7,000.00	7,000.00	15,000.00	7,000.00	8,000.00	46.67%		
	YMCA of S FL.	110,560.00	-	761,161.00	533,234.12	227,926.88	70.06%	99.00%	Pending July invoice. COVID-19 impacted services deli-
	Youth Force / Positive Youth Development (PYD)			849,752.00		849,752.00			Aug/Sept. PYD RFP
	Total Youth Force	871,961.00	307,317.85	6,759,012.00	4,400,425.89	2,358,586.11	65.10%		
3.1-3	LEAP High (Sustained High Schools)	70.000.00	05.065.00	455 154 00	221 124 22	105 050 50	70.060/	100.000	COVED 10 in the last it will be in the last in the las
	Hispanic Unity	78,930.00	25,065.03	457,154.00	321,194.28	135,959.72	70.26%		COVID-19 impacted utilization; virtual services only
	Hispanic Unity-LEVERAGE Motivational Edge	11,870.00 4,242.00	6,201.80 1,750.81	116,964.00 50,909.00	88,050.09 1,750.81	28,913.91 49,158.19	75.28% 3.44%	100.00%	5 COVID-19 impacted utilization; virtual services only Site issues. Receiving TA
	YMCA of S FL.	332,822.00	193,991.66	1,963,851.00	1,659,318.59	304,532.41		100 00%	5 COVID-19 impacted utilization; virtual services only
	LEAP High Program / Positive Youth Development (PYD)	332,822.00	193,991.00	472,272.00	1,039,316.39	472,272.00	04.49/0	100.007	Aug/Sept. PYD RFP
	Grand Total LEAP	427,864.00	227,009.30	3,061,150.00	2,070,313.77	990,836.23	67.63%		Aug/ Sept. 1 1D Kri
3.1-4	Summer Youth Employment	127,001.00	221,003.00	0,001,100.00	2,070,010.77	330,000.20	07.0070		
	CareerSource Broward	464,279.00	6,861.66	1,868,519.00	134,345.53	1,734,173.47	7.19%		
		464,279.00	6,861.66	1,868,519.00	134,345.53	1,734,173.47	7.19%		
	•	,		, ,	,	, ,			
		22,229.00	14,324.38	218,486.00	181,837.85	36,648.15	83.23%		
		21,854.00	19,690.66	218,486.00	202,226.76	16,259.24	92.56%		
		22,854.00	20,319.53	218,486.00	190,319.91	28,166.09	87.11%		
	·		į	181,032.00		182,032.00			
		66,937.00	54,334.57	836,490.00	574,384.52	262,105.48	68.67%		
			į						
		569.00	600.00	6,822.00	4,895.00	1,927.00	71.75%		
		750.00	750.00	3,533.00	1,180.50	2,352.50	33.41%		
		1,319.00	1,350.00	16,670.00 27,025.00	6,075.50	16,670.00	0.00%		
		1,319.00	1,350.00	27,025.00	6,075.50	20,949.50	22.48%		
		1,832,360.00	596,873.38	12,552,196.00	7,185,545.21	5,366,650.79	57.25%		
		66,436.00	į	797,236.00	556,829.21	240,406.79	69.84%		
		28,895.00	17,489.00	346,735.00	225,423.54	121,311.46	65.01%		
		18,996.00	24,041.02	227,964.00	163,352.28	64,611.72	71.66%		
		30,581.00	32,976.13	366,986.00	266,358.42	100,627.58	72.58%		
		30,854.00	33,371.66	370,248.00	303,425.13	66,822.87	81.95%		
		49,626.00	57,290.44	595,509.00	501,076.54	94,432.46	84.14%		
		17,927.00	-	215,133.00	112,955.02	102,177.98	52.50%		
		29,294.00	49,128.86	351,529.00	227,241.06	124,287.94	64.64%		
		25,949.00		305,388.00	191,666.55	113,721.45	62.76%		
		-	-	25,000.00	11,083.33	13,916.67	44.33%		
		298,558.00	214,297.11	3,601,728.00	2,559,411.08	1,042,316.92	71.06%		
		298,558.00	214,297.11	3,601,728.00	2,559,411.08	1,042,316.92	71.06%		
		2,130,918.00	811,170.49	16,153,924.00	9,744,956.29	6,408,967.71	60.33%		
		17,250.00	17,250.00	17,250.00					
			į						
			į						
			İ						
			į						



Goal #s	Goals:	July Budget	Jul <del>y</del> Actual	Annualized Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Jul Comments
5.1-1	Subsidized Childcare							
	Early Learning Coalition	366,070.00	171,329.08	4,592,850.00	3,674,858.37	917,991.63	80.01%	83.33%
	Early Learning Coalition-Vol Pop	334,820.00	274,490.04	4,017,850.00	3,014,923.59	1,002,926.41	75.04%	83.33%
	Total Subsidized Childcare	700,890.00	445,819.12	8,610,700.00	6,689,781.96	1,920,918.04	77.69%	
5.1-2	Preschool Training							
	Family Central (PBS)	79,232.00	66,340.09	900,073.00	741,166.28	158,906.72	82.35%	83.33%
	Total Preschool Training	79,232.00	66,340.09	900,073.00	741,166.28	158,906.72	82.35%	
5.1-3	Grade Level Reading Campaign							
	KidVision/WPBT and Word A Day	25,250.00	-	101,000.00	101,000.00	-	100.00%	
	Broward Reads	, _	-	24,428.00	17,509.95	6,918.05	71.68%	
	Children Literacy Initiative	_	_	50,000.00	32,100.00	17,900.00	64.20%	Invoice in process.
	Countdown to Kindergarten	_	-	5,460.00	3,960.00	1,500.00	72.53%	Event was virtual. Lower expenses.
	Broward Reads for the Record	_	_	269,195.00	142,815.00	126,380.00	53.05%	
	Reading & Math	17,903.00	16,465.71	214,836.00	185,781.72	29,054.28	86.48%	83.33%
	Volunteer Broward	7,231.00	6,587.46	91,095.00	73,806.76	17,288.24	81.02%	83.33%
	Total Grade Level Reading Campaign	50,384.00	23,053.17	756,014.00	556,973.43	199,040.57	73.67%	00.0076
	Total Grade Devel Reading Campaign	30,364.00	23,033.17	750,014.00	330,973.43	199,040.01	73.0770	
5	Total Early Care & Education	830,506.00	535,212.38	10,266,787.00	7,987,921.67	2,278,865.33	77.80%	
6.1-1	Adoption Campaign/Foster Parent Recruitment							
	Gialogic -Forever Families	15,021.00	15,020.83	180,250.00	150,208.30	30,041.70	83.33%	83.33%
	Heart Gallery	3,738.00	3,737.58	44,851.00	41,113.38	3,737.62	91.67%	83.33%
	Total Adoption Campaign/Foster Parent Recruitment	18,759.00	18,758.41	225,101.00	191,321.68	33,779.32	84.99%	
6.1-2	Legal Assistance/ Child Welfare / Recruitment							
	Legal Aid of Broward County	159,651.00	-	1,781,818.00	1,390,747.54	391,070.46	78.05%	83.33% Pending July invoice. COVID-19 impacted services.
	Total Legal Assistance/Child Welfare/ Recruitment	159,651.00	-	1,781,818.00	1,390,747.54	391,070.46	78.05%	
6.1-3	Early Child Court							
	Henderson BH	5,131.00	4,905.80	61,091.00	48,086.26	13,004.74	78.71%	83.33%
	Total Child Court	5,131.00	4,905.80	61,091.00	48,086.26	13,004.74	78.71%	
6	Total Child Welfare System Support	183,541.00	23,664.21	2,068,010.00	1,630,155.48	437,854.52	78.83%	83.33%
	Leadership/Quality for Out-of-School Programs				_,	,		
	FLCSC/Mott-Lev	_	_	15.000.00	15.000.00	_	100.00%	100.00%
	Total Leadership/Quality MOST		_	15,000.00	15,000.00		100.00%	100.0070
7 1-2	Maximizing Out of School Time: Elementary (MOST)		İ	10,000.00	10,000.00		100.0070	
1.1 2	Advocacy Network for Disabilities	17,479.00	9,722.55	104,873.00	81,152.41	23,720.59	77.38%	81.00%
	After School Programs	392,086.00	9,122.55	4,395,400.00	1,951,624.81	2,443,775.19	44.40%	81.00% Pending July invoice. TA provided. COVID-19 impacted services.
	Boys & Girls Clubs	247,768.00	İ	1,262,482.00	296,926.56	965,555.44	23.52%	81.00% Pending July invoice. TA provided. COVID-19 impacted services.  81.00% Pending July invoice. TA provided. COVID-19 impacted services.
		,	07 500 77	211,757.00	114,136.14		53.90%	81.00% TA provided. COVID-19 impacted services.
	City of Hallandale Beach	27,232.00	27,509.77	,	,	97,620.86		· · · · · · · · · · · · · · · · · · ·
	City of Hollywood	126,133.00	66,512.95	582,977.00	246,886.36	336,090.64	42.35%	81.00% COVID-19 impacted services.
	Community After School	64,801.00		401,004.00	108,171.97	292,832.03	26.98%	81.00% No services provided during COVID-19
	Community After School w/Margate CRA	59,392.00		371,198.00	118,408.40	252,789.60	31.90%	81.00% No services provided during COVID-19
	Hallandale - CRA			574,426.00	572,849.00	1,577.00	99.73%	100.00%
	Hollywood Beach - CRA		ļ	228,665.00	228,665.00	-	100.00%	100.00%
	Kids in Distress	25,067.00		196,112.00	128,167.57	67,944.43	65.35%	81.00% Pending July invoice. TA provided. COVID-19 impacted services.
	City of Miramar	22,929.00	-	142,111.00	72,885.76	69,225.24	51.29%	81.00% Pending July invoice. TA provided. COVID-19 impacted services.
	New Mirawood Academy w/ KIDS as FS	32,801.00		275,941.00	161,911.18	114,029.82	58.68%	81.00% Pending July invoice. TA provided. COVID-19 impacted services.
	Russell Life Skills	16,140.00		147,557.00	60,908.78	86,648.22	41.28%	81.00% No services provided during COVID-19
	Soref JCC	34,758.00	55,629.44	405,183.00	275,431.71	129,751.29	67.98%	81.00% COVID-19 impacted services.
	Sunshine After School	174,332.00	ļ	1,530,400.00	537,794.85	992,605.15	35.14%	81.00% No services provided during COVID-19
	YMCA of S FL.	298,975.00	178,973.86	3,514,938.00	2,231,187.17	1,283,750.83	63.48%	81.00% TA provided. COVID-19 impacted services.
	YMCA of S FLwith Deerfield CRA	33,178.00	8,582.00	242,704.00	155,634.24	87,069.76	64.13%	81.00% TA provided. COVID-19 impacted services.
	Back to School - Supplies	69,200.00	69,200.00	242,027.00	242,026.60	0.40	100.00%	•
	Training	3,000.00	2,900.00	68,600.00	29,050.00	39,550.00	42.35%	
	<u> </u>	-,	.,					
	Lights on Afterschool - Broward County	-	- !	12,000.00	10,454.64	1,545.36	87.12%	

9

Fin Stmts FY20 Aug_ 20 Program goals Report 9/18/2020



Goal #s	Goals:	July Budget	July Actual	Annualized Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal  @ Jul Comments
	Summer Only Programs: Elementary (MOST)						g	<u> </u>
	Lauderdale Lakes	58,565.00	_	117,128.00	5,592.52	111.535.48	4.77%	80.00% Pending July invoice. TA provided. COVID-19 impacted services.
	West Park	30,559.00	_	61,117.00	27,294.70	33,822.30	44.66%	80.00% Pending July invoice. TA provided. COVID-19 impacted services.
	New Hope World Outreach	53,107.00	35,854.52	106,212.00	59,820.41	46,391.59	56.32%	80.00% COVID-19 impacted services.
	Urban League of Broward County	56,937.00	16,822.11	113,655.00	18,104.06	95,550.94	15.93%	80.00% COVID-19 impacted services.
	Total Summer Only Programs: Elementary (MOST)	199,168.00	52,676.63	398,112.00	110,811.69	287,300.31	27.83%	80.00% COVID-19 impacted services.
	Total Stilliner Only Frograms. Elementary (MOST)	199,108.00	32,070.03	398,112.00	110,811.09	287,300.31	21.03/0	
7	Total Out of School Time	1,844,439.00	471,707.20	15,323,467.00	7,750,084.84	7,573,382.16	50.58%	
.1-1	School Based Health Care					-		
	Sierra w / Coral Springs CRA	-	-	87,210.00	82,695.60	4,514.40	94.82%	100.00%
	Sierra Lifecare, Inc.	_	-	1,651,718.00	1,274,639.71	377,078.29	77.17%	66.67% Pending July invoice. COVID-19 impacted services.
	Total School Based Health Care	_	-	1,738,928.00	1,357,335.31	381,592.69	78.06%	
.1-2	Water Safety							
	Swim Central/Broward County	57,315.00	19,585.60	687,782.00	184,091.20	503,690.80	26.77%	83.33% COVID-19 impacted programming.
	Brow Health-Prevent Drowning	22,717.00	11,800.69	272,608.00	207,961.94	64,646.06	76.29%	83.33%
	Total Water Safety	80,032.00	31,386.29	960,390.00	392,053.14	568,336.86	40.82%	
1-3	Kid Care Insurance Outreach		,	,	,	,		
	Kid Care Outreach/BC Health Dept.	41,263.00	27,891.84	495,157.00	343,082.64	152,074.36	69.29%	83.33% COVID-19 impacted service delivery.
	Total Kid Care Insurance	41,263.00	27,891.84	495,157.00	343,082.64	152,074.36	69.29%	
•	Maked Physical Visite	101 005 00	50.050.10	0.104.475.00	2 002 471 00	1 100 000 01	CE 500/	
	Total Physical Health Home Visiting	121,295.00	59,278.13	3,194,475.00	2,092,471.09	1,102,003.91	65.50%	
. 1-1	-	174,749.00	162,232.01	2,097,003.00	1,489,392.62	607 610 00	71 000/	02 220/ 00/ID 10 :
	BRHPC-Healthy Families					607,610.38	71.02%	83.33% COVID -19 impacted services provided - virtual services.
	Total Home Visiting	174,749.00	162,232.01	2,097,003.00	1,489,392.62	607,610.38	71.02%	
1-2	Support Maternal Child Health							
	Healthy Mothers/HB	46,775.00	-	564,073.00	355,510.24	208,562.76	63.03%	83.33% Pending July invoice. COVID-19 impacted services.
	Memorial Healthcare System	42,528.00	46,697.09	511,263.00	486,974.56	24,288.44	95.25%	83.33% Staff vacancy.
	Total Maternal Child Health	89,303.00	46,697.09	1,075,336.00	842,484.80	232,851.20	78.35%	
.1-3	SAFE SLEEP							
	Broward Healthy Start Coalition	16,885.00	-	203,636.00	120,675.03	82,960.97	59.26%	83.33% Pending July invoice. COVID-19 impacted services.
	Total SAFE SLEEP	16,885.00	-	203,636.00	120,675.03	82,960.97	59.26%	
9	Total Maternal & Child Health	280,937.00	208,929.10	3,375,975.00	2,452,552.45	923,422.55	72.65%	83.33%
	<b>Total Maternal &amp; Child Health</b> Physical Development- MOST SN After School	280,937.00	208,929.10	3,375,975.00	2,452,552.45	923,422.55	72.65%	83.33%
		<b>280,937.00</b> 62,608.00	<b>208,929.10</b> 7,990.49	<b>3,375,975.00</b> 554,259.00	<b>2,452,552.45</b> 219,509.90	<b>923,422.55</b> 334,749.10	72.65% 39.60%	83.33%  81.00% COVID-19 impacted services provided.
	Physical Development- MOST SN After School			, ,	,	•		81.00% COVID-19 impacted services provided.
	Physical Development- MOST SN After School After School Programs/Quest	62,608.00	7,990.49 -	554,259.00 288,209.00	219,509.90 172,810.33	334,749.10 115,398.67	39.60%	81.00% COVID-19 impacted services provided.
	Physical Development- MOST SN After School After School Programs/Quest Ann Storck Center ARC	62,608.00 32,940.00 234,260.00		554,259.00 288,209.00 1,631,894.00	219,509.90 172,810.33 1,042,634.22	334,749.10 115,398.67 589,259.78	39.60% 59.96% 63.89%	81.00% COVID-19 impacted services provided. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% COVID-19 impacted services provided.
	Physical Development- MOST SN After School After School Programs/Quest Ann Storck Center ARC Broward Children's Center	62,608.00 32,940.00 234,260.00 112,050.00	7,990.49 - 81,274.24 -	554,259.00 288,209.00 1,631,894.00 647,291.00	219,509.90 172,810.33 1,042,634.22 293,276.28	334,749.10 115,398.67 589,259.78 354,014.72	39.60% 59.96% 63.89% 45.31%	81.00% COVID-19 impacted services provided. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% COVID-19 impacted services provided. 81.00% Pending 2 invoices.
	Physical Development- MOST SN After School After School Programs/Quest Ann Storck Center ARC Broward Children's Center Ctr for Hearing/FS KIDS	62,608.00 32,940.00 234,260.00 112,050.00 57,552.00	7,990.49 -	554,259.00 288,209.00 1,631,894.00 647,291.00 279,982.00	219,509.90 172,810.33 1,042,634.22 293,276.28 146,591.14	334,749.10 115,398.67 589,259.78 354,014.72 133,390.86	39.60% 59.96% 63.89% 45.31% 52.36%	81.00% COVID-19 impacted services provided. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% COVID-19 impacted services provided. 81.00% Pending 2 invoices. 81.00% COVID-19 impacted services provided - virtual services.
	Physical Development- MOST SN After School After School Programs/Quest Ann Storck Center ARC Broward Children's Center Ctr for Hearing/FS KIDS Smith Community MH (BH)	62,608.00 32,940.00 234,260.00 112,050.00 57,552.00 122,451.00	7,990.49 - 81,274.24 - 28,860.73	554,259.00 288,209.00 1,631,894.00 647,291.00 279,982.00 913,402.00	219,509.90 172,810.33 1,042,634.22 293,276.28 146,591.14 540,437.96	334,749.10 115,398.67 589,259.78 354,014.72 133,390.86 372,964.04	39.60% 59.96% 63.89% 45.31% 52.36% 59.17%	81.00% COVID-19 impacted services provided. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% COVID-19 impacted services provided. 81.00% Pending 2 invoices. 81.00% COVID-19 impacted services provided - virtual services. 81.00% Pending July invoice. TA provided. COVID-19 impacted services
	Physical Development- MOST SN After School After School Programs/Quest Ann Storck Center ARC Broward Children's Center Ctr for Hearing/FS KIDS Smith Community MH (BH) United Cerebral Palsy	62,608.00 32,940.00 234,260.00 112,050.00 57,552.00 122,451.00 82,677.00	7,990.49 - 81,274.24 - 28,860.73 - 101,587.07	554,259.00 288,209.00 1,631,894.00 647,291.00 279,982.00 913,402.00 729,686.00	219,509.90 172,810.33 1,042,634.22 293,276.28 146,591.14 540,437.96 582,085.84	334,749.10 115,398.67 589,259.78 354,014.72 133,390.86 372,964.04 147,600.16	39.60% 59.96% 63.89% 45.31% 52.36% 59.17% 79.77%	81.00% COVID-19 impacted services provided. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% COVID-19 impacted services provided. 81.00% Pending 2 invoices. 81.00% COVID-19 impacted services provided - virtual services. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00%
	Physical Development- MOST SN After School After School Programs/Quest Ann Storck Center ARC Broward Children's Center Ctr for Hearing/FS KIDS Smith Community MH (BH) United Cerebral Palsy YMCA of S FL	62,608.00 32,940.00 234,260.00 112,050.00 57,552.00 122,451.00 82,677.00 516,337.00	7,990.49 - 81,274.24 - 28,860.73 - 101,587.07 413,690.46	554,259.00 288,209.00 1,631,894.00 647,291.00 279,982.00 913,402.00 729,686.00 4,702,230.00	219,509.90 172,810.33 1,042,634.22 293,276.22 146,591.14 540,437.96 582,085.84 3,280,186.64	334,749.10 115,398.67 589,259.78 354,014.72 133,390.86 372,964.04 147,600.16 1,422,043.36	39.60% 59.96% 63.89% 45.31% 52.36% 59.17% 79.77% 69.76%	81.00% COVID-19 impacted services provided. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% COVID-19 impacted services provided. 81.00% Pending 2 invoices. 81.00% COVID-19 impacted services provided - virtual services. 81.00% Pending July invoice. TA provided. COVID-19 impacted services
).1-1	Physical Development- MOST SN After School After School Programs/Quest Ann Storck Center ARC Broward Children's Center Ctr for Hearing/FS KIDS Smith Community MH (BH) United Cerebral Palsy YMCA of S FL Total SN After School Programs	62,608.00 32,940.00 234,260.00 112,050.00 57,552.00 122,451.00 82,677.00	7,990.49 - 81,274.24 - 28,860.73 - 101,587.07	554,259.00 288,209.00 1,631,894.00 647,291.00 279,982.00 913,402.00 729,686.00	219,509.90 172,810.33 1,042,634.22 293,276.28 146,591.14 540,437.96 582,085.84	334,749.10 115,398.67 589,259.78 354,014.72 133,390.86 372,964.04 147,600.16	39.60% 59.96% 63.89% 45.31% 52.36% 59.17% 79.77%	81.00% COVID-19 impacted services provided. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% COVID-19 impacted services provided. 81.00% Pending 2 invoices. 81.00% COVID-19 impacted services provided - virtual services. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00%
).1-1	Physical Development- MOST SN After School After School Programs/Quest Ann Storck Center ARC Broward Children's Center Ctr for Hearing/FS KIDS Smith Community MH (BH) United Cerebral Palsy YMCA of S FL Total SN After School Programs Summer Only Programs SN - MOST RFP	62,608.00 32,940.00 234,260.00 112,050.00 57,552.00 122,451.00 82,677.00 516,337.00 1,220,875.00	7,990.49 - 81,274.24 - 28,860.73 - 101,587.07 413,690.46	554,259.00 288,209.00 1,631,894.00 647,291.00 279,982.00 913,402.00 729,686.00 4,702,230.00 9,746,953.00	219,509.90 172,810.33 1,042,634.22 293,276.22 146,591.14 540,437.96 582,085.84 3,280,186.64	334,749.10 115,398.67 589,259.78 354,014.72 133,390.86 372,964.04 147,600.16 1,422,043.36 3,469,420.69	39.60% 59.96% 63.89% 45.31% 52.36% 59.17% 79.77% 69.76% 64.41%	81.00% COVID-19 impacted services provided. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% COVID-19 impacted services provided. 81.00% Pending 2 invoices. 81.00% COVID-19 impacted services provided - virtual services. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% 81.00% TA provided. COVID-19 impacted services provided.
).1-1	Physical Development- MOST SN After School After School Programs/Quest Ann Storck Center ARC Broward Children's Center Ctr for Hearing/FS KIDS Smith Community MH (BH) United Cerebral Palsy YMCA of S FL Total SN After School Programs Summer Only Programs SN - MOST RFP City of Pembroke Pines (Summer Only)	62,608.00 32,940.00 234,260.00 112,050.00 57,552.00 122,451.00 82,677.00 516,337.00 1,220,875.00	7,990.49 	554,259.00 288,209.00 1,631,894.00 647,291.00 279,982.00 913,402.00 729,686.00 4,702,230.00 9,746,953.00	219,509.90 172,810.33 1,042,634.22 293,276.28 146,591.14 540,437.96 582,085.84 3,280,186.64 6,277,532.31	334,749.10 115,398.67 589,259.78 354,014.72 133,390.86 372,964.04 147,600.16 1,422,043.36 3,469,420.69	39.60% 59.96% 63.89% 45.31% 52.36% 59.17% 79.77% 69.76% 64.41%	81.00% COVID-19 impacted services provided. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% COVID-19 impacted services provided. 81.00% Pending 2 invoices. 81.00% COVID-19 impacted services provided - virtual services. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% 81.00% TA provided. COVID-19 impacted services provided.
).1-1	Physical Development- MOST SN After School After School Programs/Quest Ann Storck Center ARC Broward Children's Center Ctr for Hearing/FS KIDS Smith Community MH (BH) United Cerebral Palsy YMCA of S FL Total SN After School Programs Summer Only Programs SN - MOST RFP City of Pembroke Pines (Summer Only) JAFCO	62,608.00 32,940.00 234,260.00 112,050.00 57,552.00 122,451.00 82,677.00 516,337.00 1,220,875.00	7,990.49 - 81,274.24 - 28,860.73 - 101,587.07 413,690.46 633,402.99	554,259.00 288,209.00 1,631,894.00 647,291.00 279,982.00 913,402.00 729,686.00 4,702,230.00 9,746,953.00 104,251.00 493,549.00	219,509.90 172,810.33 1,042,634.22 293,276.28 146,591.14 540,437.96 582,085.84 3,280,186.64 6,277,532.31	334,749.10 115,398.67 589,259.78 354,014.72 133,390.86 372,964.04 147,600.16 1,422,043.36 3,469,420.69	39.60% 59.96% 63.89% 45.31% 52.36% 59.17% 79.77% 69.76% 64.41% 0.00% 51.38%	81.00% COVID-19 impacted services provided. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% COVID-19 impacted services provided. 81.00% Pending 2 invoices. 81.00% COVID-19 impacted services provided - virtual services. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% 81.00% TA provided. COVID-19 impacted services provided.
.1-1	Physical Development- MOST SN After School After School Programs/Quest Ann Storck Center ARC Broward Children's Center Ctr for Hearing/FS KIDS Smith Community MH (BH) United Cerebral Palsy YMCA of S FL Total SN After School Programs Summer Only Programs SN - MOST RFP City of Pembroke Pines (Summer Only) JAFCO Total SN Summer Programs	62,608.00 32,940.00 234,260.00 112,050.00 57,552.00 122,451.00 82,677.00 516,337.00 1,220,875.00 60,813.00 189,413.00 250,226.00	7,990.49 - 81,274.24 - 28,860.73 - 101,587.07 413,690.46 633,402.99 - 89,278.72 89,278.72	554,259.00 288,209.00 1,631,894.00 647,291.00 279,982.00 913,402.00 729,686.00 4,702,230.00 9,746,953.00 104,251.00 493,549.00 597,800.00	219,509.90 172,810.33 1,042,634.22 293,276.28 146,591.14 540,437.96 582,085.84 3,280,186.64 6,277,532.31	334,749.10 115,398.67 589,259.78 354,014.72 133,390.86 372,964.04 147,600.16 1,422,043.36 3,469,420.69 104,251.00 239,960.66 344,211.66	39.60% 59.96% 63.89% 45.31% 52.36% 59.17% 79.77% 69.76% 64.41% 0.00% 51.38% 42.42%	81.00% COVID-19 impacted services provided. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% COVID-19 impacted services provided. 81.00% Pending 2 invoices. 81.00% COVID-19 impacted services provided - virtual services. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% 81.00% TA provided. COVID-19 impacted services provided.
0.1-1	Physical Development- MOST SN After School After School Programs/Quest Ann Storck Center ARC Broward Children's Center Ctr for Hearing/FS KIDS Smith Community MH (BH) United Cerebral Palsy YMCA of S FL Total SN After School Programs Summer Only Programs SN - MOST RFP City of Pembroke Pines (Summer Only) JAFCO Total SN Summer Programs Total SN MOST Programs	62,608.00 32,940.00 234,260.00 112,050.00 57,552.00 122,451.00 82,677.00 516,337.00 1,220,875.00	7,990.49 - 81,274.24 - 28,860.73 - 101,587.07 413,690.46 633,402.99	554,259.00 288,209.00 1,631,894.00 647,291.00 279,982.00 913,402.00 729,686.00 4,702,230.00 9,746,953.00 104,251.00 493,549.00	219,509.90 172,810.33 1,042,634.22 293,276.28 146,591.14 540,437.96 582,085.84 3,280,186.64 6,277,532.31	334,749.10 115,398.67 589,259.78 354,014.72 133,390.86 372,964.04 147,600.16 1,422,043.36 3,469,420.69	39.60% 59.96% 63.89% 45.31% 52.36% 59.17% 79.77% 69.76% 64.41% 0.00% 51.38%	81.00% COVID-19 impacted services provided. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% COVID-19 impacted services provided. 81.00% Pending 2 invoices. 81.00% COVID-19 impacted services provided - virtual services. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% 81.00% TA provided. COVID-19 impacted services provided.
0.1-1	Physical Development- MOST SN After School After School Programs/Quest Ann Storck Center ARC Broward Children's Center Ctr for Hearing/FS KIDS Smith Community MH (BH) United Cerebral Palsy YMCA of S FL Total SN After School Programs Summer Only Programs SN - MOST RFP City of Pembroke Pines (Summer Only) JAFCO Total SN Summer Programs	62,608.00 32,940.00 234,260.00 112,050.00 57,552.00 122,451.00 82,677.00 516,337.00 1,220,875.00 60,813.00 189,413.00 250,226.00 1,471,101.00	7,990.49 - 81,274.24 - 28,860.73 - 101,587.07 413,690.46 633,402.99 - 89,278.72 89,278.72 722,681.71	554,259.00 288,209.00 1,631,894.00 647,291.00 279,982.00 913,402.00 729,686.00 4,702,230.00 9,746,953.00 104,251.00 493,549.00 597,800.00 10,344,753.00	219,509,90 172,810,33 1,042,634.22 293,276.28 146,591.14 540,437.96 582,085.84 3,280,186.64 6,277,532.31 253,588.34 253,588.34 6,531,120.65	334,749.10 115,398.67 589,259.78 354,014.72 133,390.86 372,964.04 147,600.16 1,422,043.36 3,469,420.69 104,251.00 239,960.66 344,211.66	39.60% 59.96% 63.89% 45.31% 52.36% 59.17% 79.77% 69.76% 64.41% 0.00% 51.38% 42.42%	81.00% COVID-19 impacted services provided. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% COVID-19 impacted services provided. 81.00% Pending 2 invoices. 81.00% COVID-19 impacted services provided - virtual services. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% 81.00% TA provided. COVID-19 impacted services provided.
0.1-1	Physical Development- MOST SN After School After School Programs/Quest Ann Storck Center ARC Broward Children's Center Ctr for Hearing/FS KIDS Smith Community MH (BH) United Cerebral Palsy YMCA of S FL Total SN After School Programs Summer Only Programs SN - MOST RFP City of Pembroke Pines (Summer Only) JAFCO Total SN Summer Programs Total SN MOST Programs	62,608.00 32,940.00 234,260.00 112,050.00 57,552.00 122,451.00 82,677.00 516,337.00 1,220,875.00 60,813.00 189,413.00 250,226.00 1,471,101.00	7,990.49 - 81,274.24 - 28,860.73 - 101,587.07 413,690.46 633,402.99 - 89,278.72 89,278.72 722,681.71 7,633.69	554,259.00 288,209.00 1,631,894.00 647,291.00 279,982.00 913,402.00 729,686.00 4,702,230.00 9,746,953.00 104,251.00 493,549.00 597,800.00	219,509.90 172,810.33 1,042,634.22 293,276.28 146,591.14 540,437.96 582,085.84 3,280,186.64 6,277,532.31	334,749.10 115,398.67 589,259.78 354,014.72 133,390.86 372,964.04 147,600.16 1,422,043.36 3,469,420.69 104,251.00 239,960.66 344,211.66	39.60% 59.96% 63.89% 45.31% 52.36% 59.17% 79.77% 69.76% 64.41% 0.00% 51.38% 42.42%	81.00% COVID-19 impacted services provided. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% COVID-19 impacted services provided. 81.00% Pending 2 invoices. 81.00% COVID-19 impacted services provided - virtual services. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% 81.00% TA provided. COVID-19 impacted services provided.
0.1-1	Physical Development- MOST SN After School After School Programs/Quest Ann Storck Center ARC Broward Children's Center Ctr for Hearing/FS KIDS Smith Community MH (BH) United Cerebral Palsy YMCA of S FL Total SN After School Programs Summer Only Programs SN - MOST RFP City of Pembroke Pines (Summer Only) JAFCO Total SN Summer Programs Total SN Summer Programs STEP SN	62,608.00 32,940.00 234,260.00 112,050.00 57,552.00 122,451.00 82,677.00 516,337.00 1,220,875.00 60,813.00 189,413.00 250,226.00 1,471,101.00	7,990.49 - 81,274.24 - 28,860.73 - 101,587.07 413,690.46 633,402.99 - 89,278.72 89,278.72 722,681.71	554,259.00 288,209.00 1,631,894.00 647,291.00 279,982.00 913,402.00 729,686.00 4,702,230.00 9,746,953.00 104,251.00 493,549.00 597,800.00 10,344,753.00	219,509,90 172,810,33 1,042,634.22 293,276.28 146,591.14 540,437.96 582,085.84 3,280,186.64 6,277,532.31 253,588.34 253,588.34 6,531,120.65	334,749.10 115,398.67 589,259.78 354,014.72 133,390.86 372,964.04 147,600.16 1,422,043.36 3,469,420.69 104,251.00 239,960.66 344,211.66 3,813,632.35	39.60% 59.96% 63.89% 45.31% 52.36% 59.17% 79.77% 69.76% 64.41% 0.00% 51.38% 42.42% 63.13%	81.00% COVID-19 impacted services provided. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% COVID-19 impacted services provided. 81.00% Pending 2 invoices. 81.00% COVID-19 impacted services provided - virtual services. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% 81.00% TA provided. COVID-19 impacted services provided.  0.00% No services provided during COVID-19 80.00% COVID-19 impacted services provided.
0.1-1	Physical Development- MOST SN After School After School Programs/Quest Ann Storck Center ARC Broward Children's Center Ctr for Hearing/FS KIDS Smith Community MH (BH) United Cerebral Palsy YMCA of S FL Total SN After School Programs Summer Only Programs SN - MOST RFP City of Pembroke Pines (Summer Only) JAFCO Total SN Summer Programs Total SN MOST Programs STEP SN Abilities	62,608.00 32,940.00 234,260.00 112,050.00 57,552.00 122,451.00 82,677.00 516,337.00 1,220,875.00 60,813.00 189,413.00 250,226.00 1,471,101.00	7,990.49 - 81,274.24 - 28,860.73 - 101,587.07 413,690.46 633,402.99 - 89,278.72 89,278.72 722,681.71 7,633.69	554,259.00 288,209.00 1,631,894.00 647,291.00 279,982.00 913,402.00 729,686.00 4,702,230.00 9,746,953.00 104,251.00 493,549.00 597,800.00 10,344,753.00	219,509.90 172,810.33 1,042,634.22 293,276.28 146,591.14 540,437.96 582,085.84 3,280,186.64 6,277,532.31 - 253,588.34 253,588.34 6,531,120.65 80,775.59	334,749.10 115,398.67 589,259.78 354,014.72 133,390.86 372,964.04 147,600.16 1,422,043.36 3,469,420.69 104,251.00 239,960.66 344,211.66 3,813,632.35 5,752.41	39.60% 59.96% 63.89% 45.31% 52.36% 59.17% 79.77% 69.76% 64.41% 0.00% 51.38% 42.42% 63.13%	81.00% COVID-19 impacted services provided. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% COVID-19 impacted services provided. 81.00% Pending 2 invoices. 81.00% COVID-19 impacted services provided - virtual services. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% 81.00% TA provided. COVID-19 impacted services provided.  0.00% No services provided during COVID-19 80.00% COVID-19 impacted services provided.
0.1-1	Physical Development- MOST SN After School After School Programs/Quest Ann Storck Center ARC Broward Children's Center Ctr for Hearing/FS KIDS Smith Community MH (BH) United Cerebral Palsy YMCA of S FL Total SN After School Programs Summer Only Programs SN - MOST RFP City of Pembroke Pines (Summer Only) JAFCO Total SN Summer Programs Total SN MOST Programs STEP SN Abilities ARC	62,608.00 32,940.00 234,260.00 112,050.00 57,552.00 122,451.00 82,677.00 516,337.00 1,220,875.00 60,813.00 189,413.00 250,226.00 1,471,101.00 7,866.00 74,258.00	7,990.49 - 81,274.24 - 28,860.73 - 101,587.07 413,690.46 633,402.99 - 89,278.72 89,278.72 722,681.71 7,633.69 45,129.37	554,259.00 288,209.00 1,631,894.00 647,291.00 913,402.00 729,686.00 4,702,230.00 9,746,953.00 104,251.00 493,549.00 597,800.00 10,344,753.00	219,509.90 172,810.33 1,042,634.22 293,276.28 146,591.14 540,437.96 582,085.84 3,280,186.64 6,277,532.31 - 253,588.34 253,588.34 6,531,120.65 80,775.59 337,964.66	334,749.10 115,398.67 589,259.78 354,014.72 133,390.86 372,964.04 147,600.16 1,422,043.36 3,469,420.69 104,251.00 239,960.66 344,211.66 3,813,632.35	39.60% 59.96% 63.89% 45.31% 52.36% 59.17% 79.77% 69.76% 64.41% 0.00% 51.38% 42.42% 63.13% 93.35% 83.99%	81.00% COVID-19 impacted services provided. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% COVID-19 impacted services provided. 81.00% Pending 2 invoices. 81.00% COVID-19 impacted services provided - virtual services. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% 81.00% TA provided. COVID-19 impacted services provided.  0.00% No services provided during COVID-19 80.00% COVID-19 impacted services provided.
0.1-1	Physical Development- MOST SN After School After School Programs/Quest Ann Storck Center ARC Broward Children's Center Ctr for Hearing/FS KIDS Smith Community MH (BH) United Cerebral Palsy YMCA of S FL Total SN After School Programs Summer Only Programs SN - MOST RFP City of Pembroke Pines (Summer Only) JAFCO Total SN Summer Programs Total SN MOST Programs STEP SN Abilities ARC Ctr for Hearing/FS KIDS	62,608.00 32,940.00 234,260.00 112,050.00 57,552.00 122,451.00 82,677.00 516,337.00 1,220,875.00 60,813.00 189,413.00 250,226.00 1,471,101.00 7,866.00 74,258.00	7,990.49 - 81,274.24 - 28,860.73 - 101,587.07 413,690.46 633,402.99 - 89,278.72 89,278.72 722,681.71 7,633.69 45,129.37	554,259.00 288,209.00 1,631,894.00 647,291.00 913,402.00 729,686.00 4,702,230.00 9,746,953.00 104,251.00 493,549.00 597,800.00 10,344,753.00 86,528.00 402,393.00 249,699.00	219,509.90 172,810.33 1,042,634.22 293,276.28 146,591.14 540,437.96 582,085.84 3,280,186.64 6,277,532.31 - 253,588.34 253,588.34 6,531,120.65 80,775.59 337,964.66	334,749.10 115,398.67 589,259.78 354,014.72 133,390.86 372,964.04 147,600.16 1,422,043.36 3,469,420.69 104,251.00 239,960.66 344,211.66 3,813,632.35 5,752.41 64,428.34 78,641.26	39.60% 59.96% 63.89% 45.31% 52.36% 59.17% 79.77% 69.76% 64.41% 0.00% 51.38% 42.42% 63.13% 93.35% 83.99% 68.51%	81.00% COVID-19 impacted services provided. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% COVID-19 impacted services provided. 81.00% Pending 2 invoices. 81.00% COVID-19 impacted services provided - virtual services. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% TA provided. COVID-19 impacted services provided.  0.00% No services provided during COVID-19 80.00% COVID-19 impacted services provided.
0.1-1	Physical Development- MOST SN After School After School Programs/Quest Ann Storck Center ARC Broward Children's Center Ctr for Hearing/FS KIDS Smith Community MH (BH) United Cerebral Palsy YMCA of S FL Total SN After School Programs Summer Only Programs SN - MOST RFP City of Pembroke Pines (Summer Only) JAFCO Total SN Summer Programs Total SN MOST Programs STEP SN Abilities ARC Ctr for Hearing/FS KIDS Junior Achievement Smith Community Mental Health	62,608.00 32,940.00 234,260.00 112,050.00 57,552.00 122,451.00 82,677.00 516,337.00 1,220,875.00 60,813.00 189,413.00 250,226.00 1,471,101.00 7,866.00 74,258.00 54,879.00 50,479.00	7,990.49 - 81,274.24 - 28,860.73 - 101,587.07 413,690.46 633,402.99 - 89,278.72 89,278.72 722,681.71 7,633.69 45,129.37 23,373.00 - 22,162.94	554,259.00 288,209.00 1,631,894.00 647,291.00 279,982.00 913,402.00 729,686.00 4,702,230.00 9,746,953.00 104,251.00 493,549.00 597,800.00 10,344,753.00 86,528.00 402,393.00 249,699.00 7,000.00 273,592.00	219,509,90 172,810,33 1,042,634.22 293,276.28 146,591.14 540,437.96 582,085.84 3,280,186.64 6,277,532.31 	334,749.10 115,398.67 589,259.78 354,014.72 133,390.86 372,964.04 147,600.16 1,422,043.36 3,469,420.69 104,251.00 239,960.66 344,211.66 3,813,632.35 5,752.41 64,428.34 78,641.26 7,000.00 103,690.76	39.60% 59.96% 63.89% 45.31% 52.36% 59.17% 79.77% 69.76% 64.41% 0.00% 51.38% 42.42% 63.13% 93.35% 83.99% 68.51% 0.00% 62.10%	81.00% COVID-19 impacted services provided. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% COVID-19 impacted services provided. 81.00% Pending 2 invoices. 81.00% COVID-19 impacted services provided - virtual services. 81.00% Pending July invoice. TA provided. COVID-19 impacted services. 81.00% TA provided. COVID-19 impacted services provided.  0.00% No services provided during COVID-19 80.00% COVID-19 impacted services provided.  99.00% COVID-19 impacted programming - virtual services. 199.00% COVID-19 impacted programming - virtual services. 100% Invoice pending 190.00% COVID-19 impacted programming - virtual services. 100% COVID-19 impacted programming - virtual services.
D.1-1	Physical Development- MOST SN After School After School Programs/Quest Ann Storck Center ARC Broward Children's Center Ctr for Hearing/FS KIDS Smith Community MH (BH) United Cerebral Palsy YMCA of S FL Total SN After School Programs Summer Only Programs SN - MOST RFP City of Pembroke Pines (Summer Only) JAFCO Total SN Summer Programs STEP SN Abilities ARC Ctr for Hearing/FS KIDS Junior Achievement Smith Community Mental Health United Cerebral Palsy	62,608.00 32,940.00 234,260.00 112,050.00 57,552.00 122,451.00 82,677.00 516,337.00 1,220,875.00  60,813.00 189,413.00 250,226.00 1,471,101.00  7,866.00 74,258.00 54,879.00 50,479.00 115,341.00	7,990.49	554,259.00 288,209.00 1,631,894.00 647,291.00 279,982.00 913,402.00 729,686.00 4,702,230.00 9,746,953.00 104,251.00 493,549.00 597,800.00 10,344,753.00 86,528.00 402,393.00 249,699.00 7,000.00 273,592.00 495,585.00	219,509.90 172,810.33 1,042,634.22 293,276.28 146,591.14 540,437.96 582,085.84 3,280,186.64 6,277,532.31 253,588.34 253,588.34 6,531,120.65 80,775.59 337,964.66 171,057.74 169,901.24 482,839.08	334,749.10 115,398.67 589,259.78 354,014.72 133,390.86 372,964.04 147,600.16 1,422,043.36 3,469,420.69 104,251.00 239,960.66 344,211.66 3,813,632.35 5,752.41 64,428.34 78,641.26 7,000.00 103,690.76 12,745.92	39.60% 59.96% 63.89% 45.31% 52.36% 59.17% 79.77% 69.76% 64.41% 0.00% 51.38% 42.42% 63.13% 93.35% 83.99% 68.51% 0.00% 62.10% 97.43%	81.00% COVID-19 impacted services provided. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% COVID-19 impacted services provided. 81.00% Pending 2 invoices. 81.00% COVID-19 impacted services provided - virtual services. 81.00% Pending July invoice. TA provided. COVID-19 impacted services. 81.00% TA provided. COVID-19 impacted services provided.  0.00% No services provided during COVID-19 80.00% COVID-19 impacted services provided.  99.00% COVID-19 impacted programming - virtual services. 199.00% COVID-19 impacted programming - virtual services. 100% Impacted programming - virtual services. 100% COVID-19 impacted programming - virtual services. 100% COVID-19 impacted programming - virtual services. 100% COVID-19 impacted programming - virtual services. 100% COVID-19 impacted programming - virtual services. 100% COVID-19 impacted programming - virtual services. 100% COVID-19 impacted programming - virtual services. 100% COVID-19 impacted programming - virtual services. 100% COVID-19 impacted programming - virtual services. 100% COVID-19 impacted programming - virtual services. 100% COVID-19 impacted programming - virtual services.
D.1-1	Physical Development- MOST SN After School After School Programs/Quest Ann Storck Center ARC Broward Children's Center Ctr for Hearing/FS KIDS Smith Community MH (BH) United Cerebral Palsy YMCA of S FL Total SN After School Programs Summer Only Programs SN - MOST RFP City of Pembroke Pines (Summer Only) JAFCO Total SN Summer Programs Total SN MOST Programs STEP SN Abilities ARC Ctr for Hearing/FS KIDS Junior Achievement Smith Community Mental Health	62,608.00 32,940.00 234,260.00 112,050.00 57,552.00 122,451.00 82,677.00 516,337.00 1,220,875.00 60,813.00 189,413.00 250,226.00 1,471,101.00 7,866.00 74,258.00 54,879.00 50,479.00	7,990.49 - 81,274.24 - 28,860.73 - 101,587.07 413,690.46 633,402.99 - 89,278.72 89,278.72 722,681.71 7,633.69 45,129.37 23,373.00 - 22,162.94	554,259.00 288,209.00 1,631,894.00 647,291.00 279,982.00 913,402.00 729,686.00 4,702,230.00 9,746,953.00 104,251.00 493,549.00 597,800.00 10,344,753.00 86,528.00 402,393.00 249,699.00 7,000.00 273,592.00	219,509,90 172,810,33 1,042,634.22 293,276.28 146,591.14 540,437.96 582,085.84 3,280,186.64 6,277,532.31 	334,749.10 115,398.67 589,259.78 354,014.72 133,390.86 372,964.04 147,600.16 1,422,043.36 3,469,420.69 104,251.00 239,960.66 344,211.66 3,813,632.35 5,752.41 64,428.34 78,641.26 7,000.00 103,690.76	39.60% 59.96% 63.89% 45.31% 52.36% 59.17% 79.77% 69.76% 64.41% 0.00% 51.38% 42.42% 63.13% 93.35% 83.99% 68.51% 0.00% 62.10%	81.00% COVID-19 impacted services provided. 81.00% Pending July invoice. TA provided. COVID-19 impacted services 81.00% COVID-19 impacted services provided. 81.00% Pending 2 invoices. 81.00% COVID-19 impacted services provided - virtual services. 81.00% Pending July invoice. TA provided. COVID-19 impacted services. 81.00% TA provided. COVID-19 impacted services provided.  0.00% No services provided during COVID-19 80.00% COVID-19 impacted services provided.  99.00% COVID-19 impacted programming - virtual services. 199.00% COVID-19 impacted programming - virtual services. 100% Invoice pending 190.00% COVID-19 impacted programming - virtual services. 100% COVID-19 impacted programming - virtual services.

10

Fin Stmts FY20 Aug_ 20 Program goals Report 9/18/2020



Goal #s	s Goals:	July Budget	July Actual	Annualized Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Jul Comments
10.1-3	Information/Referral Network SN							
	First Call for Help - SN	55,691.00	49,043.07	668,293.00	485,883.00	182,410.00	72.71%	83.33% COVID-19 impacted service delivery.
	First Call for Help - BN	44,174.00	42,145.67	446,678.00	329,727.42	116,950.58	73.82%	83.33%
	Total Inform/Referral Network SN	99,865.00	91,188.74	1,114,971.00	815,610.42	299,360.58	73.15%	
10.1-4	Respite Services- BREAK							
	Memorial Healthcare System(BH)	7,131.00	6,853.05	85,586.00	66,721.62	18,864.38	77.96%	83.33%
	Smith Community MH (BH)	7,334.00	2,964.22	88,005.00	59,159.21	28,845.79	67.22%	83.33% COVID-19 impacted programming.
	Total Respite Services-BREAK	14,465.00	9,817.27	173,591.00	125,880.83	47,710.17	72.52%	
10.1	Total Service Goal 10.1	2,012,259.00	1,103,836.37	13,915,052.00	9,178,505.36	4,736,546.64	65.96%	
11.1-1	Safety/Anti-Bullying					-		
	United Way- Choose Peace	3,731.00	3,057.08	44,775.00	33,738.20	11,036.80	75.35%	83.33%
	Total Safety/Anti-Bullying	3,731.00	3,057.08	44,775.00	33,738.20	11,036.80	75.35%	
11	Total Child Safety	3,731.00	3,057.08	44,775.00	33,738.20	11,036.80	75.35%	
	Grand Total Service Goals	9,002,976.00	4,209,951.04	85,314,262.00	54,536,227.78	30,778,034.22	63.92%	
	Systems Goals:							
1 1-2	Single Point of Entry							
1.1 2	First Call for Help	31,847.00	28,622.96	382,169.00	246,046.28	136,122.72	64.38%	83.33% COVID-19 impacted service delivery.
	Total Single Point of Entry	31,847.00	28,622.96	382,169.00	246,046.28	136,122.72	64.38%	65.55% COVID-19 impacted service denvery.
	Total Oligic Folia of Entry	01,017.00	20,022.90	002,103.00	210,010.20	100,122.72	01.0070	
1.1	Total System Goal 1.1	31,847.00	28,622.96	382,169.00	246,046.28	136,122.72		
1.2-1	Leadership/Resources/Community Strategic Plan							
	Consultants -Undoing Racism, FSFN,etc.	10,300.00	-	101,943.00	62,046.40	39,896.60	60.86%	
	Consultants - OPS	-	-	31,031.00	6,825.27	24,205.73	22.00%	
	Unallocated			30,926.00	-	30,926.00	0.00%	
	Total Leadership/Resources/Community Strategic	10,300.00	-	163,900.00	68,871.67	95,028.33	42.02%	
1.2-2	Improve Provider Reporting							
	SAMIS Maintenance/Enhancement	-	-	84,291.00	78,823.00	5,468.00	93.51%	
	ADA Site Compliance	-	-	7,000.00	7,000.00	-	100.00%	
	Tableau	-	-	30,497.00	9,631.82	20,865.18	31.58%	
	Taoti Creative	590.00	590.00	21,545.00	16,176.25	5,368.75	75.08%	
	Webauthor Hosting	5,000.00	5,000.00	57,200.00	51,120.00	6,080.00	89.37%	
	Webauthor	2,000.00	-	47,500.00	9,953.00	37,547.00	20.95%	
	Unallocated		-	67,403.00	-	67,403.00	0.00%	
	Total Improve Provider Reporting	7,590.00	5,590.00	315,436.00	172,704.07	142,731.93	54.75%	
1.2-3	Promote Research Initiatives							
	Collective Impact Forum FSG		-	20,000.00	-	20,000.00	0.00%	
	Total Integrated Data Collaboration		-	20,000.00	-	20,000.00	0.00%	
1.2-4	Integrated Data Collaboration							
	FSU FICW - Grant	667.00	663.75	31,785.00	24,637.25	7,147.75	77.51%	
	FSU FICW - CSC	79.00	78.75	2,500.00	1,285.00	1,215.00	51.40%	
	Unallocated			45,000.00	-	45,000.00	0.00%	
	Total Integrated Data Collaboration	746.00	742.50	79,285.00	25,922.25	53,362.75	32.70%	
1.2	Total System Goal 1.2	18,636.00	6,332.50	578,621.00	267,497.99	311,123.01	46.23%	
101	Total Seamless System of Care	50,483.00	34,955.46	960,790.00	513,544.27	447,245.73	53.45%	

11

Fin Slmts FY20 Aug_20 Program goals Report 9/18/2020



		July	July	Annualized	YTD Actual	Remaining	% of	Ideal	
Goal #s	Goals:	Budget	Actual	Budget	Expenditures	Budget	Budget	@ Jul	Comn
2.1-1	Public Awareness - Sponsorships					-			
	Sponsorships	-	-	35,000.00	20,825.00	14,175.00	59.50%		
	High Traffic Sponsorships	=	-	32,500.00	10,170.00	22,330.00	31.29%		
	Nova SE University - Day for Children		-	7,500.00	-	7,500.00	0.00%		
	Total Sponsorships		-	75,000.00	30,995.00	44,005.00	41.33%		
2.1-2	Public Awareness - Educate Taxpayers								
	Marketing	23,778.00	35,297.01	430,800.00	332,244.79	98,555.21	77.12%		
	Outreach Materials	=	-	23,800.00	23,500.00	300.00	98.74%		
	Printing	-	-	3,000.00	1,980.20	1,019.80	66.01%		
	Sponsorship-Resource Guides	56,280.00	56,280.00	140,700.00	140,700.00	-	100.00%		
	BECON - Future First	-	-	31,600.00	12,250.00	19,350.00	38.77%		
	M Network- Website Consulting	12,688.00	12,687.50	115,000.00	99,292.98	15,707.02	86.34%		
	Unallocated			300.00	-	300.00	0.00%		
	Total Educate Taxpayers	92,746.00	104,264.51	745,200.00	609,967.97	135,232.03	81.85%		
2.1-3	Public Awareness - Outreach								
	Business Plan-FLCSC	-	-	80,000.00	80,000.00	-	100.00%		
	Travel	-	-	21,551.00	11,606.36	9,944.64	53.86%		
	Dues & Fees		-	75.00	75.00	-	100.00%		
	Total Outreach	_	-	101,626.00	91,681.36	9,944.64	90.21%		
2.1-4	Public Communication - SN Population	·				•			
	ADA Remediation	-	-	48,855.00	43,935.85	4,919.15	89.93%		
	Training	-	-	14,000.00	4,927.50	9,072.50	35.20%		
	Unallocated		-	6,380.00	-	6,380.00	0.00%		
	Total Population		-	69,235.00	48,863.35	20,371.65	70.58%		
		<del>_</del>							
201	Total Public Awareness & Advocacy	92,746.00	104,264.51	991,061.00	781,507.68	209,553.32	78.86%		
3.1-1	Leveraging Resources								
	Writing Consultant	6,500.00	6,500.00	24,950.00	14,200.00	10,750.00	56.91%		
	Unallocated		-	5,050.00		5,050.00	0.00%		To be used as need
	Total Leveraging Resources	6,500.00	6,500.00	30,000.00	14,200.00	15,800.00	47.33%		
301	Total Leveraging Resources	6,500.00	6,500.00	30,000.00	14,200.00	15,800.00	47.33%		
301	Total Develoging Resources	0,500.00	0,500.00	30,000.00	14,200.00	15,500.00	47.33%		
	Grand Total System Goals	149,729.00	145,719.97	1,981,851.00	1,309,251.95	672,599.05	66.06%		
	Unallocated	-	-	12,939.00	-	12,939.00	0.00%		
	Program Goals Grand Total	\$ 9.152,705.00	\$ 4.355.671.01	\$ 87.309.052.00	\$ 55,845,479.73 \$	31,463,572.27	63.96%		
		\$ 2,102,100.00	+ .,000,0.1.01	- 5.,005,002.00	Ψ = 5,0.0, Ψ	,,	00.5070		

Fin Stirtls FY20 Aug_ 20 Program goals Report 9/18/2020 12



	July	July	Annualized	YTD Actual	Remaining	% <b>of</b>	Ideal	
Goal #s Goals:	Budget	Actual	Budget	Expenditures	Budget	Budget	@ Jul	Comments

	July	July	Annualized	YTD Actual	Remaining	% of	
	Budget	Actual	Budget	Expenditures	Budget	Budget	Comments
COVID-19 Emergency Allocation (\$500,000)							
Service Goal 2.2.1- Prosperity:							
Hispanic Unity - COVID	2,500.00	-	10,000.00	703.99	9,296.01	7.04%	EITC funding for equipment & subcontractors - CA 6.18.20
Harvest Drive	-	-	25,000.00	25,000.00	-	100.00%	Additional funding for food boxes -CA 3.19.20
Feeding South Florida	-	-	30,000.00	30,000.00	-	100.00%	Leverage funding for subcontractors and admin CA 3.19.20
Feeding South Florida	-	-	50,000.00	50,000.00	-	100.00%	Funding for food -CA 5.21.20
FLIPPANY - 1X Emergency	-	-	10,000.00	9,963.20	36.80	99.63%	Emergency funding for Hunger Relief Needs - CA 4.16.20
So FL Hunger: Mobile School Pantry - COVID	2,500.00	9,621.33	10,000.00	9,621.33	378.67	96.21%	Mobile school pantry food distribution - CA 6.18.20
Corporate Graffiti			3,950.00	3,950.00	-	100.00%	Hand sanitizers
Car Dealer Depot	-	-	32,769.00	30,798.04	1,970.96	93.99%	PPE for the community
Back to School - Supplies COVID	-	35,000.00	35,000.00	35,000.00	-	100.00%	Back to School Extravaganza - CA 6.18.20
Service Goal 7.1.2 - MOST Program:	=	-					
City of Hallandale Beach			48,389.00	-	48,389.00	0.00%	Funding for Learning PODS program - CA 8/27/2020.
Soref Jewish Community Center			61,550.00	-	61,550.00	0.00%	Funding for Learning PODS program - CA 8/27/2020.
Service Goal 10.1.1 - SN MOST Program:	=	-					
JAFCO			157,770.00	-	157,770.00	0.00%	Funding for Learning PODS program - CA 8/27/2020.
Unallocated for COVID Related Expenditures		-	25,572.00	-	25,572.00	0.00%	Remaining COVID allocation
Total COVID-19 Emergency Allocation	\$ 5,000.00 \$	44,621.33 \$	500,000.00 \$	195,036.56	304,963.44	39.01%	
Additional Initiatives Resulting from COVID-19:							
School Based Healthcare - Service Goal 8.1.1		1					
Sierra Lifecare, Inc.			42,608.00				Additional allocation for nursing services CA.5.21.20
Kinship - Service Goal 2.1.2			.2,000.00				
Legal Aid			8,700.00				Additional allocation for Flex Funds CA 5.21.20
-0		\$	51,308.00				
		<del></del>	•				
Collaborative Community-wide purchase of PPE		\$	25,538.00				United Way & Health Foundation

13

Fin Stmts FY20 Aug_ 20 Program goals Report 9/18/2020



### Children's Services Council of Broward County Notes to the Financial Statements August 31, 2020

- (1) The Children's Services Council of Broward County ("CSC") budgets, as revenue, 95% of the property taxes levied, as allowed by state statute.
- (2) The modified accrual basis of accounting is utilized by CSC. Under the modified accrual basis, revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the liability is incurred, if measurable.
- (3) Funds invested in the SBA, Wells Fargo Advantage Funds, and Florida Education Investment Trust Fund accommodate pool participants with readily available cash. The pool follows GASB Statement No. 31 which outlines two options for accounting and reporting for money market investment pools as either "2a-7 like fund" or fluctuation of the net asset value ("NAV"). CSC accounts for investments funds using the first method.
- (4) Includes programmatic encumbrances and various pending contracts not yet encumbered such as new initiatives, Summer 2020, new RFP's occurring during the year, and other pending initiatives and items that do not lend themselves to be encumbered.
- (5) The reserved for administrative costs include projected expenditure for salary, fringe, travel, supplies, etc. for FY 2019/20
- (6) The Budget to Actual Expenditures report reflects the annual budget, year-to-date expenditures and annual encumbrances. The report calculates the annual variance and the percentage of actual to the budget. This report provides an annual perspective of how the CSC is expected to perform throughout the year.
- (7) The accumulating balance in the Building Operations Budget to Actual is aggregating a reserve for capital improvements to be used as necessary.
- (8) The expenditures on the Program Expenditure By Goals Report run a month behind. Amounts reflected in the current month are for services provided during the prior month. This timing delay is due to the invoice due date on the 10th of the month following service delivery. Therefore, the Program Expenditure By Goals Report is for services through the month of July. The report includes August 2020 administrative costs.
- (9) Unassigned fund balance changes as revenue is received and actual expenditures are incurred.
- (10) Salary, Fringe and Travel budget and expenditures are included for the SAMIS Director Position when CSC served as the Salary Agent. This position ended on February 28, 2020. The revenue and related expenditures are considered Pass Through Funds and do not have an impact on CSC Broward's financial statements.
- (11) There was a 25 % reduction of TIF for the Hollywood CRA.
- (12) Fund Balance committed for Building Fund to prepare for future growth.

## TAB W



#### For Council Meeting September 24, 2020

Issue: CSC Monthly Purchases for Administrative Operations

**Action:** 1. Approve CSC Monthly/Annual Purchases for September 2020

2. Approve CSC Monthly/Annual Purchases for FY 2020/2021

**Budget Impact:** See attached Reports

**Background:** The State Statute creating and governing the CSC, Chapter 2000-461, as amended, states:

Section 6: No funds of the council shall be expended except by check as aforesaid, except the expenditure of petty cash or the issuance of checks made payable for sums no greater than \$5,000, shall be expended without prior approval of the council, in addition to the budgeting thereof.

The Council's procurement policies and procedures stipulate that expenditures are approved by the Council prior to being expended. As such, the financial system requires a Council Approval (CA) date at multiple points throughout the system including all processed payments. Internal controls for tracking expenditures in accordance with the statute are validated by auditors every year and there have been no significant deviations since the inception of the Council.

Since 2004 at the Council's direction, staff was instructed to only provide back-up material for purchases when the item is over \$10,000. As always, back-up for purchases below \$10,000 are available upon request.

**Current Status:** In accordance with policy, please find attached the Invoices, Travel, Purchase Orders, Sponsorships, etc. for the month of September, 2020.

Also attached is a separate report for Invoices, Travel, Purchase Orders, Sponsorships, etc. for **FY 2020/21.** The bulk of these items are routine, administrative items which were included in the Administrative Budget presented to and approved by the Council at the June 18, 2020 meeting. We have indicated procurement terms and status for selected larger priced items that require multiple quotes or other bids as outlined in the Purchasing Policies and Procedures. Since most of these are annual amounts which get paid monthly or are blanket POs which are issued but only expended as needed, we have only included back-up for those items exceeding \$75,000.

To facilitate reviewing the various purchases, staff has segregated the items into various categories.



Additionally, due to contractual timing issues for items beginning Oct 1st, this packet includes a partial list of proposed Trainers, Administrative and Programmatic purchases for the upcoming fiscal year 2020/21.

Additional information for <u>any</u> expenditure is available upon request. As always, all purchases for either fiscal year are within the budgets approved by the council.

Recommended Action:

- 1. Approve CSC Monthly/Annual Purchases for September 2020
- 2. Approve CSC Monthly/Annual Purchases for FY 2020/21



### List of Invoices, Travel, Purchase Orders, Sponsorships, etc. Submitted to the Children's Services Council Septmber 24, 2020

our roughs our children			
Vendor	Description	Amount	Comment (Back-up documentation is available upon request.)
Purchase Orders (less than \$10,000):			
HYS - Hill York	Preventitive Maintenance for AC and Misc Repairs	\$ 2,000.00	Additional for Blanket PO for additional maintenance
Program Related Purchases:			
GoDaddy.com	Broward Reads .Com Domain	\$ 197.00	Five year renewal
Employee Travel and Training:			
Adamma DuCille	REI Phase One Workshop; 8/12/20 - 8/13/20; Virtual	\$ 100.00	
Cindy Arenberg Seltzer	2020 Child Protection Summit; 8/31/20 - 9/03/20; Orlando	\$ 150.00	
Trainers/Materials (Service Goal 1.1) (Provider nar	nes and courses may be subject to change):Instructor Led Unless Otherwise Indicated		
AHAM Education	The Art of Parenting	\$ 4,400.00	Recording and editing for a 4-part series provided in Sept and available for lease through March 30, 2021.
Marla Berger	Sandtray Therapy Telehealth	\$ 250.00	



### List of Invoices, Travel, Purchase Orders, Sponsorships, etc. Submitted to the Children's Services Council September 24, 2020

Vendor	Description		Amount	Comment (Back-up documentation is available upon request.)	
Administration	General	Monthly Est Amount	Annual Est Amount		
ADP	Payroll Processing	\$ 3.750.00		Invoices paid monthly	
Broward Property Appraiser	Property Appraiser's Fees FY 2020-2021	φ 3,730.00	.,	Invoices paid monthly Invoices paid quarterly	
Sterling Test	Background Check - New Employees			Blanket PO; Paid as Needed	
Administration	Professional Services		φ 1,000.00	Dialiket PO, Paid as Needed	
	I I		\$ 15.306.00	Denouglation 4/4/04. Did by incomes and idea	
AmTrust North America	Workers' Compensation Insurance		,	Renewal effective 1/1/21; Bid by insurance provider	
Caballero Fierman Llerena & Garcia	Auditor			Blanket PO; Paid as Invoiced; Year 4 out of 5	
John Milledge / Gary Johnson	Legal Counsel		,	Blanket PO; Paid as Invoiced	
Marsh & McLennan Agency	Director's & Officers Liability			Annual premium	
Marsh & McLennan Agency	Cyber Liability			Annual premium	
Marsh & McLennan Agency	Active Shooter			Annual premium	
NOVA Casualty Company	Property Insurance, General and Professional Liability Insurance			Annual premium	
NYHart	Interim GASB 75 Report		1	Annual Fee	
QTS	Computer Colocation Services	\$ 2,800.00	1	Invoices paid monthly; Year 3 out of 5	
Shred It	Shredding Services		1	Blanket PO; Paid as Needed	
Sterling Testing Systems	Background Check - New Employees		1	Blanket PO; Paid as Needed	
Travelers Indemnity	Crime Coverage Insurance		\$ 2,788.00	Annual premium	
Administration	Communications				
Centurylink	Phone - Land Lines & Data Lines	\$ 1,300.00		Invoices paid monthly	
Constant Contact	Bulk Email Subscription	\$ 300.00		Invoices paid monthly	
Crown Castle	Phone - Land Lines & Data Lines	\$ 3,000.00	\$ 36,000.00	Invoices paid monthly	
Verizon Business	POT Lines	\$ 150.00	\$ 1,800.00	Invoices paid monthly	
Verizon Wireless	Phone - Cell Phones / Air Cards	\$ 125.00	\$ 1,500.00	Invoices paid monthly	
Watt Media	On Hold Messaging Service	\$ 159.00	\$ 1,908.00	Invoices paid monthly	
Administration	Equipment & Supplies				
Agilant Solutions	CISCO Smartnet Support & Warranty		\$ 15,000.00	Annual maintenance	
Amazon Prime	Office supplies and small computer related equipment		\$ 12,000.00	Blanket PO; Paid as Needed	
Canon Financial Services	Lease / Maintenance - 3 Copy Machines, 1 Plotter		1	Invoices paid monthly; State bid year 4 of 4	
CDW-G	Small computer related equipment			Blanket PO; Paid as Needed	
Certified Coffee	Water Cooler Service		,	Blanket PO; Paid as Needed	
Cintas	Office supplies			Blanket PO: Paid as Needed	
Cornerstone Printing Supplies	Printer Supplies		- 1,000.00	Blanket PO; Paid as Needed	
Dell	Small computer related equipment		-,	Blanket PO; Paid as Needed	
EDCO	Supplies - Engraving		7	Blanket PO; Paid as Needed	
JC White	Small furniture		1	Blanket PO; Paid as Needed	
Office Depot			,	Blanket PO; Paid as Needed	
Pitney Bowes Credit Corp	Office supplies		,	Invoices paid quarterly	
	Lease - Postage Machine			1 1 2	
Pitney Bowes Purchase Power	Metered Postage / Postage Supplies			Blanket PO; Paid as Needed	
Publix	Provider Training Supplies			Blanket PO; Paid as Needed	
Technogroup	Printing - 3 Copy Machines	\$ 375.00		Invoices paid monthly	
Tycarbal	Courier Service			Blanket PO; Paid as Needed	
UPS	Courier Service			Blanket PO; Paid as Needed	
Whitlock	Equipment Maintenance		\$ 2,500.00	Blanket PO; Paid as Needed	
Administration	Advertising & Printing				
DAX	Printing - General Office (Each print job is bid)			Blanket PO; Paid as Needed	
Sun - Sentinel	Advertising - RFP's TRIM, meeting dates, vacancies		\$ 10,500.00	Blanket PO; Paid as Needed	
Administration	Software Maintenance				
Archive Social	Manage and Archive Social Media			Annual renewal	
Bright Market	ShortPoint Intranet Hosting Subscription		\$ 3,000.00	Annual renewal	
CDW-G	Paessler; Symantec Security		\$ 8,500.00	Annual renewal	
Coastal Computer Systems	Adobe Licenses		\$ 26,355.00	Annual renewal	
Ebiz Soft	Great Plains Annual Maintenance and Consulting		\$ 21,500.00	Annual maintenance; consulting	
Environmental Systems Research Institute	ArcGIS Desktop Basic		\$ 1,200.00	Annual renewal	
Exclaimer	Exclaimer Cloud		\$ 1,600.00	Annual renewal	
Information Consultants	Laserfiche Annual Maintenance and Consulting		\$ 19.370.00	Annual maintenance; consulting	



### List of Invoices, Travel, Purchase Orders, Sponsorships, etc. Submitted to the Children's Services Council September 24, 2020

Vendor	Description				Amount	Comment (Back-up documentation is available upon request.)
Know Be4	Security Awareness			\$	3,000.00	Annual renewal
ogMeln	Go to Meeting Service			\$	4,000.00	Annual renewal
Microsoft	Office 365, Visio, Power BI	\$	4,000.00	\$	48,000.00	Invoices paid monthly
Mimecast	Email Management Enterprise; Compliance Security and Secure File Send			\$	8,100.00	Annual renewal
Qualtrics Lab	Research and Survey Tool			\$	6,784.00	Additional request for upgrade
Solver	Solver Annual Renewal			\$	12,000.00	Annual renewal
FedResults	Tableau License Renewal			\$	4,932.00	Annual renewal
Taoti	Web Hosting (\$590 / month) and Enhancements			\$	27,080.00	Annual maintenance
Webauthor	Travel Module; CSC Broward; Training; Results 4; Contract Module and IDS module	\$	5,000.00	\$	60,000.00	Annual Hosting Fees
Zipdata.net	Zipdata Online Backup			\$	3,600.00	Annual renewal
Zoho Corporation	Manage Engine Annual Subscription			\$	2,700.00	Annual renewal
Zoom	Video Conferencing			\$	5,000.00	Annual renewal
Facilities Operations:						 
All Service Refuse	Recycling	\$	275.00	-		Invoiced monthly
Boulevard Forest Lake Mgmt Association	Annual Association Fees			\$		Annual maintenance
Ciminelli	Building Management Services	\$	4,601.75	-		Invoiced monthly; Year 1 out of 5
Cintas	Miscellaneous Supplies			\$		Blanket PO; Paid as Needed
Comcast	Cable TV	\$	166.67	_	-	Invoiced monthly
PL	Electric Service	\$	4,516.67	\$		Invoiced monthly
Grainger	Miscellaneous Supplies			\$		Blanket PO; Paid as Needed
HYS Holding Corp	HVAC Repairs and Maintenance			\$	30,000.00	Blanket PO; Paid as Needed
Jam Lighting	Lighting Supplies			\$	1,520.00	Blanket PO; Paid as Needed
Johnson Controls / American Eagle	Security / Fire Maintenance			\$	10,000.00	Blanket PO; Paid as Needed
Kings III of America	Elevator Phone Services			\$	1,840.00	Invoiced quarterly; Repairs paid as needed
Lauderhill, City of	Water, Sewer & Irrigation	\$	1,000.00	\$	12,000.00	Invoiced monthly
Lowes	Miscellaneous Supplies			\$	1,000.00	Blanket PO; Paid as Needed
Miscellaneous Vendors	Electrical			\$	3,000.00	Paid as Needed; Specific vendors will be brought as identified
Miscellaneous Vendors	Plumbing			\$	1,000.00	Paid as Needed; Specific vendors will be brought as identified
Sparkle Team	Janitorial / Porter Services / Supplies	\$	3,000.00	\$	36,000.00	Invoiced monthly
Thyssenkrup Elevator Corporation	Elevator Maintenance			\$	5,000.00	Invoiced quarterly
Truly Nolen	Pest Control	\$	166.67	\$	2,000.00	Invoiced monthly
Waste Management	Trash Disposal	\$	225.00	\$	2,700.00	Invoiced monthly
Willow Landscape Management	Landscaping and Tree Trimming	\$	1,166.67	\$	14,000.00	Invoiced monthly
Program Related Purchases						
Aytia Tarpley	Consultant PSA Human Trafficking			\$	1,400.00	System Goal 1.2.1; Will use Carry Forward budget
Brandon McMullen / BMMB Productions	Videographer			\$		System Goal 1.2.1; Will use Carry Forward budget
Child Welfare League of America	2020 Virtual CWLA Summit Fee (2 CPAR Co-Researchers)			\$		System Goal 1.2.1
CSC of Palm Beach County	2020-2021 SAMIS Operating Fees			\$		System Goal 1.2.2
U Groups or Signs of Excellence	Interpreter services for trainings			\$		Blanket PO: Paid as Needed
River Phoenix Center for Peacebuilding	Restorative Justice Training			\$	.,	Service Goal 3.2.1
Wells Fargo	VISA Gift Cards for Girls Virtual Summit			\$		System Goal 1.2.1
Employee Travel and Training:	Januarian Gina Finada Garinina			Ψ	.,_00.00	-y
Multiple Staff & 2 CPAR Youth	2020 Child Welfare League of America Summit; 10/6/20 - 10/8/20; Virtual			\$	1,750.00	
Jennifer Fletcher & Michelle Hamilton	Human Resource Association of BC Annual Conference; 10/9/20; Virtual			\$	253.00	
Keisha Grev	2020 Coalition for Juvenile Justice Annual Conference; 11/18/20 - 11/20/20; Virtual			\$	250.00	
	er names and courses may be subject to change): Instructor Led Unless Otherwise Indicat	ted		Ψ	230.00	I
Effective Edge Worldwide	Keynote Speaker for Staff Retreat	ieu		\$	1 000 00	General Admin
	LGBTQ				3,300.00	General AUTHI
Emily Cohen		-		\$		Consults Building
Excellence in Performance	Coaching for Performance	-		\$		Capacity Building
	Conflict Resolution for Leaders			\$		Capacity Building
Excellence in Performance	0 (1919)					
Excellence in Performance	Grant Writing Series	_		\$		Capacity Building
	Grant Writing Series  Leading for Success  Mastering Group Communication			\$	1,100.00	Capacity Building Capacity Building Capacity Building



### List of Invoices, Travel, Purchase Orders, Sponsorships, etc. Submitted to the Children's Services Council September 24, 2020

Vendor	Description	,	Amount	Comment (Back-up documentation is available upon request.)
KMack	Frequency Matters Leadership Programs	\$	34,000.00	Leadership Series
Nonprofit Plus	Fundraising in the time of COVID	\$	1,100.00	Capacity Building
Nonprofit Plus	Fundraising Videos	\$	3,600.00	Capacity Building
Nonprofit Plus	How to Solicit Major Gifts	\$	550.00	Capacity Building
Nonprofit Plus	Nonprofit Story Telling	\$	550.00	Capacity Building
Nonprofit Plus	The Fundraising School	\$	14,500.00	Capacity Building
Dr. Thelma Tennie	Medical Errors	\$	1,100.00	
Social Emotional Learning Worldwide	Social and Emotional Learning	\$	25,000.00	Service Goal 7.1.2
To B Consulting	Dealing with Challenging People	\$	1,100.00	Capacity Building
To B Consulting	Intentional Communication	\$	1,100.00	Capacity Building
To B Consulting	Managing Employee Performance	\$	550.00	Capacity Building
To B Consulting	Strategic Communication for New Leaders	\$	1,650.00	Capacity Building
Subscriptions:				
Fotolia	Training & Admin Photo Subscription (Annual)	\$	1,000.00	
Miami Herald	Newspaper Delivery	\$	500.00	
Sun-Sentinel	Newspaper Delivery	\$	500.00	
Memberships: Due within 1st Qtr of FY 20/21				
Amazon Prime	2021 Annual Membership	\$	179.00	
Broward League of Cities	2021 Annual Membership	\$	550.00	
Child Welfare League of America	2021 Annual Membership	\$	750.00	
Community Indicators	2021 Annual Membership	\$	250.00	
Department of Economic Opportunity	2021 Annual Membership	\$	175.00	
Florida Gov't Community Association	2021 Annual Membership	\$	60.00	
Florida Gov't Finance Officer Association	2021 Annual Membership	\$	125.00	
Florida Local Gov't Info System Association	2021 Annual Membership	\$	200.00	
Florida Juvenile Justice Association	2021 Annual Membership	\$	300.00	
Florida Philanthropic Network	2021 Annual Membership	\$	1,500.00	

Тав х

## CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY 6600 West Commercial Blvd Lauderhill, FL 33319

## Agency Capacity Building Committee Meeting Minutes August 26, 2020 2:00PM – 4:00PM

**Participants in Attendance**: Jeffrey Wood, David Kenton, Ruthlyn Webster, Elsa Clarke, Marcela Guiterrez, Kim Praitano, Ken Horkavy, Linda Hernandez, Jessica Vones, Emily Dommartin, Mary Ann Stanley, April Brownlee, Raymond Ballinger, Terri Shermett, Duree Jackson, Molly Murphy, Djenane Gourgue, Jacqueline Botting, Erickson Francois, Courtney Trzcinski, Shartonya Quinn-Williams, Sylvia Johnson, Diana Gomez, Mary Joyce, Sandra Sanguinetti, Karen Flowers, Rehan Mirza, Attiqa Seyda

Guest Speakers and Panel: Joel Greenbaum, President & CEO of Executive Services Corp-SOFL; Christine Frederick, The Flite Center; Stephen Ferrante, Group Victory Consulting; Requel Lopes, World Aids Museum; Will Spencer, 211-Broward

CSC Staff in Attendance: Adamma DuCille, Roxanne Smith and Yolanda Meadows

#### Agenda:

#### I. Welcome:

The meeting was called to order by Ms. Adamma DuCille, Assistant Director of Training & Capacity Building who welcomed everyone and introduced herself and her team, and explained the function of the Training and Capacity Building Department at the CSC. Virtual meeting housekeeping rules were shared and an overview of the topics that would be discussed during the meeting was done.

#### II. Featured Local Resource:

Mr. Joel Greenbaum, President & CEO of Executive Service Corp of South Florida was introduced by Ms. DuCille. He explained the function of his organization and, the capacity building support retired CEO's, CFO's, and CIO's provide to local nonprofits.. He elaborated on the types of organizations and projects supported by hid company and shared his contact information with meeting attendees via a PowerPoint slide.

#### III. Approval of the Minutes:

Mr. Jeffrey Wood motioned to approve the May 27, 2020 meeting minutes. The motion was, seconded by Dr. David Kenton and passed unanimously.

## CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY 6600 West Commercial Blvd Lauderhill, FL 33319

#### IV. Introduction of the Panel:

Ms. DuCille introduced each panelist and provided a brief overview of their role within the organizations they are affiliated with. She also expounded on the significance of the work they perform to support nonprofit organizations and the local community.

#### V. Maximizing Your Board (Panel Discussion):

Paying Board Members - Dr. Stephen Ferrante opened the discussion by addressing the issue of paying Board members for their service advising that board membership is typically a volunteer service. He gave several reasons people choose to serve on boards, to include the personal and professional benefits service can yield. Dr. Ferrante also addressed board bylaws, nonprofit board responsibilities, and the various positions within the board.

Board Onboarding - Mr. William Spencer discussed the importance of the onboarding process, and how to effectively vet potential board members. He shared examples of how the process could be executed to ensure that candidates are clear about the organization's and board's expectations. Mr. Spencer stated that providing as many details to new members upfront about their individual role and board responsibilities will lead to more successful outcomes. Dr. Ferrante reiterated the importance of having clear roles and boundaries ahead of onboarding new members.

Conflict Management - Dr. Ferrante stated that conflict could happen board members become too involved in matters that go beyond their specific roles or, when a CEO does not provide opportunities to take part in meaningful work in support of the organization.

Establishing Trust - Ms. Christine Frederick spoke about the importance of CEOs establishing trust and building strong relationships with board members to help prevent conflicts. Ms. Requel Lopes spoke about working collaboratively with members and having clear, transparent, and consistent communication with board members. An informed and engaged board will be more effective in making decisions that are in the best interest of the organization. She also talked about the importance of having committees and sub-groups that serve as a means of engaging individuals who may not be a good fit for the board but would like to connect and contribute in other ways. Such committees can also be used as a part of the vetting process for new members to gauge compatibility before final onboarding decisions are made.

Ms. DuCille read the questions posted by attendees in the chat and the panelists offered additional advice and insight on; transitioning members off of the board, donor cultivation, resolving conflicts, building strong relationships with members, and how essential it is to have

## CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY 6600 West Commercial Blvd Lauderhill, FL 33319

a focus on diversity and equity. Dr. Ferrante wrapped up the discussion by giving information about strategic planning and the necessary steps needed to support organizational growth.

#### VI. Closing:

Ms. DuCille thanked all meeting attendees. She announced the postponement of the annual boot camp due to the pandemic, and also provided an update on the Capacity Building Mini Grant open to nonprofits for applications. The next ACB meeting will be held in November on a date to be advised.

The meeting was adjourned at 4:00 pm.

#### **Funders Forum Meeting Summary**

#### **August 7, 2020**

#### **Members Virtually Present:**

Adamma DuCille, Children's Services Council (CSC); Angelika Schlager, The Frederick A. Deluca Foundation; Dr. Antoine Hickman, Broward County Public Schools (BCPS); Cassandra Evans, Department of Juvenile Justice (DJJ); Chauntea Cummings for Saemon Hollingsworth, BCPS; Cindy Arenberg Seltzer, CSC; Darrell Cunningham, Broward County Community Partnership Division; Dawn Liberta, Florida Department of Children and Families (DCF); Dion Smith, CSC; Evan Goldman, Jewish Federation of Broward County; Kathleen Cannon, United Way; Keyonia Lawson, CSC; Khalil Zeinieh, The Jim Moran Foundation; Larry Rein, ChildNet; Lois Simpson, United Way; Lori Canning, BCPS; Maria Hernandez, United Way; Maria Juarez Stouffer, CSC; Melanie Burgess, The Jim Moran Foundation; Melissa Blum, Humana; Monica King, Broward Healthy Start Coalition (BHSC); Pablo Calvo, Early Learning Coalition (ELC); Renee Jaffe, ELC; Renee Podolsky, Florida Department of Health in Broward; Sheri Brown, Community Foundation of Broward; Sandra Veszi Einhorn, Coordinating Council of Broward and Nonprofit Executive Alliance of Broward

#### Welcome & Introductions:

Maria Juarez Stouffer welcomed guest and new member's **Michael Balaban**, President and CEO at The Jewish Federation of Broward County; **Amy Pont**, Director of Population Health at Community Care Plan (CCP) and returning member **Monica Menahem**, Program Director at A.D. Henderson, to the virtual Zoom meeting.

#### Approval of the June 5, 2020 & July 1, 2020 Meeting Minutes:

Monica K. made a motioned to approve the minutes as presented. The motion was seconded by Maria H. and passed with no opposing votes.

### <u>Funder Partnership to fund learning pods for low income families with elementary aged children:</u>

Maria J. and Cindy Arenberg Seltzer, discussed with members the community need to fund learning pods for low income families with elementary age children.

Maria J. presented the draft Learning Pod RFA. Members reviewed and approved the RFA. Potential RFA funding partners are United Way, Early Learning Coalition, The Jim Moran Foundation, The Jewish Federation, A.D. Henderson Foundation, The Frederick A. Deluca Foundation and Children's Services Council. The Learning Pod RFA will be available on Monday, August 10th. Maria H. agreed that United Way would manage the RFA process and that funding recommendations are not subject to appeal.

Maria H. volunteered to draft a time line to come up with two tentative dates for everyone to review and score applications to determine who will be funded.

#### DRAFT

#### Follow-up on Racial Equity

#### Review Racial Equity survey results and next steps

Darrell Cunningham and Dion Smith presented the results of the "Racial Equity Committee Survey" that was emailed to members in July. The purpose of the survey was to identify the racial equity meetings that are currently occurring in Broward and identify the lead racial equity committee who will gather information from all committees and report out to funders forum.

The survey indicated that there are several racial equity convenings in Broward. Next step is to bring these committees together so that they are not duplicating efforts and continue to move the work forward. Darrell C. will follow up with Suzanne Bundy to see if there is one community wide plan and will report out to members during the next meeting. He also asked members to begin to report out on how their organizations are supporting racial equality and pointed out the importance of also reporting out on success stories. He shared a phrase, "our ability or inability to practice strategic patience is what we need to do with these efforts."

Dion S. suggested that members share broadly any resources, articles and information to help broaden knowledge.

Lori C. announced that the BCPS Department of Equity and Diversity has been conducting professional development webinars and having guest speakers throughout the summer as it is their mission and drive to provide racial equality within Broward County Schools. Lori C. will forward and share what they have been doing during the next meeting.

Michael B. announced that the Jewish Federation leadership and staff attended the YMCA's 21-day racial equity and social justice challenge and learned a lot.

Adamma D. reported that there were two meetings that took place with the CEO's and the Non-Profit Alliance Executives where they expressed their support of racial equity and social justice. They are working towards organizations implementing anti-racisms policies and practices. They asked for resources, tools, basic readings, journals and articles, connections to trainers and then an assessment tool that they could expand upon. Their next step is to create a learning community of CEO's and leaders that will work together to come up with common language and shared understanding as a county and then possibly expand state wide. Adamma D. mentioned that they may need support from funders to help with cost for coaches, trainers and resources.

#### **Report out by Funders Forum Members:**

Children Services Council & United Way of Broward County – *Maria Juarez Stouffer and Dion Smith* 

Any questions about the COVID-19 Funder Spreadsheet?

#### **DRAFT**

The COVID-19 Funder Spreadsheet continues to be updated and sent out to members. Maria J. asked if members had any questions and asked members to continue to send their updates to Cynthia Reynoso, CSC's Sr. Programs Manager at <a href="mailto:creynoso@cscbroward.org">creynoso@cscbroward.org</a> or Keyonia Lawson at <a href="mailto:klawson@cscbroward.org">klawson@cscbroward.org</a> and updates will continue to be shared with members.

Sandra V. E. announced that two months ago she sent out a survey to organizations asking questions on how they have been impacted by COVID-19. She asked members if they could share any data or survey results with her so that she can include it in her report that she plans to share later in the month with the community.

### These topics will be discussed at the next Funders Forum meeting in October.

#### CSC - Maria Juarez

Programmatic Monitoring changes due to COVID-19.

#### United Way - Maria Hernandez

Suicide Prevention & Wellness Coalition Presentation

The meeting adjourned at 4:00 p.m.

#### Next Steps, Tasks & Follow-up from the August 7, 2020 Meeting

- Members will continue to send updated COVID-19 funding updates to Cynthia Reynoso: <u>creynoso@cscbroward.org</u> or Keyonia Lawson: <u>klawson@cscbroward.org</u>.
- Members will work on the learning pods application, post it, and schedule time to review and score applications for funding.
- Darrell C. plans to speak to Suzanne Bundy to see if there is one community wide plan and will report out to members during the next meeting. Racial Equity will be added to future agendas.
- Members will share any data or survey results regarding the impact of COVID-19 and their providers to Sandra V.E. and plans to share the report with members.
- "Suicide Prevention & Wellness Coalition" presentation and "Programmatic Monitoring" topics have been tabled and will be added to the next meeting agenda.

Next Scheduled Meeting: Friday, October 2, 2020 from 2:00–4:00 P.M. via Zoom.

TAB Z

# CSC In The News

#### THE WASHINGTON POST

### Love or hate them, pandemic learning pods are here to stay — and could disrupt American education

By

**Hannah Natanson** 

September 2, 2020 at 6:00 a.m. EDT

Some love them. Some hate them.

But nobody working in education today can escape pandemic learning pods: the increasingly popular phenomenon in which families band together and hire a private tutor to offer in-person learning to a small group of children.

Teachers throughout the nation are sketching out schedules and pondering whether they can squeeze in pod tutoring after virtual school. They are weighing health risks, deciding on ground rules — should all pod students wear masks? — and asking parents how much they will pay. (A lot, it turns out.) Sometimes, they are quitting their jobs to lead pods instead.

That is what Kendra Newton is doing: The 24-year-old first-grade teacher resigned from her job with Orange County Public Schools in Florida after learning she would have to teach in-person this fall. She is moving across the country to Oregon, where she will lead a pod of eight students — for a higher salary than she earned in Florida.

"It gave me a way to feel safe working," Newton said. "I will have guaranteed money coming in and a stable idea of what my life will be like because there won't be a school district changing its mind every two seconds. For my mental health, it's just a better option."

No reliable data exists on how many teachers have left, or are considering leaving, their jobs to teach pods. But worried school officials are sending emails claiming pods pose just as much of a health risk as returning to the classroom. Some are warning teachers that pods will drive inequity. Others are scrambling to figure out if they can somehow co-opt the pod model.

Still, others are announcing that employees who try to lead pods while keeping their regular teaching jobs will risk getting fired — even as they hope they do not have to follow through on that threat.

"As a reminder ... [Arlington Public Schools] teachers are not permitted to take on additional positions such as tutoring or learning supervision during the school day," officials in the Northern Virginia district wrote in a recent message to staff. "Nor are they allowed to tutor students they work with ... outside of the classroom for pay."

Stacy Reiber, a New Jersey elementary school teacher, quit a 20-year teaching career this summer to lead a pod. Come fall, she will instruct six children in a private home — first outside, then in a garage with heaters — for \$15 per hour per child (a small pay cut).

"I'm going to get to know every kid in my pod because I won't be juggling 25 kids like I was," Reiber said. "All teachers want smaller classrooms — so I do believe, actually, that people are going to love what pods offer, and I do think there's going to be a shift beyond the pandemic."

She pointed to long-running and well-established problems with the public school system: underpaid teachers, an overemphasis on the use of standardized test scores for evaluation and too-large class sizes.

"I truly hope," she added, "that [the pods do] reshape American education."

#### 'It's not exactly the typical situation'

As school district after school district announced plans for an all-virtual fall, parents flocked to Facebook groups with titles such as "Pandemic Pods and Microschools" or "Matching Students with Teachers . . . (Pandemic Pods)."

They sought other families to pod with and teachers to lead the groups. Educators began joining these groups and soon formed groups of their own.

Felicia Drake, principal of a Northern Virginia elementary school, said the sudden push for pod learning has shocked her beyond anything else in her 30 years as an educator. The change is so seismic, she said, that it calls to mind the development of charter schools.

"That would be the only thing I could compare it to," Drake said. "Except this is faster. And, although I don't support [pods], I do get the appeal: There just aren't enough answers as to how we can keep people safe right now."

Data on how many teachers are choosing to lead pods this fall is difficult to gather, partly because many educators are hiding their activities from school districts. Some school leaders contacted by The Washington Post said they could not estimate the number of pod leaders in their ranks for this reason. Another reason is that the school year, although underway in a few places, has not started for much of the country, and some teachers are leaving the decision until the last minute.

Still, it is clear the coronavirus is driving retirements nationwide, including among teachers — there were 79 in one Utah county alone. Worry over impending teacher loss is widespread, with school leaders nationwide speaking out against pods in recent weeks.

In Minneapolis, the school district denounced them as perpetuating "systemic inequities." In Los Angeles, the County Office of Education declared that pods "do not align with current Public Health directives."

And in Denver, the Board of Education posted an extraordinary, more-than-1,000-word statement in mid-August pleading with parents not to start pods.

"If you choose to participate in a pod, please do not hire [Denver Public Schools] teachers," the statement reads. This "pulls [educators] away from students that need them most."

In Fairfax County, Va., the district published a similar August message to parents, noting "tutoring pods are not part of the public school system" and asserting pods are "not supported" by the school system.

For at least one Fairfax teacher, that message backfired.

The elementary school teacher, who spoke on the condition of anonymity for fear of retribution, had already been feeling ill-used by the school district, which is starting the year all-virtual but with the hope of sending children back to classrooms within a few weeks. Asked to submit her preference between in-person and virtual teaching, she chose to teach remotely, but her preference was ignored.

As soon as her students reentered classrooms, she would be back, too, administrators told her.

That upset her, and the email against pods made it worse: It cemented her conviction that the school district did not care about her safety. Now, the teacher has applied for five corporate jobs teaching instructional design. If those do not pan out, she will quit her position with Fairfax and lead a pod.

She knows several families are interested, and she has already decided on the ideal setup: two pods of seven kids each, with parents paying \$300 a week per child. That will just about cover her living expenses, she said.

In Florida, Newton also concluded that continuing as a teacher would imperil her health. First, Florida Gov. Ron DeSantis (R) told some school districts that they would lose state aid if they did not reopen in person. Then Orange County Public Schools, Newton's employer, announced it would offer virtual instruction for the first nine days of the school year before letting parents choose between in-person and remote learning for the remainder of the semester.

Once back in the classroom, Newton said, one of her school's only requirements was that kids had to wear masks — classes would be just as large as before, and social distancing would happen only "to the extent feasible," according to the school's plan. In her 20s and healthy, Newton was certain she would be among the first asked to return.

Around then, a cousin in Portland, Ore., reached out and mentioned she knew a group of families looking for a teacher. Pretty soon, Newton had hashed out the details: She would teach a pod of eight children from eight different families. Each family would pay roughly \$4,300 per child per semester.

The classes would take place from 8 a.m. to 3:30 p.m., five days a week, in the basement of a private home. She would generally follow the online offerings of the kids' public school system but embellish them as needed. The families would not pay her health insurance, because Newton is still on her parents' plan.

When she tendered her resignation and told her principal of her plans, Newton said, her boss was "not thrilled" but was supportive. The principal said she understood it was a crazy time.

"I will miss Florida, but it's really worked out well for me," Newton said. "It's not exactly the typical situation, but there isn't really a typical situation right now."

#### Not just for 'the rich folks'

Some, having accepted pods as a fact of the education landscape in 2020, are trying to take advantage of the model.

In Maryland's Montgomery County, private child-care providers have organized "distance learning hubs" in which small groups of students will bring their Chromebooks to empty public school classrooms each day and participate in online learning together. This has spurred protest from some parents who ask why, if this program is allowed, regular school cannot reopen. In the nation's capital, some businesses are offering families a version of learning pods.

Last week, a Florida working group of business executives, public health professionals and educators formally recommended schools develop "learning pods to support academic success [by] making spaces available with the right technology."

In Broward County, Superintendent Bob Runcie is several steps ahead of them.

For weeks, he has been working with two local groups — the <u>Children's Services Council</u>, a government group that serves children and families, and United Way of Broward County, a nonprofit that provides social services — to develop a pod system. Under the initiative, students will be grouped in pods of nine. They will spend the school day in "community spaces" such as YMCAs and Boys & Girls Clubs, Runcie said. <u>The Children's Services Council</u> has published an online application seeking agencies that are willing to provide a "safe and supervised learning pod environment."

"The desired populations are families who are unable to afford the added expense of learning pods," the application reads. "Priority will be given to first responders and essential workers."

Runcie estimates the program will be able to serve up to 2,000 children in the county — admittedly a small percentage of the school system's roughly 260,000 students. Kids enrolled in the pod initiative will attend online school taught from a distance by Broward County staffers — education in the county is virtual through Oct. 1 — and will be supervised in-person by employees of whatever agency is hosting the pod.

So far, Runcie's role in developing the pods has been to provide school data on the children most likely to benefit, such as those from high-poverty neighborhoods.

"I think this will help," he said. "It's a unique pod situation, sort of like a combination of child care and after-school programming."

In areas where school systems have been slower to pick up on pods, some teachers are taking matters into their own hands. That is what Minnesota technology and media teacher Nate Edwards is doing.

Twice a week, after he finishes his teaching duties for Richfield Public Schools, the 42-year-old father of three plans to drive to a park outside his church — once the weather gets cold, he will switch to the church basement — to teach a pod of six or seven students for an hour or two. He is not accepting payment and is hoping to recruit students from families who, like his own, could not otherwise afford pods.

"Right now it's the rich folks that are doing this," Edwards said. "But maybe we can learn from that and see if there's a way we can modify it to help non-rich kids, too."

**Source:** https://www.washingtonpost.com/local/education/love-or-hate-them-pandemic-learning-pods-are-here-to-stay--and-could-disrupt-american-education/2020/09/02/3d359f8c-dd6f-11ea-8051-d5f887d73381_story.html

## Broward County Library Launches First Online Version of Children's BookFest

- Free online literacy enrichment program for youth comes to you this year! -



NEWS PROVIDED BY **Broward County Libraries**Aug 27, 2020, 08:12 ET

BROWARD COUNTY, Fla., Aug. 26, 2020 /PRNewswire/ -- Broward County Library's 15th Annual Children's BookFest is going online for 2020, featuring award-winning authors and illustrators of children/teen books in a series of free online programs throughout September.



(PRNewsfoto/Broward County Libraries)

The Children's BookFest takes place every Wednesday and Thursday from 2-3PM through September 24th. All ages can participate in BookFest, which includes live online visits with the authors and illustrators on Thursdays and "Bookopoly" events, book talks enhanced with games and challenges, on Wednesdays. All events are free and open to the public.

#### Register now for any of these free programs:

- **September 2/3** Juana Martinez-Neal, author of *Alma and How She Got Her Name* (Recommended for elementary school students)
- September 9/10 Tiffany D. Jackson, author of *Monday's Not Coming* (Recommended for high school students)
- **September 16/17** Alex Gino, author of *You Don't Know Everything Jilly P!* (Recommended for middle school students)
- **September 23/24** Tracey Baptiste, author of *The Jumbies* (Recommended for middle school students)

Material for Bookopoly programs, such as ebooks, audio books, or physical books can be downloaded at Broward.org/Library or checked out and picked up at the library. Find options and instructions for each specific program on the event registration page.

The 15th Annual Children's BookFest Authors and Illustrators Series is sponsored by Broward County Library, Broward Public Library Foundation, <u>Children's Services Council of Broward County</u> and *Broward Family Life* magazine.

Source: https://www.prnewswire.com/news-releases/broward-county-library-launches-first-online-version-of-childrens-bookfest-301119683.html

## CSC Correspondence

From: LeAnna Leyva < lleyva@sfhc.org>

**Organization:** South Florida Hunger Coalition **Date:** Wednesday, August 19, 2020 at 11:06 AM

**To:** Sandra Bernard-Bastien <sbernard@cscbroward.org>, Andrew Leone

<aleone@cscbroward.org>, Danielle Bachelder <a href="mailto:dbachelder@cscbroward.org">dbachelder@cscbroward.org</a>, Kimberlee Reid <a href="mailto:kreid@cscbroward.org">kreid@cscbroward.org</a>, Tpinkney <a href="mailto:tpinkney@bchafl.org">tpinkney@bchafl.org</a>, Sperry <a href="mailto:sperry@bchafl.org">sperry@bchafl.org</a>, Jodi

Samson <<u>jodisamson@browardschools.com</u>> **Cc:** Michael Farver <mfarver@sfhc.org>

**Subject:** School Backpack Photos - Housing Authority Sites

Thank you all for the incredible support which allowed South Florida Hunger Coalition to distribute 155 school backpacks to our Summer BreakSpot Supersites which included 5 housing authority sites and one community park. Attached are some photos of the recipients.

The children and families were so excited and grateful to receive the fully stocked backpacks.

Thank you again for making it happen!

Have a wonderful week.

Sincerely,

LeAnna

---

LeAnna Leyva Vice President Programs & Operations South Florida Hunger Coalition 599 SW 2nd Avenue

Fort Lauderdale, FL 33301 Fax: 954.678.3004 Ileyva@sfhc.org



"Our mission is to eradicate hunger by acting as a resource and convener for

hunger-related initiatives and programs."

"This message and any attachments are solely for the intended recipient and may contain confidential or privileged information. If you are not the intended recipient, any disclosure, copying, use, or distribution of the information included in this message and any attachments is prohibited. If you have received this communication in error, please notify us by reply email and immediately and permanently delete this message and any attachments. Thank you."









#### MONTHLY COUNCIL MEETING ATTENDANCE

October 2019 - September 2020 (FY 19/20)

											TRIM		TRIM	
<b>Council Member</b>	Oct'19	Nov'19	Dec'19	) Jan'20	Feb'20	Mar'20	Apr'20	May'20	Jun'20	Juľ20	Aug'20	1	Sep'20	Ш
Robin Bartleman	Α	Р	N/A	Р	Р	(via	Α	Р	Р	N/A	Α	Р		
						phone)								
Emilio Benitez*	Р	Α	N/A	Р	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A		
Cathy Donnelly	Р	Р	N/A	Р	Р	Р	Р	Р	Р	N/A	Р	Р		
Beam Furr	Р	Р	N/A	Р	Р	Р	Р	Р	Α	N/A	Р	Р		
Kenneth L.	Р	Р	N/A	Р	Р	(via	Р	Р	Р	N/A	Р	Р		
Gillespie						phone)								
David H. Kenton**	N/A	N/A	N/A	N/A	Р	Р	Р	Р	Р	N/A	Р	Р		
Dawn Liberta	Р	Р	N/A	Α	Р	Р	Р	Р	Р	N/A	Р	Р		
Tom Powers	Р	Р	N/A	Р	Р	Р	Р	Р	Р	N/A	Р	Р		
Robert W. Runcie	Α	Р	N/A	Р	Р	Α	Р	Р	Α	N/A	Α	Р		
Maria M.	Р	Р	N/A	Α	Р	Α	Α	Р	Р	N/A	Р	Р		
Schneider														
Paula Thaqi	(via	Р	N/A	(via	(via	Α	Α	Р	Р	N/A	Α	Р		
	phone)			phone)	phone)									
Ana Valladares*	Р	Р	N/A	Α	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A		
Jeffrey S. Wood**	N/A	N/A	N/A	N/A	Р	Р	Р	Р	Р	N/A	Р	Р		

^{*} Term ended February 2020

Note: The April Meeting took place via GoToWebinar
The May Meeting took place via Zoom Webinar
The June Meeting took place via Zoom Webinar
The August meeting took place via Zoom Webinar
TRIM Hearing I took place via Zoom Webinar

^{**} Appointed February 2020