



**CHILDREN'S
SERVICES COUNCIL MEMBERS:**

*Cathy Donnelly, Chair
Governor Appointee*

*Tom Powers, Vice Chair
Governor Appointee*

*Hon. Kenneth L. Gillespie, Secretary
Judicial Member*

*Beam Furr, Immediate Past Chair
Broward County Commission*

*Robin Bartleman
Board Member
Broward County Public Schools*

*Emilio Benitez
Governor Appointee*

*Dawn Liberta
Community Development Administrator,
Circuit 17
Department of Children & Families*

*Robert W. Runcie
Superintendent
Broward County Public Schools*

*Maria M. Schneider
Governor Appointee*

*Dr. Paula Thaqi
Director
Broward County Health Department*

*Ana M. Valladares
Governor Appointee*

STAFF

*Cindy J. Arenberg Seltzer
President/CEO*

LEGAL COUNSEL

John Milledge

Garry Johnson

DATE: January 10, 2020
TO: Council Members
FROM: Cindy Arenberg Seltzer, President/CEO
SUBJECT: Information for January 16th Council Meeting

Enclosed is the information packet for the January 16th Council meeting, as well as the Annual Report for FY 18/19 and the Annual Performance Report for FY 18/19. This year, the reports were designed to go together. The Annual Report serves as an Executive Summary of the larger Performance Report. Staff will present highlights of the reports during the Council Members' Roundtable.

The meeting will start at 9:30am, at the CSC Office, and is considered the "Annual Meeting" in accordance with the By-Laws. As part of our annual meeting, the Chair will deliver a State of the CSC and the election of officers will occur. The current officers have completed their first year in their current positions and are eligible for a second term.

If you have any questions or need further explanation on any items in this packet, please feel free to email (cseltzer@cscbroward.org) or call me (954-377-1674 or 954-649-8420) if you have any questions.

Monthly Meeting of the Children's Services Council of Broward County

6600 W. Commercial Blvd.

Lauderhill, FL 33319

January 16, 2020

9:30 a.m.

MEETING AGENDA

ONLY THE AGENDA WILL BE AVAILABLE FOR GUESTS AT THE MEETING; YOU MAY VISIT WWW.CSCBROWARD.ORG FOR THE COMPLETE MEETING INFORMATION PACKET

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|--|----------------|---------------------------------------|
| I. Call to Order | | Cathy Donnelly, Chair |
| II. Roll Call | | Amy Jacques, Special Assistant |
| III. Chair's Comments | | Cathy Donnelly, Chair |
| a. Moment to Arrive | | |
| b. State of the CSC | | |
| c. Approve November 21, 2019, Council Minutes | (Tab A) | |
| IV. Election of Officers | | Cathy Donnelly/Garry Johnson, Esq. |
| a. Nominations from the Floor | | |
| i. Chair | | |
| ii. Vice Chair | | |
| iii. Secretary | | |
| b. Committee Assignments | (Tab B) | |
| V. President's Report | | Cindy Arenberg Seltzer, President/CEO |
| a. Good of the Order | | |
| b. Recognize Service of Anita Fraley, Choose
Peace Stop Violence | | |
| c. Summer Youth Employment Program (SYEP)
Presentation | | Mason Jackson, CareerSource Broward |
| VI. Chief Programs Officer (CPO) Report | | Maria Juarez, CPO |
| a. Approve JAFCO Contract Adjustment | (Tab C) | |
| b. Approve Source Experts for Healthy Youth
Transitions (HYT) RFP Rating Committee(s) | (Tab D) | |
| c. FYI – PYD RFP/CAPS Update | | |
| VII. Chief Innovation Officer (CIO) Report | | Sue Gallagher, CIO |
| Approve Acceptance of DOH Revenue and
Related Expenditures for Racial Equity
Workshops for DOH Employees | (Tab E) | |
| VIII. Chief Communications Officer (CCO) Report | | Sandra Bernard-Bastien, CCO |
| a. Approve Funding for Facilitator for Community
Focus Groups | (Tab F) | |
| b. Approve Funding for 2020 Look B4 U Lock
Campaign | (Tab G) | |
| c. FYI – Broward: Read for the Record 2019
Final Report | (Tab H) | |
| IX. Chief Operating Officer (COO) Report | | Monti Larsen, COO |
| a. Approve Financial Statements for First Quarter
and Budget Amendments for FY 19/20 | (Tab I) | |
| b. Approve Invoices, P.O.s & Contracts | (Tab J) | |
| c. FYI – HIPPA Risk Assessment | (Tab K) | |

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| X. Broward Reads Coalition Report | (Tab L) | Beam Furr, Coalition Co-Chair |
| XI. Special Needs Advisory Coalition Report | (Tab M) | Robin Bartleman, Coalition Chair |
| XII. Agency Capacity Building Committee Report | (Tab N) | Ana Valladares, Committee Chair |
| XIII. Public Comment | | Cathy Donnelly, Chair |
| XIV. Council Members' Roundtable
Annual Report for FY 18/19 &
Annual Programmatic and Administrative
Performance Report for FY 18-19 | (Tab O
& Book) | Laura Ganci
CSC Director, Research & Evaluation

Andrew Leone
CSC Director, Communications &
Community Engagement |
| XV. For Your Information
a. Funders Forum Minutes
b. CSB Minutes
c. CSC In The News
d. Correspondence
e. Attendance Report | (Tab P) | |

If you require any auxiliary aids for communication or other special accommodations, please contact Marissa Aquino at (954) 377-1667 or maquino@cscbroward.org at least one week in advance so that proper arrangements can be made.

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CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

6600 W. Commercial Blvd.
Lauderhill, FL 33319

Minutes
November 21, 2019
9:30 A.M.

Members in Attendance: School Board Member Robin Bartleman; Governor Appointee Cathy Donnelly; Broward County Commissioner Beam Furr; Judge Kenneth L. Gillespie; DCF Community Development Administrator Dawn Liberta; Governor Appointee Tom Powers; School Superintendent Robert W. Runcie; Governor Appointee Maria Schneider; Health Department Director Paula Thaqi, M.D.; Governor Appointee Ana Valladares

Counsel Present: Garry Johnson, Esq.

Council Members Absent: Governor Appointee Emilio Benitez

Staff in Attendance: Cindy Arenberg Seltzer, President/CEO; Monti Larsen; Sandra Bernard-Bastien; Sue Gallagher; Maria Juarez Stouffer; Marlando Christie; Andrew Leone; Adamma DuCille; Aisha Castleberry; Akil Edwards; Amy Jacques; Andria Dewson; Angie Buchter; Arnold "JB" Jean-Baptiste; Camila Romero Gil; Carl Dasse; Dion Smith; Erin Byrne; Fern Phillip; Jill Denis-Lay; Jocelin Eubanks; John Jeyasingh; Kathleen Campbell; Keisha Grey; Kimberlee Reid; Laura Ganci; Maddy Jones; Marissa Aquino; Marissa Greif-Hackett; Megan Turetsky; Michelle Hagues; Michelle Hamilton; Nancy Cohn; Parry Silcox; Piper Weber; Pooja Kothari; Silke Angulo; Tabitha Bush; Trisha Dowell

Guests in Attendance: Attached

Agenda:

I. Call to Order:

Ms. Donnelly called the meeting to order at 9:30 A.M.

II. Roll Call:

The roll was called and a quorum was established.

III. Chair's Comments:

a) Moment to Arrive:

Council Members took a moment to allow the body and mind to settle and focus before they considered the meeting agenda items.

b) October 17, 2019, Council Minutes:

ACTION: Ms. Schneider made a motion to approve the Council meeting minutes from October 17, 2019, as presented. The motion was seconded by Commissioner Furr and passed with no opposing votes.

c) Florida Children's Council (FCC) Legislative Affairs Meeting Report:

Ms. Donnelly highlighted the recent FCC meeting in Tallahassee she attended with Ms. Arenberg Seltzer and Ms. Megan Turetsky, CSC's Government Affairs Manager. She noted the depth of Ms. Arenberg Seltzer's knowledge and the extent of her relationships in Tallahassee and Broward County.

Ms. Donnelly also highlighted her wonderful and positive experience at the recent Read for the Record event in Broward, where she joined Superintendent Runcie to read to the students at Broward Estates Elementary.

d) Reminder of Cancellation of December Meeting:

Ms. Donnelly reminder Members that there will not be a December Council meeting.

e) Recognize Youth from Growing the Voices of Our Future Project:

Ms. Donnelly outlined the youth photojournalism project, which was in collaboration with the Westside Gazette and engaged youth in the 2019 Broward AWARE! Protection Our Children campaign's theme of Growing the Voices of Our Future. The six pioneers of this project, ranging in age from 9-18, wrote articles and took photos at a number of events related to the campaign and other community activities that were then published in the Westside Gazette. Ms. Donnelly presented plaques to the youth who participated in the project: Layla Davidson (accepted by a representative), Brielle Henry, Cosey Proctor III (accepted by a representative), Samara Rawls, Oniya Rolle, and Leja Williams.

Mr. Bobby R. Henry, Sr., Publisher, Westside Gazette, thanked the Council for its work in the community and its partnership in the Growing the Voices of Our Future Project.

IV. Executive Committee Report:

a) Salary Administration Program Revisions and Updated Salary Structure and Related Adjustments:

ACTION: Ms. Bartleman made a motion to approve the Revised Salary Administration Policy (SAP), approve increasing the budget to implement the recommended salary adjustments in accordance with the SAP, and approve rolling the performance pay into base salary beginning in FY 20/21, all as presented and recommended by the Executive Committee. The motion was seconded by Dr. Thaqi and passed with no opposing votes.

b) Budget Carry Forward for FY 19/20:

ACTION: Mr. Powers made a motion to approve the Budget Carry Forward for FY Ended September 30, 2019, in the General Fund, as presented and recommended by the Executive Committee. The motion was seconded by Ms. Valladares and passed with no opposing votes.

- c) President/CEO Performance Pay for FY 18/19, and Salary Adjustment and Contract Term Revisions for FY 19/20:

Mr. Powers emphasized that his forthcoming “no” votes were not a reflection of Ms. Arenberg Seltzer’s work performance, but rather a reflection of his conservative philosophy to reign in the budget.

ACTION: Ms. Liberta made a motion to approve the President/CEO Performance Pay for work performed in FY 18/19, approve the increase for Base Salary for FY 19/20, approve the increase for Business Expense for FY 19/20, and approve the new Contract term through October 31, 2024, all as presented and recommended by the Executive Committee. The motion was seconded by Ms. Valladares and passed with one opposing vote from Mr. Powers.

V. President’s Report:

- a) Good of the Order:

Ms. Arenberg Seltzer announced that the Broward community was one of five communities, out of 200, that was selected for the Robert Wood Johnson Foundation’s Culture of Health Prize Award. She offered immense accolades to Dr. Thaqi for spearheading Broward’s application. Members viewed one of the RWJF-produced videos reflecting Broward’s community efforts.

Ms. Arenberg Seltzer announced that CSC has once again received the Certificate Achievement for Excellence in Financial Reporting for its Comprehensive Annual Financial Report (CAFR) from the Government Finance Officers Association of the United States and Canada. She noted that the Certificate of Achievement is the highest form of recognition in the area of governmental accounting and financial reporting, and gave kudos to Chief Operating Officer Monti Larsen, Director of Finance Kathleen Campbell, and the Fiscal Team.

The success of the recent Lights On Afterschool event was highlighted. The event was attended by approximately 1,000 youth, staff, and volunteers from 25 CSC-funded MOST elementary and Youth FORCE middle school programs.

Ms. Arenberg Seltzer shared that she served as moderator at an Eagle Haven’s workshop on preparing for the upcoming trial. It was well attended and very useful. She noted that the workshops will be ongoing.

Ms. Arenberg Seltzer noted that, at the request of Superintendent Runcie, Dr. Gallagher, CSC’s Chief Innovation Officer, presented on Broward’s racial equity work at the Aspen Institute’s Superintendents Network Retreat for large urban school districts.

Ms. Arenberg Seltzer highlighted future events, such as National Adoption Day on November 23rd, and a Community Resource Fair & Turkey Giveaway in partnership with the Revelation Christian Church also on November 23rd.

Members were referred to a thank you note in their meeting information packet from the McArthur High School robotics team.

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Mr. Marlando Christie, CSC's Director of Management Information Services, shared that CSC donated its 12 channel mixing board, which was previously used when CSC's Budget Retreats were off site, to Boyd Anderson High School's music program. He thanked Ms. Adamma DuCille, CSC's Assistant Director of Training and Capacity Building, for identifying a high school music program for the donation.

b) Community Resilience Conversations:

Ms. Arenberg Seltzer highlighted the efforts to address trauma in the community, such as the City of Lauderhill's recent resiliency symposium and CSC's three community conversations with leaders in Broward County, which will be followed by community conversations with youth and crime victims.

c) December Office Schedule:

It was noted that the CSC Office will be closed between Christmas Day and New Year's Day, with staff utilizing their leave time during that period. This will allow staff to recharge and for the building to be thoroughly cleaned.

d) Recognize Service of Anita Fraley, Choose Peace Stop Violence:

Ms. Arenberg Seltzer explained that Ms. Fraley's retirement date had been extended, so hopefully the Council will be able to recognize her service to our community at the January meeting.

VI. Chief Programs Officer:

a) Source Experts for Positive Youth Development (PYD) Request for Proposals (RFP) Rating Committees:

Ms. Donnelly, Ms. Schneider, and Ms. Liberta expressed interest in serving on the Rating Committees.

b) Children's Bereavement Center Leverage Request:

c) Restorative Justice Training Scholarships and River Phoenix Center for Peacebuilding to Facilitate Training:

d) Reallocation of MOST SPARK Funding:

ACTION: Commissioner Furr made a motion to approve the source experts for the PYD RFP Rating Committees as presented with the addition of Ms. Donnelly, Ms. Schneider, and Ms. Liberta; approve the Children's Bereavement Center's leverage request as presented; approve \$12,567 for the River Phoenix Center for Peacebuilding to conduct Restorative Justice Training as presented; approve \$10,000 for Restorative Justice Association Conference Scholarships for CSC New DAY diversion providers as presented; and approve reallocation of the MOST SPARK funding from the YMCA of South Florida to Unallocated as presented. The motion was seconded by Mr. Powers and passed with no opposing votes.

VII. Chief Innovation Officer (CIO) Report:

- a) Instructional Design Consultant for Writing and Service Delivery Guide:
- b) CSC Participation in National Study and Related Expenses:

ACTION: Commissioner Furr made a motion to approve Dr. Sunny Munn as the selected instructional design consultant for the Writing and Service Delivery Guide, as well as approve funding Collective Impact Forum to participate in national study, both as presented. The motion was seconded by Ms. Schneider and passed with no opposing votes.

- c) Youth Leadership Advocacy:

Dr. Gallagher briefly highlighted CSC's efforts to build opportunities for youth voice and advocacy.

VIII. Chief Communications Officer (CCO) Report:

- a) Read for the Record:

Ms. Bernard-Bastien reported on a highly successful Read for the Record, noting that there was an increase in volunteer, child care center and school participation this year and that a full report would be given at the January meeting. She thanked this year's partners and sponsors: Broward County Public Schools, especially Dr. Lori Canning; HandsOn Broward who provided the volunteers; the Early Learning Coalition (ELC) of Broward County; Broward County, especially the library system; the Castle Group; Reading Pays More; and the Jim Moran Foundation.

- b) Community Outreach Update:

Ms. Bernard-Bastien referred Members to the information in their meeting packet and thanked CSC staff and ambassadors for their outreach efforts. Ms. Donnelly pointed out she has noticed CSC's increased social media presence and the quality of that presence.

IX. Chief Operating Officer (COO) Report:

Ms. Larsen briefly highlighted the items under the COO Report.

- a) Social Media and Web-Site Accessibility Policies:
- b) Financial Statements:
- c) Invoices, P.O.s & Contracts:

ACTION: Commissioner Furr made a motion to approve the Social Media and Web-Site Accessibility Policies, approve the preliminary financial statements for FYE September 30, 2019, and approve the CSC monthly/annual purchases, all as presented. The motion was seconded by Mr. Powers and passed with no opposing votes.

X. Public Comment:

There were no additional comments.

XI. Council Members' Roundtable:

The roundtable featured a presentation by the Children's Strategic Plan's S.T.A.R.S. Committee on human trafficking and our youth. Committee members Theresa Kennedy (DCF), Sarah Gillespie-Cummings (BSO), Judge Stacy Ross (Broward County Juvenile Court), and Keisha Grey (CSC/Children's Strategic Plan), highlighted their work, identified gaps in service, and outlined next steps.

Ms. Gillespie-Cummings spoke to the sexual exploitation of children and discussed traffickers.

Ms. Kennedy shared statistics on human trafficking victims, noting that there were 590 reports of youth human trafficking victims in Broward County from 2016-2018, with 227 of those being verified victims and 86% of the victims being between the ages of 12-16.

Dr. Grey discussed community partners and successful community efforts, such as PSAs displayed through social media sites, airports, bus stations, shopping malls, gas stations, etc.

Judge Ross outlined what works in the areas of awareness and education/training, such as Girls' Court to educate youth coming into system, peer advocates and life coaches, and safe foster homes for community youth victims. She emphasized that community outreach and education is paramount in addressing this issue.

XII. Adjournment:

The meeting adjourned at 11:17 A.M.

Kenneth L. Gillespie, Secretary

MEETING ATTENDEES

*denotes speaker

Name	Organization
Leja Williams	Westside Gazette
Carolyn Williams	Westside Gazette
Stacy Ross*	Broward Juvenile Court Judge
Jiwon Tilghman	Jack & Jill Children's Center
Shawn Preston	Arc Broward
Cesar Garcia	City of West Park
Walter Honaman	Legal Aid Service of Broward County
Jennifer Scoff	Broward County – Nancy J. Cotterman Center
Jessica Neham	Broward County – Nancy J. Cotterman Center
Kathy Wint	HandsOn Broward
Victoria Sexton	Coast to Coast Legal Aid
Sarah Cummings*	Broward Sheriff's Office/Juvenile Assessment Center
Jumorrow Johnson	State Attorney's Office
Orlane Cameron	Pace Center for Girls Broward
Janelle B. Floyd	Pace Center for Girls Broward
Stacey Blume	Office of the Attorney General
Thom Mozloom	M Network
Daniel Sheridan	Children's Bereavement Center
Grace Ramos	M Network
Tanyka Womack	Westside Gazette
Oniya Rolle	Westside Gazette
Rene Rawls	Westside Gazette
Annie Ruth Rawls	Westside Gazette
Mark A. Reyes	Urban League of Broward County
Bobby R. Henry, Sr.*	Westside Gazette
KayTrina Allen	YMCA of South Florida
Theresa Kennedy*	Department of Children & Families
Susan L. Feldman	YMCA of South Florida
Dr. Mindy Cassel	Children's Bereavement Center
Chira Cassel	Children's Bereavement Center
Dorit Matthews	Children's Bereavement Center
Rodney Rawls	Westside Gazette
Demetria Rawls	Westside Gazette
Samara Rawls	Westside Gazette
Nathan Rawls	Westside Gazette
Keon Rawls	Westside Gazette
Sandra Vazquez	Nancy J. Cotterman Center
Brielle Henry	Westside Gazette
Arriale Henry	Westside Gazette
Demetria Rawls	Westside Gazette

TAB B

CHILDREN'S SERVICES COUNCIL COMMITTEE MEMBERSHIPS 2019

INTERNAL COMMITTEES:

Executive Committee

Cathy Donnelly, Chair
Tom Powers, Vice Chair
Kenneth Gillespie, Secretary
Beam Furr, Immediate Past Chair

Finance Committee

Dr. Paula Thaqi, Committee Chair
Ana Valladares
Maria Schneider
Tom Powers

Program Planning Committee

Cathy Donnelly, Committee Chair
Ana Valladares
Maria Schneider

Office Space Committee

Beam Furr, Committee Chair
Cathy Donnelly
Tom Powers
Ana Valladares

By-Laws Committee

Will be appointed as needed.

COMMUNITY COMMITTEES:

Special Needs Advisory Committee (SNAC)

Robin Bartleman (Committee Chair)

Agency Capacity Building Committee

Ana Valladares (Committee Chair)
Supt. Robert Runcie

Broward Reads – Grade Level Reading Campaign Committee

Commissioner Beam Furr (Committee Co-Chair)
Renee Jaffe (Committee Co-Chair)
Daniel Gohl (Committee Co-Chair)
Cindy Arenberg Seltzer (Committee Co-Chair)

TAB C

Service Goal:	2.1 Reduce the incidence of child abuse, neglect and trauma.
Objective:	2.1.3 Address the negative impacts of trauma and provide resources to allow those impacted to increase protective factors and build resiliency.
Issue:	Additional funding for Outreach Coordinator and Therapeutic Wellness services.
Action:	Approve increasing the JAFCO Inc. contract allocation to include the Outreach Coordinator and ongoing Therapeutic Wellness Services.
Budget Impact:	\$137,338 of \$1,490,000 Available in Goal 2.1.3 for FY 19/20.

Background: In response to the Marjory Stoneman Douglas (MSD) tragedy on February 14, 2018, CSC provided community leadership by bringing disparate groups together (i.e., School Board of Broward County (SBBC), Broward Behavioral Health Coalition, Broward County Human Services Department, private foundations, community members, other funders, and service providers) to determine what services exist and to maximize and utilize existing resources. Because of CSC's leadership role in the aftermath of the tragedy, staff were approached by the Federal Office for Victims of Crime under the U.S. Department of Justice (DOJ) regarding the Antiterrorism and Emergency Assistance Program for Crime Victim Compensation and Assistance Non-competitive Grant (AEAP), and invited to be one of three sub grantees, along with the SBBC and the United Way.

At the October, 2018 meeting, the Council approved CSC's role as a sub-grantee to receive Federal funding. At the January, 2019 Council meeting, the Council approved Jewish Adoption and Foster Care Options, Inc. (JAFCO) to be its service provider to operate Eagles' Haven (EH). CSC's responsibility as a sub-grantee is to ensure the ongoing availability of community-based trauma specific therapeutic services, therapeutic wellness services, as well as clinical navigator services to youth and families referred to EH.

EH staff has been diligently working with the community by providing navigation and support services to individuals and families, creating and hosting a variety of therapeutic wellness activities for the community to participate in, and holding space for various speakers to present to the community.

Current Status: While EH has been well-received, and community participation has been consistently growing, it has become clear that an Outreach Coordinator could help draw in those who need services but are hesitant to walk in. They can also make sure we are continuing to remain responsive to changing community needs. Additional funds are also needed to continue the robust provision of therapeutic wellness activities at EH (e.g., Kickboxing, Yoga, Tai Chi, Mind Body Wellness, and Spoken Word). These expenses are expected to be reimbursed retroactively by the AEAP grant. It is anticipated that the AEAP grant funding will be received soon.

Recommended Action: Approve increasing the JAFCO Inc. contract allocation to include the Outreach Coordinator and Ongoing Therapeutic Wellness Services.

TAB D

Service Goal:	4.1 Improve life outcomes for dependent, delinquent, crossover and LGBTQ youth transitioning to adulthood, with a special focus on youth in foster care and/or other non-traditional living arrangements.
Objective:	4.1.1 Provide life skills training and independent living supports for dependent, delinquent, crossover and LGBTQ youth in collaboration with local partners to improve life outcomes and to successfully transition to adulthood.
Issue:	Healthy Youth Transitions 2020 Rating Committees Source Experts
Action:	Approve Source Experts for Healthy Youth Transitions 2020 RFP Rating Committee(s).
Budget Impact:	None.

Background: Since 2004, the Council has been a strong community partner in providing support services for Transitional Independent Living (TIL) youth through the RFP formerly known as Future Prep (Preparing Youth for an Independent Future) and renamed as Healthy Youth Transitions (HYT) in 2016. HYT serves adjudicated dependent youth in protective supervision and out of home foster care youth in non-adjudicated relative or non-relative caregiver living arrangements, middle or high school aged youth with delinquency involvement, middle or high school aged youth with delinquency and dependency involvement, and middle or high school aged youth who identify as LGBTQ. Innovative year-round independent living programming using the Transition to Independence Process (TIP) Model[®] provides a myriad of services that help youth launch into successful adulthood. Since 2007, the Council has been fortunate to have a partnership with The Jim Moran Foundation that has significantly increased available funding of these programs and current funding has reached \$3.3 million for HYT programs.

Current Status: It is anticipated that a total of 2 rating committees will be needed for the HYT RFP. Applicant interviews are scheduled for April 2020. In accordance with Council policy, Council members may serve as raters, appoint designee raters to serve on their behalf, and approve community source experts to serve on evaluation committees. Community source experts will not be assigned to rate for any RFP area for which they may apply. Committee members will review, rate, and recommend awards which will be presented at the May 21, 2020 Council meeting. As always, the Council has full and final authority on all programs recommended for funding. In addition to any Council members who wish to serve on the Rating Committees, the following source experts (see attached), or their designees, are recommended to evaluate proposals and bring recommendations to the Council.

Recommended Action: Approve Source Experts for Healthy Youth Transitions 2020 RFP Rating Committee(s).

**Healthy Youth Transitions 2020 RFP
PROSPECTIVE RATERS
(or designee)**

NAME	TITLE	ORGANIZATION
Geori Berman	Florida Youth Sunshine State Director	Florida Children First
Jarvis Brunson	Director of Patient Services	Peaceful Ridge Recovery, LLC
Nikki Chiwara	Social Work Supervisor	Jewish Adoption & Foster Care Options
Stephan Cook	Independent Aftercare Supervisor	ChildNet, Inc.
Ernst Etienne	Police Officer	Ft. Lauderdale Police Department
Oylime Fernandez	Director of Emergency Management and Disaster Response	United Way of Broward
Tamica Gaynor	Human Services Administrator	Broward County
Cecil Hall	Recovery Support Navigator	Broward Behavioral Health Coalition
Cravel Holmes	Contract Manager	The Children's Trust
Walter Honaman	Supervising Attorney	Legal Aid of Broward County
Theresa Kennedy	Regional Human Trafficking Coordinator	Depart of Children and Families
Jacqueline Lashbrook	Youth Services Supervisor	Broward Sheriff's Office
Tamika McBride	Sr. Contracts/Grants Administrator	Children Services Administration Division
Kasandra Phillips	Circuit Director	Guardian Ad Litem
Maria Schneider	Assistant State Attorney	State Attorney's Office
Judit Settel Sohr	Program Supervisor	Act Florida
Halle Solomon	Assistant Director	Eagles' Haven
Tannisha Stewart	Clinical Supervisor	Banyan Health Systems
Robin Ullman	Site Director	Jewish Adoption & Foster Care Options
Kaydion Watson	Director of Youth Services	ChildNet, Inc.
Elizabeth Wynter	Executive Director	Selfless Love Foundation
Christina Atwell	Juvenile Probation Officer Supervisor	Probation and Community Intervention
Deborah Meidinger Hosey	Human Service Administrator	Broward County Children Services Administration
Melanie Burgess	Executive Director	Jim Moran Foundation
Tiffany Lawrence	Project Director	Broward Behavioral Health Coalition
Marva A. Furlongue - Laver	School Social Worker	Broward County Public Schools

NAME	TITLE	ORGANIZATION
Shonta Howard	School Social Worker	Broward County Public Schools
Lauren Isaac	School Social Worker	Broward County Public Schools

TAB E

System Goal:	SYS 1.2 Research and Evaluate Systems of Care.
Objective:	SYS 1.2.1 Provide leadership and resources for community strategic planning to promote a coordinated system of care.
Issue:	Additional Budget Authority for Racial Equity Training
Action:	Approve Acceptance of Department of Health Revenue and Related Expenditures for Racial Equity Workshops for DOH employees.
Budget Impact:	\$ 72,100 Revenue & Related Expenditures for FY 19/20.

Background: From August 2016 through September 2019, CSC, the Broward County Human Services Department (BCHSD) and the Florida Department of Health in Broward with some funding from the City of Fort Lauderdale Police Department have completed 53 trainings for over 2093 partners and youth with either the People's Institute for Survival and Beyond or the Racial Equity Institute (REI) who began offering the workshops in October 2017. Over 128 organizations have been represented at the trainings, including 278 high school youth who participated in the youth-focused workshop sessions over the last 3 summers.

In May of 2018, the Florida Department of Health (DOH) in Broward requested 3 REI workshop sessions be conducted for their staff and based on the positive feedback, 8 additional sessions were conducted. The 8 workshops sessions trained an additional 320 DOH staff.

Current Status: The Florida Department of Health in Broward has secured additional funding for 7 racial equity workshops to train an additional 280 DOH staff in 2020. CSC will be the pass through for the funding to the Racial Equity Institute doing business as Dr. Works LLC. Ongoing efforts to operationalize racial equity are being co-led by the newly formed Broward Partners for Racial Equity (BPRE). BPRE committee was established in 2019 to align and synergize organizational and community racial equity initiatives and strategies. Active partners include Broward County Human Services Department, Children's Services Council of Broward, Florida Department of Health in Broward, Broward County Public Schools, Broward Sheriff's Office Child Protective Investigation Section, and Broward Healthy Start. Additional partners are being sought.

Recommended Action: Approve Acceptance of Department of Health Revenue and Related Expenditures for Racial Equity Workshops for DOH employees.

TAB F

Service Goal:	2.1 Reduce the incidence of child abuse, neglect and trauma.
Objective:	2.1.3 Address the negative impacts of trauma and provide resources to allow those impacted to increase protective factors and build resiliency.
Issue:	Conduct facilitated focus groups with communities most impacted by violence
Action:	Approve Funding for Dr. Cirecie Olatunji-West to facilitate community conversations
Budget Impact:	Not to exceed \$15,050 of \$1.5M Available in SYS Goal 2.1 FY 19/20

Background: In response to the Marjory Stoneman Douglas (MSD) tragedy on February 14, 2018, CSC has provided leadership by working in the community to “connect the dots” – bringing disparate groups together (i.e. School Board of Broward County, Broward Behavioral Health Coalition, Broward County Human Services Department, private foundations, community members, other funders, and service providers) to determine what services exist and to maximize and utilize existing resources which led to the creation of Eagles’ Haven.

This work in conjunction with the trauma identification and amelioration services that CSC had already begun made it clear this work needed to be replicated in other parts of the country but with sensitivity to the voices and strengths of those communities in keeping with the principles of undoing racism.

Current Status: In the first quarter of this FY, CSC staff convened community conversations with leaders in Pompano, West Park and Central Broward to gain their insight, input and support for deeper conversations with adults and youth who have been victims of violence, to inform an RFP focused on trauma services in those areas.

Staff is proposing six groups take place on February 3rd, 4th and 5th led by Dr. Cirecie Olatunji-West, who was recommended by the school board, and is currently working with on a project to measure the impact of violence on academic achievements. Dr. Olatunji-West will provide the following services, which include travel and accommodation for a total of \$9,050:

- 15 min prep with process observers at the top of each day’s event
- Creation of the questions to be asked at each session
- Conduct six sessions – three for youth and three for adults
- Debrief sessions for each group
- Summary of key points will be provided

Staff included an additional \$6,000 for miscellaneous costs for these sessions to be used as needed. This work will inform our partners and CSC as we craft community solutions.

Recommended Action: Approve Funding for Dr. Cirecie Olatunji-West to facilitate community conversations

TAB G

System Goal:	SYS 2.1 Educate the public about the availability of community resources and advocacy efforts on behalf of children and families.
Objective:	SYS 2.1.2 Educate Broward's taxpayers about issues, resources and services available for Broward's children and families using the full spectrum of media and community outreach tools to improve community's awareness of available resources.
Issue:	Look B4 U Lock Campaign Re-launch
Action:	Approve M Network to create the 2020 Look B4 U Lock Campaign
Budget Impact:	Not to exceed \$20,000 of \$20,400 of Public Awareness Budget for FY 19/20.

Background: The CSC, has long been devoted to campaigns around safe sleep practices, drowning prevention and water safety, and keeping children safe in and around motor vehicles. These campaigns have engaged many community partners, including the Department of Children and Families, the Florida Department of Health in Broward County and the Early Learning Coalition, among others. In 2013, the CSC, ELC and Broward County, launched the Look B4 U Lock Campaign, in conjunction with a newly established county ordinance requiring child care centers to install alarms in any vehicle sitting more than 6 passengers. These alarms could only be deactivated when turning the engine off if the operator walks to the back of the vehicle and manually disengages the alarm. At that time, in addition to providing public awareness resources, the CSC also reimbursed the cost of alarms for child care agencies of limited resources once Child Care Licensing and Enforcement validated the alarms installation and compliance with the ordinance.

Current Status: There have been several incidences of infants and toddlers being left in hot cars again so it is important to refresh the Look B4 U Lock Campaign to fend off these highly preventable tragedies. CSC, ELC, and Broward County will partner to launch an informational campaign across media platforms to build awareness of the danger and offer tips and strategies to remind parents when their infant or toddler is in the car and to Look before they Lock. ELC has already committed \$10,000 toward the campaign and Broward County has indicated a willingness to engage their Child Care Licensing staff in support of the educational effort. The M Network, which already has a contract with CSC, is able to help create a concept and develop elements which include some innovative ways of getting parents' attention and will provide opportunities for an official launch, tentatively scheduled for mid-March.

Recommended Action: Approve M Network to create the 2020 Look B4 U Lock Campaign

TAB H

Service Goal:	5.1 Improve the educational success for young children.
Objective:	5.1.3 Provide leadership and support for the Community-wide Grade Level Reading Campaign including literacy and early education support (PreK through 3rd grade) and other resources for children, parents, teachers.
Issue:	Broward: Read for the Record 2019 Final Report
Action:	None - FYI
Budget Impact:	None

Background: 2019 was the sixth year that the Council provided a challenge grant to fund books for Broward: Read for the Record. The event was held on November 7th, 2019 with the CSC as the lead sponsor. All four and five-year-olds in Broward County received a copy of the book "Thank You, Omu!" to take home, with a note in each, encouraging parents to read to their children.

Current Status: On November 7th, volunteer readers fanned out across the County to read "Thank You, Omu!". The beautifully illustrated book about how a generous woman is rewarded by her community. Everyone in the neighborhood dreams of a taste of Omu's delicious stew! One by one, they follow their noses toward the scrumptious scent. And one by one, Omu offers a portion of her meal. The book, chosen for this year's event by a national committee that included Dr. Lori Canning and the CSC's Chief Communications Officer, brings to life a heartwarming story of sharing and community in a beautifully illustrated book as luscious as Omu's stew, with an extra serving of love.

This year, the author paid a visit to Broward beforehand and conducted a reading for students at Oriole Elementary School in Lauderdale Lakes. While there, she participated in a meet and greet with school officials and sponsors. She also taped some short promotional spots which were used on social media to promote the event.

On 7th November – 1,392 volunteers read to students at 199 Public Schools; 335 Community Child Care Providers and Private Schools; 1 Wildlife Sanctuary; 2 hospitals and their supporting clinics, and 25 public libraries. This massive effort earned our community the School District of the Year Award by Jumpstart.

Recommended Action: None - FYI

TAB I



For Council Meeting

January 16, 2020

Issue:	Budget Amendments and Interim Financial Statements for the First Quarter Ending December 31, 2019
Action:	Approve Budget Amendments and Interim Financial Statements for Quarter Ending December 31, 2019
Budget Impact:	None

Background: The First Quarter Budget Amendments and Interim Financial Statements through December 31, 2019 are attached for your review and approval. While the statements are through the quarter's end, they only include expenditures for program services provided through November 2019 since programmatic billing runs a month behind. However, the administrative costs are presented through the end of December.

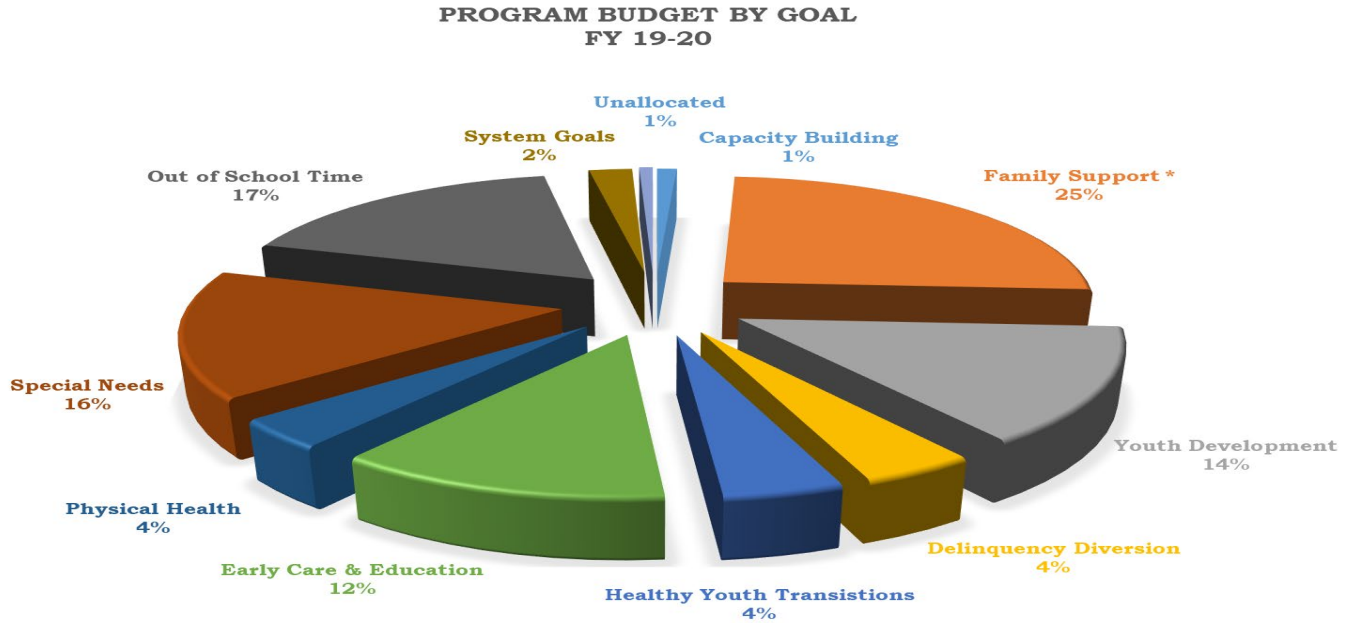
Current Status: We have added a new feature to these interim financial statements - *Financials at A Glance* (see next page). These graphs highlight the budget allocation for each program goal area by percentage, the year to date (YTD) budget to actual program services expenditures, the YTD revenues and YTD expenditures. The major financial highlights of the period include:

- As of December 31, 2019, CSC has collected \$79.9M in tax revenue receipts, which is approximately 85% of the of the \$93.4M annual tax revenue budget and at a rate that is on par with the percentage collected this time last fiscal year. The majority of revenues are received in the month of December as many property owners take advantage of the 4% discount for paying their taxes promptly. Tax revenues for the current fiscal year is 98.7 % of the total annual budget excluding fund balance and carry-forward.
- In Chart 2- *Program Services Expenditures YTD through 11.30.2019*, the large variance in the Family Support goal is due mainly to multiple invoices pending, and several providers getting off to a slow start due to the Family Supports (2019) RFP, for which services began in October 2019. Expenditures are higher than expected budget, in the Youth Development and Special Needs goals, however we expect that this will stabilize over the next few months.
- The Program Goals report, (starting on page 6) shows that utilization for most CSC-funded programs started off the new fiscal year on track. For those few programs that have large variances between Percent of Budget and Ideal, comments are noted outlining the individual circumstances for that program. The ideal utilization percentages for certain school based programs such as; MOST, Youth Force, Youth Development and STEP, reflect utilization by unit type and the time of the year. Additionally, many school-based programs have most of their activities occurring within the summer months and that too is noted. Overall, most on-going program utilization is within range of the "ideal" target rate as of the end of the first two months of services.
- The first quarter's financial statements include CRA payments as these fees are due by December 31, 2019. The CRA fees for fiscal year 2019-20, is \$2,904,369 and reflects a 1% increase over the amount paid in the prior year.

Recommended Action: Approve Budget Amendments and Financial Statements for Period Ending December 31, 2019.

Children's Services Council of Broward County Financials At A Glance December 31, 2019

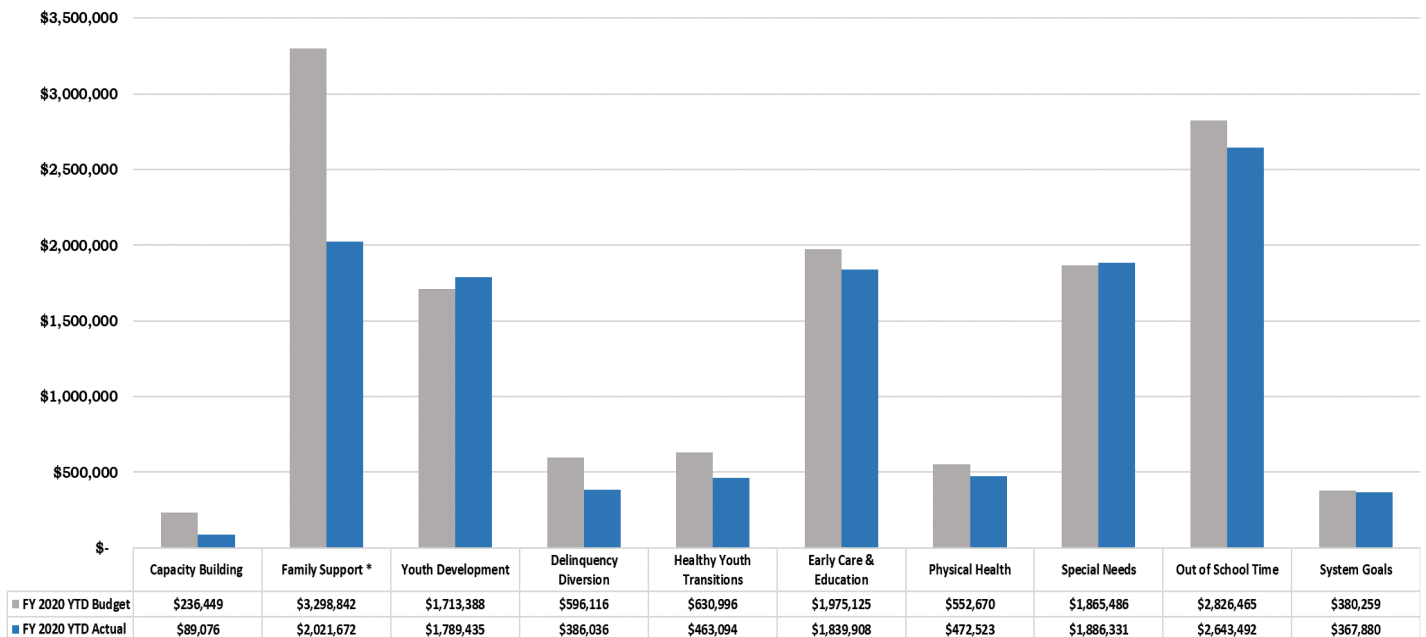
Chart #-1



* Family Support includes; Family Strengthening , Maternal Child Health , Child Welfare & Chid Safety.

Chart # 2

Program Services Budget to Actual Expenditures YTD through 11.30.2019



* Family Support includes; Family Strengthening , Maternal Child Health , Child Welfare & Chid Safety.

Chart # 3-

Comparative Revenues from FY19-20 vs FY18-19 Revenues at December 31

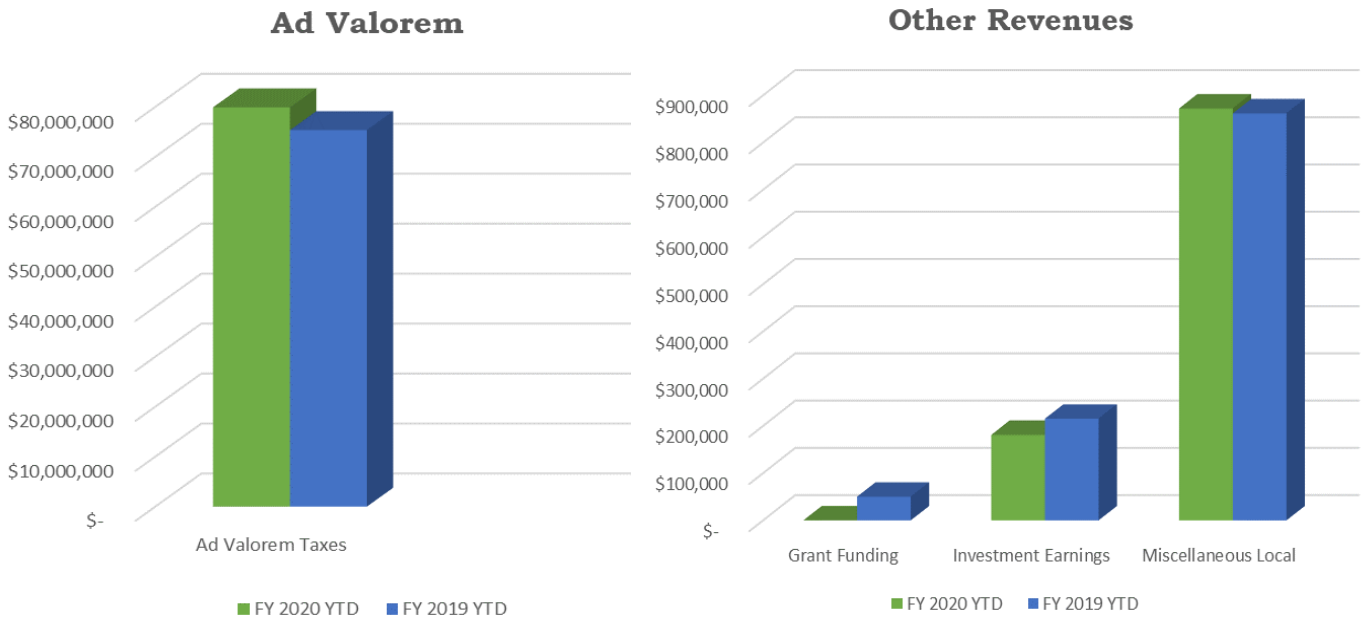
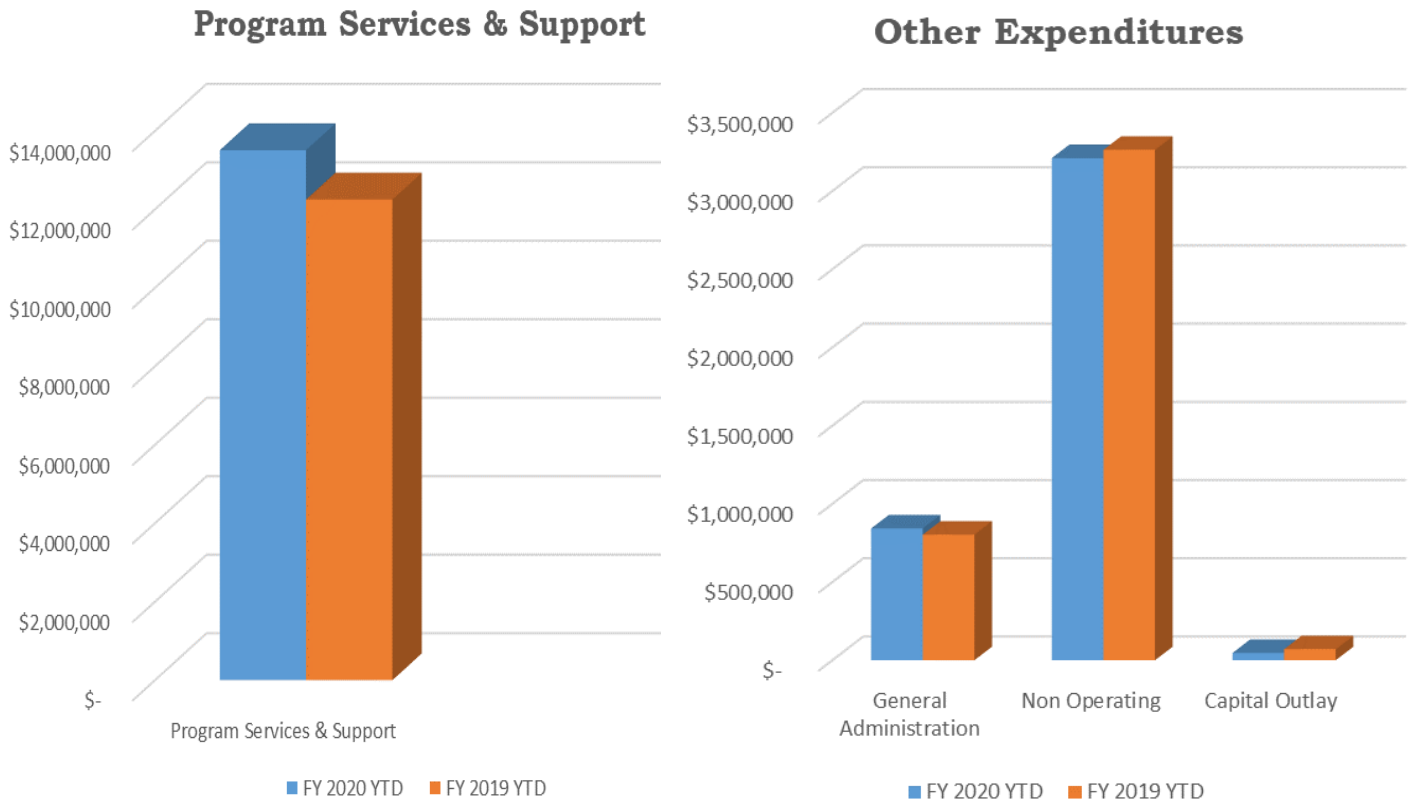


Chart # 4-

Comparative Expenditures from FY19-20 vs FY18-19 Expenditures at December 31





**BUDGET AMENDMENTS
For The First Quarter Ended
December 31, 2019**

Submitted to Council Meeting January 16, 2020



Children's Services Council of Broward County
Budget Amendments
For October 2019 through December 2019

	Beginning Budget Annualized	Total Amendments	Ending Budget Annualized	Comments
Budget Amendments reflected in the financial statements:				
<u>Carryforwards:</u>				
<u>Service Goals:</u>				
Training/Tech Assist 1.1.1.	100,000	3,600	103,600	Carryforward from Prior Fiscal Year CA 11/21/19 - Trainings & Enhancements.
Fiscal Sponsor Fees/Support Goal 1.1.3.	167,980	100,411	268,391	Carryforward from Prior Fiscal Year CA 11/21/19 - TBD Based on new RFP's.
Trauma Care, Goal 2.1.3.	3,179,587	2,806	3,182,393	Carryforward from Prior Fiscal Year CA 11/21/19 - Skype sessions by Israeli Trauma Coalition.
MOST: Elementary 7.1.2.	14,663,985	2,400	14,666,385	Carryforward from Prior Fiscal Year CA 11/21/19 - Training dollars for PBIS to happen in Oct. 2019.
<u>System Goals:</u>				
Reporting Application Software 1.2.2.	218,771	132,200	350,971	Carryforward from Prior Fiscal Year CA 11/21/19 - SAMIS Development & Enhancement.
Integrated Data System 1.2.4.	70,000	59,285	129,285	Carryforward from Prior Fiscal Year CA 11/21/19 - Grant crosses (FSU FICW), CPAR evaluation and enhancements.
<u>Program Support & General Administration:</u>				
Program support Salary/Benefits	6,305,492	331,288	6,636,780	Carryforward from Prior Fiscal Year CA 11/21/19 - Performance pay, bonus & administrative overtime
General Administration Salary/Benefits	2,945,640	195,162	3,140,802	Carryforward from Prior Fiscal Year CA 11/21/19 - Performance pay, bonus & administrative overtime
General Administration Consultant	52,500	14,400	66,900	Carryforward from Prior Fiscal Year CA 11/21/19 - Various consultants projects GP, MIS security scan & performance consulting.
<u>Capital Outlay:</u>				
Furniture/ Equipment	165,000	205,211	370,211	Carryforward from Prior Fiscal Year CA 11/21/19 - Various future technology projects.
<u>Facilities Related:</u>				
Building Related Expense	252,429	196,795	449,224	Carryforward from Prior Fiscal Year CA 11/21/19 - Facilities reserves
Total Carryforward from Prior Year		<u>1,243,558</u>		
<u>October 2019 Amendments:</u>				
<u>Direct Programs:</u>				
Prosperity EITC/Hunger, Goal 2.2.1	627,372	40,000	667,372	Contract adjustment to SF Hunger Coalition and Meals on Wheels as Fiscal Agent - CA 10/17/19
Grade Level Reading Campaign, Goal 5.1.3	548,487	142,815	691,302	Record Carryforward for Read for the Record into FY 19/20 - CA 10/17/19
Unallocated	722,305	(40,000)	682,305	Reallocate to goals above. - CA 10/17/19
<u>November 2019 Amendments:</u>				
<u>Direct Programs:</u>				
Trauma Care, Goal 2.1.03	3,182,393	66,114	3,248,507	Children's Bereavement Center's Leverage - CA 11/21/19
<u>System Goals:</u>				
Integrated Data Collaboration, Goal 1.2.3	-	20,000	20,000	Collective Impact Forum to participate in national study - CA 11/21/19
Unallocated	682,305	(86,114)	596,191	Reallocate to goals above. - CA 11/21/19



**INTERIM FINANCIAL STATEMENTS
For The First Quarter Ended
December 31, 2019**

Submitted to Council Meeting January 16, 2020



Children's Services Council of Broward County
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December 31, 2019

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Children's Services Council of Broward County
Balance Sheet
December 31, 2019

	General Fund	Prior Year
	December 31, 2019	General Fund
	December 31, 2019	December 31, 2018
ASSETS		
Current Assets:		
Cash	\$ 8,229,475.92	\$ 5,717,804.82
Investments (Note 3)	81,417,751.05	74,818,598.64
Accounts & Interest Receivable	30,775.42	53,428.67
Due from Other Governments	22,963.29	72,600.85
Prepaid Expenses	131,095.34	134,633.66
Total Current Assets	\$ 89,832,061.02	\$ 80,797,066.64
LIABILITIES and FUND EQUITY		
Liabilities:		
Accounts Payable	1,083,034.48	1,969,106.23
Salaries & Wages Payable	323,564.24	306,448.36
Total Liabilities	1,406,598.72	2,275,554.59
Fund Equity:		
Assigned for contracts/expenditures effective FY 19 (Note #4)	6,156,998.20	4,883,962.54
Assigned for Administration FY 19 (Note #5)	7,662,681.67	6,527,272.53
Assigned for Encumbrances FY 19	69,828,375.63	67,440,077.91
Unassigned Fund Balance: Minimum Fund Balance	10,125,617.70	9,262,060.90
Unassigned Fund Balance (Note #9)	(5,348,210.90)	(9,591,861.83)
Total Fund Equity	88,425,462.30	78,521,512.05
Total Liabilities and Fund Equity	\$ 89,832,061.02	\$ 80,797,066.64

Notes to the Financial Statements are an integral part of this statement



Children's Services Council of Broward County
Statement of Revenues, Expenditures and
Changes In Fund Balance
For October 2019 through December 2019

	General Fund		
	December 2019 Actual	FY 2020 YTD Actual	FY 2019 Prior YTD Actual (GF)
Revenues:			
Local Sources:			
Ad Valorem Taxes	\$ 70,574,250.88	\$ 79,903,715.78	\$ 75,351,737.49
Interest on Investments	140,588.69	181,067.86	215,210.92
Federal through State	-	-	50,056.05
Local Foundation(s)/Grant	22,963.29	812,963.29	812,544.80
Local Collab. Events & Resources	-	55,767.64	45,812.81
Training	850.00	3,440.00	3,370.00
Total Revenue	<u>70,738,652.86</u>	<u>80,956,954.57</u>	<u>76,478,732.07</u>
Expenditures:			
Total Program Services/Support	1,448,260.40	13,507,006.38	12,250,901.52
Total General Administration	261,242.89	842,808.75	802,674.20
Non-Operating:			
Total Non-Operating	930,351.59	3,210,656.85	3,263,413.25
Capital Outlay:			
Total Capital Outlay	23,949.76	46,406.61	70,652.76
Total Expenditures	<u>2,663,804.64</u>	<u>17,606,878.59</u>	<u>16,387,641.73</u>
Excess of Revenues over Expenditures	<u>\$ 68,074,848.22</u>	63,350,075.98	60,091,090.34
Beginning Fund Balance		<u>25,075,386.32</u>	18,430,421.71
Ending Fund Balance		<u>\$ 88,425,462.30</u>	<u>\$ 78,521,512.05</u>

Notes to the Financial Statements are an integral part of this statement



Children's Services Council of Broward County
Budget to Actual (Budgetary Basis)
Annualized - Fiscal Year Ended September 30, 2020

	FY 2020 Annual Budget	FY 2020 YTD Actual	FY 2020 Encumbrances	Annualized Encumbrances & Actual Exp.	Budget to Actual Variance	% of Actual Exp. of Budget
Revenues:						
Local Sources:						
Ad Valorem Taxes	\$ 93,454,682.00	\$ 79,903,715.78	\$ -	\$ 79,903,715.78	\$ (13,550,966.22)	85.50%
Interest on Investments	200,000.00	181,067.86		181,067.86	(18,932.14)	90.53%
Federal Through State	156,000.00	-		-	(156,000.00)	0.00%
Local Foundation(s)/Grant(s)	886,390.00	812,963.29		812,963.29	(73,426.71)	91.72%
Local Collab. Events & Resources	111,030.00	55,767.64		55,767.64	(55,262.36)	50.23%
Training	10,000.00	3,440.00		3,440.00	(6,560.00)	34.40%
Fund Balance	7,824,448.00	-		-	-	0.00%
Total Revenue	102,642,550.00	80,956,954.57	-	80,956,954.57	(13,861,147.43)	78.87%
Expenditures:						
Program Services:						
Direct Programs	86,999,666.00	11,959,447.47	68,883,220.33	80,842,667.80	6,156,998.20	92.92%
Monitoring	68,000.00	26,945.50	-	26,945.50	41,054.50	39.63%
Outcome Materials	20,000.00	11,375.00	12.00	11,387.00	8,613.00	56.94%
Total Program Services	87,087,666.00	11,997,767.97	68,883,232.33	80,881,000.30	6,206,665.70	92.87%
Program Support:						
Employee Salaries (Note #10)	4,719,073.00	1,098,217.50	-	1,098,217.50	3,620,855.50	23.27%
Employee Benefits (Note #10)	1,917,692.00	375,223.05	-	375,223.05	1,542,468.95	19.57%
Consulting	10,000.00	9,148.96	-	9,148.96	851.04	91.49%
Travel (Note #10)	50,015.00	3,374.06	-	3,374.06	46,640.94	6.75%
Software Maintenance	41,800.00	9,012.00	17,700.00	26,712.00	15,088.00	63.90%
Telephone	25,000.00	3,105.41	3,459.59	6,565.00	18,435.00	26.26%
Postage	3,000.00	1,559.90	1,050.55	2,610.45	389.55	87.02%
Advertising/Printing/Other	64,499.00	8,735.53	42,986.73	51,722.26	12,776.74	80.19%
Material and Supplies	7,770.00	-	750.00	750.00	7,020.00	9.65%
Dues and Fees	40,880.00	862.00	400.00	1,262.00	39,618.00	3.09%
Total Program Support	6,879,729.00	1,509,238.41	66,346.87	1,575,585.28	5,304,143.72	22.90%
Total Program Services/Support	93,967,395.00	13,507,006.38	68,949,579.20	82,456,585.58	11,510,809.42	87.75%

	FY 2020 Annual Budget	FY 2020 YTD Actual	FY 2020 Encumbrances	Annualized Encumbrances & Actual Exp.	Budget to Actual Variance	% of Actual Exp. of Budget
General Administration:						
Employee Salaries	2,224,149.00	471,272.47	-	471,272.47	1,752,876.53	21.19%
Employee Benefits	951,653.00	168,758.72	-	168,758.72	782,894.28	17.73%
Legal Fees	40,000.00	-	40,000.00	40,000.00	-	100.00%
Auditors	35,000.00	26,400.00	8,600.00	35,000.00	-	100.00%
Other Consultants	66,900.00	6,150.00	31,620.00	37,770.00	29,130.00	56.46%
Insurance	57,298.00	17,248.06	-	17,248.06	40,049.94	30.10%
Telecommunications	37,914.00	5,822.63	21,394.37	27,217.00	10,697.00	71.79%
Internet	25,086.00	8,181.50	14,116.48	22,297.98	2,788.02	88.89%
Rental - Equipment	43,474.00	4,519.53	15,304.47	19,824.00	23,650.00	45.60%
Building Operations (Note # 7)						
Facilities Management	151,882.00	24,335.29	117,793.89	142,129.18	9,752.82	93.58%
Utilities	74,675.00	13,615.48	60,744.52	74,360.00	315.00	99.58%
Other	222,667.00	730.00	9,490.00	10,220.00	212,447.00	4.59%
Software/Repair Maint	156,904.00	38,389.19	27,282.98	65,672.17	91,231.83	41.86%
Equipment Repairs & Maintenance	50,972.00	13,048.50	11,087.94	24,136.44	26,835.56	47.35%
Travel	35,000.00	2,103.65	-	2,103.65	32,896.35	6.01%
Postage	8,000.00	1,005.27	5,384.28	6,389.55	1,610.45	79.87%
Advertising	10,670.00	-	7,500.00	7,500.00	3,170.00	70.29%
Printing	12,000.00	-	3,000.00	3,000.00	9,000.00	25.00%
Other Purchased Svc	113,953.00	27,951.30	86,001.70	113,953.00	-	100.00%
Materials and Supplies	51,945.00	8,016.16	25,607.16	33,623.32	18,321.68	64.73%
Dues and Fees	42,735.00	5,261.00	2,015.00	7,276.00	35,459.00	17.03%
Total General Administration	4,412,877.00	842,808.75	486,942.79	1,329,751.54	3,083,125.46	30.13%
Non-Operating						
Comm. Redevelop Agency (Note #11)	3,273,777.00	2,904,369.01	-	2,904,369.01	369,407.99	88.72%
Property Appraiser Fees	618,290.00	306,287.84	312,002.16	618,290.00	-	100.00%
Total Non-Operating	3,892,067.00	3,210,656.85	312,002.16	3,522,659.01	369,407.99	90.51%
Capital Outlay:						
Land Improvements.	1,514.00	1,514.00	-	1,514.00	-	0.00%
Computer Equip/Software	295,697.00	20,942.85	31,072.24	52,015.09	243,681.91	17.59%
Furniture/ Equipment	73,000.00	23,949.76	48,779.24	72,729.00	271.00	99.63%
Total Capital Outlay	370,211.00	46,406.61	79,851.48	126,258.09	243,952.91	34.10%
Total Expenditures	\$ 102,642,550.00	\$ 17,606,878.59	\$ 69,828,375.63	\$ 87,435,254.22	\$ 15,207,295.78	85.18%

Notes to the Financial Statements are an integral part of this statement



Children's Services Council of Broward County
Program Expenditure By Goals
Budget to Actual (Budgetary Basis)
For the Three Month Period Ended December 31, 2019

	Program Invoice - Prior Month		Fiscal Year 2019-2020			% of Budget	Ideal @ Nov	Comments
	November Budget	November Actual	Annualized Budget	YTD Actual Expenditures	Remaining Budget			
Services Goals:								
1.1-1 Training/Tech Assistance								
Trainers	14,829.00	4,779.00	63,869.00	13,229.00	50,640.00	20.71%		
Unallocated	-	-	39,731.00	-	39,731.00	0.00%		
Total Training/Tech Assist	14,829.00	4,779.00	103,600.00	13,229.00	90,371.00	12.77%		
1.1-2 Support Organization/Program Quality								
Capacity	48,600.00	650.00	134,500.00	58,250.00	76,250.00	43.31%		
Unallocated	-	-	115,500.00	-	115,500.00	0.00%		
Total Support/Prog. Quality	48,600.00	650.00	250,000.00	58,250.00	191,750.00	23.30%		
1.1-3 Fiscal Support Fees								
Comm Based Connection FS Alex Rebb-Fam St	1,189.00	1,189.41	14,273.00	2,378.82	11,894.18	16.67%	16.67%	
Comm Based Connection FS Alex Rebb-LT	975.00	-	10,727.00	893.91	9,833.09	8.33%	16.67%	
Ctr for Hearing FS KIDS-Fam St	370.00	370.08	4,441.00	740.16	3,700.84	16.67%	16.67%	
Ctr for Hearing FS KIDS-Yth Force	594.00	653.60	6,536.00	1,307.20	5,228.80	20.00%	18.18%	
Ctr for Hearing FS KIDS-MOST SN	617.00	617.67	7,412.00	1,235.34	6,176.66	16.67%	16.67%	
Ctr for Hearing FS KIDS-STEP	601.00	661.10	6,611.00	1,322.20	5,288.80	20.00%	18.18%	
S FL Hunger Breakspot - FS Meals on Wheels	711.00	711.16	8,534.00	1,422.32	7,111.68	16.67%	16.67%	
S FL Hunger Pantry - FS Meals on Wheels	591.00	415.75	7,089.00	831.50	6,257.50	11.73%	16.67%	
Men2Boys FS FLITE -Learning Together	1,390.00	1,529.40	15,294.00	3,058.80	12,235.20	20.00%	20.00%	
HOMES - FS KIDS-HTY	594.00	593.92	7,127.00	1,187.84	5,939.16	16.67%	16.67%	
New Mirawood FS KIDS- MOST	1,609.00	1,609.67	19,316.00	3,219.34	16,096.66	16.67%	16.67%	
Unallocated	-	-	161,031.00	-	161,031.00	0.00%		To be used as needed
Total Fiscal Support Fees	9,241.00	8,351.76	268,391.00	17,597.43	250,793.57	6.56%		
1.1-4 Volunteers								
Volunteer Broward	20,524.00	-	246,297.00	-	246,297.00	0.00%		Delay in contract execution due to staff issues.
Total Volunteers	20,524.00	-	246,297.00	-	246,297.00	0.00%		
1 Total Agency Capacity Bldg.	93,194.00	13,780.76	868,288.00	89,076.43	779,211.57	10.26%		
2.1-1 Reduce Abuse & Neglect/Family Strengthening								
Advocacy Network on Disabilities	20,316.00	-	213,818.00	1,386.58	212,431.42	0.65%	16.67%	Pending Nov invoice. New program.
ARC, INC - PAT	56,378.00	-	658,218.00	47,931.55	610,286.45	7.28%	16.67%	Pending Nov invoice. TA provided
Boys & Girls Club	37,172.00	-	446,077.00	-	446,077.00	0.00%	16.67%	Invoices pending
Broward Behavioral Health Coalition (BYRC) grant match	3,333.00	-	40,000.00	-	40,000.00	0.00%	16.67%	Invoices pending
Broward Children's Center	12,493.00	6,747.86	149,930.00	11,853.65	138,076.35	7.91%	16.67%	
Center for Hear/FS KIDS	13,978.00	13,222.01	167,742.00	24,675.04	143,066.96	14.71%	16.67%	
Children's Harbor	47,841.00	41,088.62	550,121.00	99,788.86	450,332.14	18.14%	16.67%	
Comm Based Connections/ FS Alex Rebb	25,225.00	18,194.77	290,711.00	44,182.06	246,528.94	15.20%	16.67%	
Family Central - Nurturing	41,085.00	35,705.10	475,491.00	65,913.97	409,577.03	13.86%	16.67%	
Father Flanagan's Boys Town	28,924.00	19,315.48	347,099.00	44,324.68	302,774.32	12.77%	16.67%	
Gulf Coast CC	75,942.00	68,191.34	872,327.00	123,680.68	748,646.32	14.18%	16.67%	
Henderson - MST	33,037.00	-	701,842.00	60,047.15	641,794.85	8.56%	16.67%	
Henderson - HOMEBUILDERS	45,309.00	-	543,716.00	26,087.63	517,628.37	4.80%	16.67%	Pending November invoice.
Henderson - PIP	8,304.00	-	93,673.00	-	93,673.00	0.00%	0.00%	Contract starts in January.
Hispanic Unity	40,692.00	-	488,309.00	17,404.46	470,904.54	3.56%	16.67%	Pending November invoice.
Jack and Jill	14,588.00	3,939.03	172,073.00	4,363.23	167,709.77	2.54%	16.67%	New program, slow to start.

	November Budget	November Actual	Annualized Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Comments
JAFCO - MST	49,226.00	36,882.94	590,715.00	87,398.26	503,316.74	14.80%	16.67%	
Juliana Gerana & Associates.	28,622.00	25,725.74	334,656.00	51,946.83	282,709.17	15.52%	16.67%	
KIDS in Distress, HOMEBUILDERS	46,821.00	30,940.93	552,873.00	62,354.86	490,518.14	11.28%	16.67%	
KIDS - KID FIRST & SAFE	115,060.00	-	1,327,833.00	113,813.10	1,214,019.90	8.57%	16.67%	
Memorial Healthcare Sys - Ties	67,725.00	67,999.30	810,019.00	150,007.73	660,011.27	18.52%	16.67%	
Memorial Healthcare Sys - Teens	33,071.00	-	383,947.00	-	383,947.00	0.00%	16.67%	New program, slow to start.
PACE	22,045.00	5,067.68	255,765.00	12,878.22	242,886.78	5.04%	16.67%	New program, slow start-up. TA provided.
Smith Community MH - CBT Training	49,343.00	43,057.30	581,647.00	84,646.87	497,000.13	14.55%	16.67%	
	-	-	43,500.00	-	43,500.00	0.00%		Training to be provided later in the fiscal year.
Total Reduce Abuse & Neglect	916,530.00	416,078.10	11,092,102.00	1,134,685.41	9,957,416.59	10.23%		
2.1-2 Kinship/Non-Relative Care								
Kids in Distress	47,661.00	-	571,952.00	44,543.91	527,408.09	7.79%	16.67%	Nov. invoicing pending.
Harmony	13,008.00	16,422.76	156,104.00	32,849.82	123,254.18	21.04%	16.67%	
Legal Aid of Broward County, Inc	25,460.00	32,359.00	305,530.00	64,890.25	240,639.75	21.24%	16.67%	
Mental Health Assoc	12,007.00	9,679.72	144,095.00	15,448.31	128,646.69	10.72%	16.67%	
Total Kinship/Non-Relative Care	98,136.00	58,461.48	1,177,681.00	157,732.29	1,019,948.71	13.39%		
2.1-3 Trauma Care								
Broward Behavioral Health	41,665.00	10,267.71	500,000.00	19,179.70	480,820.30	3.84%	16.67%	Payor of last resort. Seeking alternatives.
JAFCO - Community Wellness Center	69,964.00	-	839,587.00	67,639.41	771,947.59	8.06%	16.67%	Nov. invoicing pending.
JAFCO - Admin Expenses - CSC	6,666.00	-	80,000.00	5,969.56	74,030.44	7.46%	16.67%	Nov. invoicing pending.
Center for Mind Body CSC	-	-	112,806.00	-	112,806.00	0.00%		CMBM training to occur in Summer 2020.
Training	-	-	66,114.00	-	66,114.00	0.00%		TBD
Unallocated	-	-	1,650,000.00	-	1,650,000.00	0.00%		
Total Kinship/Non-Relative Care	118,295.00	10,267.71	3,248,507.00	92,788.67	3,155,718.33	2.86%		
2.1 Total Service Goal 2.1	1,132,961.00	484,807.29	15,518,290.00	1,385,206.37	14,133,083.63	8.93%		
2.2-1 Prosperity								
EITC								
Hispanic Unity	26,727.00	46,352.83	320,727.00	55,921.44	264,805.56	17.44%	16.67%	
CCB	-	-	10,000.00	-	10,000.00	0.00%		
Hunger								
Harvest Drive	20,000.00	20,000.00	20,000.00	20,000.00	-	100.00%	100.00%	
SOREF			54,608.00	-	54,608.00	0.00%		Contract starts in January
So FL Hunger: Breakspot FS Meals on Wheels	10,160.00	5,157.35	121,917.00	10,368.35	111,548.65	8.50%	16.67%	
So FL Hunger: Pantry FS Meals on Wheels	8,439.00	5,867.50	101,273.00	13,384.00	87,889.00	13.22%	16.67%	
Urban League of Broward County, Inc.	2,306.00	-	27,673.00	-	27,673.00	0.00%		Invoices pending. Delay in contract execution
Unallocated	-	-	11,174.00	-	11,174.00	0.00%		
Total Prosperity EITC/Hunger	67,632.00	77,377.68	667,372.00	99,673.79	567,698.21	14.94%		
2 Total Family Strengthening	1,200,593.00	562,184.97	16,185,662.00	1,484,880.16	14,700,781.84	9.17%		
3.1-1 Youth Force								
ASP, Inc	51,171.00	33,351.33	576,731.00	90,953.85	485,777.15	15.77%	18.00%	
Ctr for Hearing FS KIDS	16,878.00	17,198.95	246,889.00	36,516.22	210,372.78	14.79%	18.00%	
Community Access Center, Inc	10,590.00	11,221.32	142,543.00	26,984.76	115,558.24	18.93%	18.00%	
Community Reconstruction Housing- North	17,990.00	20,900.21	194,418.00	51,944.61	142,473.39	26.72%	18.00%	
Community Reconstruction Housing- South	17,552.00	13,379.41	191,577.00	30,079.99	161,497.01	15.70%	18.00%	
Crockett Foundation, Inc	19,042.00	19,560.47	239,182.00	52,821.46	186,360.54	22.08%	18.00%	
HANDY	40,120.00	44,530.70	422,512.00	102,608.34	319,903.66	24.29%	18.00%	
Hanley Ctr Foundation	1,909.00	2,545.42	30,545.00	5,090.84	25,454.16	16.67%	18.00%	
Harmony Development Center, Inc.	33,929.00	33,742.00	391,511.00	73,158.61	318,352.39	18.69%	18.00%	
Hispanic Unity	92,136.00	81,519.93	1,035,510.00	191,024.17	844,485.83	18.45%	18.00%	
Memorial Healthcare System	47,622.00	42,602.69	518,746.00	88,547.88	430,198.12	17.07%	18.00%	

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Opportunities Ind Ctr (OIC)	26,430.00	27,939.92	284,845.00	59,832.48	225,012.52	21.01%	18.00%	
Smith Community MH Foundation	42,366.00	48,064.70	476,019.00	107,857.09	368,161.91	22.66%	18.00%	
Urban League of Broward County, Inc.	14,193.00	14,719.75	179,378.00	32,020.44	147,357.56	17.85%	18.00%	
West Park, City of	15,041.00	-	202,693.00	-	202,693.00	0.00%	18.00%	Invoices pending
Wyman TOP Training	-	-	15,000.00	-	15,000.00	0.00%		Provider bills annually in July
YMCA of S FL.	65,780.00	53,944.85	761,161.00	132,722.85	628,438.15	17.44%	18.00%	
Unallocated	-	-	744,513.00	-	744,513.00	0.00%		Reserve for RFP
Total Youth Force	512,749.00	465,221.65	6,653,773.00	1,082,163.59	5,571,609.41	16.26%		
3.1-3 LEAP High (Sustained High Schools)								
Hispanic Unity	37,412.00	36,604.39	457,154.00	93,939.20	363,214.80	20.55%	18.18%	
Hispanic Unity-LEVERAGE	11,438.00	11,731.15	116,964.00	23,726.67	93,237.33	20.29%	18.18%	
Motivational Edge	6,045.00	-	50,909.00	-	50,909.00	0.00%	0.00%	Program begins in January, 2020
YMCA of S FL.	162,184.00	170,018.49	1,963,851.00	458,560.36	1,505,290.64	23.35%	18.18%	
Unallocated	-	-	318,839.00	-	318,839.00	0.00%		Reserve for RFP
Grand total LEAP	217,079.00	218,354.03	2,907,717.00	576,226.23	2,331,490.77	19.82%		
3.1-4 Summer Youth Employment								
CareerSource Broward	52,854.00	16,309.72	1,868,519.00	24,635.70	1,843,883.30	1.32%		Summer Program
Total Summer Yth Employment	52,854.00	16,309.72	1,868,519.00	24,635.70	1,843,883.30	1.32%		
3.1-5 Learning Together								
Crockett Foundation, Inc	21,848.00	17,714.62	218,486.00	43,998.70	174,487.30	20.14%	20.00%	
Community Based Connection FS Alex Rebb	21,848.00	-	218,486.00	21,145.04	197,340.96	9.68%	20.00%	Nov. invoicing pending.
Men2Boys FS FLITE	21,848.00	24,286.77	218,486.00	40,835.03	177,650.97	18.69%	20.00%	
Unallocated	-	-	131,089.00	-	131,089.00	0.00%		
Total Learning Together	65,544.00	42,001.39	786,547.00	105,978.77	680,568.23	13.47%		
3.1-6 Youth Leadership Development								
Broward Youth Shine	568.00	-	6,822.00	400.00	6,422.00	5.86%	16.67%	Nov. invoicing pending.
OPS	-	-	33.00	30.50	2.50	92.42%	100.00%	
Unallocated	-	-	50,170.00	-	50,170.00	0.00%		
Total Youth Leadership Development	568.00	-	57,025.00	430.50	56,594.50	0.75%		
3.1 Total Service Goal 3.1	848,794.00	741,886.79	12,273,581.00	1,789,434.79	10,484,146.21	14.58%		
3.2-1 Diversion Programs								
New Day								
Broward Sheriff's Office	66,436.00	48,248.50	797,236.00	108,787.50	688,448.50	13.65%	16.67%	
Camelot CC	28,895.00	-	346,735.00	25,149.25	321,585.75	7.25%	16.67%	Nov. invoice pending
Harmony Development Ctr	18,996.00	13,978.72	227,964.00	24,889.02	203,074.98	10.92%	16.67%	
Henderson BH	30,581.00	-	366,986.00	19,846.50	347,139.50	5.41%	16.67%	Staffing issues. Nov. invoice pending.
Julianna Gerena & Associates	30,854.00	30,172.61	370,248.00	64,863.76	305,384.24	17.52%	16.67%	
Memorial Healthcare Sys	49,626.00	27,278.68	595,509.00	57,392.68	538,116.32	9.64%	16.67%	Lower than expected referrals.
PACE Center for Girls	17,927.00	11,299.35	215,133.00	24,898.51	190,234.49	11.57%	16.67%	
Smith Mental Health Assoc	29,294.00	15,431.25	351,529.00	22,558.36	328,970.64	6.42%	16.67%	Lower than expected referrals.
Urban League of Broward	25,449.00	19,581.83	305,388.00	37,650.13	267,737.87	12.33%	16.67%	
Training	-	-	25,000.00	-	25,000.00	0.00%		
Total Diversion Programs	298,058.00	165,990.94	3,601,728.00	386,035.71	3,215,692.29	10.72%		
3.2 Total Service Goal 3.2	298,058.00	165,990.94	3,601,728.00	386,035.71	3,215,692.29	10.72%		
3 Total Delinquency Prev & Div.	1,146,852.00	907,877.73	15,875,309.00	2,175,470.50	13,699,838.50	13.70%		
4.1-1 Healthy Youth Transitions (HYT)								
Camelot CC	33,623.00	-	403,482.00	32,312.25	371,169.75	8.01%	16.67%	Nov. invoicing pending.
FLITE	15,031.00	18,078.45	180,381.00	28,804.64	151,576.36	15.97%	16.67%	
Gulf Coast	38,565.00	32,684.58	462,782.00	61,360.05	401,421.95	13.26%	16.67%	
HANDY	58,386.00	-	700,638.00	71,091.00	629,547.00	10.15%	16.67%	Nov. invoicing pending.

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Henderson BH-Wilson Gardens	19,408.00	11,044.75	232,899.00	22,911.50	209,987.50	9.84%	16.67%	
Housing Opp Mort Assist (HOMES) FS KIDS	8,484.00	9,043.47	101,818.00	18,393.72	83,424.28	18.07%	16.67%	
Memorial Healthcare	54,504.00	33,157.43	654,060.00	71,982.34	582,077.66	11.01%	16.67%	
Museum of Discovery & Science	8,275.00	-	99,307.00	14,193.68	85,113.32	14.29%	16.67%	Nov. invoicing pending.
PACE Ctr for Girls	22,117.00	19,764.82	265,413.00	44,546.02	220,866.98	16.78%	16.67%	
SunServe	32,314.00	32,204.70	387,787.00	68,156.14	319,630.86	17.58%	16.67%	
Urban League of Broward County	24,791.00	14,272.85	297,503.00	29,342.91	268,160.09	9.86%	16.67%	
Total Healthy Youth Transitions (HYT)	315,498.00	170,251.05	3,786,070.00	463,094.25	3,322,975.75	12.23%		
4 Total Healthy Youth Transitions	315,498.00	170,251.05	3,786,070.00	463,094.25	3,322,975.75	12.23%		
5.1-1 Subsidized Childcare								
Early Learning Coalition	366,070.00	355,940.54	4,592,850.00	774,698.00	3,818,152.00	16.87%	16.67%	
Early Learning Coalition-Vol Pop	334,820.00	321,463.97	4,017,850.00	690,245.97	3,327,604.03	17.18%	16.67%	
Total Subsidized Childcare	700,890.00	677,404.51	8,610,700.00	1,464,943.97	7,145,756.03	17.01%		
5.1-2 Preschool Training								
Family Central (PBS)	75,006.00	80,257.84	900,073.00	174,953.12	725,119.88	19.44%	16.67%	
Total Preschool Training	75,006.00	80,257.84	900,073.00	174,953.12	725,119.88	19.44%		
5.1-3 Grade Level Reading Campaign								
KidVision/WPBT and Word A Day	-	-	101,000.00	25,250.00	75,750.00	25.00%		
Broward Reads	-	-	31,556.00	5,000.00	26,556.00	15.84%		
Children Literacy Initiative	-	-	50,000.00	-	50,000.00	0.00%		
Broward Reads for the Record	-	-	202,815.00	142,815.00	60,000.00	70.42%		
Reading & Math	17,903.00	15,902.73	214,836.00	26,945.95	187,890.05	12.54%	16.67%	
Volunteer Broward	7,231.00	-	91,095.00	-	91,095.00	0.00%	16.67%	Invoices pending
Total Grade Level Reading Campaign	25,134.00	15,902.73	691,302.00	200,010.95	491,291.05	28.93%		
5.1-4 Child Care Accreditation								
Unallocated	-	-	276,296.00	-	276,296.00	0.00%		
Total Child Care Accreditation	-	-	276,296.00	-	276,296.00	0.00%		
5 Total Early Care & Education	801,030.00	773,565.08	10,478,371.00	1,839,908.04	8,638,462.96	17.56%		
6.1-1 Adoption Campaign/Foster Parent Recruitment								
Gialogic -Forever Families	15,020.00	15,020.83	180,250.00	30,041.66	150,208.34	16.67%	16.67%	
Heart Gallery	3,737.00	4,559.16	44,851.00	7,475.16	37,375.84	16.67%	16.67%	
Total Adoption Campaign/Foster Parent Recruitment	18,757.00	19,579.99	225,101.00	37,516.82	187,584.18	16.67%		
6.1-2 Legal Assistance/ Child Welfare / Recruitment								
Legal Aid of Broward County	148,483.00	-	1,781,818.00	101,427.51	1,680,390.49	5.69%	16.67%	Nov. invoice pending
Total Legal Assistance/Child Welfare/ Recruitment	148,483.00	-	1,781,818.00	101,427.51	1,680,390.49	5.69%		
6.1-3 Early Child Court								
Henderson BH	5,090.00	4,415.22	61,091.00	10,056.89	51,034.11	16.46%	16.67%	
Total Child Court	5,090.00	4,415.22	61,091.00	10,056.89	51,034.11	16.46%		
6 Total Child Welfare System Support	172,330.00	23,995.21	2,068,010.00	149,001.22	1,919,008.78	7.21%	16.67%	
7.1-1 Leadership/Quality for Out-of-School Programs								
FLCSC/Mott-Lev	-	-	15,000.00	15,000.00	-	100.00%	100.00%	
Total Leadership/Quality MOST	-	-	15,000.00	15,000.00	-	100.00%		
7.1-2 Maximizing Out of School Time: Elementary (MOST)								
Advocacy Network for Disabilities	5,826.00	7,608.52	104,873.00	14,665.28	90,207.72	13.98%	14.00%	
After School Programs	357,764.00	275,643.29	4,395,400.00	612,299.88	3,783,100.12	13.93%	14.00%	
Boys & Girls Clubs	57,637.00	45,505.69	1,262,482.00	107,702.26	1,154,779.74	8.53%	14.00%	
City of Hallandale Beach	9,082.00	6,669.89	163,368.00	16,555.77	146,812.23	10.13%	14.00%	
City of Hollywood	22,710.00	13,714.26	582,977.00	32,956.01	550,020.99	5.65%	14.00%	Primarily a summer program.
Community After School	22,962.00	17,627.96	401,004.00	42,401.53	358,602.47	10.57%	14.00%	
Community After School w/Margate CRA	21,455.00	19,953.29	371,198.00	46,428.90	324,769.10	12.51%	14.00%	
Hallandale - CRA	-	-	574,426.00	572,849.00	1,577.00	99.73%	100.00%	
Hollywood Beach - CRA	-	-	228,665.00	228,665.00	-	100.00%	100.00%	

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Kids in Distress	13,433.00	10,457.39	196,112.00	23,654.84	172,457.16	12.06%	14.00%	
City of Miramar	8,150.00	5,491.20	142,111.00	13,779.50	128,331.50	9.70%	14.00%	
New Mirawood Academy w/ KIDS as FS	19,715.00	13,893.71	275,941.00	32,824.24	243,116.76	11.90%	14.00%	
Russell Life Skills	11,023.00	9,470.24	147,557.00	21,747.84	125,809.16	14.74%	14.00%	
Soref JCC	26,592.00	19,330.00	343,633.00	46,453.52	297,179.48	13.52%	14.00%	
Sunshine After School	111,961.00	94,571.14	1,530,400.00	209,247.42	1,321,152.58	13.67%	14.00%	
YMCA of S FL.	290,956.00	228,172.89	3,514,938.00	558,527.08	2,956,410.92	15.89%	14.00%	
YMCA of S FL.-with Deerfield CRA	15,921.00	18,344.98	242,704.00	44,733.62	197,970.38	18.43%	14.00%	
Back to School - Supplies	-	-	65,000.00	-	65,000.00	0.00%	14.00%	
Training	3,000.00	3,000.00	68,600.00	3,000.00	65,600.00	4.37%		
Lights on Afterschool - Broward County	-	-	12,000.00	-	12,000.00	0.00%		
Unallocated MOST	-	-	42,996.00	-	42,996.00	0.00%		
Sub-Total MOST: Elementary	998,187.00	789,454.45	14,666,385.00	2,628,491.69	12,037,893.31	17.92%		
7.1-3 Summer Only Programs: Elementary (MOST)								
Lauderdale Lakes	-	-	105,369.00	-	105,369.00	0.00%		Summer only program.
West Park	-	-	61,117.00	-	61,117.00	0.00%		Summer only program.
New Hope World Outreach	-	-	94,047.00	-	94,047.00	0.00%		Summer only program.
Urban League of Broward County	-	-	113,655.00	-	113,655.00	0.00%		Summer only program.
Total Summer Only Programs: Elementary (MOST)	-	-	374,188.00	-	374,188.00	0.00%		
7 Total Out of School Time	998,187.00	789,454.45	15,055,573.00	2,643,491.69	12,412,081.31	17.56%		
8.1-1 School Based Health Care					-			
Sierra w / Coral Springs CRA	9,690.00	9,690.00	87,210.00	22,230.00	64,980.00	25.49%	22.22%	
Sierra Lifecare, Inc.	145,350.00	145,350.00	1,308,150.00	333,450.00	974,700.00	25.49%	22.22%	
Unallocated	-	-	300,960.00	-	300,960.00	0.00%		
Total School Based Health Care	155,040.00	155,040.00	1,696,320.00	355,680.00	1,340,640.00	20.97%		
8.1-2 Water Safety								
Swim Central/Broward County	57,315.00	-	687,782.00	27,595.20	660,186.80	4.01%	16.67%	1st qtr. low-few lessons during this time
Brow Health-Prevent Drowning	22,717.00	11,526.90	272,608.00	23,122.10	249,485.90	8.48%	16.67%	
Total Water Safety	80,032.00	11,526.90	960,390.00	50,717.30	909,672.70	5.28%		
8.1-3 Kid Care Insurance Outreach								
Kid Care Outreach/BC Health Dept.	41,263.00	31,082.65	495,157.00	66,125.77	429,031.23	13.35%	16.67%	
Total Kid Care Insurance	41,263.00	31,082.65	495,157.00	66,125.77	429,031.23	13.35%		
8 Total Physical Health	276,335.00	197,649.55	3,151,867.00	472,523.07	2,679,343.93	14.99%		
9.1-1 Home Visiting								
BRHPC-Healthy Families	174,749.00	105,276.27	2,097,003.00	238,985.58	1,858,017.42	11.40%	16.67%	
Total Home Visiting	174,749.00	105,276.27	2,097,003.00	238,985.58	1,858,017.42	11.40%		
9.1-2 Support Maternal Child Health								
Healthy Mothers/HB	47,691.00	37,795.86	564,073.00	70,965.14	493,107.86	12.58%	16.67%	
Memorial Healthcare System	42,832.00	32,712.03	511,263.00	67,299.62	443,963.38	13.16%	16.67%	
Total Maternal Child Health	90,523.00	70,507.89	1,075,336.00	138,264.76	937,071.24	12.86%		
9.1-3 SAFE SLEEP								
Broward Healthy Start Coalition	17,218.00	-	203,636.00	3,105.25	200,530.75	1.52%	16.67%	Nov. invoice pending
Total SAFE SLEEP	17,218.00	-	203,636.00	3,105.25	200,530.75	1.52%		
9 Total Maternal & Child Health	282,490.00	175,784.16	3,375,975.00	380,355.59	2,995,619.41	11.27%		
10.1-1 Physical Development- MOST SN After School								
After School Programs/Quest	40,743.00	30,944.88	554,259.00	80,714.80	473,544.20	14.56%	14.00%	
Ann Storck Center	21,031.00	20,171.52	288,209.00	48,270.29	239,938.71	16.75%	14.00%	
ARC	103,163.00	103,847.28	1,631,894.00	233,549.53	1,398,344.47	14.31%	14.00%	
Broward Children's Center	34,543.00	34,114.11	647,291.00	77,325.68	569,965.32	11.95%	14.00%	
Ctr for Hearing/FS KIDS	11,923.00	12,373.12	279,982.00	27,136.21	252,845.79	9.69%	14.00%	
Smith Community MH (BH)	60,690.00	55,617.95	913,402.00	123,747.81	789,654.19	13.55%	14.00%	

	November Budget	November Actual	Annualized Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Comments
United Cerebral Palsy	53,487.00	42,396.24	729,686.00	106,587.33	623,098.67	14.61%	14.00%	
YMCA of S FL	350,604.00	303,486.51	4,702,230.00	712,690.45	3,989,539.55	15.16%	14.00%	
Total SN After School Programs	676,184.00	602,951.61	9,746,953.00	1,410,022.10	8,336,930.90	14.47%		
10.1-1 Summer Only Programs SN - MOST RFP								
City of Pembroke Pines (Summer Only)	-	-	104,251.00	-	104,251.00	0.00%		Summer only program.
JAFCO	-	-	335,779.00	-	335,779.00	0.00%		Summer only program.
Total SN Summer Programs	-	-	440,030.00	-	440,030.00	0.00%		
Total SN MOST Programs	676,184.00	602,951.61	10,186,983.00	1,410,022.10	8,776,960.90	13.84%		
10.1-2 STEP SN								
Abilities	7,866.00	7,326.20	86,528.00	14,112.34	72,415.66	16.31%	14.00%	
ARC	30,707.00	27,044.66	402,393.00	61,131.73	341,261.27	15.19%	14.00%	
Ctr for Hearing/FS KIDS	16,850.00	17,635.24	249,699.00	36,431.44	213,267.56	14.59%	14.00%	
Junior Achievement	-	-	7,000.00	-	7,000.00	0.00%	0.00%	Services to be provided June 2020.
Smith Community Mental Health	20,772.00	14,233.34	273,592.00	31,445.17	242,146.83	11.49%	14.00%	
United Cerebral Palsy	32,430.00	23,523.33	495,585.00	54,269.40	441,315.60	10.95%	14.00%	
YMCA of S FL	40,877.00	44,058.33	583,141.00	100,588.10	482,552.90	17.25%	14.00%	
Unallocated	-	-	77,044.00	-	77,044.00	0.00%		Reserve for RFP
Sub-Total STEP SN	149,502.00	133,821.10	2,174,982.00	297,978.18	1,877,003.82	13.70%		
10.1-3 Information/Referral Network SN								
First Call for Help - SN	55,691.00	48,932.93	668,293.00	93,770.72	574,522.28	14.03%	16.67%	
First Call for Help - BN	30,273.00	29,600.58	363,275.00	54,232.36	309,042.64	14.93%	16.67%	
Total Inform/Referral Network SN	85,964.00	78,533.51	1,031,568.00	148,003.08	883,564.92	14.35%		
10.1-4 Respite Services- BREAK								
Memorial Healthcare System(BH)	7,131.00	6,875.43	85,586.00	14,740.56	70,845.44	17.22%	16.67%	
Smith Community MH (BH)	7,334.00	6,806.91	88,005.00	13,766.86	74,238.14	15.64%	16.67%	
Total Respite Services-BREAK	14,465.00	13,682.34	173,591.00	28,507.42	145,083.58	16.42%		
10.1-5 SN Parent Training								
SN Parent Interpreters	1,500.00	1,235.00	19,000.00	1,820.00	17,180.00	9.58%		To be used as needed
Unallocated	-	-	14,700.00	-	14,700.00	0.00%		
Total SN Parent Training	1,500.00	1,235.00	33,700.00	1,820.00	31,880.00	5.40%		
10.1 Total Service Goal 10.1	927,615.00	830,223.56	13,600,824.00	1,886,330.78	11,714,493.22	13.87%		
11.1-1 Safety/Anti-Bullying								
United Way- Choose Peace	3,731.00	3,717.66	44,775.00	7,435.32	37,339.68	16.61%	16.67%	
Total Safety/Anti-Bullying	3,731.00	3,717.66	44,775.00	7,435.32	37,339.68	16.61%		
11 Total Child Safety	3,731.00	3,717.66	44,775.00	7,435.32	37,339.68	16.61%		
Grand Total Service Goals	6,217,855.00	4,448,484.18	84,490,724.00	11,591,567.05	72,899,156.95	13.72%		
Systems Goals:								
1.1-2 Single Point of Entry								
First Call for Help	31,847.00	28,684.80	382,169.00	51,316.72	330,852.28	13.43%	16.67%	
Total Single Point of Entry	31,847.00	28,684.80	382,169.00	51,316.72	330,852.28	13.43%		
1.1 Total System Goal 1.1	31,847.00	28,684.80	382,169.00	51,316.72	330,852.28			
1.2-1 Leadership/Resources/Community Strategic Plan								
Consultants -Undoing Racism, FSN,etc.	10,299.00	10,298.80	62,043.00	10,548.80	51,494.20	17.00%		
Consultants - OPS	1,776.00	1,775.09	26,658.00	2,225.09	24,432.91	8.35%		
Unallocated	-	-	44,299.00	-	44,299.00	0.00%		
Total Leadership/Resources/Community Strategic	12,075.00	12,073.89	133,000.00	12,773.89	120,226.11	9.60%		
1.2-2 Improve Provider Reporting								
SAMIS Maintenance/Enhancement	-	-	84,291.00	78,823.00	5,468.00	93.51%		
ADA Site Compliance	-	-	30,000.00	-	30,000.00	0.00%		

	November Budget	November Actual	Annualized Budget	YTD Actual Expenditures	Remaining Budget	% of Budget	Ideal @ Nov	Comments
Tableau	-	-	25,000.00	3,600.00	21,400.00	14.40%		
Taoti Creative	860.00	860.00	27,080.00	2,647.50	24,432.50	9.78%		
Webauthor Hosting	3,060.00	3,060.00	57,200.00	11,120.00	46,080.00	19.44%		
Unallocated	-	-	127,400.00	-	127,400.00	0.00%		
Total Improve Provider Reporting	3,920.00	3,920.00	350,971.00	96,190.50	254,780.50	27.41%		
1.2-3 Promote Research Initiatives								
Collective Impact Forum FSG	-	-	20,000.00	-	20,000.00	0.00%		
Total Integrated Data Collaboration	-	-	20,000.00	-	20,000.00	0.00%		
1.2-4 Integrated Data Collaboration								
Consultant	-	-	50,000.00	-	50,000.00	0.00%		
FSU FICW - Grant	1,562.00	1,562.00	31,785.00	3,015.00	28,770.00	9.49%		
FSU FICW - CSC	-	-	2,500.00	-	2,500.00	0.00%		
Unallocated	-	-	45,000.00	-	45,000.00	0.00%		
Total Integrated Data Collaboration	1,562.00	1,562.00	129,285.00	3,015.00	126,270.00	2.33%		
1.2 Total System Goal 1.2	17,557.00	17,555.89	633,256.00	111,979.39	521,276.61	17.68%		
101 Total Seamless System of Care	49,404.00	46,240.69	1,015,425.00	163,296.11	852,128.89	16.08%		
2.1-1 Public Awareness - Sponsorships								
Sponsorships	4,000.00	4,000.00	35,000.00	14,525.00	20,475.00	41.50%		
High Traffic Sponsorships	-	-	32,500.00	3,170.00	29,330.00	9.75%		
Nova SE University - Day for Children	-	-	7,500.00	-	7,500.00	0.00%		
Total Sponsorships	4,000.00	4,000.00	75,000.00	17,695.00	57,305.00	23.59%		
2.1-2 Public Awareness - Educate Taxpayers								
Marketing	19,974.00	19,973.88	431,600.00	67,244.01	364,355.99	15.58%		
Outreach Materials	9,120.00	9,120.00	23,800.00	9,120.00	14,680.00	38.32%		
Printing	1,625.00	1,625.00	3,000.00	1,625.00	1,375.00	54.17%		
Sponsorship-Resource Guides	-	-	115,700.00	-	115,700.00	0.00%		
BECON - Future First	200.00	200.00	31,600.00	200.00	31,400.00	0.63%		
M Network- Website Consulting	10,775.00	10,775.00	85,000.00	25,725.00	59,275.00	30.26%		
Total Educate Taxpayers	41,694.00	41,693.88	690,700.00	103,914.01	586,785.99	15.04%		
2.1-3 Public Awareness - Outreach								
Business Plan-FLCSC	-	-	84,126.00	80,000.00	4,126.00	95.10%		
Travel	902.00	1,083.10	17,500.00	2,975.30	14,524.70	17.00%		
Total Outreach	902.00	1,083.10	101,626.00	82,975.30	18,650.70	81.65%		
201 Total Public Awareness & Advocacy	46,596.00	46,776.98	867,326.00	204,584.31	662,741.69	23.59%		
3.1-1 Leveraging Resources								
Writing Consultant	-	-	24,950.00	-	24,950.00	0.00%		
Unallocated	-	-	5,050.00	-	5,050.00	0.00%		To be used as needed
Total Leveraging Resources	-	-	30,000.00	-	30,000.00	0.00%		
301 Total Leveraging Resources	-	-	30,000.00	-	30,000.00	0.00%		
Grand Total System Goals	96,000.00	93,017.67	1,912,751.00	367,880.42	1,544,870.58	19.23%		
Unallocated	-	-	596,191.00	-	596,191.00			
Program Goals Grand Total	\$ 6,313,855.00	\$ 4,541,501.85	\$ 86,999,666.00	\$ 11,959,447.47	\$ 75,040,218.53	13.75%		



Children's Services Council of Broward County
Notes to the Financial Statements
December 31, 2019

- (1) The Children's Services Council of Broward County ("CSC") budgets, as revenue, 95% of the property taxes levied, as allowed by state statute.
- (2) The modified accrual basis of accounting is utilized by CSC. Under the modified accrual basis, revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the liability is incurred, if measurable.
- (3) Funds invested in the SBA, Wells Fargo Advantage Funds, and Florida Education Investment Trust Fund accommodate pool participants with readily available cash. The pool follows GASB Statement No. 31 which outlines two options for accounting and reporting for money market investment pools as either "2a-7 like fund" or fluctuation of the net asset value ("NAV"). CSC accounts for investments funds using the first method.
- (4) Includes various pending contracts not yet encumbered such as new initiatives, Summer 2020, new RFP's occurring during the year, and other pending initiatives and items that do not lend themselves to be encumbered.
- (5) The reserved for administrative costs include projected expenditure for salary, fringe, travel, supplies, etc. for FY 2019/20
- (6) The Budget to Actual Expenditures report reflects the annual budget, year-to-date expenditures and annual encumbrances. The report calculates the annual variance and the percentage of actual to the budget. This report provides an annual perspective of how the CSC is expected to perform throughout the year.
- (7) The accumulating balance in the Building Operations Budget to Actual is aggregating a reserve for capital improvements to be used as necessary.
- (8) The expenditures on the Program Expenditure By Goals Report run a month behind. Amounts reflected in the current month are for services provided during the prior month. This timing delay is due to the invoice due date on the 10th of the month following service delivery. Therefore, the Program Expenditure By Goals Report is for services through the month of November. The report includes December 2019 administrative costs.
- (9) Unassigned fund balance changes as revenue is received and actual expenditures are incurred.
- (10) Salary, Fringe and Travel budget and expenditures are included for the SAMIS Director Position for when CSC serves as the Salary Agent. The revenue and related expenditures are considered Pass Through Funds and do not have an impact on CSC Broward's financial statements.
- (11) There was a 25 % reduction of TIF for the Hollywood CRA.

TAB J



For Council Meeting

January 16, 2020

Issue: CSC Monthly Purchases for Administrative Operations

Action: Approve CSC Monthly/Annual Purchases

Budget Impact: See attached Report

Background: The State Statute creating and governing the CSC, Chapter 2000-461, as amended, states:

Section 6: No funds of the council shall be expended except by check as aforesaid, except the expenditure of petty cash or the issuance of checks made payable for sums no greater than \$5,000, shall be expended without prior approval of the council, in addition to the budgeting thereof.

The Council's procurement policies and procedures stipulate that expenditures are approved by the Council prior to being expended. As such, the financial system requires a Council Approval (CA) date at multiple points throughout the system including all processed payments. Internal controls for tracking expenditures in accordance with the statute are validated by auditors every year and there have been no significant deviations since the inception of the Council.

Since 2004 at the Council's direction, staff was instructed to only provide back-up material for purchases when the item is over \$10,000. As always, back-up for purchases below \$10,000 are available upon request.

Current Status: In accordance with policy, please find attached the Invoices, Travel, Purchase Orders, Sponsorships, etc. for the month of January, 2020. To facilitate reviewing the various purchases, staff has segregated the items into various categories. All purchases listed are with the budget approved by the Council at TRIM as amended from time to time.

Please note that items over \$10,000 have a specific Issue Paper or copy of the related back-up attached to further explain the expenditure. Additional information for **any** expenditure is available upon request.

Recommended Action: Approve CSC Monthly/Annual Purchases

Budget Impact: See attached Report



**List of Invoices, Travel, Purchase Orders, Sponsorships, etc.
Submitted to the Children's Services Council
January 16, 2020**

Vendor		Amount	Comment
			Back-up documentation is available upon request.
<u>Purchase Orders (greater than \$10,000): Back-up documentation is attached:</u>			
A	All County Pavement Management Solutions	Parking Lot Seal-Coating, Restriping, and Pour Thermoplastic Road Marking Materials	\$11,935
A	Precision Painting & Waterproofing	Paint entire building with one coat of Sherwin Williams primer by brush, sprayer, or roller	\$19,860
<u>Community Redevelopment Tax: To be paid once tax revenue is received but prior to Dec. 31, 2019:</u>			
	Pompano NW	CRA Tax Increment 19/20	\$37,890
			Previously Approved - Initial Council Approved Estimate Was Too Low
<u>Purchase Orders (less than \$10,000):</u>			
	DAX / TBD	CAFR copying and binding 30 books	\$1,400
	Gravic	Remark Software license and maintenance -1 yr (4 @ \$181.25ea)	\$725
	Johnson Controls	Employee I.D. Badge Printer	\$4,323
	Marsh & McLennan Agency	Insurance for Bonding of Council Members	\$688
	New Directions	Employee Assistance Program (EAP) Annual Premium	\$2,000
	Noun Project.com	Annual Subscription	\$45
	Ross Leo	HIPPA Consultant Travel Expenses	\$1,149
			Consultant Costs Previously Approved; Additional Amount for Travel Expenses
	Miscellaneous Vendors	Staff Retreat Supplies	\$500
<u>Program Related Purchases:</u>			
	Easton Harrison	Consultant for Learning Enrichment Services for Youth	\$3,600
			Service Goal 3.1.6
	Effectv	PSAs Targeted Broadcast	\$38,206
			System Goal 2.1.2; Previously Approved; Change of Vendor
	Google Storage	PAOD Publication Storage (\$9.99 / month for 9 months)	\$90
			System Goal 2.1.2
	Integ Review IRB	Review CSC Parent Recruitment Flyers	\$500
			System Goal 1.2.4
	Langworld	Translation Services	\$9,500
			Unallocated; System Goal 1.2.4; Blanket PO
	Red Chair Catering	Catering for CPAR Training	\$1,000
			System Goal 1.2.4
	Rev.com	Transcription Services for FICW Grant	\$1,000
			System Goal 1.2.4
	Scripps Media	TV PSA's (4 Campaigns), Production, Distribution, Digital	\$15,000
			System Goal 2.1.2; Previously Approved; Change of Vendor
	Sistrunk Historical Organization	Vendor Application	\$100
			System Goal 2.1.2
	Sue Gallagher	Youth Leadership Meeting Reimbursement	\$31
			Service Goal 3.1.6
<u>Facilities Operations:</u>			
	A & M Top Quality Services	Interior deep cleaning of floors, carpets, etc.	\$121
			Vendor Previously Approved; Additional Amount Requested
	Ferguson Enterprises	Plumbing Services	\$1,500
			Blanket PO
	Global Industries	Outdoor Trash Cans (2)	\$1,000



**List of Invoices, Travel, Purchase Orders, Sponsorships, etc.
Submitted to the Children's Services Council
January 16, 2020**

Vendor		Amount	Comment
<u>Employee Travel and Training:</u>			
Cindy Arenberg Seltzer	FCC Board Meeting; 11/4 - 11/5; Tallahassee	\$401	
Megan Turetsky	Florida Legislature; 11/4 - 11/5; 11/12 - 11/14; 12/9 - 12/12; Tallahassee	\$2,181	
Cindy Arenberg Seltzer	Quarterly Board Meeting; 12/5; Orlando	\$405	
Madeline Jones	2019 Child Protection Summit; 12/16 - 12/18; Orlando	\$530	
Cindy Arenberg Seltzer	Broward Days Tallahassee; 1/21 - 1/22; Tallahassee	\$906	
Liza Khan & Sandra Bernard	Florida Grade Level Reading State Gathering; 2/25/20 - 2/27/20; Tallahassee	\$1,207	
Meg Wallace	Beyond School Hours XXII National Education Conference; 2/26/20 - 2/29/20; Orlando	\$1,502	
Jill Denis-Lay	2020 National Water Safety Conference; 4/6/20 - 4/9/20; Fort Worth, TX	\$1,648	
Andrew Leone	Corporate Messaging for Communicators; Online Program That Teaches Mid-to-Senior Level Communications Professionals How to Facilitate a Strategic Messaging Workshop	\$1,800	
<u>Trainers/Materials (Service Goal 1.1.X) (Provider names and courses may be subject to change):</u>			<i>Instructor Led Unless Otherwise Indicated</i>
Amazon	Bulletin Board for Training Room	\$ 242.00	Service Goal 1.1.1
<u>Sponsorships</u>			
Delta Education and Life Development	Broward County "Youth Educational Scholarship" (YES) Impact Day; February 2020; Fort Lauderdale	\$1,000	To assist students with filling out college applications and financial aid documents.
Florida's Children First	Advocates for Children Awards Recetion; Feb 2020; Coral Springs	\$1,000	To discuss the topic of current rights afforded to children in child welfare and why it is important that they understand their rights with professionals who directly work with youth
Harris Chapel United Methodist Church	Grandfamily Barbecue; March 2020; Roosevelt Gardens Park Fort Lauderdale	\$300	To facilitate a discussion by a masters level social worker for grandparents raising their grandchildren so that future abuse and neglect to their grandchildren is prevented.
NOVA Southeastern University	Storyfest; March 2020; Fort Lauderdale	\$5,000	To celebrate and support literacy for children and families by providing free books to children, language-rich experiences such as children's musical and theater productions, exciting meet-n-greets with storybook characters, and foster creativity and language expansion opportunities for young children of all ability levels. (HIGH TRAFFIC SPONSORSHIP)
United Way of Broward County	Behavioral Health Conference; May 2020; Davie	\$5,000	To offer participants the opportunity to expand their professional knowledge, discuss best-practices and learn about innovative approaches to behavioral health promotion and substance abuse prevention. (HIGH TRAFFIC SPONSORSHIP)
<u>Programmatic Monitoring: MOST (including ID badge renewals as necessary)</u>			
<u>Sites and related \$ amounts may vary depending on availability. Totals will not exceed total amount budgeted per FY.</u>			
Amber Gross	Winter Monitor	\$1,000	
Brandy Hughey	Winter Monitor	\$1,200	
Cassandra Joseph	Winter Monitor	\$1,600	
Doris Itzkowitz	Winter Monitor	\$875	



List of Invoices, Travel, Purchase Orders, Sponsorships, etc.
 Submitted to the Children's Services Council
 January 16, 2020

Vendor		Amount	Comment
Elizabeth Holste	Winter Monitor	\$1,400	
Esther Rodriguez	Winter Monitor	\$875	
Gioconda Reina	Winter Monitor	\$525	
Jessica Dryden	Winter Monitor	\$525	
Joseph Gardiner	Winter Monitor	\$1,200	
Michelle Cabrera	Winter Monitor	\$700	
Patrick Freeland	Winter Monitor	\$800	
Tracy Nix	Winter Monitor	\$1,400	
Wendi Siegel	Winter Monitor	\$2,800	
Wynn Goodson	Winter Monitor	\$600	
Misc. (badges/fingerprinting)	Winter Monitor	\$750	Total \$16,250.00
<u>Memberships:</u>			
National Youth Coalition	2020 Annual Membership	\$2,500	
SFL Digital Alliance	2020 Annual Membership	\$500	

Issue: Maintenance to the Building – Exterior Painting and Parking Lot

Action: Approve Precision Painting and All County Pavement for Services

Budget Impact: \$ 31,795 of \$ 212.447 Available in Facility Reserves for FY 19/20.

Background: CSC has been in this building since October 2009 and it is time to pain the exterior of the building and to resurface and maintain the parking lots. Proper maintenance of the building ensures its longevity and higher costs in the long term.

Current Status: Ciminelli, our Facilities Management company, obtained multiple quotes and presented the best option. They are recommending Precision Painting and Waterproofing Inc. to conduct the exterior painting and all its related requirements of pressure washing, crack repair, caulking, etc. for a total price of \$19,860. They are recommending All County Pavement Management Solutions to reseal the parking lot, re-strip, fix any areas in need, etc. for a total price of \$11,935. The formal proposals for both of these bids are available upon request. It is anticipated that this work will be done before rainy season comes and should not interfere with the operations of CSC.

Recommended Action: Approve Precision Painting and All County Pavement for Services

Issue: Results of the HIPPA Risk Assessment for CSC and the HIPPA Executive Summary Report

Action: None - FYI

Budget Impact: None.

Background: The Council is responsible for collecting and safeguarding data elements in our various systems that may include Personal Identifiable Information (“PII”) and/or “Protected Health Information” (“PHI”), and as such, staff elects to undergo a periodic review to ensure a high standard of commitment to the related internal controls and to train staff so that they know their level of responsibility in protecting this data.

Current Status: The Council approved Ross Leo to perform a thorough review of CSC’s policy and procedures, as well as provide a mandatory staff training refresher in order to meet the criteria necessary to remain in compliance with the Security and Privacy Requirement portions of the Health Insurance Portability and Accountability Act (HIPPA). The Council met all requirements of these high standards and is considered a HIPPA Compliant Operation. Attached is the Executive Summary.

Recommended Action: None - FYI

Friday, January 10, 2020

Monte Larsen
Chief Operating Officer
Children's Services Council of Broward County
6600 West Commercial Blvd
Lauderhill, FL 33319

Dear Ms. Larsen;

I am pleased to inform you that your organization has successfully met the criteria necessary to be in compliance with the Security and Privacy Requirement portions of the Health Insurance Portability and Accountability Act (HIPAA), U.S. Public Law 104-191 (1996), its amendment (HITECH 2009) and the Omnibus Rule of 2013 as described in the Code of Federal Regulations, 45 CFR § 160 164 170. Your organization is therefore authorized to display the “HIPAA Compliant” seal on your website and printed materials to reflect this status.

Through our document examination, review of operational workflows and discussions of the operations of your company and its customer interactions, we have established that HIPAA requirements clearly apply in such relationships, and their impact upon CSC-BC and its workforce is significant. Similarly, we have established with equal clarity that the issues of compliance manifested through such exposure have been properly and sufficiently dealt with through policy and procedure, employment agreements and workforce training, and physical and technical security measures in accordance with the regulations. Our conclusion is that CSC-BC has met the applicable criteria of HIPAA.

This attestation should not be construed as an endorsement; that is, not as a statement of preference of CSC-BC specifically over a similar competitor's offering. It is intended as a statement that organizations, operations, systems and applications that are compliant with such standards and regulations are to be preferred exclusively to those that are not demonstrably compliant. As such, this HIPAA Compliance attestation is an endorsement of the quality and the commitment to standards that operations like CSC-BC achieving this posture reflect, and a recognition of your organization for having attained them.

I offer my congratulations to you and your organization.

Sincerely,

Ross A. Lea

Principal Consultant
FABCHS, CISSP, CCSFP, HCISPP, CHPSE
Certified HITRUST CSF Practitioner



Date validation completed: December 31, 2019

Attesting Examiner: Ross A. Leo
FABCHS, CISSP, CCSFP, HCISPP, CHPSE
Certified HITRUST CSF Practitioner



HIPAA

Risk Assessment

Prepared for

Children's Services Council of Broward County

By Ross A. Leo FABCHS, MBA, CISSP, CHPSE, HCISPP, CCFSP

December 2019

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	Not Observed or Not Applicable.
	No violation noted. Well organized and managed.
	No current violation noted. Potential issue - regular monitoring should be instituted.
	Violation noted (minor). Should be addressed in the future.
	Violation noted (moderate). Should be addressed.
	Violation noted (major). Address this issue.
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	Violation noted (serious). Address immediately before HIPAA implementation.

Overview

Children’s Services Council of Broward County (“CSCBC”) has requested a compliance posture annual re-assessment assessment of the patient-use application under the HIPAA Privacy and Security regulations. This report will summarize the areas of concern regarding systems, procedures, and processes for handling of “protected health information” (“PHI”), with an attached matrix illustrating the details. In the conduct of this assessment activity, the CSCBC staff assistance was invaluable and all involved were very accommodating and helpful.

What is HIPAA?

HIPAA stands for the Health Insurance Portability and Accountability Act of 1996. Title I of HIPAA governs portability of health benefits, special enrollment rights, and non-discrimination rules. Title II, Subtitle F of HIPAA governs "Administrative Simplification." The Administrative Simplification Rules intend to create a uniform system for processing, retaining, and securing health care information by encouraging the use of electronic technology, mandating standardization of health-related transactions, and ensuring the security and privacy of health information.

Congress delegated responsibility for developing and implementing the Administrative Simplification provisions of HIPAA to the U.S. Department of Health and Human Services ("DHHS"). The Administrative Simplification Rules are actually a package of regulations, consisting of:

ADMINISTRATIVE SIMPLIFICATION RULE	STATUS AND DATE
Standards for electronic transactions	Deadline: October 16, 2003
Final Privacy Rule	Deadline: April 14, 2003
Final Security Rule	Deadline: April 20, 2005
Final Enforcement Rule	Deadline: September 16, 2004
National Provider Identifier (NPI)	Deadline: May 23, 2007
National Employer Identifier (NEI)	Deadline: May 23, 2007
HITECH Act of 2009	Deadline: Various (Enacted 02/2010)
Omnibus Rule of 2013	Deadline: September 23, 2013 (Overall)

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Included with this report is a cross-impact matrix illustrating the low-level details of the assessment requirements, taken directly from the body of the law itself, the corresponding findings noted during the activity at CSCBC, and a comment describing whether or not the standard indicated has been met. As part of the Comments, we provide brief recommendations to describe remedial or corrective actions that will enable CSCBC to comply with the standard's requirements.









This review includes both the "Required" standards and the "Addressable" standards of the law. This is standard practice in such reviews in that the assessment of one or the other would provide a partial assessment of compliance and, without both, an entity would have an incomplete evaluation of its posture and would thus operate under a false sense of security.

There are several provisions included in that legislation that affected the responsibilities and compliance requirements of both Covered Entities and Business Associates. The Act stipulated that the Centers for Medicare & Medicaid Services (CMS) issue formal guidance on a number of the areas outlined in the legislation over the course of the next 12-18 months. The Act also designated the Office of Civil Rights (OCR) as the enforcement body for the Privacy and Security rules, while assigning similar authority for CMS to oversee and maintain the specifics for the Transactions, Code sets, and certain technology details regarding security implementations. This review includes our current understanding of the legislative changes and the current rule issuances.

Every effort has been made to be thorough in this evaluation so that the final posture noted herein reflects accurately the compliance standing of CSCBC against the regulation in both letter and intent. It should be understood that this activity represents a "snap-shot" in time, and is not intended to be a documentation of on-going processes and activities over time. It should also be noted that the HIPAA regulations underwent expansion and refinement with the enactment of the HITECH Act in February 2010 and with the Omnibus Rule in 2013. Any other rule-writing activities by DHHS still in progress may promulgate specific requirements that are not herein reflected due to these rules not being finalized at the time this work. Finally, throughout the remainder of this report, the term HIPAA shall include fully all aspects of the HITECH amendment to it, the Omnibus Rule and thus all references to any of these shall instead be made to "HIPAA" only as the collective term.

Executive Summary

In terms of staging, the work progressed as "Discovery", "Review & Evaluation", "Interview, Inspection & Observation", and concluding with "Compilation, Analysis & Summation". These stages captured the technical and non-technical elements of the CSCBC operation in terms of documentation existence and completeness, workforce understanding of and adherence to requirements, observation of task performance, assessment of the Information Assurance & Security program, and management awareness and enforcement. Integral to this analysis was the examination of information handling processes, data input sources, communication

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methods employed, understanding of roles and associated “Need-to-Know” (NTK), and organizational interactions. In combination, these elements provided a complete and “living” picture of the CSCBC operations and how thoroughly the HIPAA requirements in privacy and security are understood and actualized at all organizational levels.

In sum, the posture of the CSCBC system under review, inclusive of the operations components, can be characterized as “Excellent” with respect to all applicable areas for both the Privacy Rule and the Security Rule. With respect to the examination described above, all necessary documentation existed and was found to address all necessary aspects of the operational processes completely and well. No standard of either “Required” or “Addressable” category was found to have been overlooked with regard to being documented and in practice. No other significant issues were found unaddressed. No breaches of privacy were produced during operations examination and analysis. Specific points in each of the areas are given below as exemplars of the workflow and processes evaluated.

Security Rule: Security, Facilities, Systems, Documentation and Processes

This section concerns the establishment, framing and conduct of security programs and related tasks. It is consistent with industry and professional “best practice” in terms of what is included as requirements and addressable areas. For such a program to be successful, the environment must be characterized in each of these categories so that remediation and response activity is both functionally effective and cost-effective, and that decisions about these activities are informed and appropriate. The first ensures that the entity’s unique operational environment is not unduly or inappropriately impacted by protective measures. The second ensures that the cost to protect assets and information is commensurate with the value (absolute or time-sensitive) of the covered assets.

To facilitate this, HIPAA requires that an entity conduct a Risk Analysis, either quantitative or qualitative in form and content to establish the basis for such considerations and decisions. The assessment process must examine in depth each area (below) to determine a) the applicability and extent for each requirement, b) the type and degree of risk (form of loss or compromise) to which the entity is exposed and its identified assets potentially vulnerable, and c) mitigating actions that are in place and any modifications or additions needed to increase countermeasure effectiveness and thus reduce extant risk to minimum levels.

The Security Rule requirements are defined intentionally to frame and support compliance with the HIPAA Privacy Rule and its goals. This evaluation found that the policies and practices implemented pursuant to the Security achieved this objective and enabled full compliance with the requirements of the Privacy Rule in both practice and documented form.

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CSCBC Information Systems (Technical) Operations









Application and information hosting operations have been outsourced to a Data Center Operator in Miami, Florida, which holds a current SSAE-18 SOC 2 T1 and 2 attestations, as well as PCI certification. Management at CSCBC retains control of assigning access to workforce members, and satisfies the related portions of the Technical Safeguards section of the Security Rule with regard to access control, encryption, backup processing, and audit log generation. Through the contract with the DC provider, CSCBC has arranged for all relevant requirements of the Administrative and Technical sections regarding Contingency Planning to be addressed. Actions relating to the annual update for each are addressed below.

All in-house operations have been correctly addressed by policy (in current-year review), and evidence indicates that all policies are in place, that the workforce has been informed or trained as necessary, and are actively monitored and enforced. See Compliance Matrix for additional detail.

CSCBC Physical Security Operations


A complete facility inspection was performed, and all evidence demonstrates that physical security of the Main location meets all and in some cases exceeds HIPAA Minimum Requirements and Specifications. All documentation (policy, enforcement, maintenance, incidents, etc.) indicates that all controls are in place and consistently enforced.

Specific details for each are of this security/privacy assessment activity are shown below and on the related Compliance Matrix.


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Specific Significant Findings


Administrative Requirements Safeguards (Section 164.308)

 There were no significant findings in observed non-compliance this section during this review. See below for additional comments related to this area. This area is complete except for final review and republication.


Physical Requirements Safeguards (Section 164.310)

 There were no significant findings in observed non-compliance this section during this review. See Matrix and report comments above for additional details.


Technical Requirements Safeguards (Section 164.312)

 There were no significant findings in observed non-compliance this section during this review. Required technical safeguards were found to be in place and were designed to function in accordance with the stated requirements either actively performing or as an enabling capability to ensure the compliance measurement was achieved.

Organizational Requirements Safeguards (Section 164.314)









 There were no significant findings in observed non-compliance this section during this review. BAA have been reviewed and language modifications have been provided for acceptance and re-execution.

Policies, Procedures, and Documentation (Section 164.316)

 There were no significant findings in observed non-compliance this section during this review. Retention requirement have been met and modifications are in process. See above.

Breach Notification and Disclosure Accounting (HITECH Sections §13402 and §13405(c)). inclusive of Final Rule on Enforcement

 There were no significant findings in observed non-compliance this section during this review.









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Omnibus Rule Requirements

 There were no significant findings in observed non-compliance this section during this review.

Additional Comments

The annual amendment cycle for the programmatic documentation is in progress. All needed policies and procedures have been identified for review and update, should that be required. As noted above and in the accompanying matrix, previous compliant policy version have been implemented and will be replaced with updated versions as they are completed. Replaced version shall be retired and archived.

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TAB L

**Broward Reads Coalition - Campaign for Grade Level Reading
Meeting Minutes
December 2, 2019
2:00 p.m.**

**Meeting Held at the
CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY
6600 W Commercial Blvd.
Lauderhill, FL 33319**

Participants In Attendance: Cindy Arenberg Seltzer (Co-Chair), Sandra Bernard-Bastien, Andrew Leone, Liza Khan, Kimberlee Reid, Megan Turetsky (**CSC of Broward County**); Commissioner Beam Furr, (Co-Chair) & CSC Council Member, Idelma Quintana (**Broward County Commission**); Lori Canning, Phillip Shaver (**BCPS**); Kimberly White (**Broward County Libraries**); Renee Jaffe, (Co-Chair), Pablo Calvo, Allison Metsch (**Early Learning Coalition of Broward County**); Cammie Cacace (**Memorial Healthcare**); Katharine Ospina, Carolina Bosco (**HandsOn Broward**); Jorg Hruschka (**City of Fort Lauderdale**); Meagan Albright (**NSU Alvin Sherman Library**); Kristen Lewis (**United Way of Broward County**); Krsha Sendon (**The Children's Movement**); Lisa Libidinsky (**City of Pembroke Pines**); Susan Climan (**Greater Fort Lauderdale Alliance**); Amanda Smith (**Art & Culture Center/Hollywood**); Penny Bernath (**South Florida PBS**); Deontre Clayton (**Florida Reading Corps**); Teresa Kelley (**BCDI Ft. Lauderdale**); Bob Mayersohn (**City of Parkland**)

Apologies: Daniel Gohl (**BCPS**)

I. Welcome and Introductions

Commissioner Beam Furr welcomed participants and led self introductions.

II. Updates:

❖ **Early Learning Coalition (ELC) – Allison Metsch**

Broward Early Childhood Education (BECE) Conference – The conference kick-off will be on February 1st under the theme “Stand Up and Be Counted”. There will be a presentation from the 2020 Census Committee in an effort to impress the importance of participating in the Census and also to encourage the childcare providers present at the conference to share the information with their students’ parents. The keynote speaker is Captain Barrington Irving. Penny Bernath of South Florida PBS will be a workshop presenter. Approximately 800 participants are expected to be in attendance. Participants will also have the opportunity to register for credit eligible courses on-site. There is a registration fee of \$25. The information flyer will be circulated by email with full conference details. Allison thanked the CSC for sponsoring the event.

Broward Reads Achieves Gains (B.R.A.G) Sub-committee update – The committee has met twice to date, led by Allison Metsch. The next meeting is scheduled for January 14th at 2:00 p.m. The flyer with meeting details will be sent by email to the full committee. The meeting has yielded partnership opportunities which will influence events planning for Florida Literacy week in January. All Coalition members are encouraged to attend.

Special Read for the Record Event: The ELC hosted a special parent engagement activity for parents who were part of the School readiness program on the evening of November 7th. Senator Nan Rich and her daughter, School Board Member Laurie Rich Levinson, were the

guest readers for that evening event and they read to 20 children of all ages. They had stew from a local restaurant in keeping with the stew from the book, "Thank You, Omu!".

❖ **Broward County Public Schools (BCPS) – Lori Canning**

- Apologies were extended for Dan Gohl who was unable to attend. He was participating in Collaborative Visits which take place weekly on Mondays with Members of Cabinet and multiple directors and teams from the various divisions of BCPS. On these visits members do classroom walk throughs and meet with Principals and teachers to get an understanding of any needs they may have and get updates on happenings with the school.
- Lori shared that she would be headed to Port St. Lucie on 12/3 for the Children's Movement to talk about Pre-K to Kindergarten transitioning. She will discuss work that was done last year and work done the Early Learning Coalition and Libraries to support this effort.
- **Broward Baby Alphabet Book:** Beam Furr prefaced this discussion by sharing that work is being done to create a Broward-oriented board book which would be given to each child at birth. Lori followed, and distributed copies of a mock-up she created. Meeting attendees were paired together to review the document and provide feedback on the prototype. The following is some feedback captured:

- o It should be a board book
- o Consider getting buy-in from municipalities to have letters/words aligned with specific cities
- o Consider doing a number book instead of the alphabet. The book would be shorter in length and therefore less expensive to produce (especially if it's a board book)
- o Engage Broward Healthy Start Coalition to partner
- o Have the book be part of a larger welcome package given to new moms at the hospital
- o Have the book be part of a "Things to Do" in Broward package
- o Consider publishing as a graphic novel/comic book

A sub-committee will be formed to work on this initiative.

❖ **Broward County Libraries – Kimberly White**

Storybook Festival – The event was held on November 16th at Southwest Regional Library with a focus on visual literacy and graphic novels. There were approximately 6,000 persons in attendance. BCL partnered with Drew Brockington, author and illustrator of *CatStronauts* who visited schools on November 15th and met with students. 1,500 books were distributed. There was an initiative called "Swapping Ground" where children were allowed to tell their own stories. A total of 60 kids participated.

The professional development for staff this year was also centred on visual literacy and this was achieved through a virtual visit with the author ahead of time.

There were 92 teen volunteers, 10 HandsOn Broward volunteers as well as volunteers from the City of Pembroke Pines

Kim also shared the following updates:

- Teen Empowerment Summit will be hosted on December 14th at Broward College Central campus
- Permission has been granted to use the visuals from hank You, Omu!” to create a story walk for February 2020 at City Center.

❖ **Children’s Services Council of Broward County – Sandra Bernard-Bastien/Andrew Leone**

Broward: Read of the Record – Sandra thanked everyone for their support.

Summary of November 7th Read for the Record Day:

- 199 public schools participated; 335 community and early childhood centers; 2 hospitals; 25 public libraries
- 1,370 volunteers registered (count as at the time of the meeting)
- A special day was organized for State legislators to read the week before on October 30th

Sandra shared that having the author – Oge Mora – visit, made a huge impact. We were able to create promotional videos, organize a reading with the author and create more of a buzz. We should try to replicate this formula moving forward.

Lori Canning announced to the meeting that, Broward County was recognized by Jumpstart as the *Read for the Record* District of the Year. Copies of the award certificate were circulated.

III. Partner Updates:

City of Parkland – Bob Mayersohn – The city now has two Little Free libraries installed.

Children’s Movement – Krsha Sendon – The organization is doing screenings of the short film, “No Small Matter” which address the importance of early childhood education. Anyone interested in organizing a screening for their organization, please contact Krsha make arrangements.

HandsOn Broward – Katie Ospina and Carolina Bosco – Thanks to all for the work done for Broward: Read for the Record. They are now onboarding new agencies, one of which is the YES Institute – a non profit that trains children on gender identity and sexual orientation – and, the Montessori Foundation. Work is also being done to create an agency process for Jack & Jill Children’s Center. Agency training will be done in January. Persons interested in the training should contact HOB.

United Way – Kristen Lewis - A grant was received through Broward College related to the MLK Day Service day grant. They will be doing a reading day on January 15th at North Fork Elementary and are looking for 100 volunteers to read to students from Pre-K. The book is about Martin Luther King, Jr.

Black Child Development Institute of Fort Lauderdale – Teresa Kelley – Groomed to Read Initiative now has 5 barbershops participating and the agency is working to recruit 3 more (books are placed in barbershops to encourage reading outside of school). The agency also has an annual initiative called “Read to Succeed Book Swaps” which is done with elementary schools through a partnership with the City of Lauderhill and the YMCA. Will be applying for more grant dollars in order to expand reach and do more. The Institute will celebrate their 10th anniversary in January 2020 and will have several events throughout the course of the year to commemorate the achievement. More

information on the institute can be found at <https://www.nbcdi.org/affiliates/fort-lauderdale/events-programs>.

South Florida PBS - Penny Bernath - KidVision released an app for kids named “iSpy” on November 29th which teaches vocabulary and reading skills in a fun and immersive environment. The app is available in the App Store.

Commissioner Bean Furr - the County Commission will be voting on support for Gulfstream on Tuesday for 1 more year and two 1-year renewal options. Lori added that Gulfstream recently received a grant from the University of Central Florida for Community Partnership with United Way, Broward College and Memorial Hospital. This will allow for the hire of a Community Partnership coordinator to go into communities and bring people into the program.

Real Men Read – This will be coming up soon, likely the end of February. More information will be shared in the coming days.

IV. Meeting Schedule for FY 19-20:

All Meetings will be held on the first Wednesday of every other month at 9:30 a.m. @ the Children's Services Council of Broward unless otherwise announced.

February 5, April 1, June 3, August 5

V. Adjourn Meeting

Meeting adjourned at 3:27 p.m.

TAB M



Special Needs Advisory Coalition (SNAC) Meeting Meeting Minutes December 2, 2019 9:30 a.m.

Meeting Held at the
Children's Services Council of Broward
6600 W Commercial Blvd. Lauderhill, FL 33319

Participants In Attendance: 2-1-1 Broward (Billie Morgan); Advocacy Network on Disabilities (Ire Diaz, Josh McAdams); Advocates (Robert Mayersohn, Martha Wichert); Agency for Persons with Disabilities (Milroy Senat); Ann Storck Center (Terri Shermett); Arc Broward (Jody Ellis, Shalean LaBerge, Travis Sullivan); Autism Society Florida (Stacey Hoaglund); CareerSource Broward (Melanie Magill, Samora Cunningham); Center for Hearing & Communication (Olivia Angeli); Center for Independent Living (Brian Johnson); Children's Medical Services (Mary Joyce); Children's Services Administration of Broward County (Deborah Meidinger Hosey); Dan Marino Foundation (Susan Morantes); Early Learning Coalition (Allison Metsch, Debbie Kay); Epilepsy Foundation (Michelle Collins); Family Care Council (Marty Norris); Family Network on Disabilities Parent Education Network (Allicia Walford); GAPS Legal (Michelle Kenney, Esq); Henderson Behavioral Health (Luciangeli Flores); JAFCO Children's Abilities Center (Melanie Wolfson); Legal Aid of Broward (Janet Salzman); Project 10 (Lisa Friedman-Chavez); Service Source (Amilcar Urroz); The Journey Institute Inc. (Dr. Harleen Hutchinson); United Community Options (Cathea Comiskey); United Way of Broward (Gonzalo Cadima); YMCA South Florida (Alison Bregman-Rodriguez).

CSC Staff in Attendance: Dr. Sue Gallagher – Chief Innovation Officer; Dr. Laura Ganci – Director of Research & Planning; Marissa Aquino – Special Needs Programs Manager; Piper Weber – Programs Manager; Megan Turetsky – Government Affairs Manager; Liza Khan – Programs Manager.

I. Welcome and Self-Introductions

Michelle Kenney welcomed the committee members at 9:33am and introductions were made, as Robin Bartleman and Sonja Clay were absent.

II. Approval of Minutes

Motion to approve minutes was made by Melanie Magill, seconded by Dr. Harleen Hutchinson and passed unanimously.

III. Success Stories:

Allicia Walford shared about a successful collaboration between Parent Education Network and Broward County Schools ESLS department. They will be providing four roundtable sessions for transitioning youth to discuss post-secondary options at Cooper City, Ely Blanche, Monarch, and Hallandale High Schools. The dates are in the process of being confirmed and will be shared via Results 4 Broward.

Dr. Harleen Hutchinson shared BBHC is rolling out Infant Mental Health for ages birth-5 to support the schools.

Melanie Wolfson shared about a young adult male who was referred from 211 Broward to JAFCO Connections program. The young adult went through all the programs at JAFCO and as he continued to gain social skills with transitional support, he began riding the Paratransit and applied for the SYEP at CareerSource. He completed the SYEP program with a position at JAFCO, which is a major accomplishment for him and his family.

For any member who wishes to speak about a success at the next SNAC meeting, please contact Marissa.

IV. Presentations:

The SSI/SSDI Outreach, Access, and Recovery (SOAR) training by William King is postponed until the next SNAC meeting. William King was unable to present on SOAR.

Dr. Sue Gallagher, CSC Chief Innovation Officer, presented on Leveraging Positive Relationships for Systems Change. She briefly reviewed the history of the Broward Children's Strategic Plan and the two most common responses from participants: (1) "we don't have enough money" and (2) "we don't have any data". Sue discussed how to contribute to the system, building positive relationships, and reviewed the 7 elements of positive communication. She discussed ways to offer help rather than blame an organization. Handouts were distributed at the meeting.

V. Committee Updates: A handout of the goals, objectives and strategies being currently addressed were distributed to the SNAC members.

- a. **Policy & Systems:** Melanie Magill (CSBD) reported the committee continues to monitor the Child Find waitlist. As of November 19th, the next available evaluation for Spanish speaking families is the 2nd week of April 2020 and for English & Creole speaking is the 1st week of February, 2020. The system partners work group will meet on Tuesday, January 21, 2020 at 1:30pm. The committee will discuss this concern with Robin Bartleman and she emailed the superintendent requesting solution strategies. The Children's Services Advisory Board is also advocating to the School Board for solution strategies. Another initiative the committee is advocating for is to have the mandatory child care training include special needs training. The special needs training is currently an option only. William Karp from Child Care Licensing & Enforcement has been invited to the next meeting.

As a friendly reminder, this committee consists of special needs system partners.

- b. **Program & Parent Support:** Alison Bregman-Rodriguez (YMCA) reported the committee is identifying programmatic gaps relating to parent trainings and social security benefits for eligible children. The committee received baseline data from SSA on children receiving social security disability benefits. The committee developed a survey asking providers if a question regarding current social security disability is part of intake assessments and if parent trainings are offered. Luciangeli Flores (Henderson Behavioral Health) reported the committee has made great progress in being active and hearing valuable insights. The survey will be distributed after SNAC. The complete matrix of the committee can be found on Results4Broward.org. Next meeting is scheduled for Monday, December 9, 2019 at 9:30am at JAFCO.
- c. **Education & Awareness:** Michelle Kenney (GAPS Legal) reported the committee has developed a timeline and identified over 60 services that a caregiver may need. The committee also developed a spreadsheet to identify the committee members that represent special needs on the children's strategic plan. Piper Weber (CSC) shared the toolkit of financial literacy resources for providers. Next meeting will be held on Wednesday, December 11, 2019 at CSC at 1:30pm.

VI. Community Announcements

Lisa Friedman-Chavez (Project 10) announced the VISIONS 2020 conference sponsored by the Florida Division on Career Development and Transition (FLDCDT) for those involved in career development and transition of people with exceptionalities. The conference will be held in Orlando. More information will be provided via email.

Ire Diaz (Advocacy Network) announced a newly funded Family Strengthening program that provides special needs care coordination and in home therapy for children with special needs or their caregiver with a special need. She announced there is no wait list and for more information to contact her.

Melanie Wolfson (JAFCO) announced a Holiday Family Fun Day scheduled for Sunday, December 22, 2019 from 10am-1pm at JAFCO.

Allison Metsch (ELC Broward) announced a conference for Broward Educators scheduled for Saturday, February 1, 2020 at Broward College.

Billie Morgan (211) announced that the Non-Profit Awards will be held at the Hard Rock. She encouraged members to vote and to attend the event.

Alicia Walford (PEN) announced she will be screening a movie at Ft. Lauderdale High School on December 10.

Gonzalo Cadima (United Way of Broward) announced Stacy Hoaglund will be presenting at the United Way of Broward's Board of Governors meeting and Billie Morgan is a new board member. He encouraged representatives from the special needs community to be part of their action teams.

VII. Next Meeting Date:

- a. Next SNAC meeting is set for Monday, May 4, 2020. Meeting will be held at 9:30 a.m. at the Children's Services Council of Broward unless otherwise announced.

VIII. Adjourn Meeting

- a. Meeting adjourned at 11:00 a.m.

TAB N

CHILDREN'S SERVICES COUNCIL OF BROWARD COUNTY

**6600 W. Commercial Blvd
Lauderhill, FL 33319**

**Agency Capacity Building Committee Meeting Minutes
November 21, 2019**

2:00PM – 4:00PM

Participants in Attendance: Travis Amos **Department of Children and Families**; Kera Butler **Keys to The Community Inc.**; Tangie Carr **TCT Consulting**; Danielle Carswell **Urban League of Broward County, Inc.**; Joyce Feldman **Big Children's Foundation, Inc.**; Jessica Holden **Community Based Connections**; Savika Junor **Vocational Rehabilitation, Department of Education**; Kristine Miller; Angine Moss **Hosanna Corporation**; Shanel Pamphile **The Poverello Center**; Rusty Carbaugh **The Poverello Center**; Katie Ospina **Hands On Broward**; Melissa Sutliff **Hands On Broward**

Panel: Andy Fernandez **Firewall Centers**, Betty Dominguez **Data Specialist & Graphics Designer, Children's Services Council**, Jennifer Hudson **Strategic Communications** (via skype), John Saunders **Digital Marketing Strategist**

Staff in Attendance: Adamma DuCille, Sandra Bernard-Bastien, Nicolette Picardi, Betty Dominguez and Yolanda Meadows

Agenda:

I. Welcome and Self Introductions:

The meeting was called to order at 2:00 pm. by Ms. Adamma DuCille, Assistant Director of Training & Capacity Building. Ms. DuCille welcomed everyone to the Children's Services Council and explained that the meeting's objective would be to discuss marketing and branding strategies. She shared the function of the CSC's Public Affairs and Organizational Department with regard to the support offered to non-profit organizations in Broward County.

II. Approval of the Minutes:

The motion to approve the minutes of the meeting held August 21, 2019 was made by Ms. Kera Butler, seconded by Ms. Melissa Sutliff and passed with no opposing votes.

III. Featured Local Resource:

Ms. Adamma DuCille introduced Jennifer Hudson, Strategic Communications Consultant & Advocate. Ms. Hudson shared her story of working in corporate communications and how she shifted her focus to begin working with non-profits. She explained the concept of strategic planning and addressed the importance of non-profit organizations having a strategic communications plan. Ms. Hudson introduced a planning process which could help the organizations achieve the goals they have set and further advised participants that, by continuously speaking to their target audiences most important to them, they would be better able to flesh out their communications strategy. Participants were then afforded the opportunity to have their questions answered by Ms. Hudson.

IV. Upcoming CSC Trainings:

Ms. Nicolette Picardi spoke about Agency Capacity Building trainings and showed attendees how to access the training website to register for upcoming trainings. Ms. DuCille expounded on how informational and helpful the trainings are to helping organizations grow their business.

V. Marketing & Branding (Panel Discussion):

Each panelist introduced themselves and shared information about their backgrounds. They each impressed upon participants the importance of establishing a distinctive logo and branding that will stand out in the minds of people. Information about available tools, websites and low-cost or free apps that can be used assist with visual marketing was shared. Participants were also told where they could access information to start building a website.

VI. Closing:

- Ms. DuCille asked the panelists to explain the difference between brand, identity and logo.

The panelists explained the difference between the three and how they each play an important part in the role of marketing. Ms. DuCille also gave examples of how when we see certain logos, we immediately know which company it belongs to.

- Ms. DuCille asked each participant to introduce themselves, state what type of work they do for their organization and what topic they would like to learn more about to help benefit them with the work they do.

Each participant gave their information and the topic answers were recorded by Ms. Picardi.

Meeting was adjourned at 4:10 pm.

TAB O

Service Goal:	All Goals
Objective:	N/A
Issue:	Annual Performance Report for Fiscal Year 2018/2019
Action:	For Your Information Only
Budget Impact:	None

Background: The Council's approach to program evaluation is comprehensive, multi-tiered and includes the following key elements:

- How Much Did We Do and How Well Did We Do It?
 - a. Programmatic Monitoring, conducted by Council staff and outsourced professionals with experience unique to their fields of practice, reviews a range of service elements including fidelity to the intervention model, client/family engagement and satisfaction, program effectiveness, cultural sensitivity, funding utilization and analysis of overall service delivery and documentation.
 - b. Administrative Monitoring, conducted by experienced Council staff accountants, reviews the financial and administrative aspects of the contract, including personnel costs, budget-to-actual, background screening compliance, insurance, audit compliance and invoice accuracy and back-up documentation.
- Is Anybody Better Off?
 - a. Performance Measurement, conducted by experienced Council research and evaluation managers, begins with establishing appropriate targets based on national studies and baseline data collected over time. Performance measurement is evaluated using a variety of designs including validated pre/post-test measurement tools, single point administration and surveys to determine program effectiveness and provide data for comparison with local, state and national indicators. Data integrity is evaluated by timeliness, accuracy, completeness of data entry and testing throughout the fiscal year.

Current Status: The enclosed Annual Performance Report displays year-end performance for individual programs and summarized by service area for FY 18/19. Once again, cover pages for each service area contain "data stories" that include relevant information and interesting trends about specific program areas based on analyses of aggregate data obtained during the fiscal year. As requested, a summary spreadsheet for each service area with outcome performance by program and outcome is included at the end of the report. Monitoring and ongoing reviews verify that these Council-funded programs provide high quality services to Broward's children and families, with effective service interventions and sound fiscal management. As indicated throughout the report, Council-funded programs continue to perform exceedingly well. 91% of the contracts met or exceeded Council outcome goals. Overall financial utilization across all CSC service and system goals was 87.5% for FY 18/19.

Recommended Action: For Your Information Only



ANNUAL PERFORMANCE REPORT | FISCAL YEAR 2018-19

HELPING CHILDREN GROW STRONGER TOGETHER

6600 WEST COMMERCIAL BLVD, LAUDERHILL, FL 33319 | (954) 377-1000 | INFO@CSCBROWARD.ORG | CSCBROWARD.ORG

MISSION STATEMENT

To provide the leadership, advocacy and resources necessary to enhance children's lives and empower them to become responsible, productive adults through collaborative planning and funding of a continuum of quality care.



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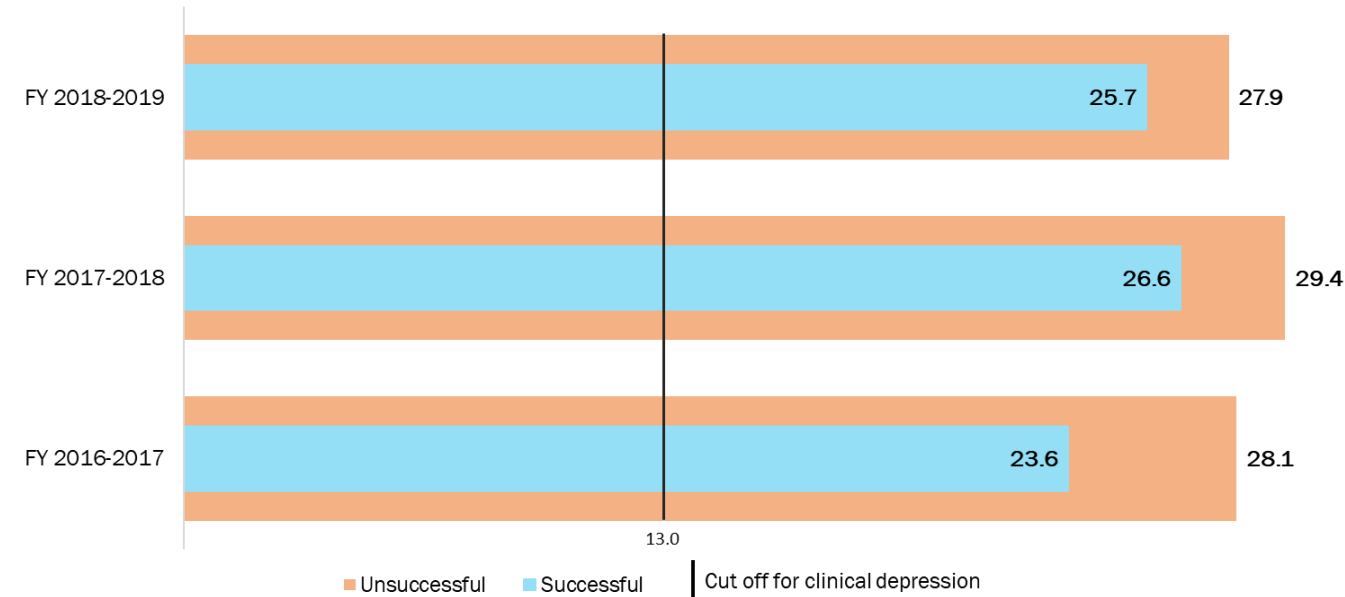
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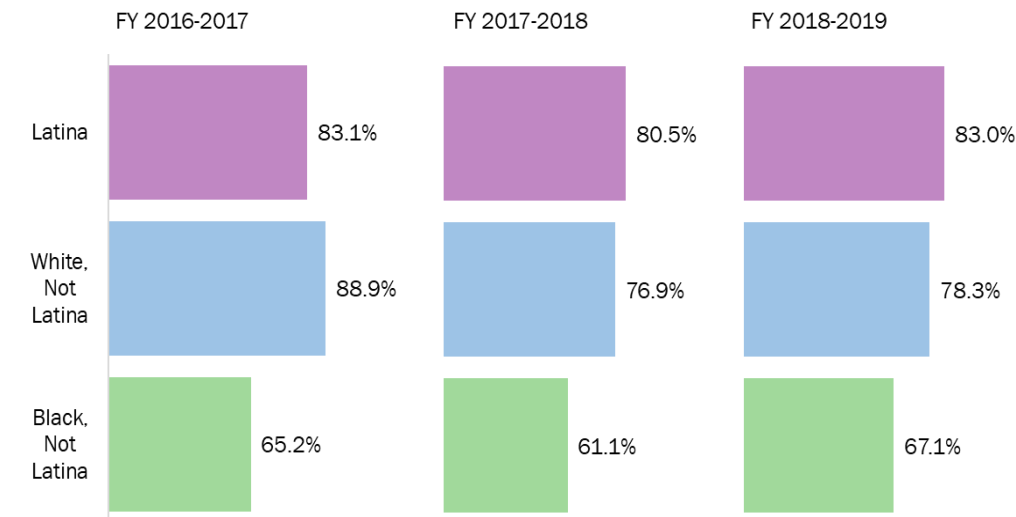
Maternal & Child Health

Annual Performance FY 18/19

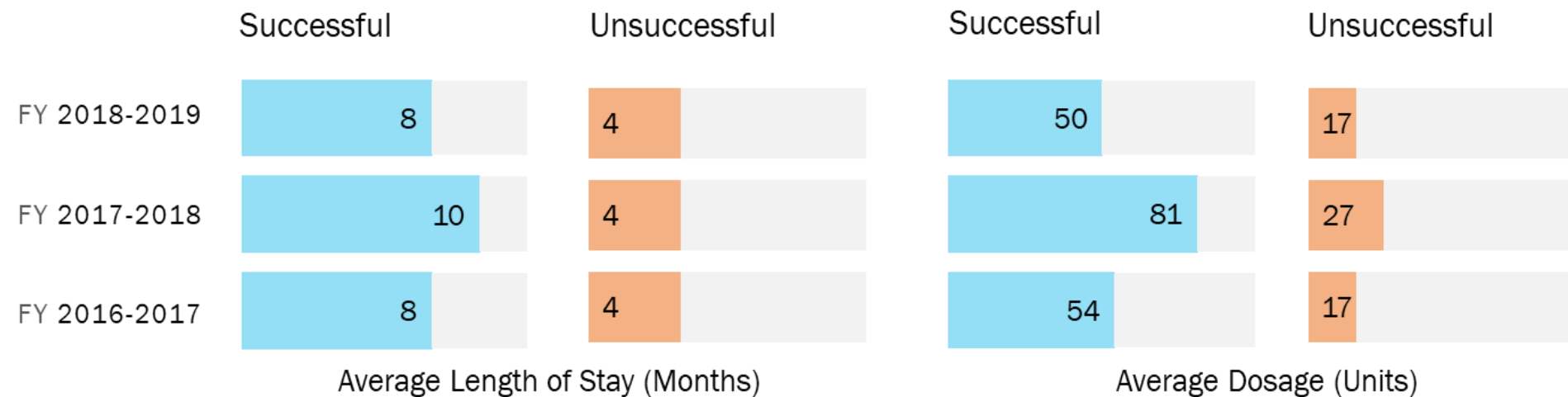
MOMS participants who **did not complete** the program had more severe levels of depression according to Beck Depression Inventory (BDI) scores at entry than participants who **successfully completed** the program.



Although the overall rate of completion across the MOMS programs increased in FY 18-19 compared to FY 17-18, **Latina** and **White** moms continue to complete at higher rates than **Black** moms.



Over the past three years, **successful** completers stayed in the program twice as long and had more than twice the dosage as participants who **did not complete** the program.



MATERNAL & CHILD HEALTH PROGRAMS

GOAL:

Ensure a continuum of maternal and child health services for at-risk families.

RESULT:

Children are mentally and physically healthy.

Mothers Overcoming Maternal Stress (MOMS)

- Designed to decrease pre/post natal depression and/or anxiety, promote maternal/child bonding, increase parenting skills, and decrease risk of child abuse and neglect.
- Address resistance to engagement and sensitivity of clinical symptoms.
- Provide intensive mental health treatment and support to address high rates of abuse among infants birth to 1.

Safe Sleep

- Safe Sleep (includes Cribs for Kids) provides cribs and education on safe sleeping practices to low income families. The program also provides Model Behavior Training to hospital staff and safe sleep practices/risk reduction trainings to the community at large.



Maternal & Child Health - Maternal Depression (MOMS) FY 18/19

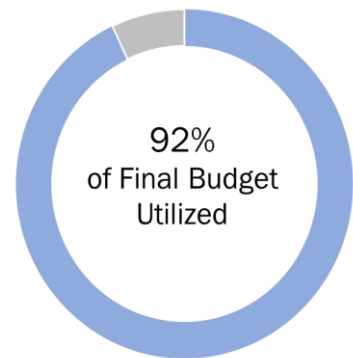
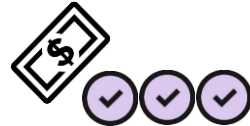
Healthy Mothers Healthy Babies Coalition of Broward County (HMHB)

How Much Did We Do?

How Well Did We Do It?

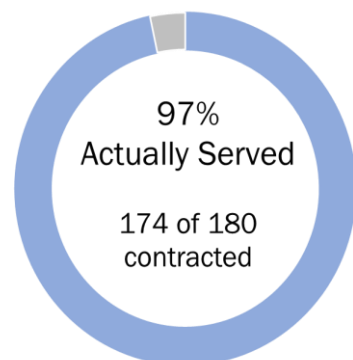
Is Anybody Better Off?

Utilization



Final Budget:
\$464,784

Actual Expenditure:
\$429,916



Financial & Administrative Monitoring

No findings.



Programmatic Performance

Program is performing well.

Healthy Mothers Healthy Babies Coalition of Broward County (HMHB) successfully completed its final year providing services under the 2015 Family Support RFP. The Mothers Overcoming Maternal Stress (MOMS) program provides quality in-home services in North and Central Broward County to pregnant women and/or women with children less than one year of age who are experiencing pre and/or post-natal maternal emotional distress. The program utilizes a combination of Cognitive Behavioral Therapy (CBT), the Nurturing Parenting Program (NPP) curriculum, and/or the Circle of Security best practice model for this population in need of intensive, weekly services.

Program monitoring reflected that effective and engaging services were consistently provided. Client satisfaction surveys reflected high levels of satisfaction with program services. This provider was funded under the Family Supports 2019 RFP.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families participated in all program requirements.

71%

Mothers reported fewer symptoms of depression and/or anxiety.

91%

Infants and children scored within range for developmental milestones.

92%

Mothers demonstrated acceptable level or improvement of attachment/bonding with target infant.

88%

0% 20% 40% 60% 80% 100%



Maternal & Child Health - Maternal Depression (MOMS) FY 18/19

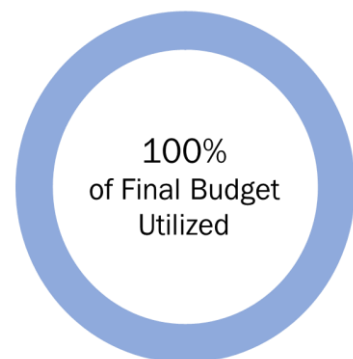
Memorial Healthcare System

How Much Did We Do?

How Well Did We Do It?

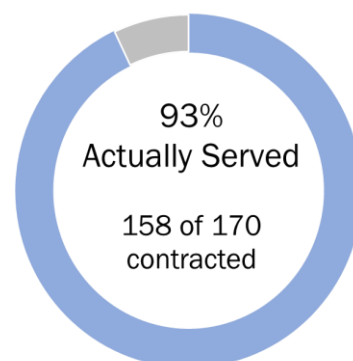
Is Anybody Better Off?

Utilization



Final Budget:
\$415,388

Actual Expenditure:
\$415,386



Financial & Administrative Monitoring

No findings.



Programmatic Performance

Program is performing well.

Memorial Healthcare System completed its final year providing services under the 2015 Family Support RFP. The Mothers Overcoming Maternal Stress (MOMS) program provides quality in-home services in South Broward County to pregnant women and/or women with children less than one year of age who are experiencing pre and/or post-natal maternal emotional distress. The program utilizes a combination of Cognitive Behavioral Therapy (CBT), the Nurturing Parenting Program (NPP) curriculum, and/or the Circle of Security best practice model for this population in need of intensive, weekly services.

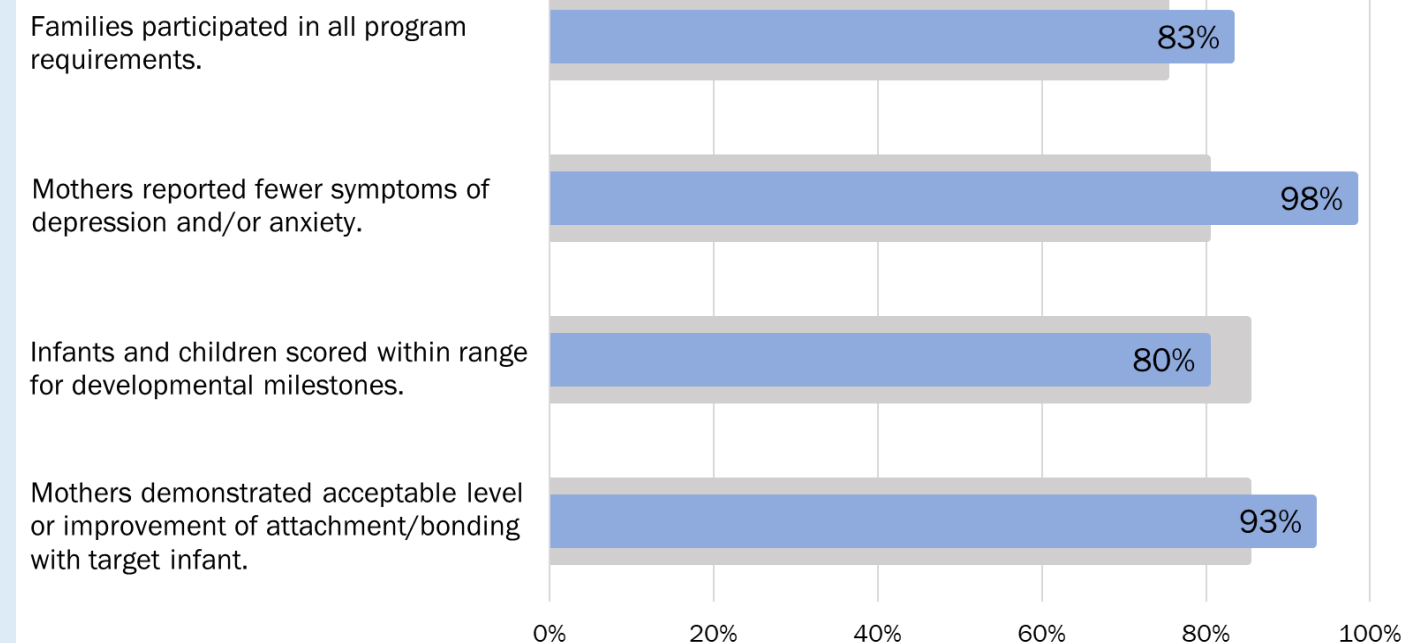
Program monitoring reflected that effective and engaging services were consistently provided and program documentation was comprehensive. Client satisfaction surveys reflected high levels of satisfaction with program services. This provider was funded under the Family Supports 2019 RFP.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure





Maternal & Child Health - Safe Sleep FY 18/19

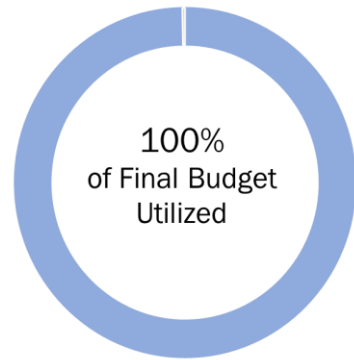
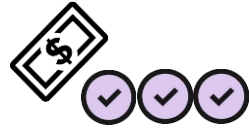
Healthy Mothers Healthy Babies - Safe Sleep

How Much Did We Do?

How Well Did We Do It?

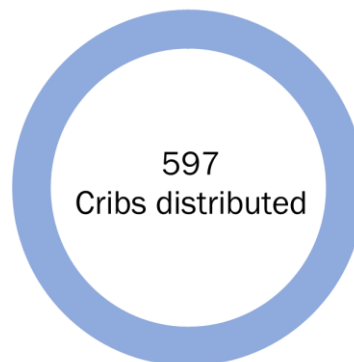
Is Anybody Better Off?

Utilization



Final Budget:
\$149,750

Actual Expenditure:
\$149,375



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

Healthy Mothers Healthy Babies Coalition of Broward County (HMHB) manages the Safe Sleep program which addresses unsafe sleep, one of the leading causes of child death in Florida for children under the age of one. This initiative provides low-income families with free GRACO Pack 'n Plays and sleep sacks, and funds a Safe Sleep Manager who counsels parents and trains community members on the dangers of unsafe sleep environments.

The Safe Sleep message continues to be spread widely through the community using the full spectrum of media. In FY 18/19, 597 Graco Pack 'n Plays and sleep sacks were distributed. There were also 397 community partners, 166 caretakers, and 544 nurses from 6 hospitals trained in safe sleep practices.

This provider was not recommended for funding under the Family Supports 2019 RFP and has sunsetted. The program was awarded to another provider as of October 1, 2019.

Provider **met** all performance measures.

Measures

Parents/caregivers provided with a crib who increased their knowledge of safe infant sleep practices, SIDS risk reduction and the Safe Sleep program.

98%

Community training participants who increased their knowledge of safe infant sleep practices, SIDS risk reduction, and the Safe Sleep program.

85%

Participants who reported satisfaction with community trainings.

90%

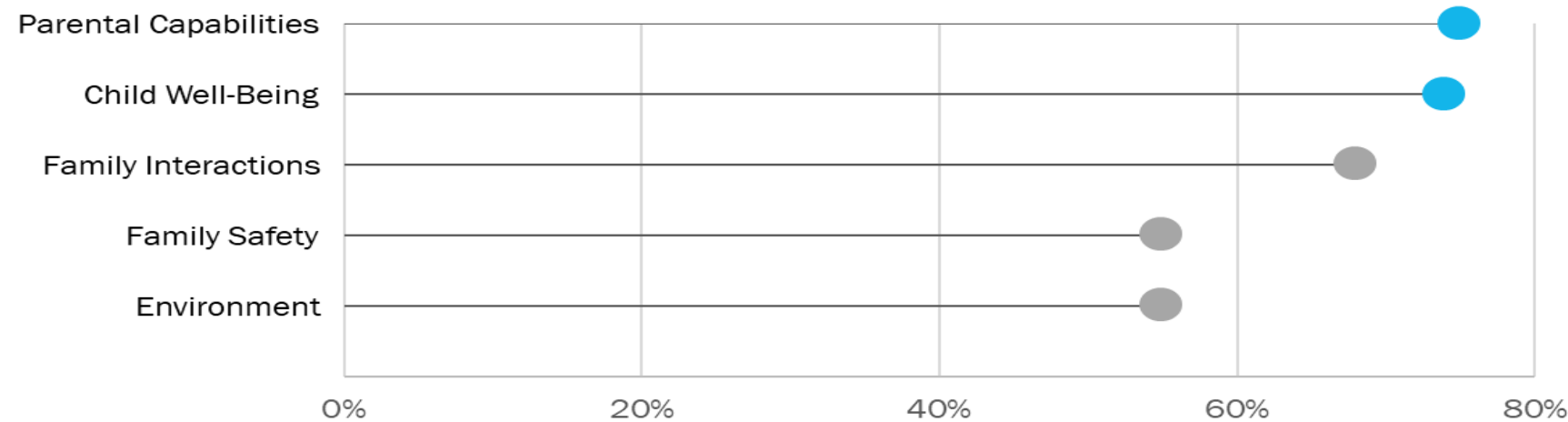
0% 20% 40% 60% 80% 100%



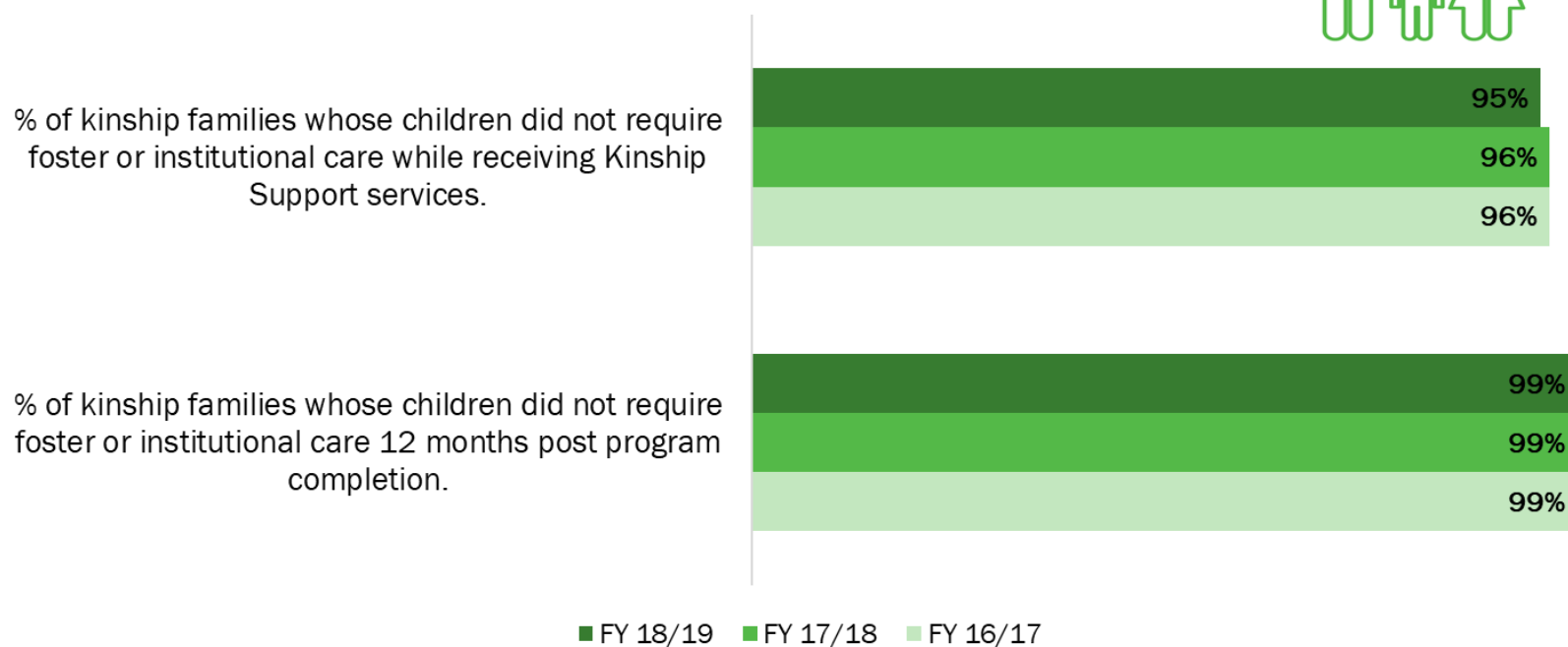
Family Supports - Abuse & Neglect Prevention

Annual Performance FY 18/19

Overall, **Parental Capabilities** and **Child Well-Being** are the areas of **family functioning** that have improved the most for families served in family strengthening programs.



In the last 3 fiscal years, **Kinship Support program participants** have prevented out-of-home placement at rates of 95% and higher both during program participation and 12 months post program completion.



FAMILY SUPPORT PROGRAMS

GOAL:

Reduce the incidence and impact of child abuse, neglect, and trauma.

RESULT:

Children live in safe and nurturing families.

Family Strengthening

- Evidence-based and best practice interventions.
- Address multiple socio-environmental factors.
- Stabilize families in crisis.
- Prevent out of home placement/involvement in dependency system.

Kinship

- Maintain stable homes for youth in relative and nonrelative care.
- Prevent involvement in child welfare system.
- Since 2015, a partnership with The Jim Moran Foundation has added \$200K annually to support Kinship.

Healthy Families

- Pre/post natal screening, assessment and in-home intervention to improve infant and toddler outcomes and reduce abuse and neglect.
- CSC funds the in-home services portion.

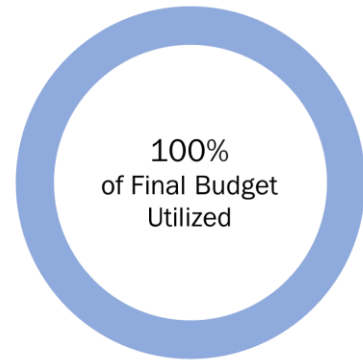
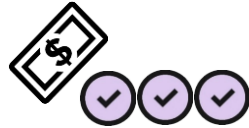


Family Supports - Abuse & Neglect Prevention - Family Strengthening FY 18/19

Arc Broward

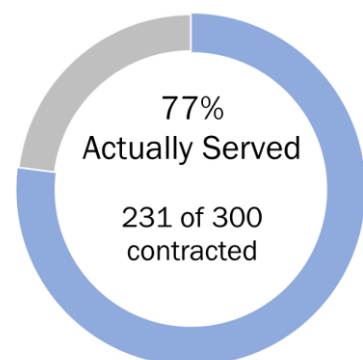
How Much Did We Do?

Utilization



Final Budget:
\$627,157

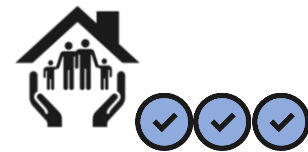
Actual Expenditure:
\$524,106



How Well Did We Do It?



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

The Arc Parents as Teachers (PAT) Family Strengthening program completed its final year providing services under the 2015 Family Support RFP. The program is a weekly in-home parent education and training program that utilizes a national Best Practice Model modified specifically for families with infants and children with special needs. The program duration is long term, often spanning several years.

Program monitoring reflected high-quality services with engaging and unique supports to families through specialized knowledge of the population served and linkage to available resources. Parent surveys consistently indicated a high level of satisfaction with the program.

The number of families served was lower due to the nature of the program being long term and some families remaining in services for several years. This provider was funded under the Family Supports 2019 RFP.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families participated in all program requirements.

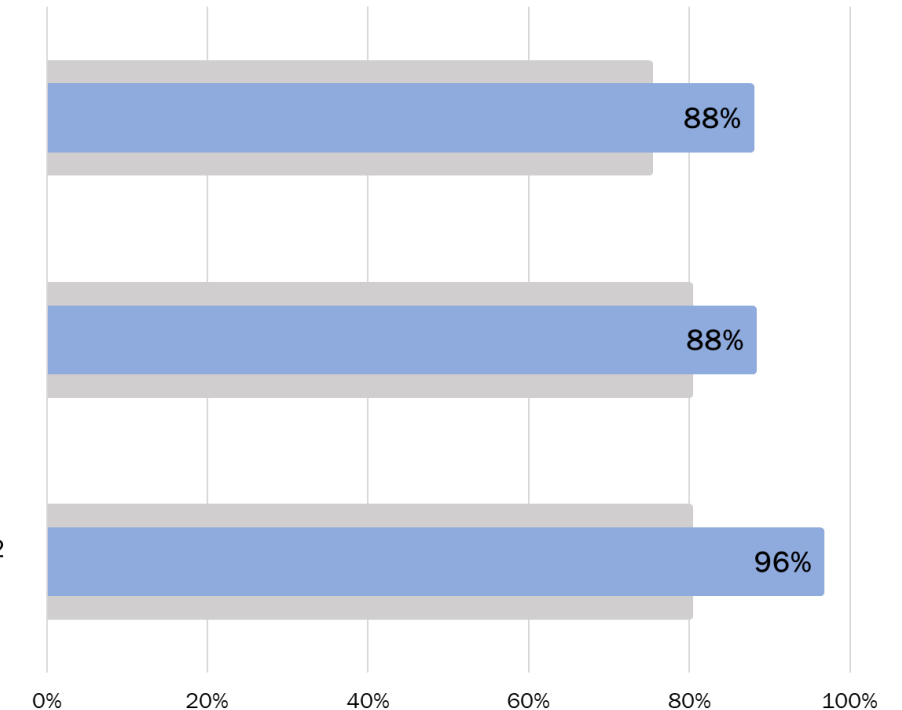
88%

Families improved family functioning.

88%

Families with no verified abuse findings 12 months post program completion.

96%

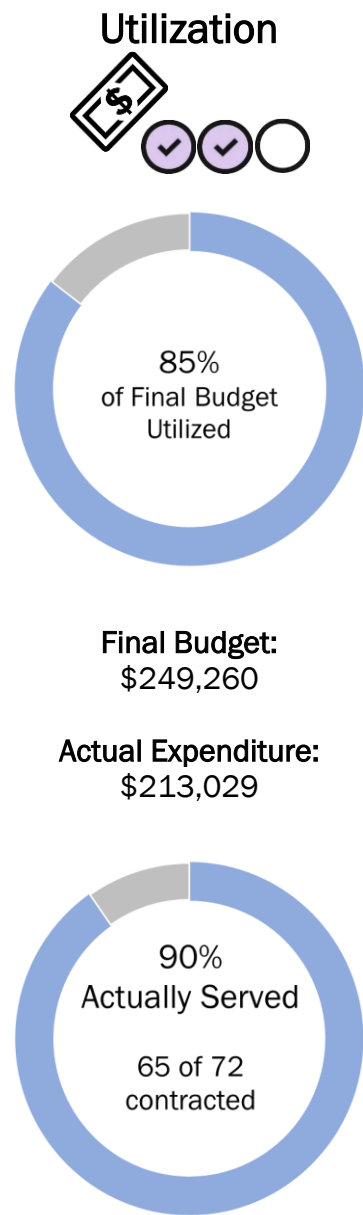




Family Supports - Abuse & Neglect Prevention - Family Strengthening FY 18/19

Boys & Girls Club

How Much Did We Do?



How Well Did We Do It?

Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance
Program is performing well.

The Boys & Girls Club completed its final year providing services under the 2015 Family Support RFP. The program utilizes the evidence-based Strengthening Families Program (SFP) model, a 14-week group based family skills training program to positively impact parenting, family attachment, parental substance use prevention, child behavior, and overall family functioning. The program runs groups simultaneously in six (6) clubs: Huizenga (Hollywood), Carver Ranches (West Park), Levine Slaughter (North Lauderdale), Nan Knox (Ft. Lauderdale), Rick and Rita Case (Davie), and Lauderhill.

Program monitoring reflected that overall service delivery was on track, with technical assistance provided to improve documentation and invoicing. Caregiver surveys and service delivery observation reflected high levels of satisfaction with program services.

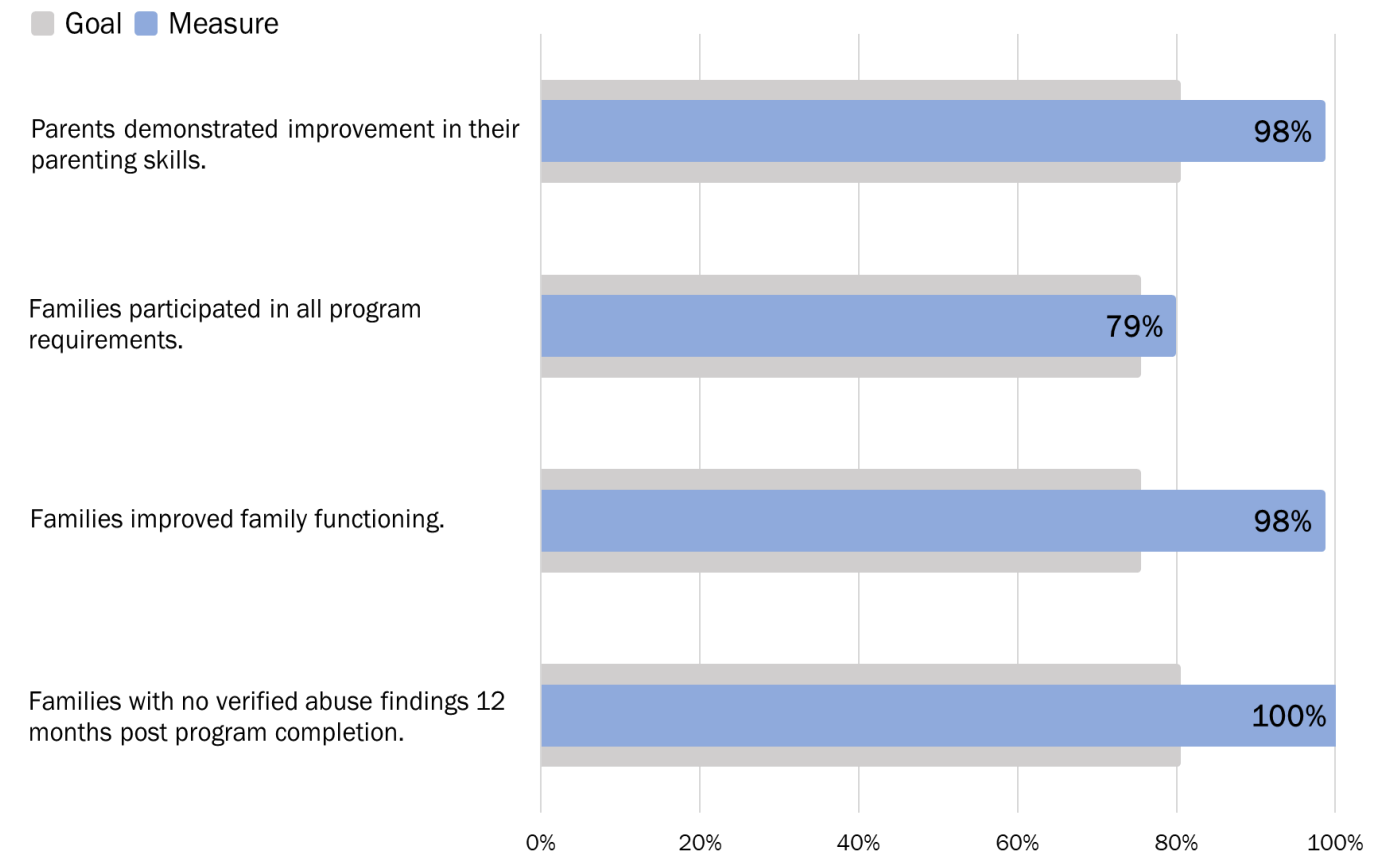
The program served slightly fewer families than expected because a few families stopped attending and new families cannot begin mid-session. Underutilization occurred due to limited use of case management dollars and unspent flex funds. This provider was funded under the Family Supports 2019 RFP.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.



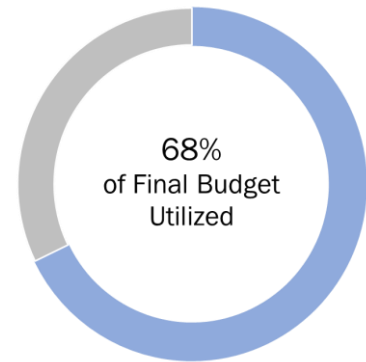


Family Supports - Abuse & Neglect Prevention - Family Strengthening FY 18/19

Boys Town South Florida

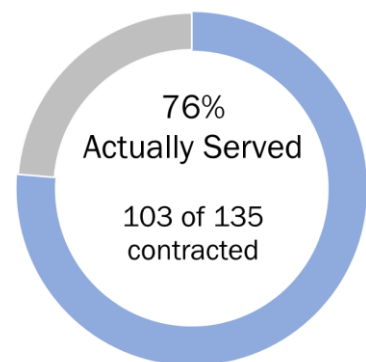
How Much Did We Do?

Utilization



Final Budget:
\$447,217

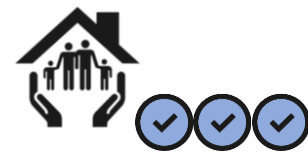
Actual Expenditure:
\$303,264



How Well Did We Do It?



Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance
Program is performing well.

Boys Town South Florida (formerly known as Father Flanagan's Boys Town) completed its final year providing services under the 2015 Family Support RFP. The In-Home Family Services (IHFS) program provides intensive, home-based, hands-on parenting interventions to families with children birth-17 years old. IHFS is designed to help teach families healthy coping strategies so they can successfully handle issues as they arise, and prevent them from becoming more disruptive.

Program monitoring results reflected quality service delivery with fidelity to the model. Client satisfaction surveys reflected high levels of satisfaction.

The program had several staff vacancies which negatively impacted utilization and numbers served. The vacancies have since been resolved and the program has been right-sized under the Family Supports 2019 RFP.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families participated in all program requirements.

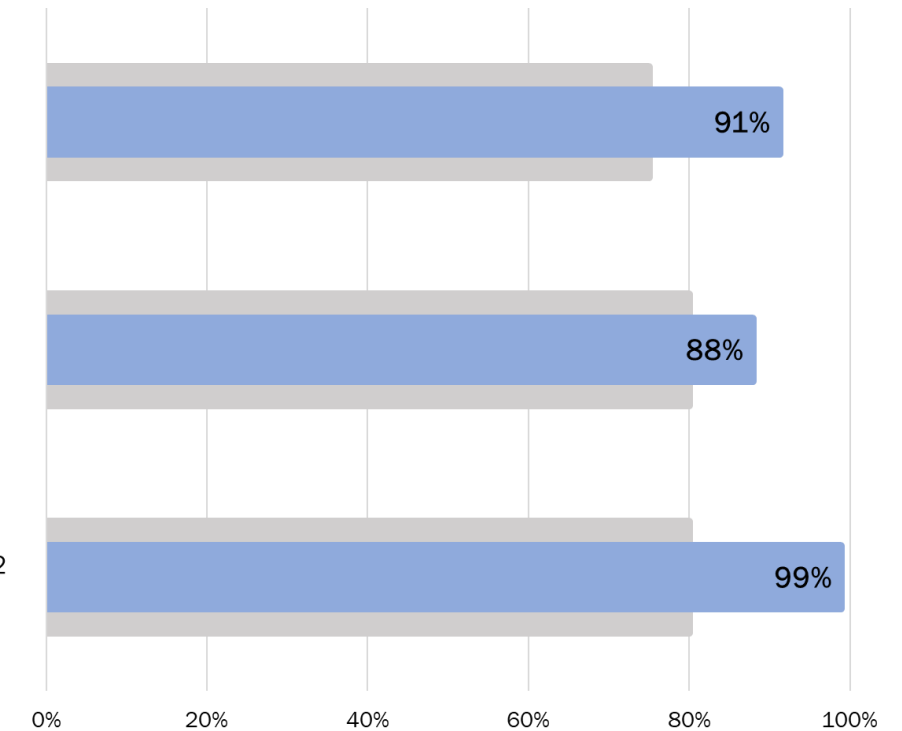
91%

Families improved family functioning.

88%

Families with no verified abuse findings 12 months post program completion.

99%

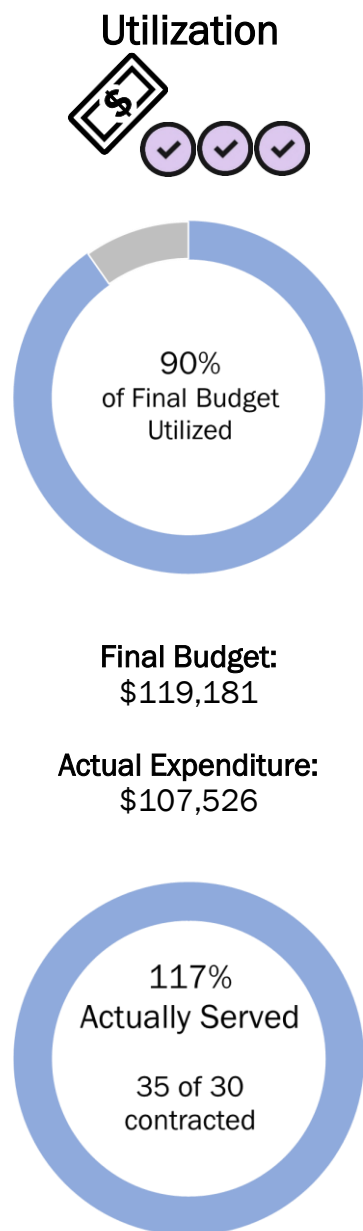




Family Supports - Abuse & Neglect Prevention - Family Strengthening FY 18/19

Broward Children's Center

How Much Did We Do?



How Well Did We Do It?

Financial & Administrative Monitoring
No findings.

Programmatic Performance
Program is performing well.

Broward Children's Center completed its final year as a provider under the 2015 Family Support RFP. The program provides weekly in-home parent training utilizing the Nurturing Parenting Program (NPP) Special Needs model, case management, and parent support groups. The average program duration is six (6) months, with 12-16 weeks of curriculum delivery.

Program monitoring reflected that services were effective and provided unique supports to families through specialized knowledge of the population served and linkage to resources. The parent surveys reflected high levels of satisfaction with the program.

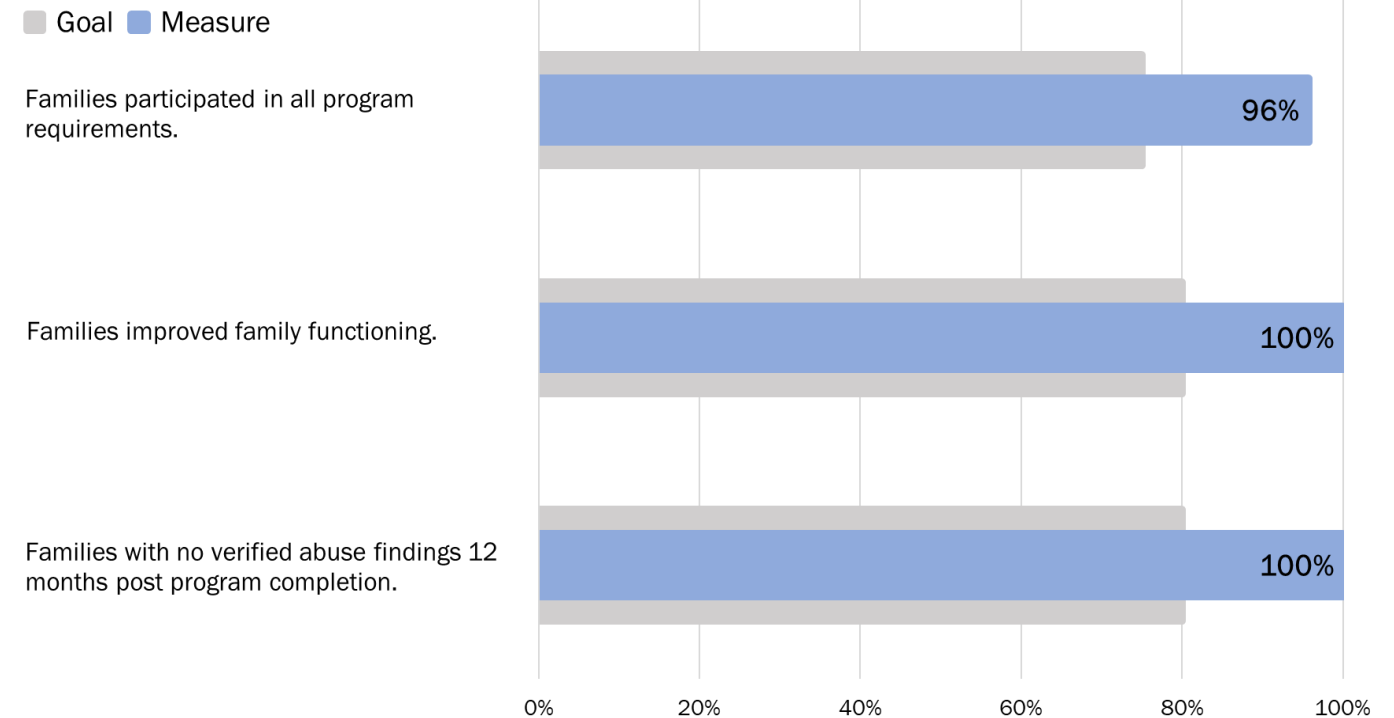
The number of families served was higher than the contracted number due to shorter program duration for families with less complex parenting needs. This provider was funded under the Family Supports 2019 RFP.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.



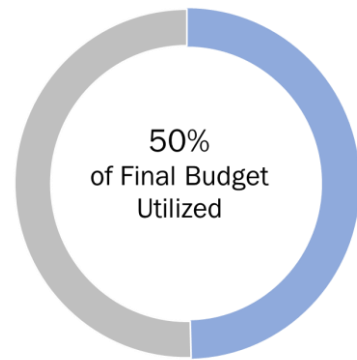


Family Supports - Abuse & Neglect Prevention - Family Strengthening FY 18/19

Camelot Community Care

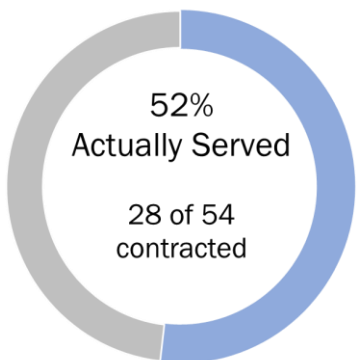
How Much Did We Do?

Utilization



Final Budget:
\$239,525

Actual Expenditure:
\$118,820



How Well Did We Do It?



Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance
Program has sunsetted.

Camelot Community Care completed its final year providing services under the 2015 Family Strengthening RFP. The program utilizes the Functional Family Therapy (FFT) to provide in-home therapeutic intervention services to families with youth 11-17 years old at risk of entering the dependency and/or delinquency systems.

Program monitoring resulted in a Performance Improvement Plan (PIP) due to ongoing documentation challenges and persistent staff vacancies. Extensive technical assistance was provided.

The staff retention challenges negatively impacted the utilization and numbers served. This program was not recommended for funding under the Family Supports 2019 RFP and has sunsetted.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** 3 of 4 Council goals for performance measurements. Provider did not meet goal in the area of program completion due to staff turnover. The program has sunsetted.

■ Goal ■ Measure

Families participated in all program requirements.

62%

Youth did not obtain law violations 6 months post program completion.

93%

Families with no verified abuse findings 12 months post program completion.

93%

Youth maintained/improved school attendance during the program.

78%

0% 20% 40% 60% 80% 100%



Family Supports - Abuse & Neglect Prevention - Family Strengthening FY 18/19

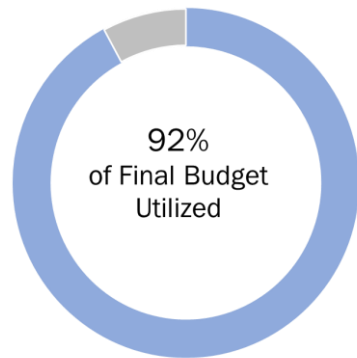
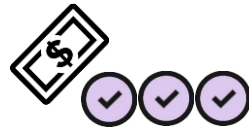
Center for Hearing and Communication with KID, Inc. as Fiscal Sponsor

How Much Did We Do?

How Well Did We Do It?

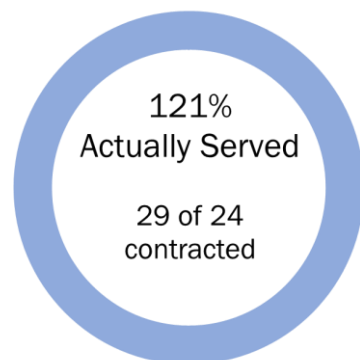
Is Anybody Better Off?

Utilization

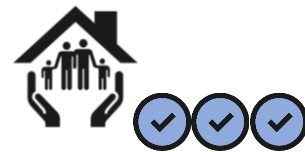


Final Budget:
\$160,680

Actual Expenditure:
\$148,036



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

Center for Hearing & Communication completed its final year providing services under the 2015 Family Support RFP. The program provides weekly Cognitive Behavioral Therapy (CBT) and the Nurturing Parenting Program (NPP) Best Practice model to families impacted by hearing loss who are at risk of, or have, a reported case of abuse and/or neglect.

Program monitoring and site visits reflected that the program provided high quality and essential services to families in a high-need community. Caregiver satisfaction surveys and service observation reflected high levels of program satisfaction.

The number of families served was higher than the contracted number due to shorter program duration for families with less complex needs. This provider was funded under the Family Supports 2019 RFP.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families participated in all program requirements.

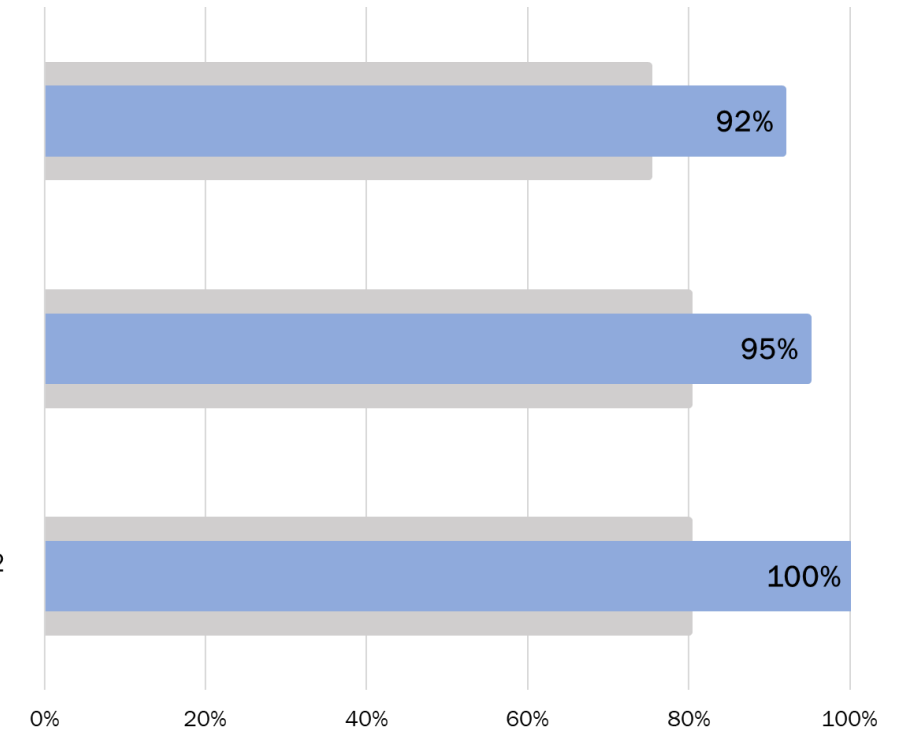
92%

Families improved family functioning.

95%

Families with no verified abuse findings 12 months post program completion.

100%



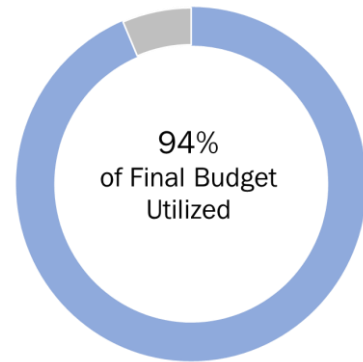
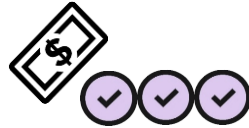


Family Supports - Abuse & Neglect Prevention - Family Strengthening FY 18/19

Children's Harbor, Inc.

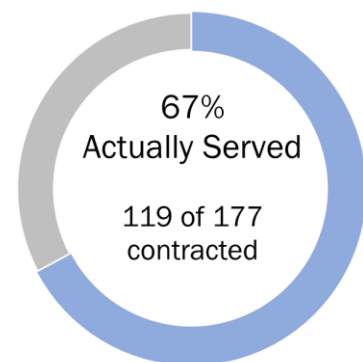
How Much Did We Do?

Utilization



Final Budget:
\$461,062

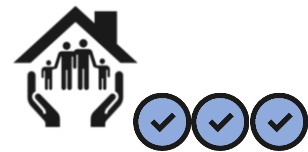
Actual Expenditure:
\$431,552



How Well Did We Do It?



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

The Children's Harbor Family Strengthening Program completed its final year of providing services under the 2015 Family Support RFP. The program provides weekly in-home case management and parent education services using the Nurturing Parenting (NPP) and/or Circle of Security (COS) best practice curricula.

Program monitoring reflected the provision of high quality and engaging service delivery. Parent surveys reflected high levels of satisfaction with services received.

The number of families served was lower than the contracted amount due to longer program duration for families with more complex needs. The program has been right-sized under the Family Supports 2019 RFP.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families participated in all program requirements.

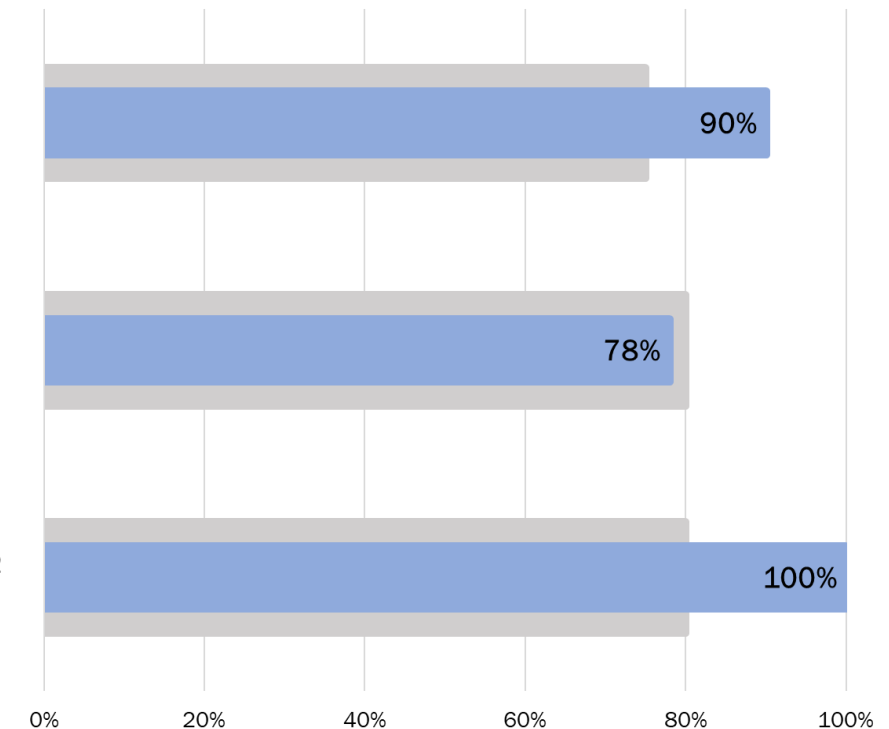
90%

Families improved family functioning.

78%

Families with no verified abuse findings 12 months post program completion.

100%



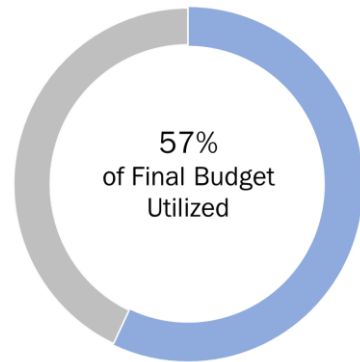


Family Supports - Abuse & Neglect Prevention - Family Strengthening FY 18/19

Children's Home Society of Florida

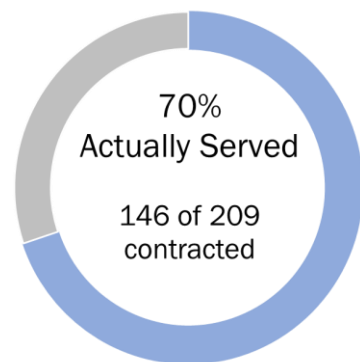
How Much Did We Do?

Utilization



Final Budget:
\$824,000

Actual Expenditure:
\$469,911



How Well Did We Do It?



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program has sunsetted.

The Children's Home Society Family Preservation Program completed its final year providing services under the 2015 Family Support RFP. The program provides weekly in-home Cognitive Behavioral Therapy (CBT) and parent education utilizing the evidence-based Nurturing Parenting Program (NPP) model.

Program monitoring reflected consistent case documentation of strength-based parent-child bonding activities. Parent surveys reflected high levels of satisfaction with services.

Underutilization and lower numbers served was due to persistent staff vacancies and management turnover. The program was not recommended for funding under the Family Supports 2019 RFP and has sunsetted.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families participated in all program requirements.

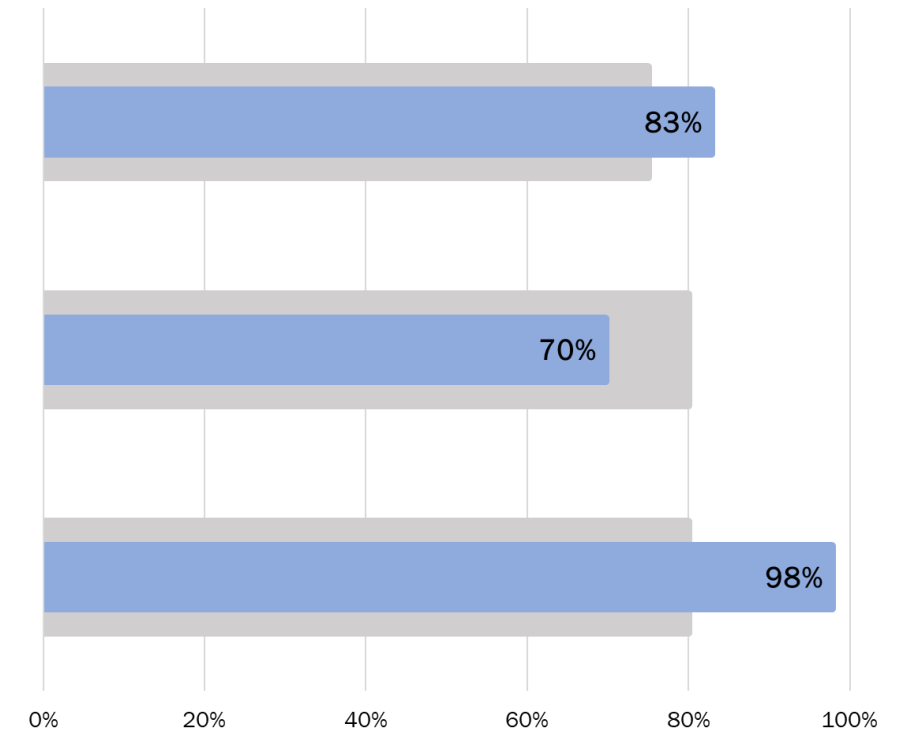
83%

Families improved family functioning.

70%

Families with no verified abuse findings 12 months post program completion.

98%



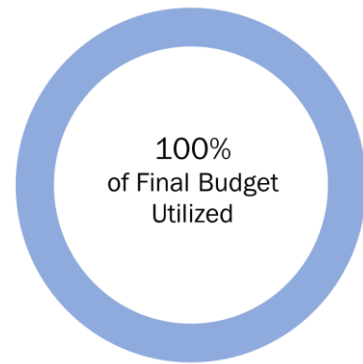
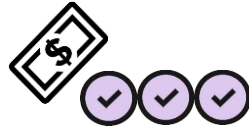


Family Supports - Abuse & Neglect Prevention - Family Strengthening FY 18/19

Community Based Connections with Alex Rebb, Inc. as Fiscal Sponsor

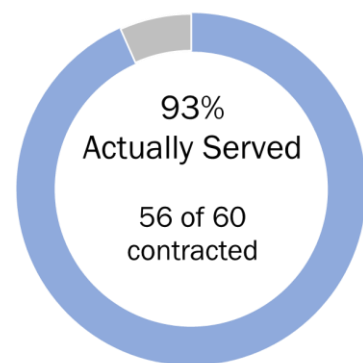
How Much Did We Do?

Utilization



Final Budget:
\$211,150

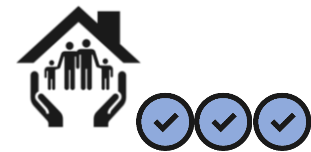
Actual Expenditure:
\$210,668



How Well Did We Do It?



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

Community Based Connections (CBC) completed its final year of providing services under the 2015 Family Support RFP. The program provides weekly in-home parent education and support services to families living primarily in the City of West Park and adjacent communities, using the "Effective Black Parenting" and "Confident Parenting" Best Practice curricula.

Program monitoring reflected that the program provided essential parenting education services for families in a high-need community. Parent surveys reflected high levels of satisfaction with services received. This provider was funded under the Family Supports 2019 RFP.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families participated in all program requirements.

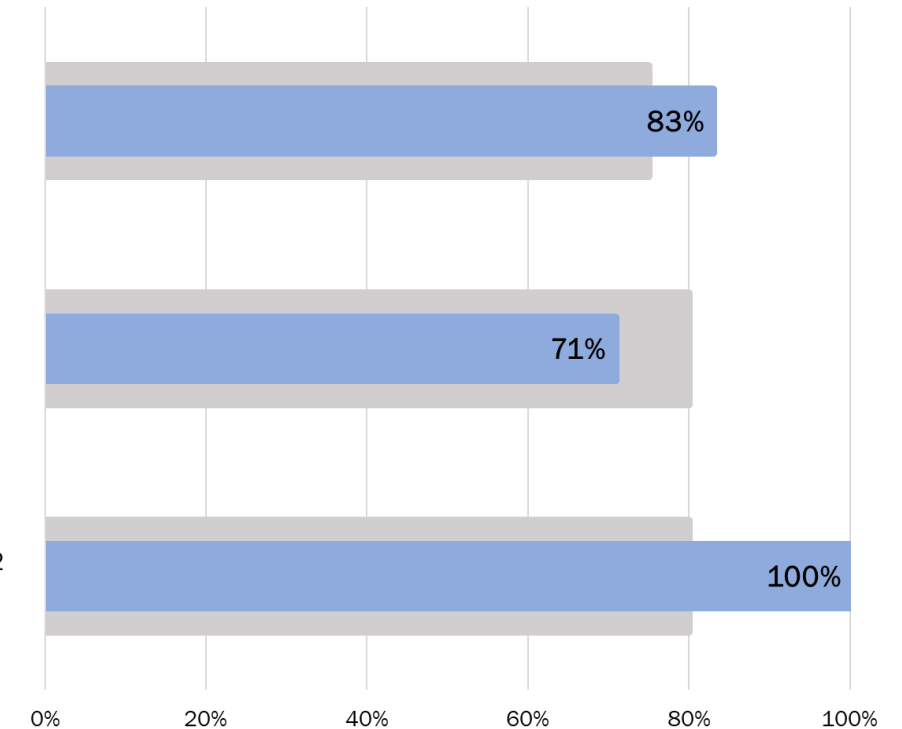
83%

Families improved family functioning.

71%

Families with no verified abuse findings 12 months post program completion.

100%





Family Supports - Abuse & Neglect Prevention - Family Strengthening FY 18/19

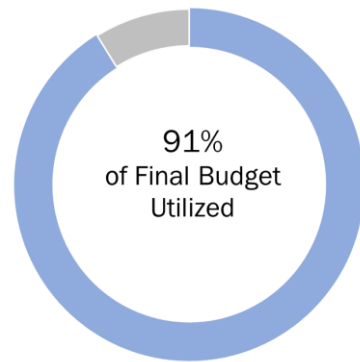
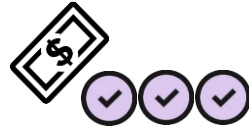
Family Central

How Much Did We Do?

How Well Did We Do It?

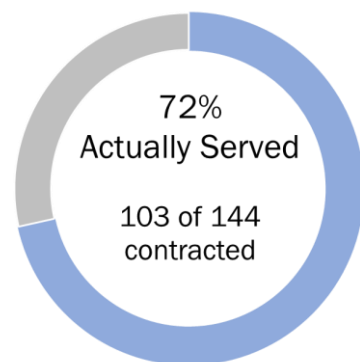
Is Anybody Better Off?

Utilization



Final Budget:
\$395,2674

Actual Expenditure:
\$360,251



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

Family Central completed its final year providing services under the 2015 Family Support RFP. The program provides in-home services on a weekly basis and utilizes the Nurturing Parent Program (NPP) and the Circle of Security (COS) Parenting best practice models. These models provide parent education and support services to families with children ages birth-11 years of age.

Program monitoring results reflected excellent service delivery with engaging and effective implementation of NPP and COS program models. Caregiver satisfaction surveys and service observation reflected high levels satisfaction with the program.

The number of families served was lower than the contracted amount due to longer program duration for families with more complex needs and lower referrals at the start of the contract year, which later increased. This provider was funded under the Family Supports 2019 RFP.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families participated in all program requirements.

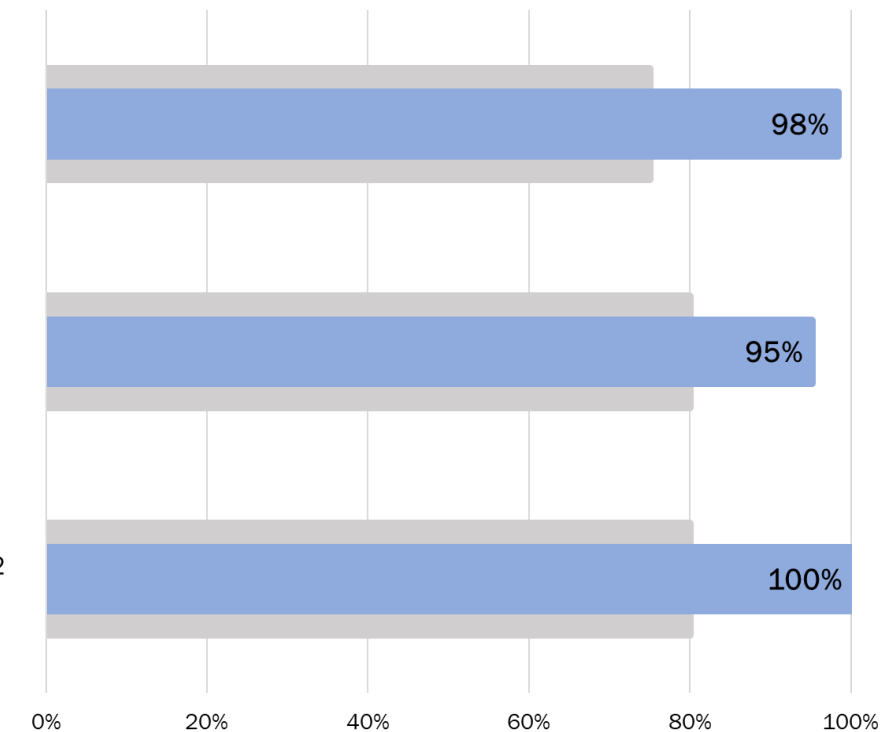
98%

Families improved family functioning.

95%

Families with no verified abuse findings 12 months post program completion.

100%





Family Supports - Abuse & Neglect Prevention - Family Strengthening FY 18/19

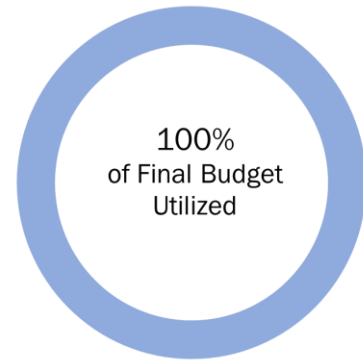
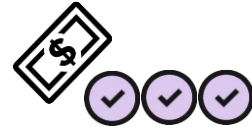
Gulf Coast Jewish Family and Community Services

How Much Did We Do?

How Well Did We Do It?

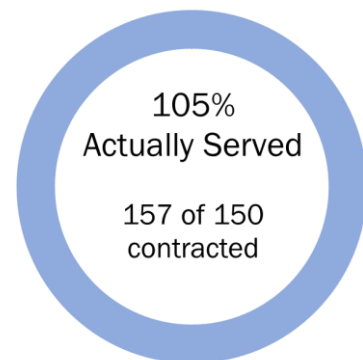
Is Anybody Better Off?

Utilization



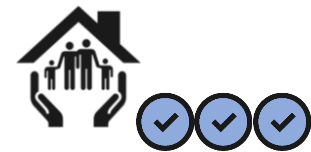
Final Budget:
\$557,513

Actual Expenditure:
\$556,568



Financial & Administrative Monitoring

No findings.



Programmatic Performance

Program is performing well.

Gulf Coast completed its final year providing services under the 2015 Family Support RFP. The Family Skill Builders program provides intensive in-home therapy, case management, parenting education, crisis stabilization, and support. The provider has established a strong relationship with BSO Child Protective Investigators, their primary referral source.

Program monitoring results reflected stellar service delivery with engaging and effective therapeutic interventions. Caregiver satisfaction surveys reflected high levels of satisfaction with services received. This provider was funded under the Family Supports 2019 RFP.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families participated in all program requirements.

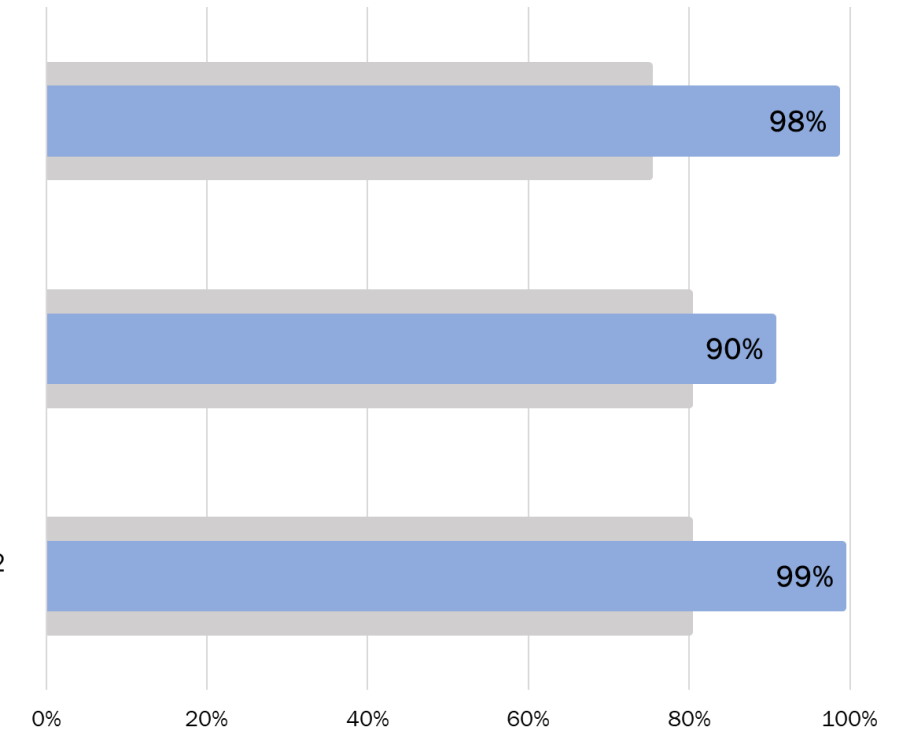
98%

Families improved family functioning.

90%

Families with no verified abuse findings 12 months post program completion.

99%





Family Supports - Abuse & Neglect Prevention - Family Strengthening FY 18/19

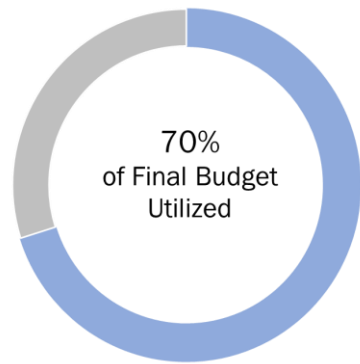
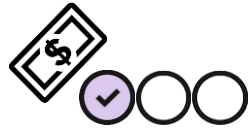
Healthy Mothers Healthy Babies Coalition - Fatherhood Mentoring

How Much Did We Do?

How Well Did We Do It?

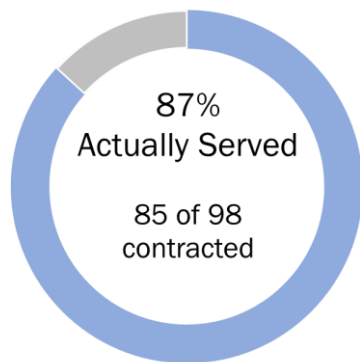
Is Anybody Better Off?

Utilization



Final Budget:
\$287,976

Actual Expenditure:
\$201,950



Financial & Administrative Monitoring

No findings.



Programmatic Performance

Program has sunsetted.

The Fatherhood Mentorship Program completed its final year providing services under the 2015 Family Support RFP. The program works with disengaged fathers to reconnect them with their children. Services include an evidence-based parenting curriculum, "24/7 Dad", bi-weekly counseling and weekly support groups that focus on GED attainment and employment with family building/bonding activities. Peer mentors have weekly contact with the fathers and service projects promote community attachment.

Program monitoring resulted in a Performance Improvement Plan (PIP) to address documentation and data/performance measurement challenges. The program also had issues with staff retention, which impacted utilization and numbers served. The provider received extensive technical assistance.

The provider was not recommended for funding under the Family Supports 2019 RFP and has sunsetted. Another provider will be implementing a Fatherhood program as of October 1, 2019.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity

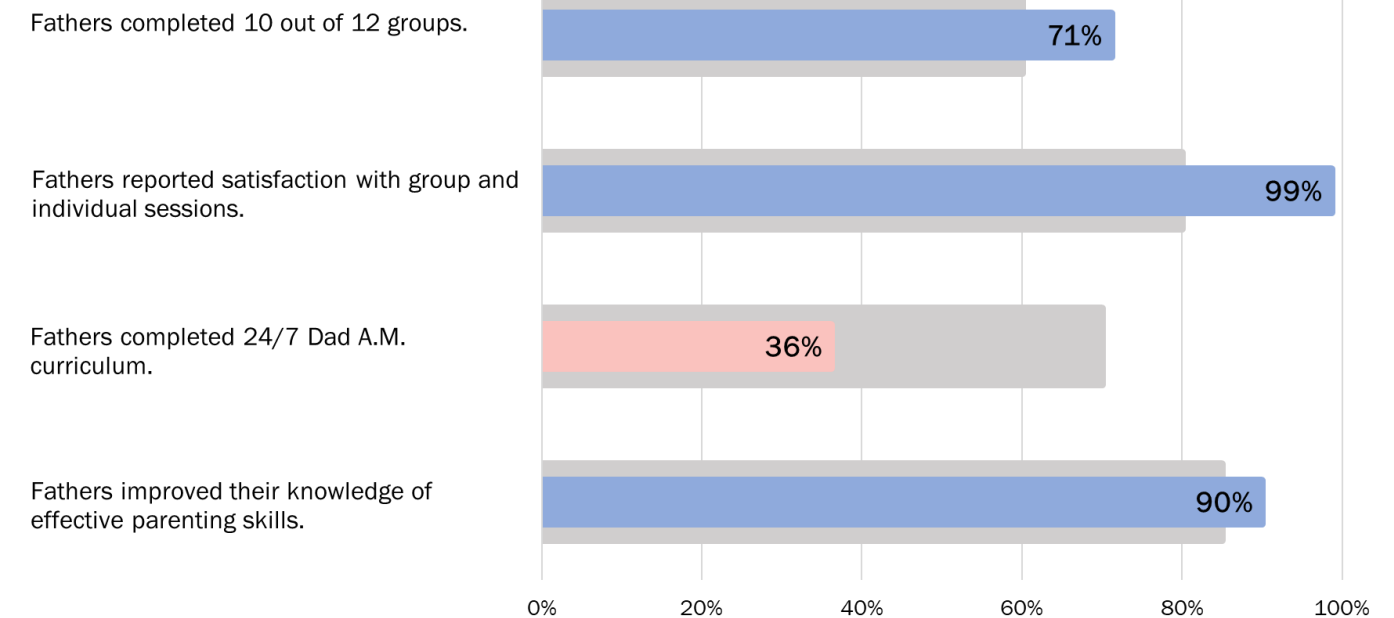


Participants Fully Measured (≥ 80%)



Provider **met** 3 of 4 Council goals for performance measurements. Provider did not meet goal in the area of curriculum completion due to staff turnover. The program has sunsetted.

■ Goal ■ Measure





Family Supports - Abuse & Neglect Prevention - Family Strengthening FY 18/19

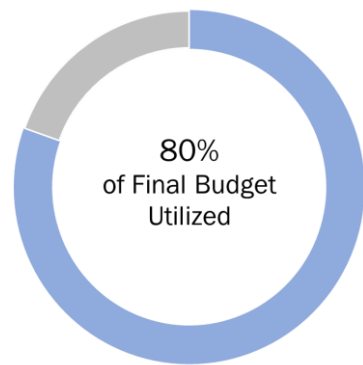
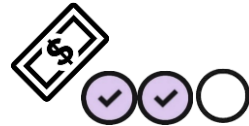
Healthy Mothers Healthy Babies Coalition - Teen Collaborative

How Much Did We Do?

How Well Did We Do It?

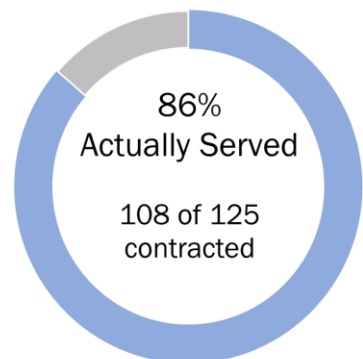
Is Anybody Better Off?

Utilization



Final Budget:
\$476,375

Actual Expenditure:
\$383,122



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program has sunsetted.

The Healthy Mothers Healthy Babies Teen Parent Program completed its final year providing services under the 2015 Family Support RFP. The program provides weekly in-home services utilizing a combination of Trauma Focused Cognitive Behavioral Therapy (TF-CBT), the Nurturing Parenting Program (NPP), the Guard Your Heart Program, and/or Circle of Security (COS) to serve a complex population of pregnant and parenting teenage mothers.

Program monitoring reflected that overall service delivery was on track, with ongoing technical assistance provided to improve challenges related to consistently maintaining fidelity to the program model, client engagement and case planning.

The program also experienced significant staff retention challenges, which impacted utilization and numbers served. Additionally, the provider has historically had significant programmatic and performance challenges. While they made progress this year, the trend of inconsistent performance led to the provider not being recommended for funding under the Family Supports 2019 RFP and has sunsetted. Another provider will be implementing the Teen Collaborative program as of October 1, 2019.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)



Provider **met** Council goals for performance measurements.

■ Goal ■ Measure

Families participated in all program requirements.

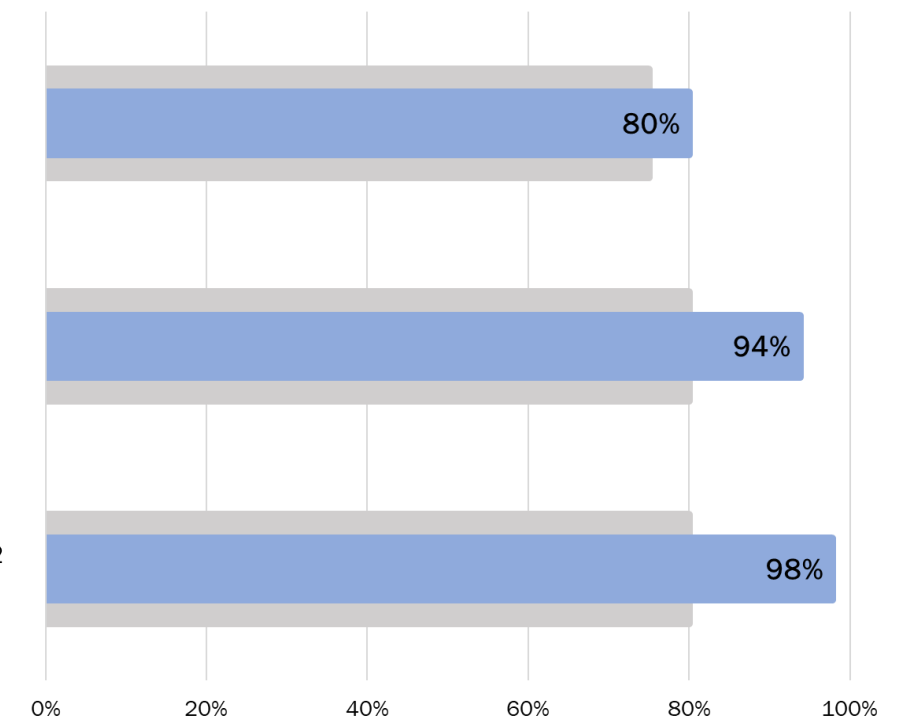
80%

Families improved family functioning.

94%

Families with no verified abuse findings 12 months post program completion.

98%





Family Supports - Abuse & Neglect Prevention - Family Strengthening FY 18/19

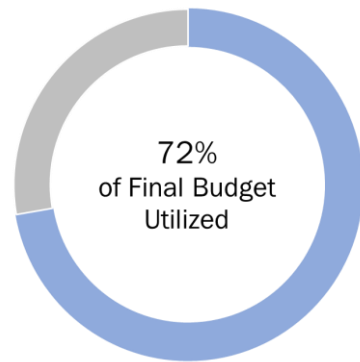
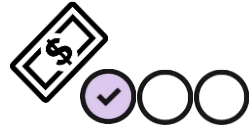
Henderson Behavioral Health - HOMEBUILDERS

How Much Did We Do?

How Well Did We Do It?

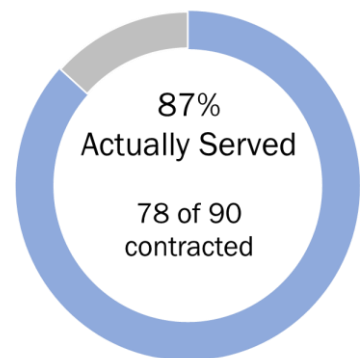
Is Anybody Better Off?

Utilization

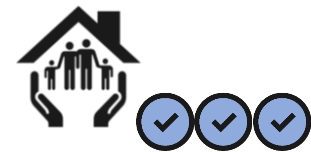


Final Budget:
\$515,346

Actual Expenditure:
\$372,496



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

Henderson Behavioral Health completed its final year providing services under the 2015 Family Strengthening RFP. The program utilizes the HOMEBUILDERS best practice model which provides intensive in-home case management using a wide range of counseling techniques to increase life skills and improve individual and family functioning. The HOMEBUILDERS Program is designed to keep children safe while helping the family reach a level of functioning at which it is possible for their children to remain safely at home. Program referrals are solely received from BSO CPIS for families with highly complex needs.

Program monitoring reflected that the program provides intensive, high-quality services that are effective and engaging. Service observation and parent surveys indicated high levels of program satisfaction.

Underutilization and lower numbers served was due to staff vacancies at the onset of the contract year. The vacancies have since been resolved. This provider was funded under the Family Supports 2019 RFP.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity

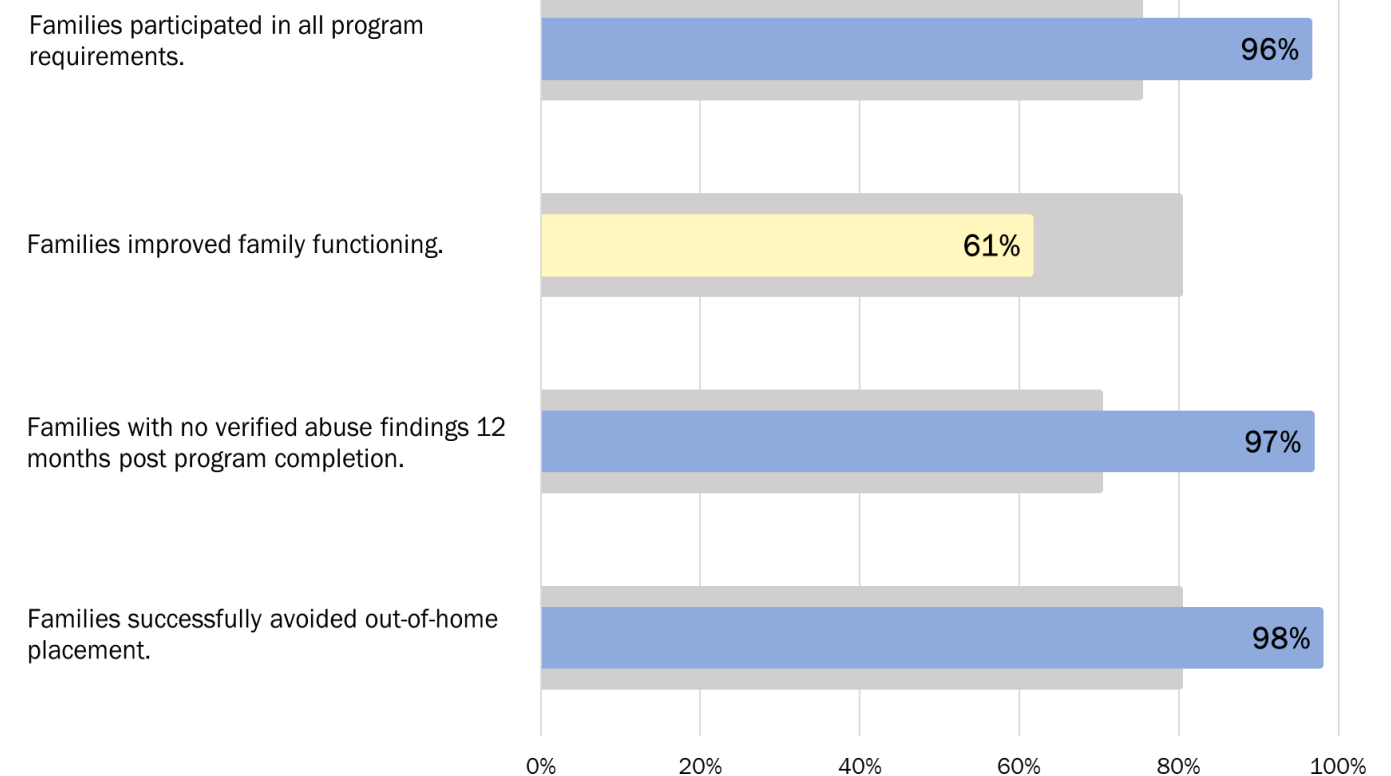


Participants Fully Measured (≥ 80%)



Provider **met** 3 of 4 Council goals for performance measurements. Provider did not meet goal in the area of family functioning and is receiving technical assistance to improve performance. The assessment tool used is not comparable to the safety assessment that is used by Child Protective Investigators to determine out-of-home placement.

■ Goal ■ Measure





Family Supports - Abuse & Neglect Prevention - Family Strengthening FY 18/19

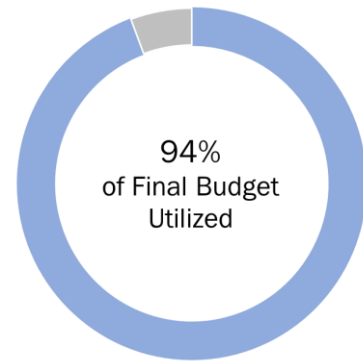
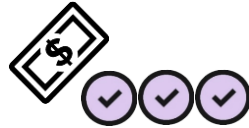
Henderson Behavioral Health - Multisystemic Therapy (MST)

How Much Did We Do?

How Well Did We Do It?

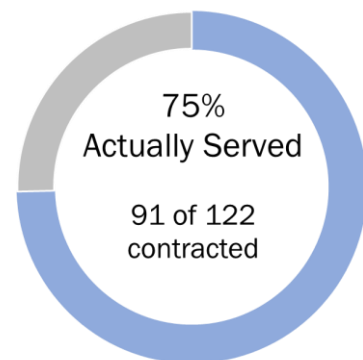
Is Anybody Better Off?

Utilization

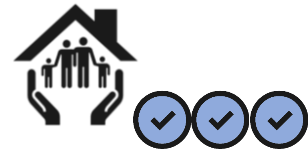


Final Budget:
\$673,034

Actual Expenditure:
\$634,767



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

Henderson Behavioral Health completed its final year providing services under the 2015 Family Support RFP. Henderson's Multisystemic Therapy (MST) Program provides intensive in-home therapeutic services to families with adolescents at risk of entering or re-entering the delinquency and/or dependency systems.

Program monitoring reflected quality service delivery with effective therapeutic interventions and fidelity to the model. Caregiver satisfaction surveys and service observation reflected high levels of program satisfaction.

The number of families served was lower than the contracted amount due to longer program duration for families with more complex needs. This provider was funded under the Family Supports 2019 RFP.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families participated in all program requirements.

94%

Youth did not obtain law violations 6 months post program completion.

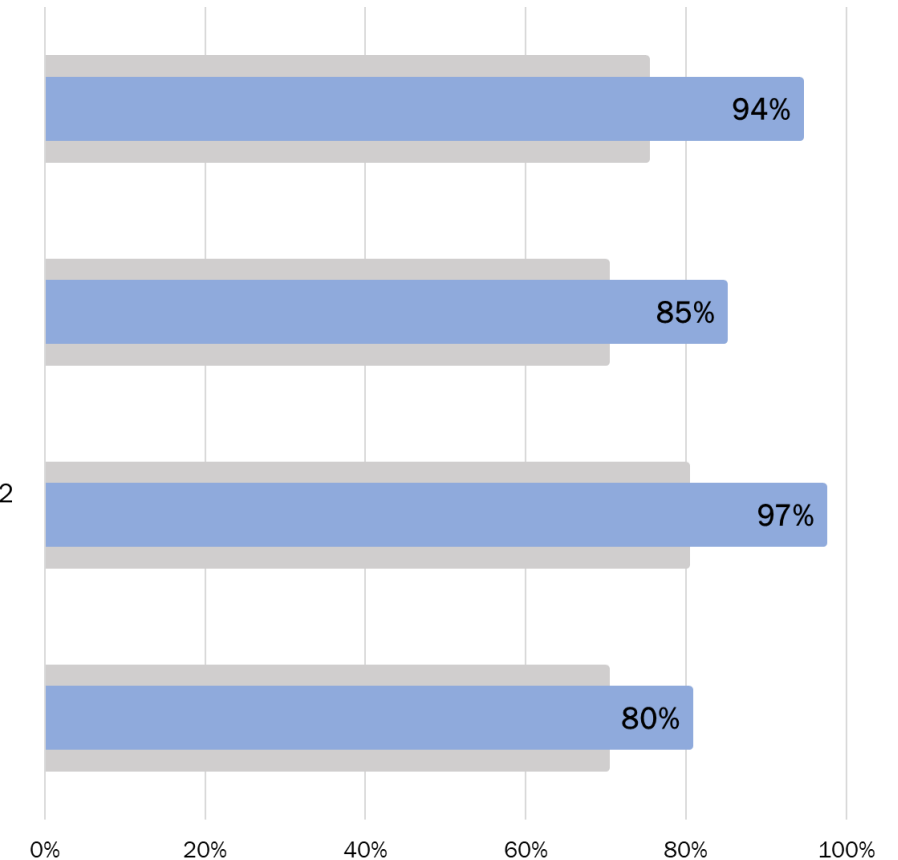
85%

Families with no verified abuse findings 12 months post program completion.

97%

Youth maintained/improved school attendance during the program.

80%





Family Supports - Abuse & Neglect Prevention - Family Strengthening FY 18/19

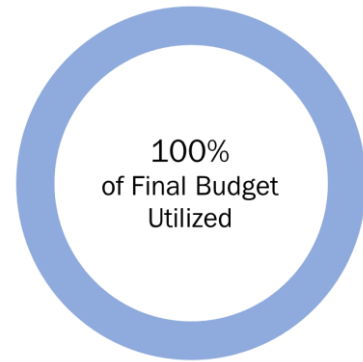
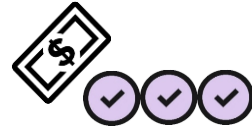
Hispanic Unity of South Florida

How Much Did We Do?

How Well Did We Do It?

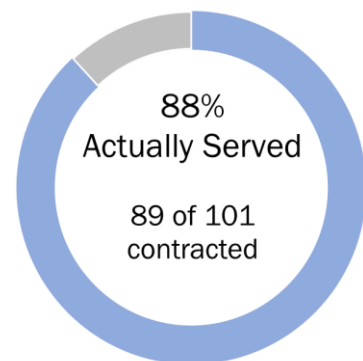
Is Anybody Better Off?

Utilization

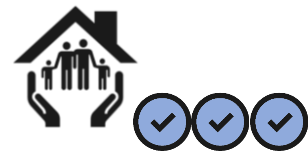


Final Budget:
\$236,450

Actual Expenditure:
\$236,430



Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance
Program is performing well.

Hispanic Unity completed its final year providing services under the 2015 Family Support RFP. The program utilizes the evidence-based Nurturing Parenting Program (NPP) model which provides parent education support services. The NPP curriculum is provided in a group format and families receive 10 family training groups, case management, and participate in a Family Building event.

Program monitoring reflected excellent service delivery with engaging and effective delivery of the NPP curriculum. Satisfaction surveys reflected high levels of satisfaction with services received.

The number of families served was lower than the contracted amount due to slow referrals at the start of the contract year, which have increased, resulting in full utilization. This provider was funded under the Family Supports 2019 RFP.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity

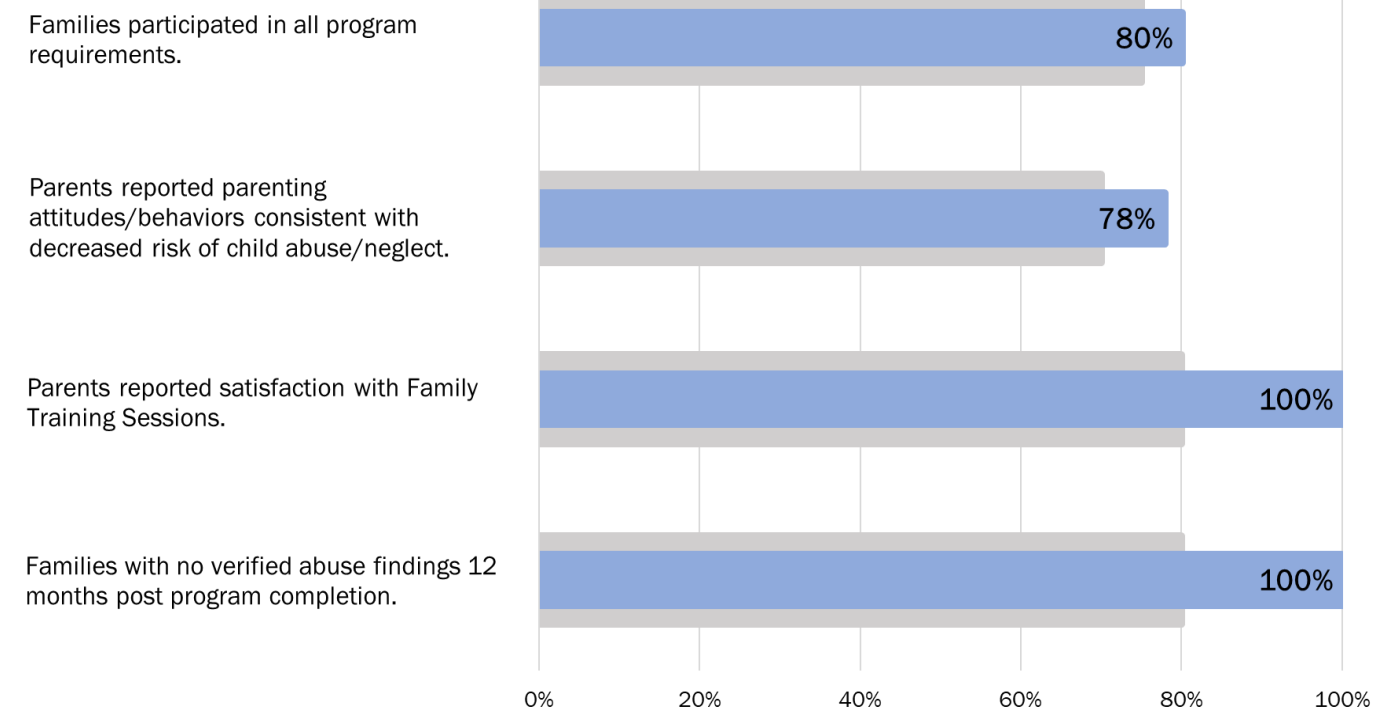


Participants Fully Measured (≥ 80%)



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

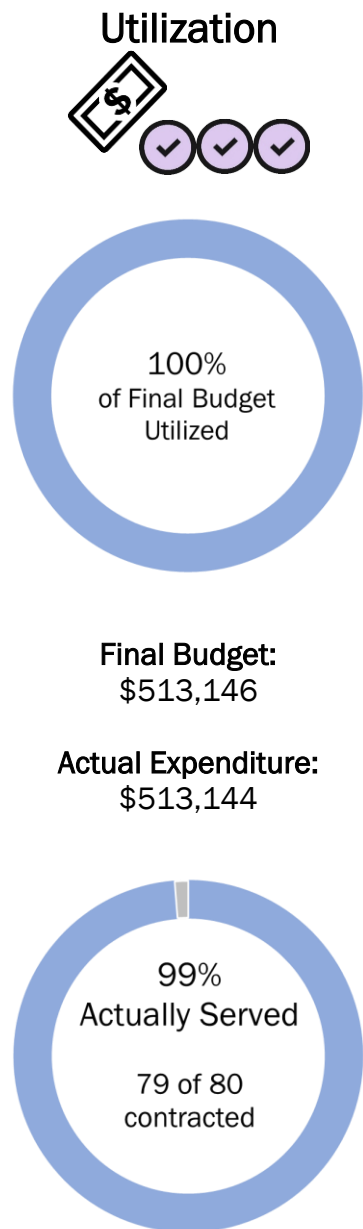




Family Supports - Abuse & Neglect Prevention - Family Strengthening FY 18/19

Jewish Adoption and Foster Care Options, Inc. (JAFCO)

How Much Did We Do?



How Well Did We Do It?

Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance
Program is performing well.

JAFECO completed its final year providing services under the 2015 Family Support RFP. JAFECO's Multisystemic Therapy (MST) Program provides intensive in-home therapeutic services to adolescents at risk of entering or re-entering the delinquency and/or dependency system.

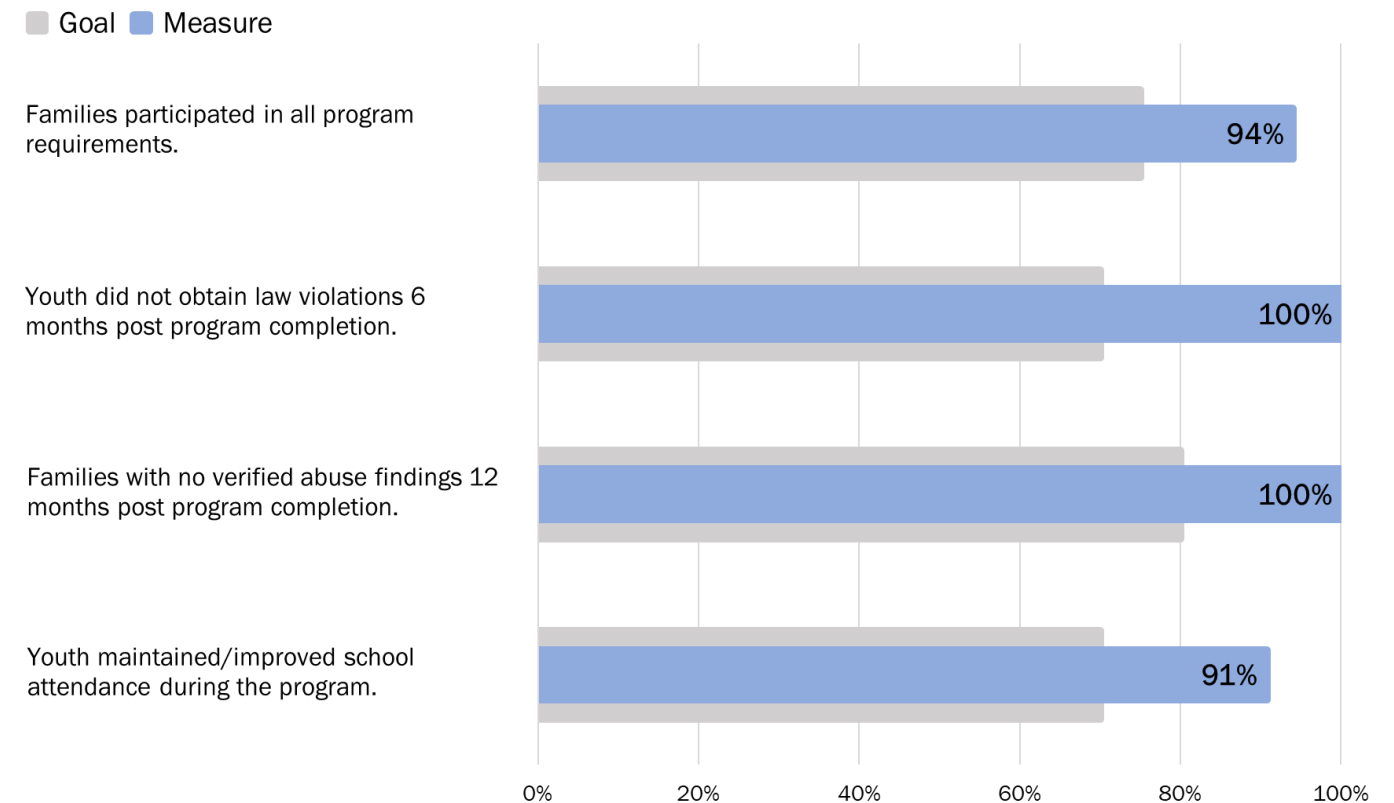
Monitoring results reflected stellar service delivery with engaging and effective therapeutic interventions and excellent fidelity to the evidence based model. Caregiver satisfaction surveys and service observation reflected high levels of program satisfaction. This provider was funded under the Family Supports 2019 RFP.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.



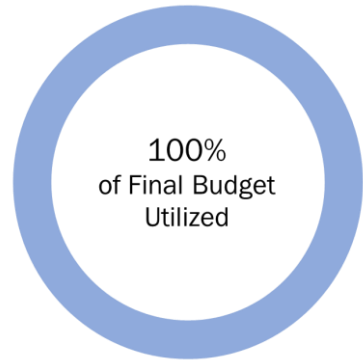
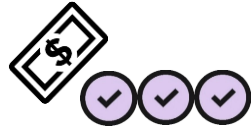


Family Supports - Abuse & Neglect Prevention - Family Strengthening FY 18/19

Juliana Gerena & Associates

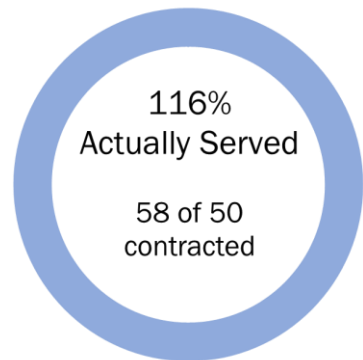
How Much Did We Do?

Utilization



Final Budget:
\$271,457

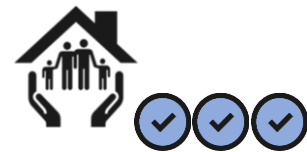
Actual Expenditure:
\$271,052



How Well Did We Do It?



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

Juliana Gerena & Associates completed its final year providing services under the 2015 Family Support RFP. Juliana Gerena & Associates' SAFE Program provides family-based, in-home therapeutic services to families with children exhibiting sexual behavioral issues. Therapists employ a Cognitive Behavioral Therapy (CBT) approach, with a trauma focus as deemed necessary, when providing weekly individual and family counseling. The average length of treatment is approximately nine (9) to twelve (12) months.

Monitoring results reflected stellar service delivery with engaging and effective therapeutic interventions to this unique and complex population. Caregiver satisfaction surveys and service observation reflected high levels of program satisfaction.

The number of families served was higher than the contracted amount due to varying service needs, with some requiring less services. This provider was funded under the Family Supports 2019 RFP.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families participated in all program requirements.

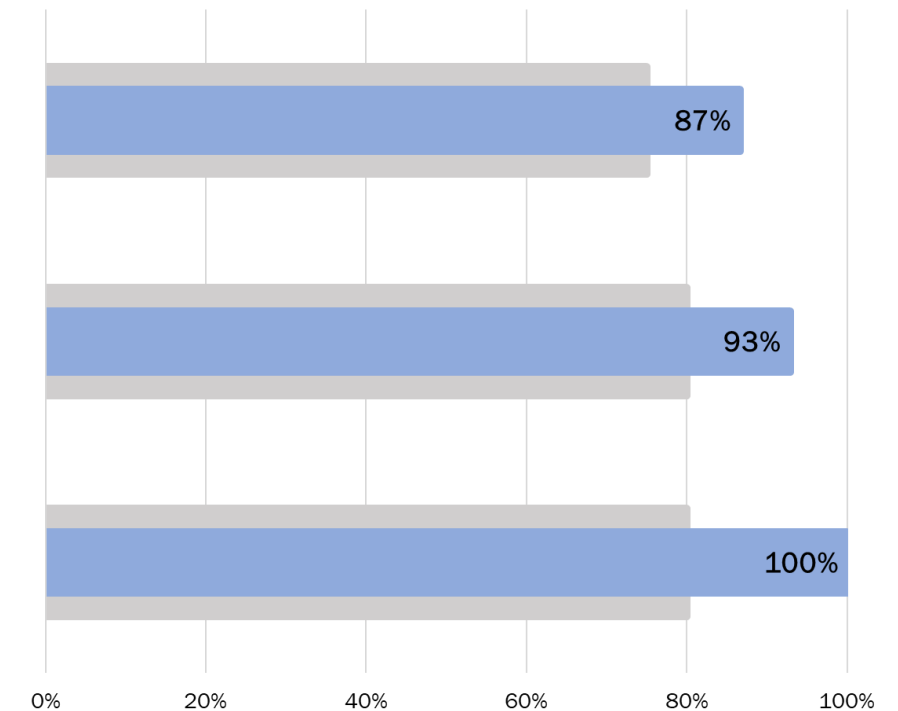
87%

Families improved family functioning.

93%

Families with no verified abuse findings 12 months post program completion.

100%





Family Support - Abuse & Neglect Prevention - Family Strengthening FY 18/19

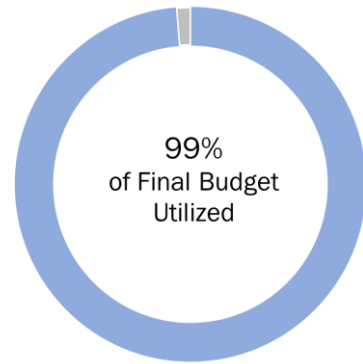
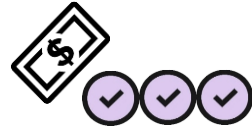
KID, Inc. - HOMEBUILDERS

How Much Did We Do?

How Well Did We Do It?

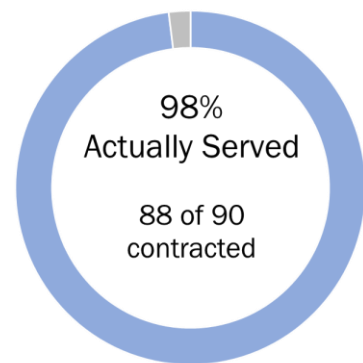
Is Anybody Better Off?

Utilization

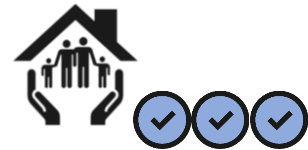


Final Budget:
\$504,461

Actual Expenditure:
\$498,123



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

KID, Inc., completed its final year providing services under the 2015 Family Support RFP. The program utilizes the HOMEBUILDERS best practice model which provides intensive in-home case management using a wide range of counseling techniques to increase life skills and improve individual and family functioning. The HOMEBUILDERS Program is designed to keep children safe while helping the family reach a level of functioning at which it is possible for their children to remain safely at home. Program referrals are solely received from BSO CPIS and services are provided to families with very complex needs.

Program monitoring reflected that the program continues to provide intensive, high-quality services that are effective and engaging. Satisfaction surveys reflected high levels of satisfaction with services. This provider was funded under the Family Supports 2019 RFP.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families participated in all program requirements.

84%

Families improved family functioning.

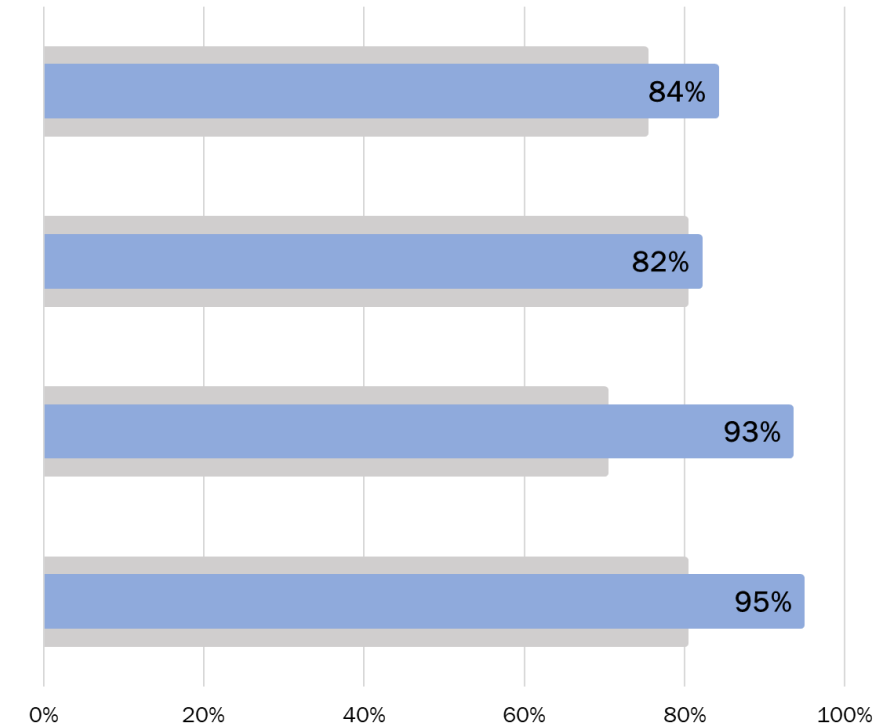
82%

Families with no verified abuse findings 12 months post program completion.

93%

Families successfully avoided out-of-home placement.

95%





Family Support - Abuse & Neglect Prevention - Family Strengthening FY 18/19

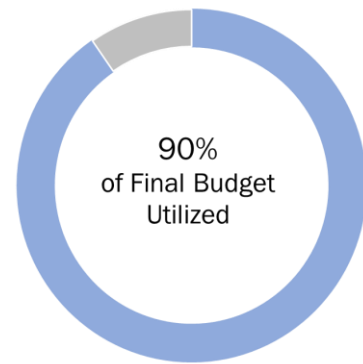
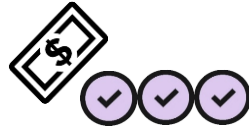
KID, Inc. - KID FIRST

How Much Did We Do?

How Well Did We Do It?

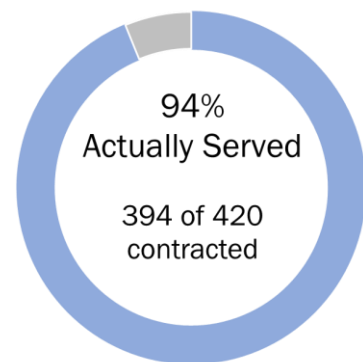
Is Anybody Better Off?

Utilization

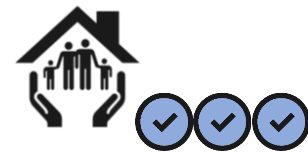


Final Budget:
\$1,205,774

Actual Expenditure:
\$1,089,540



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

KID, Inc. completed its final year providing services under the 2015 Family Support RFP. The KID FIRST program provides intensive home-based family preservation services which are comprised of three components: case management, parent education, and supportive counseling. BSO Child Protective Investigators are the primary source of referrals for this program.

Program monitoring reflected excellent service delivery with effective and engaging interventions. Satisfaction surveys reflected high levels of satisfaction with services received. This provider was funded under the Family Supports 2019 RFP.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families participated in all program requirements.

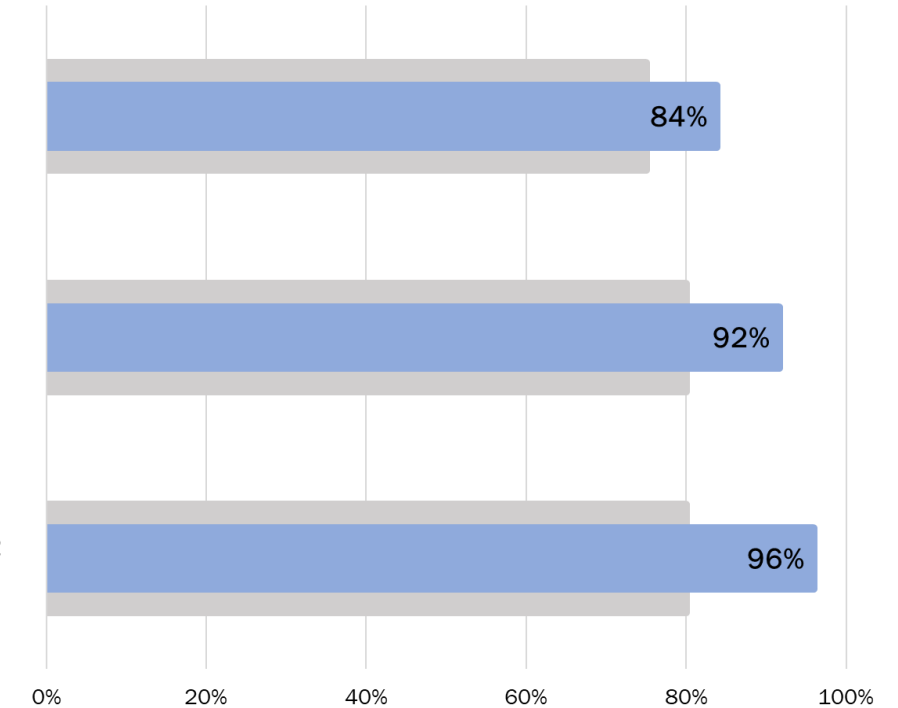
84%

Families improved family functioning.

92%

Families with no verified abuse findings 12 months post program completion.

96%





Family Support - Abuse & Neglect Prevention - Family Strengthening FY 18/19

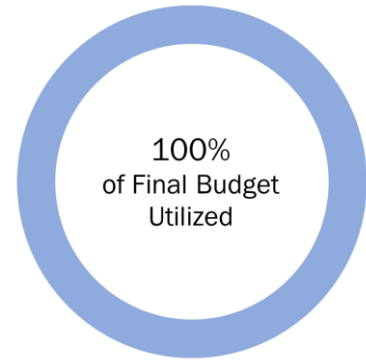
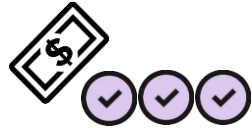
Memorial Healthcare System

How Much Did We Do?

How Well Did We Do It?

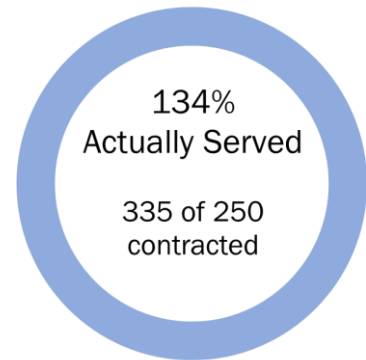
Is Anybody Better Off?

Utilization

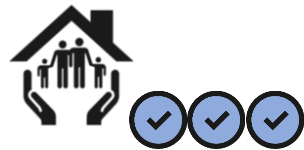


Final Budget:
\$715,086

Actual Expenditure:
\$715,086



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

Memorial Healthcare System completed its final year providing services under the 2015 Family Strengthening RFP. The Family TIES Program provides comprehensive in-home and group intervention services to families with children ages birth-17 using Solution Focused Brief Therapy (SFBT) and the Circle of Security (COS) parenting model. SFBT is designed to build on a family's strengths to significantly increase family protective factors. COS is a relationship-based early intervention program model, which is designed to enhance attachment security between parents and their young children (under the age of 6).

Program monitoring reflected quality service provision with highly effective therapeutic interventions. Observation and client surveys reflected high levels of satisfaction with program services.

The number of families served was higher than the contracted amount due to shorter program duration for families with less complex needs. The program has been right-sized under the Family Supports 2019 RFP.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Families participated in all program requirements.

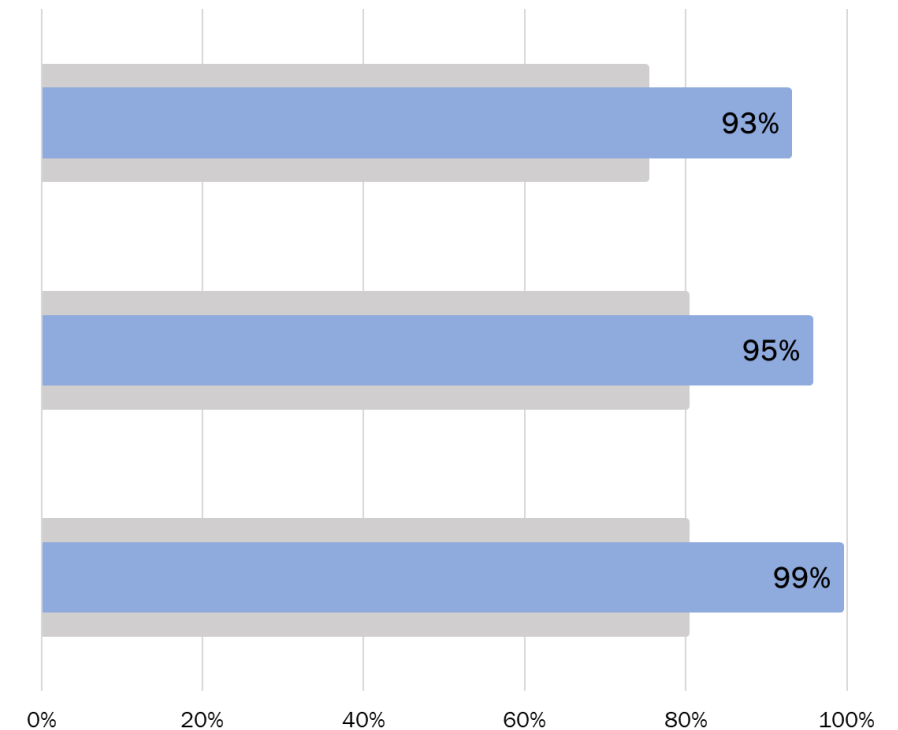
93%

Families improved family functioning.

95%

Families with no verified abuse findings 12 months post program completion.

99%

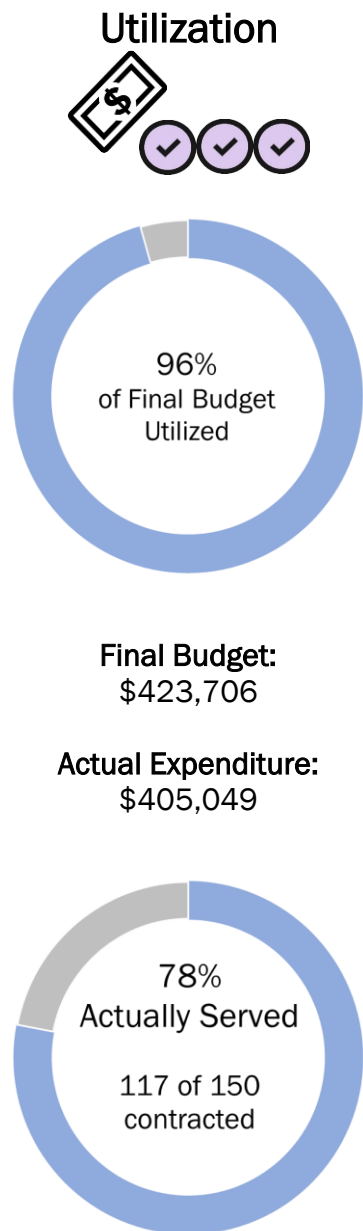




Family Supports - Abuse & Neglect Prevention - Family Strengthening FY 18/19

Smith Mental Health

How Much Did We Do?



How Well Did We Do It?

Financial & Administrative Monitoring
No findings.

Programmatic Performance
Program is performing well.

Smith Mental Health completed its final year providing services under the 2015 Family Support RFP. Alternatives for Families Cognitive Behavioral Therapy (AF-CBT) is a trauma-informed, evidence-based intervention designed to improve the relationship between children and their caregivers by addressing the individual(s) and family as a whole. The provider offers AF-CBT as an intensive, in-home, therapeutic service designed to reduce child abuse and neglect, family conflict, and behavioral problems. The provider has established a strong relationship with BSO Child Protective Investigators, their primary referral source.

Program monitoring reflected quality service delivery and fidelity to the model. Observation and satisfaction surveys reflected high levels of satisfaction with program services.

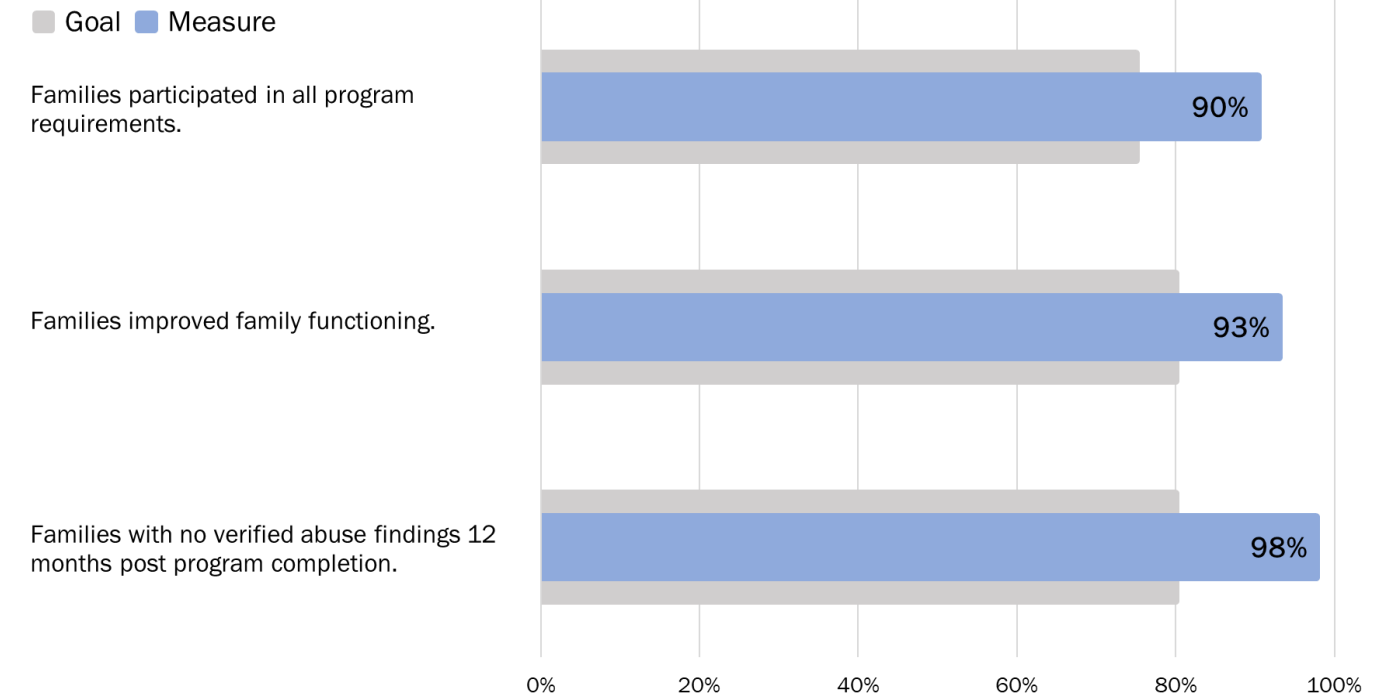
Lower numbers served were due to longer program duration for families with more complex needs. This provider was funded under the Family Supports 2019 RFP.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

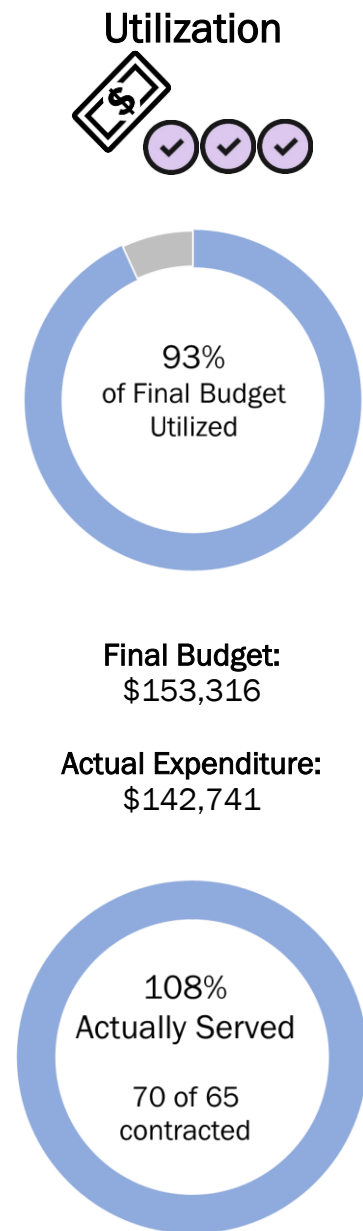




Family Supports - Abuse & Neglect Prevention - Kinship FY 18/19

Harmony Development Center, Inc.

How Much Did We Do?



How Well Did We Do It?

Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance
Program is performing well.

Harmony Development Center, Inc., completed its third year providing services under the 2016 Kinship RFP. The program provides services at 4 community-based sites located in Cooper City, Coral Springs, Lauderdale and Miramar. The program includes support services designed to maintain a stable home for children being raised by relative or non-relative caregivers when biological parent(s) are unable to do so, with a focus on services to kinship families that include unaccompanied immigrant minors.

Program monitoring results reflected excellent service delivery with effective and engaging interventions. Caregiver satisfaction surveys and service observation reflected high levels of program satisfaction.

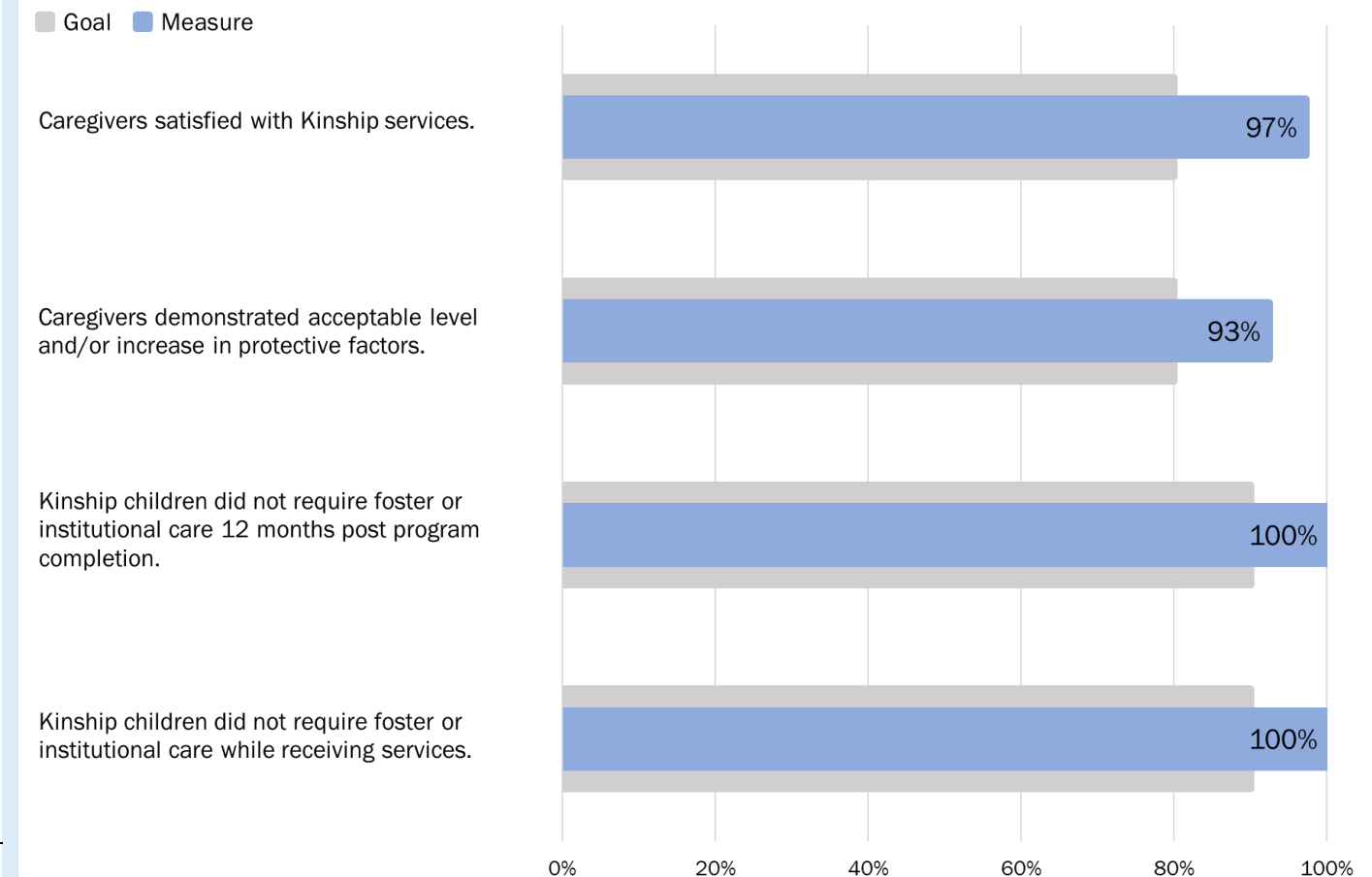
The number of families served was higher than the contracted number due to shorter program duration for families with less complex needs.

Provider **met** expectations for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.





Family Supports - Abuse & Neglect Prevention - Kinship FY 18/19

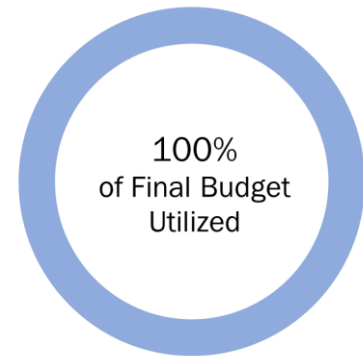
KID, Inc.



TAB 2

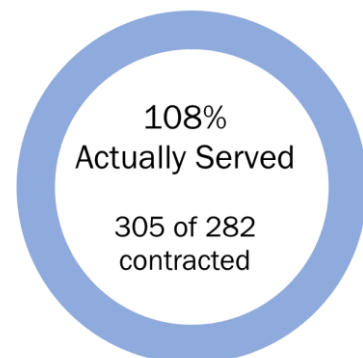
How Much Did We Do?

Utilization



Final Budget:
\$561,739

Actual Expenditure:
\$561,663

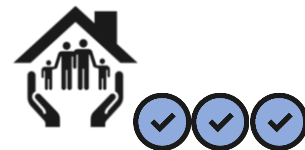


How Well Did We Do It?



Financial & Administrative Monitoring

No findings.



Programmatic Performance

Program is performing well.

KID, Inc. completed its third year providing services under the 2016 Kinship RFP in partnership with Memorial Healthcare. The program provides county-wide support services designed to maintain a stable home for children being raised by relative or non-relative caregivers when biological parent(s) are unable to do so.

Program monitoring results reflected engaging and high-quality service delivery. Caregiver satisfaction surveys and service observation reflected high levels of program satisfaction.

The number of families served was higher than the contracted number due to shorter program duration for families with less complex needs.

Provider **met** expectations for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Caregivers satisfied with Kinship services.



Caregivers demonstrated acceptable level and/or increase in protective factors.



Kinship children did not require foster or institutional care 12 months post program completion.



Kinship children did not require foster or institutional care while receiving services.



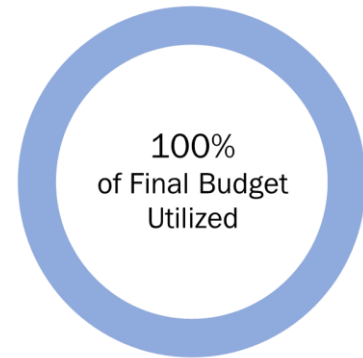
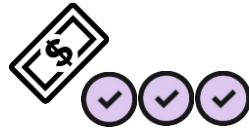


Family Supports - Abuse & Neglect Prevention - Kinship FY 18/19

Legal Aid Services of Broward County, Inc.

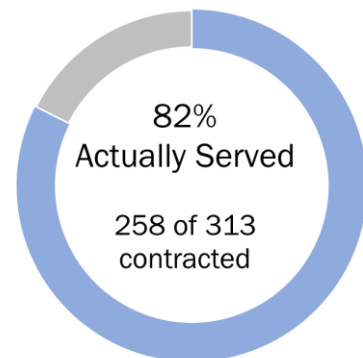
How Much Did We Do?

Utilization



Final Budget:
\$332,402

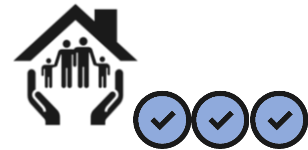
Actual Expenditure:
\$332,392



How Well Did We Do It?



Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance
Program is performing well.

Legal Aid Services of Broward County, Inc., completed its third year providing services under the 2016 Kinship RFP. Legal Aid's Kinship program provides Kinship caregivers with legal advocacy services designed to promote safety, permanency and child well-being.

Program monitoring results reflected engaging and high-quality legal support services. Caregiver satisfaction surveys and service observation reflected high levels of program satisfaction.

The provider served less than the contracted amount due to longer program duration for families with more intense legal needs.

Provider **met** expectations for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

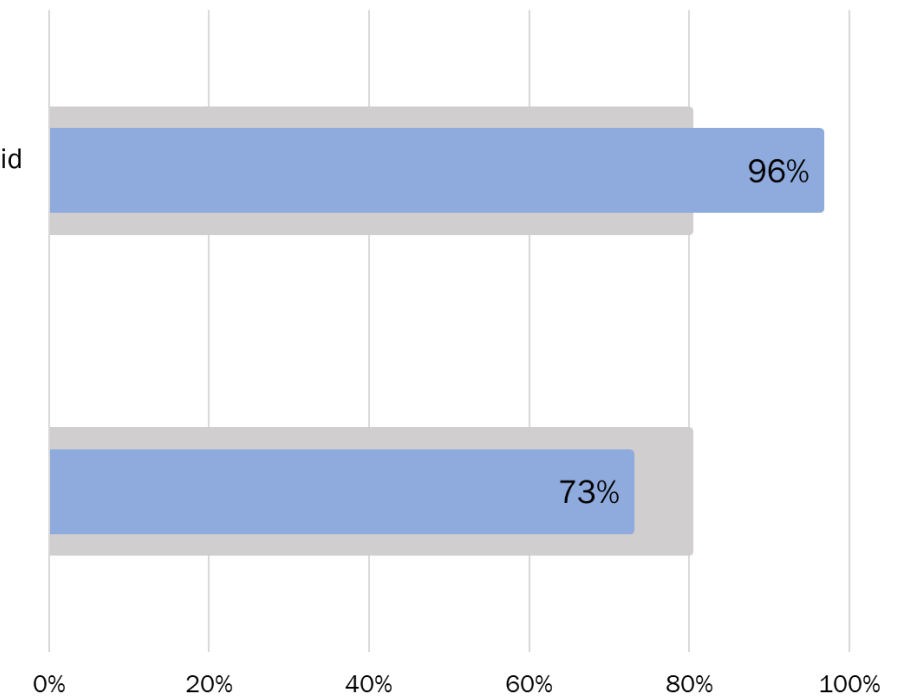
■ Goal ■ Measure

Kinship families satisfied with Legal Aid services.

96%

Kinship families whose legal goal was met.

73%





Family Supports - Abuse & Neglect Prevention - Kinship FY 18/19

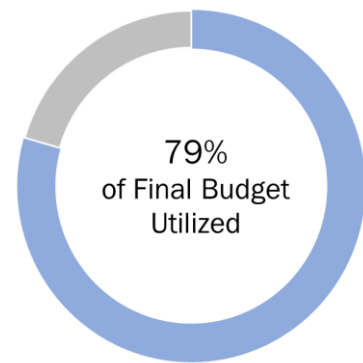
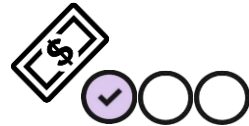
Mental Health America of Southeast Florida, Inc.

How Much Did We Do?

How Well Did We Do It?

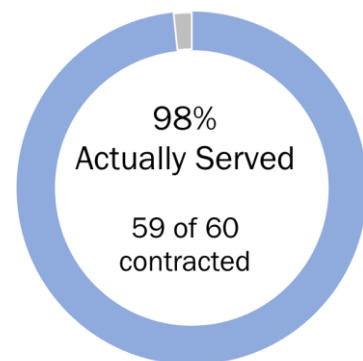
Is Anybody Better Off?

Utilization

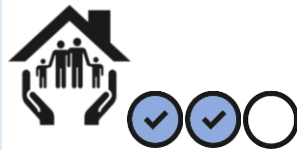


Final Budget:
\$141,522

Actual Expenditure:
\$112,436



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is receiving technical assistance.

Mental Health America (MHA) of Southeast Florida, Inc., completed its third year providing services under the 2016 Kinship RFP. The program provides county-wide support services designed to maintain a stable home for children being raised by relative or non-relative caregivers when biological parent(s) are unable to do so, with a focus on services to kinship families that include children with incarcerated parents.

Program monitoring reflected that the following areas needed improvement: case management service delivery, documentation, utilization, and data integrity. The provider is receptive to technical assistance and has implemented strategies to address concerns.

Utilization was lower than expected due to staff vacancies. The provider was still able to serve the contracted number of families due to shorter program duration for families with less complex needs.

Provider **did not meet** expectations for Data Integrity but did meet expectations for Participants Fully Measured.

Provider struggled with meeting deadlines for data entry and required extensive technical assistance throughout the year.

Data Integrity

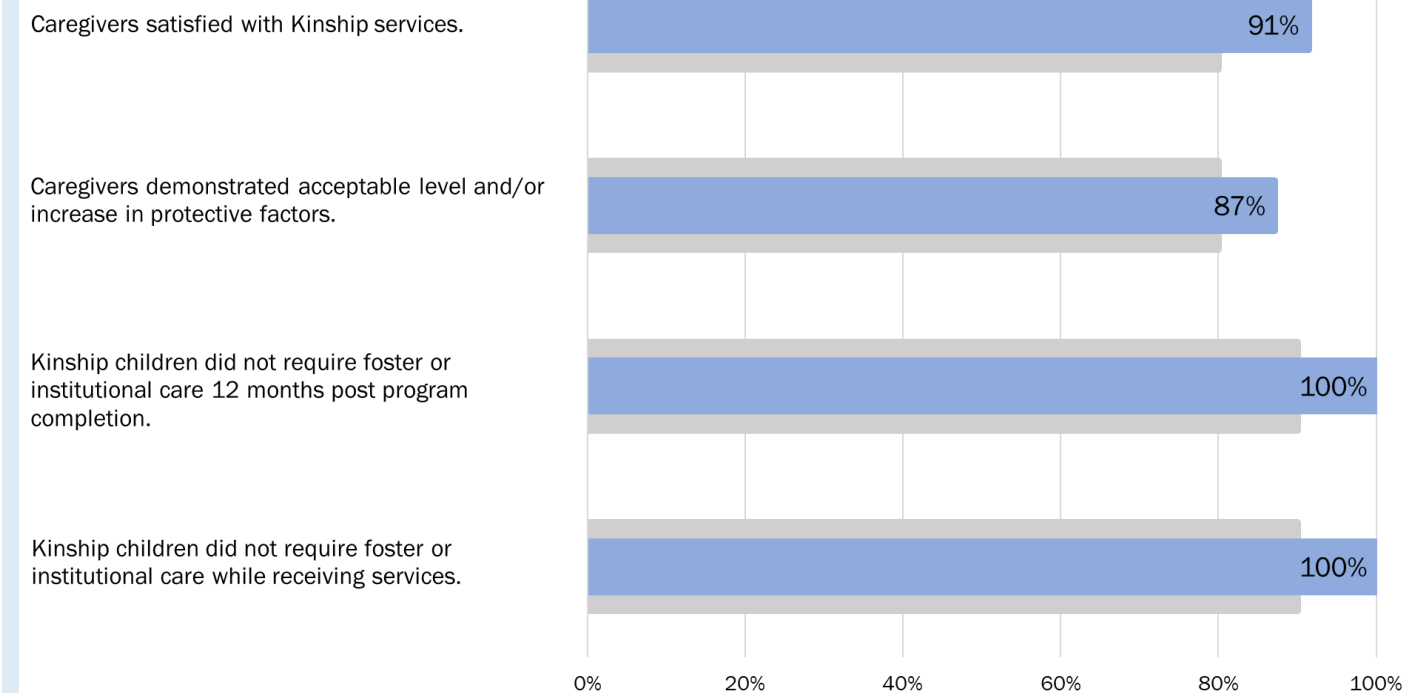


Participants Fully Measured (≥ 80%)



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure





Family Supports - Abuse & Neglect Prevention - Healthy Families FY 18/19

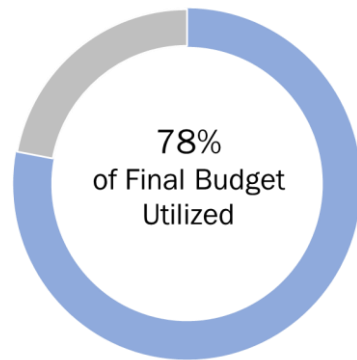
Broward Regional Health Planning Council

How Much Did We Do?

How Well Did We Do It?

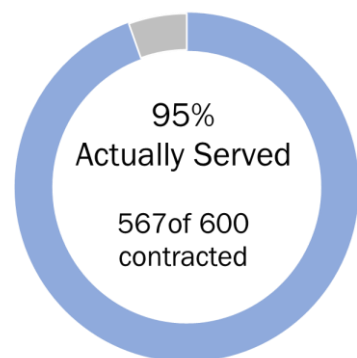
Is Anybody Better Off?

Utilization



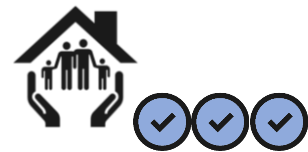
Final Budget:
\$2,059,557

Actual Expenditure:
\$1,605,631



Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance

Program is performing well.

The CSC has funded Healthy Families Broward (HFB) since 2002. HFB is an evidence-based approach to support pregnant and new mothers, promote maternal/child bonding, and reduce child abuse and neglect. As a collaborative funded by CSC and the Ounce of Prevention, HFB provides pre and post-natal screening and assessment, in-home parent education, case management, and support services to families in thirteen Broward County high-need zip codes.

Program monitoring reflected effective in-home services to families with children from birth through 5 years. Satisfaction surveys reflected high levels of satisfaction with services.

Utilization was lower than expected due to staff vacancies which resulted in less families served than contracted to be served.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity

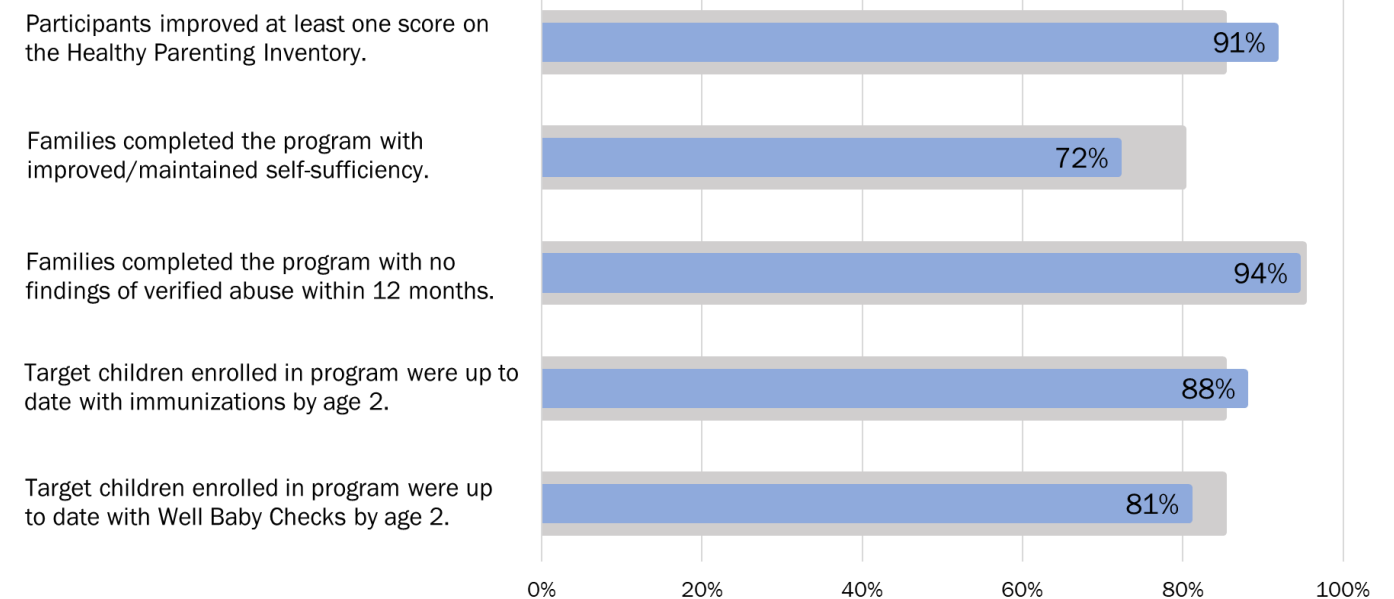


Participants Fully Measured (≥ 80%)



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure





Family Supports - Abuse & Neglect Prevention - Trauma FY 18/19

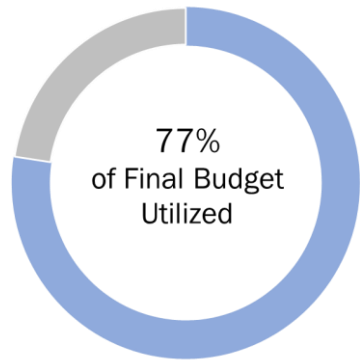
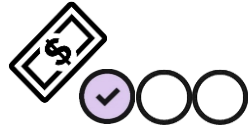
Jewish Adoption and Foster Care Options, Inc. (JAFCO)

How Much Did We Do?

How Well Did We Do It?

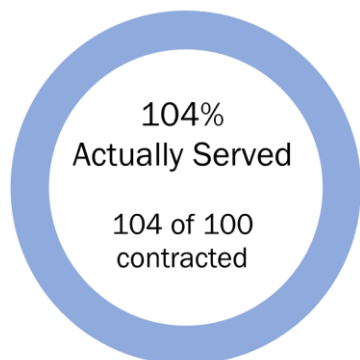
Is Anybody Better Off?

Utilization

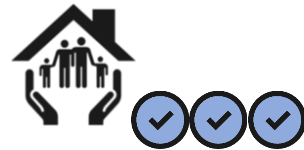


Final Budget:
\$701,217

Actual Expenditure:
\$542,799



Financial & Administrative Monitoring
Not Applicable



Programmatic Performance
Program is performing well.

In January, 2019, the Council approved Jewish Adoption and Foster Care Options, Inc. (JAFCO) as the service provider at Eagles' Haven, the community wellness center providing navigation and wellness services to students, staff, first responders and their families from both Marjory Stoneman Douglas High School and Westglades Middle School. Eagles' Haven opened in March, 2019.

The provider has diligently worked to build trust with this community. As a result, Eagles Haven has seen significant growth in youth and families seeking services. Community feedback and ongoing site visits supported that the program offered creative and engaging therapeutic services. Utilization was lower than expected due to mid year program start.

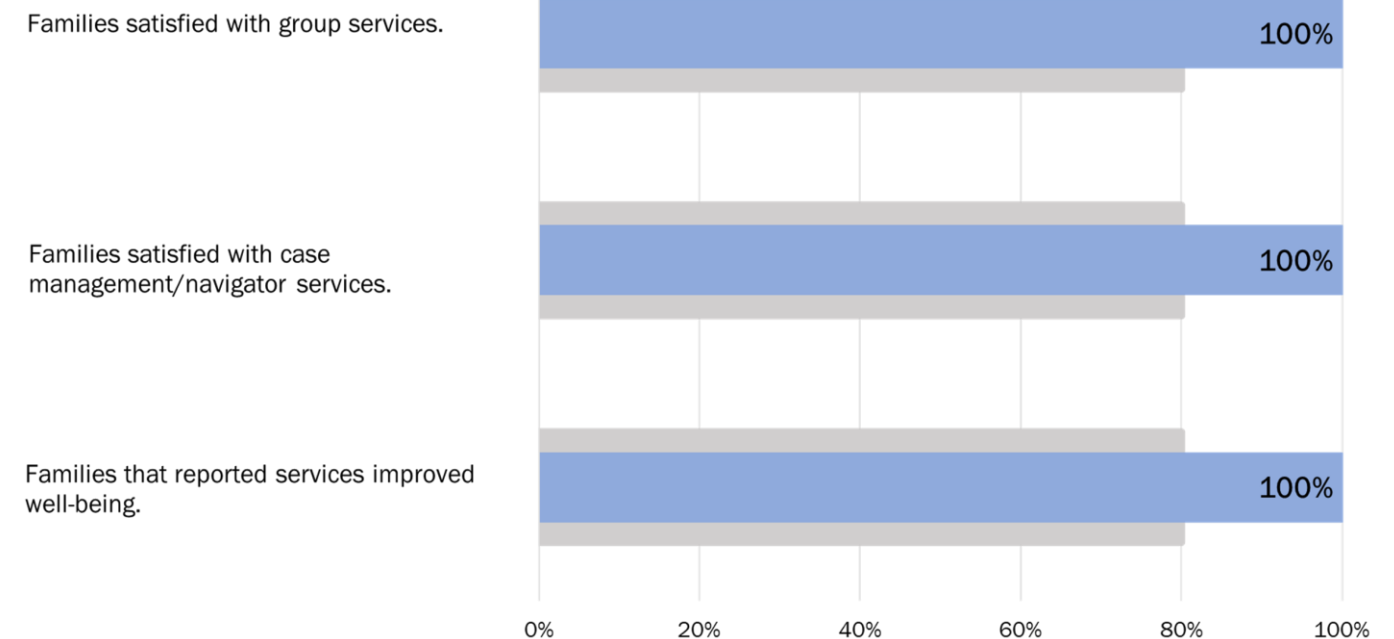
It is anticipated that all direct serve expenses will be reimbursed retroactively by the Federal Antiterrorism and Emergency Assistance Program for Victims Compensation and Assistance Non-Competitive Grant (AEAP) or State Victims of Crime Act (VOCA) funds.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure





Family Supports - Abuse & Neglect Prevention - Trauma FY 18/19

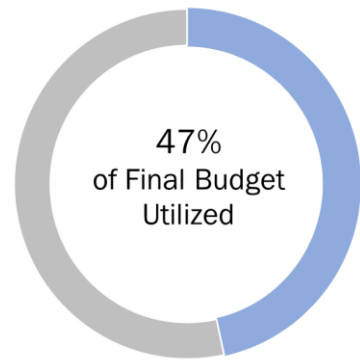
Broward Behavioral Health Coalition - Trauma Counseling

How Much Did We Do?

How Well Did We Do It?

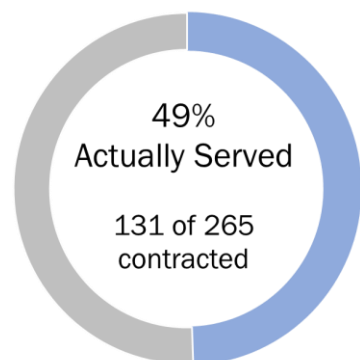
Is Anybody Better Off?

Utilization

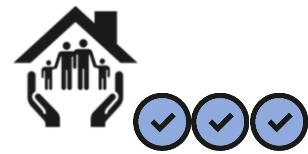


Final Budget:
\$350,000

Actual Expenditure:
\$162,960



Financial & Administrative Monitoring
Not Applicable.



Programmatic Performance
Program is performing well.

This is the first year of the Community Trauma Responsive Counseling Program with the Broward Behavioral Health Coalition. This program provides in-home individual/family therapy, group counseling, outreach efforts, assessments, and psychiatric evaluations to students, staff, first responders and their families from both Marjory Stoneman Douglas High School and Westglades Middle School. The goal of these services is to promote healing and resiliency in the community.

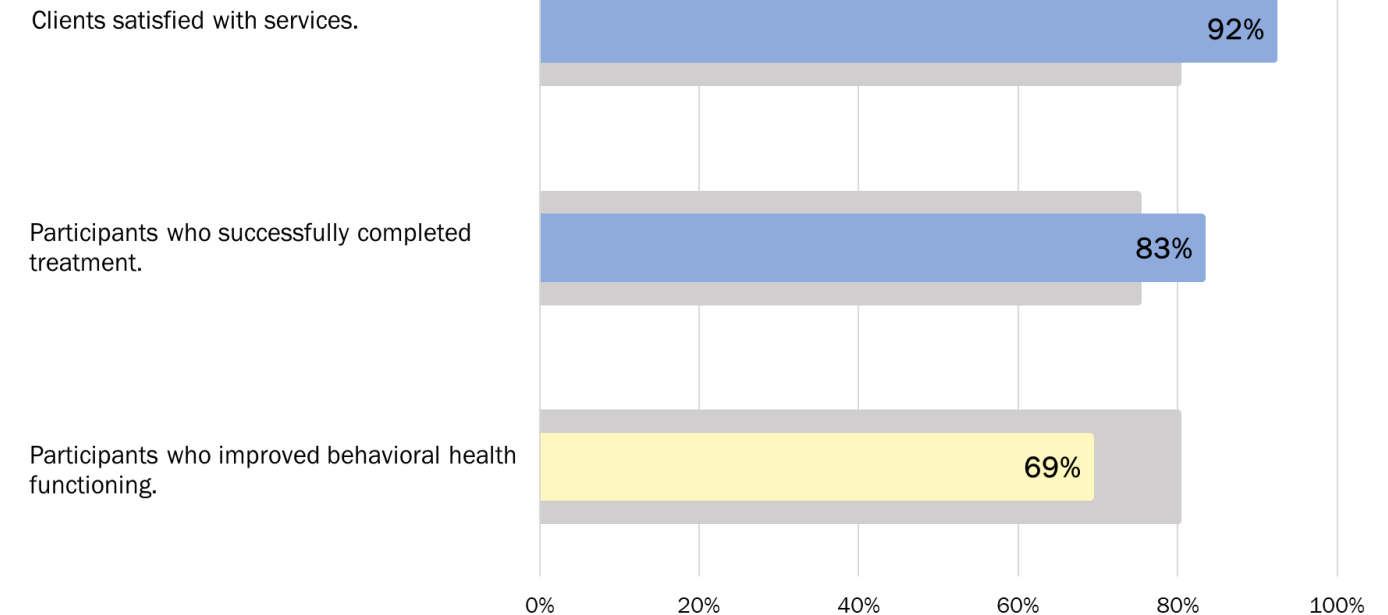
The provider subcontracts with seven agencies to provide in-home trauma therapy and other community based services. All therapists working in this program receive extensive trauma training, and they are providing a valuable, much needed service to the community.

Utilization and the number of families served were lower than expected due to families not readily engaging in services but an upward trend is anticipated as more families start their path to recovery.

All direct service expenses are anticipated to be reimbursed retroactively by the Federal Antiterrorism and Emergency Assistance Program for Crime Victims Compensation and Assistance Non-Competitive Grant (AEAP).

Provider **met 2** of 3 Council goals for performance measurements. Provider did not meet goal in the area of behavioral health functioning due to issues with administration of post assessments. Technical assistance is being provided.

■ Goal ■ Measure

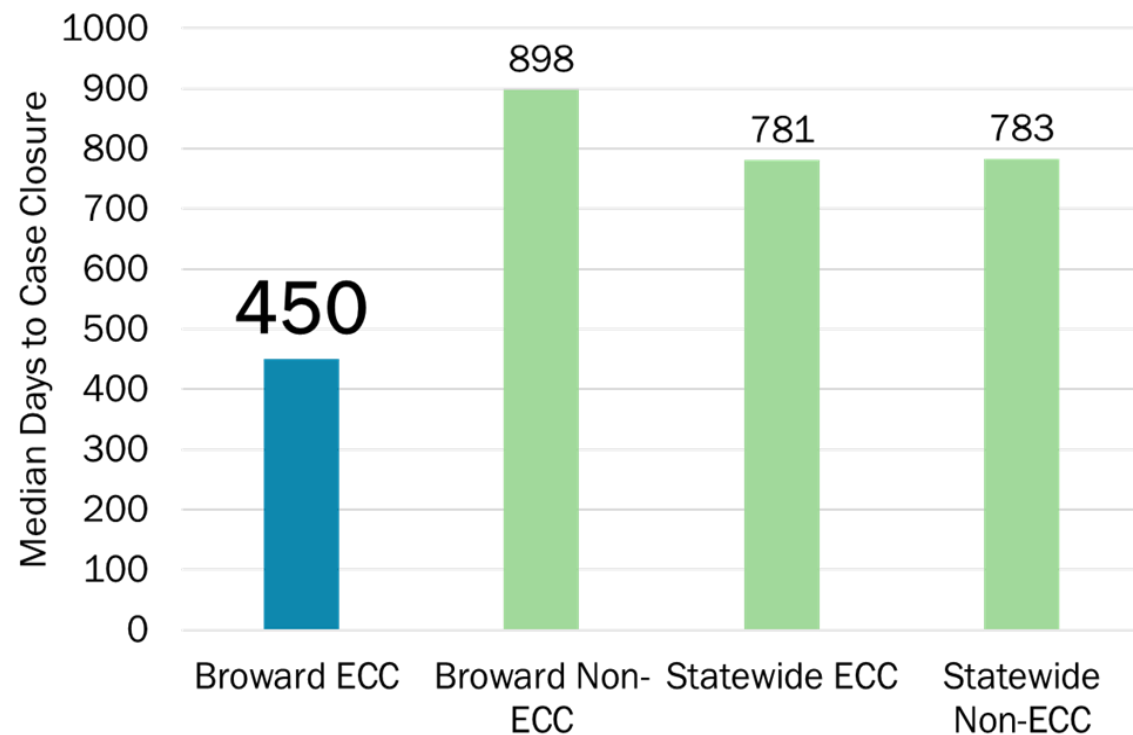
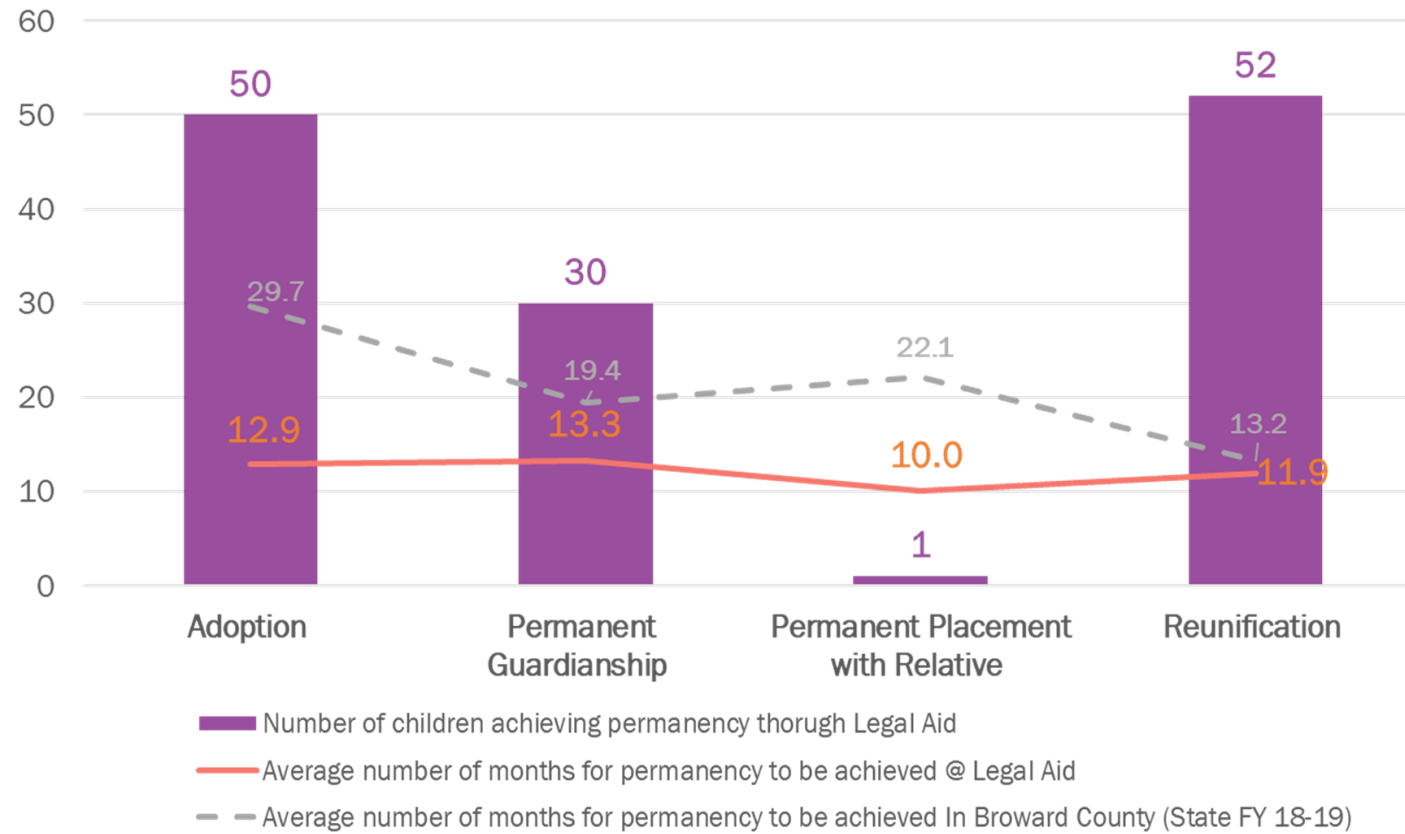




Child Welfare Supports

Annual Performance FY 18/19

Children represented by a **Legal Aid** attorney through the Permanency program achieved permanency in approximately 1 year which is sooner than those without an attorney.



Broward's Early Childhood Court successfully closed adoption cases in fewer days than both non-ECC courts and the state ECC median.

CHILD WELFARE SUPPORTS PROGRAMS

GOAL:

Increase the number of children living in safe and nurturing families.

RESULT:

Children live in safe and nurturing families.

Adoption

- Supports programs that recruit adoptive families for children coming out of the foster care system.
- Programs allow CSC to receive Federal IV-E reimbursement.

Early Childhood Court (ECC) Community Coordination

- Coordinates services to families with children birth to five who are in the specialized Early Childhood Court, to help limit the child(ren)'s time in State care and expedite permanency.
- Assists the ECC judge in leading the overall ECC project and connecting ECC to the greater community.

Legal Representation - Child Welfare (LR)

- Provide legal advocacy and support for children in child welfare to reduce length of stay and crossover youth to improve life outcomes.

Legal Advocacy Works (LAW)/LAW-Line

- Legal services to youth with, or at risk for, involvement in both delinquency and dependency systems.
- A helpline to connect the community with diversion education and Failure to Appear support.



Child Welfare Supports - Adoption Campaign FY 18/19

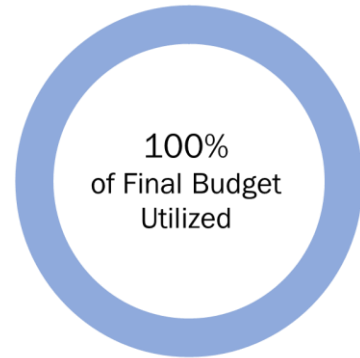
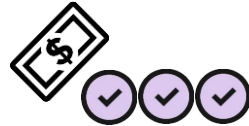
Forever Family - Gialogic Productions

How Much Did We Do?

How Well Did We Do It?

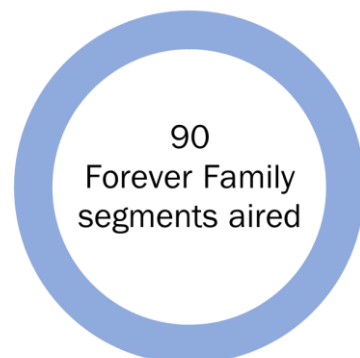
Is Anybody Better Off?

Utilization

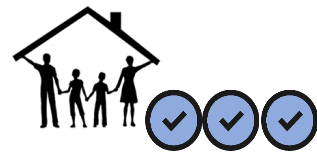


Final Budget:
\$177,031

Actual Expenditure:
\$177,031



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

Since 2002, CSC has sponsored Forever Family weekly segments on NBC-6 featuring children in foster care to recruit permanent adoptive homes for them. The multi-media campaign also includes web, radio and print promotions and positive recognition of CSC's support. The program garners state and national exposure, helping recruit potential families locally, across the state and beyond. Forever Family is shown on five television stations nationwide, all featuring Broward children for adoption. It also generates federal Title IV-E reimbursements for CSC and raises considerable local donations benefitting foster and Transitional Independent Living (TIL) youth. All children featured through Forever Family are considered by ChildNet as "harder to adopt": older, of color, sibling groups and/or with special needs. Forever Family Founder and Producer, Gia Tutalo-Mote, uses the power of television media to support the CSC and its funded programs in other endeavors, such as National Adoption Day, Broward AWARE! events and the Back to School Extravaganza.

In FY 2018/19 Forever Family featured 28 children awaiting adoption with 18 successes and 10 still being featured and waiting. Its social media platform reached over 2.5 million via YouTube and Facebook. Forever Family airing provides \$920,000 in earned media (\$740,000 through NBC 6, \$180,000 in West Coast and Orlando Markets).

Since FY 2017/18, Forever Family expanded programs featuring Broward County children available for adoption to television markets on the west coast of Florida. Children continue to be featured in segments that are aired on NBC 6 twice a week. Features exceed contracted target numbers.

Provider **met** all performance outputs.

18 children were adopted.

2.7 million generated views on YouTube and Facebook.

\$64,716 in Title IV-E Adoption Assistance reimbursement to CSC.



Child Welfare Supports - Adoption Campaign FY 18/19

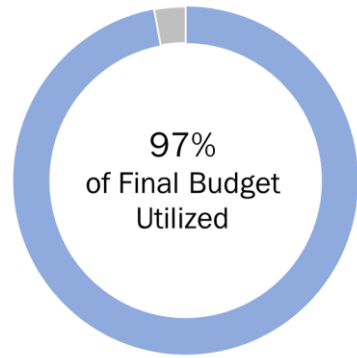
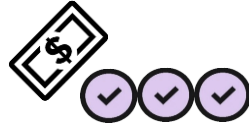
Heart Gallery of Broward

How Much Did We Do?

How Well Did We Do It?

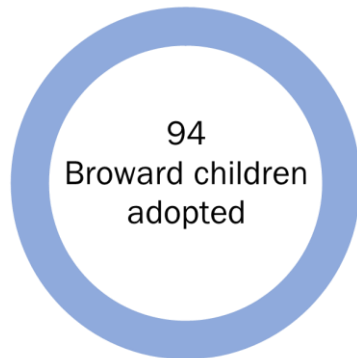
Is Anybody Better Off?

Utilization

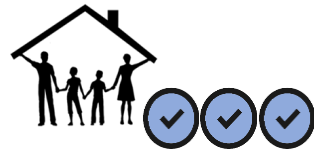


Final Budget:
\$36,050

Actual Expenditure:
\$34,992



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

The CSC has funded the Heart Gallery since 2013. The Heart Gallery is a traveling exhibit of professional portraits of children available for adoption that builds upon the public awareness efforts of CSC-funded Forever Family. The gallery is designed to increase the number of adoptive families for children needing homes in our community. Now in its 10th year in Broward and its 16th year across the United States, the Heart Gallery model is being replicated in many communities. The Heart Gallery of Broward currently features 51 of the hardest to place children in their online local, state and advocate galleries. There are currently two (2) large exhibits featuring 24 children each, teens and sibling groups and (4) four mini exhibits featuring (10) ten children eight years or older/medically needy.

The Heart Gallery of Broward has raised approximately \$145K in individual donations within the last year. In 2018 The Heart Gallery of Broward celebrated its 403rd adoption and was named for a 3rd year in a row as a leading non profit by Good News Magazine. As a team leader for the local National Adoption Day for the 17th District (Broward County), in 2018 they assisted with organizing the highest adoption class of 51 adoptions, more than any other county in the State of Florida.

This initiative generates federal Title IV-E Adoption Assistance reimbursement through DCF.

The program continues to exceed minimum contractual requirements.

Provider **met** all performance outputs.

2,760 campaign inquiries for adoption.

\$145,000 in community donations.

\$12,792 in Title IV-E Adoption Assistance reimbursement to CSC.



Child Welfare Supports - Early Childhood Court (ECC) FY 18/19

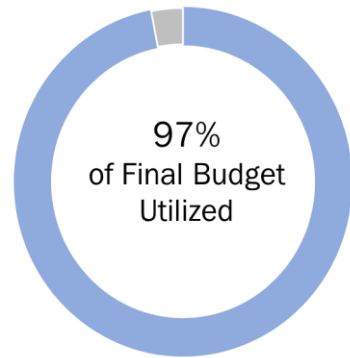
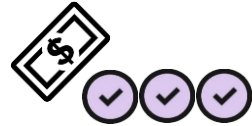
Henderson Behavioral Health

How Much Did We Do?

How Well Did We Do It?

Is Anybody Better Off?

Utilization



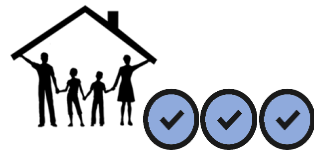
Final Budget:
\$60,000

Actual Expenditure:
\$58,176



Financial & Administrative Monitoring

No findings.



Programmatic Performance

Program is performing well.

In January 2018, the Council approved funding an additional staff position for Early Childhood Court (ECC) to help limit the child(ren)'s time in state care and to expedite permanency. This community coordinator position acts as a liaison to ensure ECC families gain timely access to the most appropriate resources and assists the ECC judge in leading the overall project and connecting ECC to the greater community. The chosen provider, Henderson Behavioral Health, began providing services on February 1, 2018.

The community coordinator position continues to make a positive impact on the Early Childhood Court. As a result, each family received more intensive and individualized care coordination services. This includes an increase in the amount of Family Team Meetings which is an integral component of the ECC model.

Provider **met** all performance outputs.

Total number of court hearings held for Early Childhood Court cases in FY 18-19.



Total number of Family Team Meetings held for Early Childhood Court cases in FY 18-19.



Number of cases with no re-removal 12 months post case closure.





Child Welfare Supports - Legal Representation of Youth in Child Welfare (Permanency Program) FY 18/19

Legal Aid Service of Broward County, Inc.

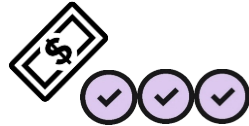


How Much Did We Do?

How Well Did We Do It?

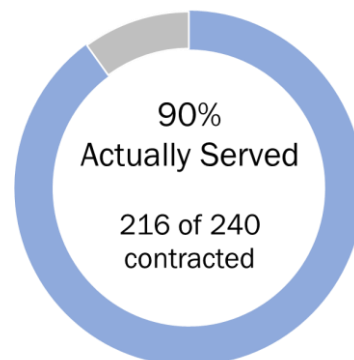
Is Anybody Better Off?

Utilization

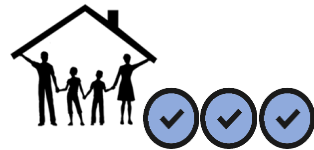


Final Budget:
\$736,450

Actual Expenditure:
\$736,444



Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance
Program is performing well.

Legal Aid Service of Broward County, Inc. successfully completed its final year providing services under the 2016 Legal Representation of Youth in Child Welfare RFP. The Permanency Program provides comprehensive legal services by court appointment to children in the child welfare system to limit their time in state care and to achieve timely permanency. The Permanency Program also provides the legal services necessary to ensure that while their clients are in state care they receive the benefits and protections afforded to them under State and Federal law.

Program observation indicated the provider has had a significant impact on the ability of children to move quickly and appropriately through the dependency system, while delivering effective, high quality legal services.

The number of children served was less than the contracted number due to longer program duration for families with more intense legal needs. This provider was funded under the Legal Supports 2019 RFP.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)



Provider **met** all performance outputs.

139 children achieved legal permanency in FY 18/19.

100% of children served received timely and appropriate legal advocacy and met required benchmarks toward achieving permanency.



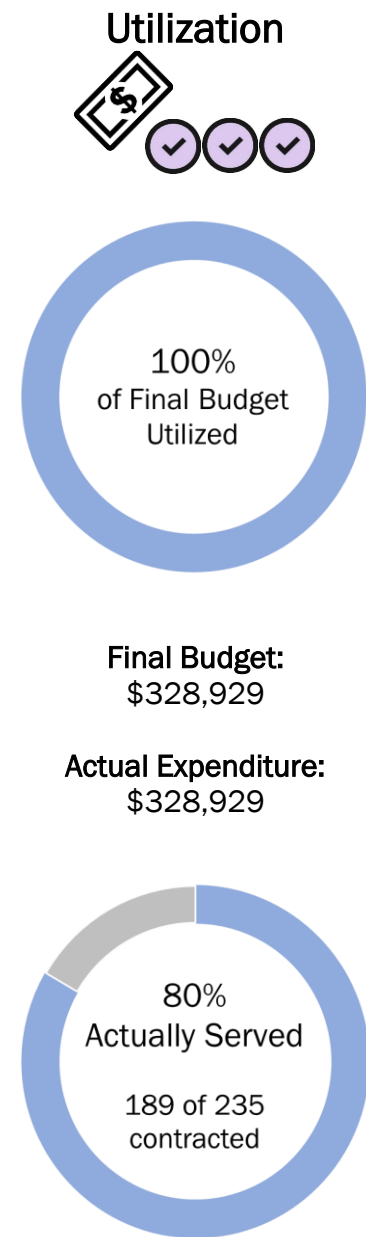
Child Welfare Supports - Legal Advocacy Works (LAW) FY 18/19

Legal Aid Service of Broward County

How Much Did We Do?

How Well Did We Do It?

Is Anybody Better Off?



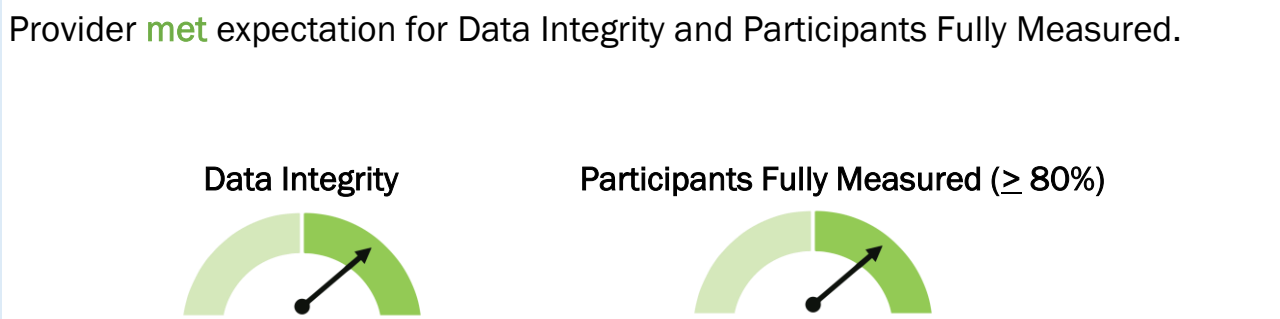
Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance
Program is performing well.

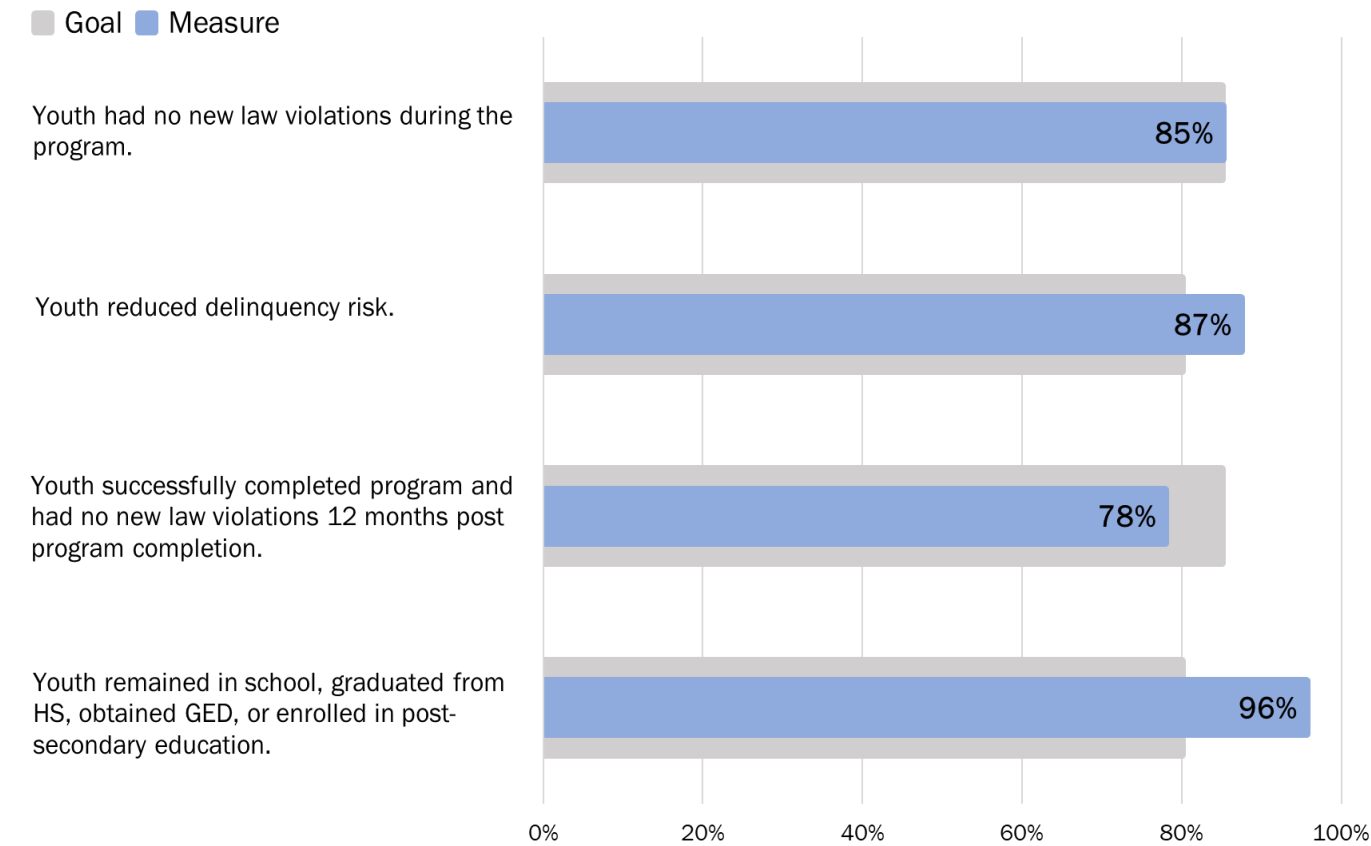
Legal Advocacy Works (LAW) successfully completed its final year providing services under the LAW 2014 RFP. LAW provides advocacy, legal representation, case management, and supportive services to dependent, delinquent, pre-delinquent, and "crossover" youth, who have both dependency and juvenile justice involvement. LAW is a unique service that is highly valued by the child welfare and judicial systems in Broward County.

Program monitoring reflected high-quality services with strong legal advocacy which consists of direct service with or on behalf of Broward County youth and families. Program staff have developed strong working relationships with the courts and other key stakeholders to improve service coordination. Satisfaction surveys reflected high levels of satisfaction with services.

The number of youth served was lower than the contract amount due to the complexity of the cases. This provider was funded under the Legal Supports 2019 RFP.



Provider **met** all Council goals for performance measurements.





Child Welfare Supports - LAW Line FY 18/19

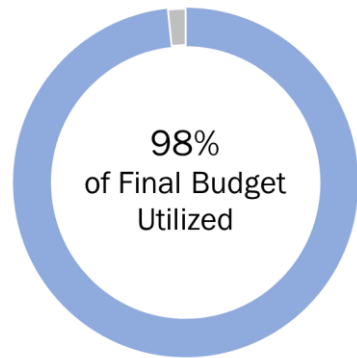
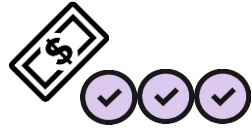
Legal Aid Service of Broward County

How Much Did We Do?

How Well Did We Do It?

Is Anybody Better Off?

Utilization

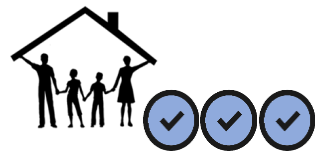


Final Budget:
\$84,460

Actual Expenditure:
\$83,068



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

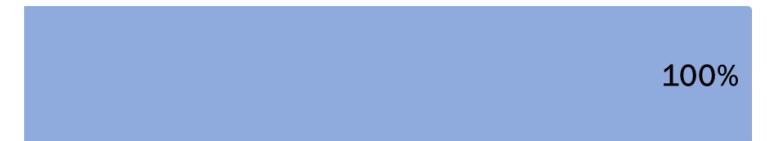
LAW Line successfully completed its final year providing services under the LAW Line 2014 RLI. Legal Aid LAW Line provides a dedicated attorney to staff a centralized telephone helpline for diversion education and assistance, which is a unique community resource.

This service has been well received by community stakeholders as evidenced by increasing calls from youth and their families. Staff also provided outreach to programs to inform youth and their families about their rights and responsibilities in the delinquency and dependency systems. The Provider is to be commended for their commitment to ensuring that families receive unbiased professional guidance when deciding the best course of action. Satisfaction surveys reflected high levels of satisfaction with services.

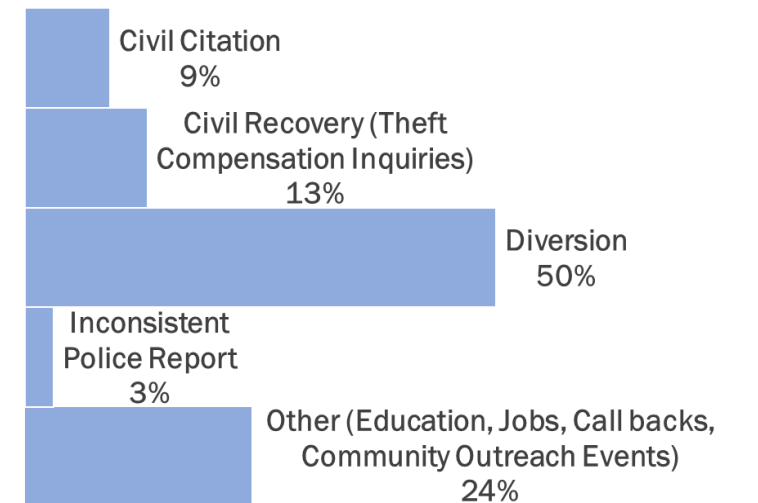
This provider was funded under the Legal Supports 2019 RFP.

Provider **met** all performance measures.

Callers reporting legal needs were met with LAW Line services.



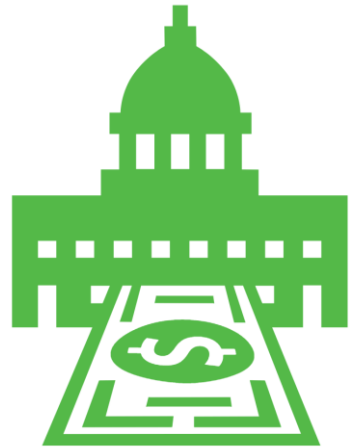
Types of calls received





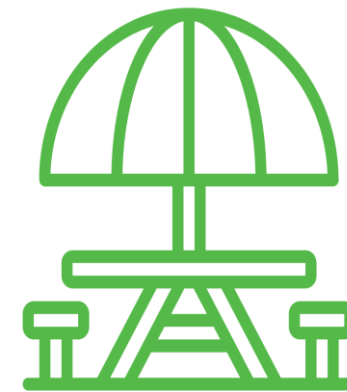
Prosperity

Annual Performance FY 18/19



Of the **5,974** tax returns the VITA/EITC volunteers and staff completed, **4,159** residents received a tax refund, with the average refund amount being **\$1,502.76**.

Within the **9** Summer BreakSpot Super Sites that CSC funds, **224** kids were served a total of **16,413** meals.



The Mobile School Pantry held over **56** events and served **2,285** families in the 2018-2019 Fiscal Year.

PROSPERITY INITIATIVES

GOAL:

Reduce economic deprivation risk factors by increasing prosperity.

RESULT:

Broward's families are self-sufficient.

VITA/EITC

- This initiative provides no-cost tax preparation to low income residents in collaboration with Hispanic Unity.

Summer Breakspot

- South Florida Hunger Coalition and Florida Impact both partner with CSC and other Broward agencies to provide hot, nutritious meals and enrichment opportunities 5 days a week during the Summer months.

Summer Food Boxes

- LifeNet4 Families partners with 4 other Broward agencies (Gateway Community Outreach, Jubilee Center of South Broward, Joseph Dream House, and New Season Worship Center) to provide Summer food boxes to families county-wide.

Harvest Drive (Children helping Children)

- This is a community based, student driven campaign that provides Thanksgiving meals and groceries and stocks school food pantries year round.

Mobile School Pantry

- South Florida Coalition along with funding from the CSC distributes fresh produce via a farmers market type mobile unit to three Title I Schools.



Prosperity FY 18/19

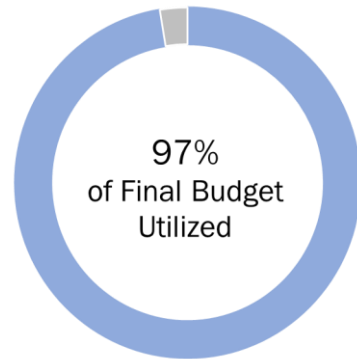
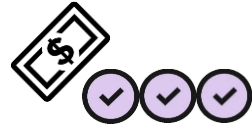
Florida Impact - Summer BreakSpot

How Much Did We Do?

How Well Did We Do It?

Is Anybody Better Off?

Utilization



Final Budget:
\$60,000

Actual Expenditure:
\$58,455



Financial & Administrative Monitoring

No findings.



Programmatic Performance

Program is performing well.

FY 18/19 was the last year the CSC funded Florida Impact for the enrichment component of the Summer BreakSpot. Seeing the World Clinic provided services at 8 Super Sites (one location opted not to participate), screening a total of 151 children, providing glasses to 36 of them and referring 4 more for additional services. FLIPANY provided nutrition education classes at all the Housing Authority sites and SWIM Central transported 110 children to aquatic facilities for swimming and water safety instruction. In addition, the Colgate Dental Bus provided screenings at two locations and every Monday, the Broward Reads: Campaign for Grade Level Reading committee facilitated delivery of books and volunteer readers at each of the Super Sites to help prevent the "summer slide" and engage children and families in fun reading activities. Moving forward, this component of Summer BreakSpot will be managed by the South Florida Hunger Coalition.

151 eye exams were conducted by Seeing the World Clinic with **36** children provided with glasses (4 were referred for further services).

16,413 meals served at **9** Super Site locations.

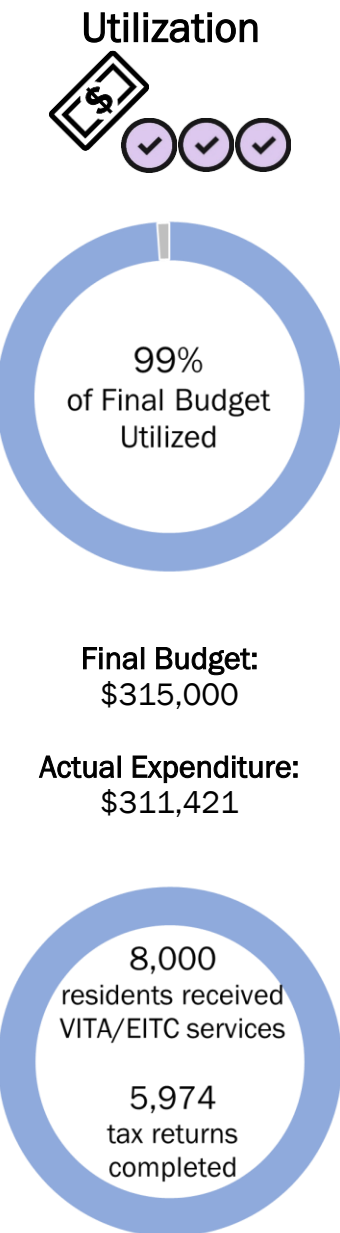
110 children received **690** swimming or drowning prevention education lessons.



Prosperity FY 18/19

Hispanic Unity - Volunteer Income Tax Assistance (VITA) Program

How Much Did We Do?



How Well Did We Do It?

Financial & Administrative Monitoring
 Administrative monitoring had finding(s) that were addressed in a timely manner.

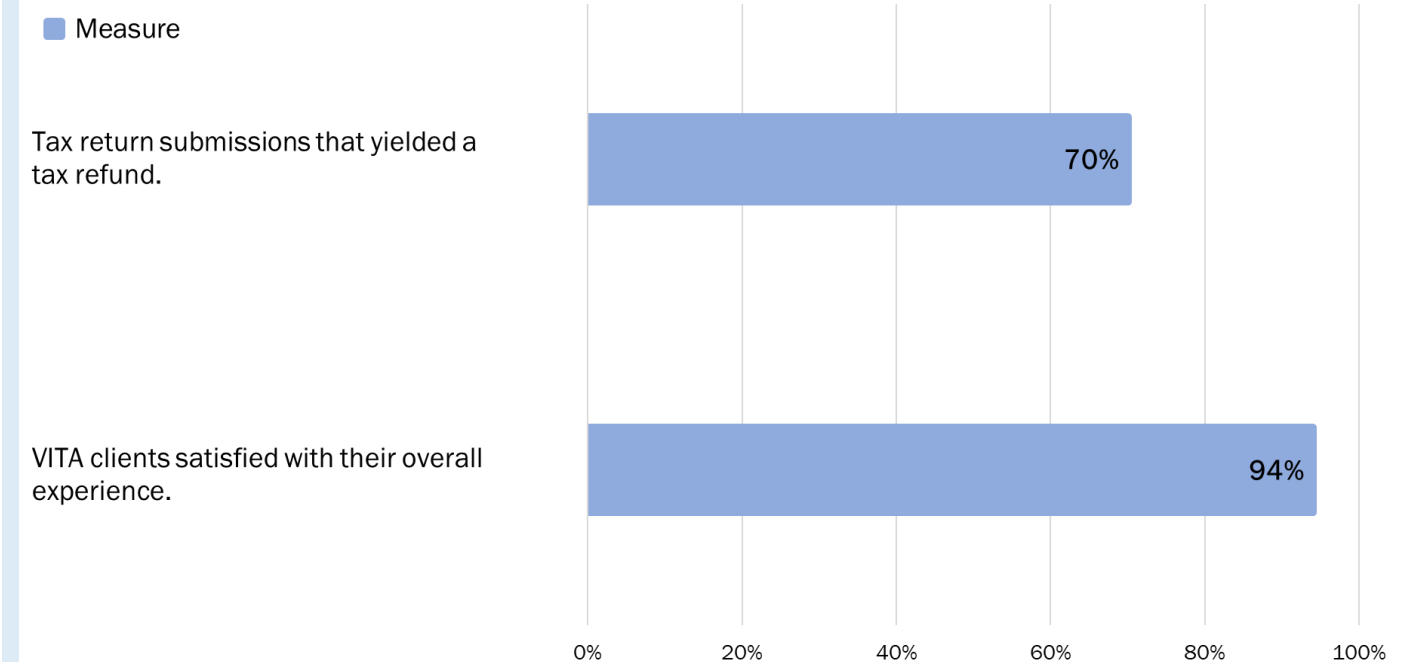
Programmatic Performance
 Program is performing well.

FY 18/19 was the first year of a newly procured 3-year contract with Hispanic Unity of Florida for the Volunteer Income Tax Assistance (VITA) program. Free income tax services were provided through September 2019. The program included eligibility determinations for inclusion in federal tax credit initiatives. CSC funds enabled services at 16 permanent tax sites and more than 20 tax preparation locations staffed by a mobile team, according to pre-published schedules.

During the 2019 tax season, 75 HandsOn Broward recruited and IRS trained volunteers and 35 VITA staff completed over 6,000 tax returns resulting in \$6.3 million in returns to Broward County families as well as \$1.6 million in reduced tax preparation fees, totaling \$7.9 million in economic impact to Broward County. The average Adjusted Gross Income (AGI) across the program was \$21,771, meaning the program successfully served low income, working families. The Broward VITA Collaborative (BVC) combined e-file acceptance rate was 98%, considerably higher than the outcome goal of 90%.

Is Anybody Better Off?

Provider **met** all performance measurements.





Prosperity FY 18/19

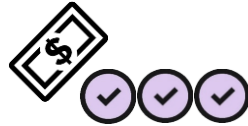
Harvest Drive - Children Helping Children

How Much Did We Do?

How Well Did We Do It?

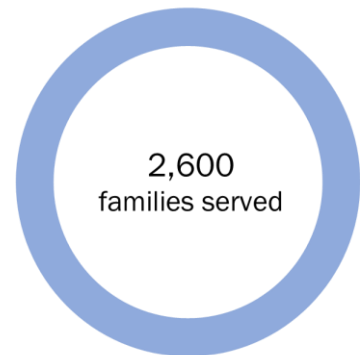
Is Anybody Better Off?

Utilization



Final Budget:
\$20,000

Actual Expenditure:
\$20,000



Financial & Administrative Monitoring
Not Applicable.



Programmatic Performance
Program is performing well.

This was the eighth year that the CSC has funded Harvest Drive, a student led initiative to help address childhood hunger and support families in need, now in its overall 27th year. The program had participation at 190 Broward County Schools, where students collected 255,000 lbs. of nonperishable food. At nine of these schools, the food pantries operated year-round. About 2,700 Broward families received 8-10 bags of food and a \$35 Publix gift card or a complete turkey dinner for Thanksgiving at 16 distribution schools. Over 2,800 volunteers participated in the project. In addition, two (2) Harvest Drive Boutiques provided over 600 families with gently used clothing, toys, shoes and household goods.

190 Broward County Schools participated in Harvest Drive activities.

2,700 families were served by the program.

2,850 volunteers actively participated in the program.

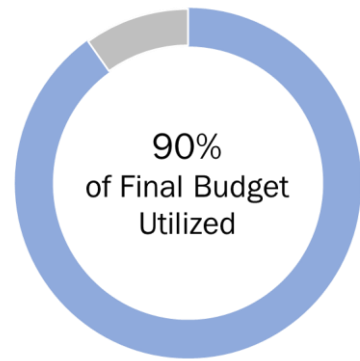
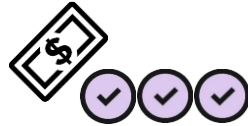


Prosperity FY 18/19

Cooperative Feeding Program DBA LifeNet4Families

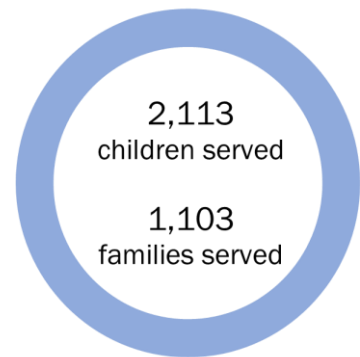
How Much Did We Do?

Utilization



Final Budget:
\$33,990

Actual Expenditure:
\$30,638



How Well Did We Do It?



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

The Summer Food Box Program has been funded by the CSC for over ten years, with LifeNet4Families delivering the program for the past three. In the summer of 2019, the program assisted 1,106 families and 2,113 children within those households with the help of 62 volunteers. Over 720 families served were walk-ins who learned of the program from families who had been served in previous years. To help distribute food boxes countywide, to ensure that residents in need located in other parts of the county received some of its benefits, LifeNet partnered with eight additional agencies: Gateway Community Outreach in the north of the county, St. Ambrose Catholic Church in Deerfield, Holy Cross Hospital Community Outreach, Broward Family Success Agency, Lauderdale Paul Turner Elementary, Broward Estates Elementary, Larkdale Elementary and Dillard Elementary.

To help gauge need across the community, all families receiving boxes were asked to identify the primary language spoken at home, with 60% speaking English, 20% Spanish, 10% Portuguese, 10% Creole. Healthy Eating and Safe Habits informational literature was provided with each box. The title "Broccoli Brad Word Search" proved among the most popular. Also included was the "What Should Parents Know" informational flier regarding flu immunizations.

Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measures

Parents satisfied with services provided.

100%

Parents and agencies that reported positive impact from the Summer Food Box program.

100%

0% 20% 40% 60% 80% 100%



Prosperity FY 18/19

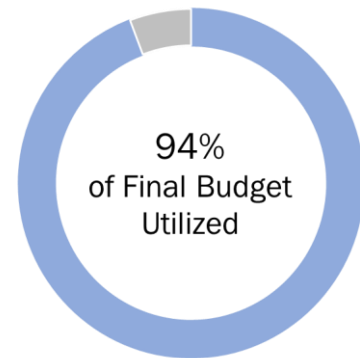
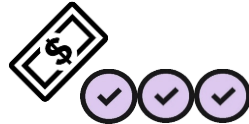
South Florida Hunger Coalition - Summer BreakSpot

How Much Did We Do?

How Well Did We Do It?

Is Anybody Better Off?

Utilization



Final Budget:
\$59,740

Actual Expenditure:
\$56,295

@ 9 Super Sites

225
children served

16,413
meals distributed

\$321,460
USDA Reimbursement
into Broward



Financial & Administrative Monitoring

No findings.



Programmatic Performance

Program is performing well.

Since hundreds of children who need food support do not participate in summer out of school time programs, CSC and community partners instituted Summer BreakSpot. Tapping into resources available through Federal, State and local government initiatives, FY 2018/19 was the fifth year of this continuously growing program and partnership between CSC, Broward Meals on Wheels, Broward County and municipal Housing Authorities, and Florida Impact. The program provided 127,407 hot, nutritious meals five-days-a-week at 68 overall sites, including libraries, schools, housing authority sites and low-income apartment complexes, with 16,413 of those meals served at 9 CSC funded "Super Sites" serving 224 children.

In addition to the nutritional component, for the 6th year, the CSC separately funded through Florida Impact, an Enrichment Component (see separate report). To help prevent summer slide and more effectively engage parents in the early education of their children, Broward Reads: Campaign for Grade-Level Reading, also provided 100 brand new books to each Summer BreakSpot Super Site, with weekly reading sessions by volunteer readers taking place at each site.

Provider **met** all performance measurements.

Measures

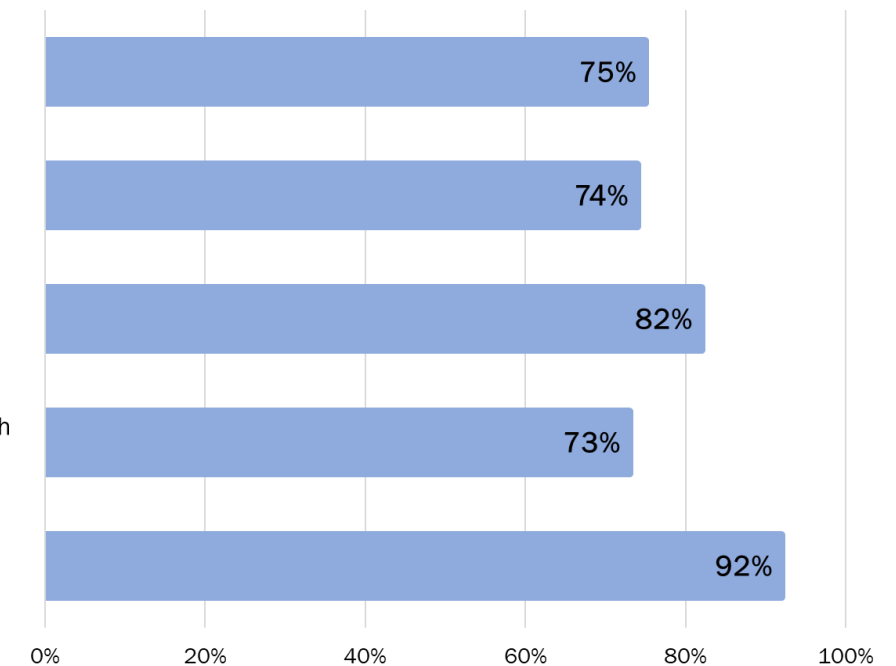
Children participated in Summer BreakSpot Super Sites improved their attitude toward law enforcement. **75%**

Children participated in Summer BreakSpot Super Sites improved their attitude toward reading. **74%**

Children participated in Summer BreakSpot Super Sites improved knowledge about nutrition. **82%**

Parents reported they read books to and with their children 1-3 times per week. **73%**

Children indicated that it was healthier to play outside and exercise than it is to watch TV and play video games. **92%**





Prosperity FY18/19

South Florida Hunger Coalition - Mobile School Pantry

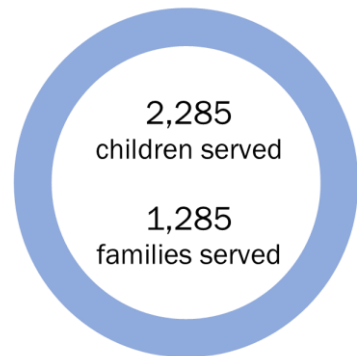
How Much Did We Do?

Utilization



Final Budget:
\$70,000

Actual Expenditure:
\$69,922



How Well Did We Do It?



Financial & Administrative Monitoring

No findings.



Programmatic Performance

Program is performing well.

FY 18/19 was the second year of CSC leverage funding for this program, expanding from three Title I schools to five, serving 1,285 “food insecure” households in Broward County. The program delivers fresh produce and other nutritious food to children and families in a farmers’ market setting taking into consideration ethnic and regional cuisine preferences. Mobile School Pantry received rave reviews from parents, teachers and youth alike. Broward Teachers Union members also participated in the distribution and nutritional education component of the endeavor.

Approximately 1 million lbs. of food were distributed to 5,169 individuals. Over 140 volunteers contributed almost 1,500 hours of service at the five sites. In FY 2019/20, additional CSC funding and a more streamlined process utilizing a converted school bus as base of operations, will allow for additional families to be served across Broward, including at least one CSC led community event.

Is Anybody Better Off?

Provider **met** all performance measures.

Measures

Parents satisfied with the quality of food distributed.

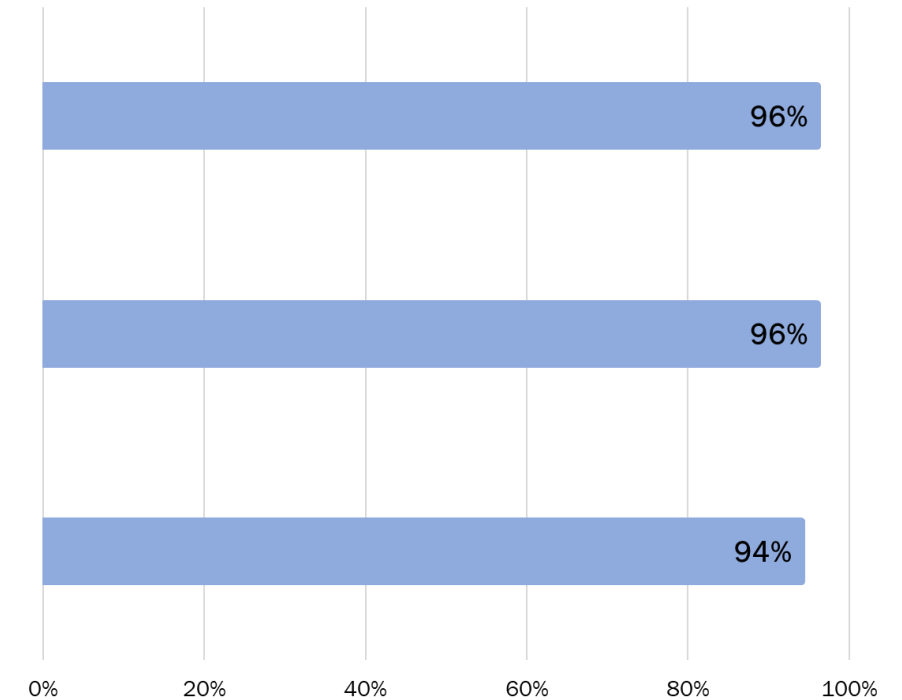
96%

Parents satisfied with the variety and selection of food distributed.

96%

Families reporting that the Mobile Pantry fills food availability gap.

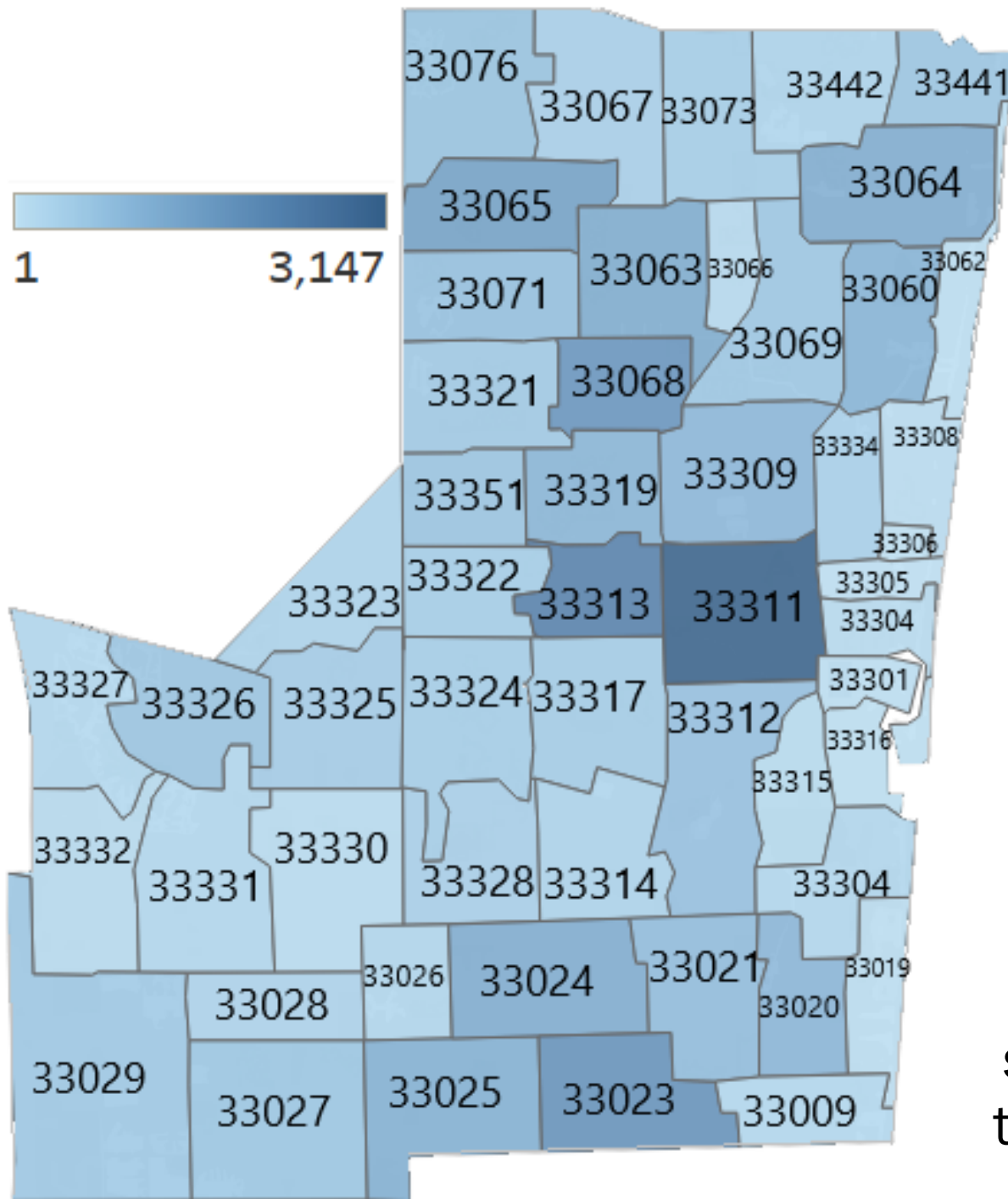
94%



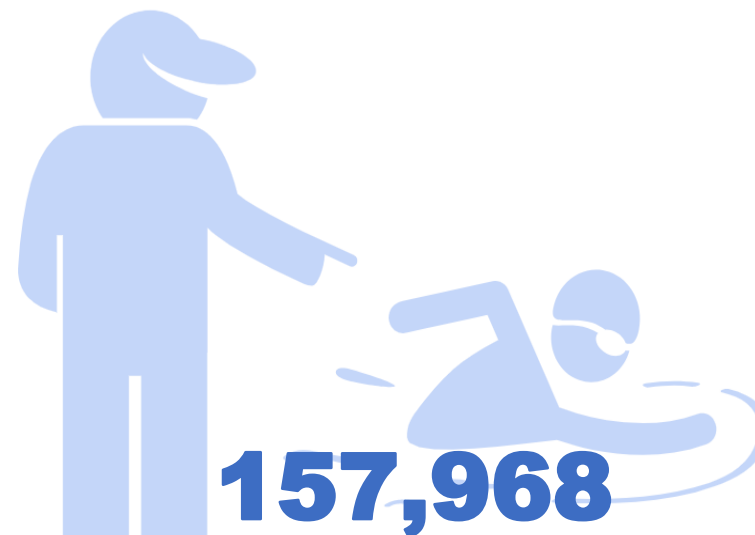


Water Safety

Annual Performance FY 18/19



26% of SWIM
Central participants live
in the Zip Codes of
33311, 33313, 33023
and 33068.



swim lessons were provided during
the 18-19 school year and summer.

WATER SAFETY PROGRAMS

GOAL:

Safeguard the physical health of children.

RESULT:

Children are physically and mentally healthy.

Swim Central

- A partnership between the County, the School Board, CSC, and the SWIMS Foundation that provides water safety instruction and parent education for pre-school and school-aged children.
- The curriculum-based program is taught by certified water safety instructors and coordinated through SWIM Central.
- The success of this model has gained national attention and is being replicated in other communities.
- Coupon program for children aged 6 months-4 years provides free or reduced fee water safety classes for children.

Drowning Prevention Initiative

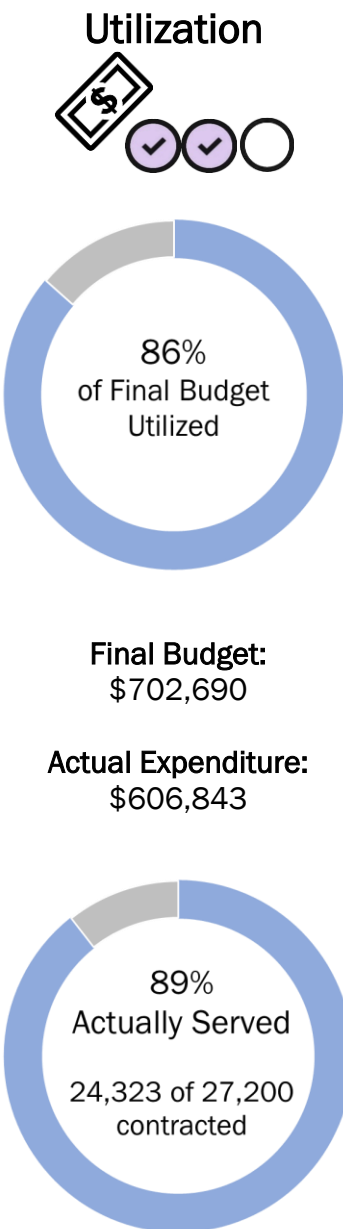
- A partnership between the Health Department and CSC to provide leadership, coordination and large-scale drowning prevention education, social marketing, and service initiatives that target families with young children under age 4, the population most at-risk for drowning.



Water Safety - Drowning Prevention FY 18/19

Broward County Board of County Commissioners - SWIM Central

How Much Did We Do?



How Well Did We Do It?

Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance
Program is performing well.

SWIM Central is a collaboration between the Broward County Board of County Commissioners, School Board of Broward County, and CSC to prevent children from drowning. The curriculum-based program is taught by certified water safety instructors and coordinated through SWIM Central. Water safety instruction and in-pool group lessons are delivered to Broward County School children during the school year and also to CSC funded MOST, Youth FORCE, and Summer BreakSpot program participants during the summer. For FY 18/19 water safety instruction and in-pool group lessons were provided to an additional 1,200 children in 21st Century summer programs.

Water safety instruction "swim coupons", having a \$40 value, were available to all families in Broward County with children four years and younger, the population at highest risk for drowning. All 2,500 coupons were redeemed. Satisfaction surveys reflected high levels of satisfaction with program services.

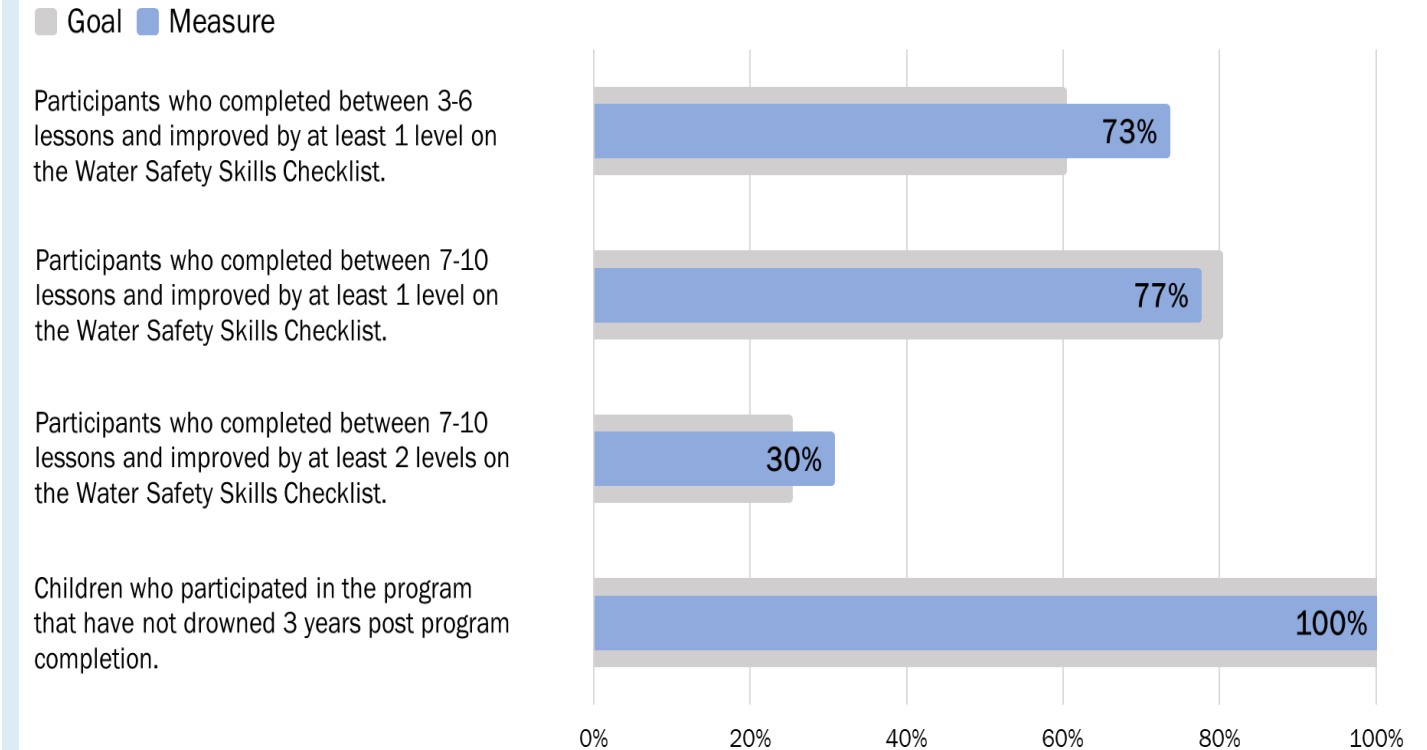
Under-utilization was due to several last-minute MOST summer site closures, as well as inconsistent summer attendance. CSC will continue to work with providers to increase engagement in this important component.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.





Water Safety - Drowning Prevention FY 18/19

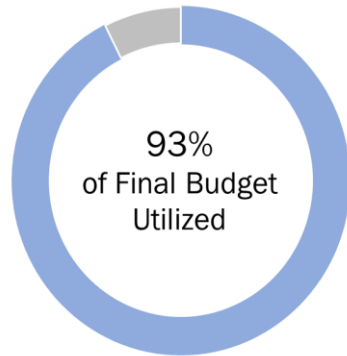
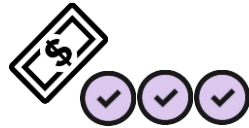
State of Florida, Department of Health

How Much Did We Do?

How Well Did We Do It?

Is Anybody Better Off?

Utilization



Final Budget:
\$276,740

Actual Expenditure:
\$256,166



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

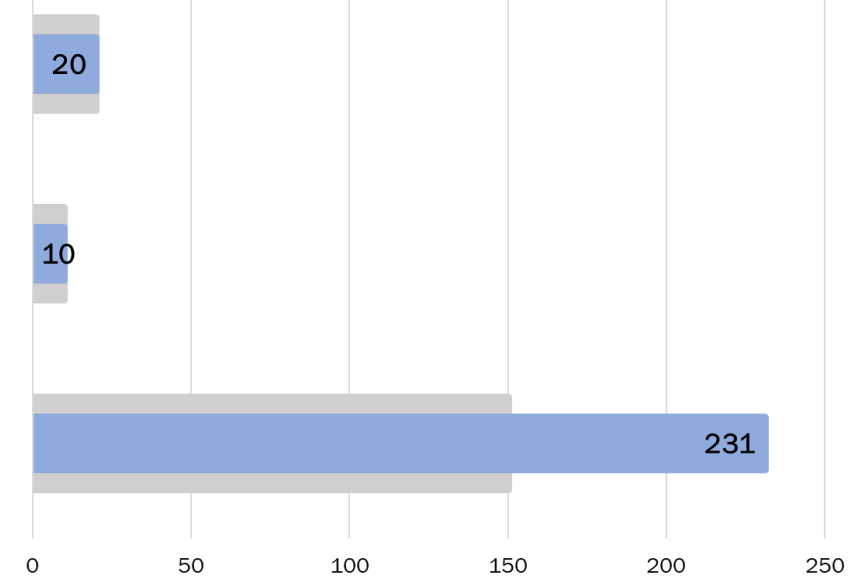
The Florida Department of Health (DOH) in Broward County provides oversight to the Broward County Drowning Prevention Task Force whose mission is to protect children under 5 years old from drowning injuries, disabilities and death through strategic community-wide Water Smart education. This project educates parents and caregivers about drowning risks. Through the "Train the Trainer Water Smart" module, staff in Family Strengthening programs and BSO Child Protective Investigators (CPIS) receive instruction on how to conduct drowning hazard assessments and discuss appropriate protective interventions during home visitations. CPIS also gives door alarms to families as needed. The Broward County Drowning Prevention Task Force brings leaders together to delve deeper into drowning prevention strategies.

Students Preventing Unintentional Drowning (SPUD) teaches high school youth water safety practices and proactive strategies to prevent drownings. It was extremely successful and has expanded from five to eight (8) high schools for FY 19/20. Satisfaction surveys reflected high levels of satisfaction with program services.

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

of community outreach events attended with Drowning Prevention information distributed.



of community outreach trainings given to the general public.

Train the Trainer participants will demonstrate knowledge increase of drowning risks and prevention strategies.



Literacy & Early Education

Annual Performance FY 18/19

Parents/caregivers utilizing CSC funded vulnerable population child care services report that the services have changed their lives in the following ways:



100% of teachers participating in PBIS reported **satisfaction** with services.



LITERACY & EARLY LEARNING PROGRAMS

GOAL:

Improve children's educational success.

RESULT:

Children will succeed in school.

Subsidized Child Care

- Provides child care slots for under-served income eligible families in Broward County.
- Used as match funds for additional State and Federal funding.

Vulnerable Populations Child Care

- Provides immediate placement in quality child care for specialized populations such as children of Transitional Independent Living (TIL) Youth and Kinship families until subsidized care eligibility is approved or reinstated.

Positive Behavioral Interventions and Supports (PBIS)

- Builds teacher capacity to manage child behaviors and nurture social/emotional growth of preschool children.

Reading & Math, Inc.

- Provides early literacy interventions and support for students in an assigned Pre-K classroom and individual extra assistance with identified students.

HandsOn Broward - Literacy Volunteer Recruitment & Management

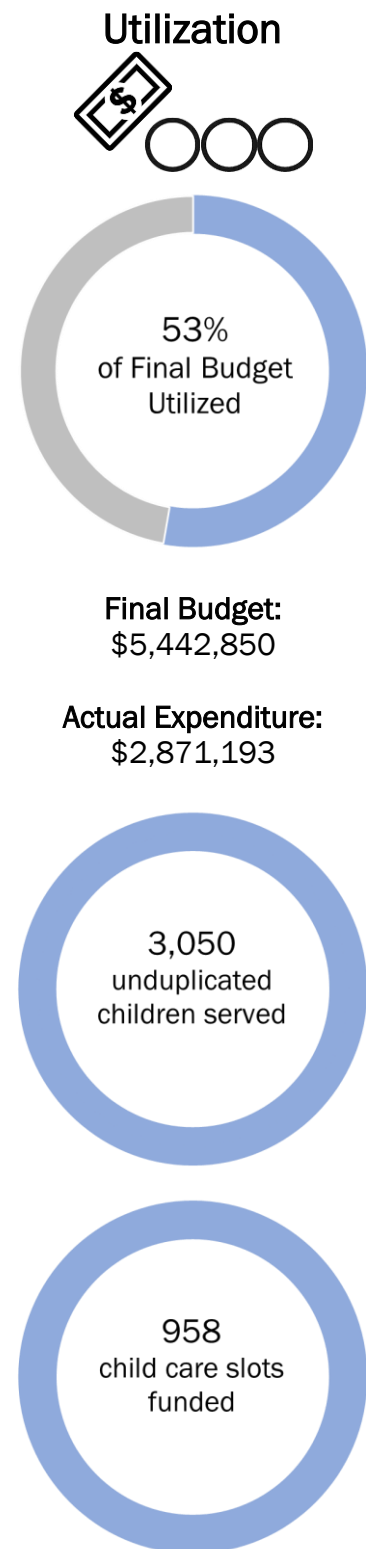
- Serves as the premier volunteer hub for event coordination, volunteer recruitment, training and deployment for local organizations seeking literacy related volunteer opportunities and individuals wanting to serve as literacy tutors, mentors, and coaches.



Literacy & Early Education FY 18/19

Early Learning Coalition (ELC) - Subsidized Child Care Slots

How Much Did We Do?



How Well Did We Do It?

Financial & Administrative Monitoring
No findings.

Programmatic Performance
Program is performing well.

This was the 16th year of funding the Early Learning Coalition (ELC) for financially assisted child care services for the income eligible in Broward. The ELC is the state-established local agency responsible for managing federal and state child care funding. By funding through the ELC, CSC is able to leverage state and federal child care dollars to increase services.

Due to an infusion of \$7.2 million in federal funding in FY 18/19, the subsidized child care slots were under-utilized this year.

The new statewide implementation of House Bill 1091, which requires all School Readiness providers to participate in a program-wide assessment, began in July 2019. Programs were observed using the Classroom Assessment Scoring System (CLASS) tool which primarily measures the quality of the classroom interactions between the teachers and the children. Providers need to meet a quality threshold in order to continue to contract with the ELC to serve School Readiness children. These scores will be used to determine a program's quality payment differential.

The ELC began its new local Quality Initiative in spring, 2019. The ELC provided high levels of on-site support to child care programs and expanded the availability of parent engagement programming, activities, and access to ancillary community resources.

Is Anybody Better Off?

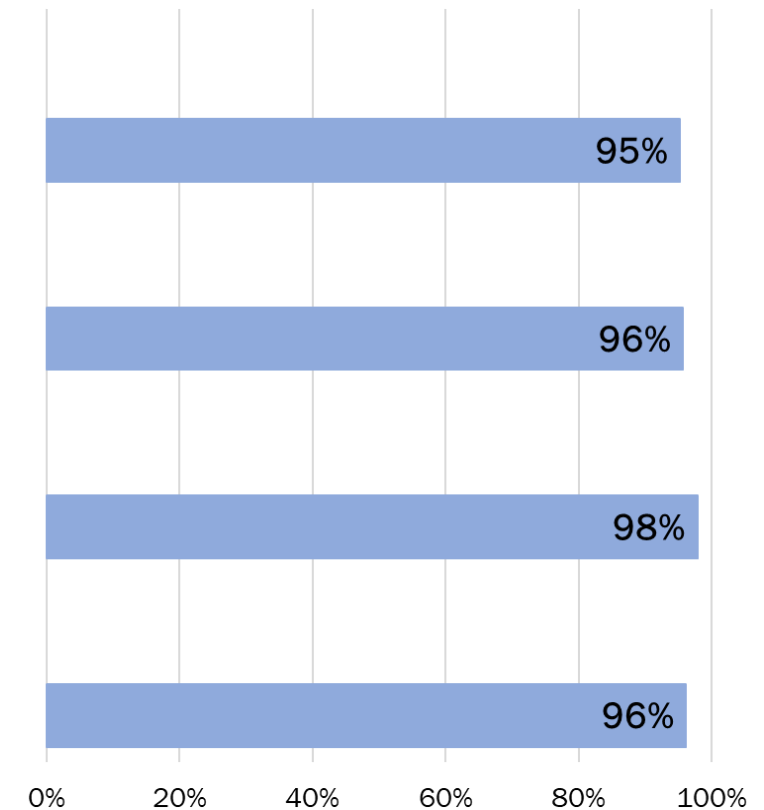
Provider **met** all performance measures.

Clients who reported being treated with respect.

Clients who reported the information received was helpful/easy to understand.

Clients who reported overall satisfaction with services received from ELC of Broward County.

Clients who reported having a better understanding of child care options and choosing a quality child care provider.

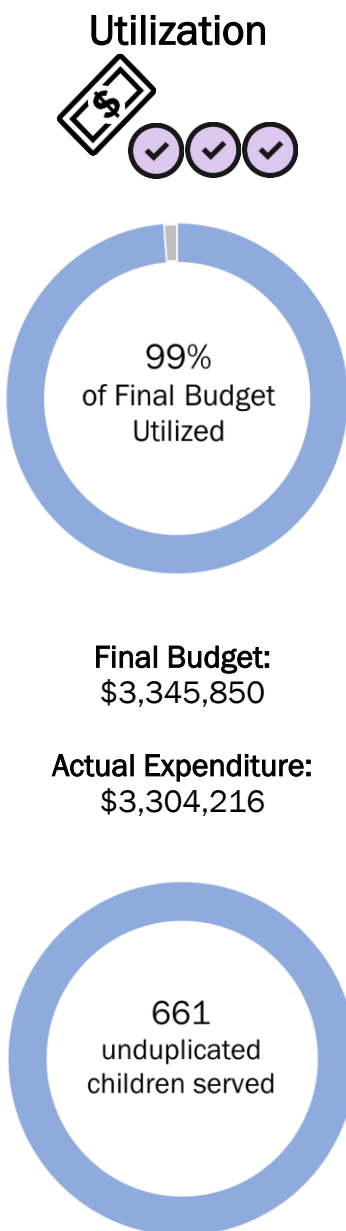




Literacy & Early Education FY 18/19

Early Learning Coalition (ELC) - Vulnerable Populations Child Care Slots

How Much Did We Do?



How Well Did We Do It?

Financial & Administrative Monitoring
No findings.

Programmatic Performance
Program is performing well.

With the continued strong demand and long waiting list for financially assisted child care, exceptionally vulnerable populations continue to be critically in need of financially assisted child care for children under 5. Families that are eligible receive quality child care quickly to prevent further breakdown of what may often be difficult family situations and to also offer support with their efforts towards self-sufficiency. These populations may include TIL parenting youth, relative and non-relative Kinship caregivers, domestic violence survivors, families participating in Family Supports programs and parents/caregivers in substance abuse rehabilitation programs.

Due to the strong demand for and success of this allocation, for FY 19/20, \$1 million was shifted to this contract from general subsidized care.

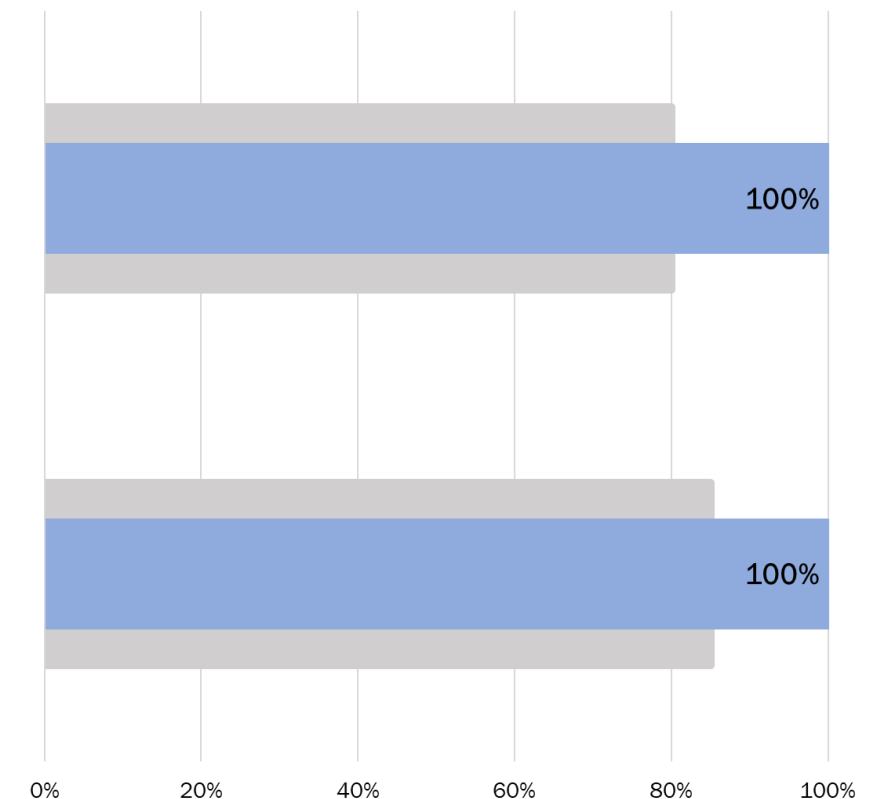
Is Anybody Better Off?

Provider **met** all performance measures.

■ Goal ■ Measure

Parents/caregivers who reported benefits by receiving child care services (e.g., pursue/maintain employment, attend school/training program)

Families with no verified abuse findings during program participation.

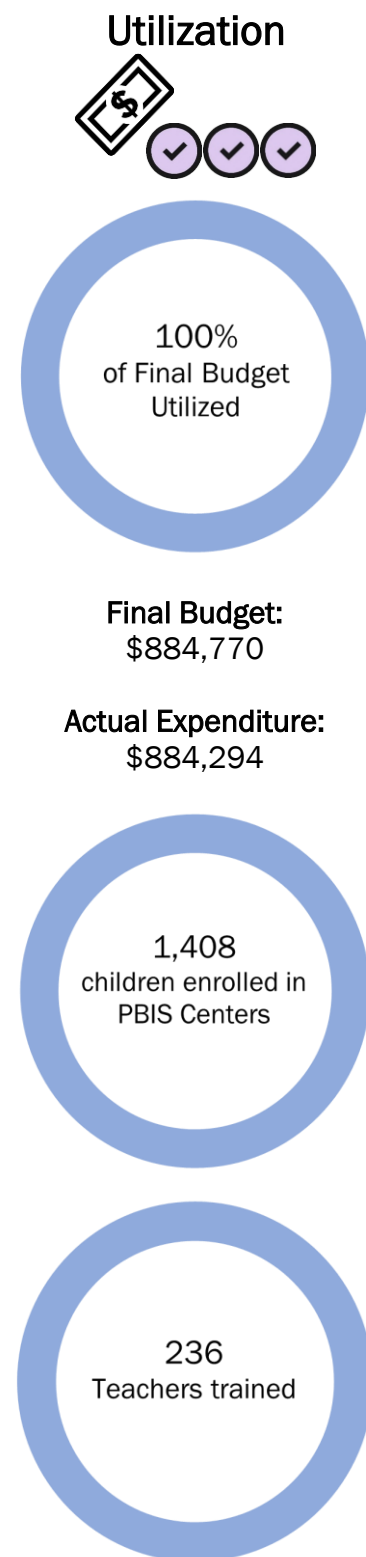




Literacy & Early Education FY 18/19

Family Central - Positive Behavioral Interventions and Supports (PBIS)

How Much Did We Do?



How Well Did We Do It?

Financial & Administrative Monitoring
No findings.

Programmatic Performance
Program is performing well.

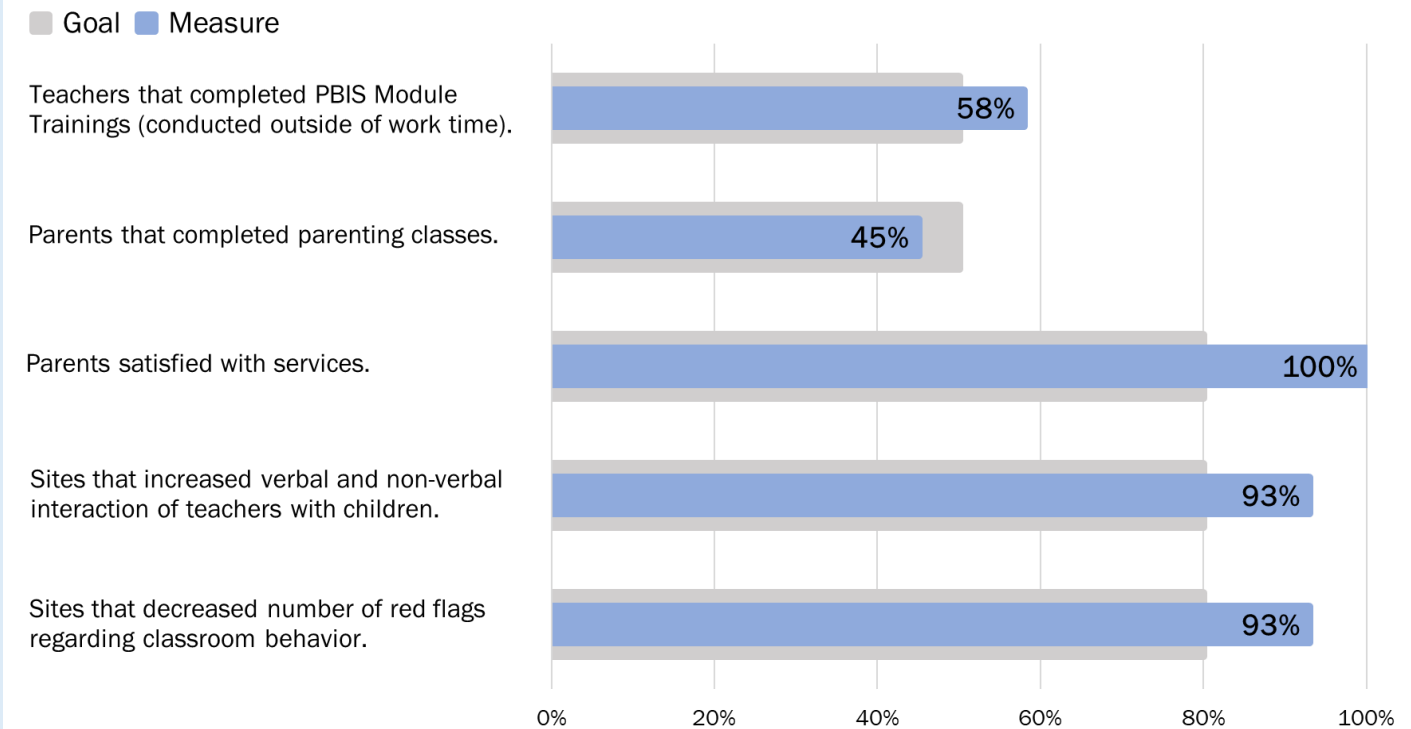
Positive Behavioral Interventions and Supports (PBIS) offers early childhood educators an approach to understand why children have challenging behaviors and then provide them with the resources to help children develop the skills needed to change those behaviors. PBIS addresses conduct ranging from tantrums and property destruction to repetitive actions and social withdrawal. Since its inception, with each new cohort of the PBIS program, there have been no child expulsions.

Program monitoring reflected that staff members were warm and welcoming to the teachers and children being served. Staff were well trained, provided clear expectations, and did an excellent job engaging the teachers and children in the classrooms.

A new PBIS procurement was awarded to the current provider, Family Central, and services began in October 2019.

Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.





Literacy & Early Education FY 18/19

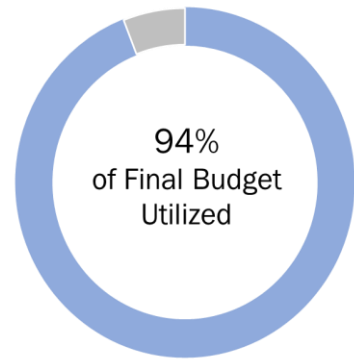
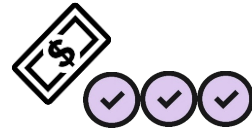
Reading & Math, Inc.

How Much Did We Do?

How Well Did We Do It?

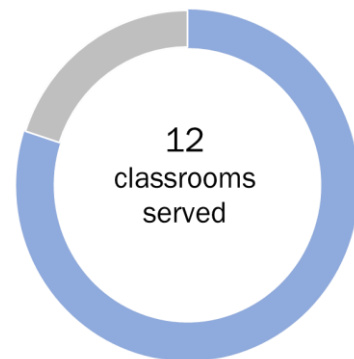
Is Anybody Better Off?

Utilization



Final Budget:
\$211,000

Actual Expenditure:
\$198,505



Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance

Program is performing well.

Reading & Math, Inc., through a partnership with Broward County Public Schools, completed its first year of operation. Reading & Math provides full time tutors through Florida Reading Corps to work with PreK teachers to implement evidenced-based interventions. Tutors provide literacy support for all the students in an assigned PreK classroom and work individually with students identified as needing extra assistance.

Program monitoring reflected quality performance and high levels of teacher satisfaction. The tutor was positively engaged and connected with the children and the teacher and provided one-on-one intervention strategies to the children based on their individualized benchmarks.

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Interventions met fidelity expectations.

97%

Children achieving "at or above" or "close to" target performance on measures of Letter Name Recognition & Letter Sound Fluency by their Spring assessment.

75%

Children achieving "at or above" or "close to" target performance on measures of Rhyming, Alliteration, & Picture Naming by their Spring assessment.

72%

0% 20% 40% 60% 80% 100%



Literacy & Early Education FY 18/19

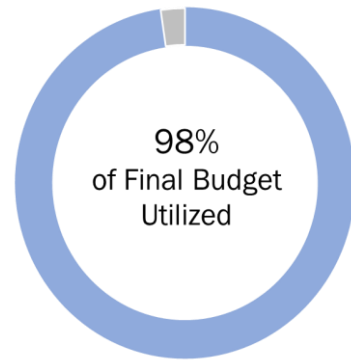
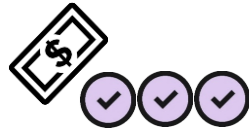
HandsOn Broward - Literacy Volunteer Recruitment & Management

How Much Did We Do?

How Well Did We Do It?

Is Anybody Better Off?

Utilization



Final Budget:
\$85,226

Actual Expenditure:
\$83,262



Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance

Program is performing well.

The outreach, recruitment and volunteer coordination efforts in the inaugural year of the HandsOn Broward (HOB) Literacy program were very successful. HOB partnered with 28 agencies, cities, and learning centers to recruit, train and activate 130 volunteers to serve specifically as reading coaches and mentors. A total of 278 volunteers contributed over 2,868 services hours for projects and events related to literacy and reading in the community. A notable achievement was the engagement of 93 male volunteers that read books to students at Larkdale, Northside, MLK and Thurgood Marshall elementary schools. In addition, HandsOn Broward led the research, cost evaluation, prototype production and community discussions related to the Little Libraries literacy initiative with several local municipalities. These efforts will provide cities that wish to incorporate the Little Libraries program into their current literacy resource catalogue, an understanding of the related costs, supplies and manpower needed to execute the program effectively. Additional program highlights include:

- HandsOn Broward's Literacy Program recruited 35 volunteer readers over 5 weeks to become Summer BreakSpot Reading Ambassadors at 8 different program sites.
- 64 HOB volunteers worked together to sticker, sort and pack 14,000 books at Gulfstream Early Learning Center for the 26 CSC funded Maximizing Out of School Time sites.
- Incorporation of a new online resource that allows volunteers to sign up and attend online training via Zoom. Post completion of the training and background screening, the individual can then volunteer at Gulfstream Elementary school to read in classrooms to students.

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Volunteers and agencies reporting their needs met by HandsOn Broward services and coordination.

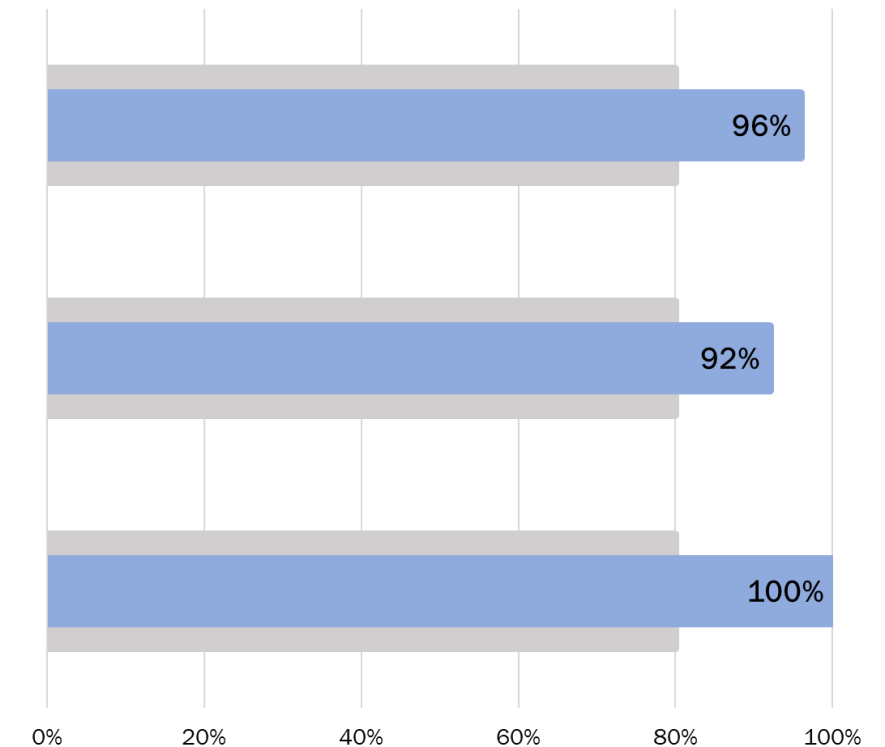
96%

Reading coaches and mentors satisfied with HandsOn Broward training and coordination services.

92%

Participating agencies satisfied with HandsOn Broward coordination services.

100%

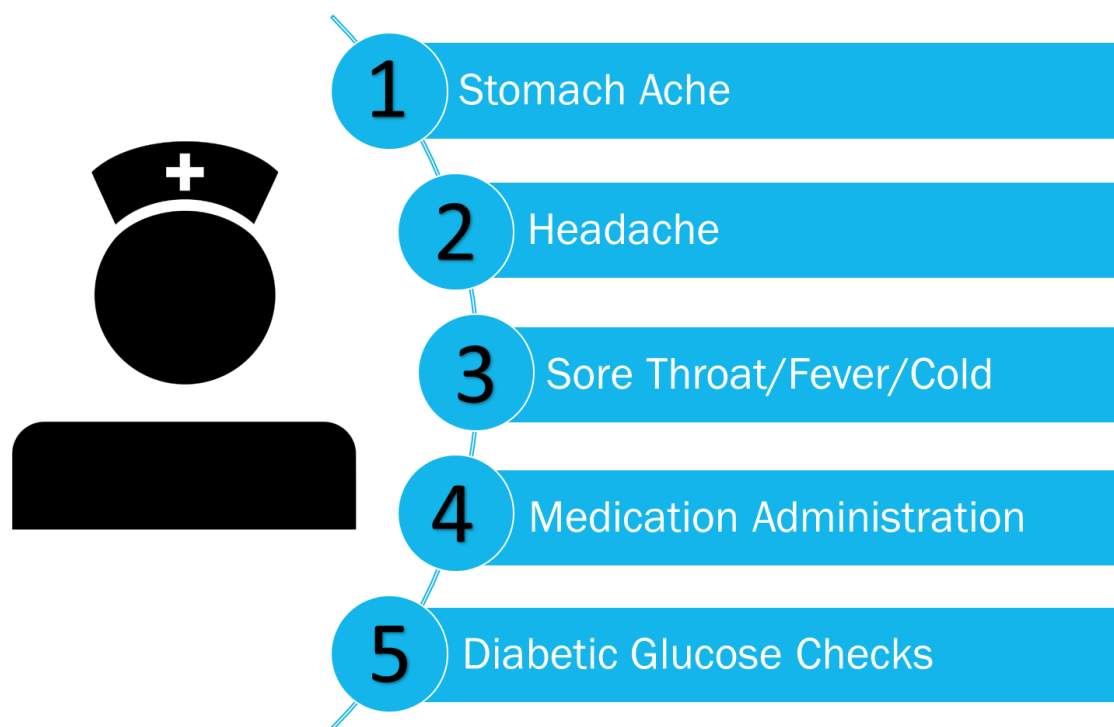




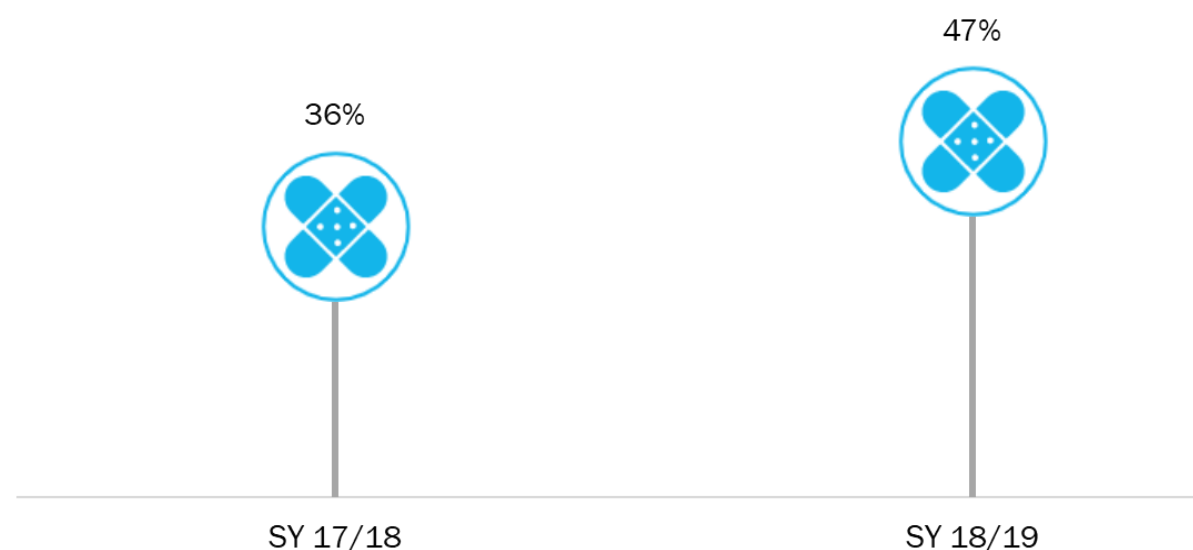
School Health

Annual Performance FY 18/19

Top 5 reasons for clinic visits during SY 18-19:



In SY 18/19, School Health Services were accessed by almost **1/2** of the student population in CSC funded school health cluster schools, an **11%** increase from last year.



SCHOOL HEALTH PROGRAM

GOAL:

Safeguard the physical health of children.

RESULT:

Children are physically and mentally healthy.

School Health

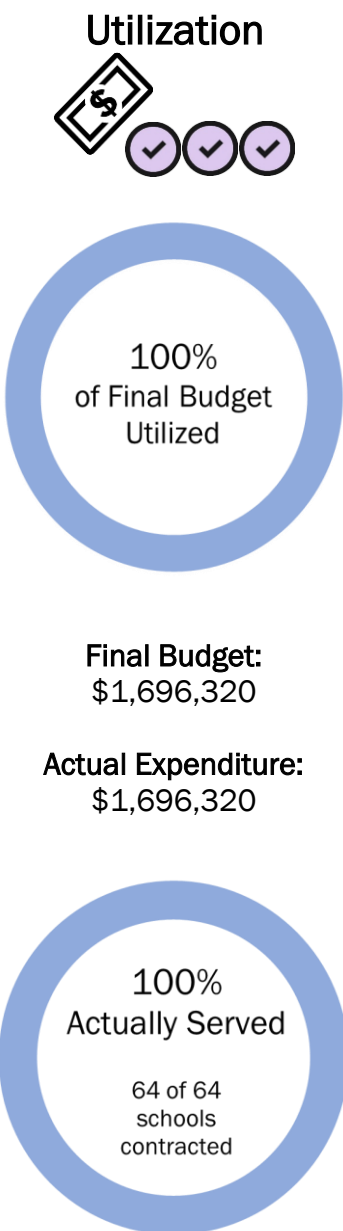
- This tri-party initiative funds a Differentiated Staffing model for School-based Health Services along with SDBC and DOHBC.
- CSC funds RNs and Health Service Technicians supervised by RNs at schools with students with moderate levels of medical need.
- The School District provides RNs at highest need schools and the Health Department provides on-call RN accessibility for lower-need schools.
- School Health is an extension of support for our students. They are able to guide and help the students with their medical conditions, teach them to make good choices in accordance to their dietary needs and aid them in becoming more independent in caring for themselves and their diagnosis.



School Health FY 18/19

Sierra Lifecare, Inc.

How Much Did We Do?



How Well Did We Do It?

Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance
Program is performing well.

Sierra Lifecare completed its second year providing services under the 2017 School Health RFP. During the 2018-19 school year, Sierra Lifecare provided school health services at forty-five (45) moderate need schools and nine (9) higher need schools as identified by the School District. The program offers basic, chronic, and emergency health care, including daily diabetes and asthma management. Individual Health Care Plans are developed for students with chronic health conditions resulting in increased access to medical care.

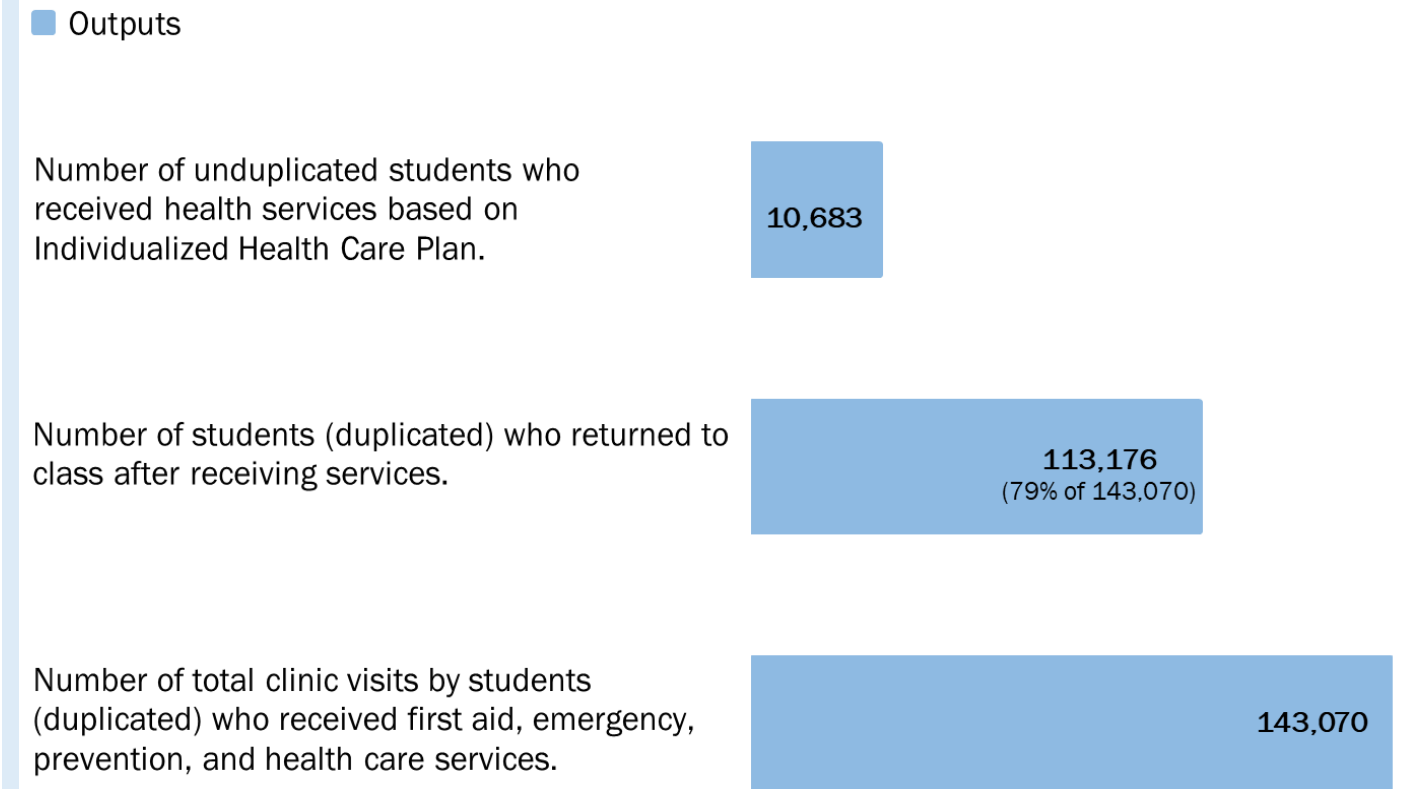
Monitoring results reflected that Sierra staff provided exceptional school health services. Surveys reflected high levels of satisfaction with program services from school personnel. Results also indicated that these health services decreased the number of students sent home from school and increased student time in a learning environment.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all performance outputs.

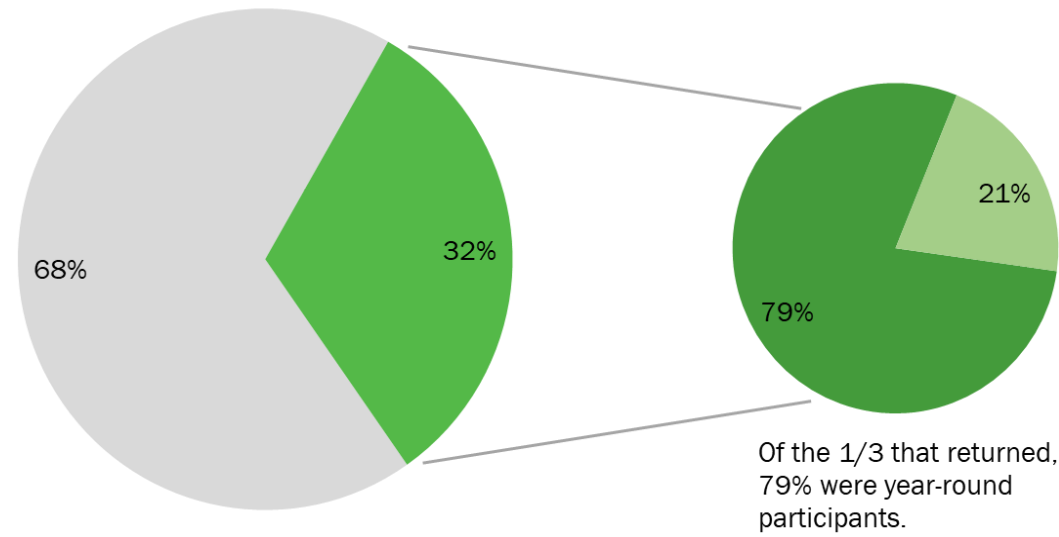




Elementary School Initiatives Out-of-School Time (General Population)

Annual Performance FY 18/19

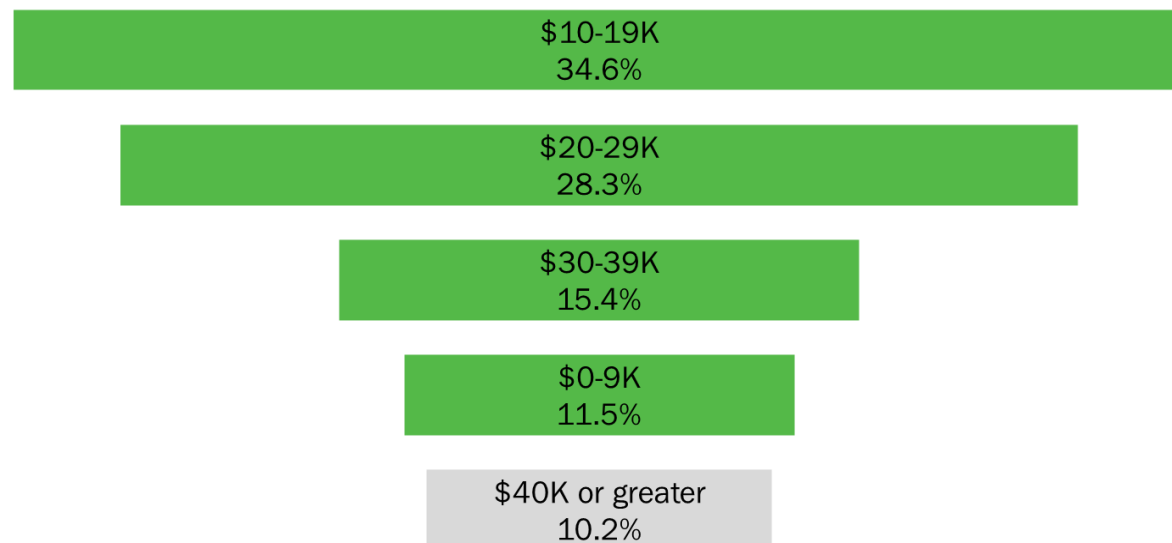
MOST Year-Round participants continue programming at higher rates than other participants (Summer Only or School Year Only).



In the second year of the MOST 2017 General Population RFP, over 1/3 of participants returned from year 1.

Of the 1/3 that returned, 79% were year-round participants.

90% of the MOST GP population lived in homes with a reported household income of \$39,999 or less during SY 18-19.



ELEMENTARY SCHOOL INITIATIVES PROGRAM

GOAL:

Improve the availability and quality of out-of-school time programs for typically developing children who are economically disadvantaged and inclusion programs which integrate children with special needs with their typically developing peers.

RESULT:

Children will succeed in school.

Out of School Time (MOST)

- Provides a safe, positive environment for children that enhances academic achievement.
- Supports social and physical development.
- Provides educational field trips and cultural arts opportunities.
- Serves economically disadvantaged students who attend Title I schools with 86% or higher Free/Reduced Lunch participation.

Inclusion Supports

- Provides Americans with Disabilities Act (ADA) training to all MOST providers.
- Assesses inclusion needs of MOST sites and provides technical assistance and coaching as needed.

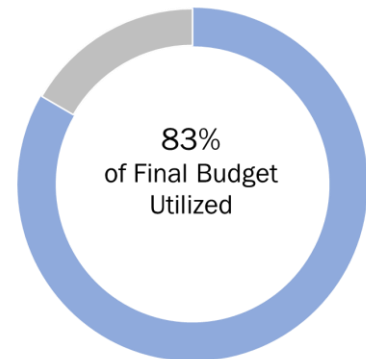


Elementary School Initiatives Out-of-School-Time (General Population) FY 18/19

After School Programs Inc. (ASP)

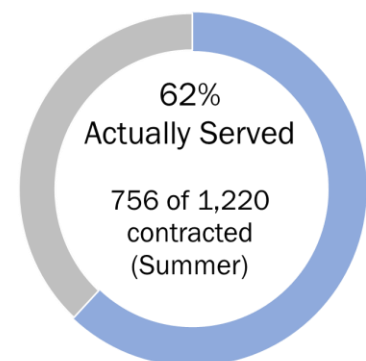
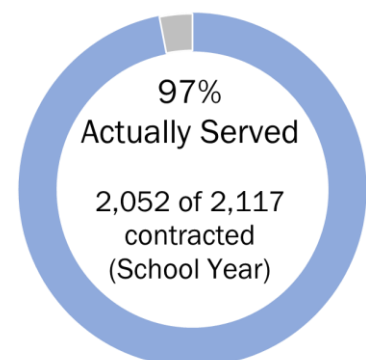
How Much Did We Do?

Utilization



Final Budget:
\$4,316,911

Actual Expenditure:
\$3,598,221



How Well Did We Do It?



Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance
Program is performing well.

The After School Programs' MOST program completed its second year of operation under the 2017 MOST RFP. The program provides out-of-school time services at twenty-one (21) sites during the school year and nine (9) sites during the summer.

Program monitoring reflected that the staff members provided a warm and welcoming environment where the children were engaged in all program activities. Overall, the program has been performing well. They are receiving technical assistance to improve delivery of the project-based learning component. Client satisfaction surveys reflected high levels of satisfaction with program services.

Low summer enrollment and underutilization was due to last minute BCPS site changes, with 3 school sites becoming unavailable.

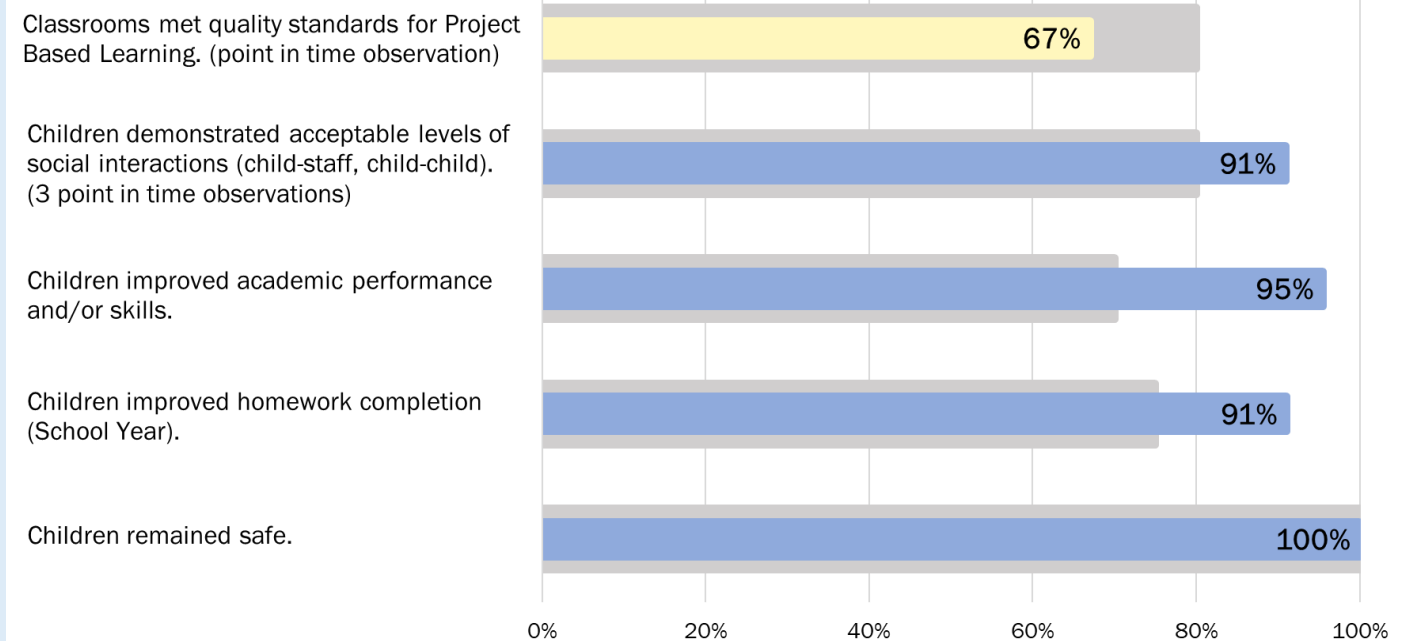
Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** 4 of 5 Council goals for performance measurements. Provider did not meet expectations in the area of PBL and will receive ongoing technical assistance and additional training.

■ Goal ■ Measure





Elementary School Initiatives Out-of-School-Time (General Population) FY 18/19

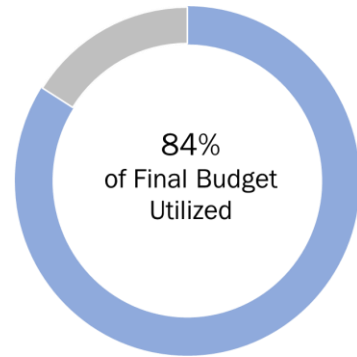
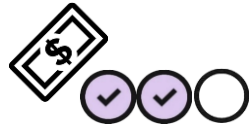
Boys & Girls Clubs, Inc.

How Much Did We Do?

How Well Did We Do It?

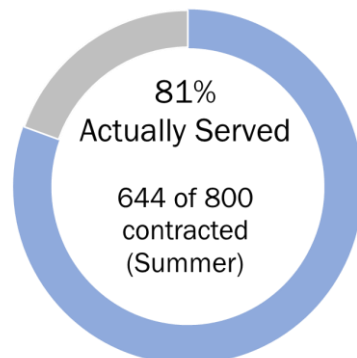
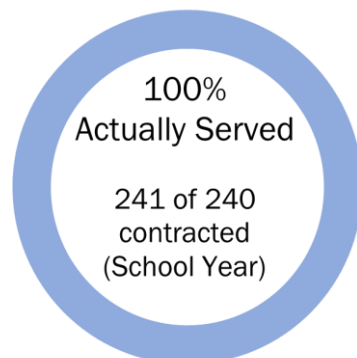
Is Anybody Better Off?

Utilization



Final Budget:
\$1,239,938

Actual Expenditure:
\$1,041,328



Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance

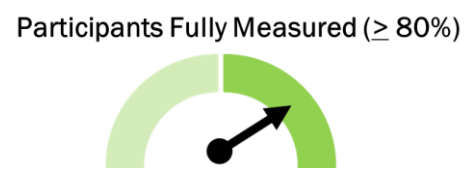
Program is performing well.

The Boys and Girls Club of Broward County's MOST program completed its second year of operation under the 2017 MOST RFP. The program provides out-of-school time services at six (6) sites during the school year and eight (8) sites during the summer.

The majority of sites are meeting program expectations and include strong fitness components. However, program monitoring reflected inconsistencies between the sites in the provision of the PATHS social/emotional curriculum for which the provider has been receiving technical assistance. Client satisfaction surveys reflected high levels of satisfaction with services.

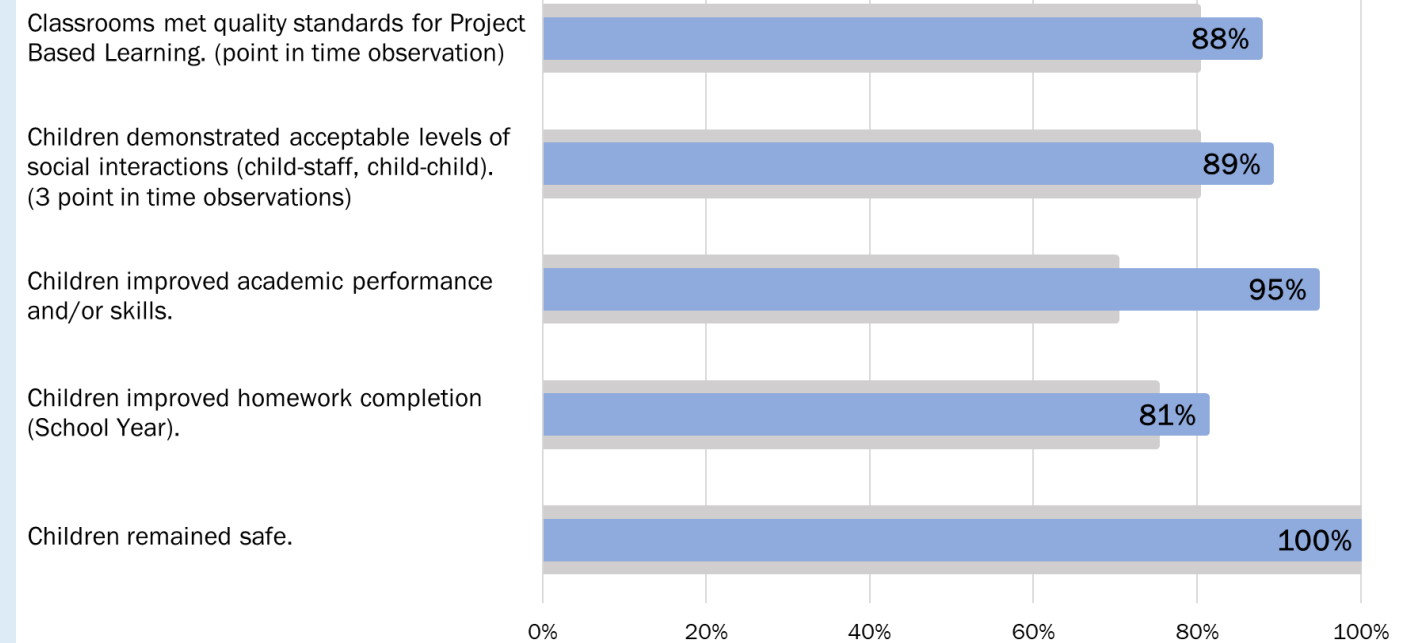
Low summer enrollment and under-utilization were due to inconsistent summer attendance. The provider will receive technical assistance in the areas of recruitment and engagement before summer programming begins in 2020.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure



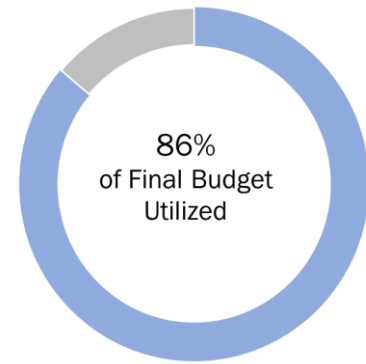


Elementary School Initiatives Out-of-School-Time (General Population) FY 18/19

CCDH, Inc. The Advocacy Network on Disabilities

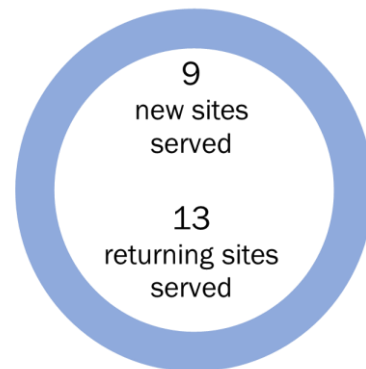
How Much Did We Do?

Utilization



Final Budget:
\$103,000

Actual Expenditure:
\$88,757



How Well Did We Do It?



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

CCDH, Inc., completed its second year of operation as CSC's Inclusion Supports Provider.

The Inclusion Specialist was positively engaged and connected with the children and staff at the sites. The provider conducted comprehensive assessments with the MOST programs to address inclusion needs which led to the provision of detailed technical assistance and individualized MOST staff coaching as needed. Client satisfaction surveys reflected high levels of satisfaction with program services.

The program continues to have staff retention challenges which has impacted utilization. The provider has been receiving technical assistance and is active in its staff recruitment efforts.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Participants who attended ADA training demonstrated knowledge about curriculum content.

100%

Providers who received individualized coaching and technical assistance achieved their goals.

79%

Providers who were satisfied with coaching.

100%

0% 20% 40% 60% 80% 100%



Elementary School Initiatives Out-of-School-Time (General Population) FY 18/19

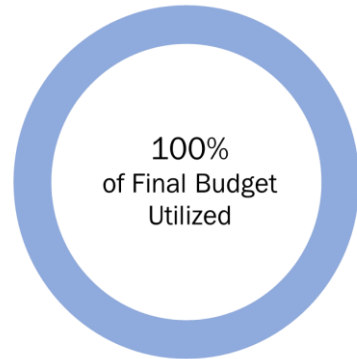
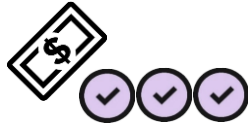
Community After School, Inc.

How Much Did We Do?

How Well Did We Do It?

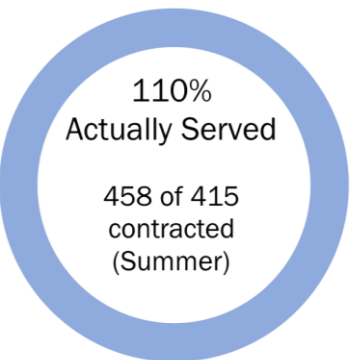
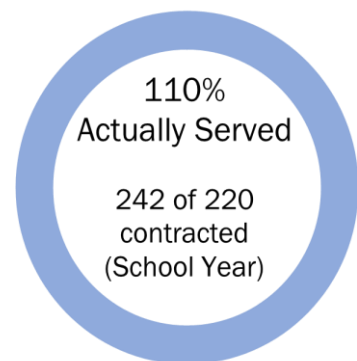
Is Anybody Better Off?

Utilization



Final Budget:
\$ 758,412

Actual Expenditure:
\$757,789



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

The Community After School's MOST program completed its second year of operation under the 2017 MOST RFP. The program provides out-of-school time services at two (2) sites year-round.

Program monitoring reflected that children were treated with respect and affection. The staff members provided a warm and welcoming environment, worked together professionally, and engaged the children in creative and valuable lessons and activities. Client satisfaction surveys reflected high levels of satisfaction with program services.

The number of children served was higher than the contracted amount because the provider was able to serve additional children through use of other funds.

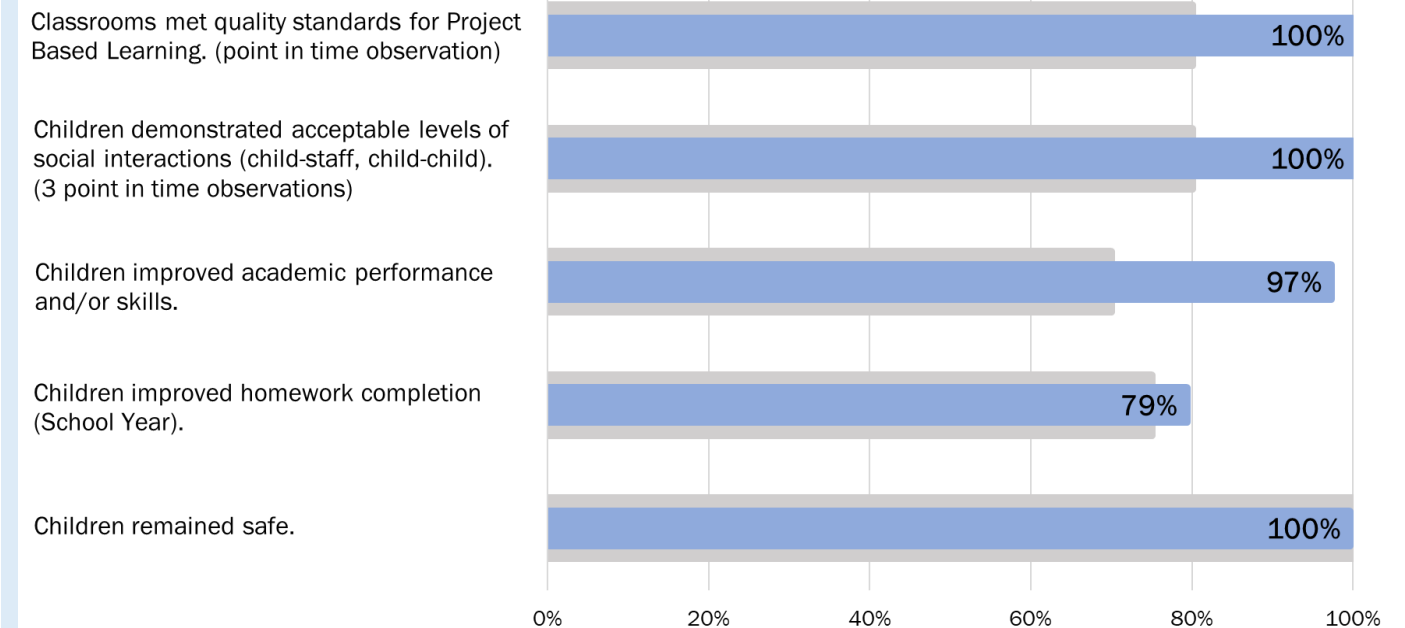
The CSC allocation for the Liberty Elementary site was included and exceeded the required Margate CRA TIF payment.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure





Elementary School Initiatives Out-of-School-Time (General Population) FY 18/19

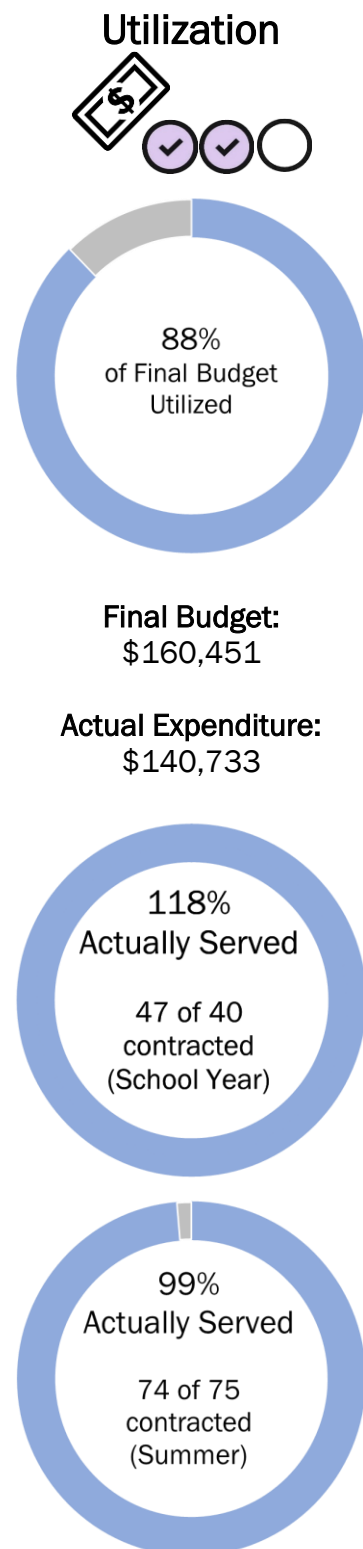
City of Hallandale Beach Human Services



How Much Did We Do?

How Well Did We Do It?

Is Anybody Better Off?



Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance
Program is performing well.

The City of Hallandale Beach Human Services' MOST program completed its second year of operation under the 2017 MOST RFP. The program provides out-of-school time services at one (1) site year-round.

Program monitoring reflected engaging and high-quality service delivery in a supportive environment. The children interacted with one another positively while enjoying the diversified programming. Client satisfaction surveys reflected high levels of satisfaction with program services.

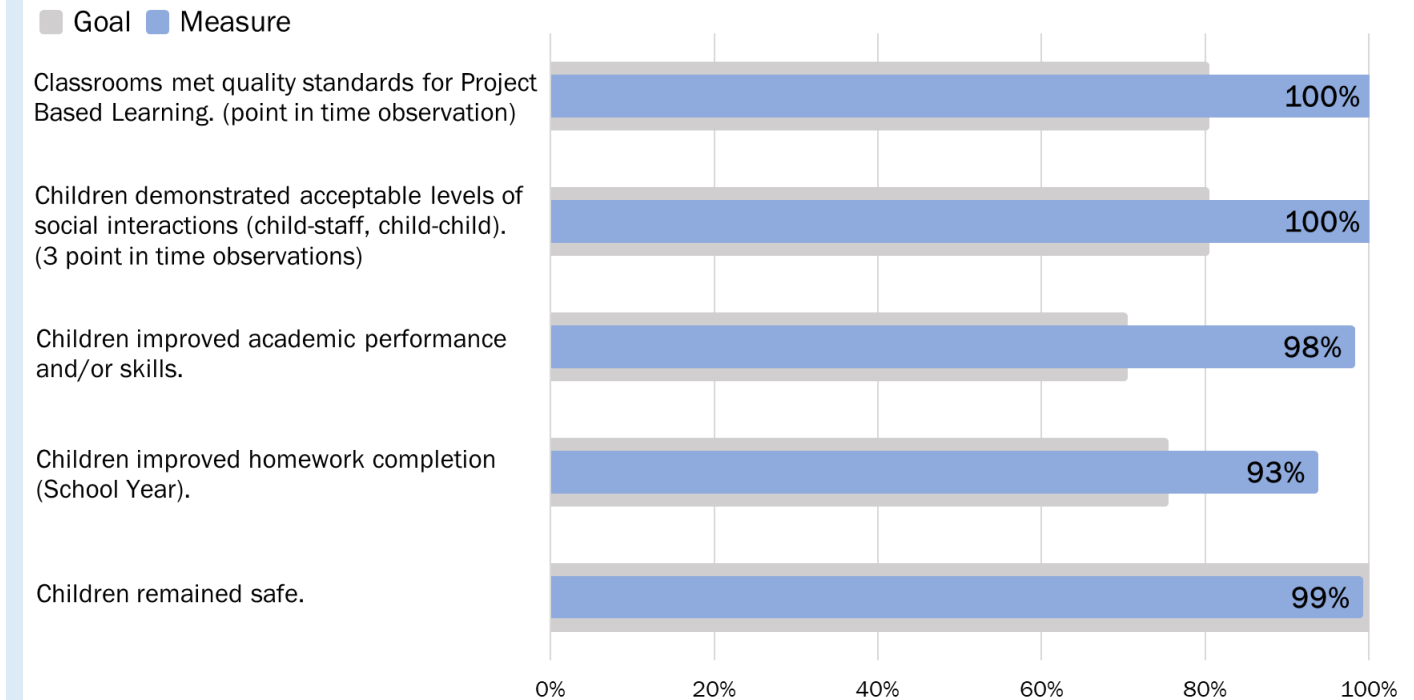
Underutilization is a result of a significantly high level of parent fees offsetting program costs. The number of children served was higher than the contracted amount because the provider over-enrolled, anticipating attrition which did not occur at the expected level.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity

Participants Fully Measured (≥ 80%)

Provider **met** all Council goals for performance measurements.





Elementary School Initiatives Out-of-School-Time (General Population) FY 18/19

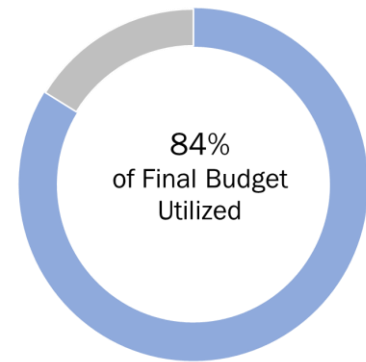
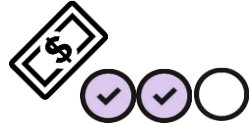
City of Hollywood

How Much Did We Do?

How Well Did We Do It?

Is Anybody Better Off?

Utilization



Final Budget:
\$572,567

Actual Expenditure:
\$479,707

100%
Actually Served

105 of 105
contracted
(School Year)

83%
Actually Served

331 of 400
contracted
(Summer)



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

The City of Hollywood's MOST program completed its second year of operation under the 2017 MOST RFP. The program provides out-of-school time services at two (2) sites during the school year and four (4) sites during the summer.

Program monitoring reflected that the staff members were attentive to the needs of the children. The staff members created a warm environment and engaged the children in all activities and provided constant feedback and positive praise. Client satisfaction surveys reflected high levels of satisfaction with program services.

Underutilization was due to low enrollment at one site in an area where new specialized camps had opened, and the provider also experienced some staff recruitment issues. The Provider has begun researching more innovative field trips and increasing the city's investment in technology to improve summer enrollment.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity

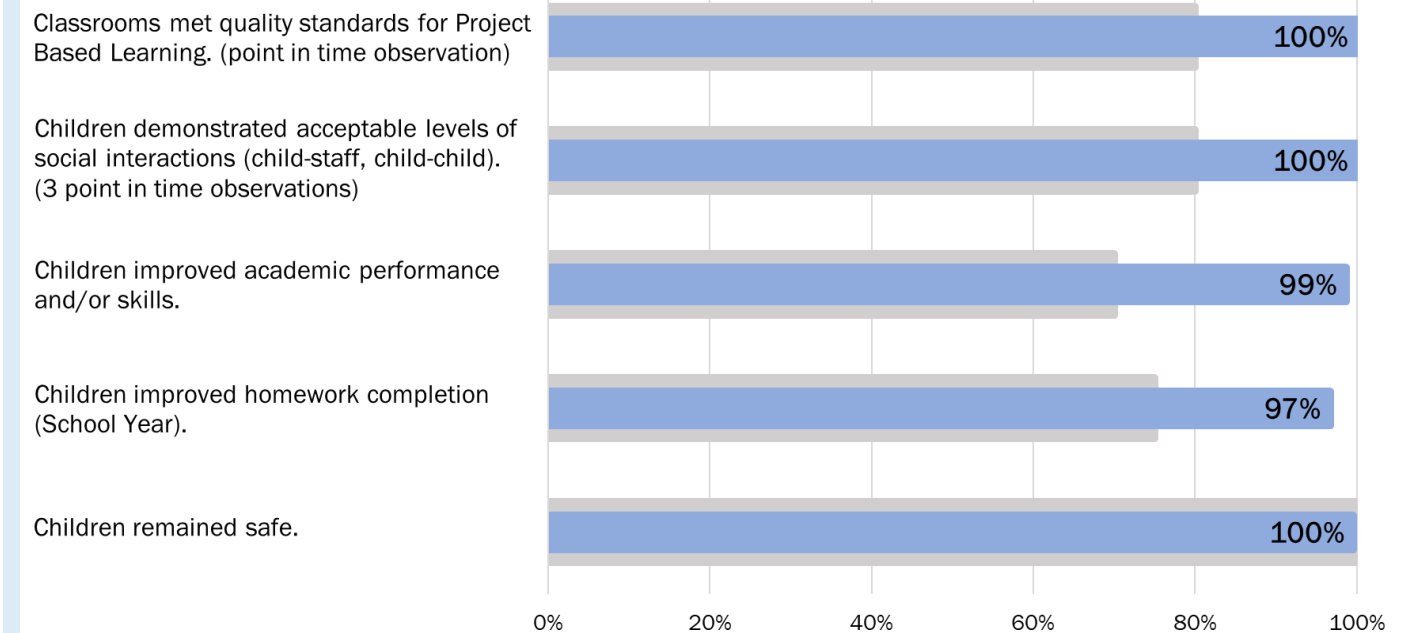


Participants Fully Measured (≥ 80%)



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure





Elementary School Initiatives Out-of-School-Time (General Population) FY 18/19

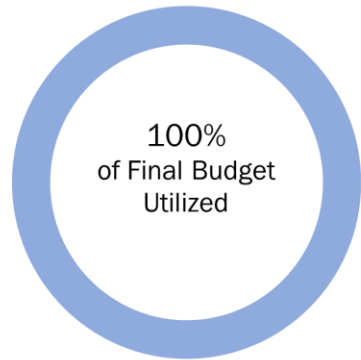
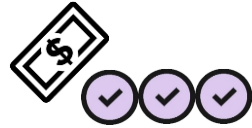
City of Lauderdale Lakes (Summer Only)

How Much Did We Do?

How Well Did We Do It?

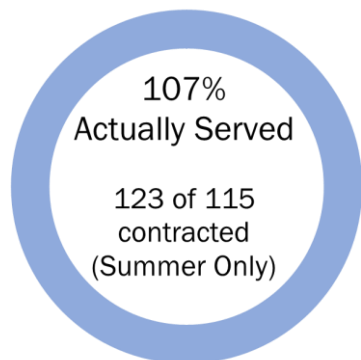
Is Anybody Better Off?

Utilization



Final Budget:
\$103,487

Actual Expenditure:
\$103,263



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

The City of Lauderdale Lakes' MOST program completed its second year providing services under the 2017 MOST RFP. The program provides out-of-school time services at one (1) site during the summer.

Program monitoring reflected that staff members were attentive and nurturing to the children while engaging them in all aspects of the program. Positive social emotional relationships reinforced child participation and encouraged those new to the program to engage with their peers. Client satisfaction surveys reflected high levels of satisfaction with program services.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity

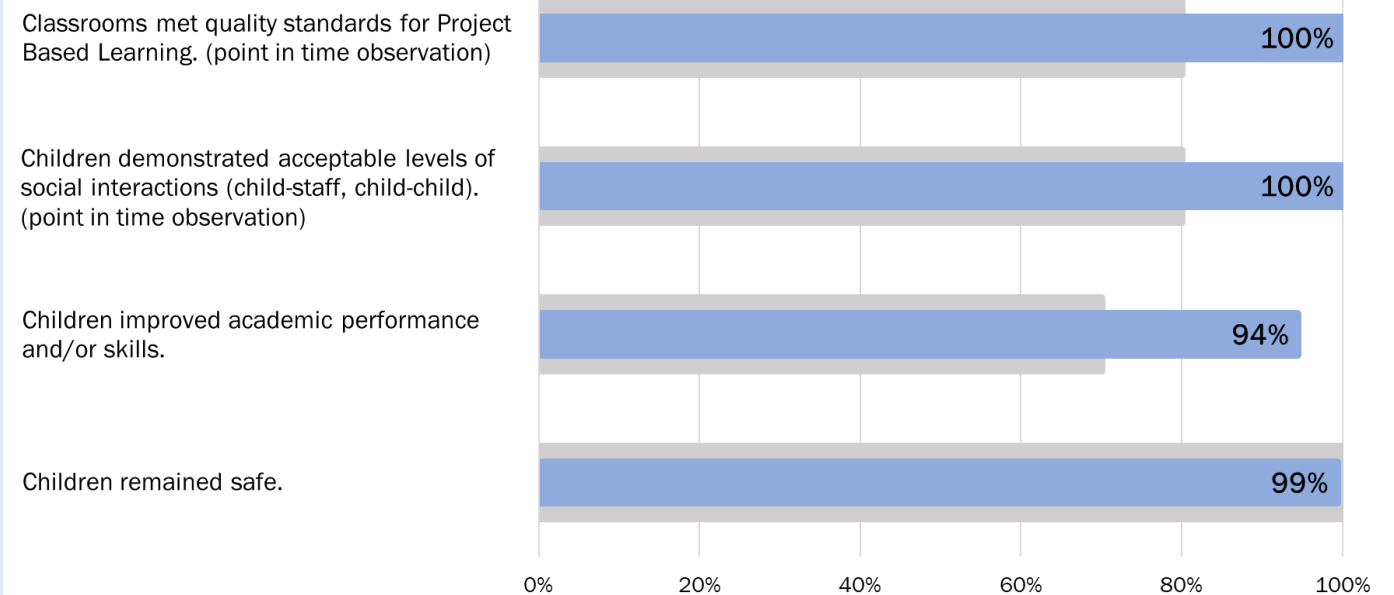


Participants Fully Measured (≥ 80%)



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

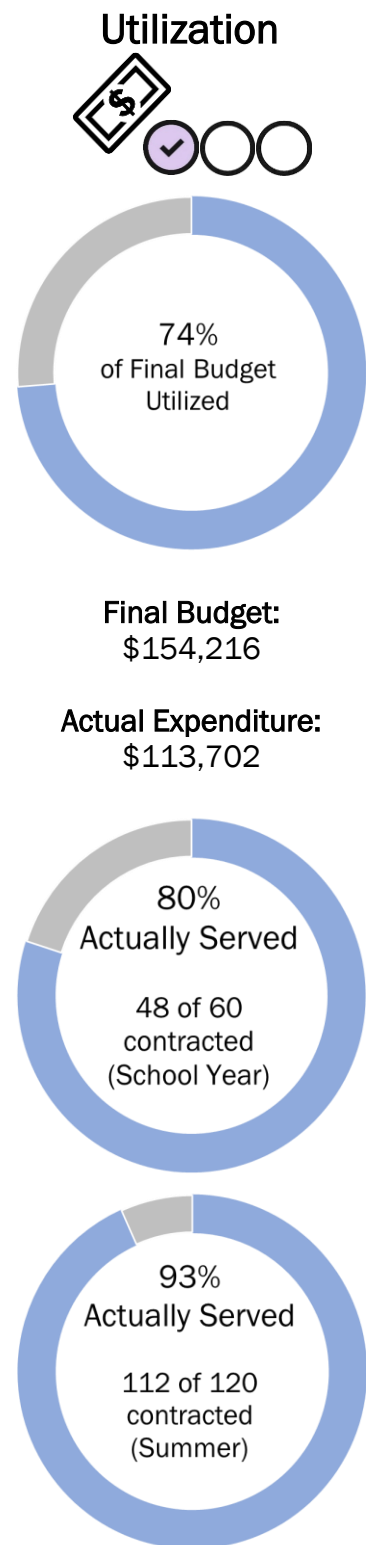




Elementary School Initiatives Out-of-School-Time (General Population) FY 18/19

City of Miramar

How Much Did We Do?



How Well Did We Do It?

Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance
Program is performing well.

The City of Miramar's MOST program completed its second year of operation under the 2017 MOST RFP. The program provides out-of-school time services at one (1) site during the school year and two (2) sites during the summer.

Program monitoring reflected that the staff created a nurturing environment for the children, and the children were excited to participate in the various program components. Client satisfaction surveys reflected high levels of satisfaction with program services.

Underutilization is the result of a significantly high level of parent fees offsetting program costs and inconsistent school year attendance. Technical assistance to improve recruitment and retention strategies has been provided.

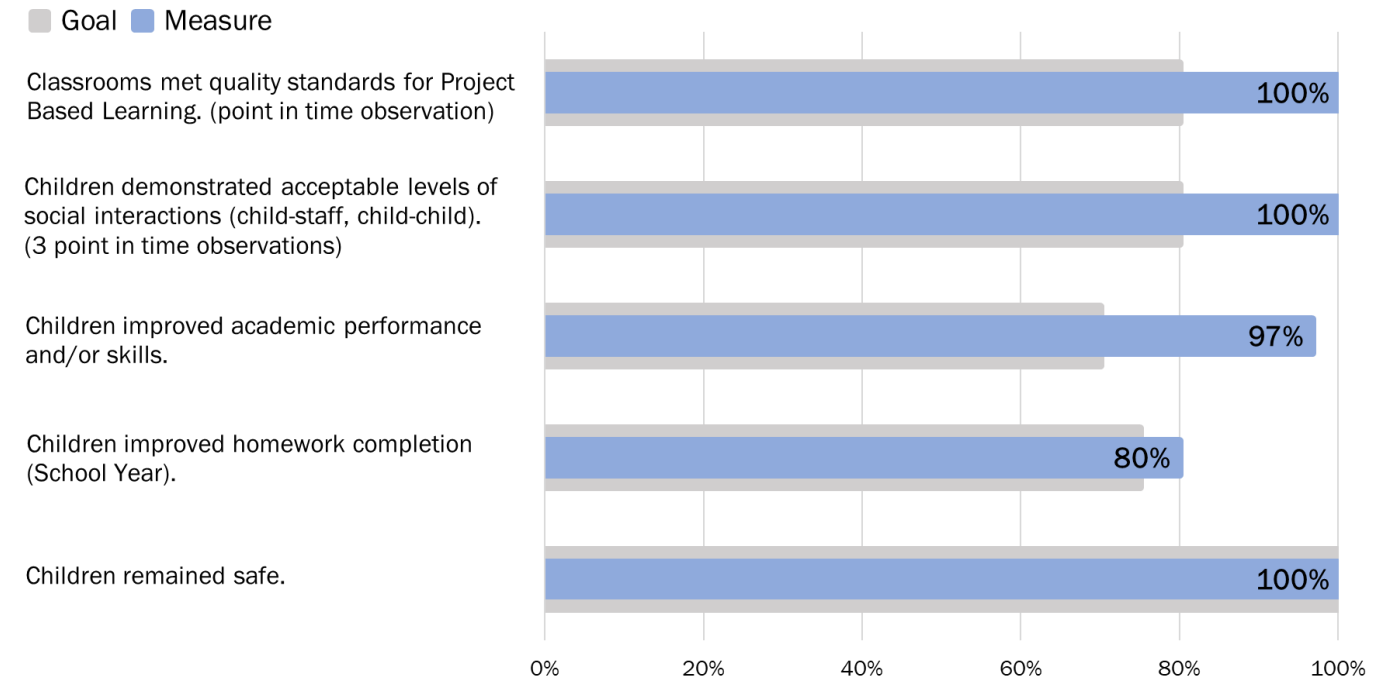
Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity

Participants Fully Measured (≥ 80%)

Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.





Elementary School Initiatives Out-of-School-Time (General Population) FY 18/19

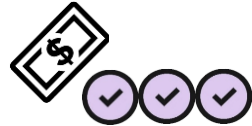
KID, Inc.

How Much Did We Do?

How Well Did We Do It?

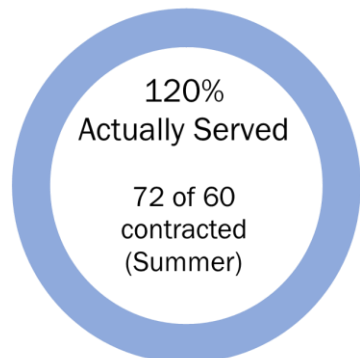
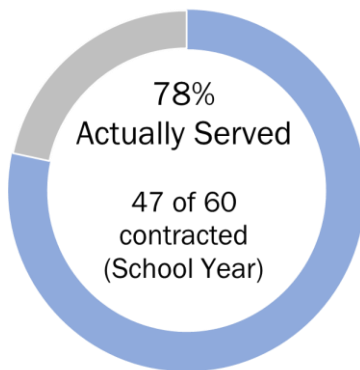
Is Anybody Better Off?

Utilization



Final Budget:
\$192,610

Actual Expenditure:
\$192,610



Financial & Administrative Monitoring

No findings.



Programmatic Performance

Program is performing well.

The KID's MOST program completed its second year of operation under the 2017 MOST RFP. The program provides out-of-school time services at one (1) site year-round.

Program monitoring reflected that staff members were caring and attentive to the children. The children were engaged in all aspects of the curriculum including several opportunities to work with volunteers on a variety of service projects. Client satisfaction surveys reflected high levels of satisfaction with program services.

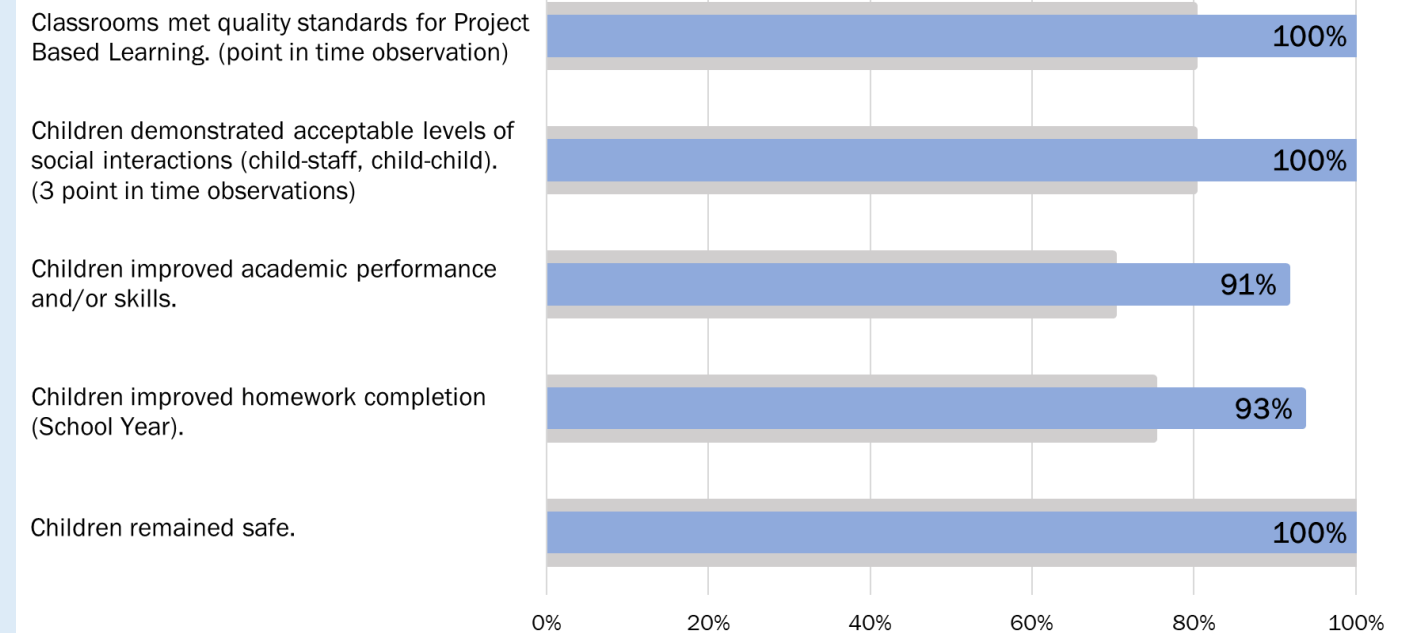
Consistent attendance and slight over-enrollment during the summer helped to compensate for lower school-year enrollment.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure





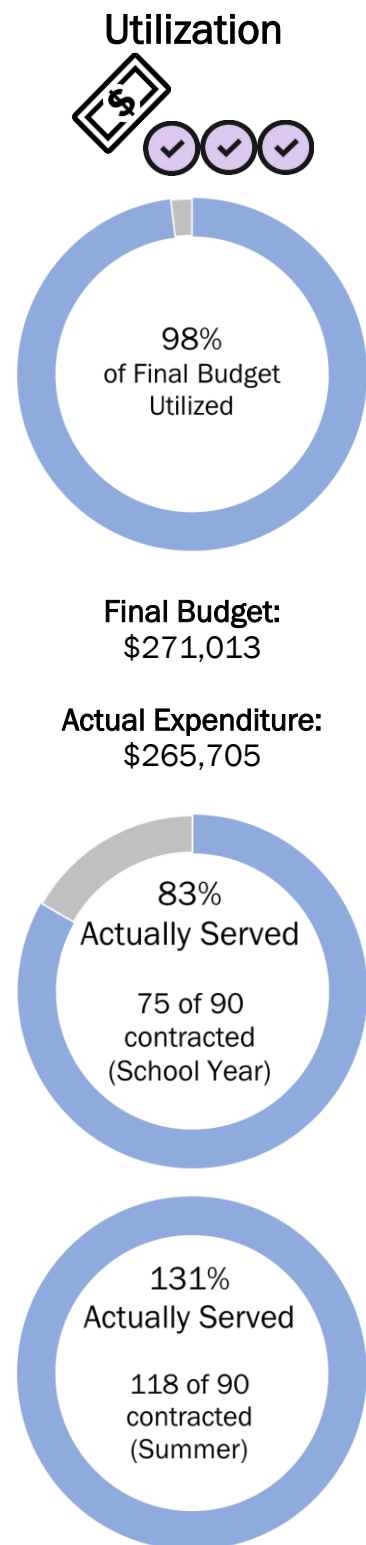
Elementary School Initiatives Out-of-School-Time (General Population) FY 18/19

New Mirawood Academy w/KID, Inc. as Fiscal Sponsor

How Much Did We Do?

How Well Did We Do It?

Is Anybody Better Off?



Financial & Administrative Monitoring
No findings.

Programmatic Performance
Program is performing well.

The New Mirawood Academy's MOST program completed its second year of operation under the 2017 MOST RFP. The program provides out-of-school time services at one (1) site year round.

Program monitoring reflected successful implementation of all required program components. There was a high level of engagement in a variety of learning experiences including literacy activities, science exploration, math experiences, and SPARK. Staff members were welcoming, interested in the children, and encouraged participation in all activities. Client satisfaction surveys reflected high levels of satisfaction with program services.

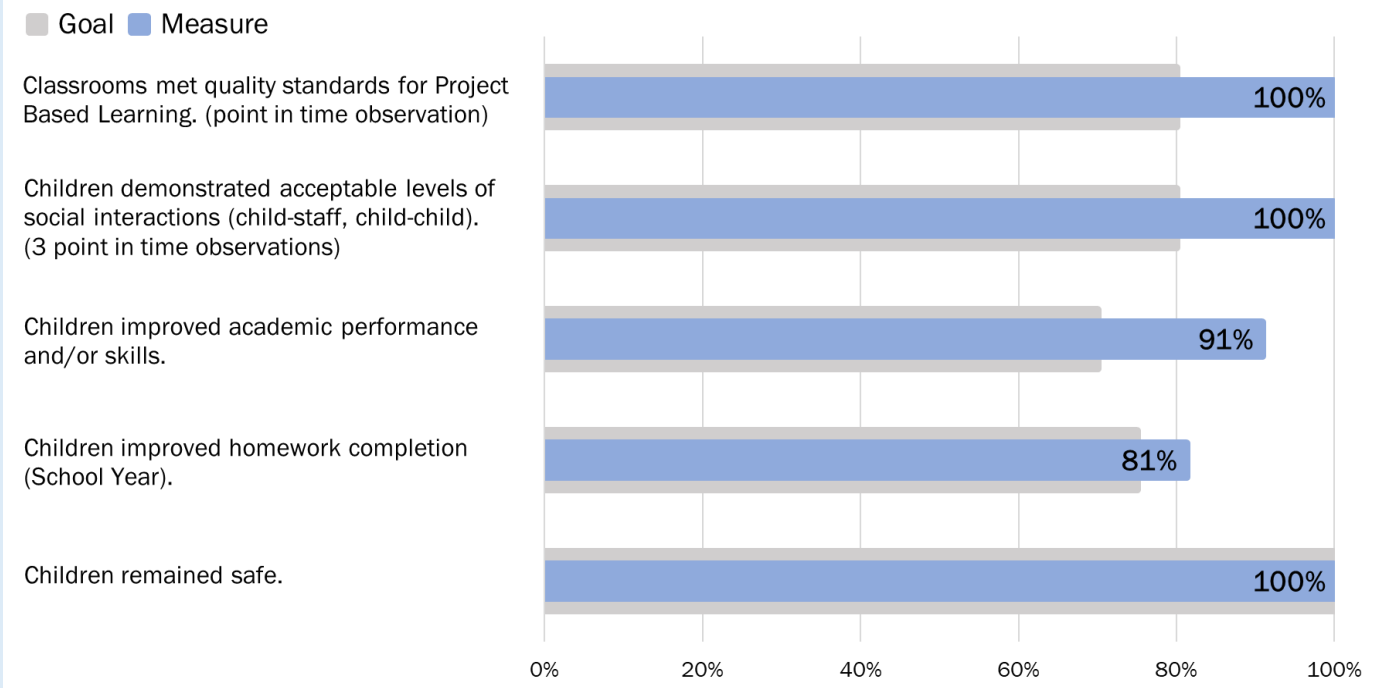
Consistent attendance during the summer and over-enrollment helped to compensate for lower school-year enrollment.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity

Participants Fully Measured (≥ 80%)

Provider **met** all Council goals for performance measurements.



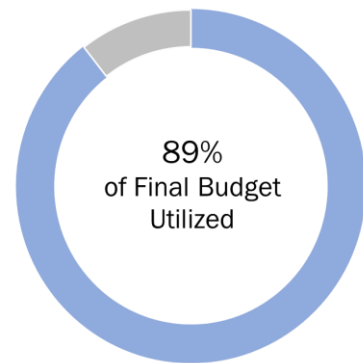
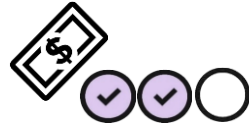


Elementary School Initiatives Out-of-School-Time (General Population) FY 18/19

New Hope World Outreach, Inc. (Summer Only)

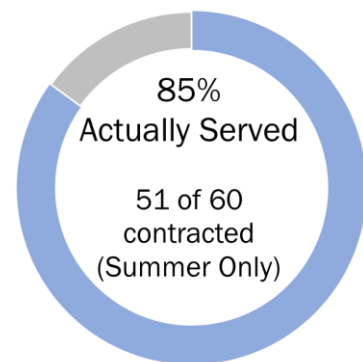
How Much Did We Do?

Utilization



Final Budget:
\$92,368

Actual Expenditure:
\$82,632



How Well Did We Do It?



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

New Hope World Outreach's MOST program completed its second year of operation under the 2017 MOST RFP. The program provides services at one (1) site during the summer only.

Program monitoring reflected that staff members provided a warm and welcoming environment and did an excellent job engaging the children. The program promoted the children's social, emotional, and academic growth and emphasized leadership qualities among the children. Client satisfaction surveys reflected high levels of satisfaction with program services.

The program experienced inconsistent attendance over the summer which impacted utilization. Technical assistance was provided in the areas of recruitment and engagement.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)

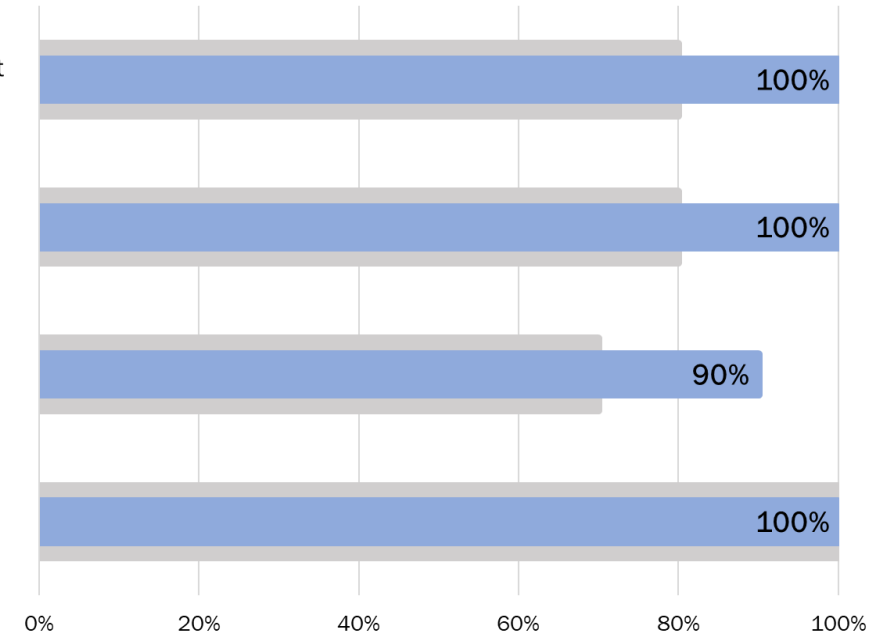


Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Classrooms met quality standards for Project Based Learning. (point in time observation)



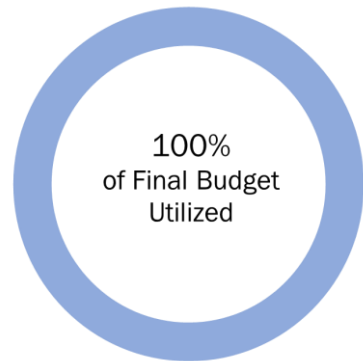
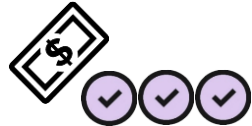


Elementary School Initiatives Out-of-School-Time (General Population) FY 18/19

Russell Life Skills

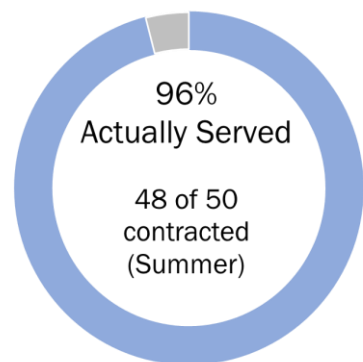
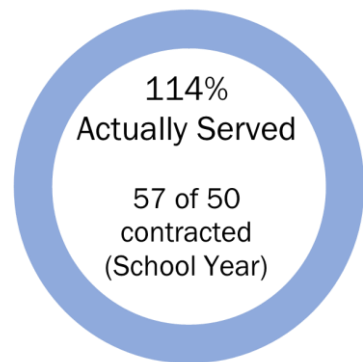
How Much Did We Do?

Utilization



Final Budget:
\$144,922

Actual Expenditure:
\$144,914



How Well Did We Do It?



Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance

Program is performing well.

The Russell Life Skills' MOST program completed its second year of operation under the 2017 MOST RFP. The program provides out-of-school time services at one (1) site year-round in partnership with Soref.

Program monitoring reflected that the staff have a positive rapport and a strong connection with the children served, and the program is meeting program expectations, having demonstrated significant improvement in service delivery throughout the year. However, the provider and subcontractor have been experiencing relationship challenges with each other. CSC staff is helping mediate the conflict.

The number of children served during the school year was higher than the contracted amount because the provider over-enrolled, anticipating attrition that did not occur.

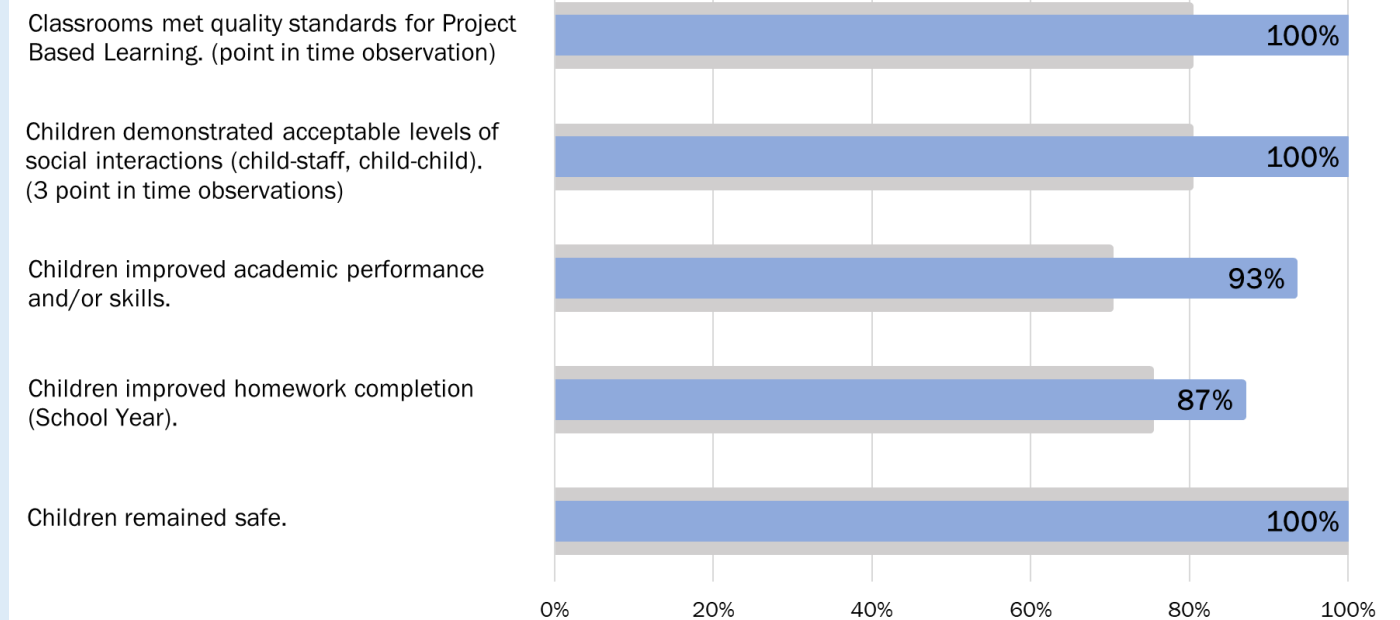
Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure





Elementary School Initiatives Out-of-School-Time (General Population) FY 18/19

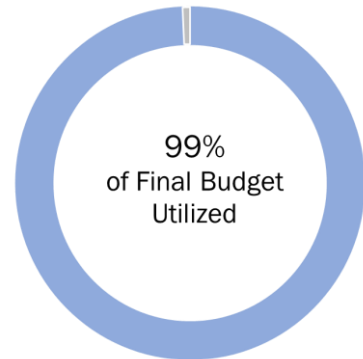
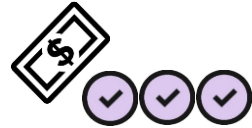
Samuel M. and Helene Soref, Jewish Community Center, Inc. (SOREF)

How Much Did We Do?

How Well Did We Do It?

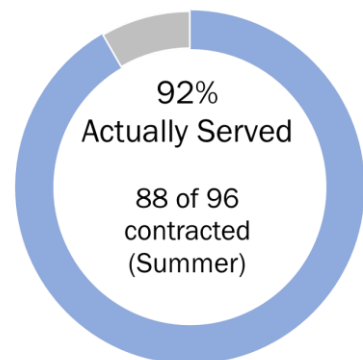
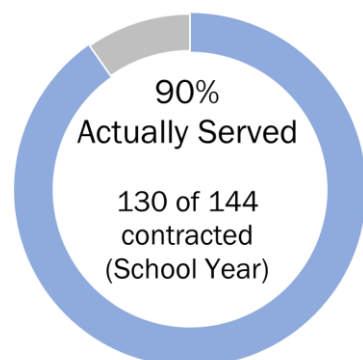
Is Anybody Better Off?

Utilization



Final Budget:
\$337,497

Actual Expenditure:
\$335,159



Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance

Program is performing well.

The Samuel M. and Helene Soref Jewish Community Center's MOST program completed its second year of operation under the 2017 MOST RFP. The program provides out-of-school time services at one (1) site year-round.

Program monitoring reflected that staff members maintain a warm and caring environment for the children while continuously engaging them in all aspects of the curriculum. Client satisfaction surveys reflected a high level of satisfaction with the program services.

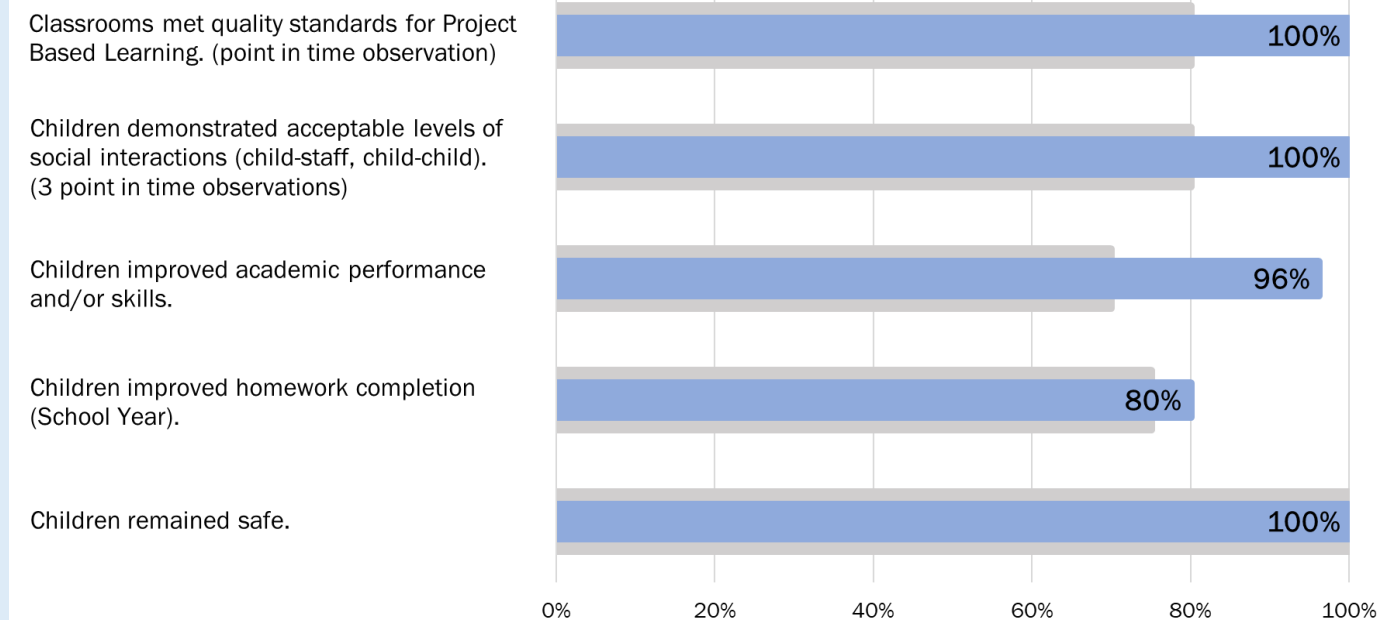
Lower numbers served was due to the addition of a new 21st CCLC program at this site.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure





Elementary School Initiatives Out-of-School-Time (General Population) FY 18/19

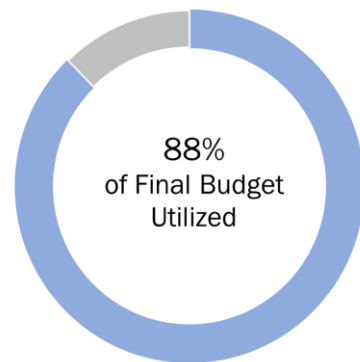
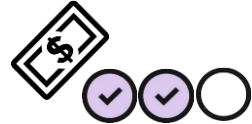
Sunshine After School Child Care, Inc.

How Much Did We Do?

How Well Did We Do It?

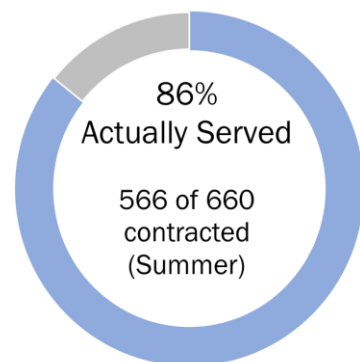
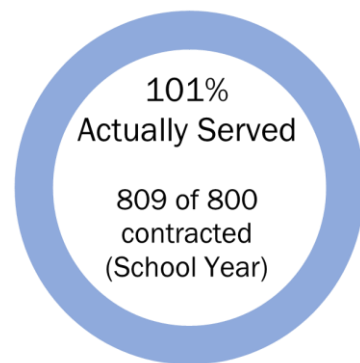
Is Anybody Better Off?

Utilization



Final Budget:
\$1,503,071

Actual Expenditure:
\$1,318,085



Financial & Administrative Monitoring
No findings.



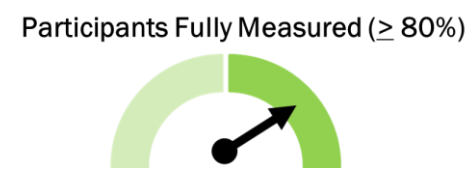
Programmatic Performance
Program is performing well.

The Sunshine After School Child Care's MOST program completed its second year of operation under the 2017 MOST RFP. The program provides out-of-school time services at seven (7) sites during the school year and four (4) sites during the summer.

Program monitoring reflected consistent engagement and positive relationships between the children and staff members. Activities are presented in creative and enticing ways to ensure the children's active participation. Client satisfaction surveys reflected high levels of satisfaction with program services.

Low summer enrollment and underutilization was due to last minute BCPS site changes. One school site was unavailable and two school sites reduced the number of children to be served due to repairs and/or renovations, in addition to inconsistent summer attendance.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Classrooms met quality standards for Project Based Learning. (point in time observation)

100%

Children demonstrated acceptable levels of social interactions (child-staff, child-child). (3 point in time observations)

100%

Children improved academic performance and/or skills.

96%

Children improved homework completion (School Year).

90%

Children remained safe.

100%

0% 20% 40% 60% 80% 100%

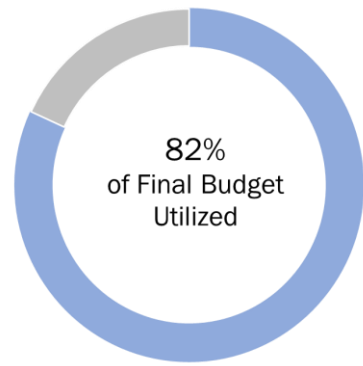


Elementary School Initiatives Out-of-School-Time (General Population) FY 18/19

Urban League of Broward County (Summer Only)

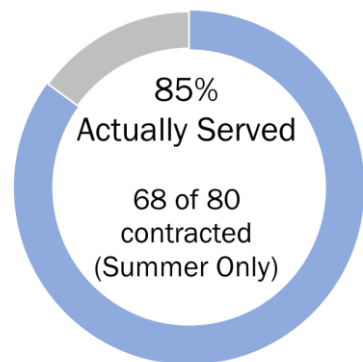
How Much Did We Do?

Utilization



Final Budget:
\$111,625

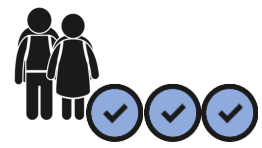
Actual Expenditure:
\$91,360



How Well Did We Do It?



Financial & Administrative Monitoring
No findings.



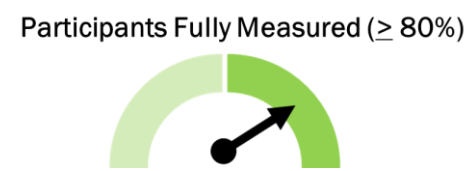
Programmatic Performance
Program is performing well.

Urban League of Broward County's MOST program completed its second year providing services under the 2017 MOST RFP. The program provides out-of-school time services at one (1) site during the summer.

Program monitoring reflected that staff members displayed warmth and sensitivity towards children as they facilitated lessons and activities. Client satisfaction surveys reflected high levels of satisfaction with program services.

Low summer enrollment and under-utilization were due to recruitment challenges. Although the program was right sized for FY 18/19, recruitment did not occur at the expected level. Technical assistance to improve recruitment strategies has been provided.

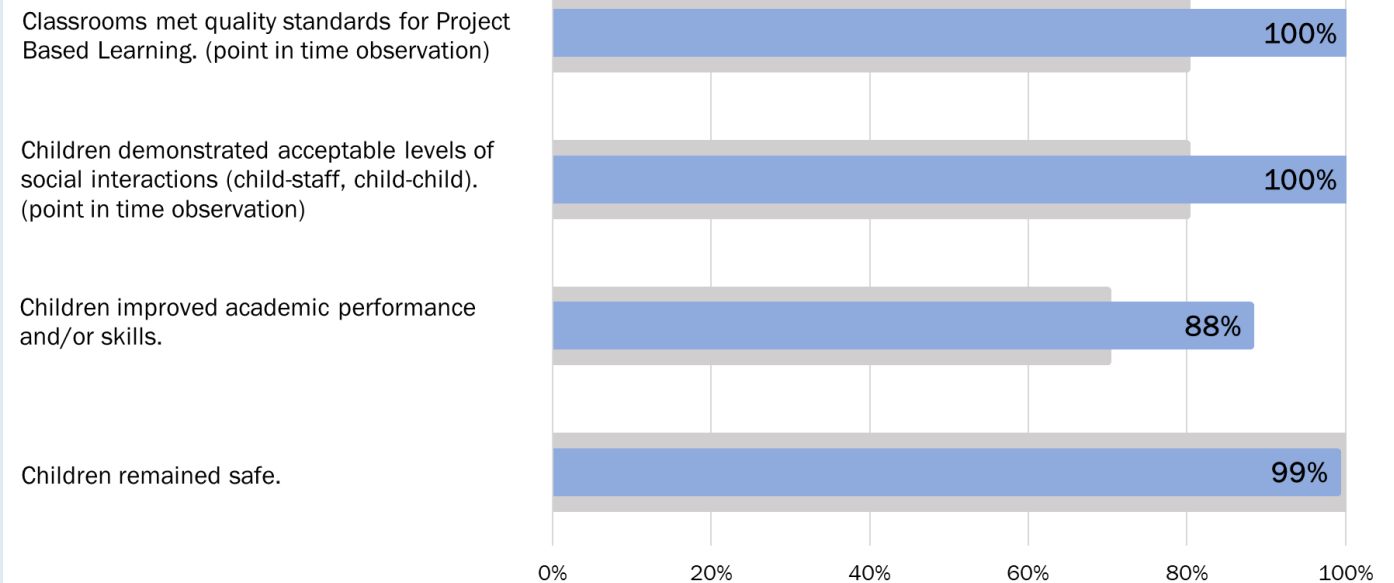
Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure



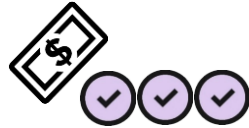


Elementary School Initiatives Out-of-School-Time (General Population) FY 18/19

City of West Park (Summer Only)

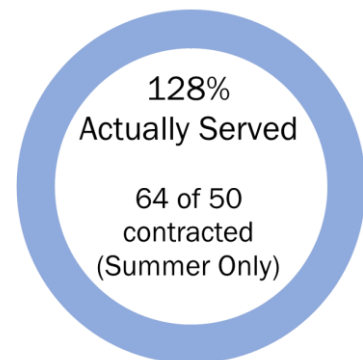
How Much Did We Do?

Utilization



Final Budget:
\$60,026

Actual Expenditure:
\$60,026



How Well Did We Do It?



Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance
Program is performing well.

The City of West Park's MOST program completed its second year of operation under the 2017 MOST RFP. The program provides out-of-school time services at one (1) site during the summer.

Program monitoring reflected that the children were actively engaged and staff members provided support as needed. Although overall program monitoring was good and technical assistance was given, the provider experienced challenges in delivering the PATHS curriculum with fidelity. Technical assistance will again be provided for summer 2020 to ensure successful PATHS implementation. Client satisfaction surveys reflected high levels of satisfaction with program services.

The number of children served was higher than the contracted amount because the provider was able to serve additional children through use of other funds.

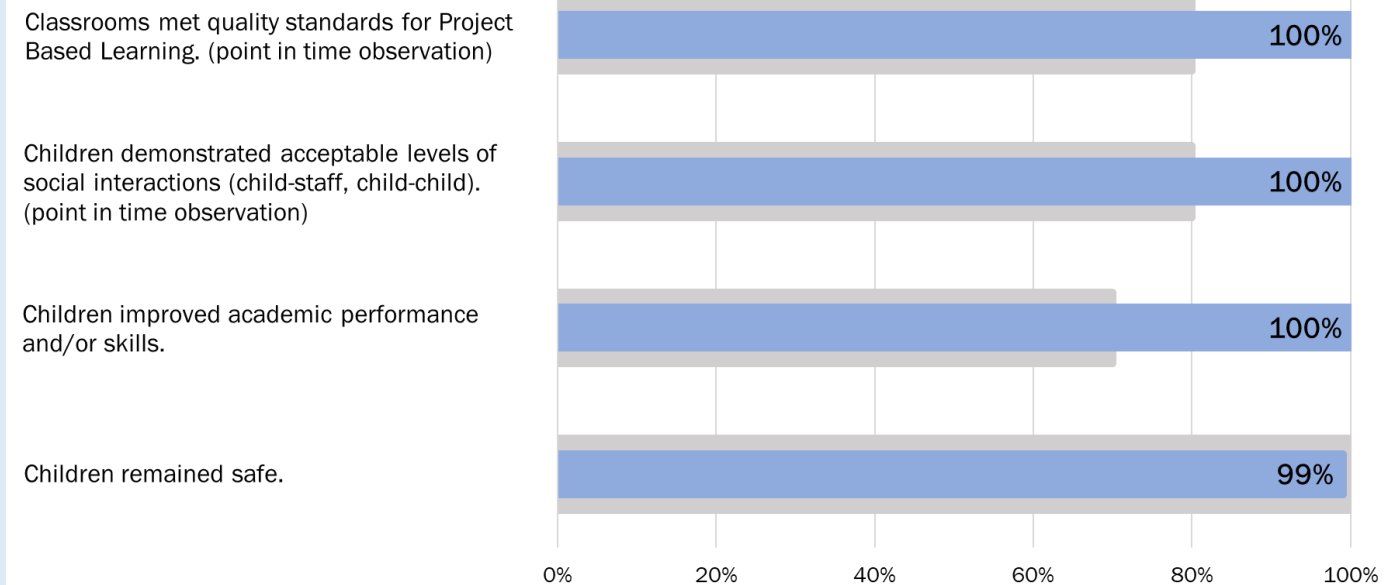
Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

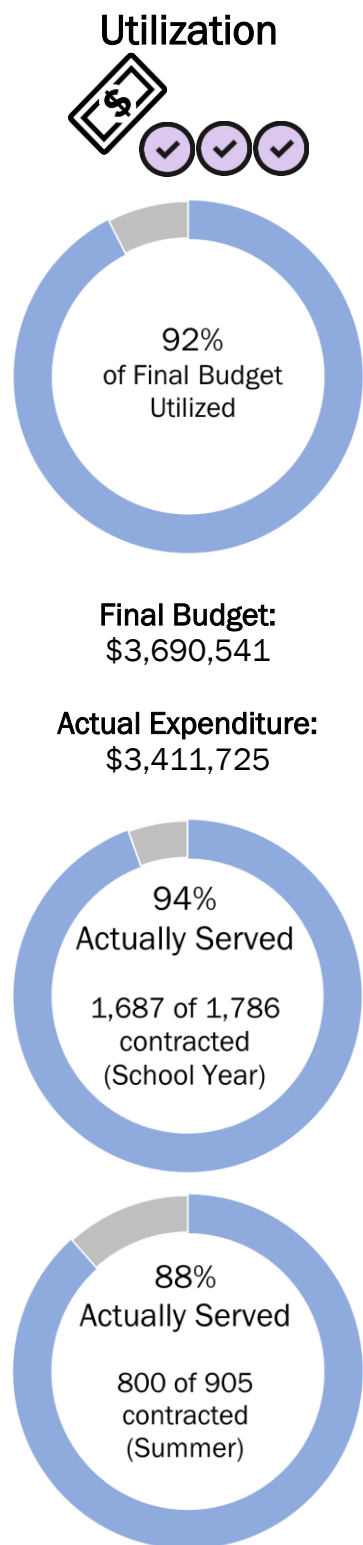




Elementary School Initiatives Out-of-School-Time (General Population) FY 18/19

YMCA of South Florida, Inc.

How Much Did We Do?



How Well Did We Do It?



Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance
Program is performing well.

The YMCA's MOST program completed its second year of operation under the 2017 MOST RFP. The program provides out-of-school time services at nineteen (19) sites during the school year and five (5) sites during the summer.

Program monitoring reflected that the environment was inclusive and the staff members consistently provided the children with feedback, encouragement, and praise. Client satisfaction surveys reflected high levels of satisfaction with program services.

Low summer enrollment was due to last minute BCPS site changes, with schools either becoming unavailable or reducing enrollment due to repairs and renovations.

The CSC allocation for the Deerfield Park Elementary site was included and exceeded the required Deerfield CRA TIF payment.

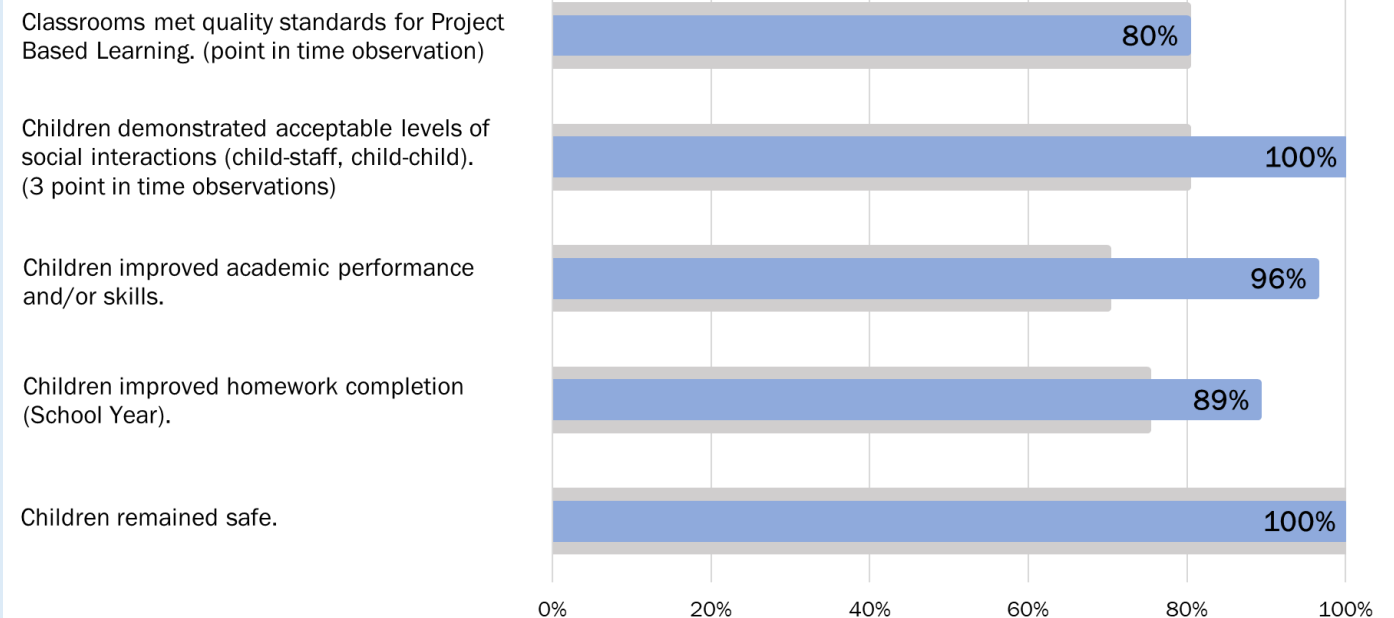
Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

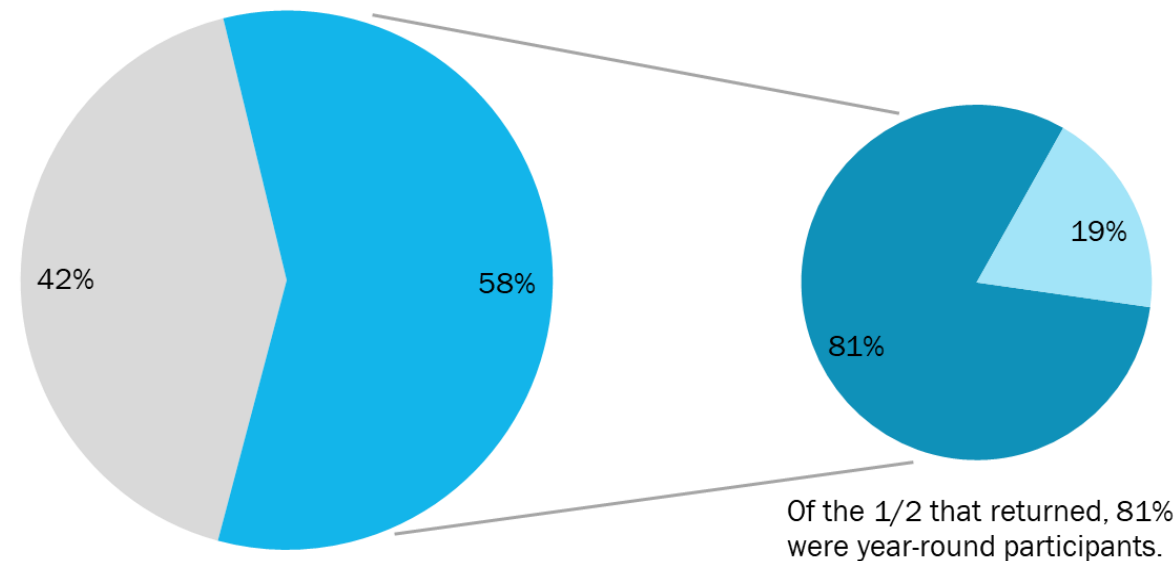
■ Goal ■ Measure





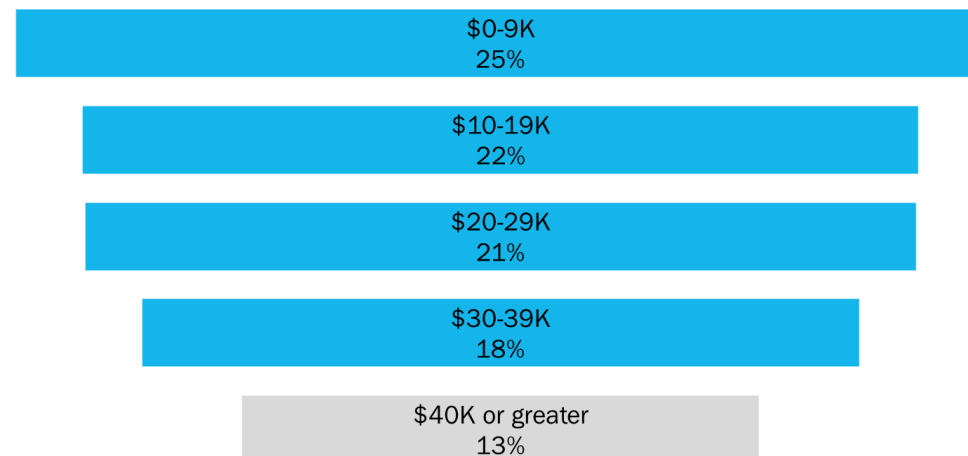
Elementary School Initiatives (Special Needs) Annual Performance FY 18/19

MOST SN Year-Round participants continue programming at higher rates than other participants (Summer Only or School Year Only).



In the second year of the MOST 2017 Special Needs RFP, over 1/2 of participants returned from year 1.

75% of the MOST SN population lived in homes with a reported household income of \$39,999 or less during SY 18-19.



ELEMENTARY SCHOOL INITIATIVES-SPECIAL NEEDS PROGRAMS

GOAL:

Strengthen the continuum of Out of School Time care for children and youth with special physical, developmental, and behavioral needs.

RESULT:

Children will succeed in school.

Out-of-School Time

- Provide a safe, positive environment for children and youth with special physical, developmental, and behavioral conditions.
- Enhance academic achievement, support social, developmental and physical activities.
- Provide educational field trips and cultural arts opportunities.
- Flexible and individualized staff to child ratios promote inclusionary opportunities where appropriate.

Respite

- Provide facility-based care and supervised activities to support parents and caregivers of children with severe emotional and behavioral health challenges that severely disrupt daily functioning and for whom there are few care options.

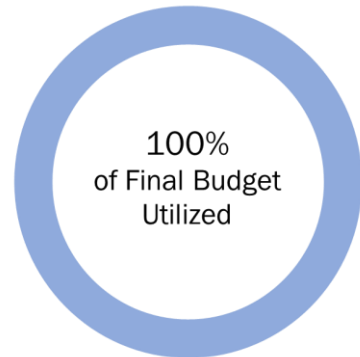
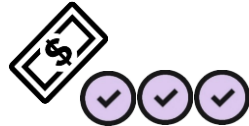


Special Needs - Out-of-School Time FY 18/19

Arc Broward

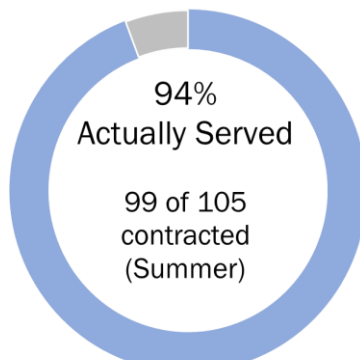
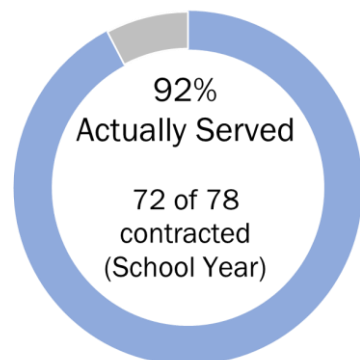
How Much Did We Do?

Utilization



Final Budget:
\$1,602,753

Actual Expenditure:
\$1,602,751



How Well Did We Do It?



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

The Arc Broward's MOST program completed its second year of operation under the 2017 MOST RFP. The program provides out-of-school time services at one (1) site year-round to children with autism spectrum disorder, developmental delays, and intellectual delays.

Program monitoring reflected high-quality service delivery in which the staff members were sensitive to the varying needs of the children and modified curriculum as needed. Client satisfaction surveys reflected high levels of satisfaction with program services.

The provider was able to utilize fully while serving fewer children because of better than anticipated attendance.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured ($\geq 80\%$)

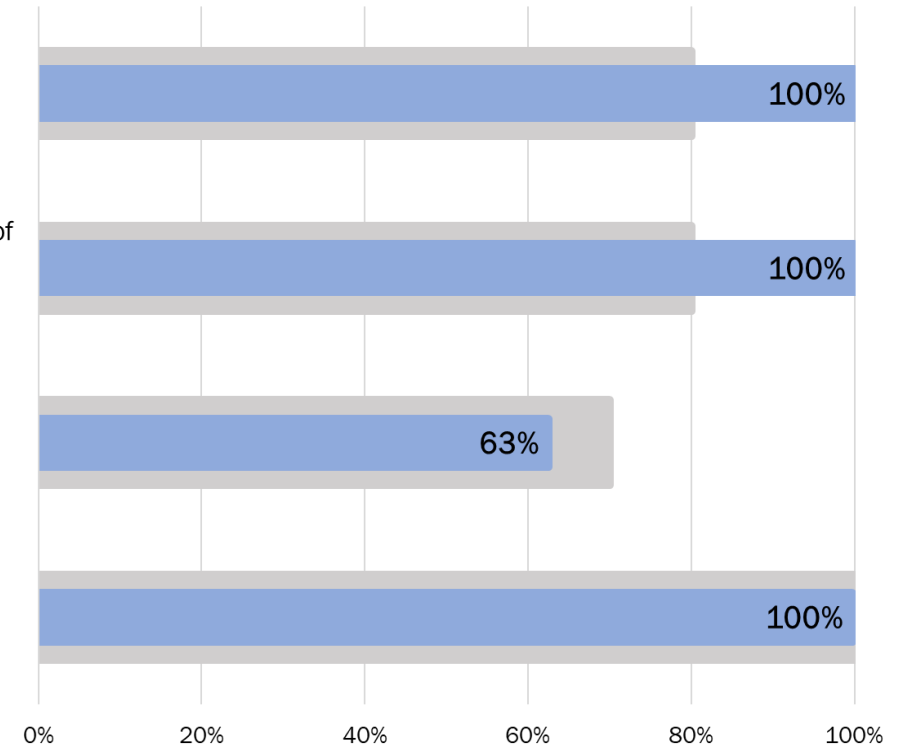


Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Classrooms met quality standards for Project Based Learning. (point in time observation)



Children demonstrated acceptable levels of social interactions (child-staff, child-child). (3 point in time observations)

Children improved academic performance and/or skills.

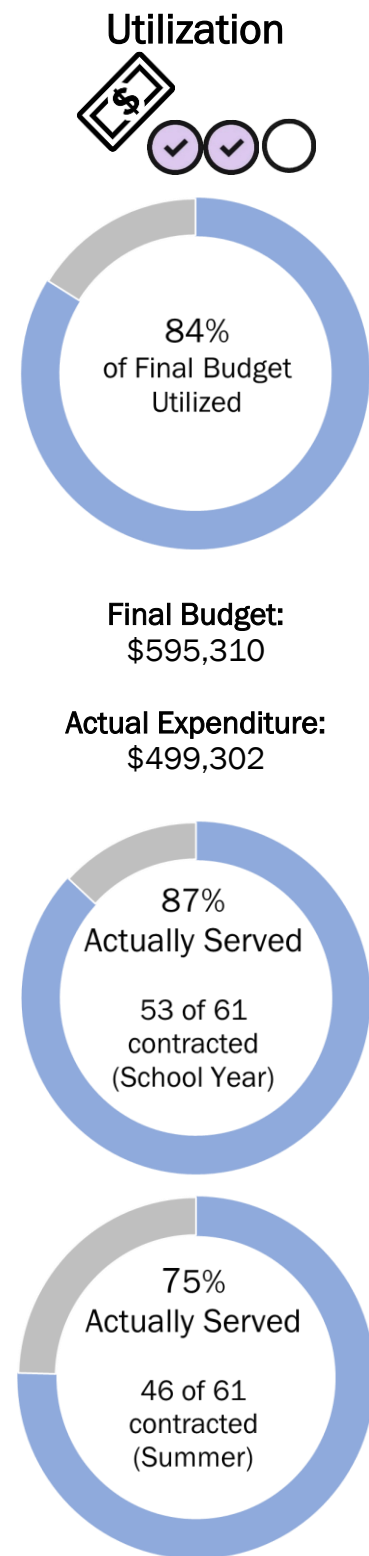
Children remained safe.



Special Needs - Out-of-School Time FY 18/19

After School Programs Inc.

How Much Did We Do?



How Well Did We Do It?

Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance
Program is performing well.

The After School Programs' MOST program completed its second year of operation under the 2017 MOST RFP. The program provides out-of-school time services at three (3) sites year-round to children with autism spectrum disorder and developmental delays.

Program monitoring reflected that the staff members are engaging and caring and performed a quality job of implementing the daily activities. Staff members modeled positive interactions through friendly conversations among themselves and the children. Client satisfaction surveys reflected high levels of satisfaction with program services.

Despite on-going technical assistance, low enrollment continued to be a problem during FY 18/19. As a result, adjustments were made to right-size the contract for FY 19/20.

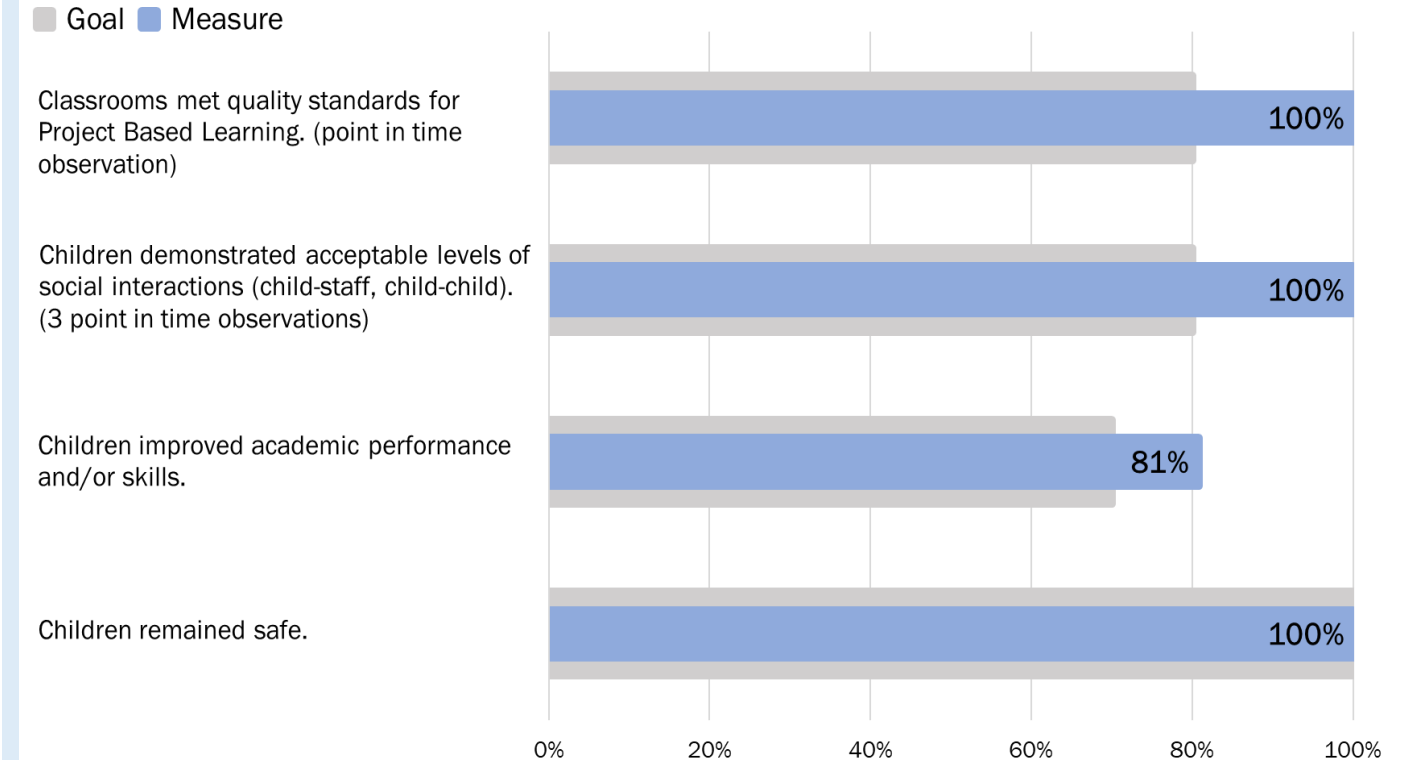
Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity

Participants Fully Measured (≥ 80%)

Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

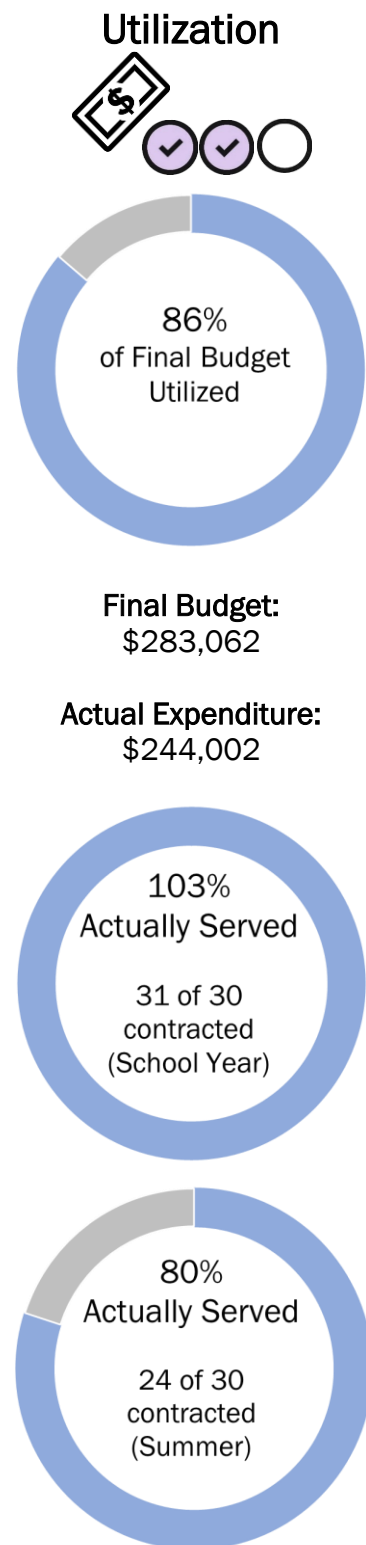




Special Needs - Out-of-School Time FY 18/19

Ann Storck Center, Inc.

How Much Did We Do?



How Well Did We Do It?

Financial & Administrative Monitoring
No findings.

Programmatic Performance
Program is performing well.

The Ann Storck Center's MOST program completed its second year of operation under the 2017 MOST RFP. The program provides out-of-school time services at one (1) site year-round to children who are medically fragile and require low staff-to-child ratios.

Program monitoring reflected highly interactive and engaging activities. Staff members were warm and friendly towards the children while promoting a positive social emotional environment. Client satisfaction surveys reflected high levels of satisfaction with program services.

Under-utilization was due to lower summer enrollment and children attending only half-day during the summer due to the School Board's Extended School Year (ESY) schedule.

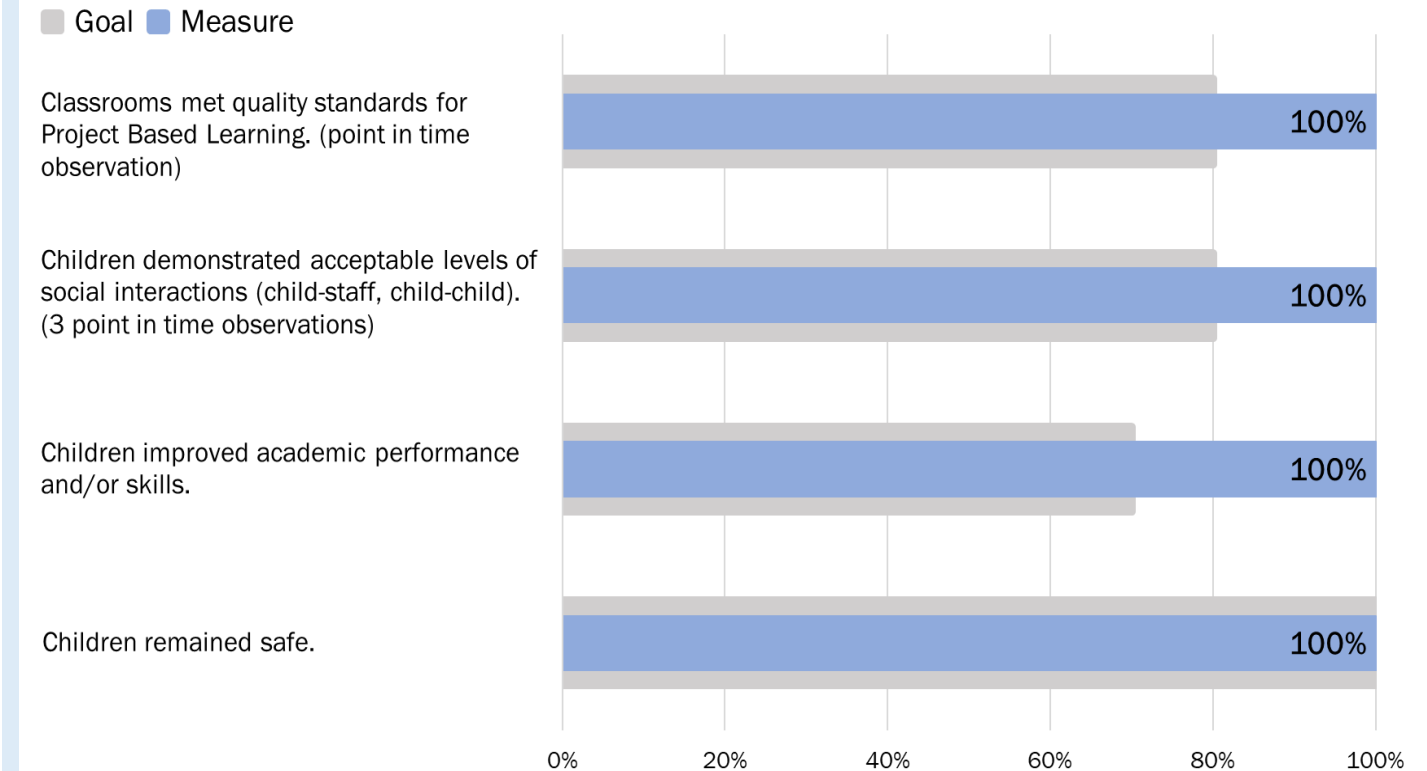
Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity

Participants Fully Measured (≥ 80%)

Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.





Special Needs - Out-of-School Time FY 18/19

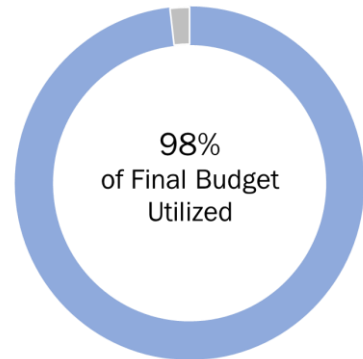
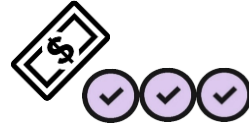
Broward Children's Center, Inc.

How Much Did We Do?

How Well Did We Do It?

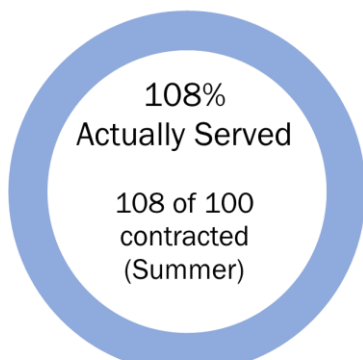
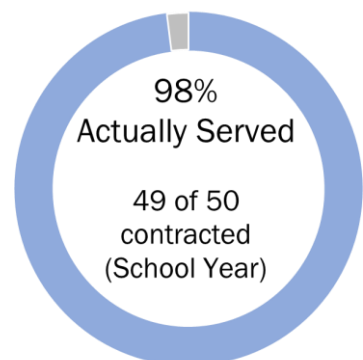
Is Anybody Better Off?

Utilization



Final Budget:
\$635,732

Actual Expenditure:
\$624,267



Financial & Administrative Monitoring

No findings.



Programmatic Performance

Program is performing well.

The Broward Children's Center's MOST program completed its second year of operation under the 2017 MOST RFP. The program provides out-of-school time services at two (2) sites year-round. The provider serves children and youth ages 3 to 22 who are primarily medically fragile and technologically dependent.

Program monitoring reflected that the program was performing well and provided a supportive environment where the staff members developed positive, individual relationships with each child. Client satisfaction surveys reflected high levels of satisfaction with program services.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity

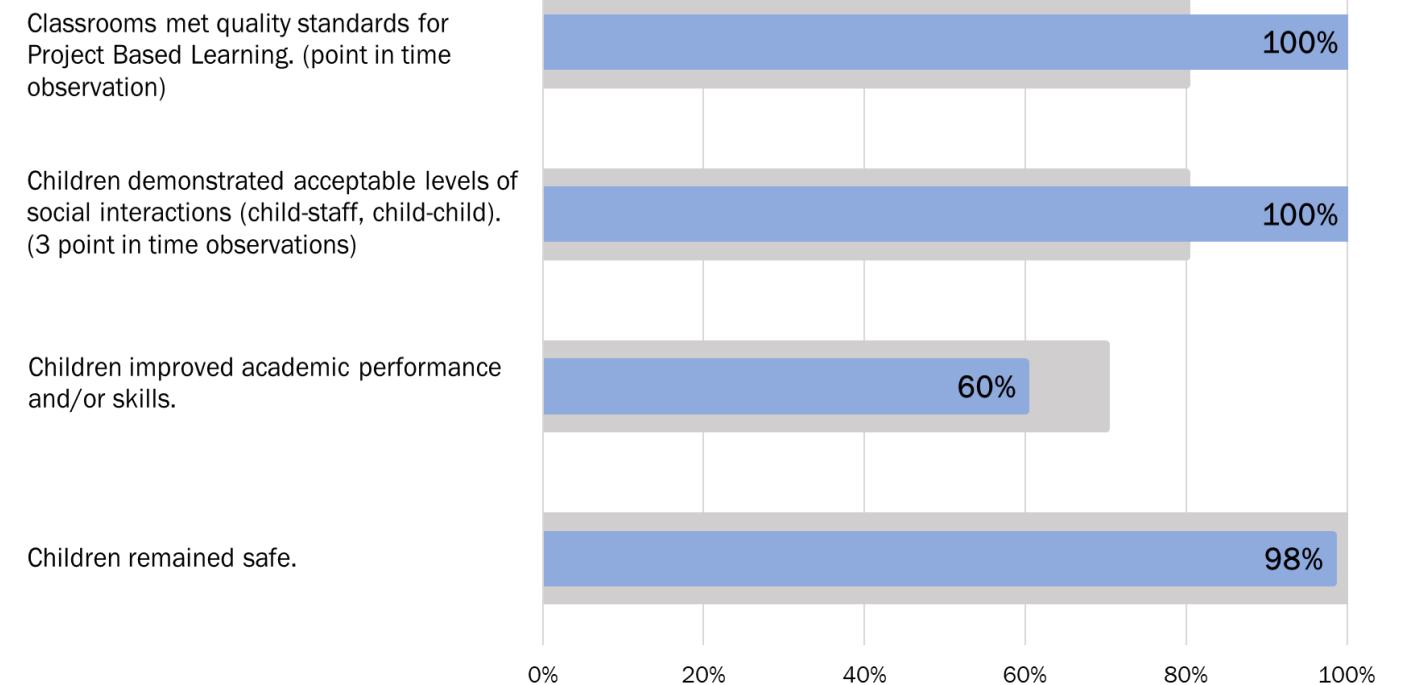


Participants Fully Measured (≥ 80%)



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure





Special Needs - Out-of-School Time FY 18/19

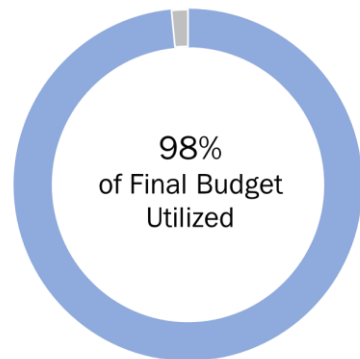
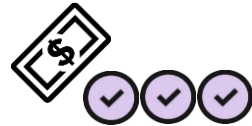
Center for Hearing and Communication, Inc.

How Much Did We Do?

How Well Did We Do It?

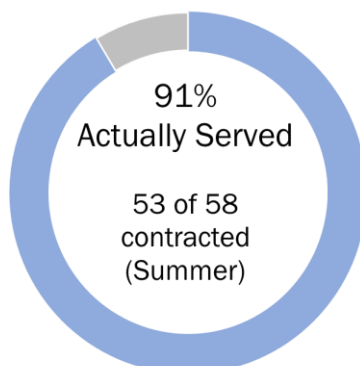
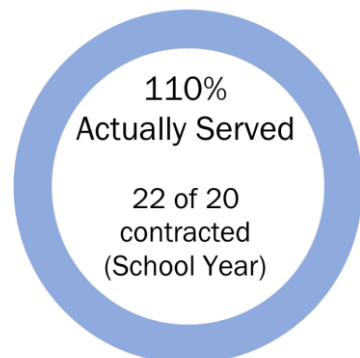
Is Anybody Better Off?

Utilization



Final Budget:
\$274,982

Actual Expenditure:
\$270,811



Financial & Administrative Monitoring

No findings.



Programmatic Performance

Program is performing well.

The Center for Hearing and Communication's MOST program completed its second year of operation under the 2017 MOST RFP. The program provides out-of-school time services at one (1) site year-round. The provider serves children ages 5 to 12 who experience deafness or hearing loss.

Program monitoring reflected that the staff members worked to provide a safe, engaging, and structured program for the children. The program's low staff to child ratios reinforced social and emotional learning and individual relationships. Staff were well qualified and attentive to the children and families they served, and all staff were trained in American Sign Language. Client satisfaction surveys reflected high levels of satisfaction with program services.

The number of children served during the school year was higher than the contracted amount because the provider over-enrolled, anticipating attrition which did not occur at the expected level. The number of children served during the summer was lower than anticipated because the need for summer programming for this special population was not as high as expected.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity

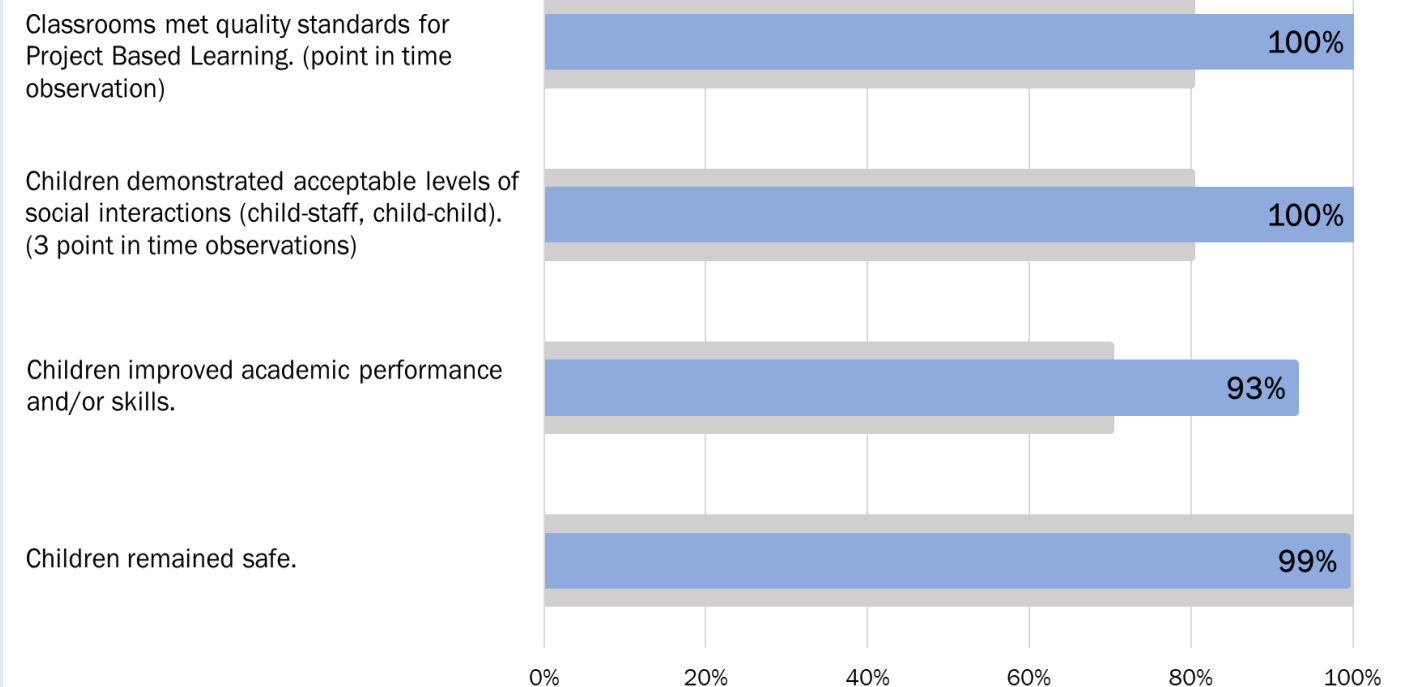


Participants Fully Measured (≥ 80%)



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure



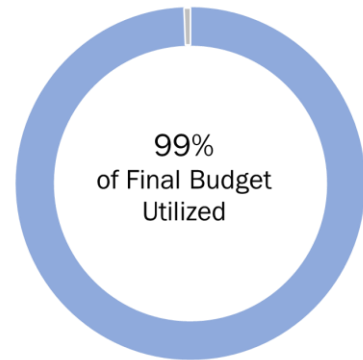
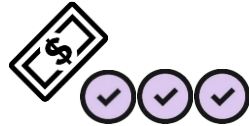


Special Needs - Out-of-School Time FY 18/19

JAFCO Children's Ability Center (Summer Only)

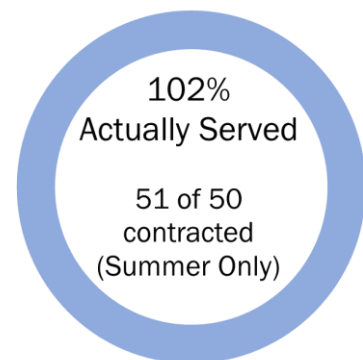
How Much Did We Do?

Utilization



Final Budget:
\$329,783

Actual Expenditure:
\$327,826



How Well Did We Do It?



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

The JAFCO Children's Ability Center's MOST program completed its second year of operation under the MOST 2017 RFP. The program provides services at one (1) site during the summer.

Program monitoring reflected that staff members had effective behavior management techniques to address the unique needs of each child and to ensure the environment was safe and nurturing. The program's low ratios reinforced social and emotional learning and individual relationships. Client satisfaction surveys reflected high levels of satisfaction with program services.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



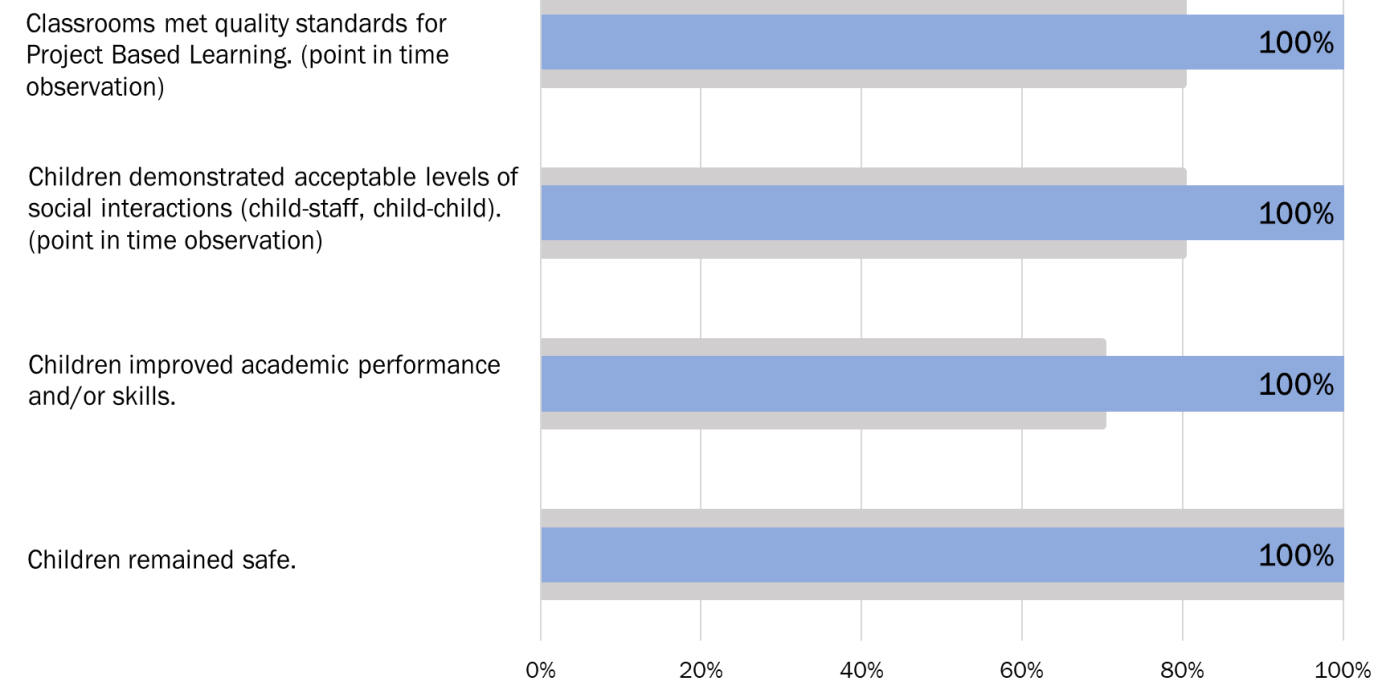
Participants Fully Measured (≥ 80%)



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure



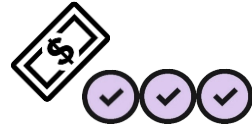


Special Needs - Out-of-School Time FY 18/19

City of Pembroke Pines (Summer Only)

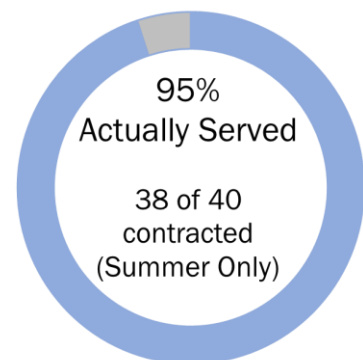
How Much Did We Do?

Utilization



Final Budget:
\$102,389

Actual Expenditure:
\$102,343



How Well Did We Do It?



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

The City of Pembroke Pine's MOST program completed its second year of operation under the 2017 MOST RFP. The program provides out-of-school time services at one (1) site during the summer. The provider serves children with complex developmental and behavioral conditions.

Program monitoring reflected that the staff members did an extraordinary job of working as a team to meet the needs of the children and promoted the children's social, emotional, physical and academic growth. The children were engaged and thrived on the individual attention provided to them. Client satisfaction surveys reflected high levels of satisfaction with program services.

The program was able to fully utilize while serving fewer children due to higher than anticipated attendance for the enrolled children.

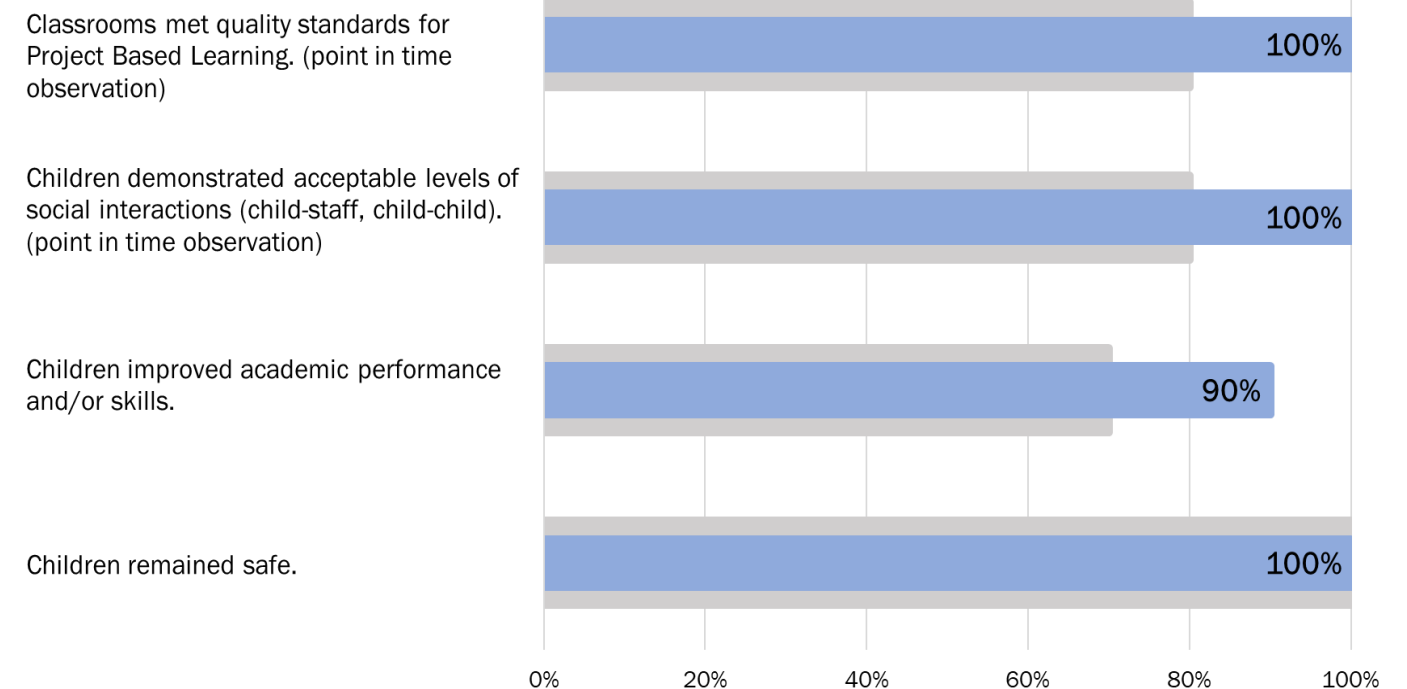
Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

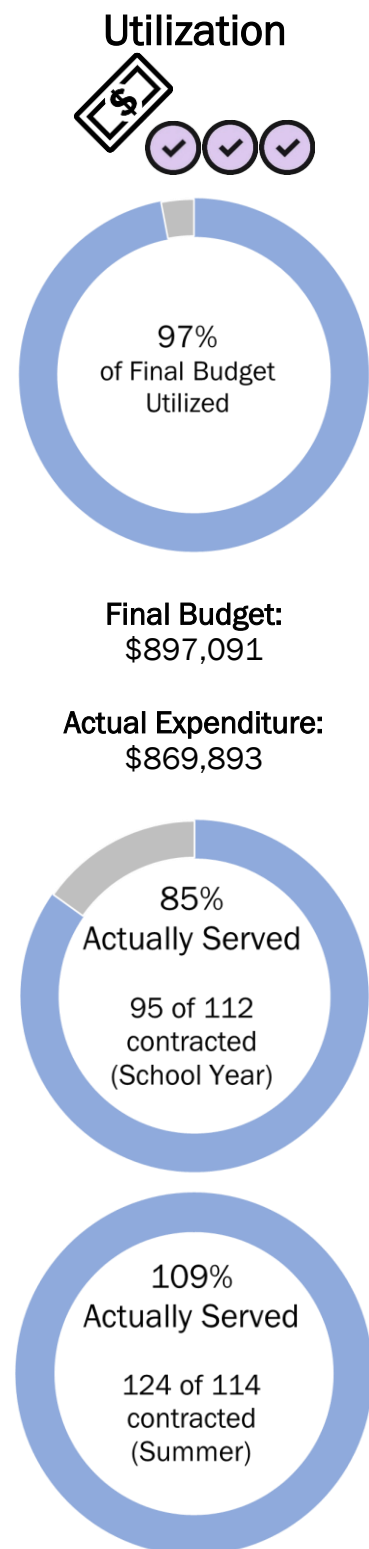




Special Needs - Out-of-School Time FY 18/19

Smith Mental Health

How Much Did We Do?



How Well Did We Do It?

Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance
Program is performing well.

The Smith Mental Health's MOST program completed its second year of operation under the 2017 MOST RFP. The program provides out-of-school time services at three (3) sites during the school year and two (2) sites during the summer to children with moderate to severe behavioral health needs.

Program monitoring reflected that the staff members and administration worked closely to provide every child with a safe and engaging environment. Client satisfaction surveys reflected high levels of satisfaction with program services.

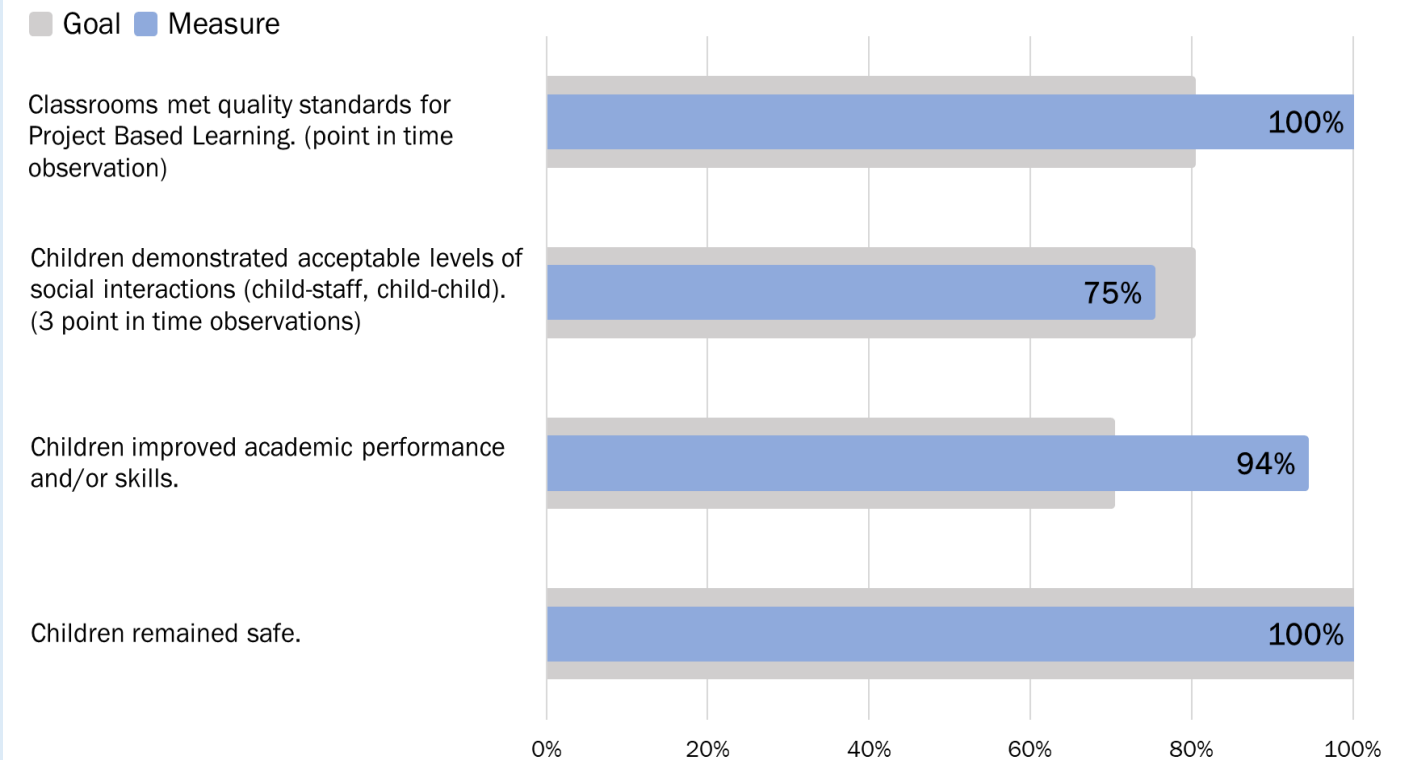
Consistent attendance during the summer and slight over-enrollment helped to compensate for lower than expected school year enrollment at the Whispering Pines Center. This allowed the provider to fully utilize the contract. The numbers to be served for Whispering Pines was decreased for 19/20 and the summer numbers were increased for the other sites to reflect historical attendance.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity **Participants Fully Measured (≥ 80%)**

Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.



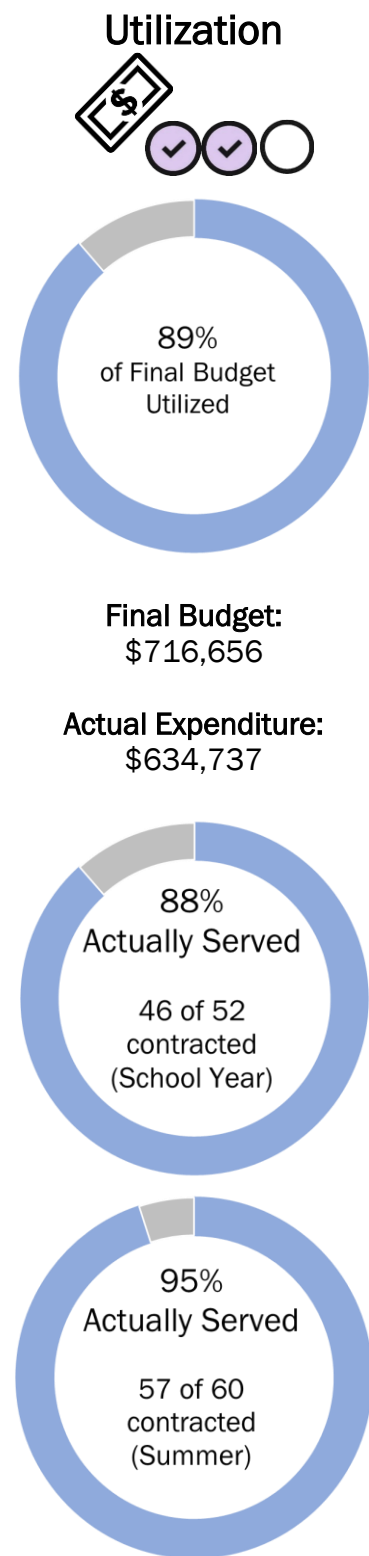


Special Needs - Out-of-School Time FY 18/19

United Community Options of Broward, Palm Beach and Mid Coast Counties



How Much Did We Do?



How Well Did We Do It?



Financial & Administrative Monitoring

No findings.



Programmatic Performance

Program is performing well.

The United Community Options' MOST program completed its second year of operation under the 2017 MOST RFP. The program provides out-of-school time services at two (2) sites year-round to children and youth with a wide variety of disabilities including autism, physical and intellectual conditions, and developmental delays.

Program monitoring reflected that staff members had exceptionally positive relationships with the children and created a learning environment that promotes social emotional growth and inclusive strategies. Client satisfaction surveys reflected high levels of satisfaction with program services.

Under-utilization and lower number served during the school year were due to turnover in management and direct service staff which impacted recruitment, staffing has since stabilized.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



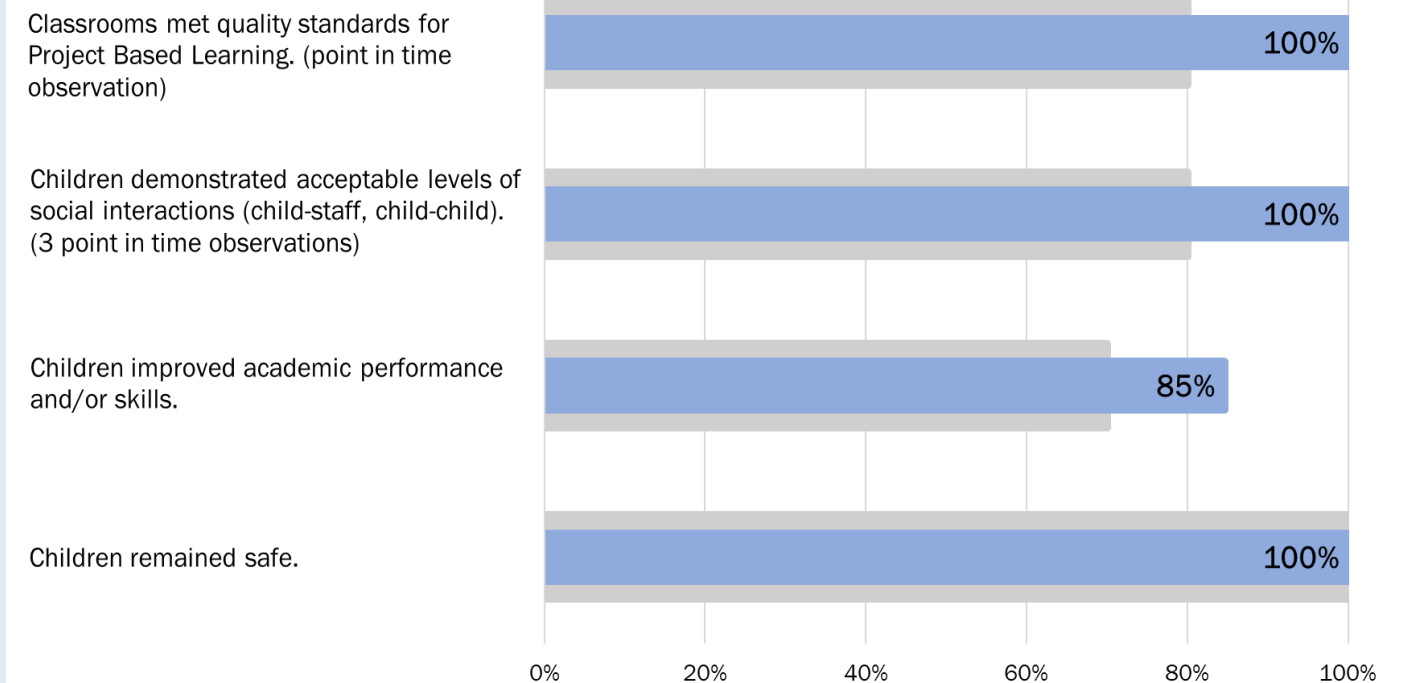
Participants Fully Measured (≥ 80%)



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

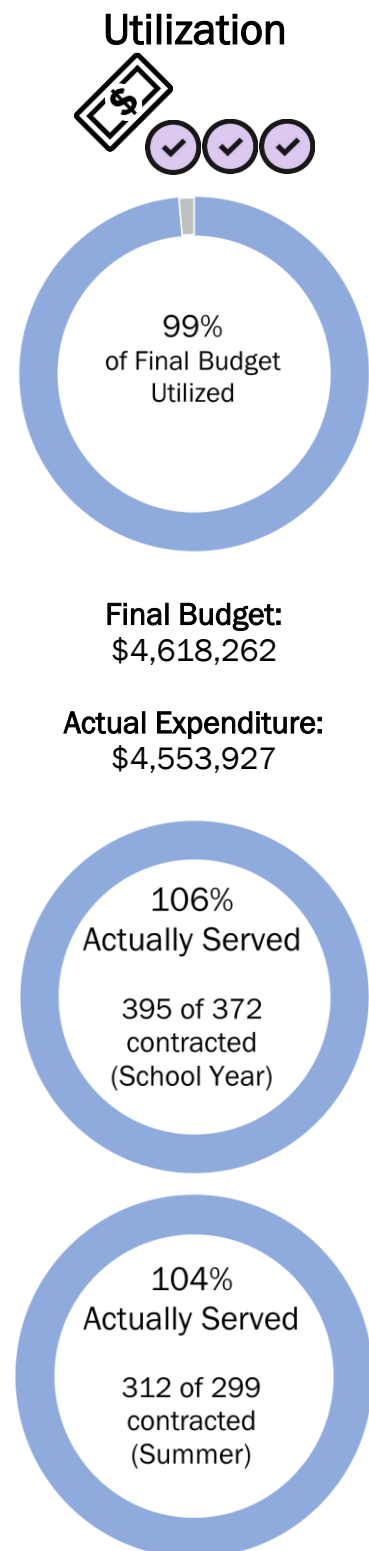




Special Needs - Out-of-School Time FY 18/19

YMCA of South Florida, Inc.

How Much Did We Do?



How Well Did We Do It?

Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance
Program is performing well.

The YMCA Special Need's MOST program completed its second year of operation under the 2017 MOST RFP. The program provides out-of-school time services at twenty-one (21) sites during the school year and seven (7) sites during the summer. The program serves children who have a variety of special needs and require low staff to child ratios of 1:2 and 1:4.

Program monitoring reflected that the staff members addressed the unique needs of each child and ensured the environment was safe and nurturing. Staff were well trained and did an excellent job engaging the children. The program's low ratios reinforced social and emotional learning. Client satisfaction surveys reflected high levels of satisfaction with program services.

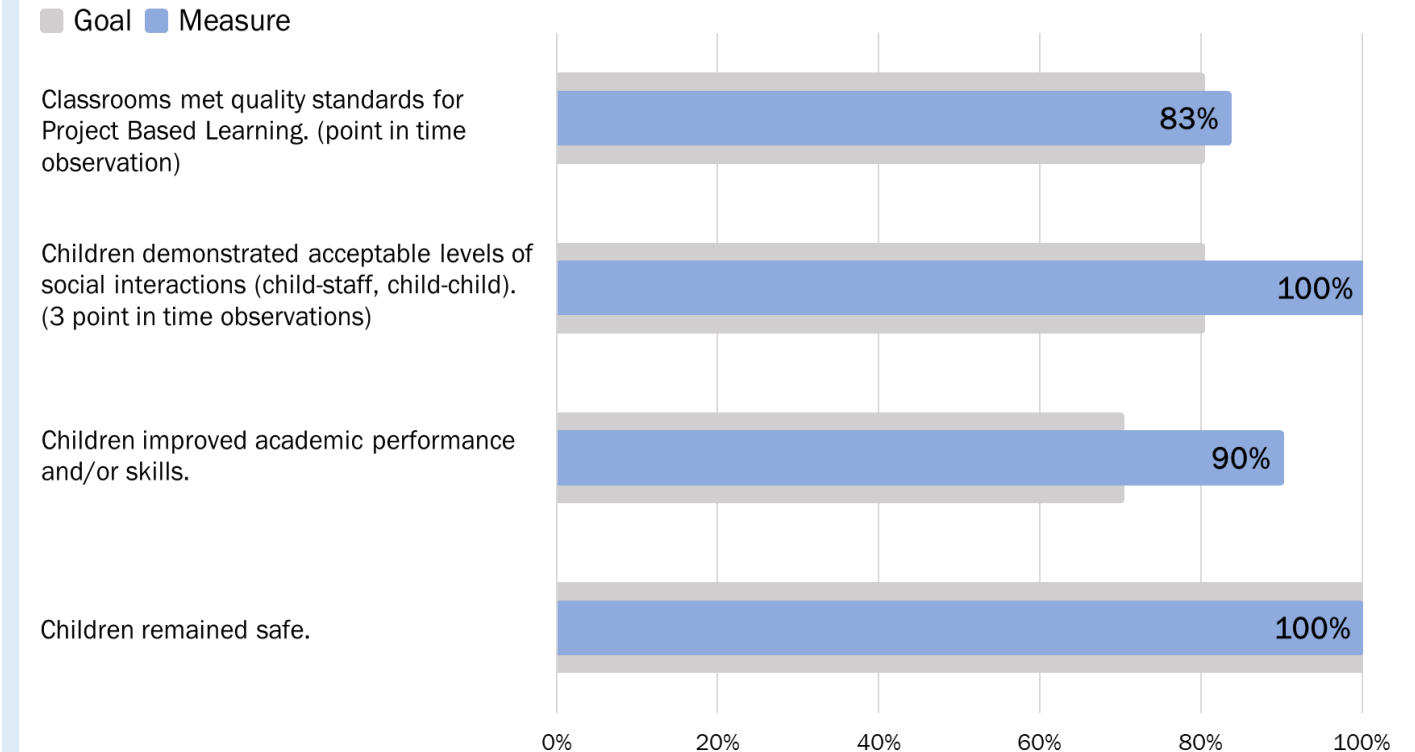
The provider was able to serve more children because of higher absenteeism rates due to medical appointments and some children attending only half-day during the summer due to the School Board's Extended School Year (ESY) schedule.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity **Participants Fully Measured (≥ 80%)**

Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.



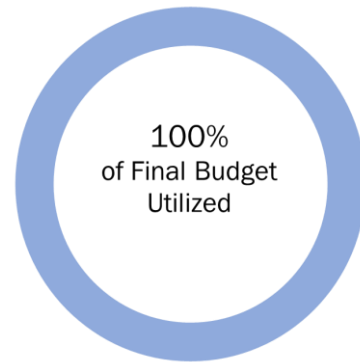
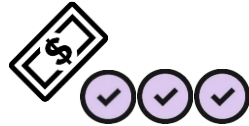


Special Needs - Respite for Youth with Behavioral Health Conditions FY 18/19

Memorial Healthcare System

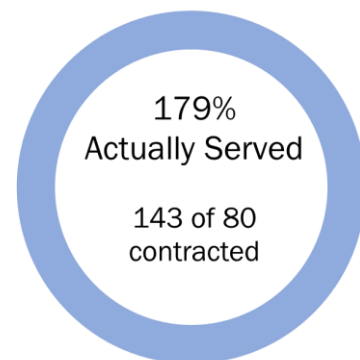
How Much Did We Do?

Utilization



Final Budget:
\$84,058

Actual Expenditure:
\$84,052



How Well Did We Do It?



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

Memorial Healthcare System completed its second year of providing services under the 2017 BREAK RFP to children ages 3 through 13 years old exhibiting emotional and behavioral health needs. The program provides Saturday respite services for families residing primarily in south Broward County.

Monitoring results reflected stellar performance and high levels of client satisfaction. Both individual client and group documentation were extremely as well-organized. A thorough intake process provided a clear picture of each child and family. Family needs were addressed through unique on-site opportunities. The program was enhanced through collaboration with multiple community partners offering innovative activities for the children.

The Provider was able to serve more than the contracted number of children due to caregivers utilizing less than the allowable 100 hours of respite services per family, which allowed more families to receive services.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Caregivers who experienced reduced stress.

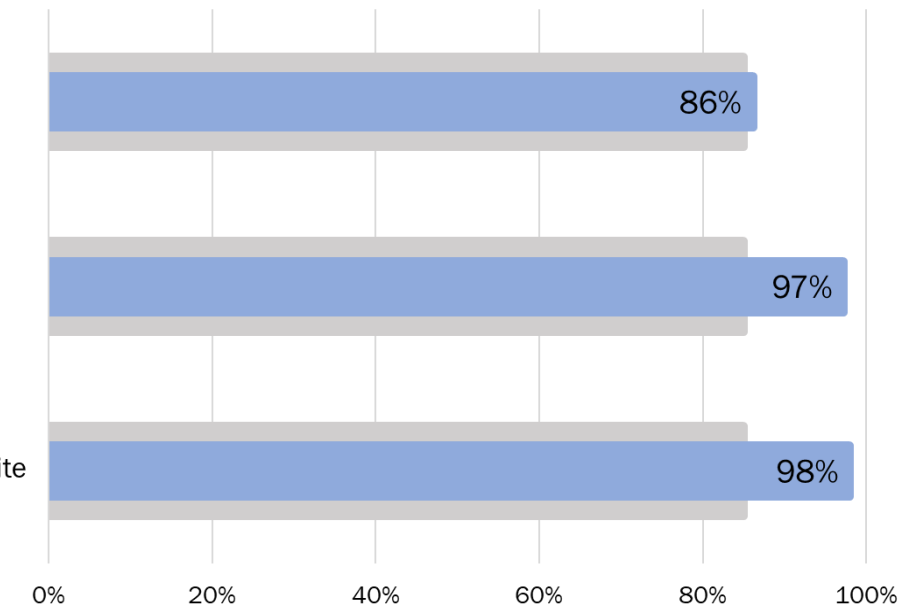
86%

Caregivers who experienced improved familial relationships.

97%

Children who were satisfied with Respite services.

98%



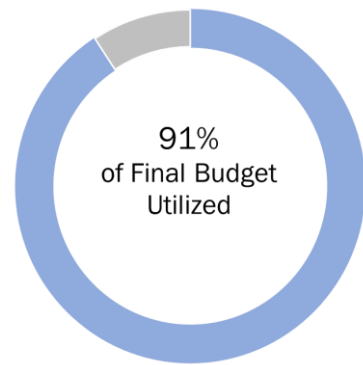
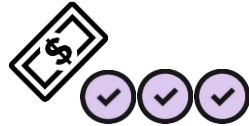


Special Needs - Respite for Youth with Behavioral Health Conditions FY 18/19

Smith Mental Health

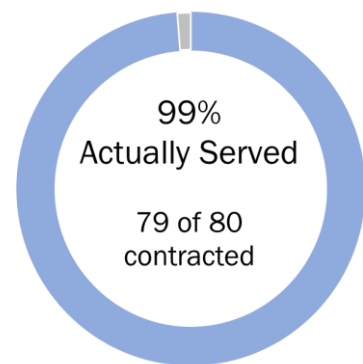
How Much Did We Do?

Utilization



Final Budget:
\$86,433

Actual Expenditure:
\$78,473



How Well Did We Do It?



Financial & Administrative Monitoring

No findings.



Programmatic Performance

Program is performing well.

Smith Mental Health completed its second year of providing services under the 2017 BREAK RFP to children ages 3 through 13 years old exhibiting emotional and behavioral health needs. The program provides Saturday respite services for families residing primarily in central and north Broward County.

Monitoring results reflected stellar performance and high levels of client satisfaction. Programming focused on the strengths of each child and strongly reinforced positive behavior. A detailed schedule was implemented that offered varied group sizes and creative hands-on programming, both on-site and off-site, which kept children engaged.

Most families use respite services multiple times throughout the year. The provider had a number of enrollments late in the contract year, so although they were able to meet the contracted number to be served, they experienced slight underutilization.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Caregivers who experienced reduced stress.

94%

Caregivers who experienced improved familial relationships.

100%

Children who were satisfied with Respite services.

99%

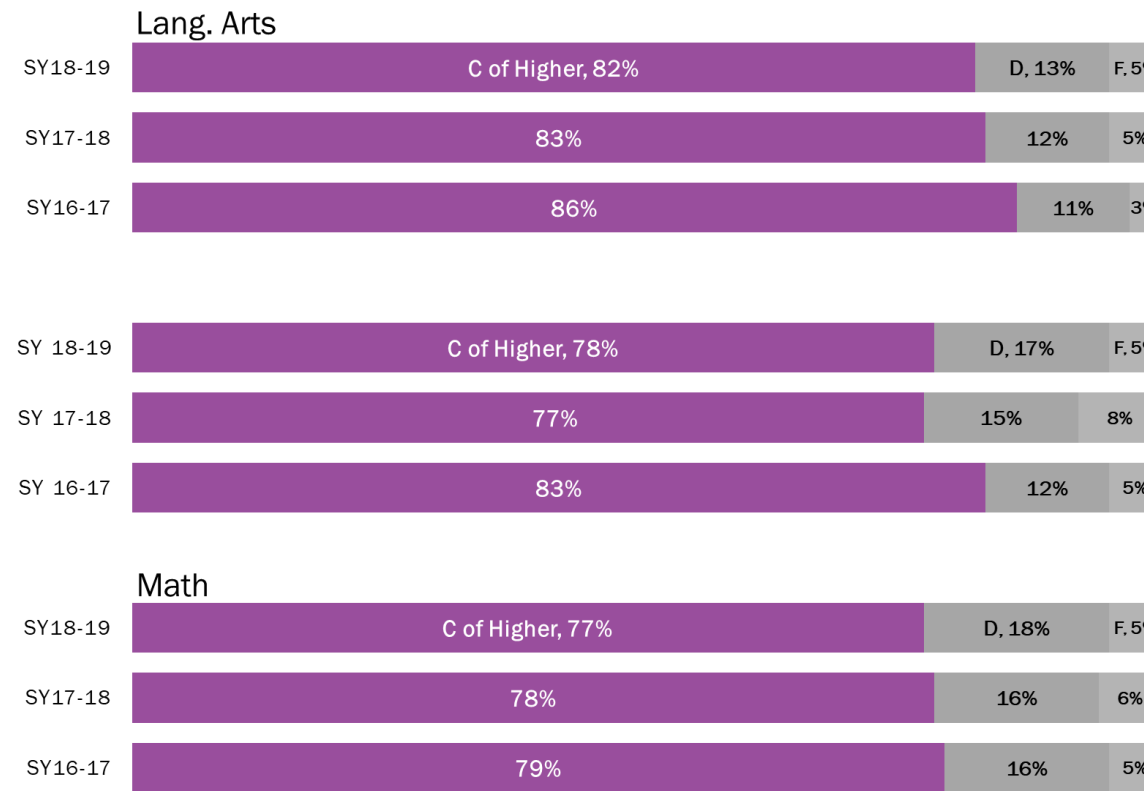
0% 20% 40% 60% 80% 100%



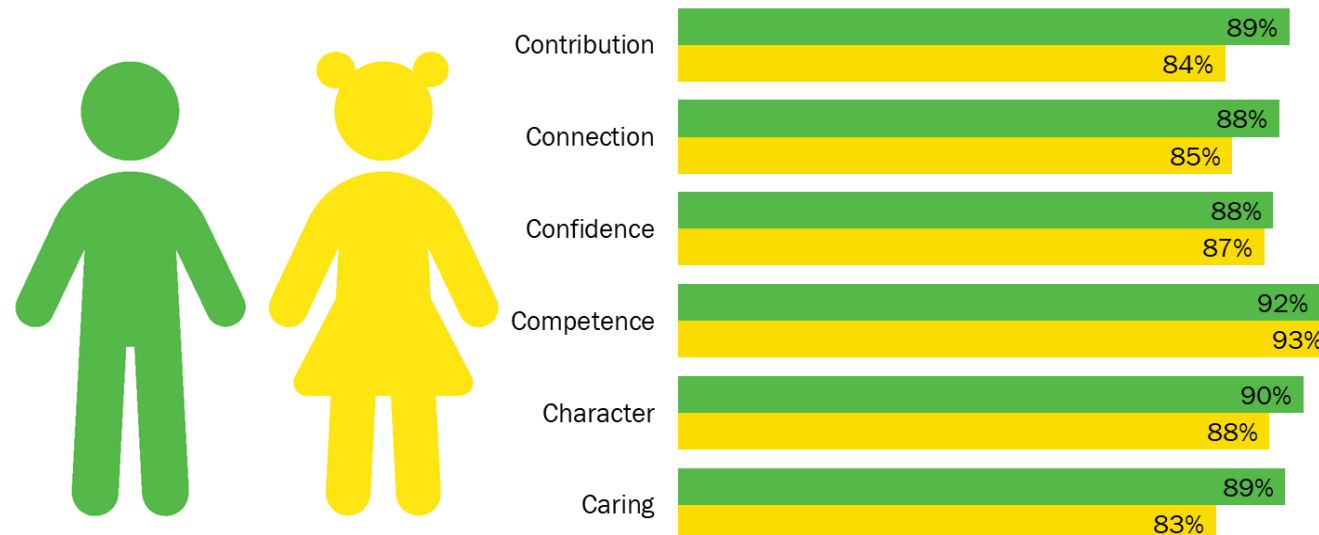
Middle School Initiatives

Annual Performance FY 18/19

Over the past 3 years, the **majority** of participants in Youth FORCE achieved a final grade of C or higher in the core subjects.



During SY18-19, over 80% of both **male** and **female** students achieved gains across all areas of youth development outcomes.



MIDDLE SCHOOL INITIATIVES-YOUTH DEVELOPMENT PROGRAMS

GOAL:
Increase protective/resiliency factors and reduce risk factors associated with delinquency, teen pregnancy, and other risky behaviors.

RESULT:
Youth will succeed in school.

Youth FORCE

- Provides year-round programming that serves students attending 23 high-need middle schools to promote positive youth development and school and community attachment. They include counseling, academic supports, community service learning, career exploration, and the Teen Outreach Program (TOP), a nationally recognized social skills curriculum.

Learning Together

- Provides year-round programming for middle and high school age youth, using a racial equity lens to promote healthy development, through supportive relationships with adults and peers, community connections, meaningful opportunities for involvement, challenging and engaging activities and learning experiences, and physical and emotional safety.

Choose Peace Initiative

- Choose Peace/Stop Violence is a school based collaborative (CSC, UW, BCPS) to educate, engage, inspire and empower elementary, middle and high school youth to take action and bring about positive change for the purpose of preventing bullying, youth crime, and violence.



Youth Development - Middle School Initiatives - Youth FORCE FY 18/19

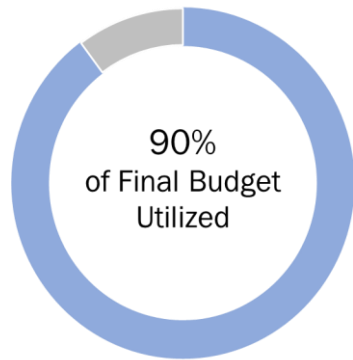
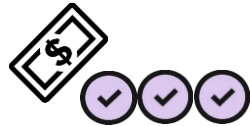
After School Programs Inc. (ASP)

How Much Did We Do?

How Well Did We Do It?

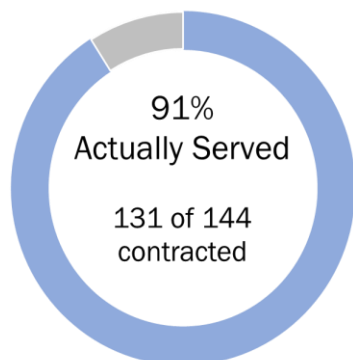
Is Anybody Better Off?

Utilization

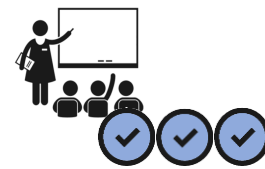


Final Budget:
\$579,093

Actual Expenditure:
\$520,071



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

After School Programs, Inc., (ASP) completed its third year providing services under the 2016 Youth FORCE RFP for students at Deerfield Beach, Crystal Lake and Driftwood Middle Schools, offering a variety of year-round out-of-school time youth development and pro-social recreational activities designed to improve academic and social skills.

Program monitoring reflected that the provider offers engaging academic and fitness activities in addition to a variety of cultural arts programming. The case management component, which is provided through a partnership with Henderson Behavioral Health, included an excellent process for creating Individual Service Plan goals with youth and tracking their progress throughout the year.

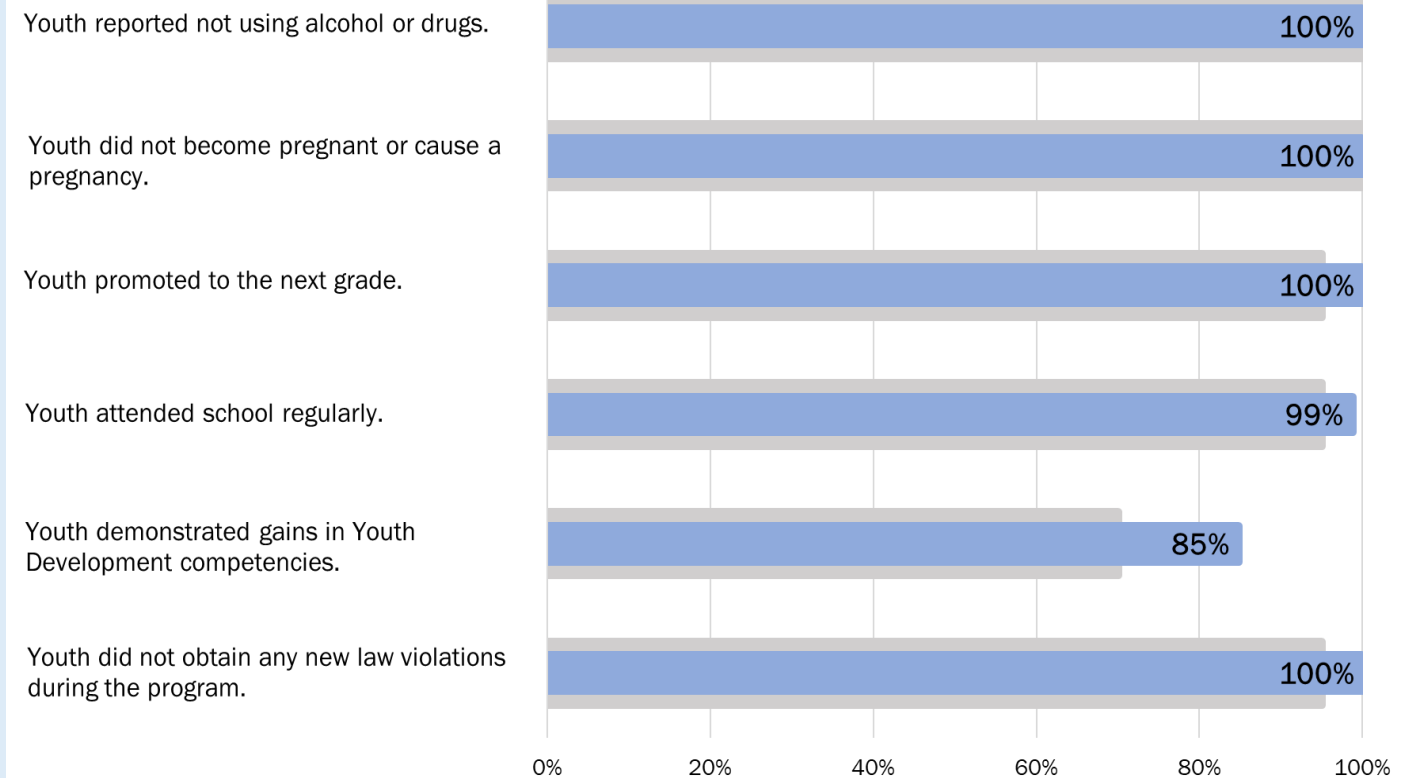
Low summer enrollments negatively impacted numbers served and overall utilization.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure





Youth Development - Middle School Initiatives - Youth FORCE FY 18/19

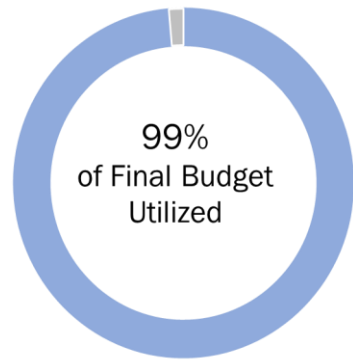
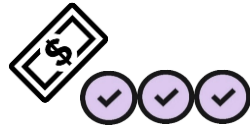
Center for Hearing and Communication with KID, Inc. as Fiscal Sponsor

How Much Did We Do?

How Well Did We Do It?

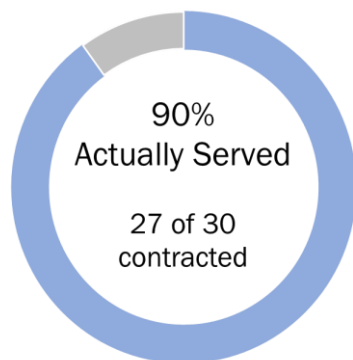
Is Anybody Better Off?

Utilization



Final Budget:
\$252,924

Actual Expenditure:
\$249,429



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

The Center for Hearing and Communication completed its third year providing services under the 2016 Youth FORCE RFP, with KID, Inc. as the Fiscal Sponsor, offering a variety of year-round out-of-school time youth development and pro-social recreational activities designed to improve academic and social skills. Program services are provided for three days per week at South Plantation High School primarily for students attending Seminole Middle School who are deaf or hard of hearing.

Program monitoring reflected that the provider implemented a variety of engaging fitness and cultural arts activities, structured anti-bullying groups sessions, and the TOP prevention education model with fidelity. The case manager connected families with appropriate resources and created individual service plans with youth goals that addressed issues identified in the assessment.

A vacant case management position at the beginning of the school year impacted enrollment. However, robust summer enrollment and attendance allowed the provider to maximize the contract.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity

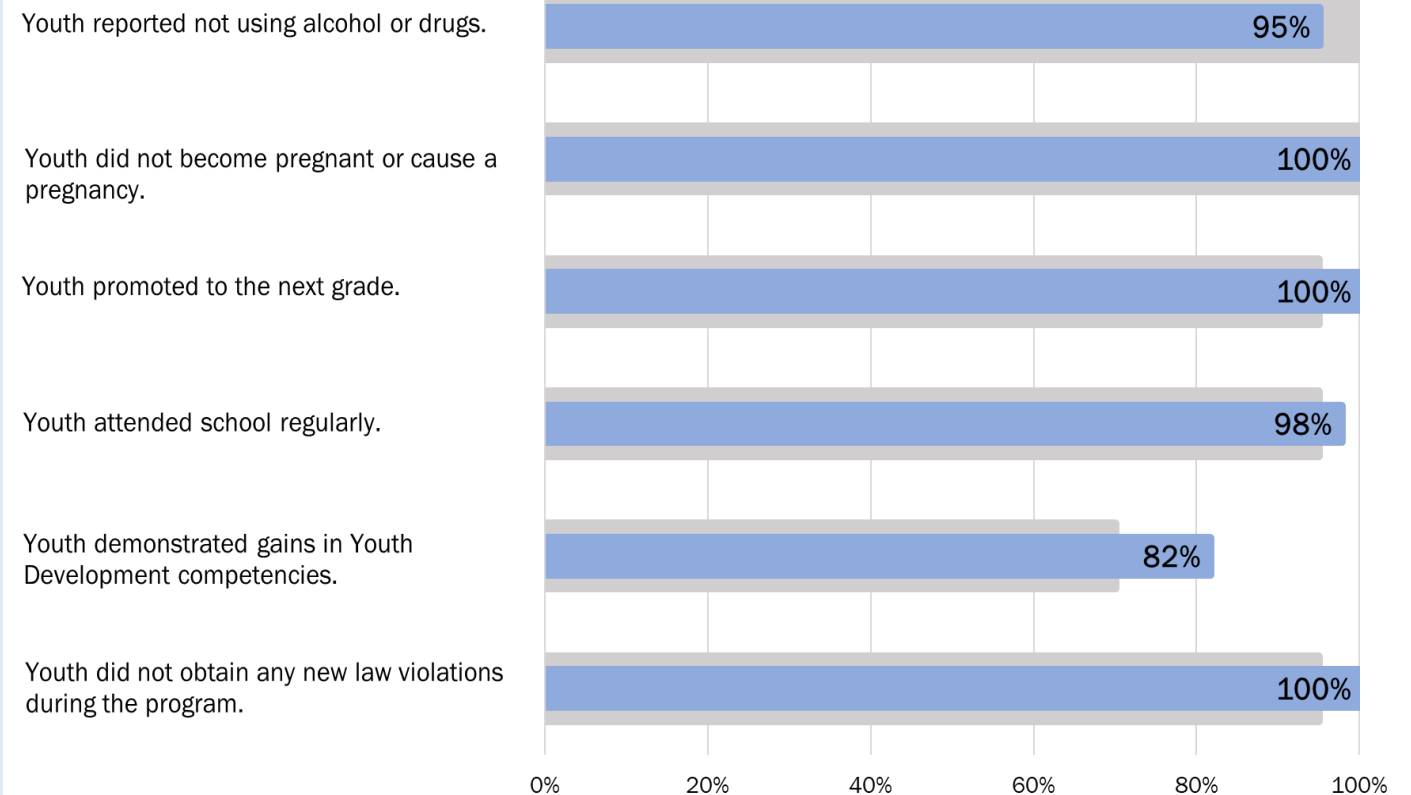


Participants Fully Measured (≥ 80%)



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure



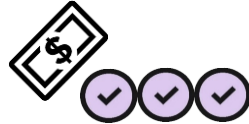


Youth Development - Middle School Initiatives - Youth FORCE - FY 18/19

City of West Park - Juvenile Crime Prevention Program

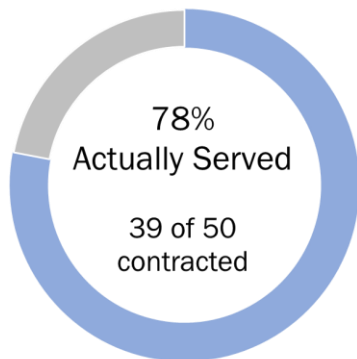
How Much Did We Do?

Utilization



Final Budget:
\$206,000

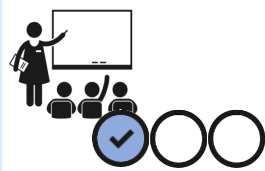
Actual Expenditure:
\$206,000



How Well Did We Do It?



Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance
Program is on a Performance Improvement Plan.

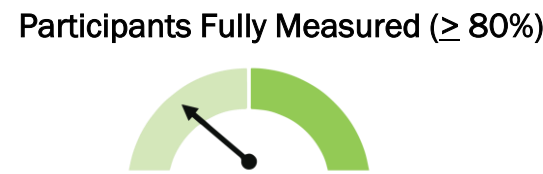
The City of West Park completed its third year providing services under the 2016 Youth FORCE RFP for youth in South Broward County at Mary Saunders Park, offering a variety of year-round out-of-school time youth development and pro-social recreational activities designed to improve academic and social skills.

Program monitoring and site visits reflected that the program provided essential services for youth in a high need community; however, overall documentation and data management needed improvement. The provider was placed on a Program Improvement Plan (PIP) at the end of FY 17/18. While significant improvements were noted in the FY 18/19 monitoring, there are still areas requiring improvement and the provider remains on the PIP. Youth surveys reflected a high level of satisfaction with the program.

The low number served was due to challenges with engaging youth to consistently attend the program at this community location during the school-year, though the summer component was very well-attended. The provider continues to receive technical assistance to improve engagement.

Provider **did not meet** expectations for Data Integrity and Participants Fully Measured.

Provider continues to receive extensive technical assistance and was placed on a PIP to address concerns with data entry and quality. Improvements have been noted.

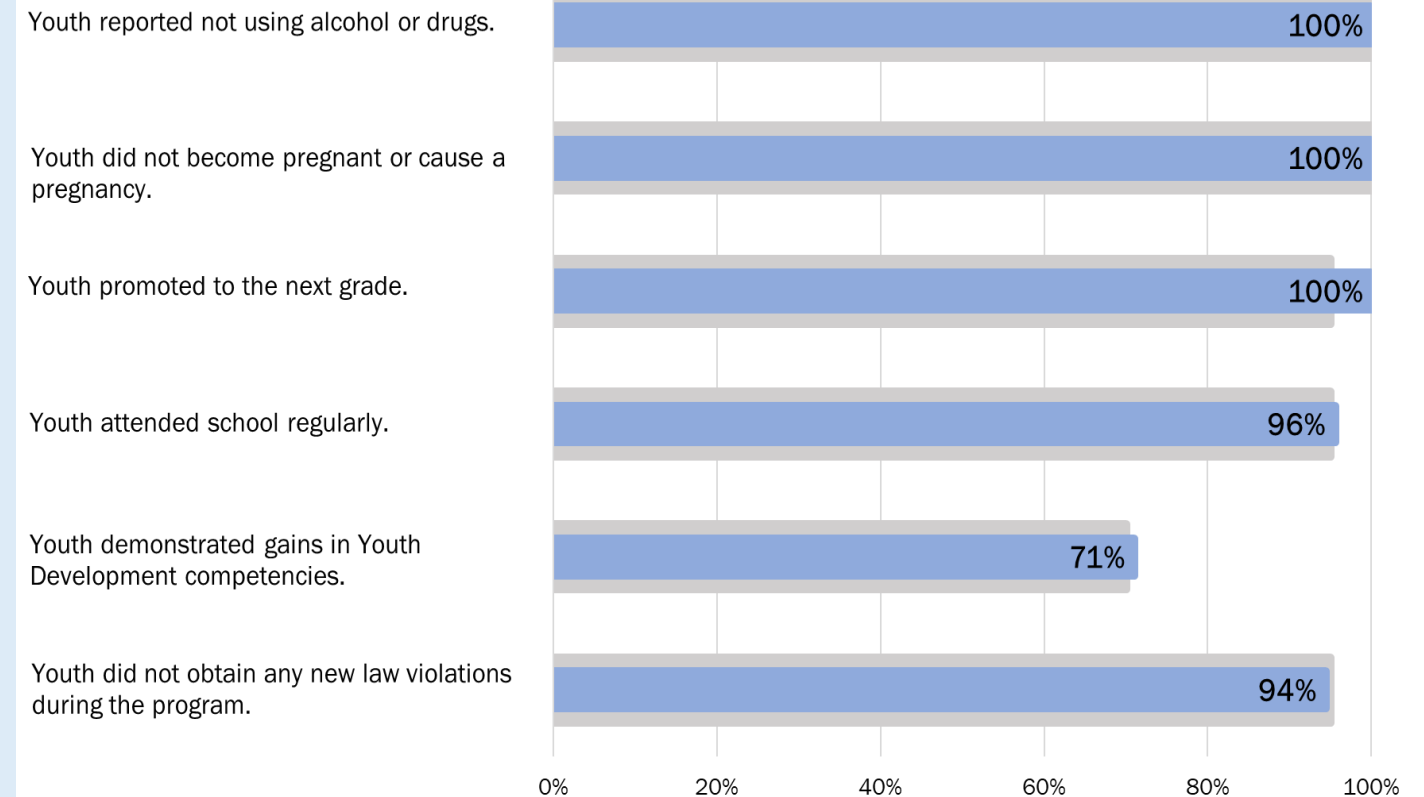


Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

Although provider did not meet expectations for data integrity and participants fully measured throughout the year, with ongoing technical assistance, sufficient data was ultimately reported to analyze for the outcomes below.

■ Goal ■ Measure



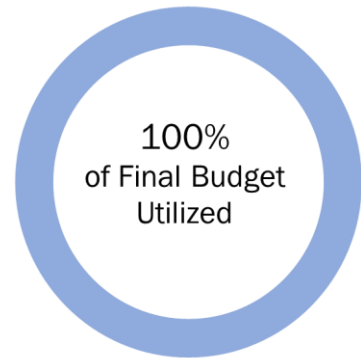
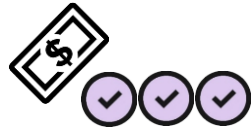


Youth Development - Middle School Initiatives - Youth FORCE FY 18/19

Community Access Center, Inc.

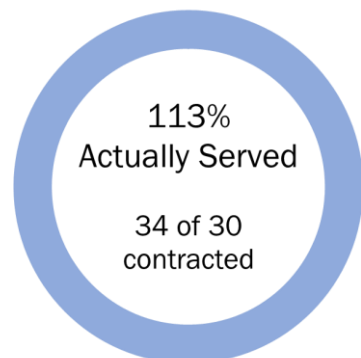
How Much Did We Do?

Utilization



Final Budget:
\$144,092

Actual Expenditure:
\$143,965

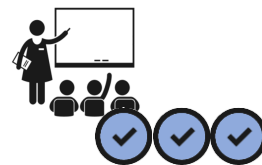


How Well Did We Do It?



Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance

Program is performing well.

Community Access Center (CAC) completed its third year providing services under the 2016 Youth FORCE RFP for students in Southwest Broward County, offering a variety of year-round out-of-school time youth development and pro-social recreational activities designed to improve academic and social skills. Miramar Youth Enrichment Center is the program site during the school year, and River Run Park Community Center is utilized during the summer.

Program monitoring reflected that the provider implemented culturally competent and engaging youth development programming delivered by certified staff. Strategic partnerships enhanced programming, such as the city of Miramar that offered the use of additional recreational space including tennis courts and an indoor basketball court, as well as the Haitian American Professionals Association that provided guest speakers from many career fields. Youth surveys reflected high satisfaction with the program.

Due to high demand for this unique program predominantly serving Haitian youth, enrollment exceeded the contracted number to be served.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



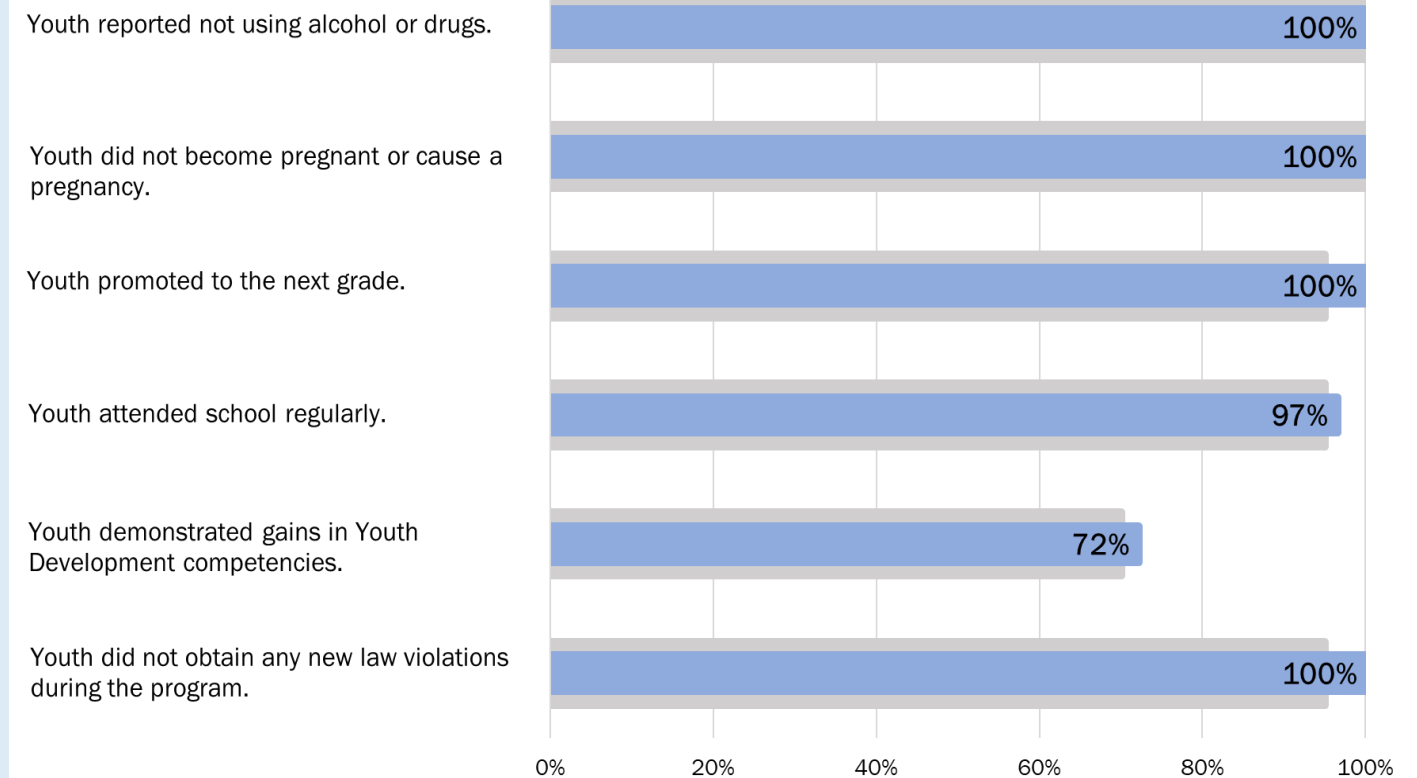
Participants Fully Measured (≥ 80%)



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure





Youth Development - Middle School Initiatives - Youth FORCE FY 18/19

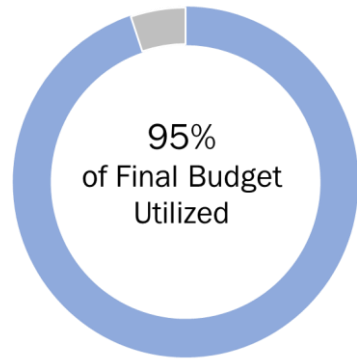
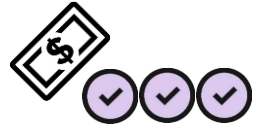
Community Reconstruction Housing Corporation/Koinonia (North)

How Much Did We Do?

How Well Did We Do It?

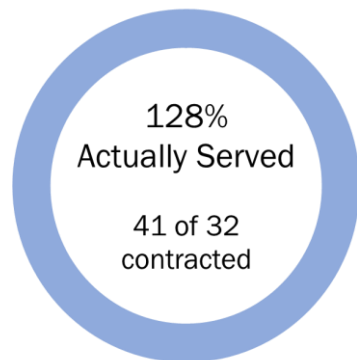
Is Anybody Better Off?

Utilization

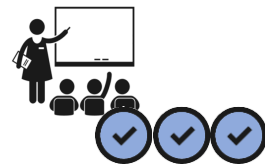


Final Budget:
\$150,000

Actual Expenditure:
\$142,250



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

The Community Reconstruction Housing Corp's "Rites of Passage" North program serving male students attending Crystal Lake Middle School is in its fourth year of a 5-year leveraged partnership with match from the City of Pompano Beach, offering a variety of year-round out-of-school time youth development and pro-social recreational activities designed to improve academic and social skills.

Program monitoring reflected high-quality services including hands-on and project-based academic and STEM activities, as well as a variety of prosocial recreational activities that promoted a healthy lifestyle. Youth Focus Groups reflected high levels of satisfaction with the program.

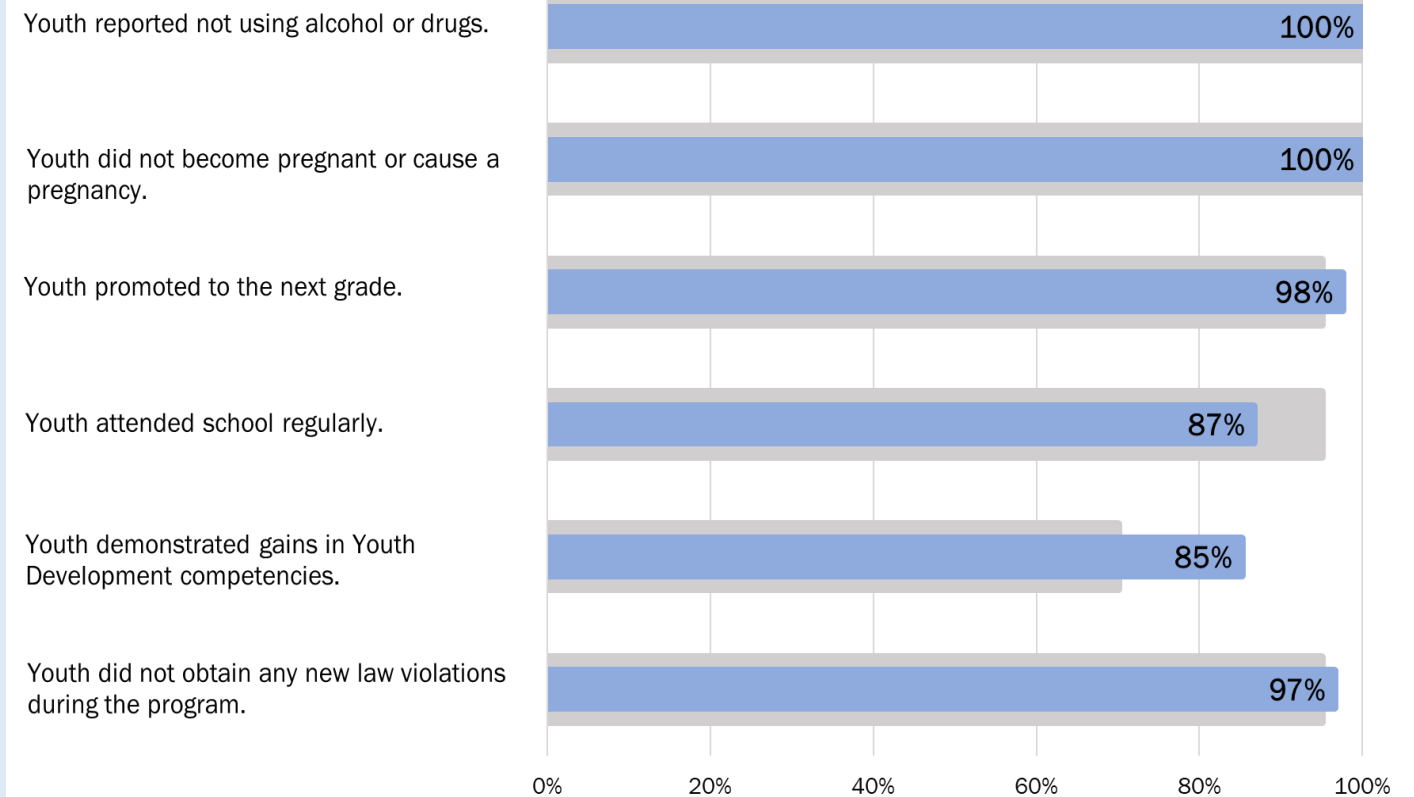
The provider was able to serve additional youth due to staggered attendance. A number of youth attended extra-curricular activities that precluded consistent program attendance, thereby making room to enroll additional youth.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure





Youth Development - Middle School Initiatives - Youth FORCE FY 18/19

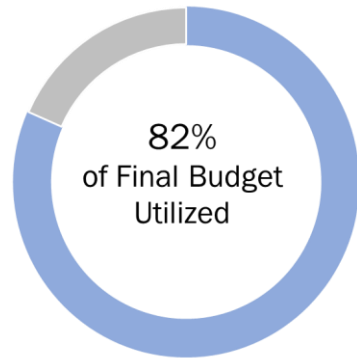
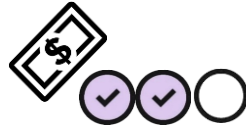
Community Reconstruction Housing Corporation/Koinonia (South)

How Much Did We Do?

How Well Did We Do It?

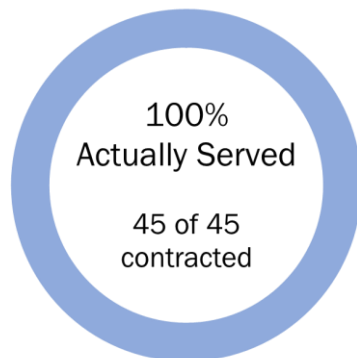
Is Anybody Better Off?

Utilization

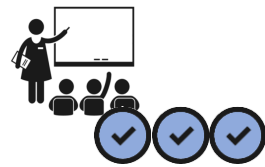


Final Budget:
\$199,898

Actual Expenditure:
\$163,062



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

The Community Reconstruction Housing Corp's "Rites of Passage" South program serving male students at Apollo Middle School is in its fifth year of a 5-year leveraged partnership with match from BSO, The JM Foundation and DJJ, offering a variety of year-round out-of-school time youth development and pro-social recreational activities designed to improve academic and social skills.

Program monitoring reflected high-quality services including hands-on and project-based academic and cultural arts activities, as well as a variety of prosocial recreational activities that promoted a healthy lifestyle. Input obtained during youth focus groups reflected high levels of satisfaction with the program.

Low attendance during the summer component negatively impacted overall utilization.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity

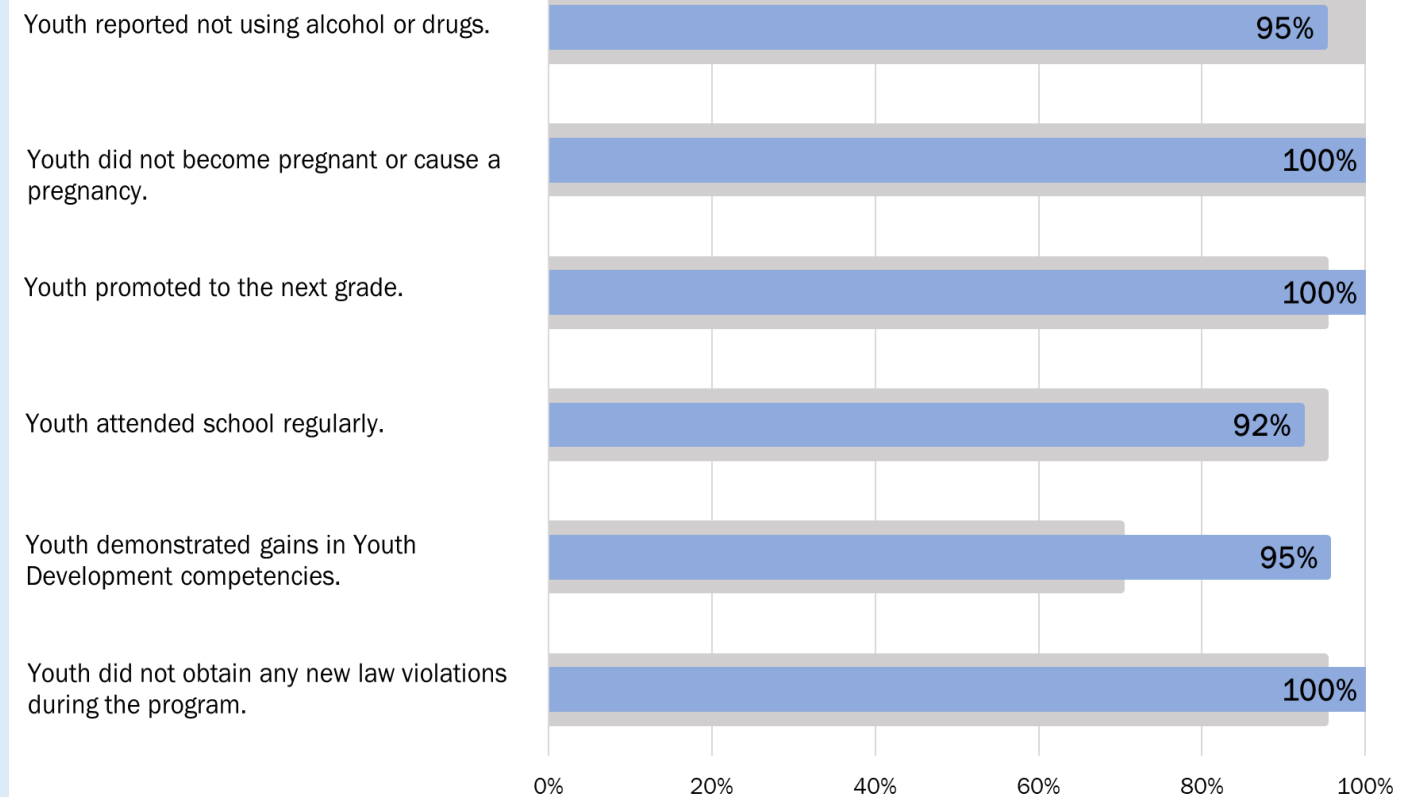


Participants Fully Measured (≥ 80%)



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure





Youth Development - Middle School Initiatives - Youth FORCE FY 18/19

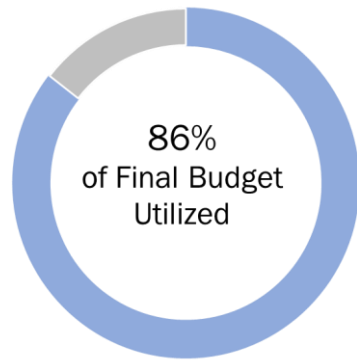
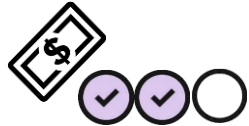
Crockett Foundation, Inc.

How Much Did We Do?

How Well Did We Do It?

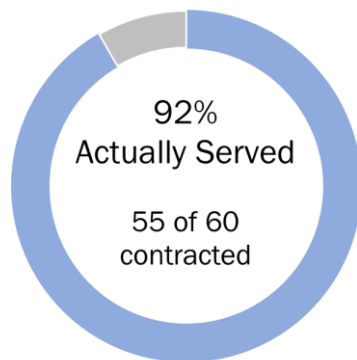
Is Anybody Better Off?

Utilization



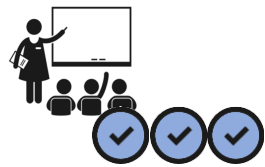
Final Budget:
\$246,000

Actual Expenditure:
\$210,382



Financial & Administrative Monitoring

No findings.



Programmatic Performance

Program is performing well.

Crockett Foundation, Inc., completed its third year providing services under the 2016 Youth FORCE RFP for students at Margate Middle School, offering a variety of year-round out-of-school time youth development and pro-social recreational activities designed to improve academic and social skills.

Program monitoring reflected a thorough intake and assessment process with excellent case management services that effectively utilized natural community supports. High quality prevention education, extensive community service learning projects, engaging nutrition and fitness activities, and creative cultural arts and enrichment activities were also offered. Youth surveys reflected a high level of satisfaction with the program.

Low utilization was due to a staff vacancy, which was resolved after a few months.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity

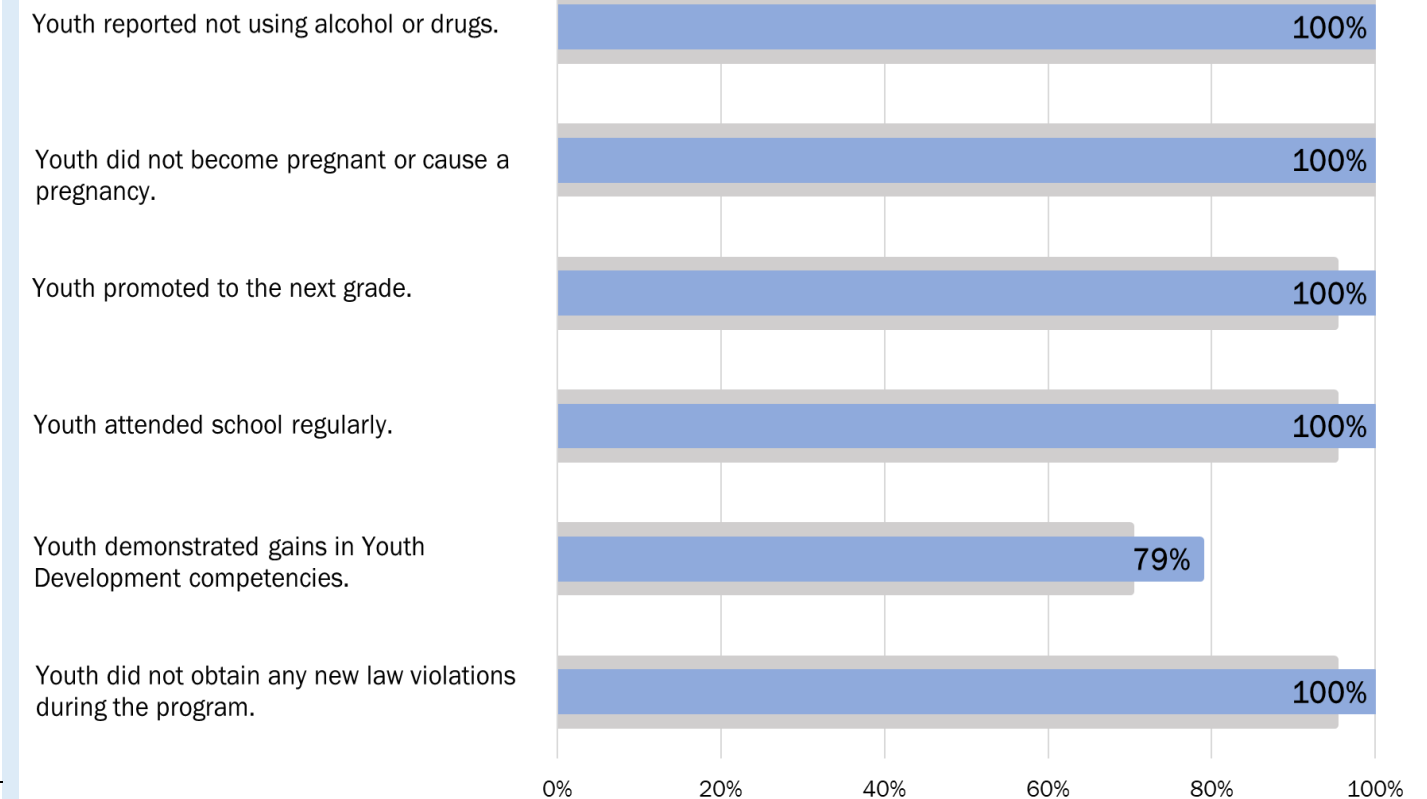


Participants Fully Measured (≥ 80%)



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure





Youth Development - Middle School Initiatives - Youth FORCE FY 18/19

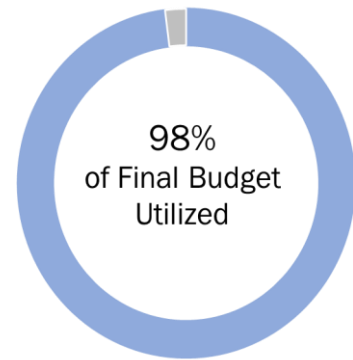
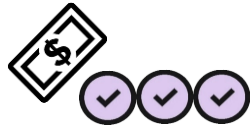
Helping Abused Neglected and Disadvantaged Youth, Inc. (HANDY)

How Much Did We Do?

How Well Did We Do It?

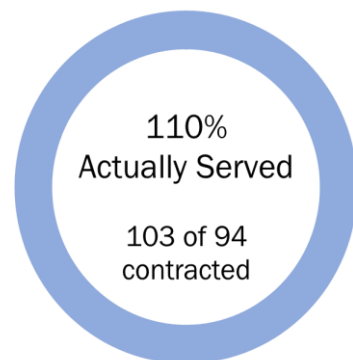
Is Anybody Better Off?

Utilization



Final Budget:
\$419,981

Actual Expenditure:
\$411,537



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

Helping Abused Neglected and Disadvantaged Youth, Inc., (HANDY) completed its third year providing services under the 2016 Youth FORCE RFP for students at Eagles Nest Charter and Pompano Beach Middle Schools, offering a variety of year-round out-of-school time youth development and pro-social recreational activities designed to improve academic and social skills.

Program monitoring reflected implementation of a strong academic component and a variety of engaging cultural enrichment experiences. Case managers regularly provided informal counseling and connected students to external counseling as needed.

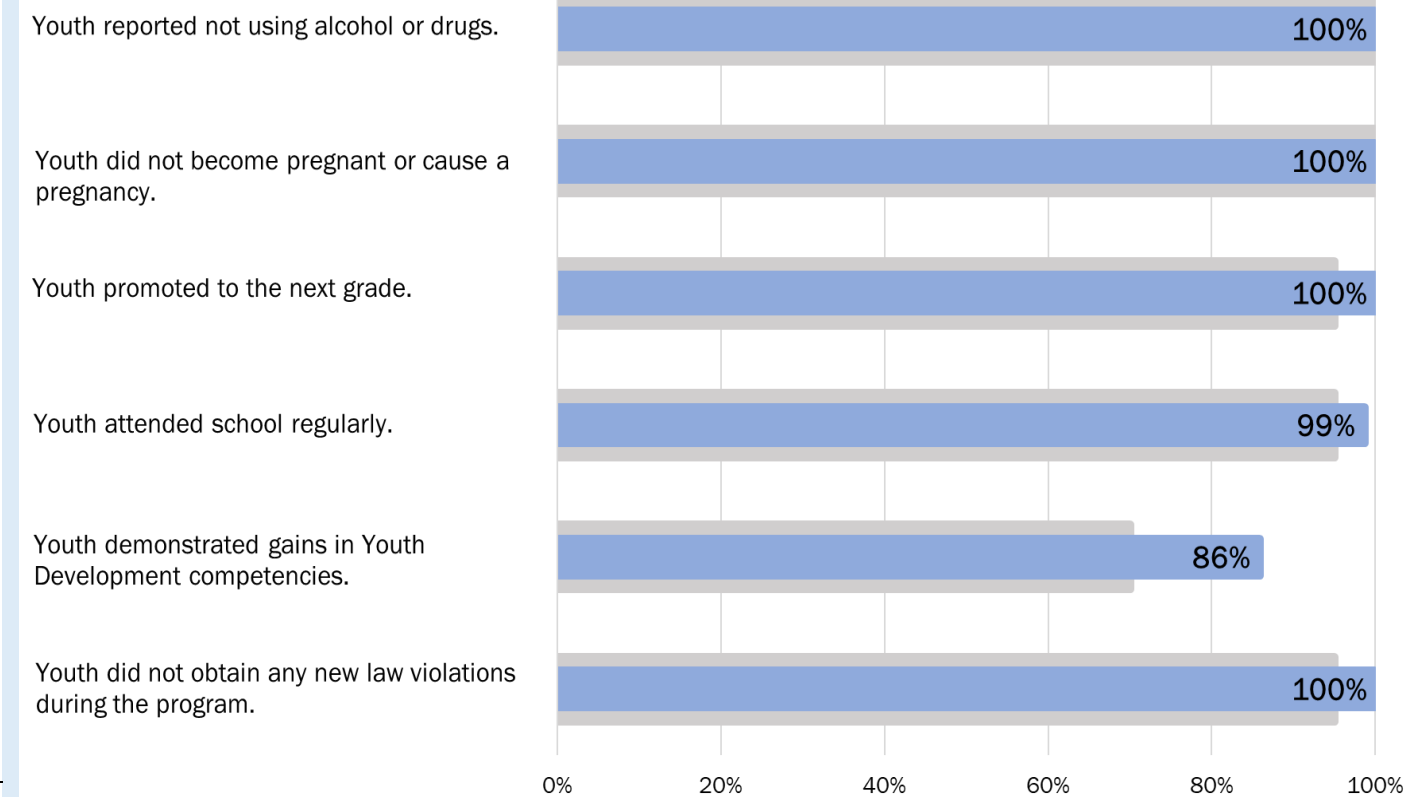
The provider was able to serve additional youth due to staggered attendance. A number of youth attended extra-curricular activities that precluded consistent program attendance, thereby making room to enroll additional youth.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure





Youth Development - Middle School Initiatives - Youth FORCE - FY 18/19

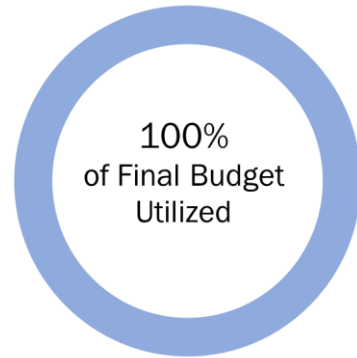
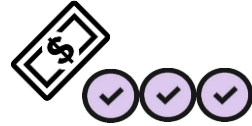
Hanley Center Foundation, Inc.

How Much Did We Do?

How Well Did We Do It?

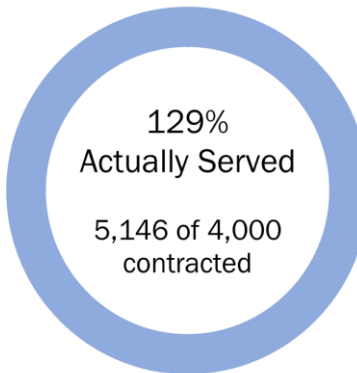
Is Anybody Better Off?

Utilization

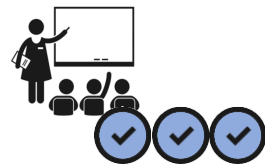


Final Budget:
\$30,000

Actual Expenditure:
\$30,000



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

Hanley Center Foundation, Inc. is in its first year of a 3-year leveraged partnership with a match from the Department of Children and Families' Prevention Partnership Grant, offering the Alcohol Literacy Challenge, a youth summit, and the Active Parenting Program to Broward County students and their families with the goal of reducing underage drinking while promoting positive youth development and effective parenting.

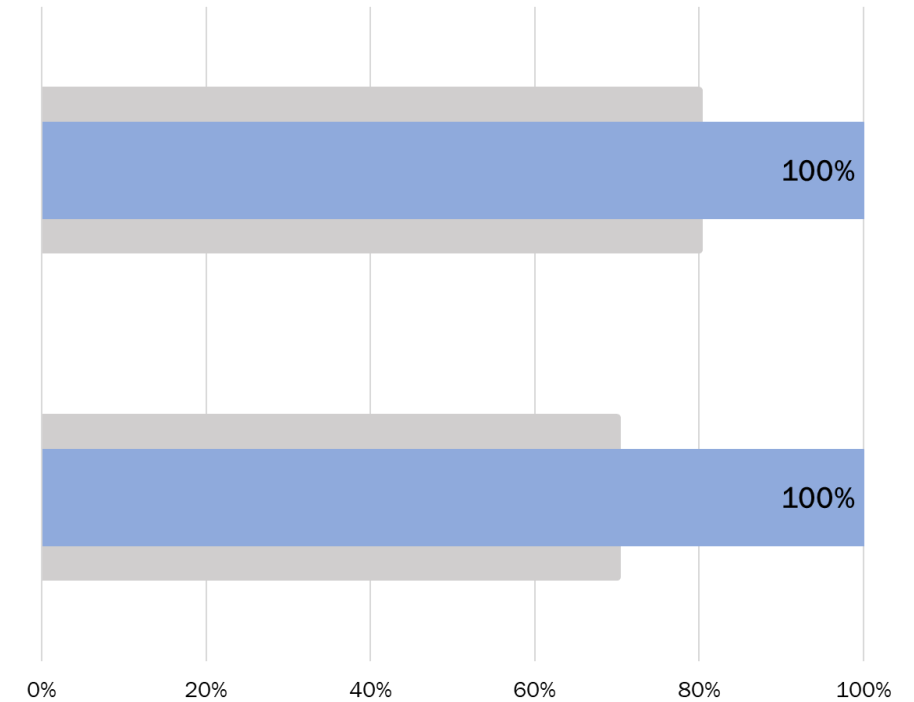
The provider exceeded the anticipated number of youth participating in the Alcohol Literacy Challenge, through collaborations with Broward County Public Schools and the Department of Juvenile Justice, offering additional groups during prom, homecoming and senior week. The provider also exceeded the anticipated number of Active Parenting sessions, offering the curriculum in English, Creole and Spanish, and successfully implemented a youth summit that was attended by 263 youth.

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Participants who completed the Alcohol Literacy prevention program.

Sessions in which participants increased knowledge of Alcohol use prevention.



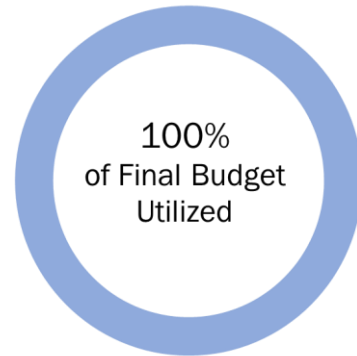
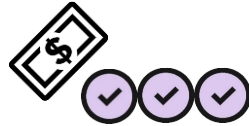


Youth Development - Middle School Initiatives - Youth FORCE FY 18/19

Harmony Development Center

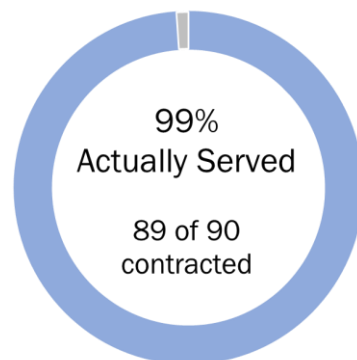
How Much Did We Do?

Utilization



Final Budget:
\$428,240

Actual Expenditure:
\$428,239

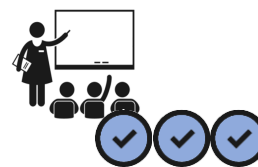


How Well Did We Do It?



Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance

Program is performing well.

Harmony Development Center completed its third year providing services under the 2016 Youth Force RFP for youth at Rickards Middle School and the Miramar Multi-Complex Center, offering a variety of year-round out-of-school time youth development and pro-social recreational activities designed to improve academic and social skills.

Program monitoring, and site visits reflected high quality service delivery, including a comprehensive assessment and service planning process, exemplary counseling services, hands-on academic learning activities, TOP implementation with fidelity, and engaging fitness, cultural arts, and employability skills training. Youth surveys reflected a high level of satisfaction with the program.

The Miramar community site was closed for FY 19/20 due to low enrollment, and the numbers to be served at Rickards were increased accordingly due to robust attendance.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



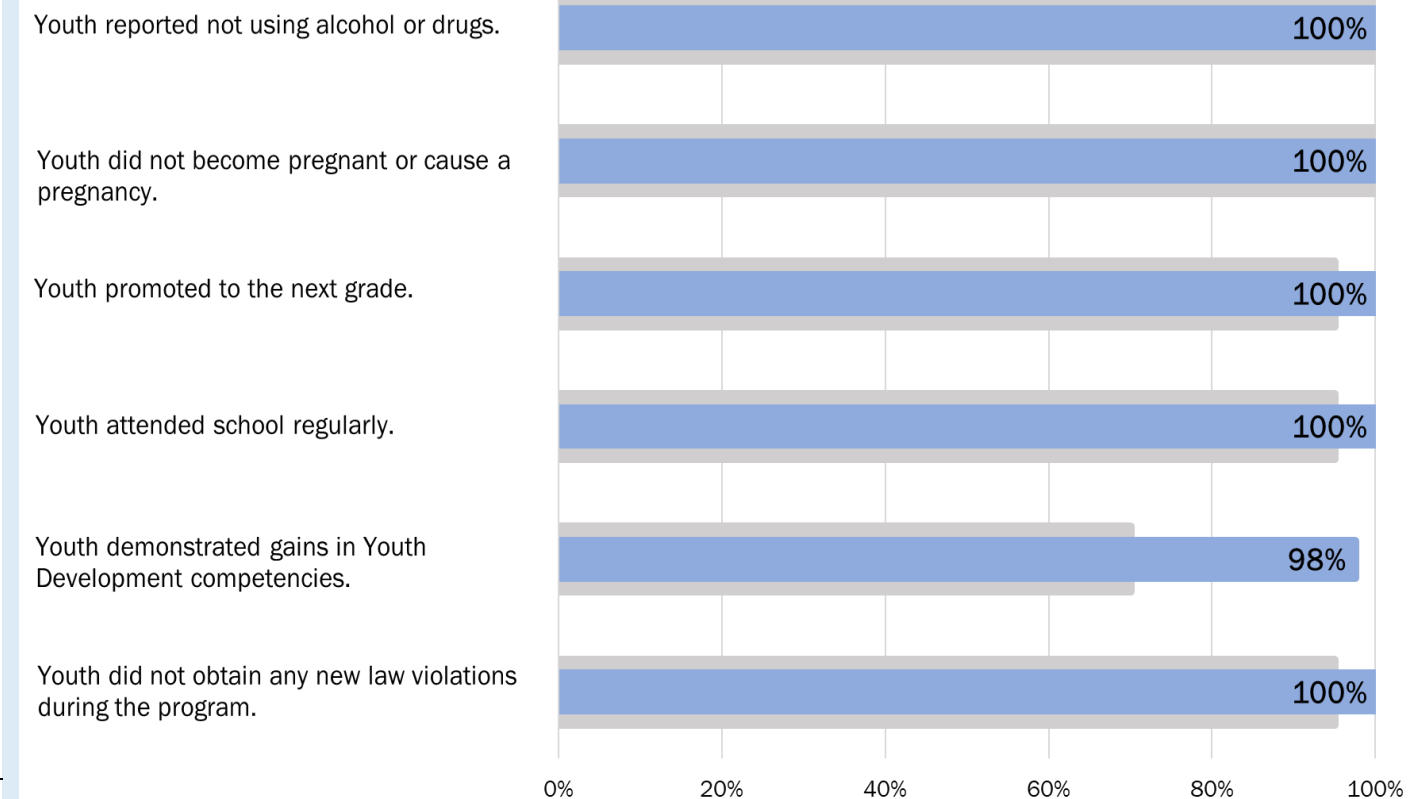
Participants Fully Measured (≥ 80%)



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

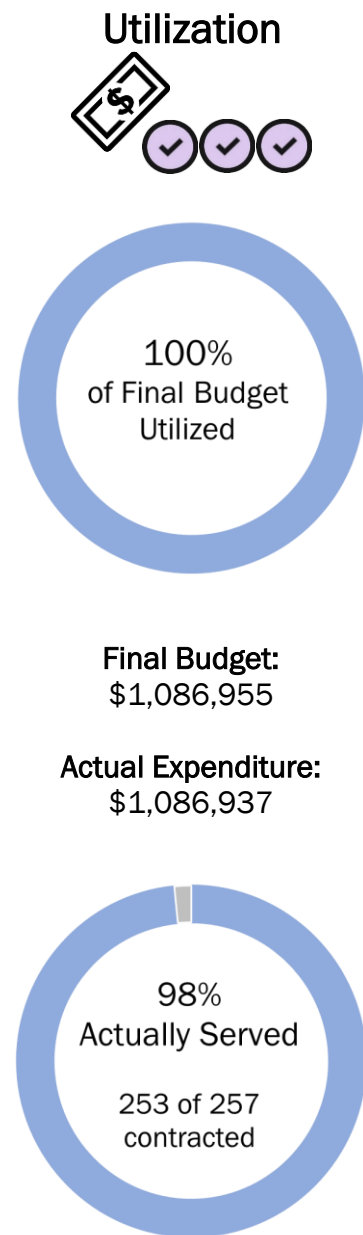




Youth Development - Middle School Initiatives - Youth FORCE FY 18/19

Hispanic Unity of Florida, Inc.

How Much Did We Do?



How Well Did We Do It?

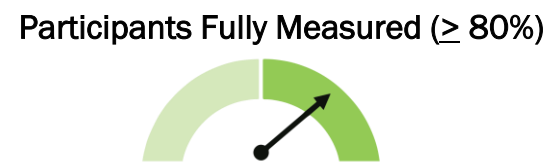
Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.

Programmatic Performance
Program is performing well.

Hispanic Unity of Florida completed its third year providing services under the 2016 Youth FORCE RFP for students at Apollo, Attucks, Olsen and McNicol Middle Schools, offering a variety of year-round out-of-school time youth development and pro-social recreational activities designed to improve academic and social skills.

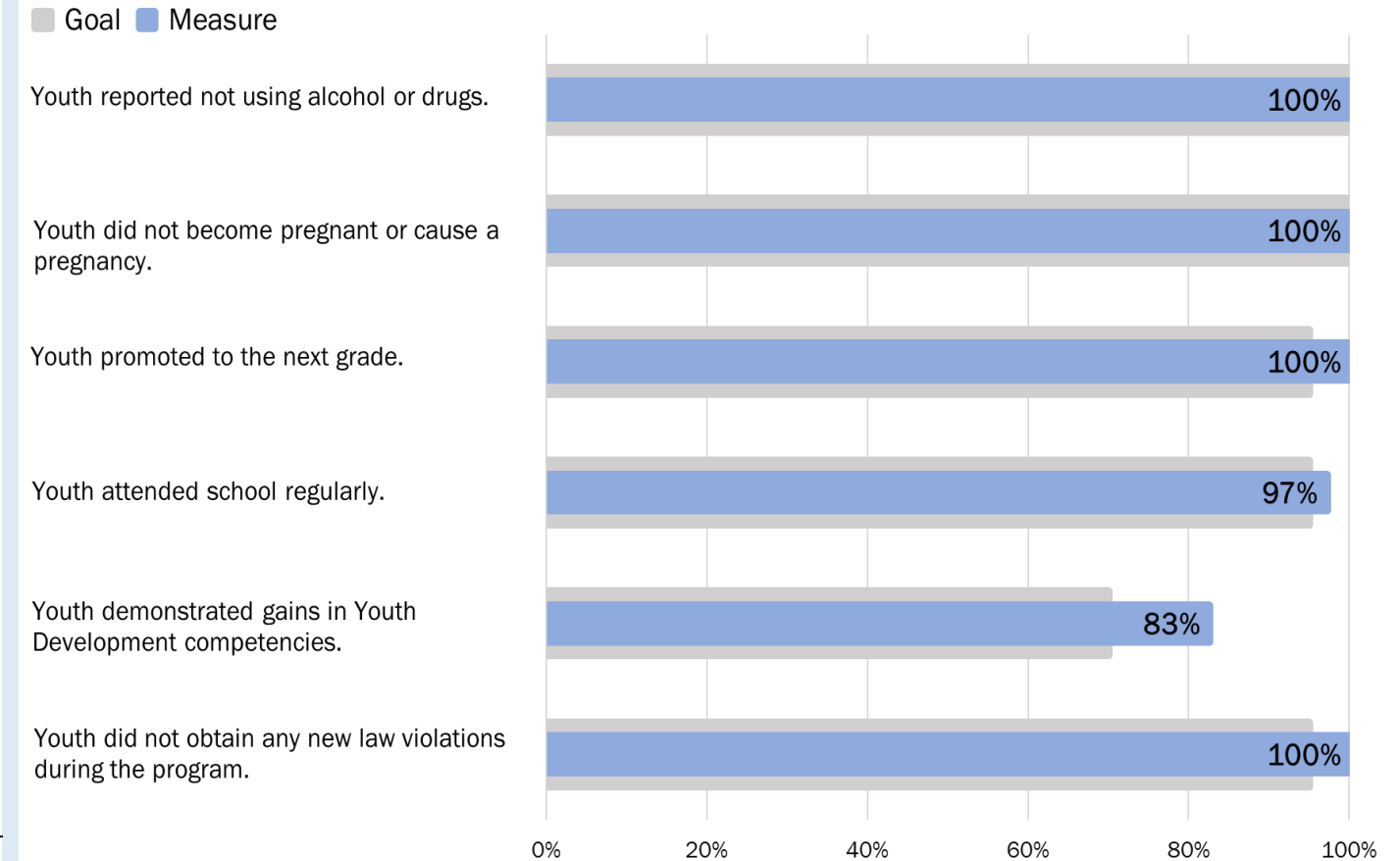
Program monitoring reflected a comprehensive intake process with youth involvement in service planning. The program provided counseling, case management, academic support, TOP prevention education, and enrichment activities. The provider's implementation of TOP clubs and community service exceeded expectations.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.





Youth Development - Middle School Initiatives - Youth FORCE FY 18/19

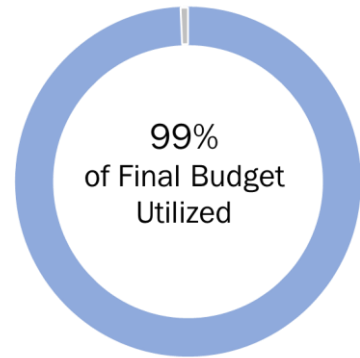
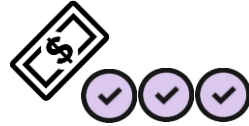
Memorial Healthcare System

How Much Did We Do?

How Well Did We Do It?

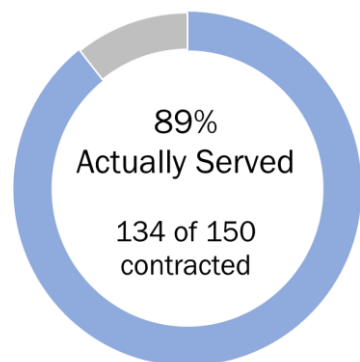
Is Anybody Better Off?

Utilization



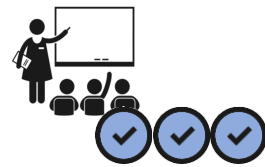
Final Budget:
\$553,031

Actual Expenditure:
\$549,207



Financial & Administrative Monitoring

No findings.



Programmatic Performance

Program is performing well.

Memorial Healthcare System completed its third year providing services under the 2016 Youth FORCE RFP for students at Gulfstream Academy and New Renaissance Middle School, offering a variety of year-round out-of-school time youth development and pro-social recreational activities designed to improve academic and social skills.

Program monitoring reflected a thorough intake and assessment process with excellent case management services that effectively utilized natural community supports. High quality prevention education, extensive community service learning projects, engaging nutrition and fitness activities, and creative cultural arts and enrichment activities were also offered. Youth surveys reflected a high level of satisfaction with the program.

The low number served was due to challenges with engaging youth to consistently attend the program at one location during the school-year, though the summer component was very well-attended.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity

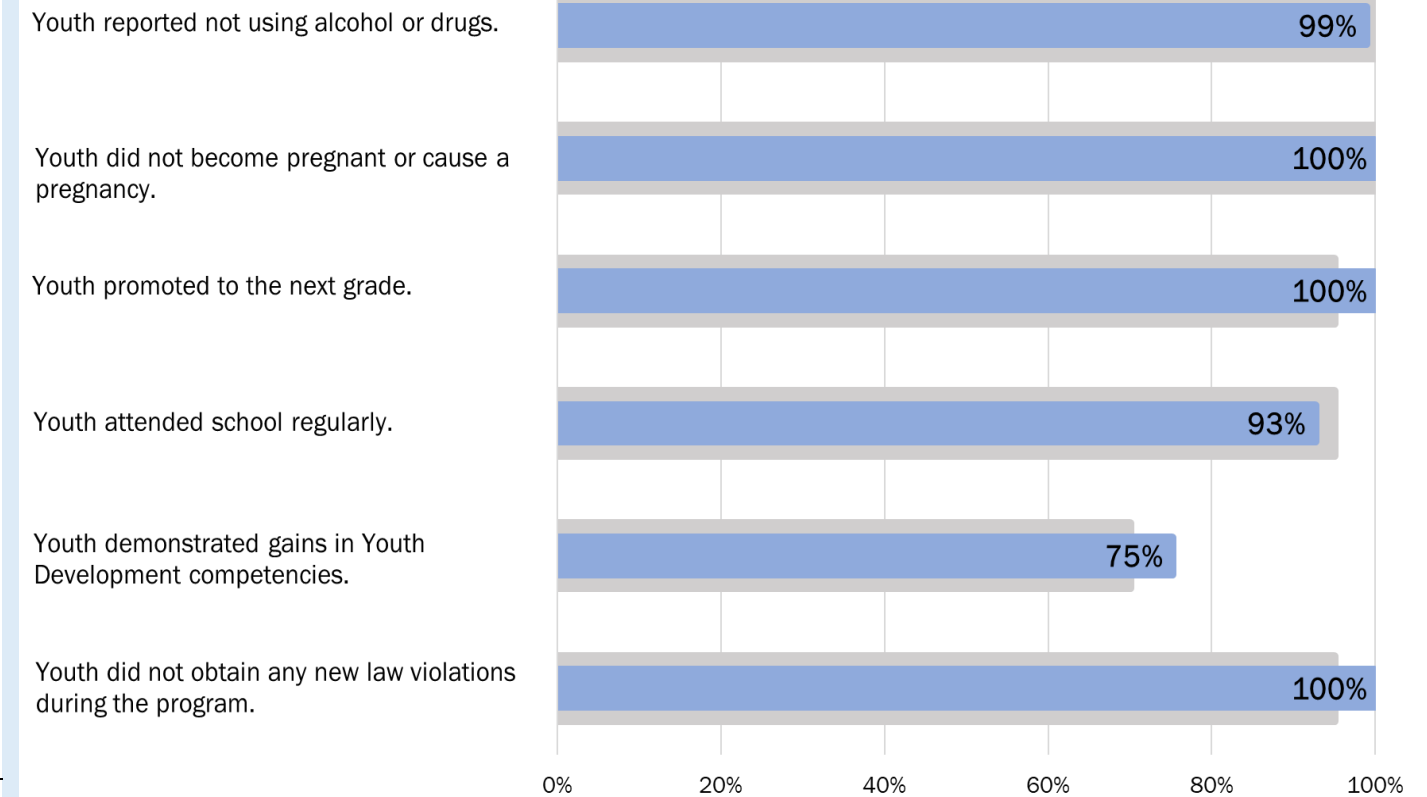


Participants Fully Measured (≥ 80%)



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure





Youth Development - Middle School Initiatives - Youth FORCE FY 18/19

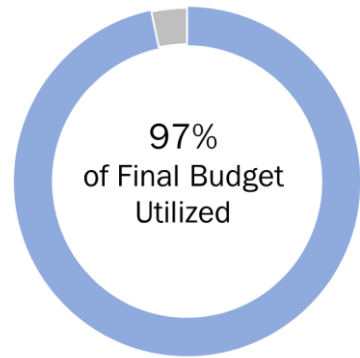
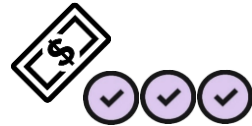
Opportunities Industrialization Centers of South Florida (OIC)

How Much Did We Do?

How Well Did We Do It?

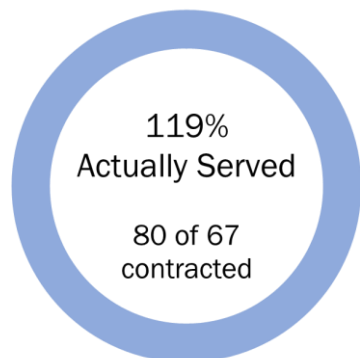
Is Anybody Better Off?

Utilization



Final Budget:
\$291,261

Actual Expenditure:
\$281,551



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

OIC of South Florida completed its third year providing services under the 2016 Youth Force RFP at Silver Lakes Middle School, offering a variety of year-round out-of-school time youth development and pro-social recreational activities designed to improve academic and social skills.

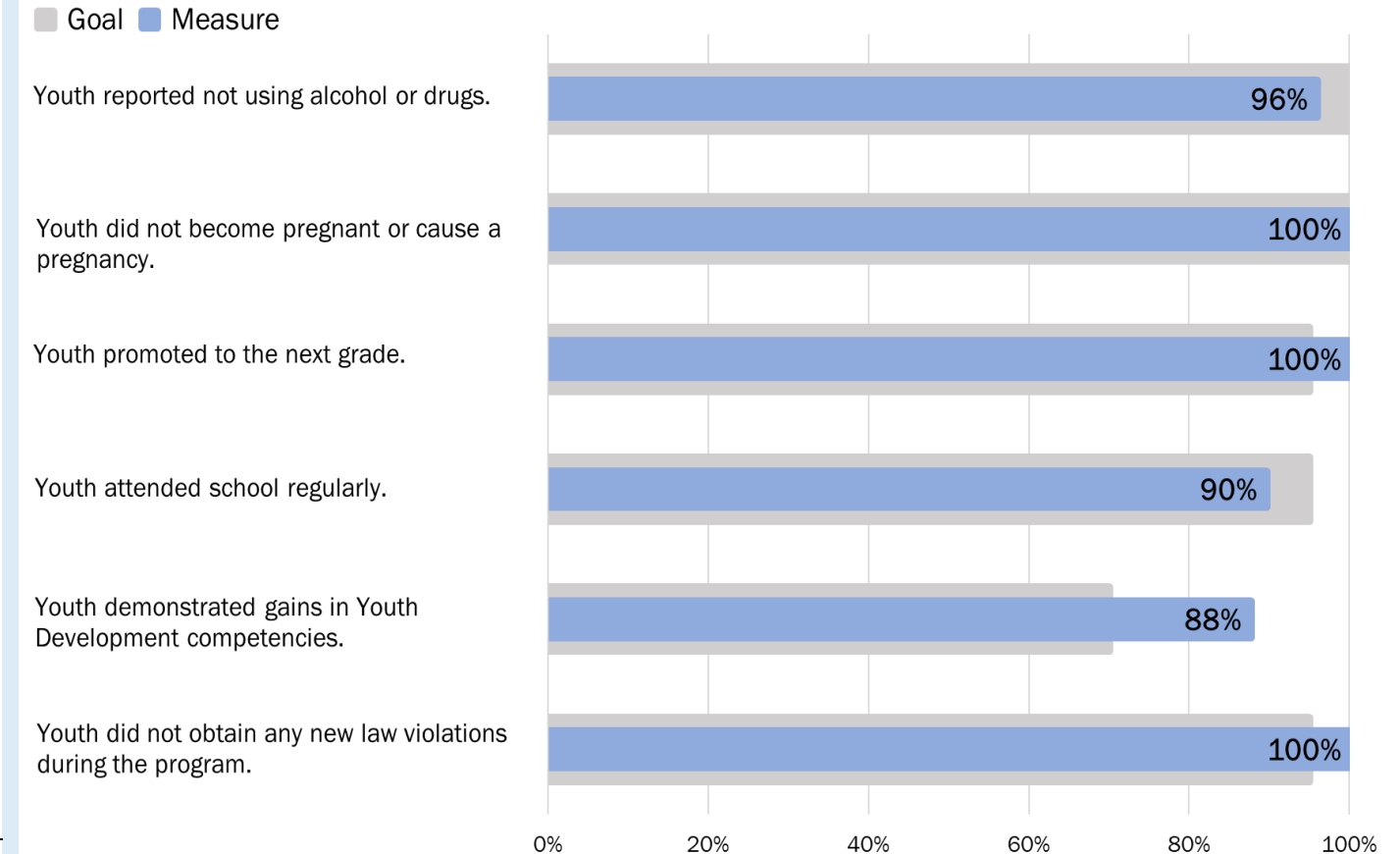
Program monitoring, and site visits reflected high quality service delivery including comprehensive assessment, service planning and informal counseling services, TOP implementation with fidelity, and engaging fitness, cultural arts, and employability skills training. Youth surveys reflected a high level of satisfaction with the program.

The program was able to serve additional youth due to staggered attendance. On some days, youth have extra-curricular activities that preclude program attendance, thereby making room for additional youth to participate in the program.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.





Youth Development - Middle School Initiatives - Youth FORCE FY 18/19

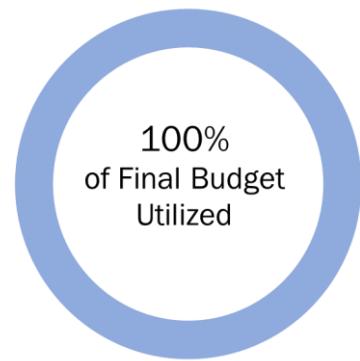
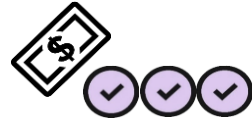
Smith Mental Health

How Much Did We Do?

How Well Did We Do It?

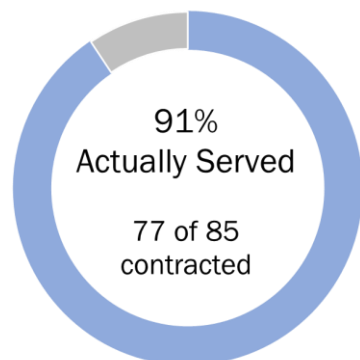
Is Anybody Better Off?

Utilization



Final Budget:
\$493,564

Actual Expenditure:
\$493,200



Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance
Program is performing well.

Smith Mental Health completed its third year providing services under the 2016 Youth Force RFP, serving youth with significant behavioral health issues at Cypress Run Center, Smith's headquarters in Plantation, and Whispering Pines Center. The program offers a variety of year-round out-of-school time youth development and pro-social recreational activities designed to improve academic and social skills.

Program monitoring reflected high-quality service delivery and creative strategies for client engagement. Youth were included in the service planning process, and group sessions offered training in independent living skills that was individualized to meet the needs of each youth. Youth surveys reflected a high level of satisfaction with the program.

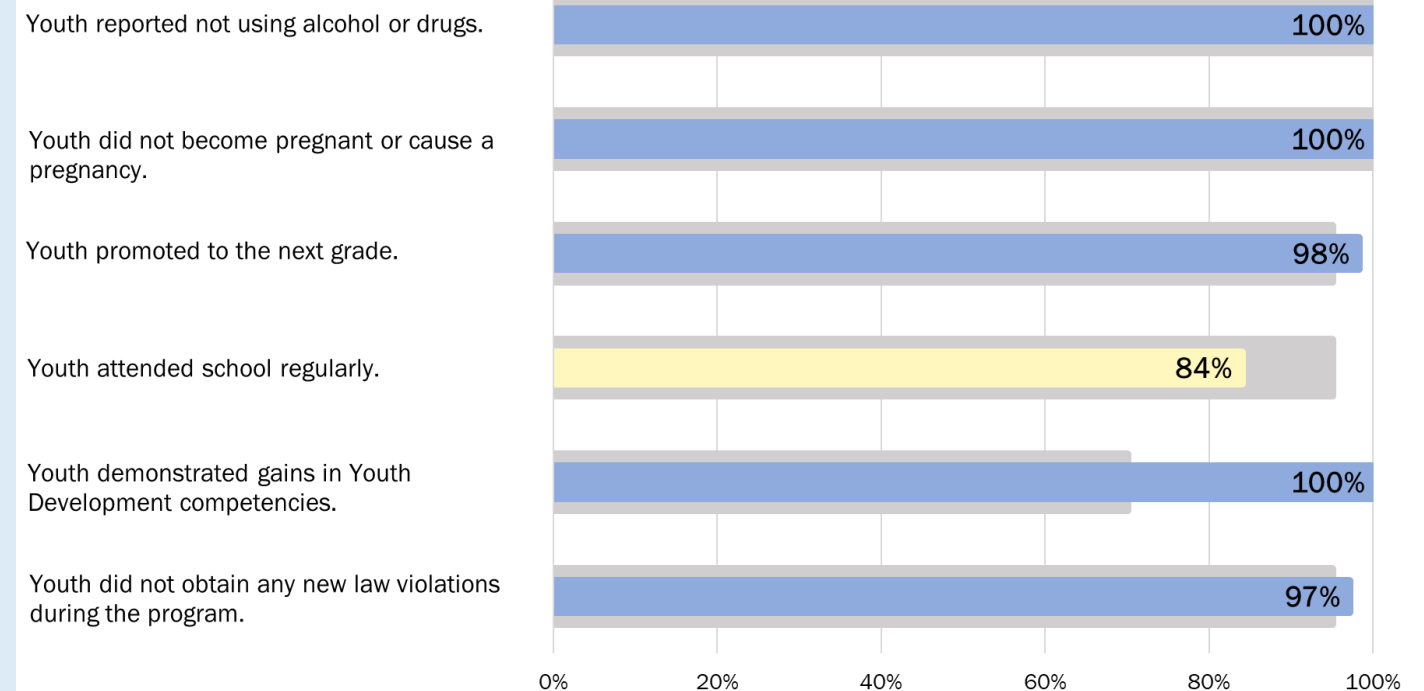
Although consistent school year attendance was not as high as anticipated, robust summer enrollment and attendance allowed the provider to fully utilize their contract.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** 5 of 6 Council goals for performance measurements. Provider did not meet expectations in the area of school attendance due to the complex behavioral health needs and family dynamics of participants.

■ Goal ■ Measure





Youth Development - Middle School Initiatives - Youth FORCE FY 18/19

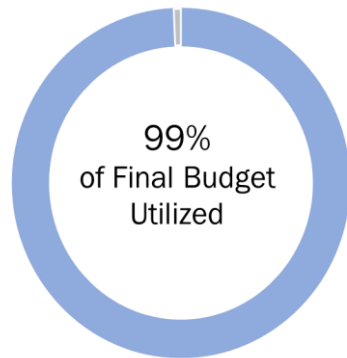
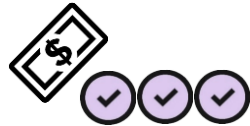
Urban League of Broward County, Inc.

How Much Did We Do?

How Well Did We Do It?

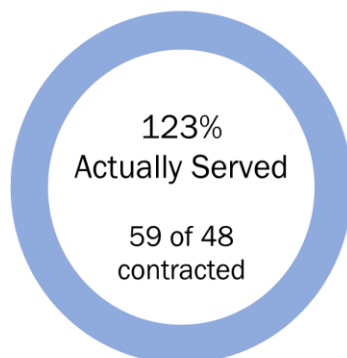
Is Anybody Better Off?

Utilization

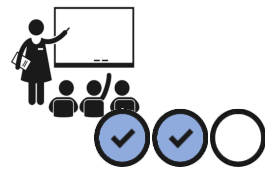


Final Budget:
\$185,862

Actual Expenditure:
\$184,587



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is receiving technical assistance.

Urban League of Broward County completed its third year providing services under the 2016 Youth FORCE RFP for students at William Dandy Middle School, offering a variety of year-round out-of-school time youth development and pro-social recreational activities designed to improve academic and social skills.

Program monitoring reflected that the Provider made significant improvements to service delivery and program documentation by successfully completing the strategies identified in the FY 18/19 Corrective Action Plan (CAP). Program strengths included engaging cultural arts and enrichment activities, as well as a partnership with Wells Fargo Bank to offer career exploration programming.

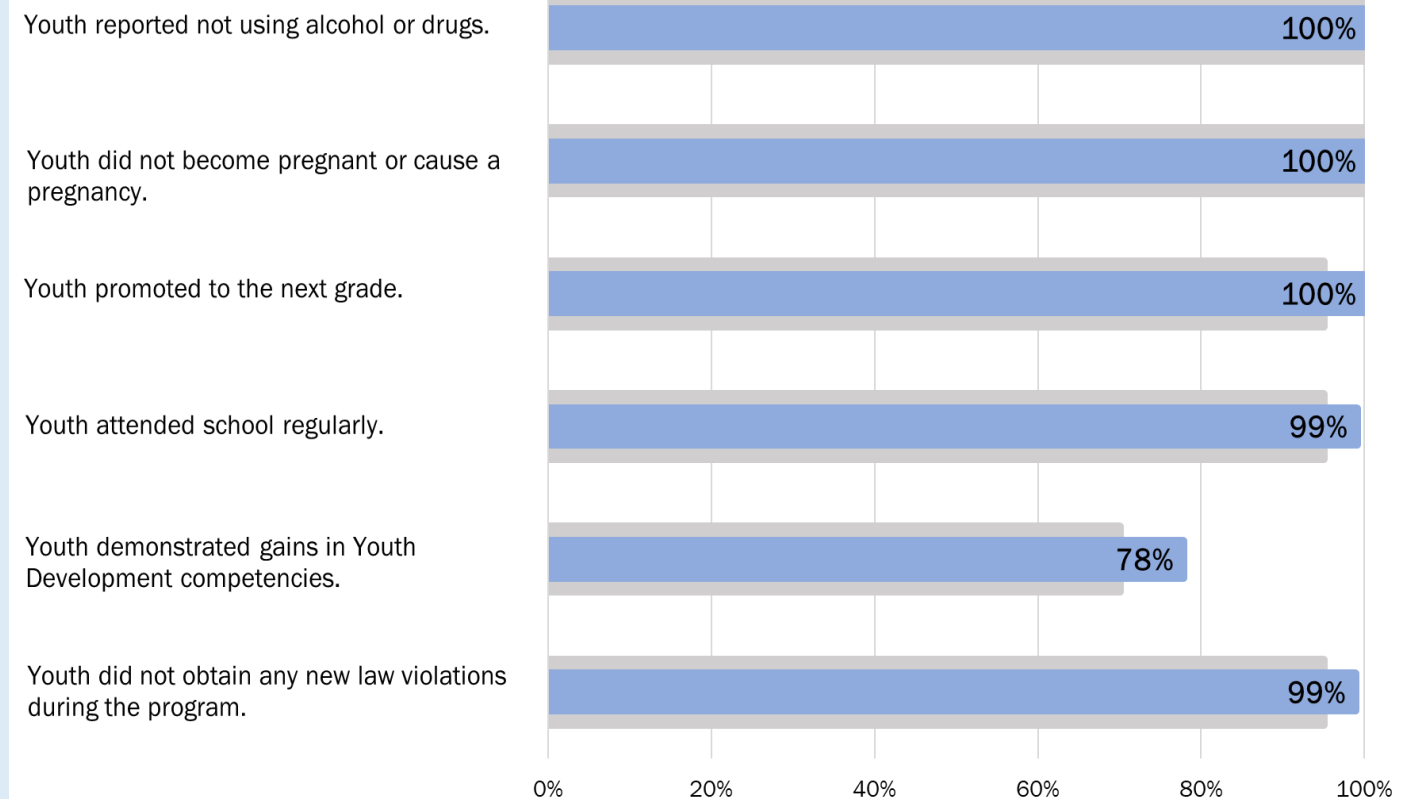
The provider was able to serve additional youth due to staggered attendance. On some days youth have extra-curricular activities that preclude program attendance thereby making room for additional youth.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure



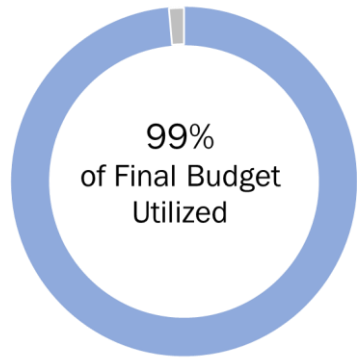


Youth Development - Middle School Initiatives - Youth Force FY 18/19

YMCA of South Florida

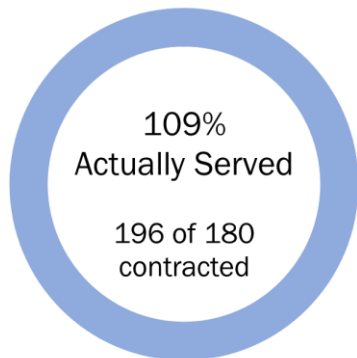
How Much Did We Do?

Utilization



Final Budget:
\$762,252

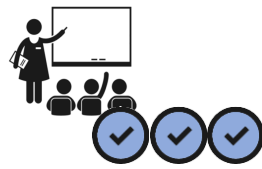
Actual Expenditure:
\$751,544



How Well Did We Do It?



Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance
Program is performing well.

The YMCA completed its third year providing services under the 2016 Youth FORCE RFP for students at Lauderhill 6-12, Lauderdale Lakes, Parkway and Dillard Middle Schools, offering a variety of year-round out-of-school time youth development and pro-social recreational activities designed to improve academic, and social skills.

Program monitoring reflected a thorough intake and assessment process with on-going case management services. High quality prevention education, extensive community service learning projects, engaging nutrition and fitness activities, and creative cultural arts and enrichment activities were also offered. Youth surveys reflected a high level of satisfaction with the program.

The provider was able to serve additional youth because of staggered attendance. On some days youth have extra-curricular activities that preclude program attendance, thereby making room for additional youth to participate in the program.

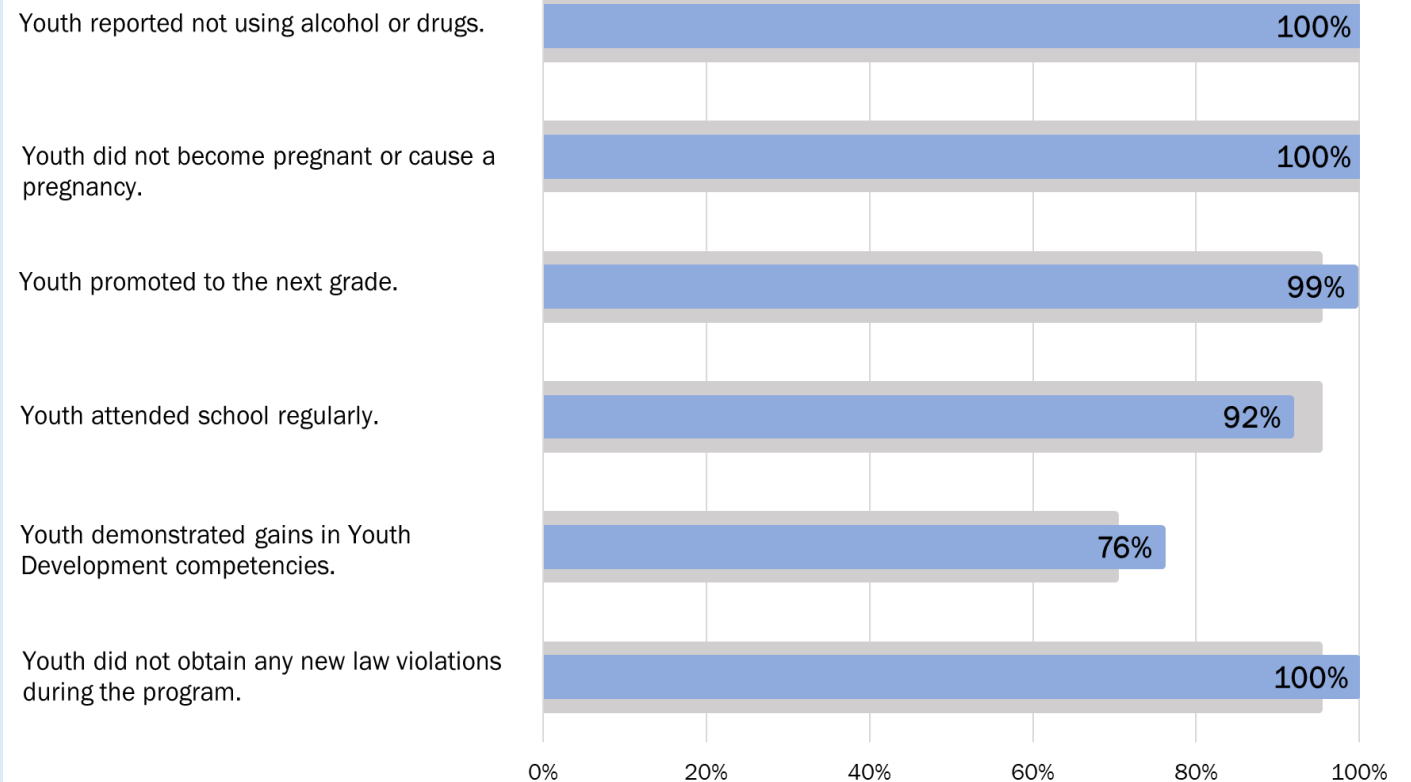
Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure





Youth Development - Learning Together FY 18/19

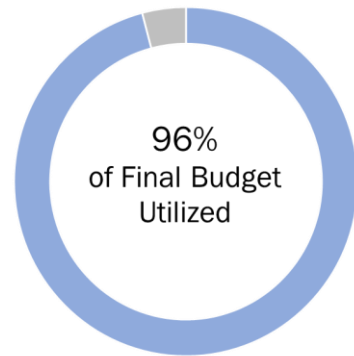
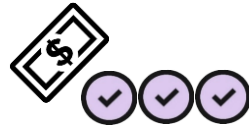
Community Based Connections with Alexander REBB, Inc. as Fiscal Sponsor

How Much Did We Do?

How Well Did We Do It?

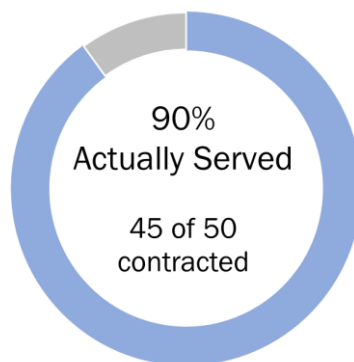
Is Anybody Better Off?

Utilization



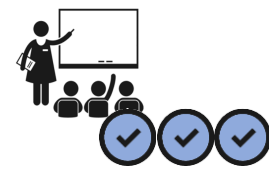
Final Budget:
\$257,500

Actual Expenditure:
\$246,921



Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance

Program is performing well.

Community Based Connections completed its second year providing services under the 2017 Learning Together RFP, with Alexander REBB as the Fiscal Sponsor. The program offers year-round programming for at-promise middle school youth in the Deerfield Beach area using a racial equity lens to promote healthy development through supportive relationships with adults and peers, community connections, meaningful opportunities for involvement, and challenging and engaging activities and learning experiences.

Program monitoring reflects that the program is offering individualized assessments, supportive case management, daily homework assistance, a variety of creative fitness and family engagement activities, and appealing enrichment activities. The provider successfully used intensive ongoing technical assistance to increase youth enrollment. Satisfaction surveys reveal a high level of satisfaction with services.

The lower number served was due to enrollment challenges earlier in the year, but enrollment increased during the latter part of the year.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)



Provider **met** all performance measurements.

Youth did not obtain any new law violations during the program.



Youth who demonstrated gains in socio-racial development/awareness.





Youth Development - Learning Together FY 18/19

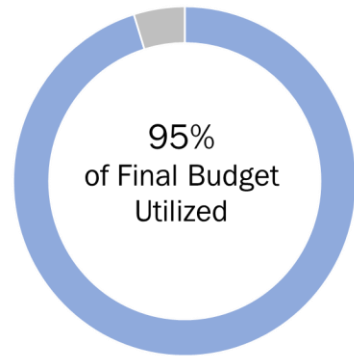
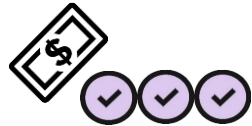
Crockett Foundation, Inc.

How Much Did We Do?

How Well Did We Do It?

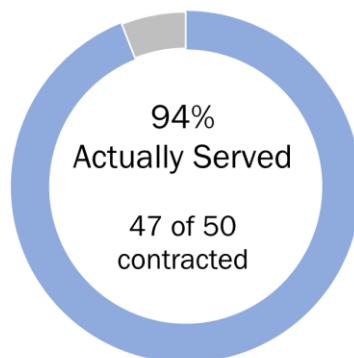
Is Anybody Better Off?

Utilization

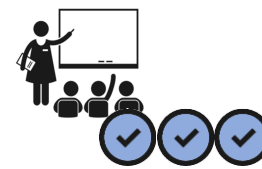


Final Budget:
\$257,500

Actual Expenditure:
\$245,131



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

Crockett Foundation completed its second year providing services under the 2017 Learning Together RFP. The program provides year-round programming for at-risk middle school youth in the Pompano Beach area using a racial equity lens to promote healthy development through supportive relationships with adults and peers, community connections, meaningful opportunities for involvement, and challenging and engaging activities and learning experiences.

Program monitoring reflects that the program is successfully offering timely assessments and treatment planning, case management services, creative academic activities, and engaging enrichment activities. The provider has a core group of youth who attend the program regularly. Satisfaction surveys reveal a high level of satisfaction with services.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)



Provider **met** all performance measurements.

Youth did not obtain any new law violations during the program.



Youth who demonstrated gains in socio-racial development/awareness.

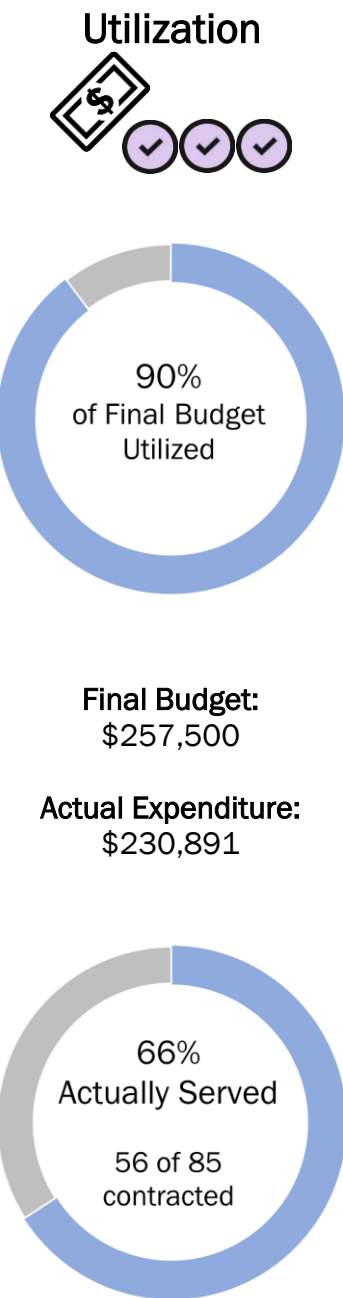




Youth Development - Learning Together FY 18/19

Men2Boys, Inc. with FLITE as Fiscal Sponsor

How Much Did We Do?



How Well Did We Do It?

Financial & Administrative Monitoring
No findings.

Programmatic Performance
Program is on a Performance Improvement Plan.

Men2Boys, Inc. completed its second year providing services under the 2017 Learning Together RFP, with the FLITE Center as the Fiscal Sponsor. The program provides year-round programming for at-promise middle and high school age youth from six Broward communities using a racial equity lens to promote healthy development through supportive relationships with adults and peers, community connections, meaningful opportunities for involvement, and challenging and engaging activities and learning experiences.

Program monitoring reflected that the provider offered group mentoring and academic supports. The provider had significant challenges in the full implementation of several services components including individual assessments, treatment planning, case management, documentation, parent support, and community service. The provider was placed on a PIP to address these ongoing challenges. M2B staff have been responsive to intensive ongoing technical assistance to further enhance program operations and increase youth participation. Satisfaction surveys reveal a high level of satisfaction with services.

The program had issues with staff and youth retention which impacted utilization. Based on historic trends, the number of youth served was right-sized for FY 19/20 and the budget allocation was reduced accordingly.

Provider **did not meet** expectations for Data Integrity and Participants Fully Measured.

Provider has received extensive technical assistance and was placed on a PIP to continue to address concerns with data collection and integrity. Improvements have been noted.



Is Anybody Better Off?

Provider **met 1 of 2** performance measurements.

Provider was unable to obtain required data to measure gains in socioracial development due to staff turnover and youth retention issues. They are currently on a PIP to address performance measurement concerns.

Youth did not obtain any new law violations during the program.

Youth who demonstrated gains in socio-racial development/awareness.

Provider was unable to successfully administer and collect assessments required for this outcome.

93%



Youth Development - Middle School Initiatives - FY 18/19

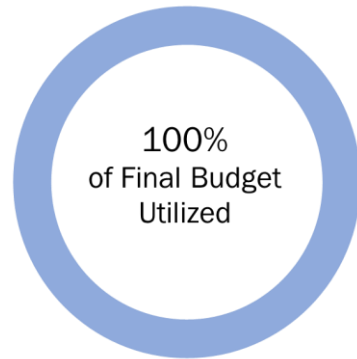
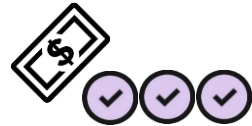
United Way of Broward County - Choose Peace Initiative

How Much Did We Do?

How Well Did We Do It?

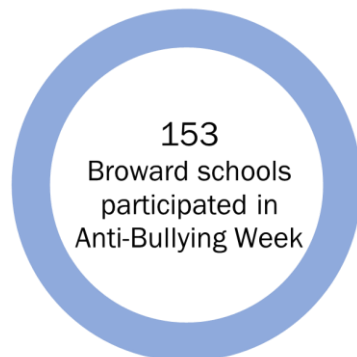
Is Anybody Better Off?

Utilization

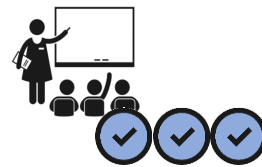


Final Budget:
\$43,975

Actual Expenditure:
\$43,975



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

Choose Peace Stop Violence, a tri-party collaborative program between the School District, the CSC and United Way, along with leveraged dollars from the Sheriff's Law Enforcement Trust Fund, completed its tenth year of funding. The initiative provides violence prevention programming that is school and community-based. The program activities educate and empower youth and their families to address bullying, affirm cultural differences, and make healthier, drug free lifestyle choices. The Agents of Change peer-led clubs are formed under the leadership of students and supervised by a school-based facilitator with the support of the School District's Choose Peace Facilitator. These clubs operate in 15 middle schools and high schools, and set the tone for cultural change and inspire and empower the student population to be compassionate leaders and role models for peace and kindness.

Provider **met** all performance outputs.

6,585 pieces of educational materials on youth violence, prevention, and bullying were distributed at school and community events.

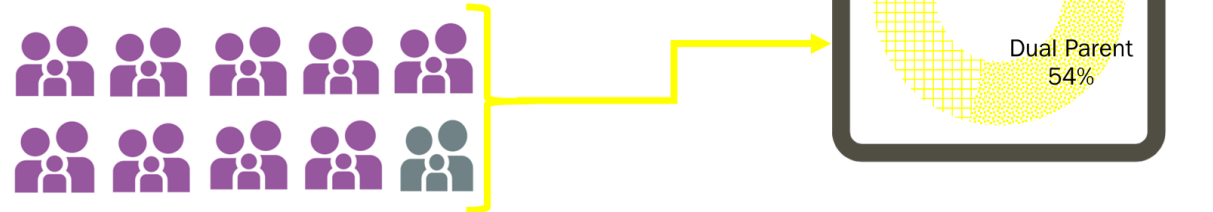
Choose Peace was represented and educational material were distributed at **28** events.



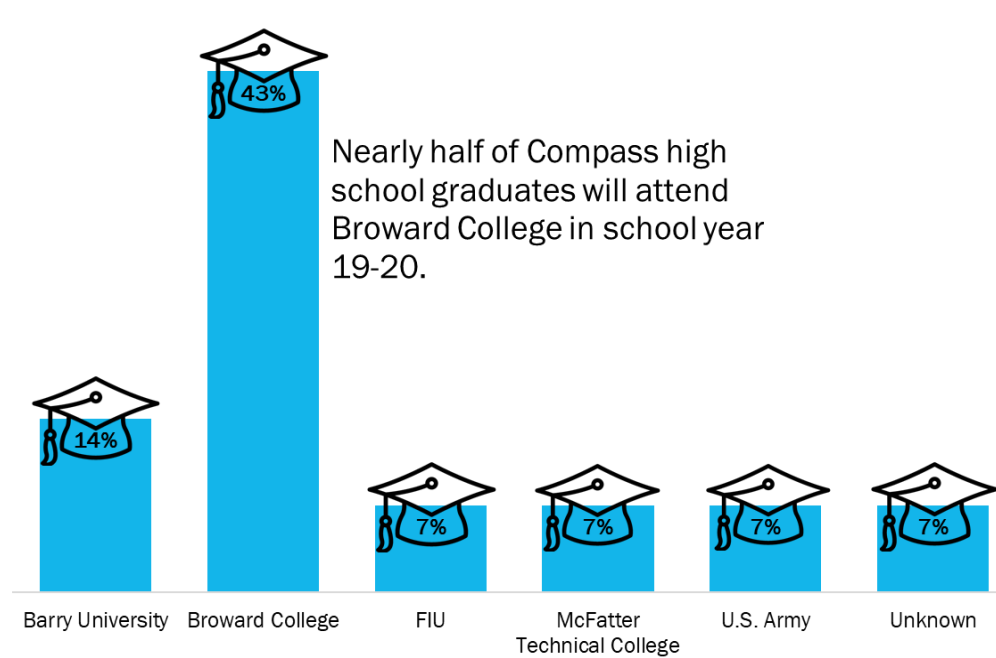
High School Initiatives

Annual Performance FY 18/19

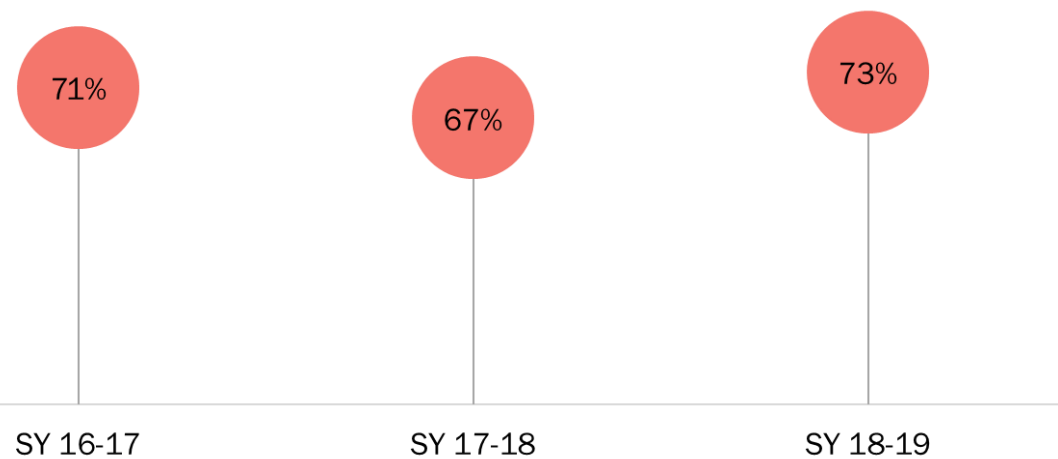
Approximately 9 of 10 COMPASS participants came from homes with an annual household income of \$39,000 or less per year.



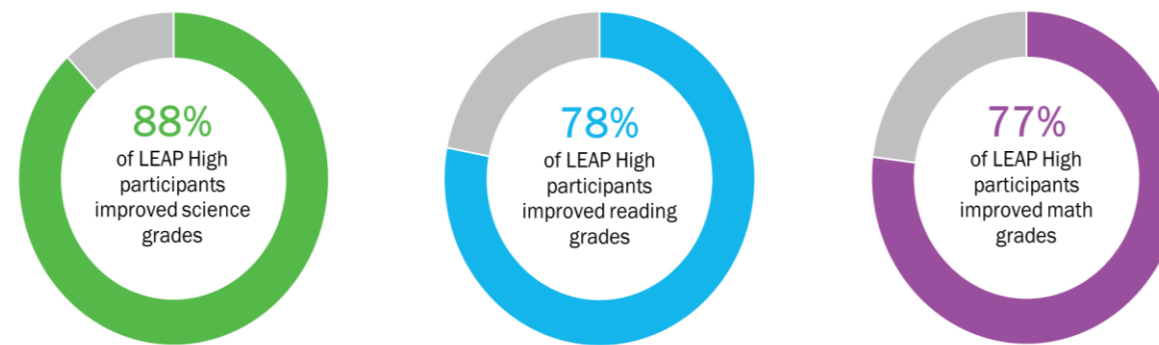
93% of eligible COMPASS participants graduated high school at the end of school year 18-19.



The % of LEAP High youth who decreased their number of unexcused absences improved in school year 18-19.



The majority of LEAP High program participants improved academic performance during SY 18-19.



HIGH SCHOOL INITIATIVES PROGRAMS

GOAL:

Reduce risk factors associated with delinquency, teen pregnancy, and other risky behaviors.

RESULT:

Youth will successfully transition to adulthood.

High School Initiatives

- CSC's LEAP High programs provide academic and personal enrichment services at eleven (11) Title 1 high schools designed to help youth graduate on time. The programs provide tiered case management services at six (6) of the high schools to help youth graduate and achieve their post-secondary aspirations.

Summer Youth Employment Program (SYEP)

- The Summer Youth Employment Program (SYEP) provides economically disadvantaged youth ages 16-18 the opportunity to gain employability skills and paid work experience.

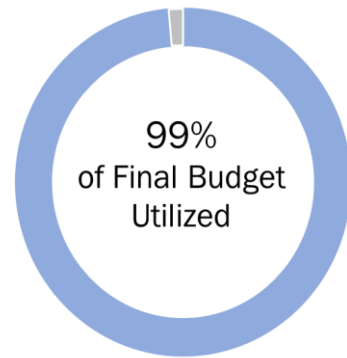
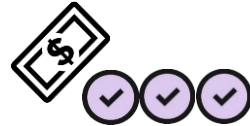


Youth Development - High School Initiatives (General Population) FY 18/19

Hispanic Unity of Florida - LEAP High

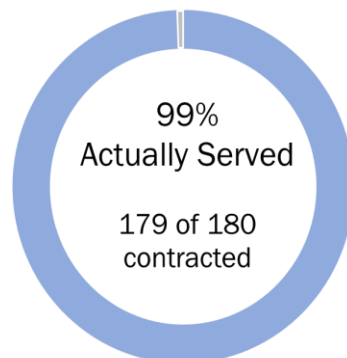
How Much Did We Do?

Utilization



Final Budget:
\$484,649

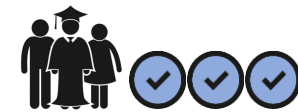
Actual Expenditure:
\$477,976



How Well Did We Do It?



Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance
Program is performing well.

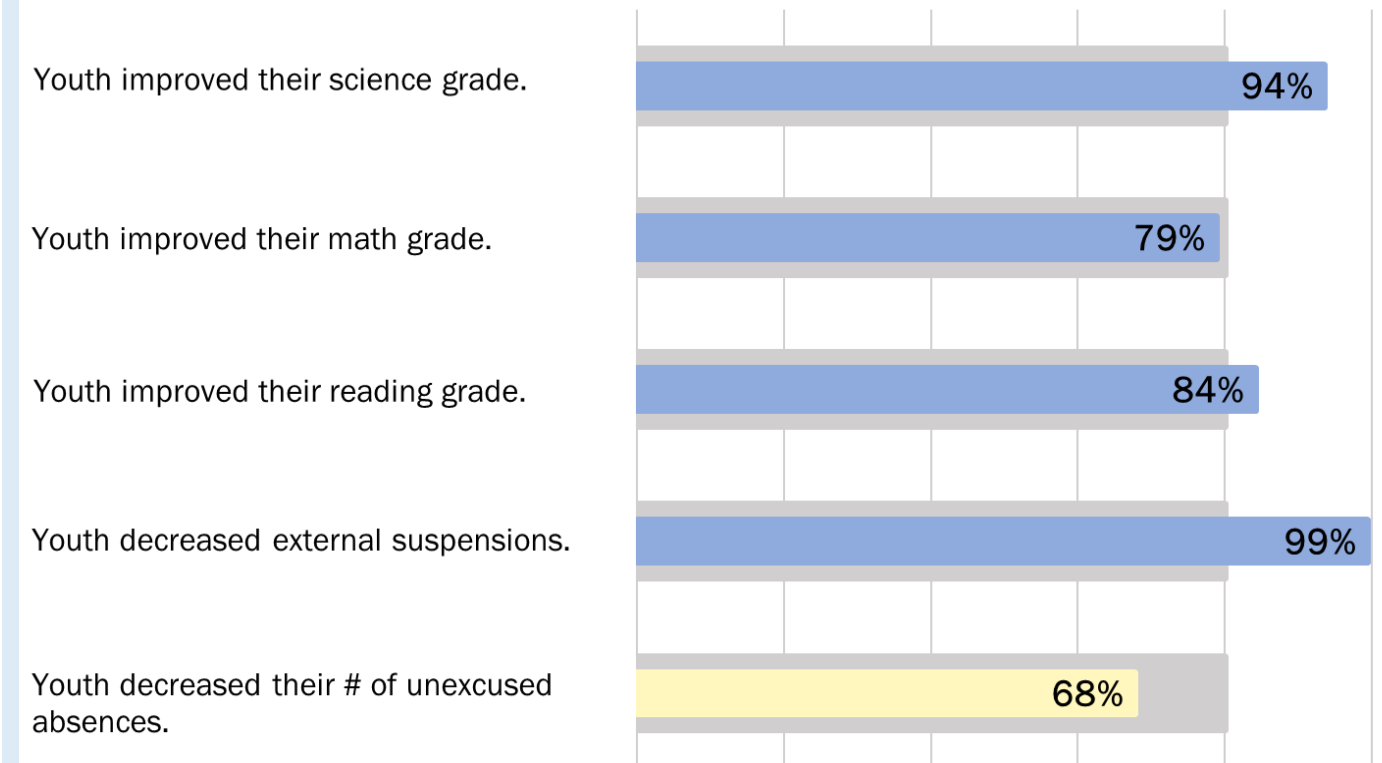
Hispanic Unity of Florida completed its eighth year providing services under the 2011/12 Literacy Enrichment and Academic Pursuits (LEAP) RFP for students attending Miramar and Stranahan High Schools, providing a variety of year-round out-of-school time youth development and pro-social recreational activities designed to improve academic and social skills.

Program monitoring reflected the provision of services including case management, prevention education, community service learning projects, nutrition and fitness activities, and cultural arts and enrichment activities. The program provided high quality academic activities utilizing project-based learning. Some technical assistance was required in the area of case management due to staff turnover, but the provider ended the year fully staffed and was responsive to technical assistance. Youth surveys reflected a high level of satisfaction with the program.

Is Anybody Better Off?

Provider **met 4 of 5 Council goals** for performance measurements. Although program services had a positive impact on student outcomes for academics and behavior, the impact on attendance was less significant.

■ Goal ■ Measure



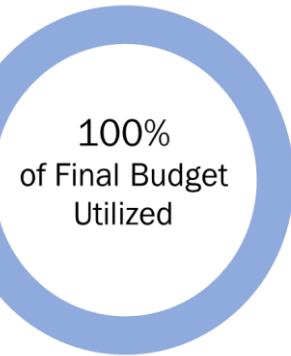
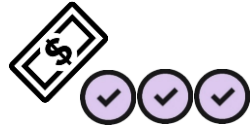


Youth Development - High School Initiatives (General Population) FY 18/19

YMCA of South Florida - LEAP High

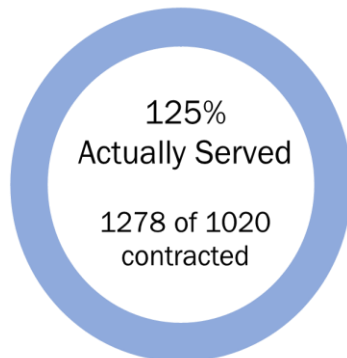
How Much Did We Do?

Utilization



Final Budget:
\$2,115,105

Actual Expenditure:
\$2,114,957

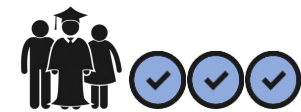


How Well Did We Do It?



Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance

Program is performing well.

The YMCA completed its eighth year providing services under the 2011/12 Literacy Enrichment and Academic Pursuits (LEAP) RFP for students attending Boyd, Anderson, Blanche Ely, Dillard, Deerfield Beach, Hallandale, McArthur, Northeast, Piper and Plantation High Schools, offering a variety of year-round out-of-school time youth development and pro-social recreational activities designed to improve academic and social skills.

Program monitoring reflected a thorough intake and assessment process with excellent case management services that effectively utilized natural community supports. High quality prevention education, extensive community service learning projects, engaging nutrition and fitness activities, and creative cultural arts and enrichment activities were also offered. USDA resources were well-managed to ensure all youth received balanced and nutritious food each day. Youth surveys reflected a high level of satisfaction with the program.

The program was able to serve additional youth and families due to staggered attendance. On some days youth have extra-curricular activities that preclude program attendance, thereby making room for additional youth to participate in the program.

Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth improved their science grade.

87%

Youth improved their math grade.

76%

Youth improved their reading grade.

77%

Youth decreased external suspensions.

99%

Youth decreased their # of unexcused absences.

74%

0% 20% 40% 60% 80% 100%

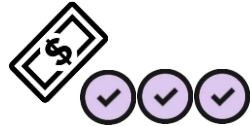


Youth Development - High School Initiatives (General Population) FY 18/19

Hispanic Unity of Florida - COMPASS

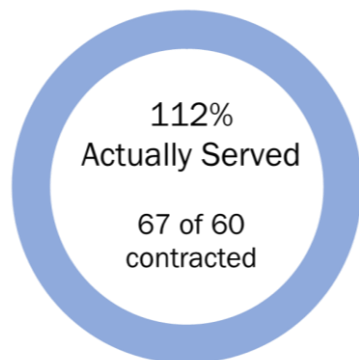
How Much Did We Do?

Utilization



Final Budget:
\$122,845

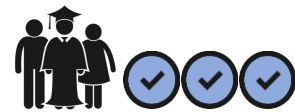
Actual Expenditure:
\$122,790



How Well Did We Do It?



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

Hispanic Unity of Florida's (HUF) Coaching Our Multigenerational Population to Achieving Self-Sufficiency (COMPASS) program completed its second year of programming with leveraged funding from the TK Foundation and UnidosUS. The program provides focused support services to at-promise youth and their families who attend the LEAP HIGH program at Stranahan High School with the goal of improving family well-being while simultaneously providing youth with the supports to graduate on time and achieve post-secondary success.

Program monitoring and site visits reflected that the program provided effective family and youth workforce development services, civic engagement, financial education, asset building, and parenting support throughout the year. USDA resources were well-managed to ensure all youth received balanced and nutritious food each day. Youth surveys reflected a high level of satisfaction with the program.

The program served a higher number of families than anticipated due to effective recruitment and engagement strategies.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)

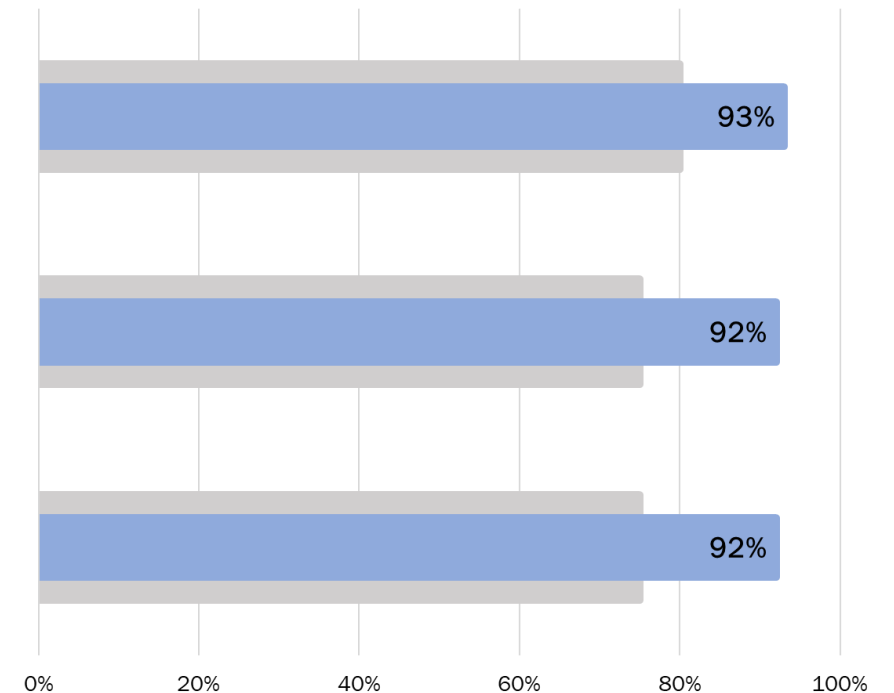


Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who graduated from High School.



Youth who pursued higher education and/or vocational skill training programs.

Youth who enrolled in a post-secondary program that applied for financial aid.



Youth Development - High School Initiatives

Summer Youth Employment Program (SYEP) FY 18/19

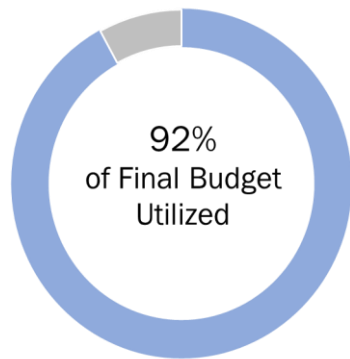
CareerSource Broward

How Much Did We Do?

How Well Did We Do It?

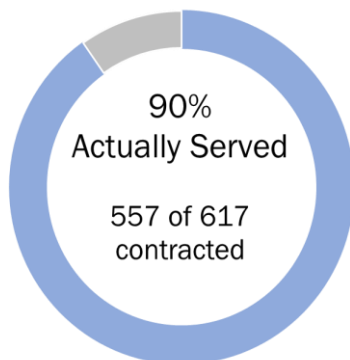
Is Anybody Better Off?

Utilization



Final Budget:
\$1,835,153

Actual Expenditure:
\$1,688,981



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

CareerSource Broward completed its 15th year of CSC funding for the Summer Youth Employment Program (SYEP). This collaborative summer work experience program provided paid employability skills training and employment opportunities for 16-18 year old's at 186 worksites across Broward County, including 39 worksites in the private sector. In addition, CSC funding allowed CareerSource Broward to leverage \$419,267 to be able to add additional program participants. 287 youth were referred from CSC programs such as Healthy Youth Transitions, New DAY and LEAP High, as well as from the dependency system.

Program monitoring reflected a thorough and well-managed intake and assessment process, informative orientations for staff and employers, quality pre-employment training for youth participants, an efficient job placement process, and meaningful 7-week summer work experiences at non-profit, governmental agencies and private sector businesses across the county. Both employer and youth surveys reflected a high level of satisfaction with the program.

The participation rate was slightly lower than in previous years due mainly to youth finding higher paying jobs after they completed the screening and orientation process, demonstrating that the need for youth employment programming may show a decline during stronger economic times, which has been reported as a national trend.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth were satisfied with their work experience.

98%

Employers indicated high satisfaction with the program support and youth employee(s).

99%

Youth demonstrated proficiency in employability and job retention skills.

79%

Youth successfully completed the program.

86%

0% 20% 40% 60% 80% 100%



Youth Development - High School Initiatives FY 18/19

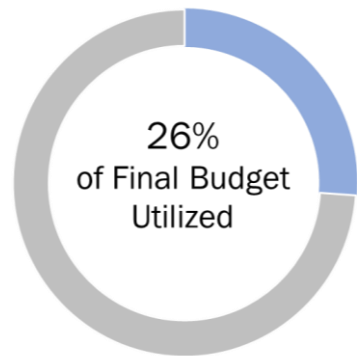
Motivational Edge

How Much Did We Do?

How Well Did We Do It?

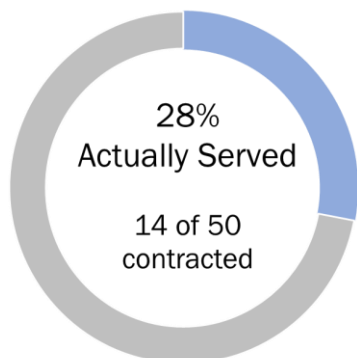
Is Anybody Better Off?

Utilization

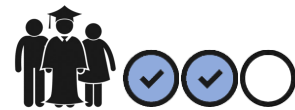


Final Budget:
\$50,000

Actual Expenditure:
\$13,064



Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance
Program is receiving technical assistance.

Motivational Edge completed its first year providing services through a leverage partnership with the Center for Social Change, providing instruction in the visual and performing arts as a means to inspire youth attending Hollywood Hills and Plantation High Schools to attain academic and personal achievement.

Although enrollment was low, program monitoring reflected highly interactive and engaging youth development activities. The program offered youth with opportunities to write and record their own song lyrics, exploring relevant topics such as relationships and teen dating violence. The youth learned techniques, strategies, and concepts of audio technology, performance etiquette and recording procedures.

Under-utilization and low numbers served were due to a late start for this new program, which negatively impacted recruitment, as youth were already involved in other extra-curricular activities. The provider has been receiving on-going technical assistance to increase youth participation.

Provider **met** all performance outputs.

Measure

Youth who increased their arts aptitude by creating poetry and/or spoken word, musical, or physical works of art.

100%

Youth who created an art project focused on bullying, teenage violence, or substance abuse.

93%

Youth who performed at a community event.

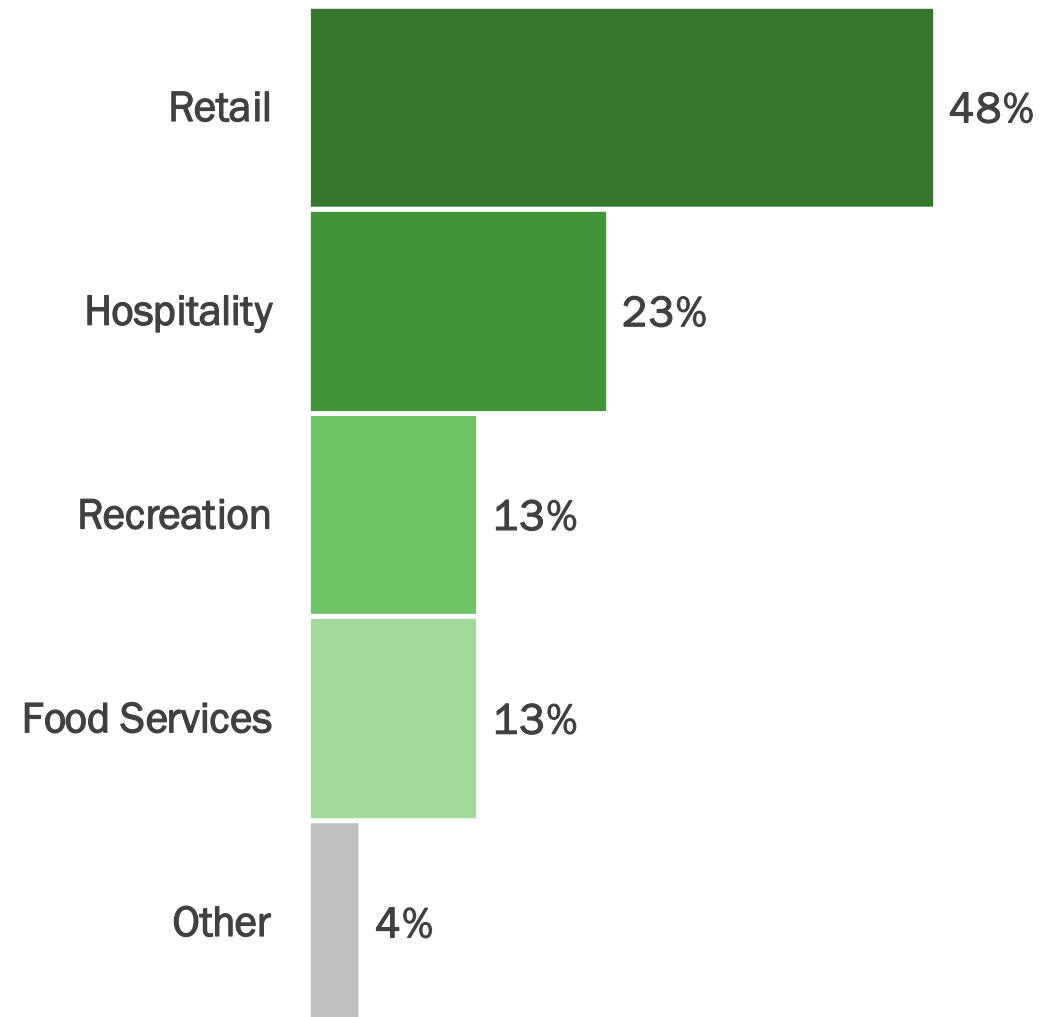
80%

0% 20% 40% 60% 80% 100%



Special Needs Supported Training & Employment Program (STEP) Annual Performance FY 18/19

The majority of Summer 2019 STEP worksite positions were in the categories of **Retail**, **Hospitality**, **Recreation**, and **Food Services**. 4% of the worksite positions were a combination of Public Service and Education.



SPECIAL NEEDS PROGRAMS

GOAL:

Strengthen the continuum of care for children and youth with special needs.

RESULT:

Youth will successfully transition to adulthood.

STEP

- The Council funds leading-edge initiatives to prepare teens with disabilities for independence after completing school.
- Programs operate after school and during summer, focusing on independent living skills with career exploration activities and social skills development.
- Programs offer paid summer employment opportunities for youth, supported by on-site professional job coaches.

Youth Work Incentive Coordinator (Y-WIC)

- The Council funds a youth work incentive coordinator to educate STEP participants and their families about the relationship between employment and their benefits.



30% of STEP participants were employed or pursuing post-secondary education **6 months post program completion** in FY 18-19.

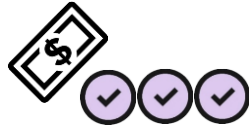


Special Needs - Supported Training & Employment Program (STEP) FY 18/19

Arc Broward

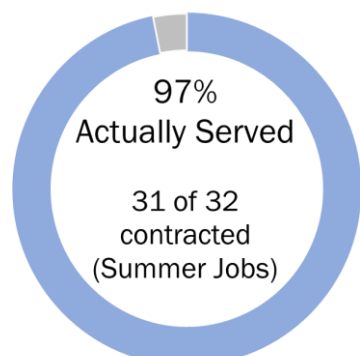
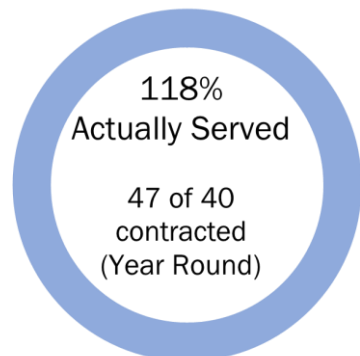
How Much Did We Do?

Utilization



Final Budget:
\$397,362

Actual Expenditure:
\$396,267



How Well Did We Do It?



Financial & Administrative Monitoring

No findings.



Programmatic Performance

Program is performing well.

Arc Broward completed its fourth year providing services under the 2015 STEP RFP. Arc Broward's program for youth ages 16-22 with developmental and/or physical disabilities offers positive youth development programming at Piper, McArthur, and Coral Springs High Schools, as well as at Arc headquarters in Sunrise. During the summer, youth participate in 7 weeks of supported employment services at worksites throughout the county.

Program monitoring reflected a comprehensive, strength-based intake process, as well as a high level of youth involvement in the creation of Individualized Transition Plans containing clear, realistic and achievable goals. Satisfaction survey results reflected high levels of youth satisfaction.

Higher than anticipated program retention during the school year component resulted in the program serving more than the contracted number of youth.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth acquired measurable skills in Daily Living Activities.

97%

Youth acquired measurable skills in Work-related Behaviors.

97%

Youth acquired measurable skills in Job Duties.

95%

Youth employed or pursuing post-secondary education 6 months post program completion. (For data reporting purposes only, not an accountability outcome.)

15%

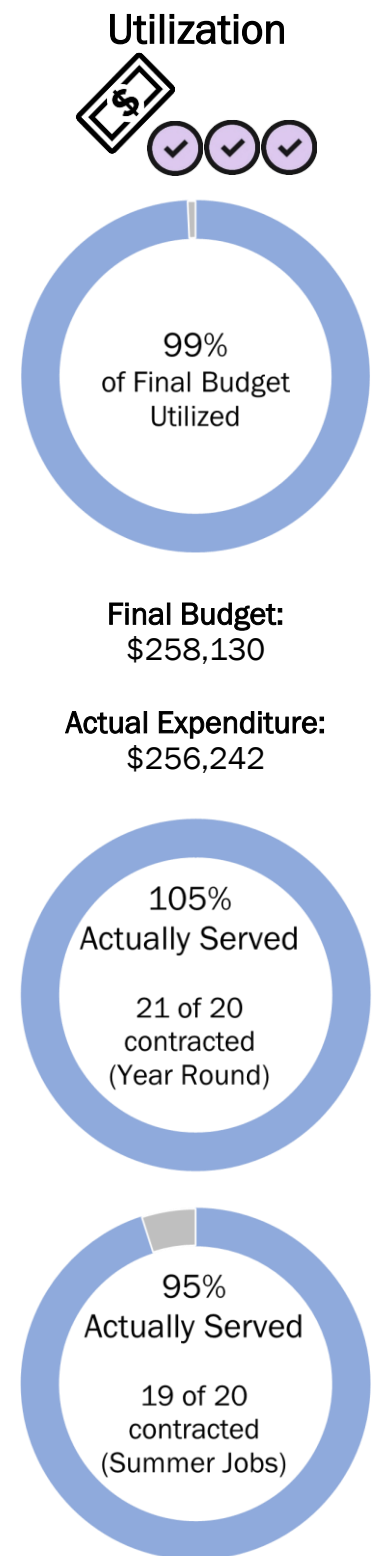
0% 20% 40% 60% 80% 100%



Special Needs - Supported Training & Employment Program (STEP) FY 18/19

Center for Hearing and Communication with KID, Inc. as Fiscal Sponsor

How Much Did We Do?



How Well Did We Do It?

Financial & Administrative Monitoring
No findings.

Programmatic Performance
Program is performing well.

The Center for Hearing and Communication (CHC) completed its fourth year providing services under the 2015 STEP RFP for youth ages 16-22 who are primarily deaf or hard of hearing. CHC's program provides positive youth development during the school year at South Plantation High School. During the summer, youth participate in 7 weeks of supported employment services at worksites throughout the county.

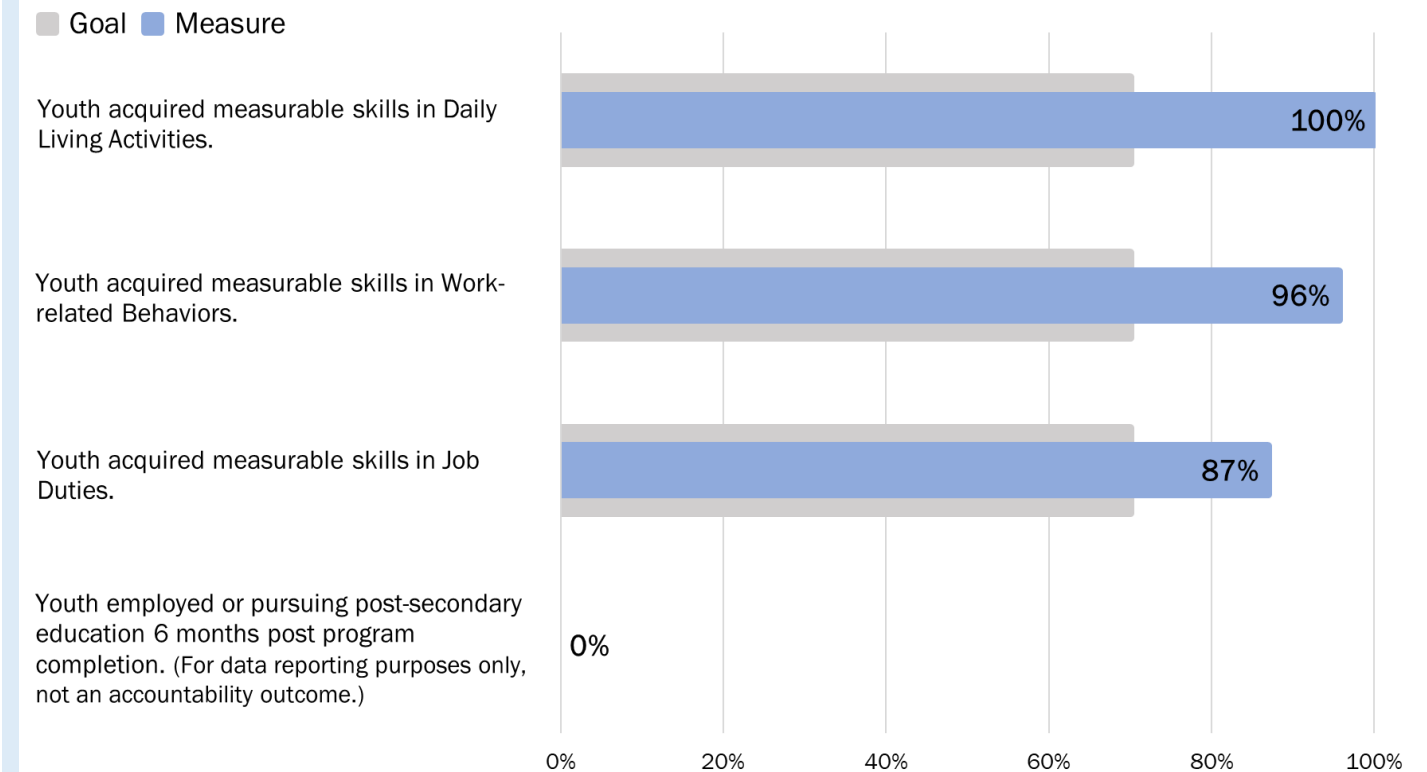
Program monitoring reflected a comprehensive intake and assessment process, youth involvement in their transition planning, as well as strong case management and informal counseling. Creative implementation of the evidence-based Teen Outreach Program (TOP) promoted positive youth development, and satisfaction survey results reflected high levels of youth satisfaction.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.





Special Needs - Supported Training & Employment Program (STEP) FY 18/19

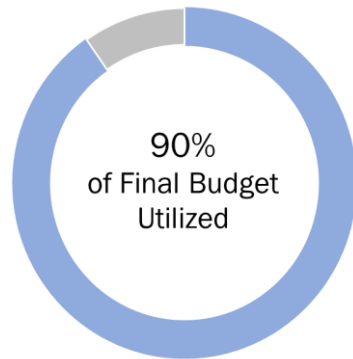
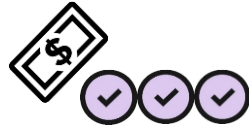
Smith Mental Health

How Much Did We Do?

How Well Did We Do It?

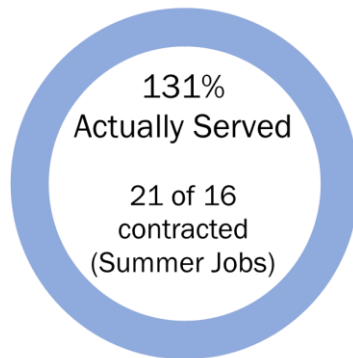
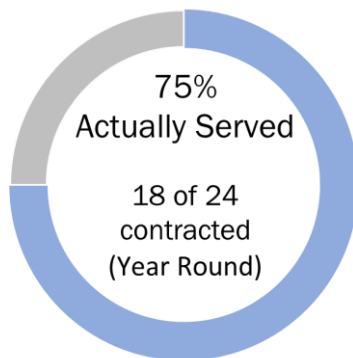
Is Anybody Better Off?

Utilization



Final Budget:
\$284,429

Actual Expenditure:
\$256,856



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

Smith Mental Health completed its fourth year providing services under the 2015 STEP RFP for youth ages 16-22 with a primary behavioral health diagnosis. Smith's program provides positive youth development programming during the school year at Whispering Pines and Cypress Run Education Centers. During the summer, youth participate in 7 weeks of supported employment services at worksites throughout the county.

Program monitoring reflected a comprehensive intake and assessment process, youth involvement in their transition planning, and fun, interactive programming. Exceptional collaboration between job coaches and case managers effectively addressed behavioral challenges in a proactive manner throughout the year. Satisfaction survey results reflected high levels of youth satisfaction.

Recruitment and participation issues with hard to engage youth at Center locations impacted numbers served during the school year, which negatively impacted overall utilization. However, the provider was able to amend their budget to increase supported employment units and employ additional youth during the summer.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



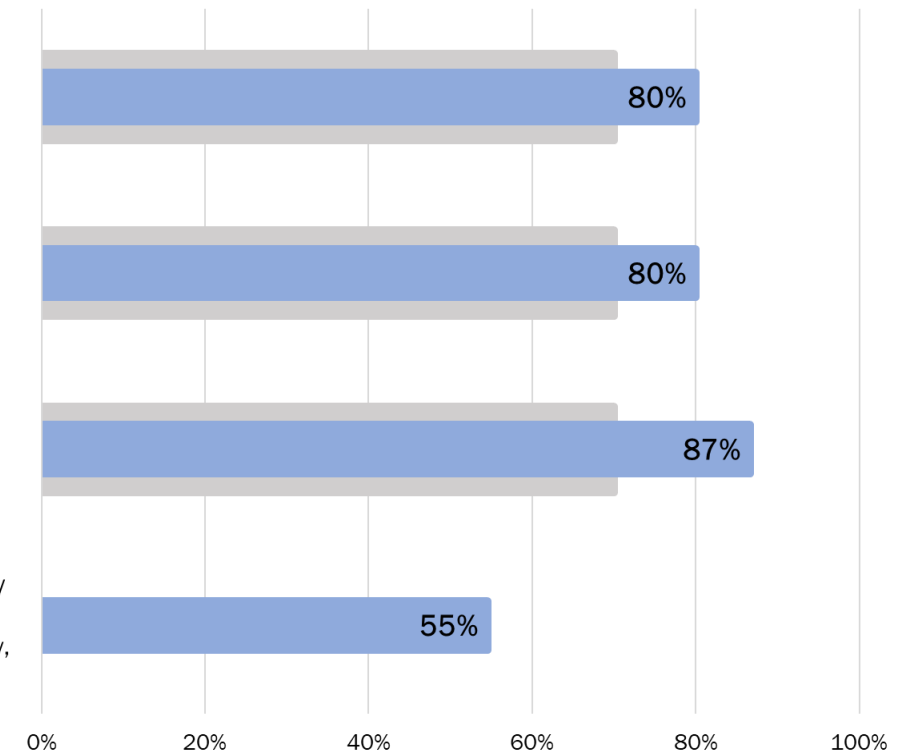
Participants Fully Measured (≥ 80%)



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth acquired measurable skills in Daily Living Activities.



Youth acquired measurable skills in Work-related Behaviors.

Youth acquired measurable skills in Job Duties.

Youth employed or pursuing post-secondary education 6 months post program completion. (For data reporting purposes only, not an accountability outcome.)



Special Needs - Supported Training & Employment Program (STEP) FY 18/19

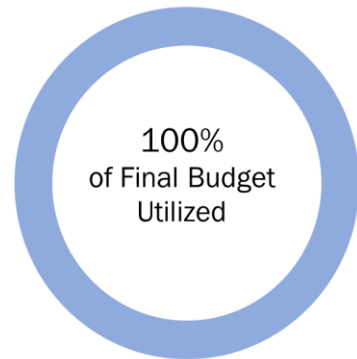
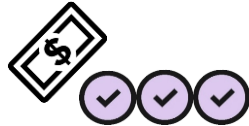
United Community Options of Broward, Palm Beach and Mid Coast Counties (UCO)

How Much Did We Do?

How Well Did We Do It?

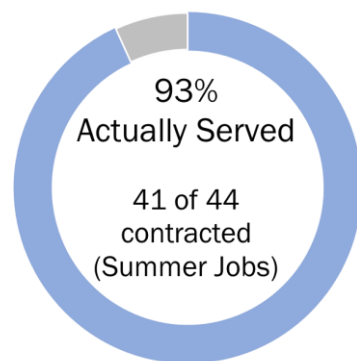
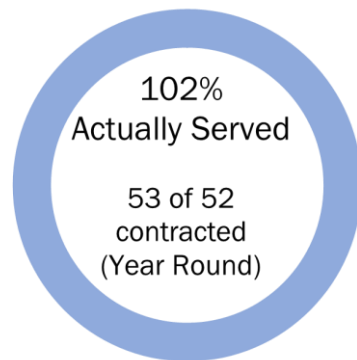
Is Anybody Better Off?

Utilization



Final Budget:
\$491,565

Actual Expenditure:
\$490,435



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

United Community Options (UCO) completed its fourth year providing services under the 2015 STEP RFP for youth ages 16-22 with intellectual or physical disabilities. UCO's program provides positive youth development during the school year at Blanche Ely, Boyd Anderson, Deerfield Beach, Dillard, Northeast, and Plantation High Schools. During the summer, youth participate in 7 weeks of supported employment services at worksites throughout the county.

Program monitoring reflected a comprehensive intake and assessment process, youth involvement in their transition planning, and opportunities to work on social skills were provided in unique and engaging ways. Creation of site-based microenterprises continued to be an outstanding element of the UCO STEP program. Satisfaction survey results reflected high levels of youth satisfaction.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



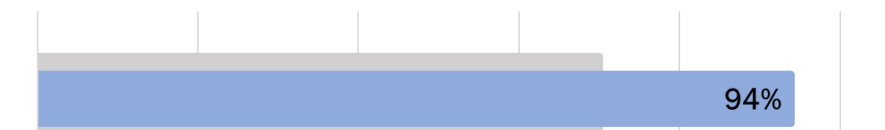
Participants Fully Measured (≥ 80%)



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth acquired measurable skills in Daily Living Activities.



Youth acquired measurable skills in Work-related Behaviors.



Youth acquired measurable skills in Job Duties.



Youth employed or pursuing post-secondary education 6 months post program completion. (For data reporting purposes only, not an accountability outcome.)



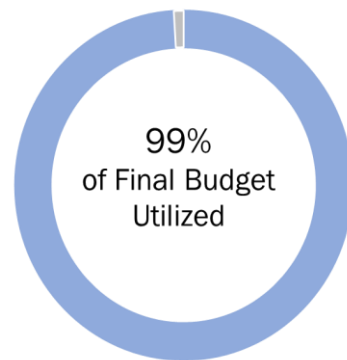
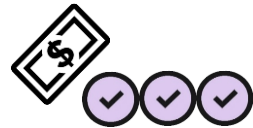


Special Needs - Supported Training & Employment Program (STEP) FY 18/19

YMCA of South Florida

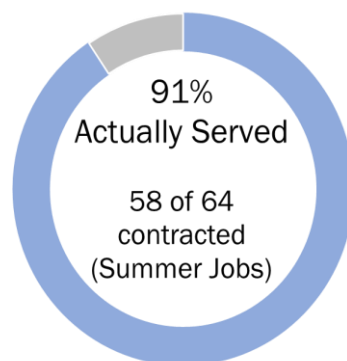
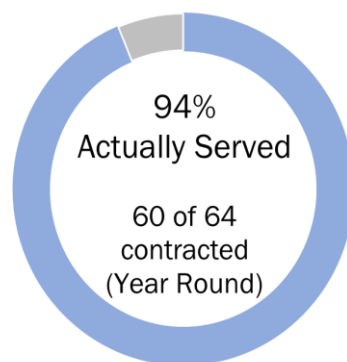
How Much Did We Do?

Utilization



Final Budget:
\$582,872

Actual Expenditure:
\$577,394



How Well Did We Do It?



Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.

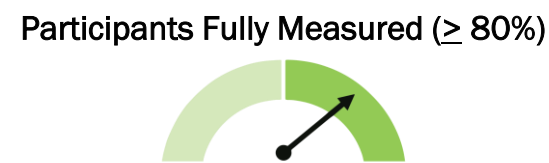


Programmatic Performance
Program is performing well.

The YMCA is in its fourth year providing services under the 2015 STEP RFP for youth ages 16-22 with primarily developmental disabilities. The YMCA's program provides positive youth development programming during the school year at Taravella, Cypress Bay, and Stranahan High Schools. During the summer, youth participate in 7 weeks of supported employment services at worksites throughout the county.

Program monitoring reflected a comprehensive intake and assessment process and youth involvement in their transition planning. Case management activities were effectively coordinated between systems of care to address each youth's transition goals, and community service learning activities were implemented in a variety of settings. Satisfaction survey results reflected high levels of youth satisfaction.

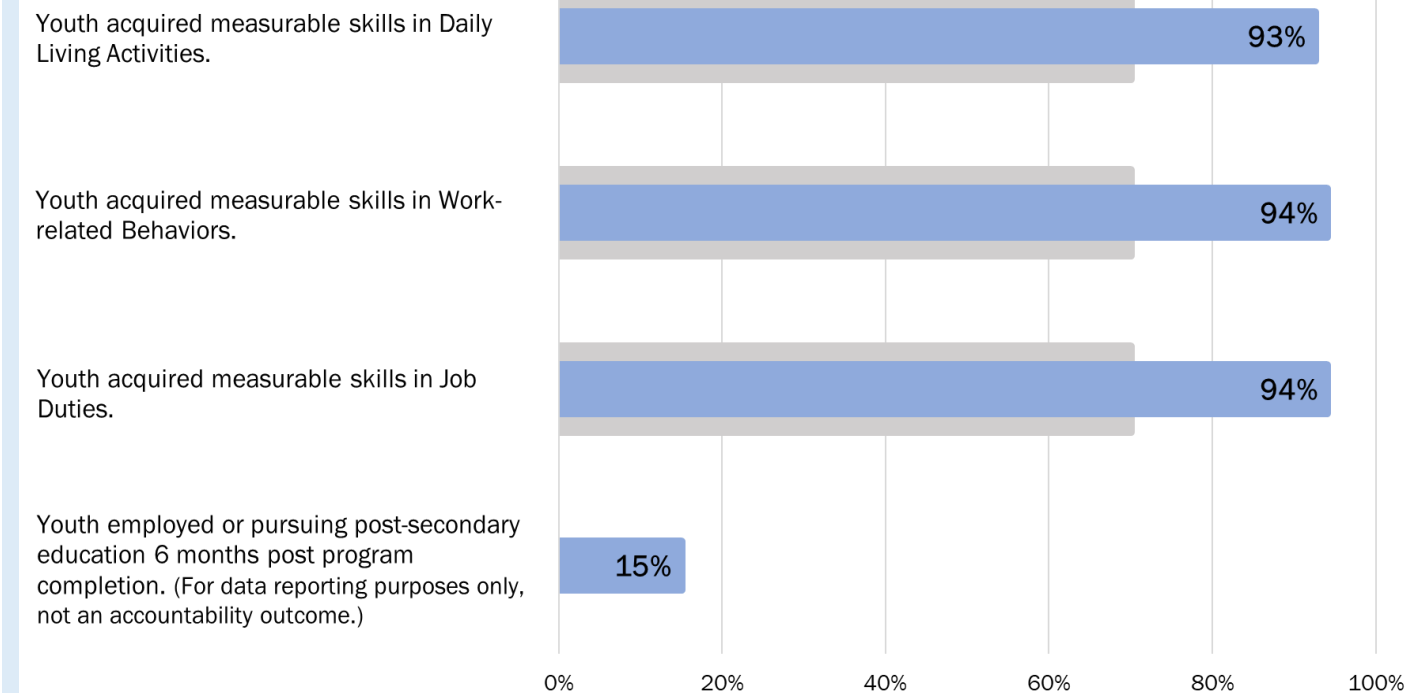
Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure



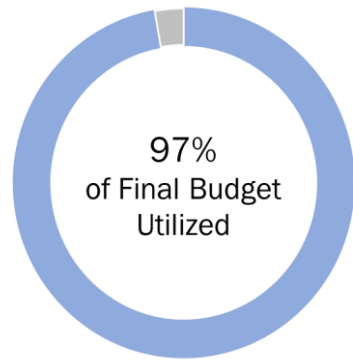
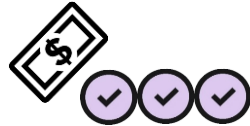


Special Needs - Youth Work Incentive Coordinator (Y-WIC) FY 18/19

Abilities (D/B/A ServiceSource)

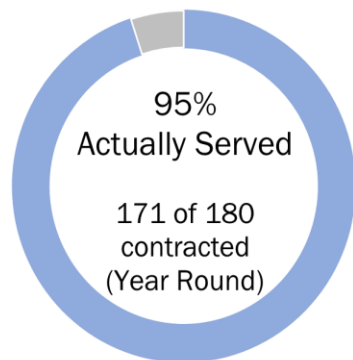
How Much Did We Do?

Utilization



Final Budget:
\$92,185

Actual Expenditure:
\$89,666



How Well Did We Do It?



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

Abilities completed its fourth year of providing services under the 2015 Y-WIC RLI, which includes counseling with youth and their families to address issues related to social security disability benefits. CSC issued the Y-WIC procurement in response to the Special Needs Advisory Committee's identification of social security disability benefit counseling as an unmet need for Broward youth with special needs who are transitioning into employment.

Program monitoring reflected a close collaboration with the Benefits Counselor and STEP providers to meet the needs of youth and their families. Approximately \$89,373 in benefits was refunded or awarded as a result of Y-WIC counseling. Satisfaction survey results reflected high levels of youth and family satisfaction with these services.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Participants reported staff helped with finding needed services.

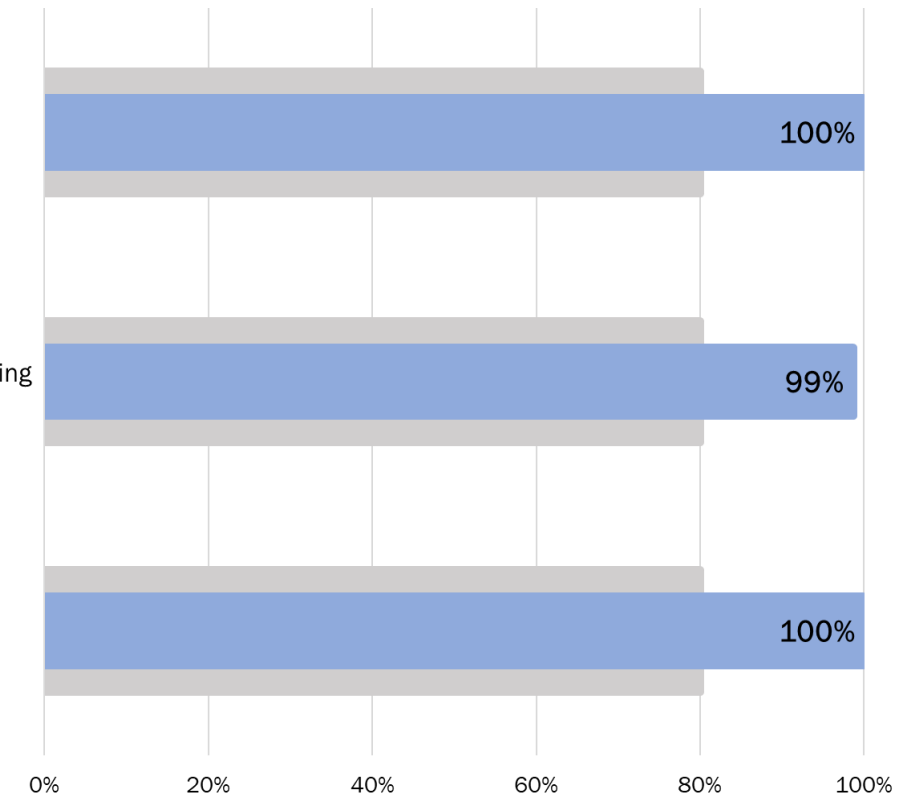
100%

Participants reported a better understanding of their benefits and options.

99%

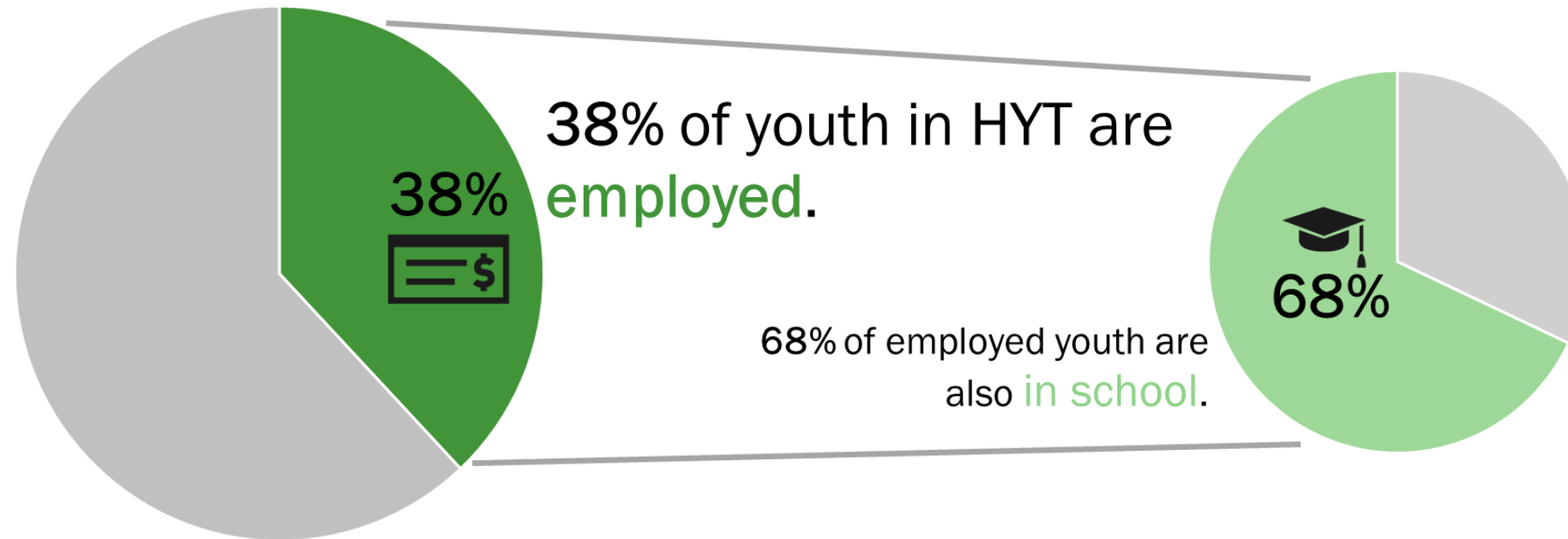
Participants would recommend the Y-WIC program to others.

100%

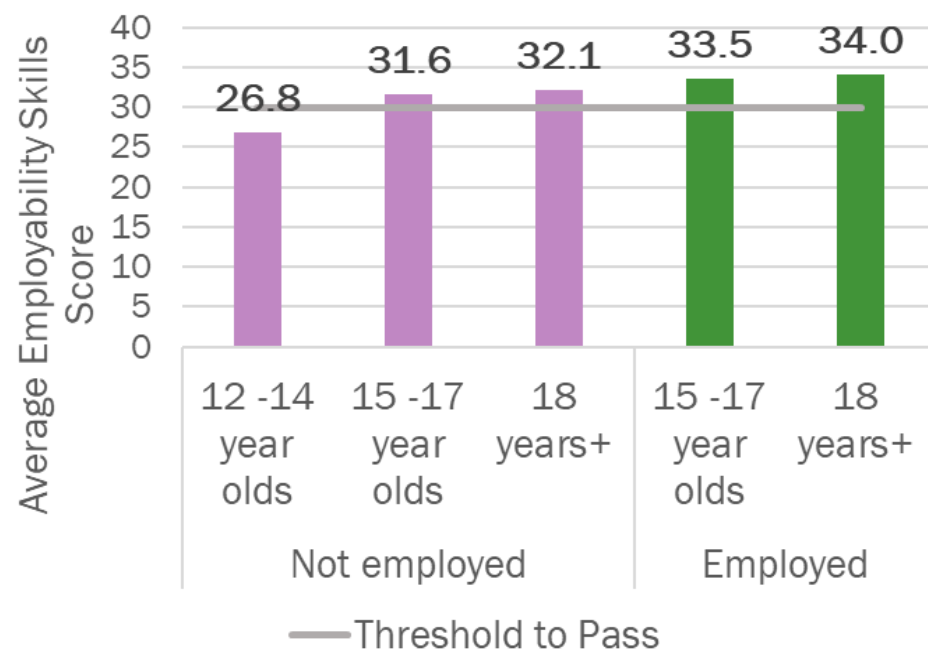




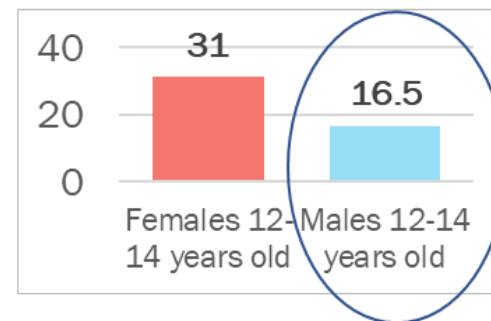
Healthy Youth Transitions & Independent Living Annual Performance FY 18/19



At most recent administration, older and employed youth tended to have higher scores on our Employability Skills Survey.



However, it appears that **our youngest male participants** have particularly low test scores. This presents an opportunity to help young males build their employment knowledge in our HYT programming before they enter the workforce.



HEALTHY YOUTH TRANSITIONS & INDEPENDENT LIVING PROGRAMS

GOAL:

Strengthen supports for youth aging out of foster care or living in Kinship care, youth involved with juvenile justice, and youth who are LGBTQ to successfully transition to adulthood.

RESULT:

Youth will transition successfully to adulthood.

Healthy Youth Transition (HYT)

- Prepares youth aging out of foster care, youth in protective supervision, youth in relative or non-relative care, youth involved with juvenile justice, and LGBTQ youth for adulthood.
- Provides independent living skills training, vocational exploration and training, mentoring, case management, trauma-informed therapy and other supportive services.

Fort Lauderdale Independent Training & Education Center (FLITE)

- A community collaborative providing coordination, resources, and direct services to the Independent Living population in Broward County.

Housing Opportunities Mortgage Assistance & Effective Neighborhood Solutions (HOMES)

- A community collaborative providing paid internships and housing to youth aging out of foster care.

Museum of Discovery and Science (MODS) Internship Program

- A leverage contract providing an internship program for youth in Independent Living programs in Broward County.



Independent Living - Healthy Youth Transitions (HYT) FY 18/19

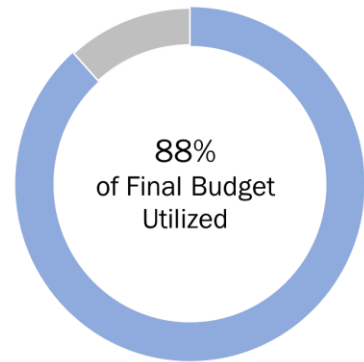
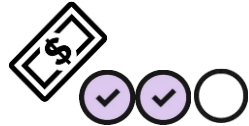
Camelot Community Care

How Much Did We Do?

How Well Did We Do It?

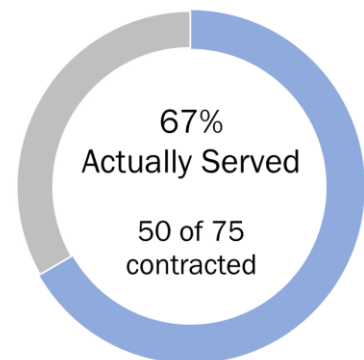
Is Anybody Better Off?

Utilization



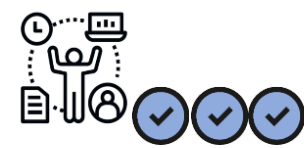
Final Budget:
\$396,277

Actual Expenditure:
\$350,076



Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance

Program is performing well.

Camelot Community Care has completed its third contract year funded under the Healthy Youth Transitions 2016 RFP. Camelot's HYT program utilizes the Transition to Independence Process (TIP) model to provide meaningful life coaching and counseling services targeting youth who are transitioning out of the child welfare system with special behavioral health conditions.

Program monitoring reflected that the provider offered quality case management, youth development services, and engaging life skills group sessions with opportunities for youth to participate in experiential learning activities. Life Coaches assisted youth with navigating TIL housing, transitioning to post-secondary education, and addressing physical health needs. The program therapist provided excellent therapeutic services that addressed relevant behavioral and mental health concerns. Youth satisfaction surveys reflected high levels of satisfaction with services.

The number of youth served and utilization were lower than the contracted amount due to staff turnover and longer program duration for youth with more complex needs.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.

91%

Youth did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.

100%

Youth demonstrated proficiency or improvement in employability and job retention skills.

91%

Youth made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.

81%

0% 20% 40% 60% 80% 100%



Independent Living - Healthy Youth Transitions (HYT) FY 18/19

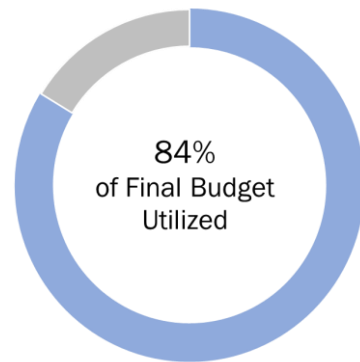
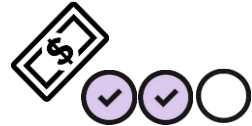
Gulf Coast Jewish Family and Community Services, Inc.

How Much Did We Do?

How Well Did We Do It?

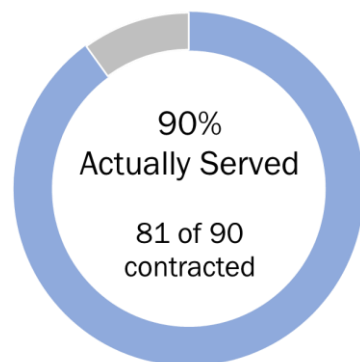
Is Anybody Better Off?

Utilization



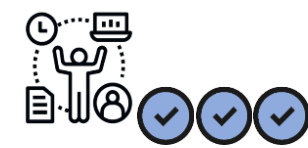
Final Budget:
\$454,518

Actual Expenditure:
\$380,478



Financial & Administrative Monitoring

No findings.



Programmatic Performance

Program is performing well.

Gulf Coast Jewish Family and Community Services has completed its third contract year funded under the Healthy Youth Transitions 2016 RFP. Gulf Coast's HYT program utilizes the Transition to Independence Process (TIP) model to offer meaningful life coaching and counseling services to youth transitioning out of the child welfare system.

Program monitoring reflected high-quality case management and youth development services that focus on helping youth to achieve self-sufficiency. Life coaches assisted youth with navigating systems of care and offered a variety of activities to connect youth with their community. The program therapist provided excellent therapeutic services that addressed relevant behavioral and mental health concerns. Youth satisfaction surveys reflected high levels of satisfaction with services.

The number of youth served and utilization were lower than the contracted amount due to staff turnover and longer program duration for youth with more complex needs.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

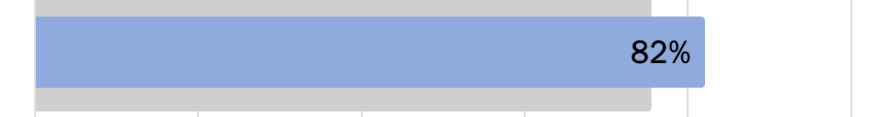
Youth aged 15-19 who did not become pregnant or cause a pregnancy.



Youth did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth demonstrated proficiency or improvement in employability and job retention skills.



Youth made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.





Independent Living - Healthy Youth Transitions (HYT) FY 18/19

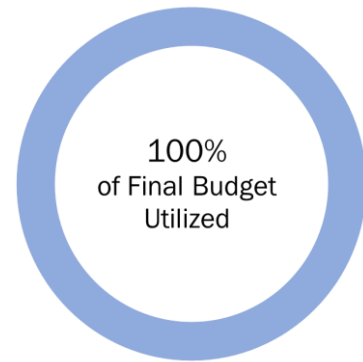
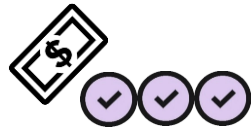
Helping Abused, Neglected and Disadvantaged Youth, Inc. (HANDY)

How Much Did We Do?

How Well Did We Do It?

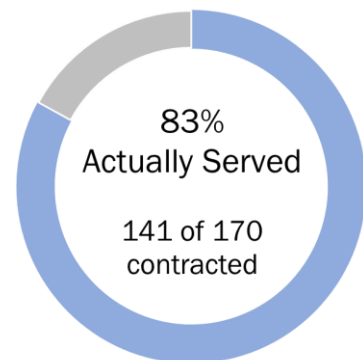
Is Anybody Better Off?

Utilization

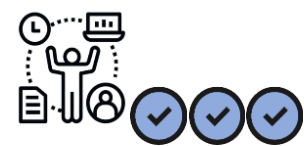


Final Budget:
\$713,954

Actual Expenditure:
\$713,850



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

Helping Abused, Neglected and Disadvantaged Youth (HANDY) has completed its third contract year funded under the Healthy Youth Transitions 2016 RFP. HANDY's HYT program utilizes the Transition to Independence Process (TIP) to provide meaningful life coaching and counseling services to youth transitioning out of the dependency system and those living in both formal and informal relative care settings.

Program monitoring reflected that the program provided exceptional life skills programming by offering meaningful workshops on topics such as money management, healthy relationships, etc. Additionally, staff provided intense academic support, strong employability skill development, and creative community engagement activities. The program therapist provide excellent therapeutic services that addressed relevant behavioral and mental health concerns. Youth satisfaction surveys reflect high levels of satisfaction with services.

Lower numbers served were due to longer program duration for youth with more complex needs.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

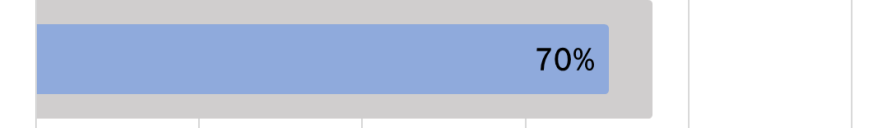
Youth aged 15-19 who did not become pregnant or cause a pregnancy.



Youth did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.



Youth demonstrated proficiency or improvement in employability and job retention skills.



Youth made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.



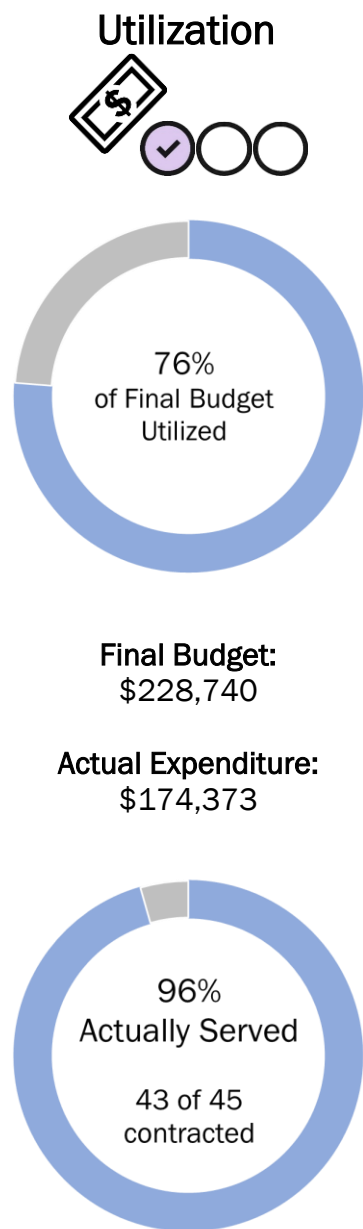
0% 20% 40% 60% 80% 100%



Independent Living - Healthy Youth Transitions (HYT) FY 18/19

Henderson Behavioral Health - Wilson Gardens Project

How Much Did We Do?



How Well Did We Do It?

Financial & Administrative Monitoring
No findings.

Programmatic Performance
Program is performing well.

Wilson Gardens has completed its third contract year funded under the Healthy Youth Transitions 2016 RFP. The program utilizes the Transition to Independence Process (TIP) model to provide meaningful life coaching, counseling, and supported housing to youth with complex behavioral health needs aging out of the child welfare system.

Program monitoring reflected that the program provided a full range of effective TIL services for this complex population of youth residing at Wilson Gardens and in other community living arrangements, with the goal of fostering stable housing. Life Coaches assisted youth with study skills, budgeting, financial literacy, time-management, and self-esteem. Individual therapeutic services are provided by a dedicated therapist within the Henderson agency. Youth satisfaction surveys reflected high levels of satisfaction with services.

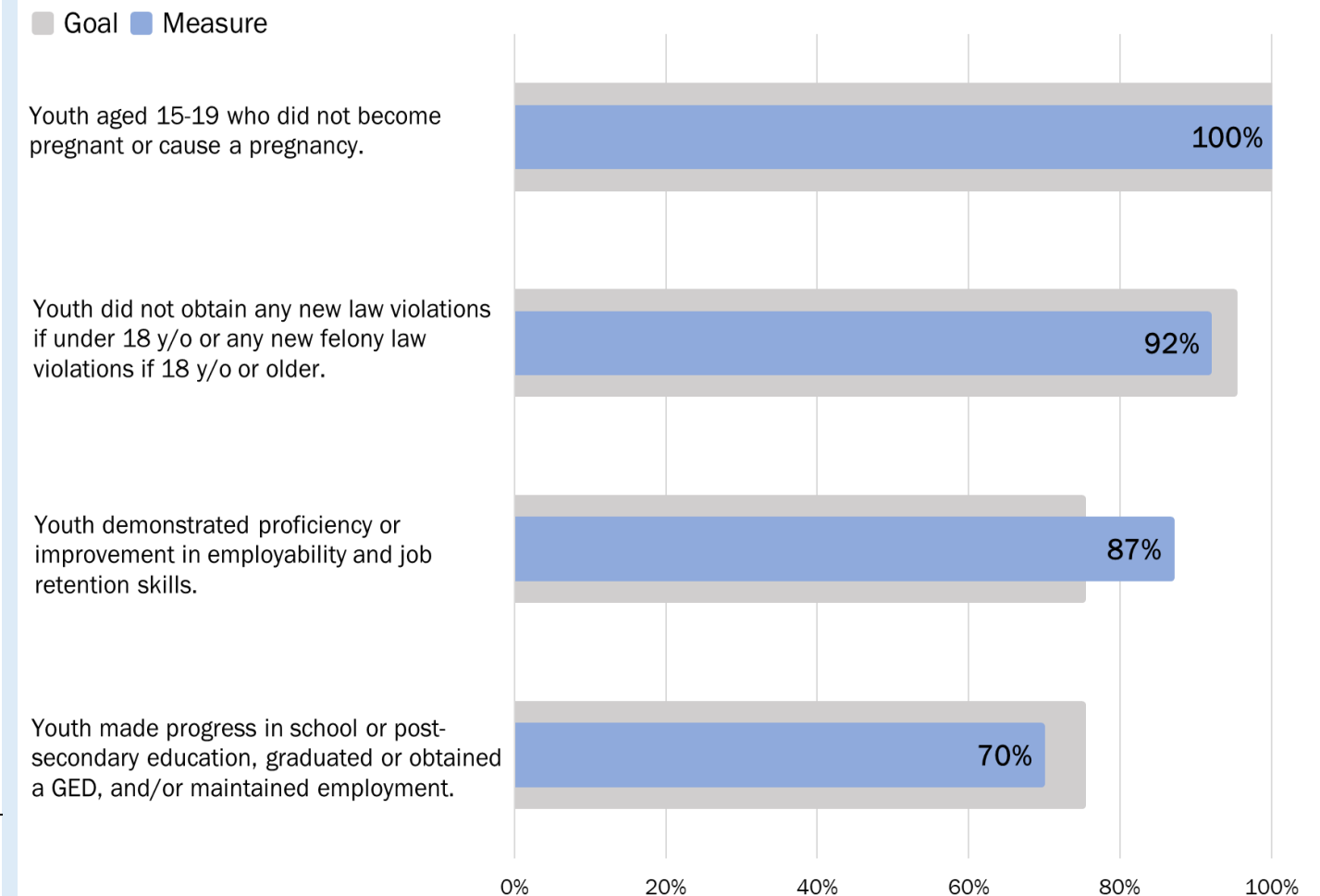
Utilization was lower than the contracted amount due to staff turnover.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.





Independent Living - Healthy Youth Transitions (HYT) FY 18/19

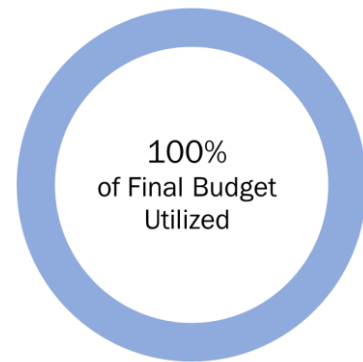
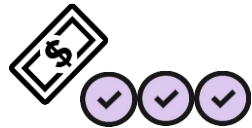
Memorial Healthcare System

How Much Did We Do?

How Well Did We Do It?

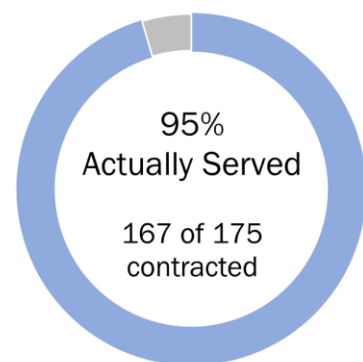
Is Anybody Better Off?

Utilization

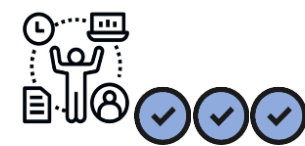


Final Budget:
\$642,380

Actual Expenditure:
\$642,380



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

Memorial Healthcare System has completed its third contract year funded under the Healthy Youth Transitions 2016 RFP. Memorial's HYT program utilizes the Transition to Independence Process (TIP) to provide meaningful life coaching and counseling services to youth transitioning out of the dependency system and those living in both formal and informal relative care settings.

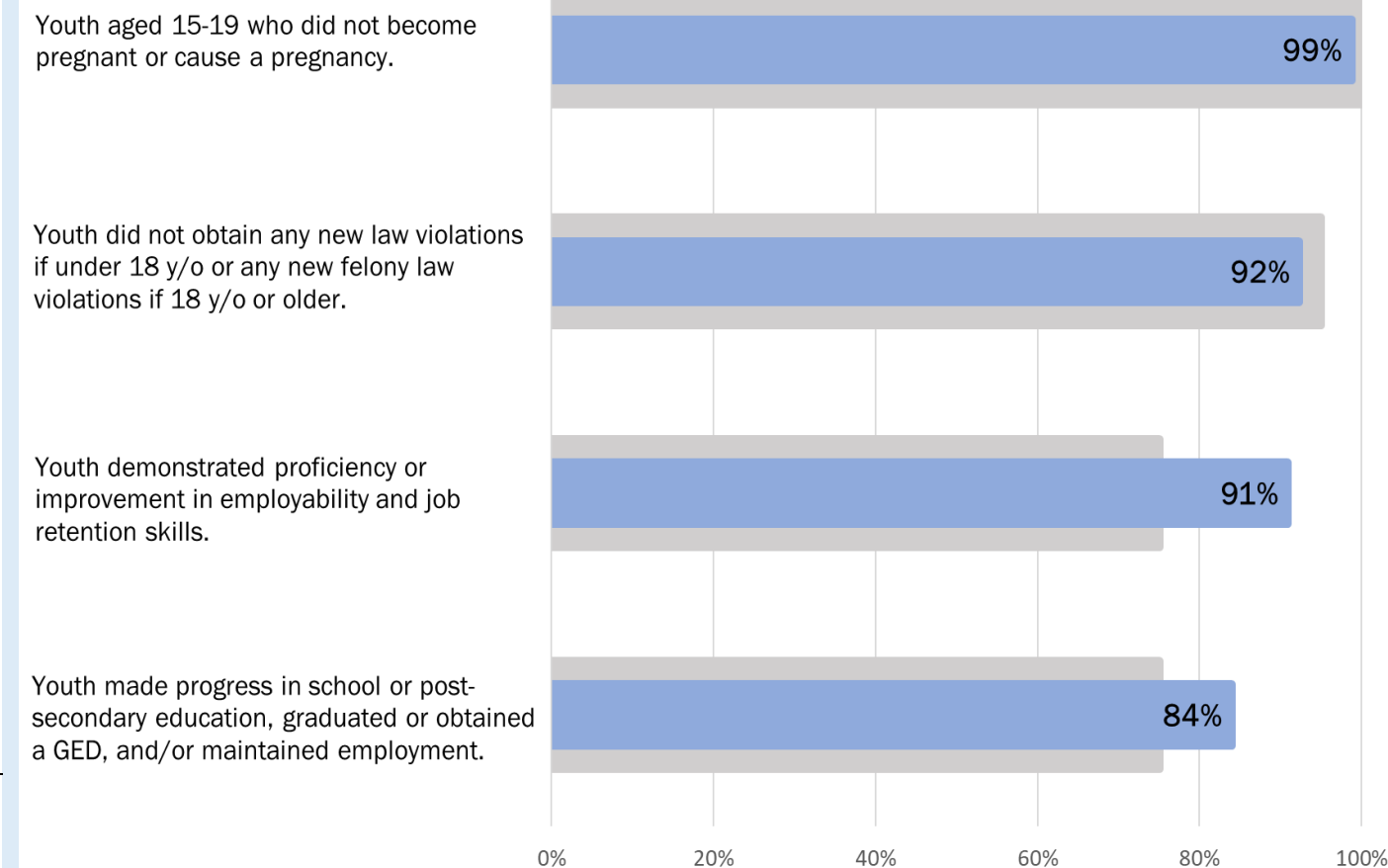
Program monitoring reflected high quality case management, academic and employment support, and youth development services. Life Coaches assisted youth with navigating systems of care, maintaining affordable housing, mock interviewing, and with strategies to reduce stress. Youth participated in meaningful groups on communication, ways to avoid conflict, and healthy eating habits. The program therapist provided excellent therapeutic services that addressed relevant behavioral and mental health concerns. Youth satisfaction surveys reflected high levels of satisfaction with services.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

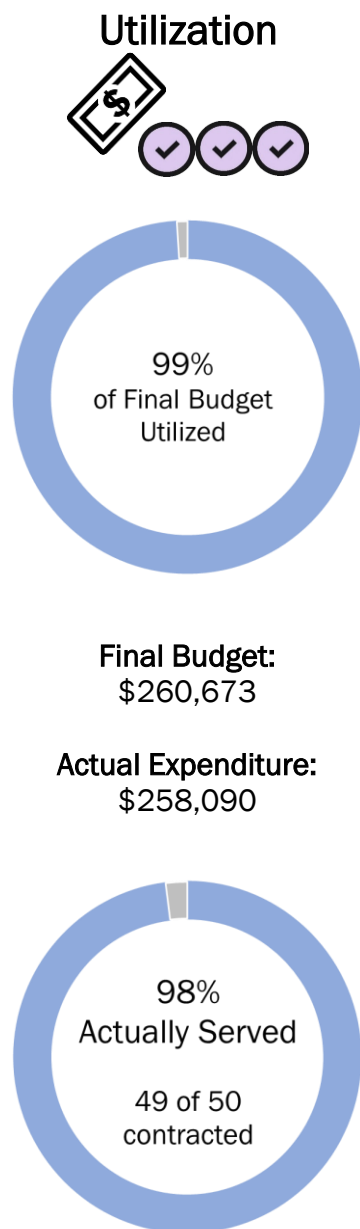




Independent Living - Healthy Youth Transitions (HYT) FY 18/19

PACE Center for Girls

How Much Did We Do?



How Well Did We Do It?

Financial & Administrative Monitoring
No findings.

Programmatic Performance
Program is performing well.

PACE Center for Girls has completed its third contract year funded under the Healthy Youth Transitions 2016 RFP. PACE's HYT program utilizes the Transition to Independence Process (TIP) to provide gender-responsive life coaching and counseling services to middle and high school aged girls throughout Broward County with delinquency involvement, transitioning out of the dependency system and those living in both formal and informal relative care settings.

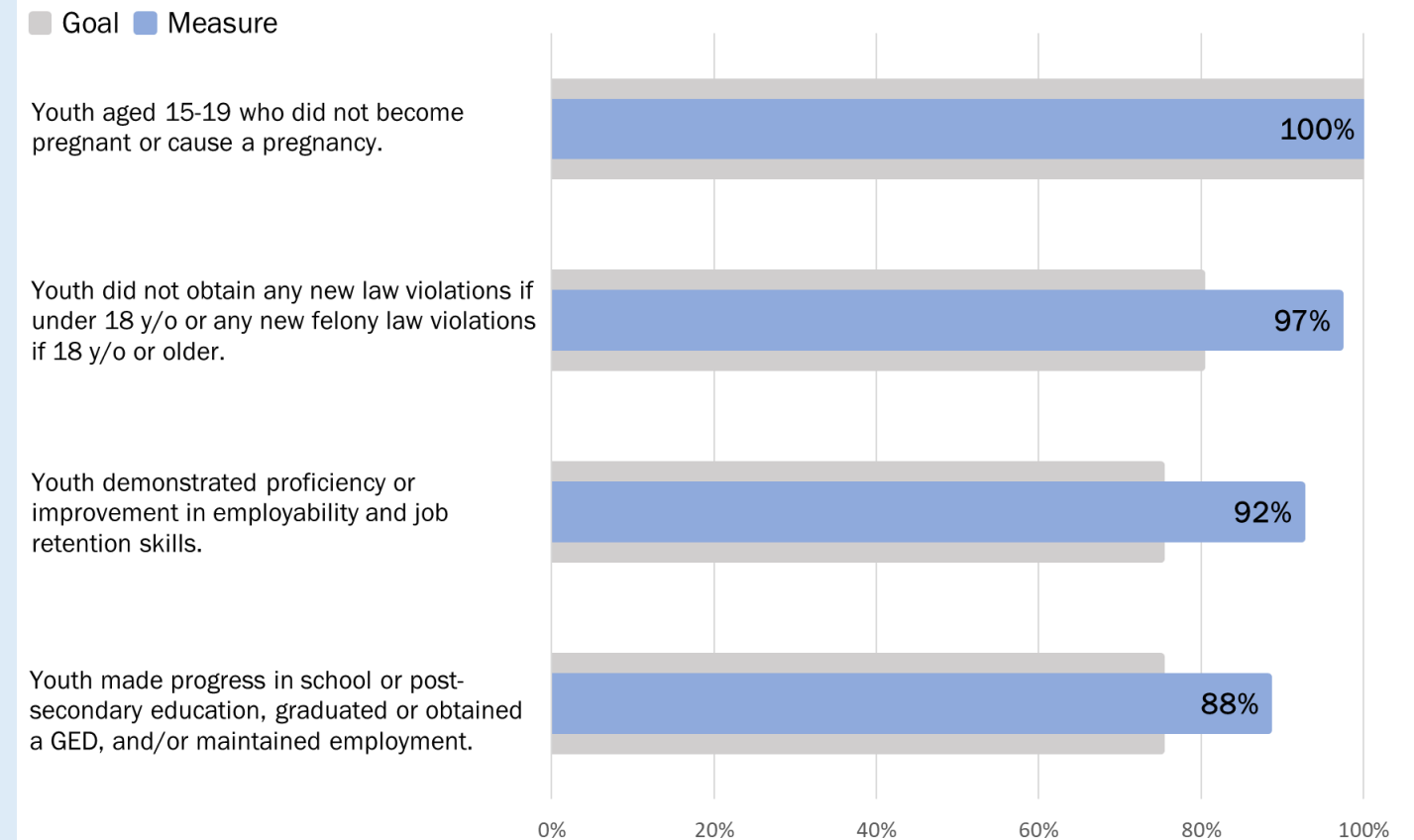
Program monitoring reflected strong case management services, intense academic support, meaningful life skills groups, and engaging enrichment activities. Life Coaches assisted youth with navigating systems of care, attending college tours, and provided opportunities for youth to participate in service learning projects. The program therapist provided excellent therapeutic services that addressed relevant behavioral and mental health concerns. Youth satisfaction surveys reflected high levels of satisfaction with services.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

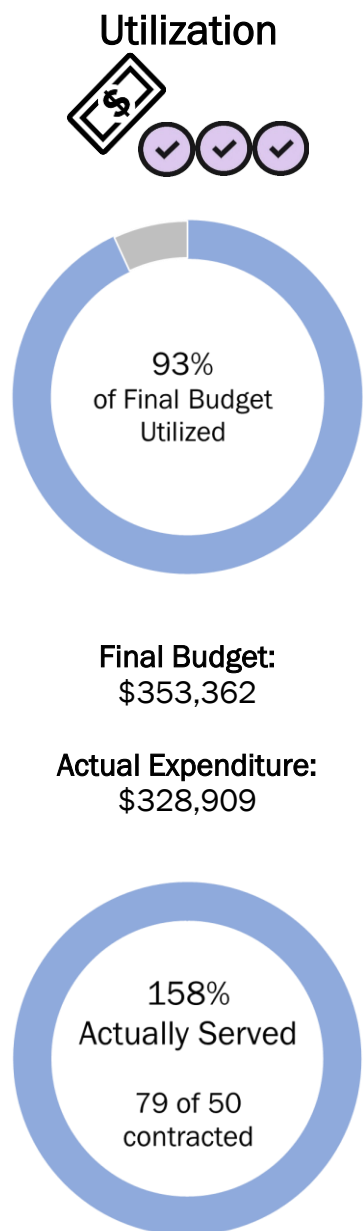




Independent Living - Healthy Youth Transitions (HYT) FY 18/19

Sunshine Social Services, Inc. (SunServe)

How Much Did We Do?



How Well Did We Do It?

Financial & Administrative Monitoring
No findings.

Programmatic Performance
Program is performing well.

SunServe has completed its third contract year as a new provider funded under the Healthy Youth Transitions 2016 RFP. SunServe's HYT program utilizes the Transition to Independence Process (TIP) to provide meaningful life coaching and counseling services to middle and high school aged youth who identify as Lesbian, Gay, Bi-Sexual, Transgender and Questioning (LGBTQ).

Program monitoring reflected robust therapeutic services, supportive informal counseling by life coaches, and quality case management services. Youth participated in meaningful life skills training on comparison shopping, applying for jobs, and mindfulness techniques to reduce anxiety and stress. The program therapist provides excellent therapeutic services that addressed relevant behavioral and mental health concerns. Youth satisfaction surveys reflected high levels of satisfaction with services.

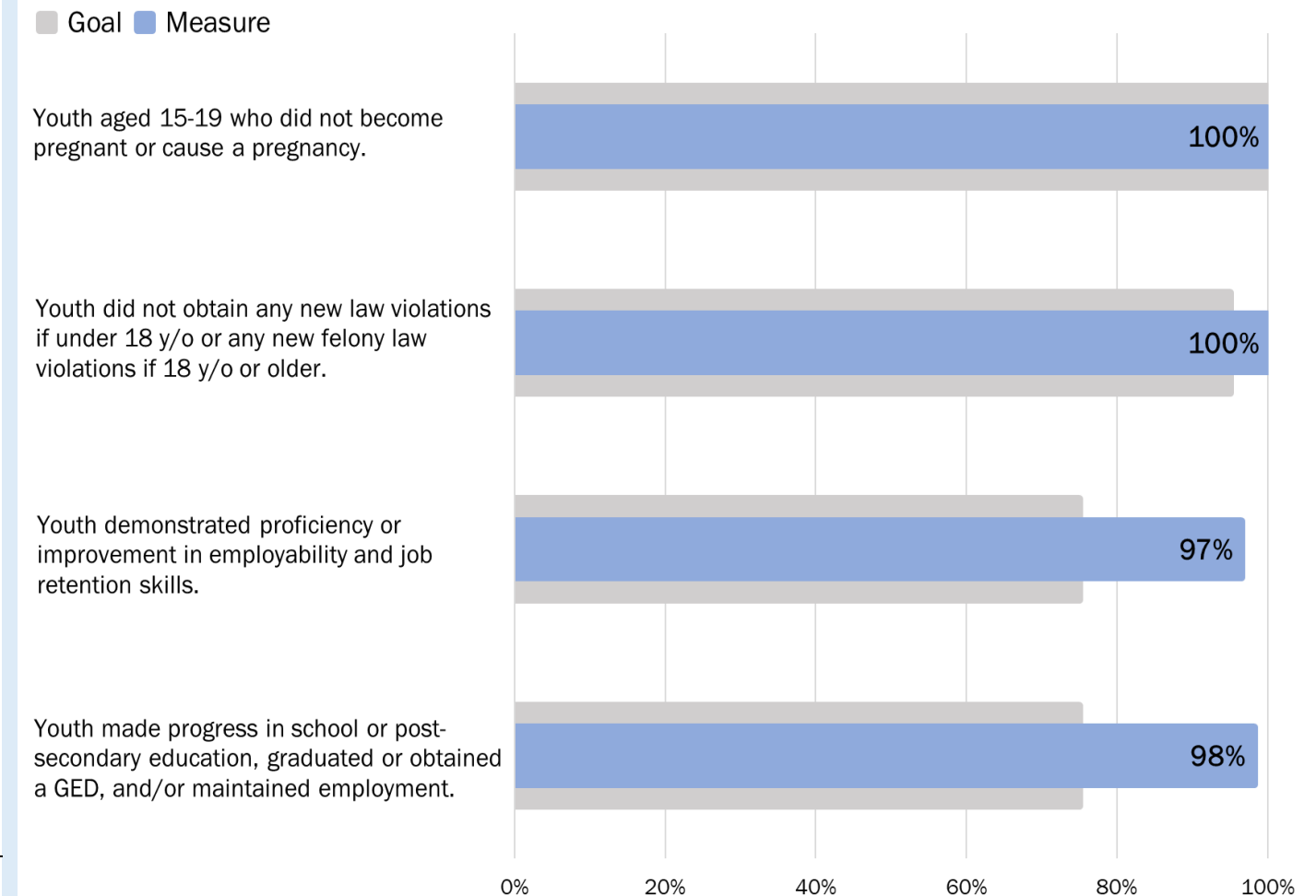
The higher numbers served during FY 18/19 were due to high numbers of older youth who aged out of the program and were linked with additional services. Additionally, the provider had a number of youth who met their goals and were discharged successfully. Given this multi-year trend, the number to be served was right sized for FY 19/20.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.





Independent Living - Healthy Youth Transitions (HYT) FY 18/19

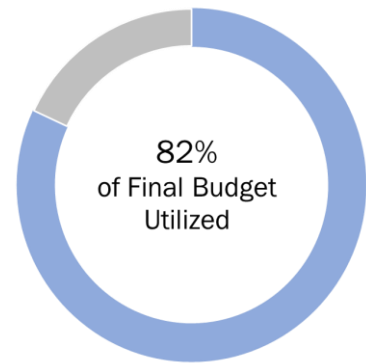
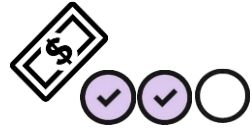
Urban League of Broward County

How Much Did We Do?

How Well Did We Do It?

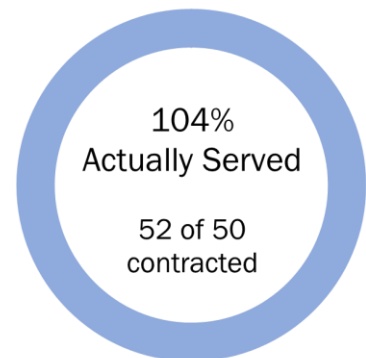
Is Anybody Better Off?

Utilization



Final Budget:
\$292,190

Actual Expenditure:
\$239,437



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

Urban League of Broward County completed its third contract year funded under the Healthy Youth Transitions 2016 RFP. The Urban League's HYT program utilizes the Transition to Independence Process (TIP) to provide meaningful life coaching and counseling services to middle and high school aged youth throughout Broward County with delinquency involvement.

Program monitoring reflected that life coaches provided extensive support and instruction geared towards helping youth achieve short and long-term goals related to daily living competencies including education, employment, physical health, mental health, housing, transportation and financial planning. Life Coaches provided informal counseling, case management, and youth development services. Youth participate in life skills training through individual, group, and experiential learning activities on topics that included, budgeting, and self-advocacy. The program therapist provide excellent therapeutic services that addressed relevant behavioral and mental health concerns. Satisfaction surveys reflected high levels of satisfaction with services.

Underutilization was due to staff turnover, which has been resolved. The number of youth served was higher than the contracted number due to shorter program duration for youth with low attendance and compliance challenges. Technical assistance has been provided to address client engagement.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth aged 15-19 who did not become pregnant or cause a pregnancy.

100%

Youth did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.

79%

Youth demonstrated proficiency or improvement in employability and job

67%

Youth made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.

89%

0% 20% 40% 60% 80% 100%

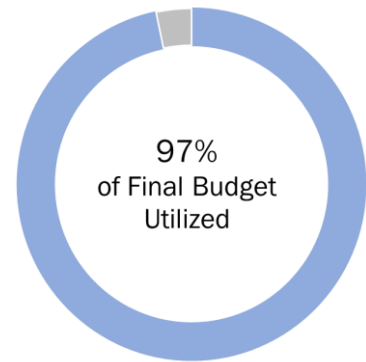
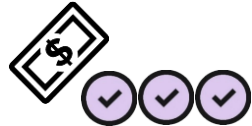


Independent Living FY 18/19

Fort Lauderdale Independence Training & Education Center, Inc. (FLITE)

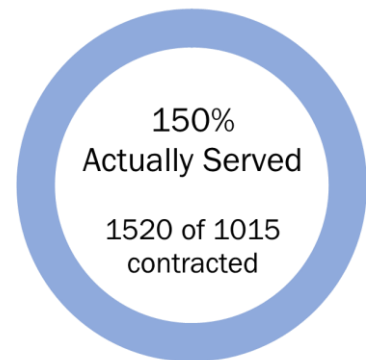
How Much Did We Do?

Utilization



Final Budget:
\$177,160

Actual Expenditure:
\$171,362

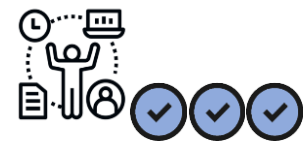


How Well Did We Do It?



Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance

Program is performing well.

In 2014, the Council approved sole source funding for The FLITE Center in collaboration with the Community Foundation, The Jim Moran Foundation, United Way, and CareerSource to provide coordination, resources and direct services to the Transitional Independent Living (TIL) population in Broward County. The FLITE Center serves as a One-Stop Resource Center that serves TIL youth with individualized services based on their needs, including connections to housing and employment opportunities, referrals to community resources, access to benefits, and educational assistance with GED preparation and post-secondary training.

Program monitoring supported that the FLITE Center provided essential services and served a high number of youth, reflecting its status as the hub for TIL services, TIL youth and life coaches. The FLITE team has done an stellar job educating the TIL community on the available resources offered at the agency. As a result, the provider was able to serve a higher number of youth due to varying service needs, with some requiring less services. Minor underutilization was due to the contract being cost reimbursement.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)

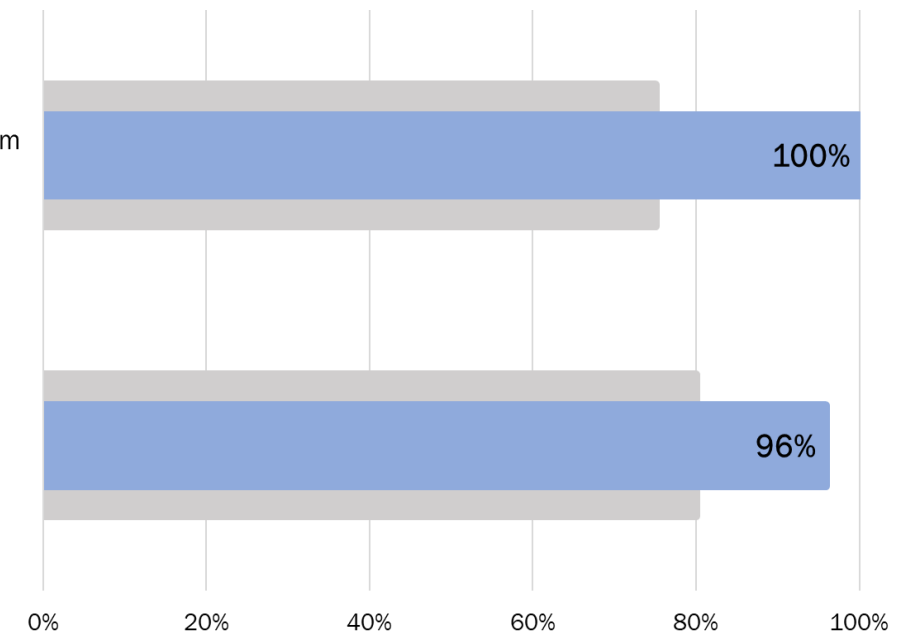


Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth served in the College Boost Program that made learning/educational gains.



Youth served by the housing coordinator that secured housing.

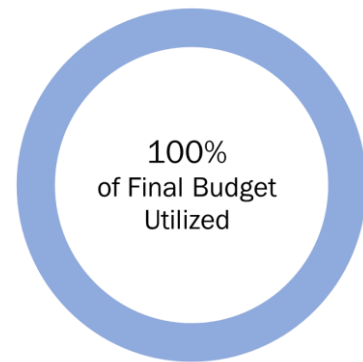
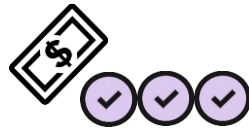


Independent Living FY 18/19

Housing Opportunities, Mortgage Assistance, & Effective Neighborhood Solutions, Inc. (H.O.M.E.S.)

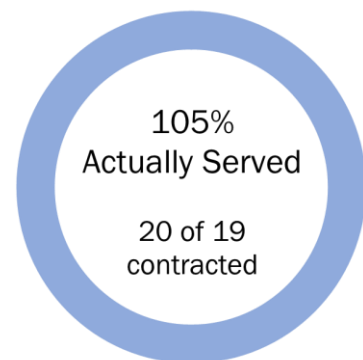
How Much Did We Do?

Utilization



Final Budget:
\$100,000

Actual Expenditure:
\$100,000



How Well Did We Do It?



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

Housing Opportunities, Mortgage Assistance, & Effective Neighborhood Solutions (H.O.M.E.S., Inc.) completed its fourth year of this community collaborative with The Jim Moran Foundation, which provides funding for Transitional Independent Living (TIL) youth housing. The CSC funds internships for TIL youth. An MOU between HOMES, Inc., HANDY, the FLITE Center, ChildNet and CSC is in place to ensure continued implementation of collaborative systems for addressing housing and other individual issues that might arise with TIL youth living at HOMES, Inc.

Program monitoring reflected that the program provided quality job coaching and employability skills training prior to job placement, and ongoing job coaching thereafter. The Coordinator developed relationships with various new potential employers and worked closely with employers to tailor hard and soft skill development with interns to ensure the young person's success at the job site. The Coordinator also worked in collaboration with the assigned Life Coaches if there were concerns affecting the young person's employment or housing. Youth satisfaction surveys reflected high levels of satisfaction with services.

The provider did not meet the goal for youth successfully completing internships due to a small number of youth being terminated for poor performance and some youth leaving employment early for higher paying jobs. The provider will be enhancing their employability skills training and providing more training prior to internship linkage. Overall, this is a very challenging population of youth to engage in employability skills training.

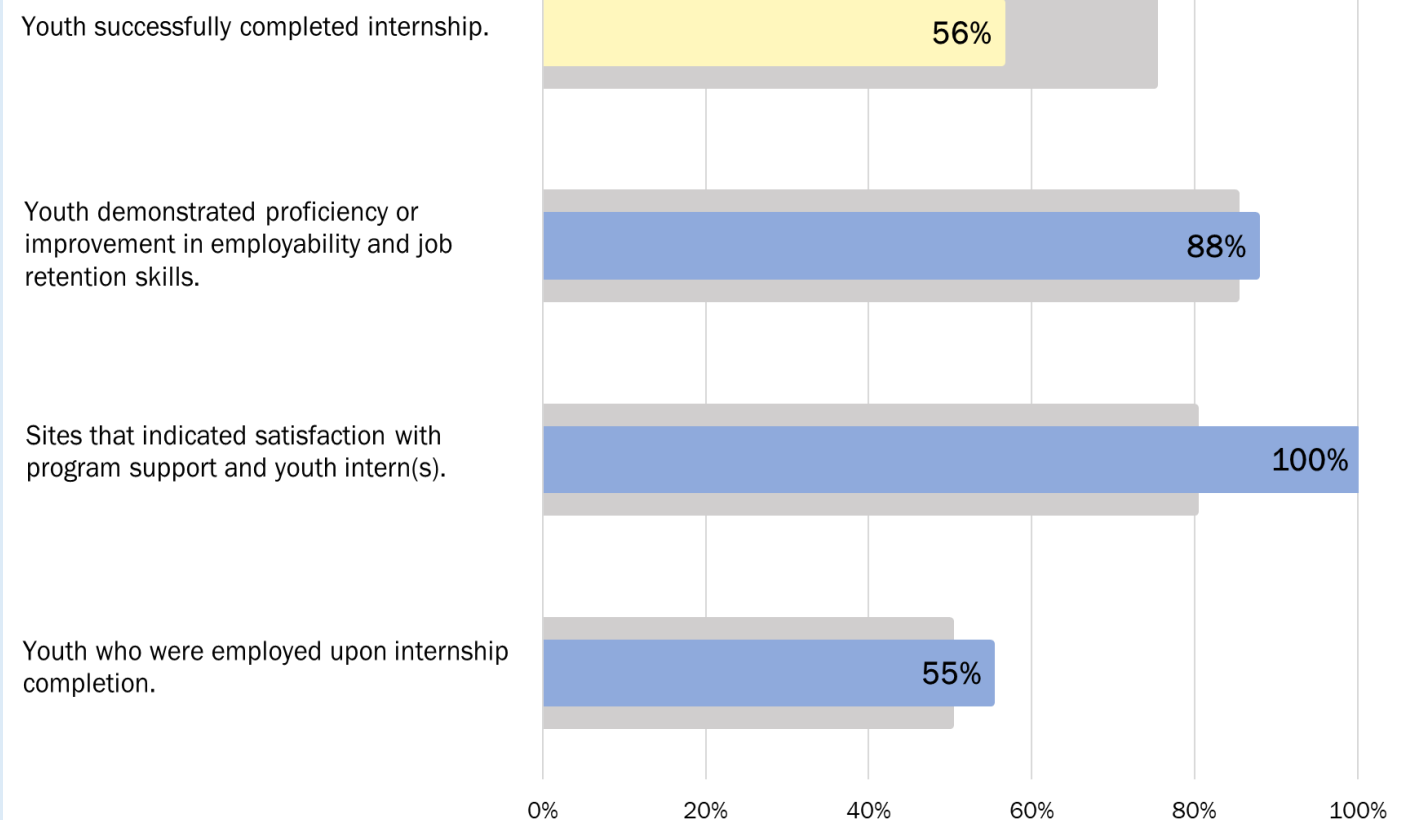
Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** 3 of 4 Council goals for performance measurements. Provider did not meet expectations in the area of internship completion due to youth voluntarily leaving employment or being terminated by employers due to poor performance.

■ Goal ■ Measure





Independent Living FY 18/19

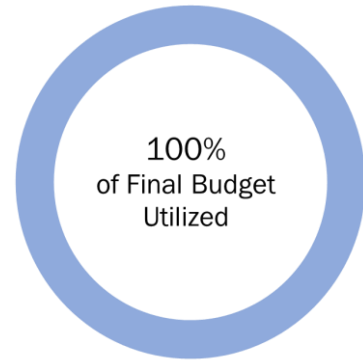
Museum of Discovery & Science (MODS)

How Much Did We Do?

How Well Did We Do It?

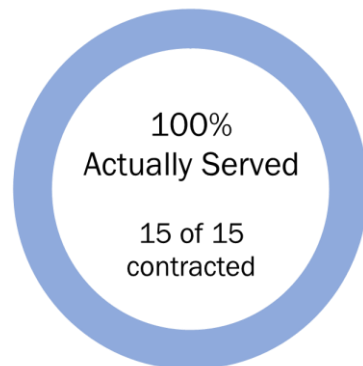
Is Anybody Better Off?

Utilization

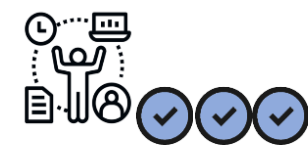


Final Budget:
\$97,534

Actual Expenditure:
\$97,516



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

The EMPRYE Internship Program started on July 1, 2017, as a leverage contract. EMPRYE is a year-round youth internship experience program that allows formal and informal foster care, and LGBTQ young adults between the ages of 16-22 the opportunity to participate in employability skills training and work experience.

Program monitoring reflected that MODS provided high quality mentoring and support services that enhanced the intern's employability skills. Interns participated in a thorough orientation process and received on-going quality training in basic work skills, museum exhibits and customer service skills. Interns also received regular, on-going supervision to enhance their professional growth and development. Youth satisfaction surveys reflected high levels of satisfaction with program services.

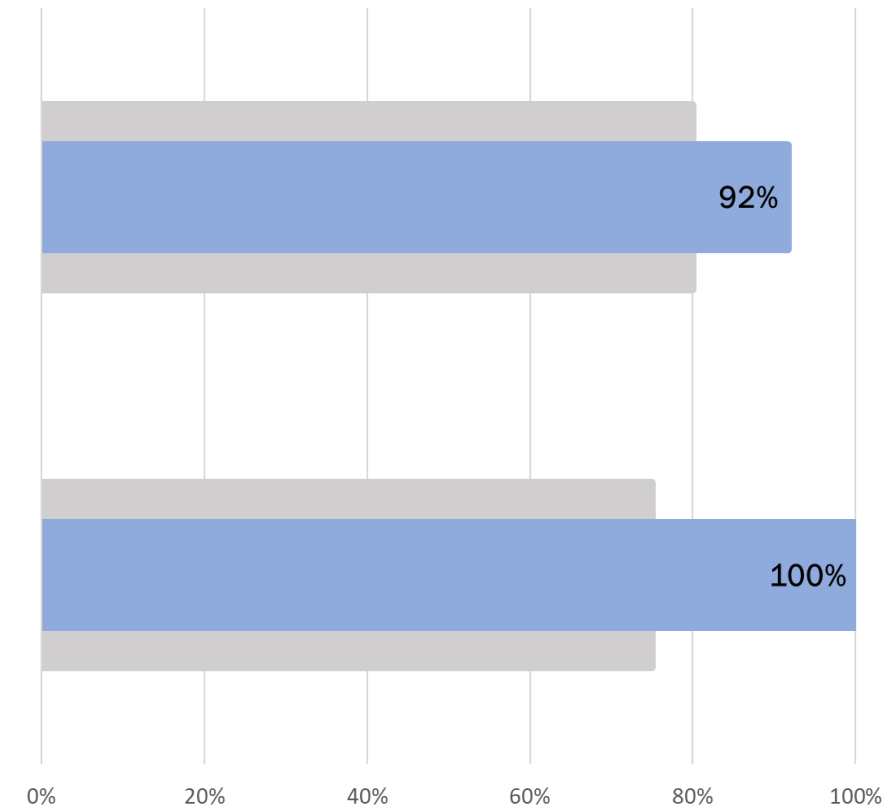
Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth found employment after the internship.



Youth demonstrated proficiency in employability and job retention skills.



Delinquency Diversion

Annual Performance FY 18/19

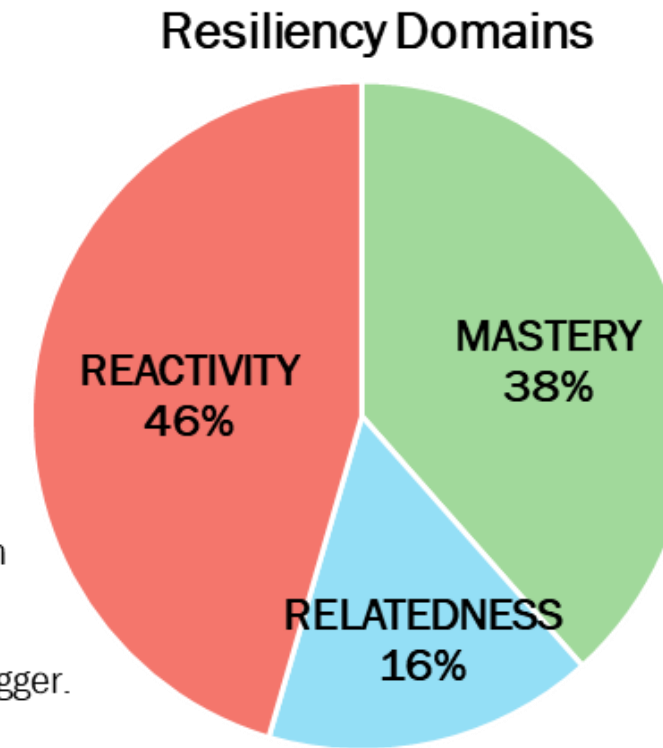
At New DAY program entry, **46%** of youth have high **Reactivity** scores suggesting an inability to manage stress triggers and only **16%** of our youth come in with high scores on **relatedness**, which the New DAY programming aims to improve.

By using a more focused resiliency measure, programs can now better target areas of concern and build on pre-existing strengths.

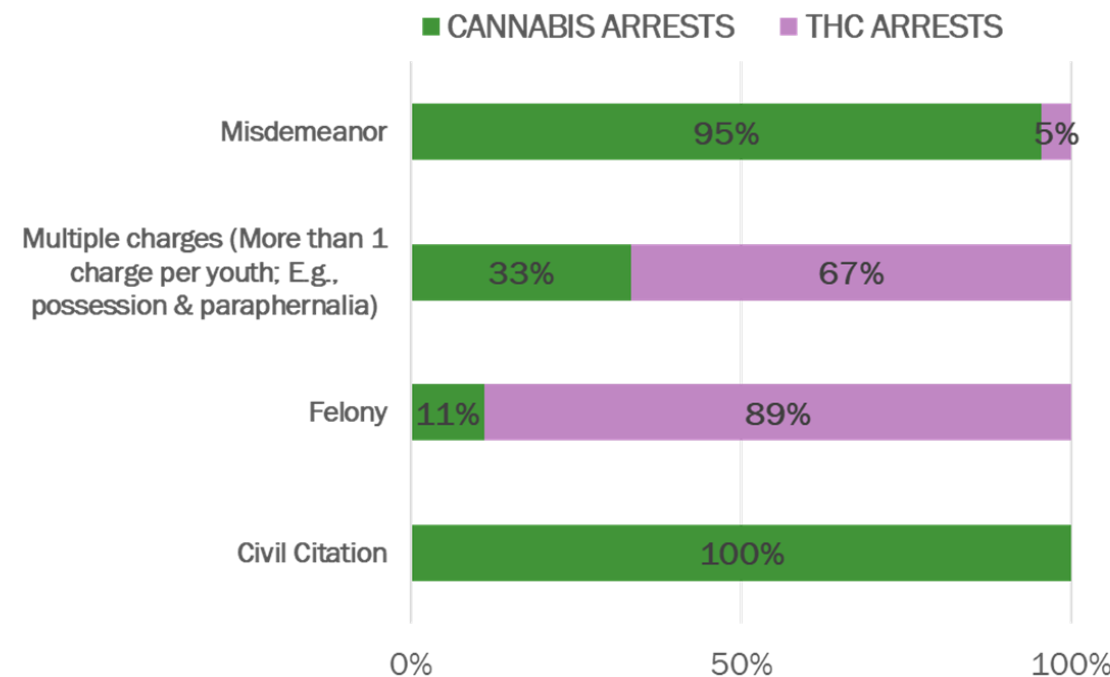
Mastery measures self-competence, problem solving attitudes, and the openness to learning from one's mistakes.

Relatedness measures one's feelings of trust in others and perceived access to support.

Reactivity measures negative emotional arousal and one's ability to function after a stressor or trigger.



Youth arrested for possession of **THC** oil are far more likely to receive a **FELONY** charge whereas youth arrested for **cannabis** possession are more likely to receive a **CIVIL CITATION** or **MISDEMEANOR** charge. Receiving a felony charge has serious long term consequences for young people's future plans.



DELINQUENCY DIVERSION PROGRAMS

GOAL:

Reduce the recidivism rate of youth offenders and prevent the escalation of crime.

RESULT:

Youth will successfully transition to adulthood.

New Delinquency Alternatives for Youth (New DAY)

- Structured diversion interventions for youth with eligible offenses.
- Referred by the State Attorney's Office (SAO), Broward County Justice Services, law enforcement, or the School Board of Broward County.



Delinquency Diversion - New Diversion Alternatives for Youth (New DAY) FY 18/19

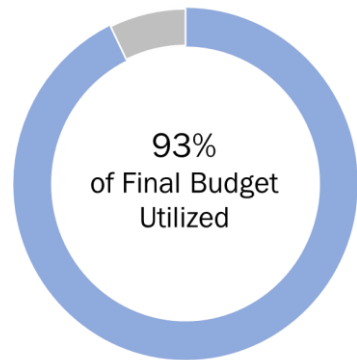
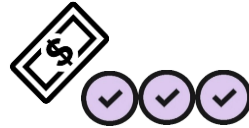
Broward Sheriff's County (BSO)

How Much Did We Do?

How Well Did We Do It?

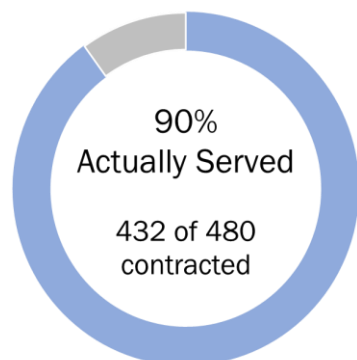
Is Anybody Better Off?

Utilization



Final Budget:
\$783,000

Actual Expenditure:
\$726,565



Financial & Administrative Monitoring
No findings.



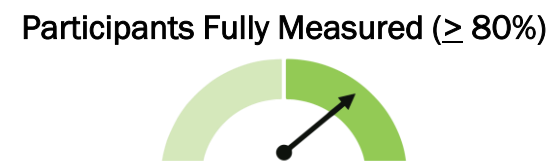
Programmatic Performance
Program is performing well.

The Broward Sheriff's Office (BSO) completed its first year providing Tier I and II services for youth with minor to moderate juvenile delinquency histories under the New DAY 2018 RFP. BSO's Community Justice program provides diversion and civil citation programming throughout Broward County to youth through age 17 at time of arrest.

Program monitoring reflected effective restorative justice group conferencing inclusive of victims and community members that enhanced the youth's program experience, creative service learning activities that increased youth's awareness and involvement in their communities, and engaging youth and caregiver groups. Satisfaction surveys reflected high levels of satisfaction with services received.

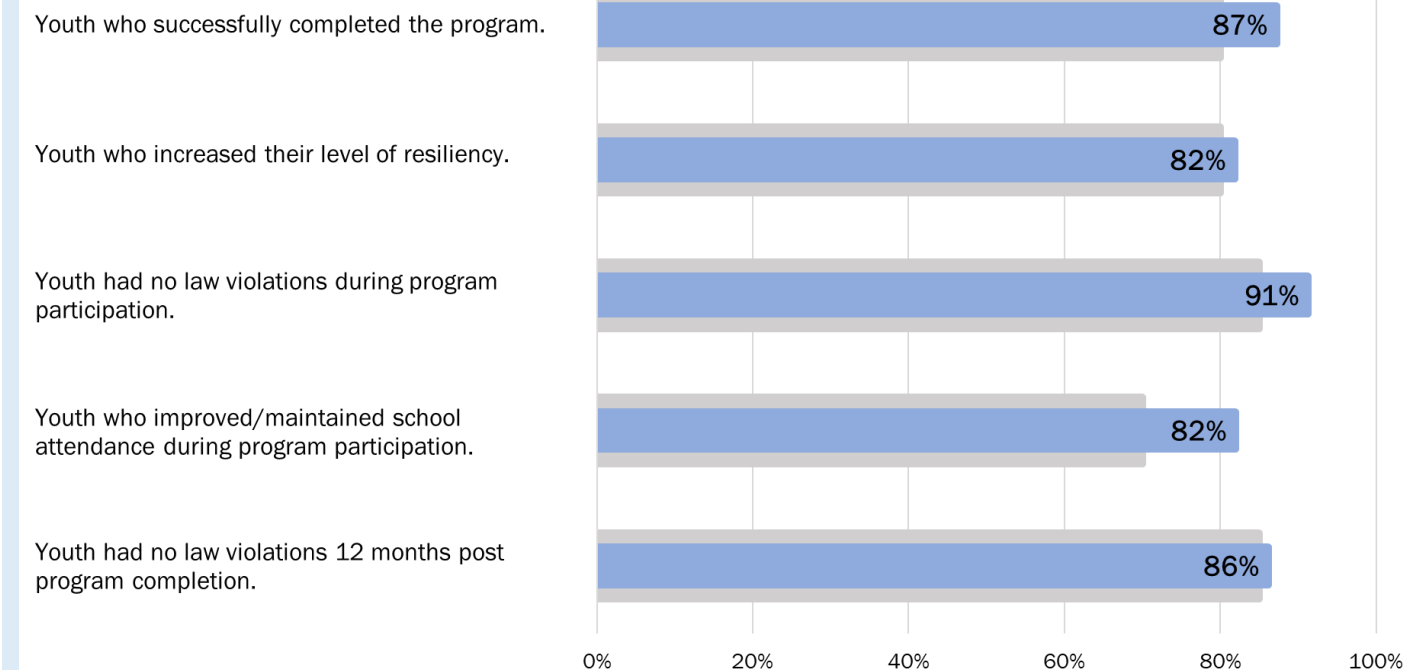
The number of youth served was lower than the contracted amount due to longer program duration for youth with more complex needs and a staff out on FMLA.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure



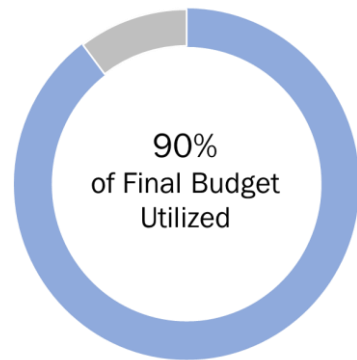


Delinquency Diversion - New Diversion Alternatives for Youth (New DAY) FY 18/19

Camelot Community Care

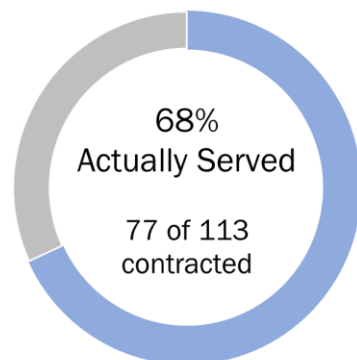
How Much Did We Do?

Utilization



Final Budget:
\$340,543

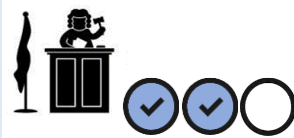
Actual Expenditure:
\$305,390



How Well Did We Do It?



Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance
Program is receiving technical assistance.

Camelot Community Care completed its first year providing Tier III intensive services for youth with behavioral health concerns under the New DAY 2018 RFP. The program utilizes the Functional Family Therapy (FFT) model to provide in-home therapeutic diversion and civil citation programming throughout Broward County with youth age 17 at time of arrest.

Program monitoring reflected that the following areas were in need of improvement: timely assessment upon program admission, ensuring youth are seen consistently while enrolled in the program, addressing identified needs through linkage and referral, maintaining two contacts per week with youth, returning unsuccessful cases to referral sources within the timeline guidelines and filling staff vacancies within reasonable timeframes. Intensive technical assistance was provided, and the provider has begun to implement strategies to address areas of concern. If these efforts are unsuccessful, they will be placed on a Performance Improvement Plan (PIP).

The Program experienced staff retention challenges which has impacted utilization and numbers served. Technical assistance is being provided.

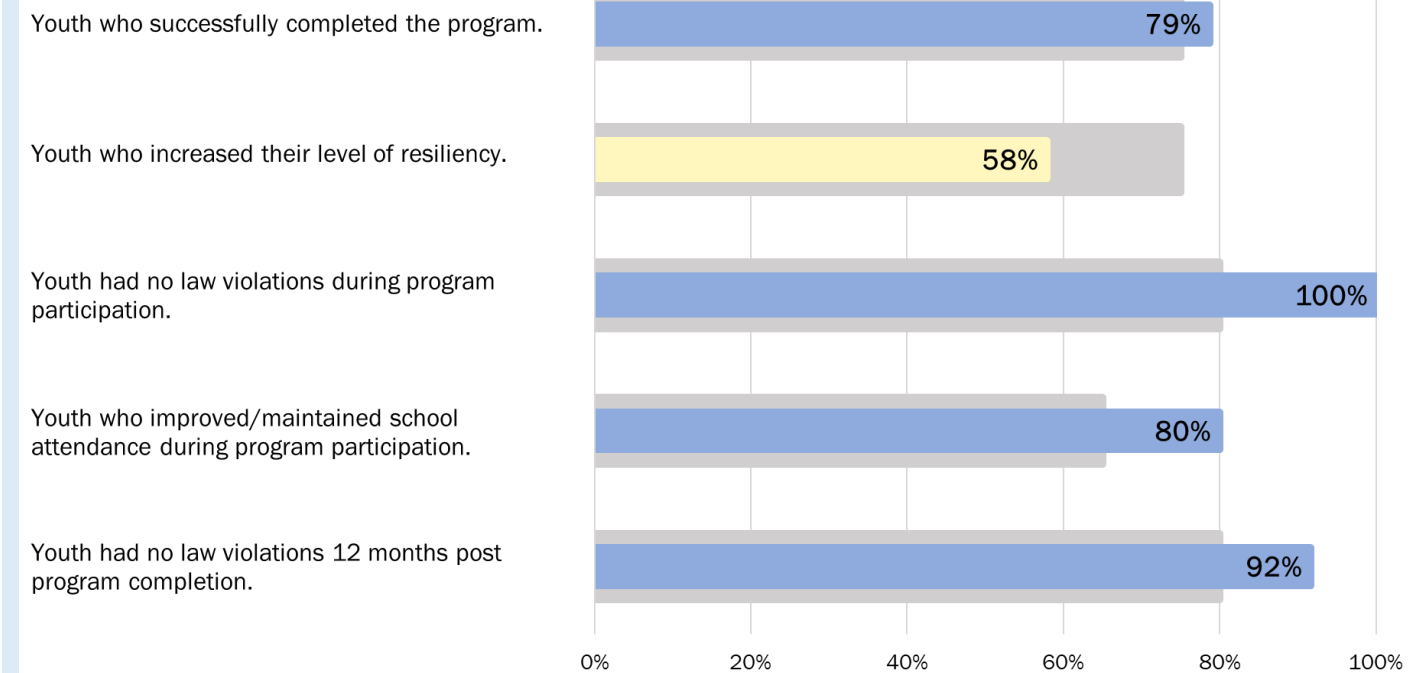
Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** 4 of 5 Council goals for performance measurements. Provider did not meet expectations in the area of resiliency due to high rates of defensive responding. Outcome tool has been changed and should minimize this effect.

■ Goal ■ Measure



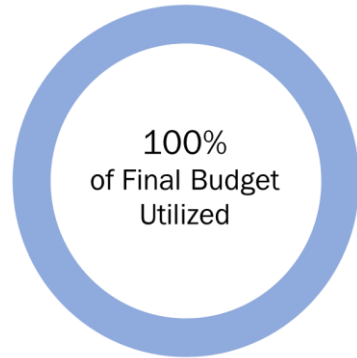
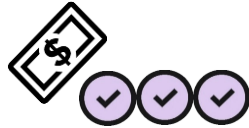


Delinquency Diversion - New Diversion Alternatives for Youth (New DAY) FY 18/19

Harmony Development Center

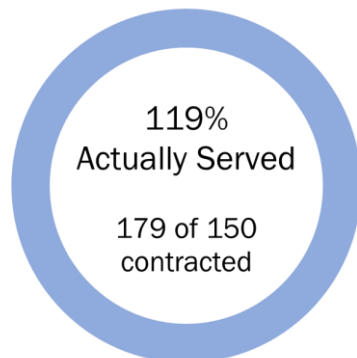
How Much Did We Do?

Utilization



Final Budget:
\$223,893

Actual Expenditure:
\$223,858



How Well Did We Do It?



Financial & Administrative Monitoring
Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance
Program is performing well.

Harmony Development Center completed its first year providing Tier I and II services for youth with minor to moderate juvenile delinquency histories under the New DAY 2018 RFP. Harmony's New DAY program provides diversion and civil citation programming throughout Broward County to youth through age 17 at time of arrest.

Program monitoring reflected that Harmony's New DAY program provided case management, individual and group counseling, restorative justice conferencing, and youth development activities. Satisfaction surveys reflected high levels of satisfaction with services received.

Higher numbers served were due to a shorter program duration for youth with less complex needs.

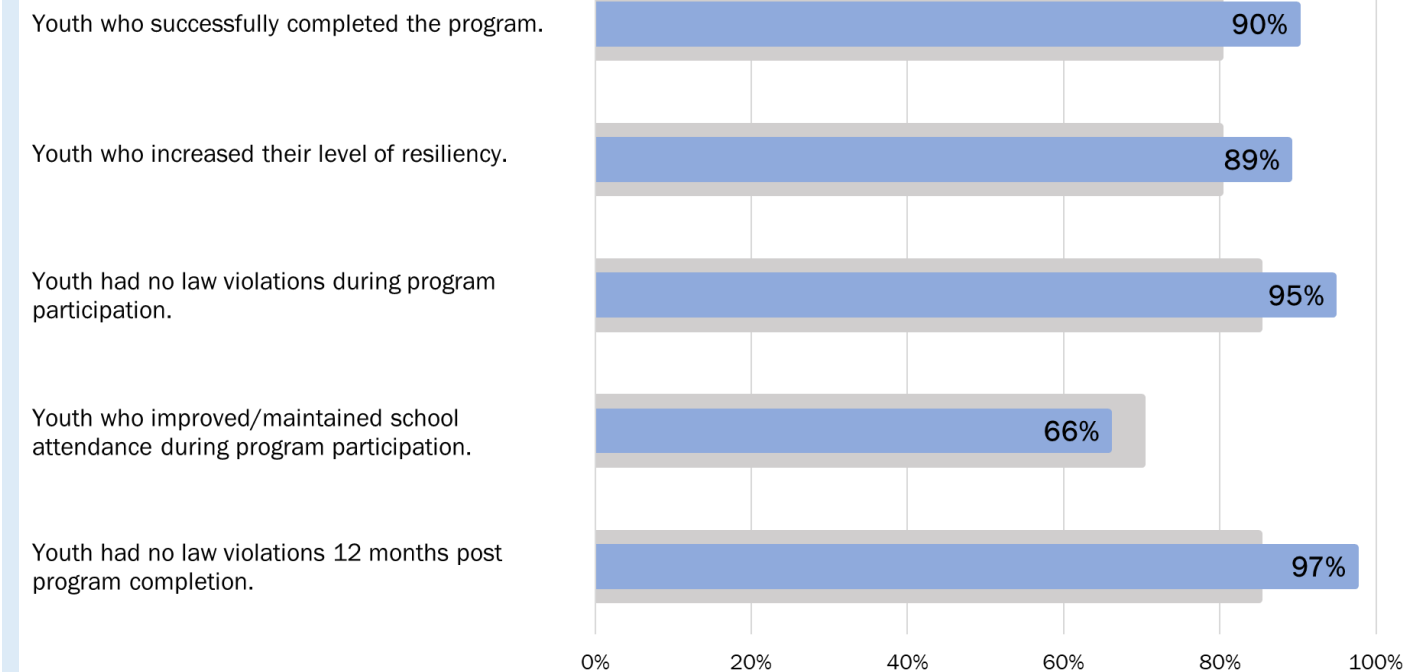
Provider **met** expectation for Data Integrity and Participants Fully Measured.



Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure





Delinquency Diversion - New Diversion Alternatives for Youth (New DAY) FY 18/19

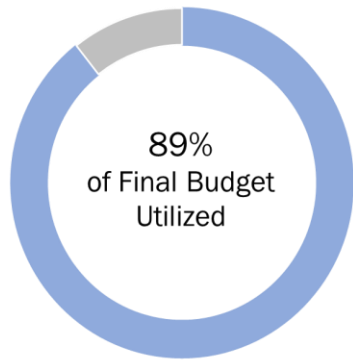
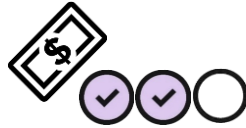
Henderson Behavioral Health

How Much Did We Do?

How Well Did We Do It?

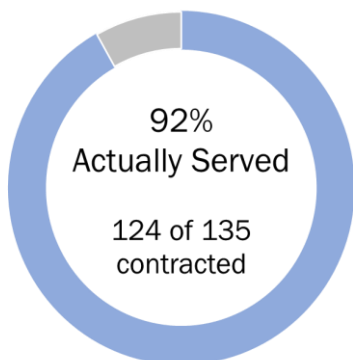
Is Anybody Better Off?

Utilization



Final Budget:
\$367,433

Actual Expenditure:
\$328,433



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

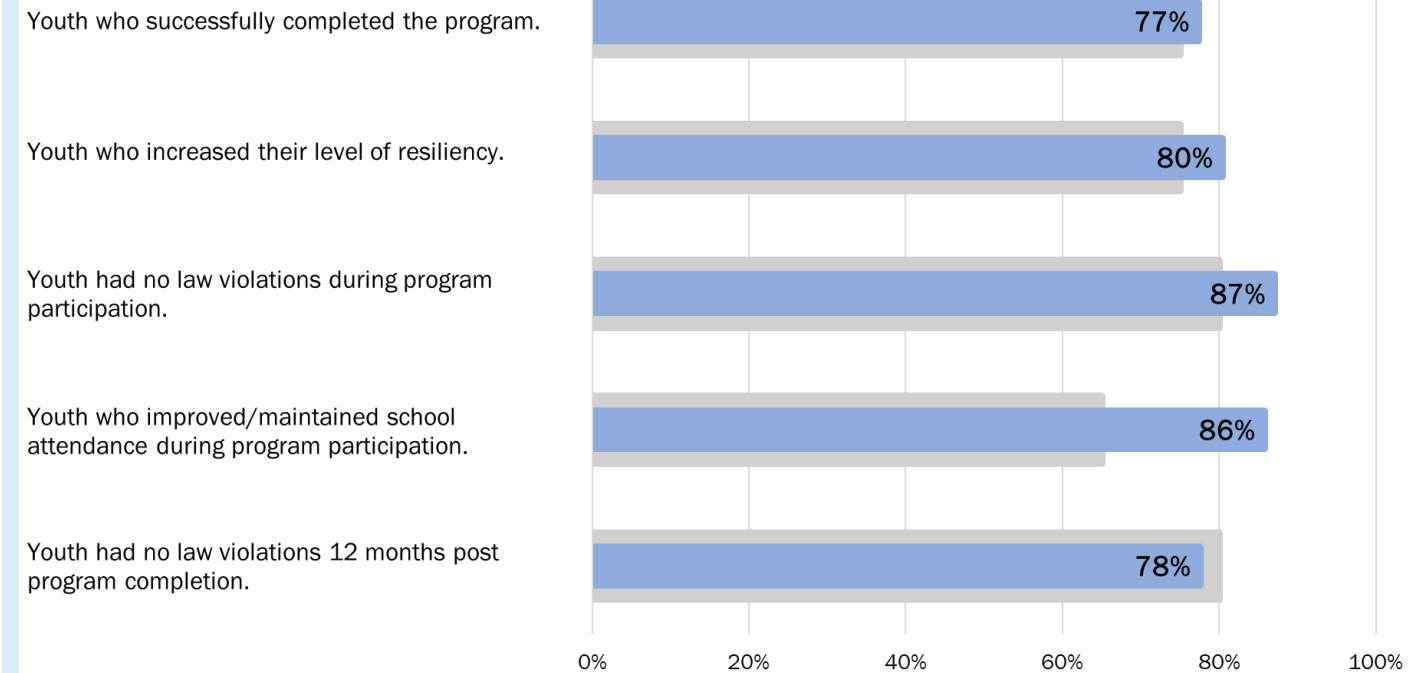
Henderson Behavioral Health completed its first year providing Tier III intensive services for youth with behavioral health concerns under the New DAY 2018 RFP. Henderson's New DAY program provides in-home diversion and civil citation programming throughout Broward County to youth through age 17 at time of arrest.

Program monitoring results reflected effective case management services utilizing the wraparound philosophy and engaging therapeutic service learning activities. Satisfaction surveys reflected high levels of satisfaction with services received.

Utilization was lower than expected due to low referrals and a staff vacancy in the last quarter of the contract year.

Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure



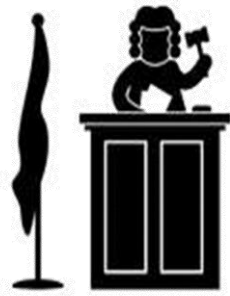
Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)





Delinquency Diversion - New Diversion Alternatives for Youth (New DAY) FY 18/19

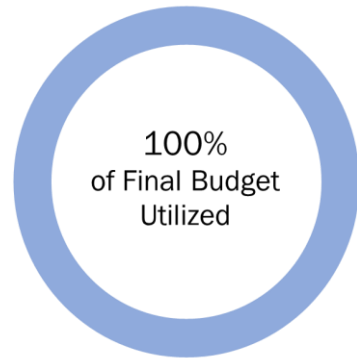
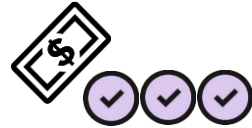
Juliana Gerena & Associates

How Much Did We Do?

How Well Did We Do It?

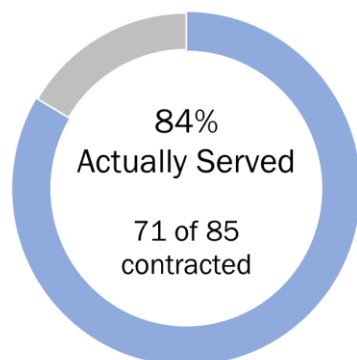
Is Anybody Better Off?

Utilization



Final Budget:
\$371,282

Actual Expenditure:
\$371,191



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

Juliana Gerena & Associates completed its first year providing Tier III intensive services for youth with sexual behavioral conditions and youth with special needs including behavioral health concerns under the New DAY 2018 RFP. Juliana Gerena & Associates provides family-based, in-home therapeutic diversion programming throughout Broward County to youth through age 17 at time of arrest.

Monitoring results reflected high quality service delivery with effective therapeutic interventions using Cognitive Behavior Therapy (CBT) and engaging weekly youth and caregiver groups. Satisfaction surveys reflected high levels of satisfaction with services received.

The number of families served was lower than the contracted amount due to longer program duration for families with more complex needs. Additionally, there were no referrals received for Cyber Safety services over the last two years. Therefore, the Cyber Safety services were removed in FY 19/20 and numbers to be served were realigned.

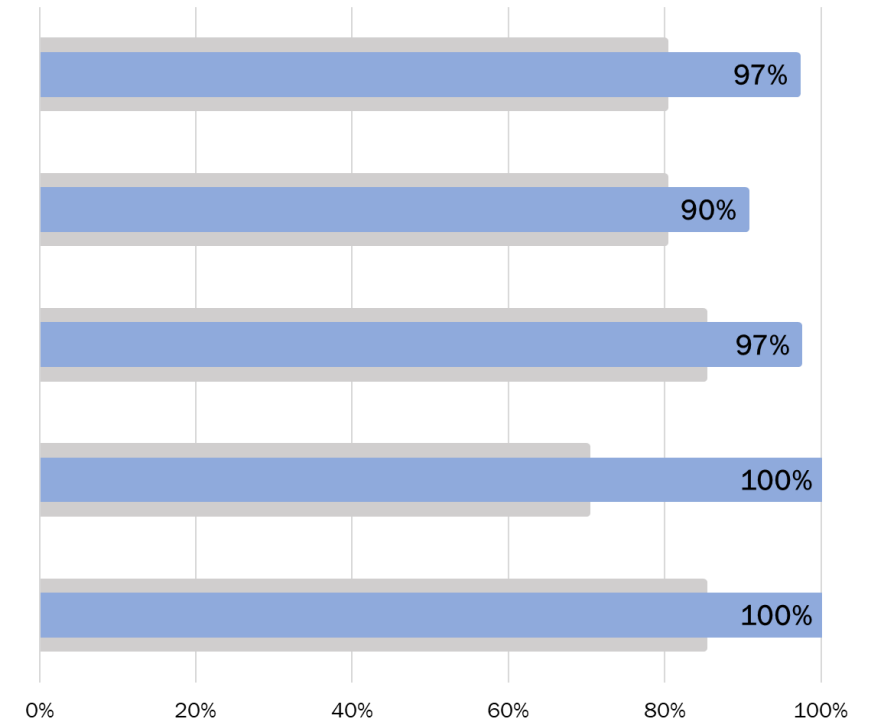
Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who successfully completed the program.



Youth who increased their level of resiliency.

Youth had no law violations during program participation.

Youth who improved/maintained school attendance during program participation.

Youth had no law violations 12 months post program completion.



Delinquency Diversion - New Diversion Alternatives for Youth (New DAY) FY 18/19

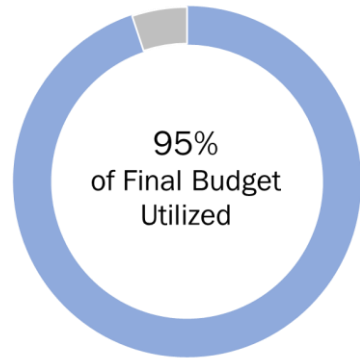
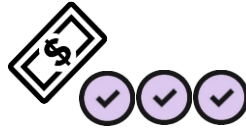
Memorial Healthcare System

How Much Did We Do?

How Well Did We Do It?

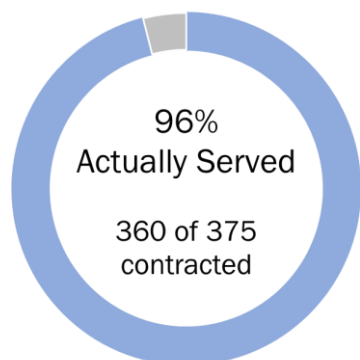
Is Anybody Better Off?

Utilization



Final Budget:
\$584,875

Actual Expenditure:
\$554,775



Financial & Administrative Monitoring

No findings.



Programmatic Performance

Program is performing well.

Memorial Healthcare System completed its first year providing Tier I and II services for youth with minor to moderate juvenile delinquency histories under the New DAY 2018 RFP. Additionally, this Provider also offers Tier III intensive services for youth with behavioral health concerns. Memorial's New DAY program provides diversion and civil citation programming throughout Broward County to youth through age 17 at time of arrest.

Program monitoring reflected engaging group counseling; case management services that monitor youth behavior, school attendance and progress; restorative justice conferencing; and impactful community service projects. Additionally, effective individual and family counseling services were provided to the youth utilizing Solution-Focused Brief Therapy (SBFT) with Tier II clients and Trauma-Focused Cognitive Behavioral Therapy (TF-CBT) with Tier III clients. Satisfaction surveys reflected high levels of satisfaction with services received.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity



Participants Fully Measured (≥ 80%)



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who successfully completed the program.

88%

Youth who increased their level of resiliency.

84%

Youth had no law violations during program participation.

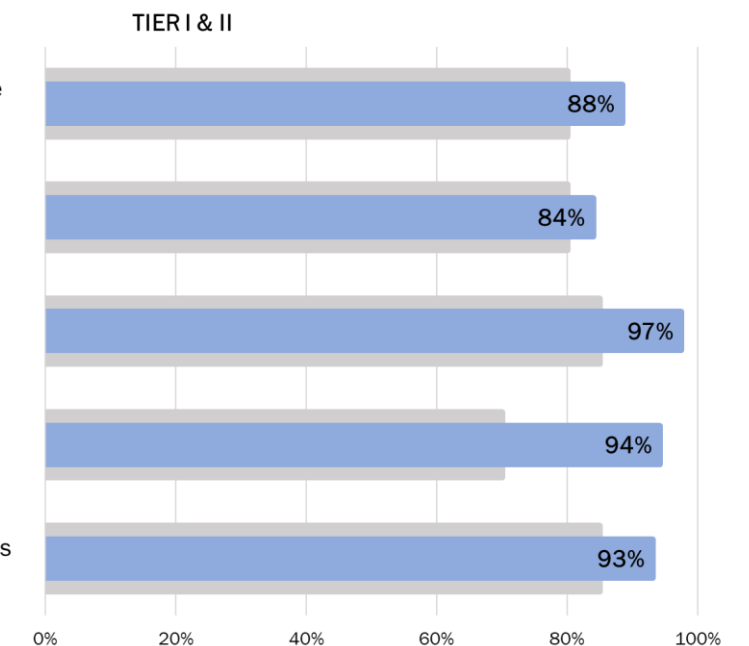
97%

Youth who improved/maintained school attendance during program participation.

94%

Youth had no law violations 12 months post program completion.

93%



■ Goal ■ Measure

Youth who successfully completed the program.

72%

Youth who increased their level of resiliency.

100%

Youth had no law violations during program participation.

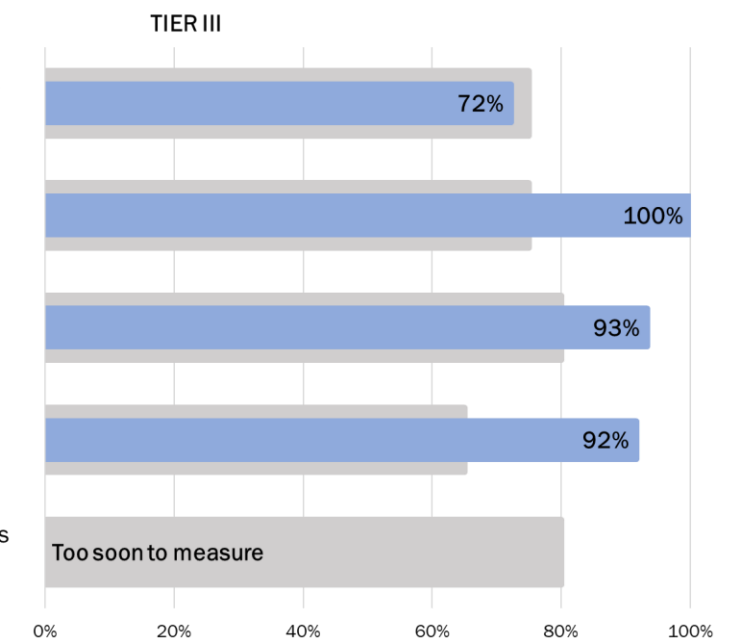
93%

Youth who improved/maintained school attendance during program participation.

92%

Youth had no law violations 12 months post program completion.

Too soon to measure





Delinquency Diversion - New Diversion Alternatives for Youth (New DAY) FY 18/19

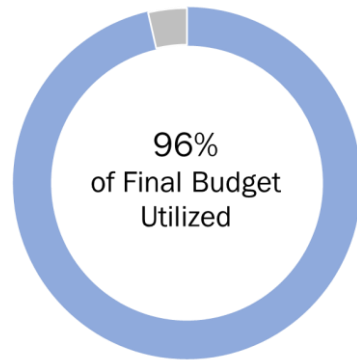
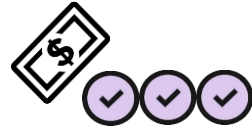
PACE Center for Girls

How Much Did We Do?

How Well Did We Do It?

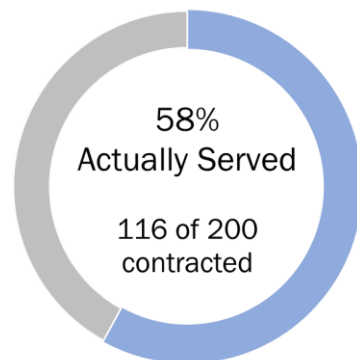
Is Anybody Better Off?

Utilization



Final Budget:
\$212,141

Actual Expenditure:
\$204,473



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

PACE Center for Girls completed its first year providing Tier I and II services for youth with minor to moderate juvenile delinquency histories under the New DAY 2018 RFP. PACE's New DAY program provides gender-responsive diversion and civil citation programming throughout Broward County to girls through age 17 at time of arrest.

Program monitoring reflected a comprehensive assessment process, focused case plans, effective case management, and gender specific groups for girls to address risk factors including physical or sexual abuse, victimization, domestic and dating violence, academic underachievement and family management issues. The program implemented strong youth engagement strategies in a comprehensive service delivery model. Satisfaction surveys reflected high levels of satisfaction with services received.

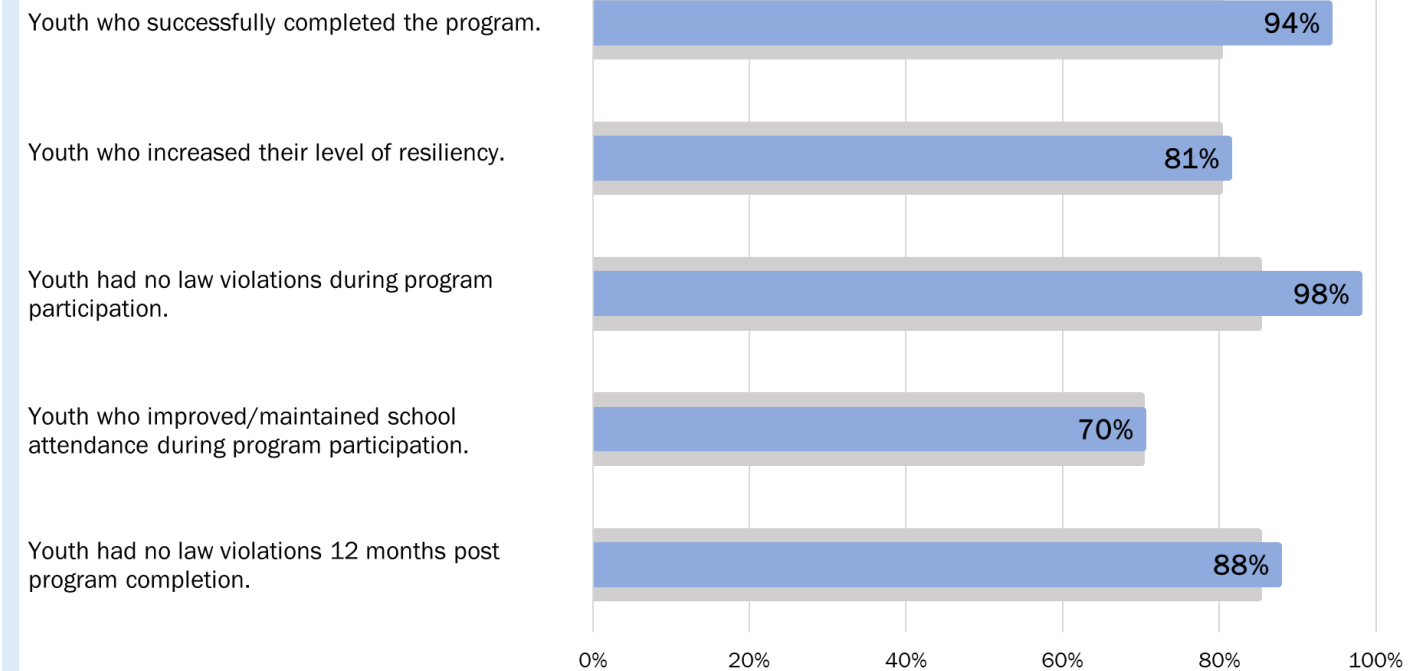
The number of youth served was lower than the contracted amount due to longer program duration for youth with more complex needs.

Provider **met** expectation for Data Integrity and Participants Fully Measured.



Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure





Delinquency Diversion - New Diversion Alternatives for Youth (New DAY) FY 18/19

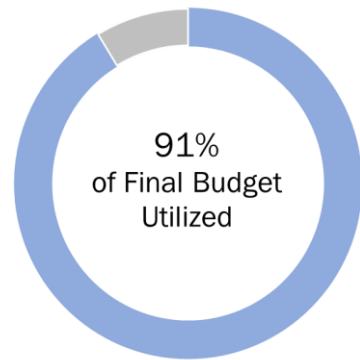
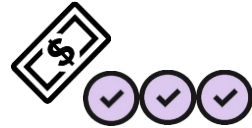
Smith Mental Health

How Much Did We Do?

How Well Did We Do It?

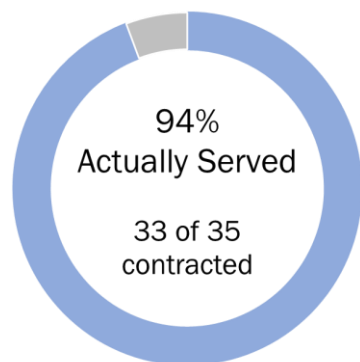
Is Anybody Better Off?

Utilization



Final Budget:
\$208,862

Actual Expenditure:
\$190,690



Financial & Administrative Monitoring

No findings.



Programmatic Performance

Program is performing well.

Smith Mental Health completed its first year providing Tier III intensive services for youth with behavioral health concerns under the New DAY 2018 RFP. Smith's New DAY program provides intensive, in-home therapeutic diversion and civil citation programming throughout Broward County to youth through age 17 at time of arrest.

Program monitoring results reflected quality service delivery with effective therapeutic interventions utilizing the Brief Strategic Family Therapy (BSFT) and Cognitive Behavior Therapy (CBT) models. Satisfaction surveys reflected high levels of satisfaction with services received.

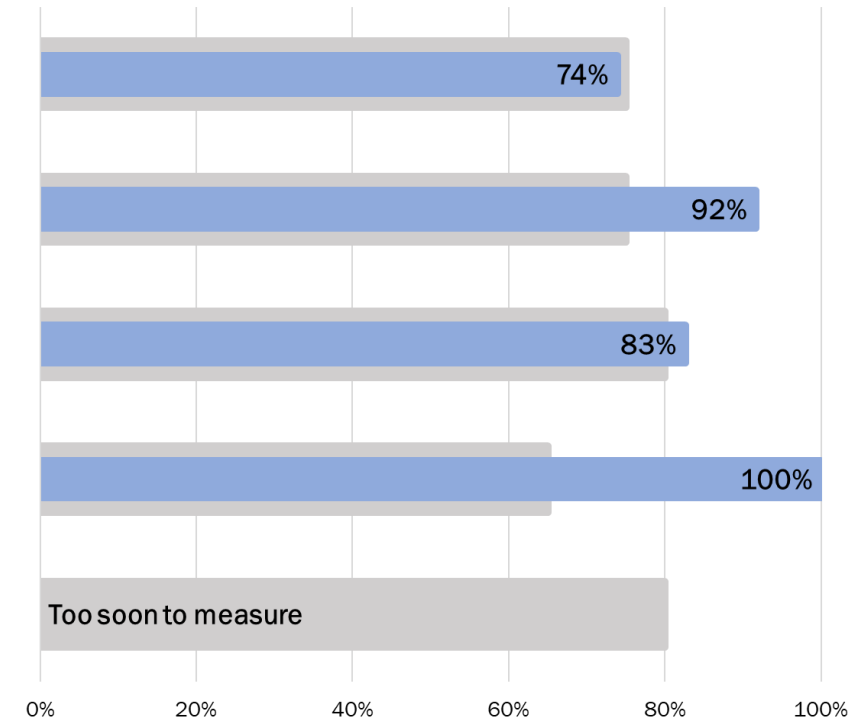
Provider **met** expectation for Data Integrity and Participants Fully Measured.

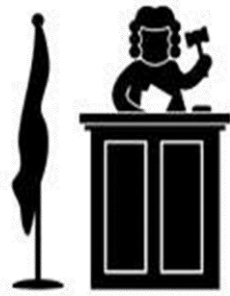


Provider **met** all Council goals for performance measurements.

■ Goal ■ Measure

Youth who successfully completed the program.





Delinquency Diversion - New Diversion Alternatives for Youth (New DAY) FY 18/19

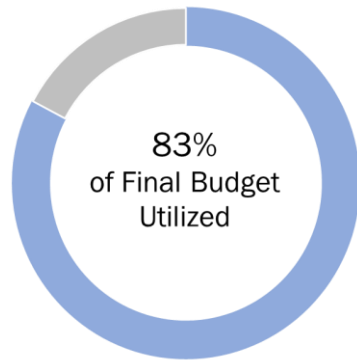
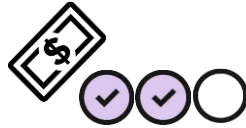
Urban League of Broward County

How Much Did We Do?

How Well Did We Do It?

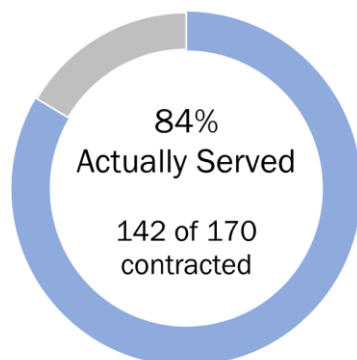
Is Anybody Better Off?

Utilization



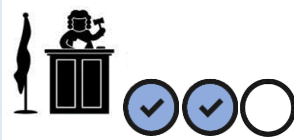
Final Budget:
\$299,935

Actual Expenditure:
\$248,182



Financial & Administrative Monitoring

No findings.



Programmatic Performance

Program is receiving technical assistance.

The Urban League of Broward County completed its first year providing Tier I and II services for youth with minor to moderate juvenile delinquency histories under the New DAY 2018 RFP. Urban League's New DAY program provides diversion and civil citation programming throughout Broward County to youth through age 17 at time of arrest.

Monitoring results reflected creative and engaging youth groups and enrichment activities and a strong partnership with law enforcement to enhance programming for the youth. Due to significant staff turnover, the provider experienced challenges with timely assessment, consistent victim engagement in the restorative justice process, regular follow-up on reparation agreement tasks and consistent monitoring of school attendance. The provider was receptive to technical assistance, and with a mid-year adjustment to the staffing structure and resolution of the vacancies, they began to show progress. Satisfaction surveys reflected high levels of satisfaction with services received.

The staff vacancies impacted utilization and numbers served.

Provider **met** expectation for Data Integrity and Participants Fully Measured.

Data Integrity

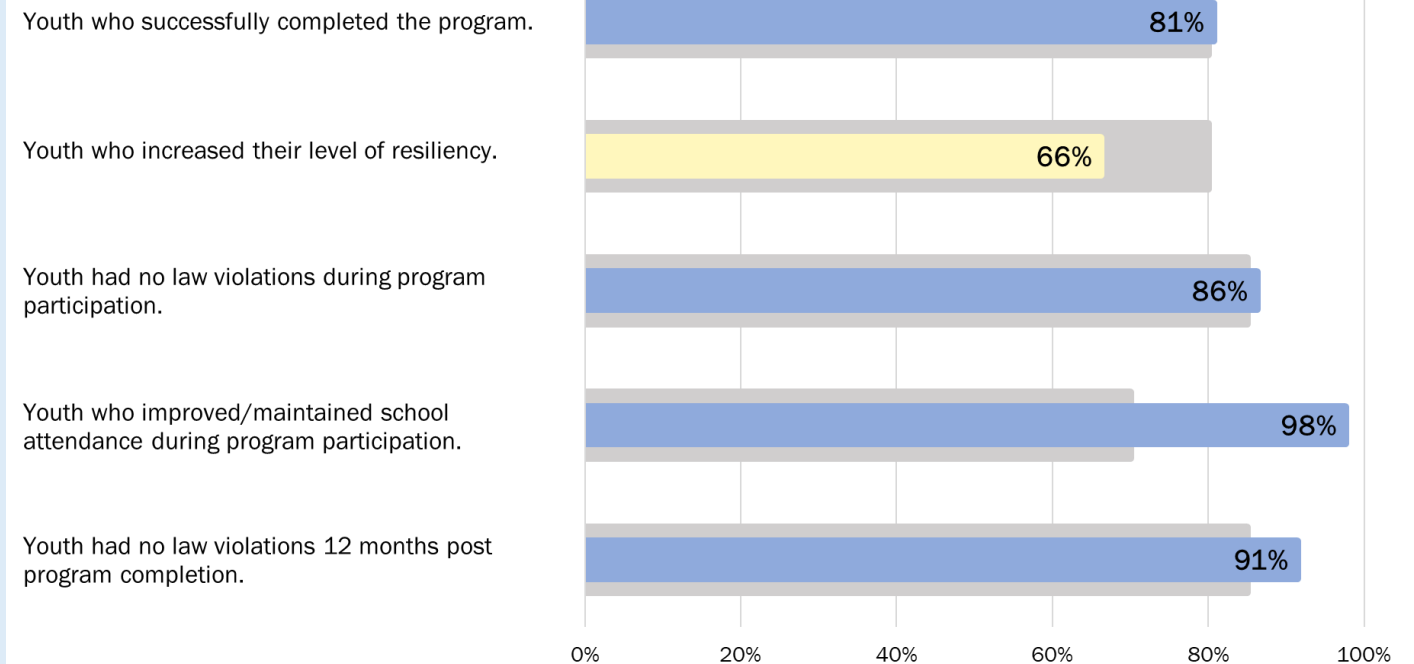


Participants Fully Measured (≥ 80%)



Provider **met** 4 of 5 Council goals for performance measurements. Provider did not meet expectations in the area of resiliency due to high rates of defensive responding. Outcome tool has been changed and should minimize this effect.

■ Goal ■ Measure





Children's Health Insurance Outreach (KidCare) Annual Performance FY 18/19



After a steady increase in the number of insured children from FY 14-15 to 16-17, the last two fiscal years have shown a steady decrease at a rate of 3% each year. The biggest loss in enrollment numbers was a 10.5% decrease in the number of children enrolled in **Medicaid** since FY 16-17.



CHILDREN'S HEALTH INSURANCE OUTREACH

GOAL:

Safeguard the physical health of children.

RESULT:

Children are physically and mentally healthy.

KidCare Outreach

- Council funding supports outreach and personalized assistance to help Broward County residents navigate the often complicated KidCare application process.



Children's Health Insurance Outreach FY 18/19

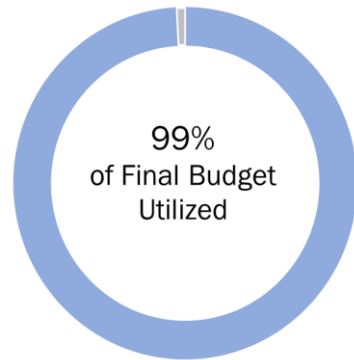
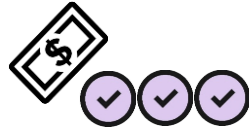
Broward County Health Department KidCare Outreach

How Much Did We Do?

How Well Did We Do It?

Is Anybody Better Off?

Utilization



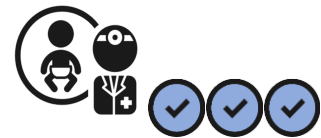
Final Budget:
\$437,750

Actual Expenditure:
\$434,288



Financial & Administrative Monitoring

Administrative monitoring had finding(s) that were addressed in a timely manner.



Programmatic Performance

Program is performing well.

The KidCare Outreach Program of the Florida Department of Health in Broward County uses a multi-pronged approach to provide access and reduce barriers to public health insurance coverage including KidCare (subsidized and full-pay), Medicaid and CMS for children with special needs. KidCare staff are the primary source for applications and outreach materials for partner programs and for information about agencies serving eligible populations, including but not limited to: schools, child care centers, afterschool programs and social service agencies. Staff also partner with CareerSource to provide application assistance and community resources to displaced workers.

This program has struggled with consistent staff turnover due to most staff being classified as Other Professional Services (OPS), with no benefits. The staffing model was changed to full time Career Service positions which should help rectify the turnover issue.

Over the course of FY 2018/19, KidCare staff provided 3,549 paper applications, 10,766 brochures in multiple languages and 10,141 marketing materials throughout the Broward County community. Staff also attended 87 community events with an attendance of approximately 36,000 people to educate and enroll uninsured children into the KidCare program and completed and submitted 1,172 on-line applications to the Healthy Kids Corp. for eligibility determination. This and other application efforts resulted in a total number of 2,135 children enrolled in health insurance of which 427 were newly eligible immigrant children with permanent resident status. Received 15,683 calls from families seeking assistance with the KidCare program and Identified and resolved 2,094 technical issues for families, so that children could be retained in the KidCare program.

56 public education/training sessions held.

100% of participants were satisfied with public/education training sessions.

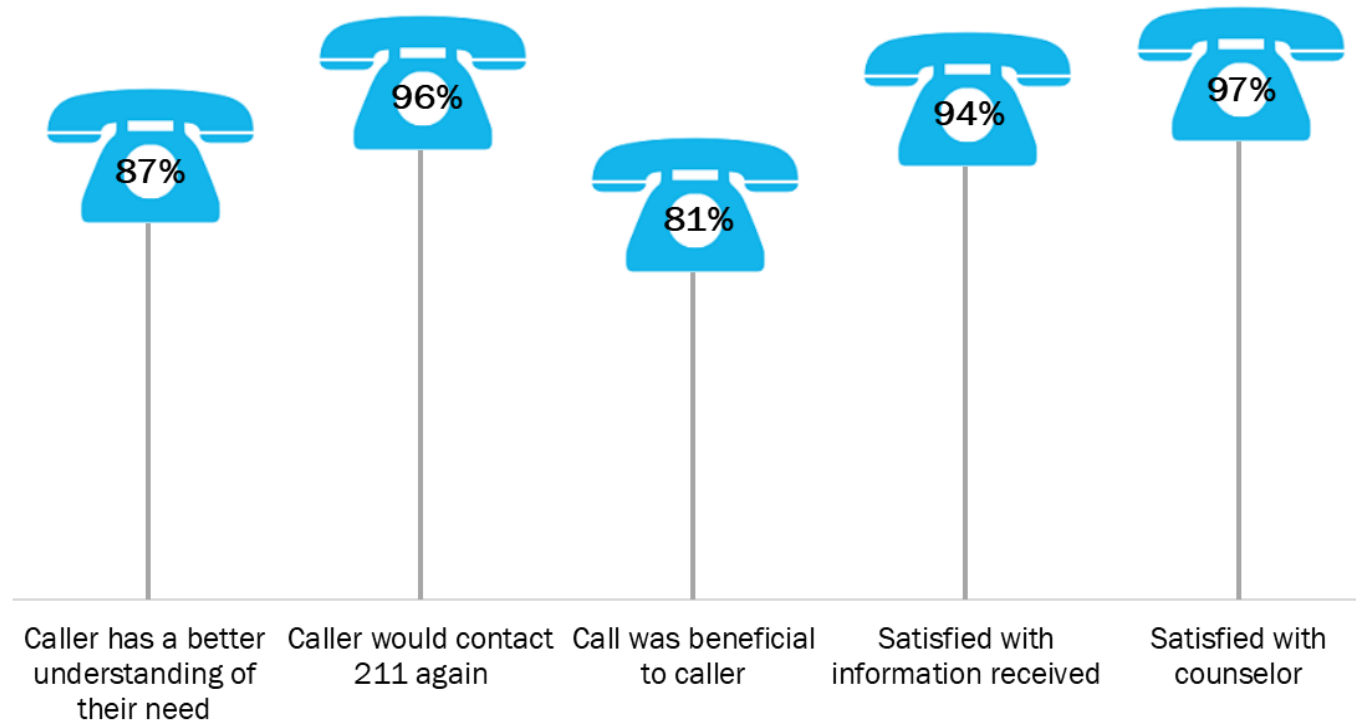
2,094 technical issues identified by KidCare staff resulting in children being retained in the program.



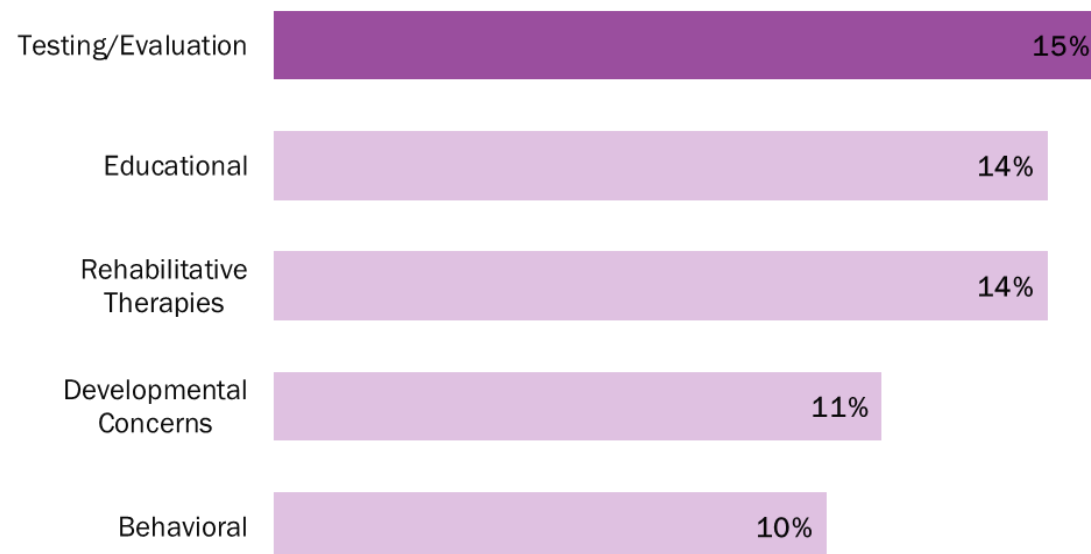
Simplified Point of Entry

Annual Performance FY 18/19

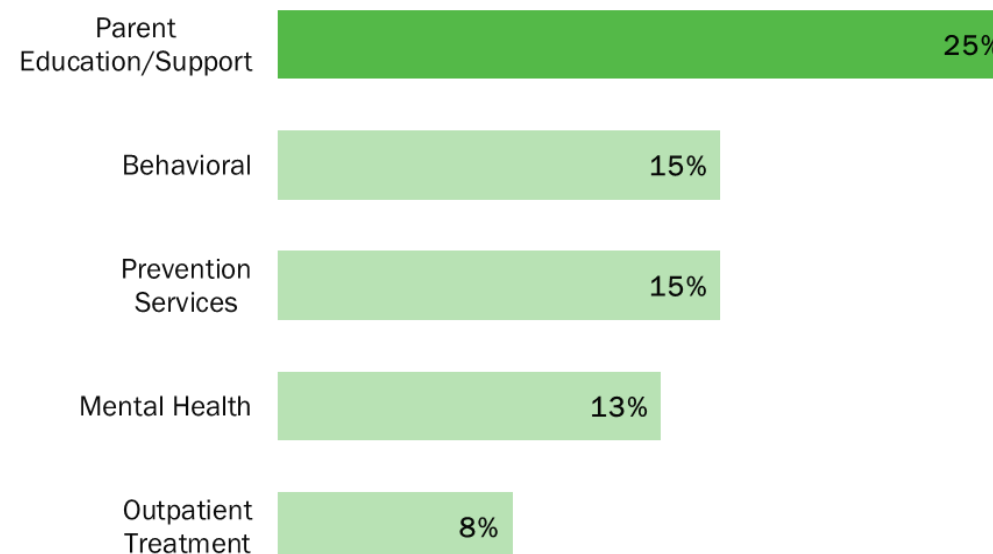
211 General Helpline callers demonstrated high rates of satisfaction on follow-up survey results.



Testing or Evaluation was the top need addressed by JAFCO's Special Needs case management program.



Parent Education & Support was the top need addressed by Henderson's Behavioral Health case management program.



SIMPLIFIED POINT OF ENTRY

GOAL:
Improve the coordination of children's services.

RESULT:
Families are self-sufficient.

First Call for Help (2-1-1)

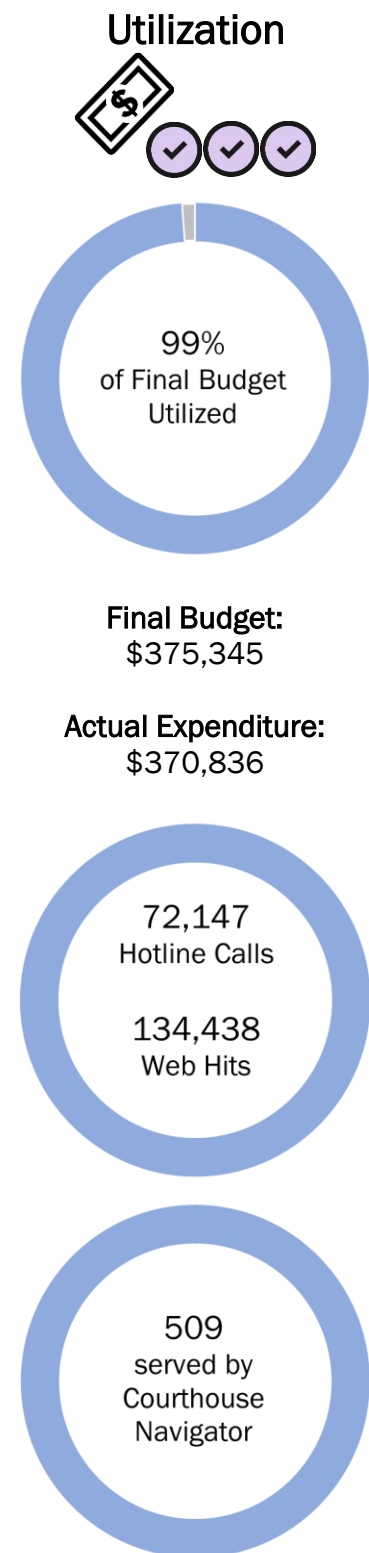
- Collaboratively funded by CSC, Broward County government, Broward College, United Way, Department of Children and Families, Early Learning Coalition as well as individual cities, foundation grants and private contributions.
- General information and referral to human and social services through phone, web, online chat and /or text.
- Special Needs and Behavioral Health Unit for families with children with physical and developmental disabilities and behavioral needs.
- Special Needs Unit includes warm transfers to dedicated case management services provided by the Jewish Adoption & Foster Care Options (JAFCO) and Henderson Behavioral Health.
- Teen suicide prevention crisis line.
- Community Resource Navigator, at the Broward County Clerk of Courthouse, to connect families to services.



Simplified Point of Entry FY 18/19

First Call for Help (2-1-1) (General Population)

How Much Did We Do?



How Well Did We Do It?

Financial & Administrative Monitoring
No findings.

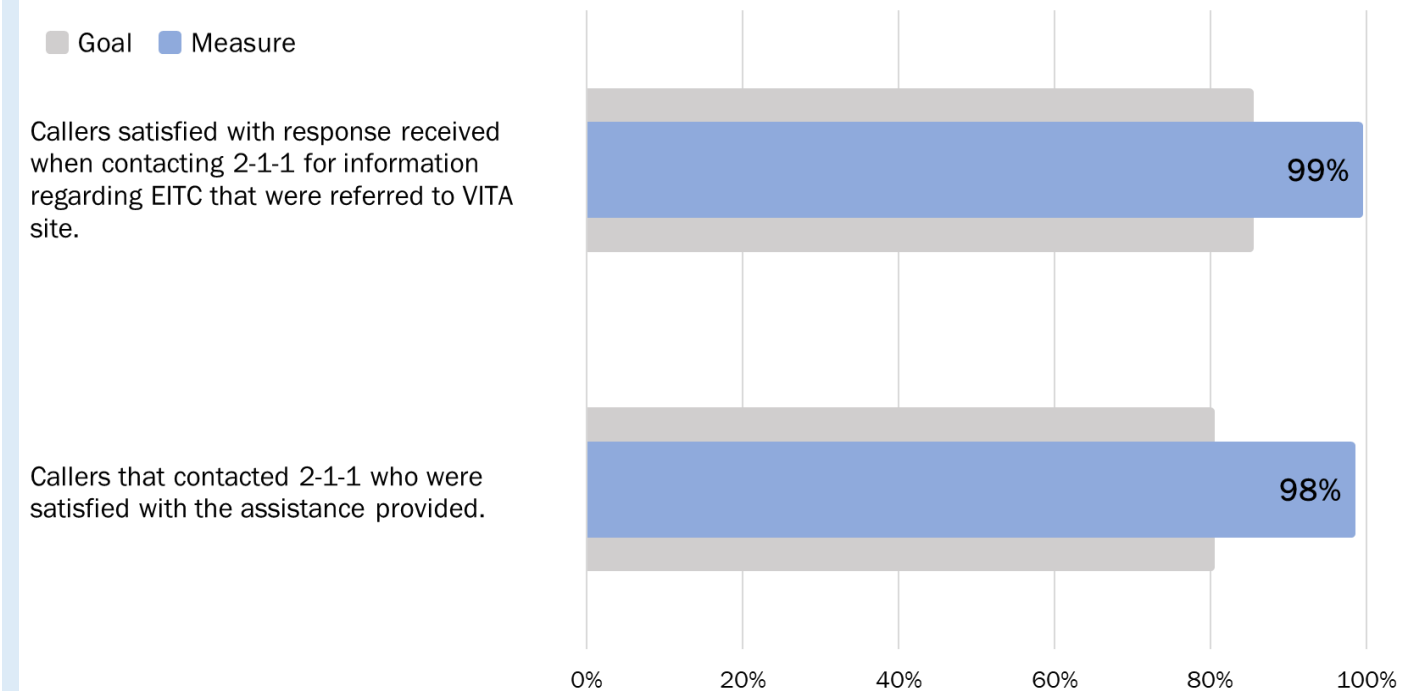
Programmatic Performance
Program is performing well.

The 2-1-1 Information and Referral Line is a valuable community service that provides critical system linkages and is nationally accredited as an Information, Referral and Crisis Center. 2-1-1 Broward Care Coordinators work collaboratively with participants, connect them with general and specialized services in our community, and follow up to ensure that participants are successfully linked to community services. The courthouse Resource Navigator Program helps individuals and families involved with the family court system identify and access resources that can help resolve crisis, health, or human service needs. The program delivers these services on-site at the Fort Lauderdale Courthouse and continues to provide ongoing telephone support. 509 people were served by the Navigator in FY 18/19.

Program monitoring reflects that helpline staff and the resource navigator are knowledgeable, courteous, very supportive, and use reflective listening skills. Staff consistently find additional needs as they speak to callers/participants.

Is Anybody Better Off?

Provider **met** all Council goals for performance measurements.





Simplified Point of Entry FY 18/19

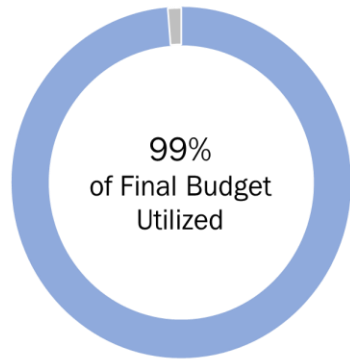
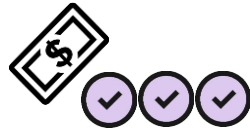
First Call for Help (2-1-1) (Special Needs & Behavioral Health)

How Much Did We Do?

How Well Did We Do It?

Is Anybody Better Off?

Utilization



Final Budget:
\$810,347

Actual Expenditure:
\$799,953

Hotline Calls

1,289 SN
1,527 BH

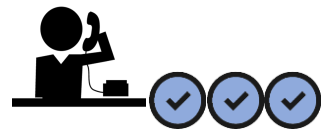
Web Hits

7,761 SN
4,820 BH



Financial & Administrative Monitoring

No findings.



Programmatic Performance

Program is performing well.

First Call for Help of Broward, Inc. completed another successful year providing services via the Special Needs Hotline and Website. The Special Needs Unit at 2-1-1 continues to serve as a single point of entry for families with children birth to 22 years old with developmental, physical and behavioral health needs in our community. First Call for Help continues to conduct community outreach efforts to promote the Special Needs Hotline and Website in Broward County. They also continue to partner with JAFCO Abilities Center to provide Special Needs Hotline callers with intensive, face-to-face case management to assist in navigating the special needs system of care. 2-1-1 also partnered with Henderson Behavioral Health to offer families comprehensive care coordination, navigation, and case management services for behavioral health needs. In FY 18/19, JAFCO served 217 participants and Henderson served 184 participants.

Hotline program monitoring reflected the provider offered empathetic listening, resource referrals, and connection to case management where appropriate to families in Broward County. Program monitoring reflected that JAFCO intensive case management services, including comprehensive intake and assessment, were excellent and documentation provided a clear picture of the participant, their families, and their needs. The first year of program monitoring for Henderson reflected that intake assessments, case notes, and service/wraparound plans were comprehensive and individualized.

Provider **met** all Council goals for performance measurements.

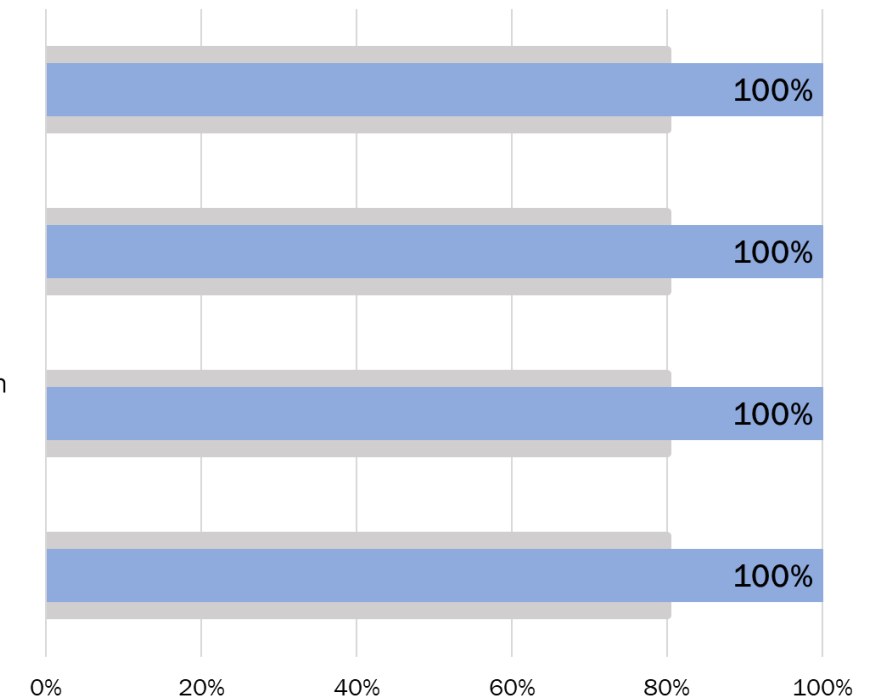
■ Goal ■ Measure

Henderson families who reported their family status had improved 6 months post program completion.

Henderson families who reported an increase in knowledge of community resources.

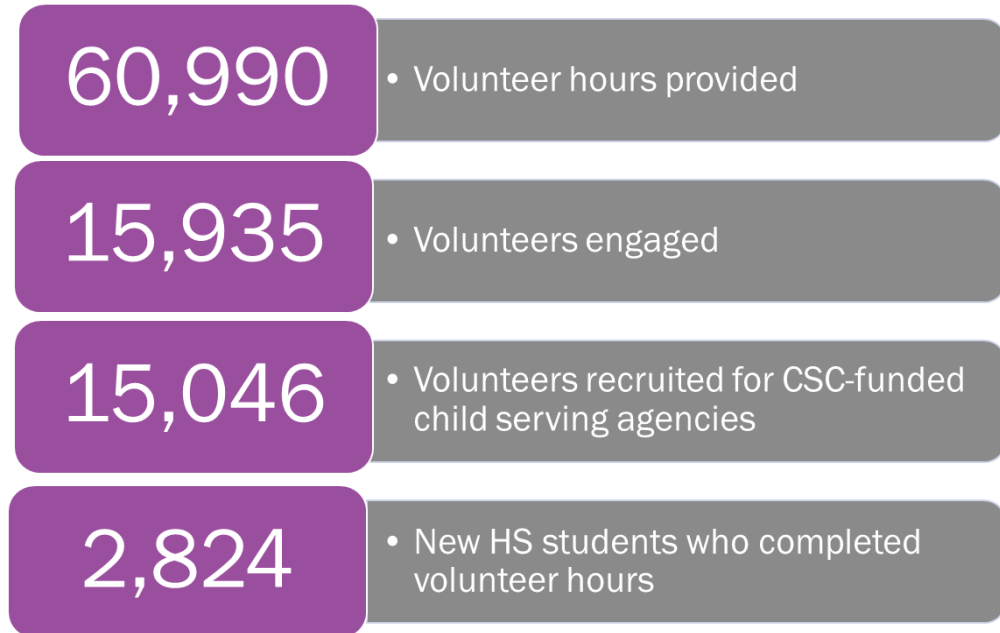
JAFCO families who reported an increase in their ability to access services and resources in their communities.

JAFCO families who reported their family status had improved 6 months post program completion.

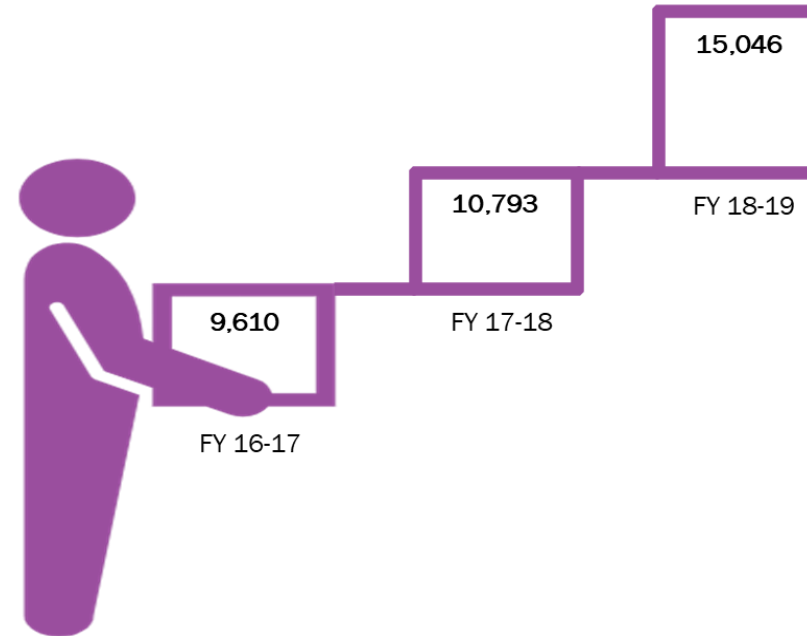




Capacity Building Annual Performance FY 18/19



5,436 more volunteers were recruited for CSC-funded child serving agencies in FY 18-19 than in FY 16-17.



The 2019 Learning To Lead class consisted of a diverse group of established and emerging community leaders.

Overall satisfaction scores for completed sessions:



Training for middle-management level: **Frequency Matters**



"This program gave me the push to move forward with taking the necessary steps to better myself as a leader."

"This is my second training with Aimee and like the first experience, I loved it! I learned so much!"

"This was a wonderful course. I have learned so much and feel that I have improved as a leader because of it."

CAPACITY BUILDING PROGRAMS

GOAL:
Build provider agency organizational effectiveness.

RESULT:
Communities are safe and supportive.

Capacity Building

- The Council funds a continuum of staff and organizational development opportunities to promote agency capacity building. Seven priority areas include: Mission, Vision & Strategy; Board Governance & Leadership; Program Delivery; Impact; Strategic Relationships; Resource Development; and Internal Operations & Management.
- Training and technical assistance is provided using a multi-forum approach with classroom and on-site coaching and volunteer support.
- The Council also supports volunteer recruitment efforts aimed at connecting engaged volunteers to child and family-serving agencies.



Capacity Building FY 18/19

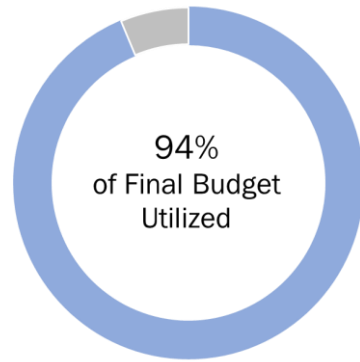
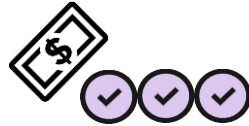
Capacity Building Initiatives

How Much Did We Do?

How Well Did We Do It?

Is Anybody Better Off?

Utilization



Final Budget:
\$190,000

Actual Expenditure:
\$177,990



Financial & Administrative Monitoring
Not Applicable.



Programmatic Performance
Program is performing well.

Capacity Building Initiatives engaged over 630 professionals and featured 23 new training topics. Participants took part in over 58 different events including: the second annual Capacity Building Boot Camp, Agency Capacity Building Committee meetings, as well as Leadership, Professional Development Organizational Development centered trainings. Additionally, Mini-Grant funding benefitted 8 local nonprofits in completing 9 organizational infrastructure building projects.

Agency Capacity Building(ACB) efforts connected over 950 members – representing 480 plus nonprofits - to trainings, networking events, funding opportunities, leadership forums and web-based resources. ACB events featured experts in: fundraising, marketing, nonprofit leadership, as well as panel discussions with leaders in the nonprofit and for-profit sector. Highlights include an 11% growth in individual membership and a 34% increase in attendance rates.

8 child and family serving nonprofits received over \$153,000 in Capacity Building Mini Grant funding combined with 268 hours of consulting from the Florida Small Business Development Center (SBDC). Outcomes included: improved marketing efforts which led to a 100% increase in mentor recruitment for the Firewall Center; 145% increase in revenue for the World Aids Museum through participation in the Network for Good Jumpstart program (from \$30,383 to \$74,388); and the implementation of a new Kiosk system for electronic data collection by the Gilda's Club.

Themed, "The Power to Stay in the Game", the Capacity Building Boot Camp had over 100 attendees and received an overall satisfaction rating of 96%. Training topics included: resiliency/self-care, donor cultivation, maximizing the use of social media, strategic thinking, panel discussions and networking activities.

8 organizations were awarded Mini Grants.

6 projects were completed that improved business function and increased resiliency.

136 hours of supplemental capacity building related trainings were delivered.

268 hours of professional coaching and consulting from the SBDC were provided.

96% overall satisfaction rating for Boot Camp event.



Capacity Building FY 18/19

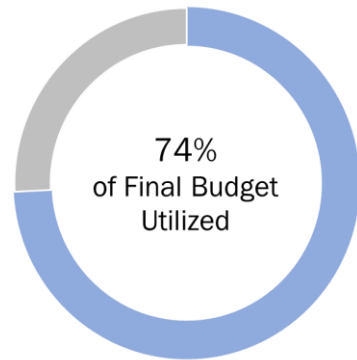
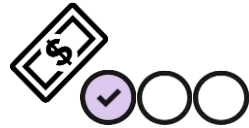
Leadership Initiatives

How Much Did We Do?

How Well Did We Do It?

Is Anybody Better Off?

Utilization

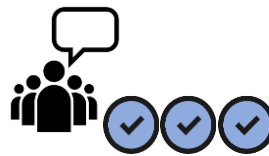


Final Budget:
\$60,000

Actual Expenditure:
\$44,534



Financial & Administrative Monitoring
Not Applicable.



Programmatic Performance
Program is performing well.

In FY 18-19 the CSC provided Leadership Trainings specifically targeting executive and senior level nonprofit professionals. Over 245 local leaders participated in 39 specialized learning opportunities designed to support the creation and execution of strategic plans, improve organizational culture, address persistent operational issues, reduce staff turnover and plan for organizational growth. Trainings were offered in single-day sessions, as well as a training series that spanned several months. Feedback from attendees included quotes such as: "This is one of the best courses I have taken at CSC (and anywhere)."- attendee regarding Fundraising trainings with Rachel Ramjattan; as well as, "This was a wonderful course. I have learned so much and feel that I have improved as a leader because of it."- attendee regarding Frequency Matters, Leadership Intensive with Kristin Mackey.

An additional highlight includes feedback from the 2019 class of the Learning to Lead training series, coordinated by The Ronik-Radlauer Group. Results of the satisfaction surveys indicate that individuals are pleased with the program and the opportunities for self-discovery and growth that it offers. To-date survey data from attendees reflects a cumulative satisfaction rating of 99%. Many of our previous graduates have become CEOs within their own organization or in others. Quotes from the participants include: "the training motivates me to start working toward my priorities, goals", " I can better understand staff dynamics, and apply coaching and mentoring techniques"

Participants who reported overall satisfaction with Frequency Matters training.



Participants who reported overall satisfaction with Learning to Lead training sessions.



Participants who reported satisfaction with the content of the Learning to Lead training sessions.



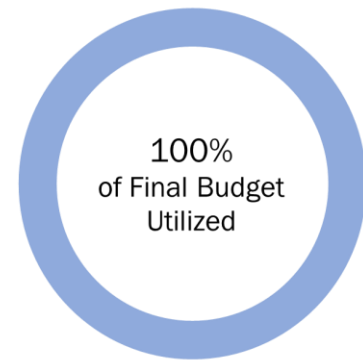
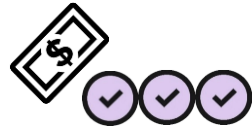


Capacity Building FY 18/19

HandsOn Broward

How Much Did We Do?

Utilization



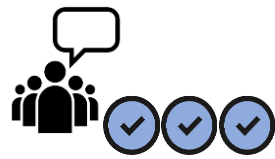
Final Budget:
\$241,899

Actual Expenditure:
\$241,772

How Well Did We Do It?



Financial & Administrative Monitoring
No findings.



Programmatic Performance
Program is performing well.

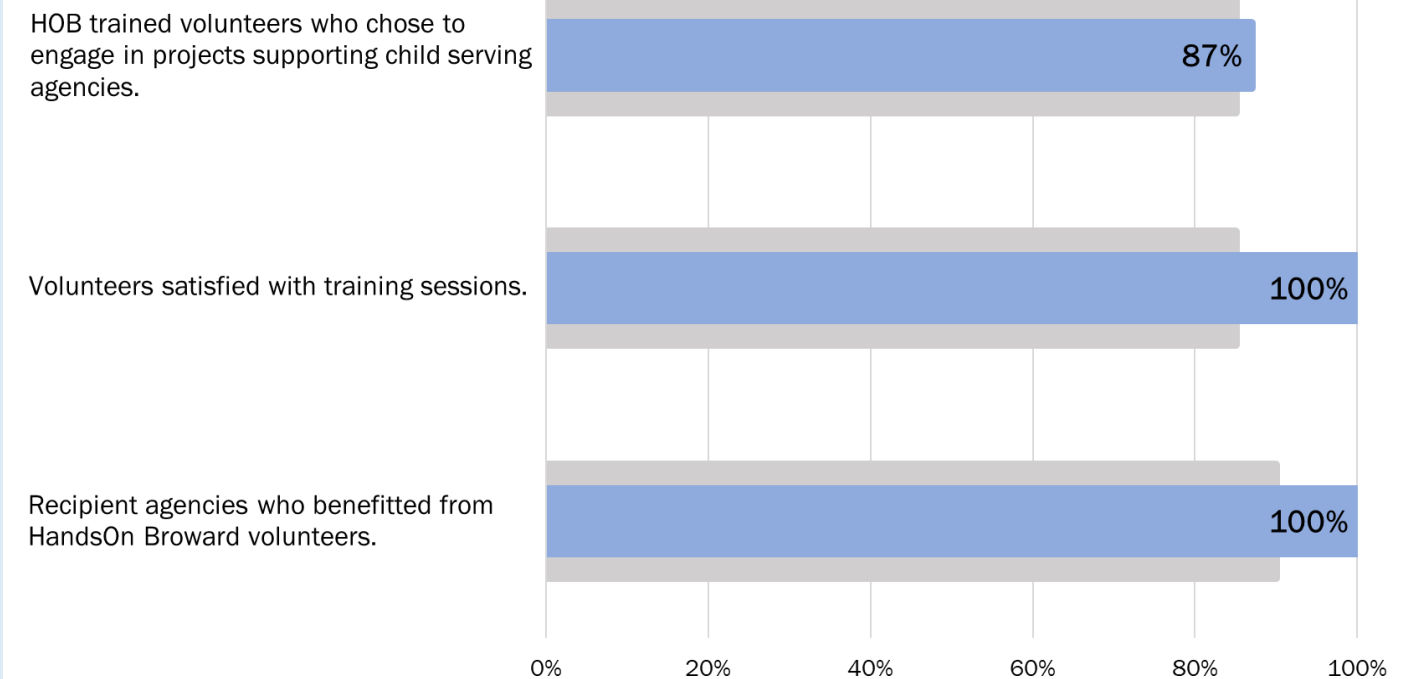
HandsOn Broward (HOB) volunteer recruitment and project coordination efforts with local child and family serving organizations led to new partnerships with over 50 local nonprofits, and the engagement of over 15,900 community members in a variety of volunteer opportunities. On average, a total of 4 new nonprofit organizations connected with HOB each month. Volunteer efforts impacted a wide array of service areas including: recruitment of child advocates for Guardian ad Litem, engaging Foster Grandparents for the South Florida Institute for the Aging, and onboarding volunteers for the Pop-Up Food Pantries coordinated by the Poverello Center. The growth of signature youth programs such as DIY projects, Kids Care Club, Teen Service Club and goLead continued this year, contributing to a total of 2,824 new high school students completing volunteer hours with HOB. 83 training sessions were held with prospective volunteers to ensure that a consistent and high quality volunteer experience was maintained for every project.

Notable achievements include the coordination of a large-scale Day of Service project conducted at Tamarac Elementary School. The project brought together over 200 corporate volunteers who created murals and performed landscaping, gardening and other related beautification activities. The HandsOn Broward team also recruited and managed 232 volunteers for the 2019 Back to School Extravaganza. Through the Parkland Hearts initiatives, HandsOn staff played a key role in volunteer recruitment for the 3rd Chris Hixon Project – coordinating a team of Chris Hixon’s friends and family, who participated in a 5k Race to raise money for the Special Olympics of Broward County. There were over 50 participants from Team Hixon who ran the race in Chris’ honor.

Is Anybody Better Off?

Provider **met** all Council goals for performance measures.

■ Goal ■ Measure





Capacity Building FY 18/19

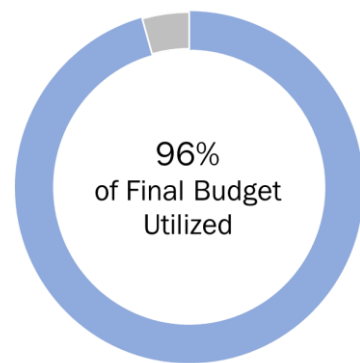
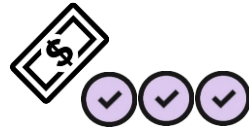
Skill Building Training (SBT)

How Much Did We Do?

How Well Did We Do It?

Is Anybody Better Off?

Utilization



Final Budget:
\$107,446

Actual Expenditure:
\$102,748



Financial & Administrative Monitoring
Not Applicable.



Programmatic Performance
Program is performing well.

Feedback from attendees of Skill Building Trainings (SBT) for direct service staff reflected a 95% satisfaction rating for the effectiveness of trainings in improving their skills, and a 90% overall satisfaction rating for the content and facilitation of the trainings provided throughout the year. Approximately 350 sessions were conducted in FY 18-19, and the new trainer cadre procured in FY 17-18 provided an opportunity for 14 new topics to be added to the training roster. Over 4,250 individuals enrolled in trainings designed to increase their knowledge of issues impacting children and families, as well as aided in the development of the skills and strategies needed to enhance program service delivery and quality. SBT training attendees rated Emotionally Focused Therapy (EFT) Tapping and Motivational Interviewing as the top two most impactful trainings offered in FY 18-19.

Further, cumulative survey data related to SBT trainings indicated that:

- * 83% of attendees agree "I am using the knowledge and skills obtained in this training"
- * 74% of attendees agree "This training helped in my job performance"
- * 65% attendees agree "This training has improved our agency"

The following quotes received 3 months after the training from attendees reflect their expressed value of past SBT training experiences:

- "This was an outstanding training. Very useful, practical, skill building to help others and self" – attendee from EFT Tapping, facilitated by Dr. Lori Leyden
- "I thought the presenter was effective. He had extreme deep knowledge about the subject. I appreciated this training" –Motivational Interviewing facilitated by David Duresky
- "The presenter was calm, processed thoughts, well-spoken and controlled the audience. Dr. Grecsek knew her audience, and used correct language. Awesome training" –Suicide Prevention facilitated by Charlene Grecsek

Participants who reported overall satisfaction with trainings.



Participants who reported that training helped their job performance (30 day post training survey).



Participants who reported using the knowledge and skills obtained in training (30 day post training survey).



SUMMARY OF PERFORMANCE MEASURES

Fiscal Year Ending September 30, 2019





MATERNAL & CHILD HEALTH

MOTHERS OVERCOMING MATERNAL STRESS (MOMS) Performance Measures FY 18-19	HMHB	MEMORIAL
Families that participated in all program requirements.	71%	83%
Mothers reported fewer symptoms of depression and/or anxiety.	91%	98%
Infants and children that scored within range for developmental milestones.	92%	80%
Mothers demonstrated acceptable level or improvement of attachment/bonding with target infant.	88%	93%
SAFE SLEEP Performance Measures FY 18-19	HMHB	
Parents/caregivers provided with a crib who increased their knowledge of safe infant sleep practices, SIDS risk reduction and the Safe Sleep program.	98%	
Community training participants who increased their knowledge of safe infant sleep practices, SIDS risk reduction, and the Safe Sleep program.	85%	
Participants who reported satisfaction with community trainings.	90%	



CHILD WELFARE SUPPORTS

LEGAL REPRESENTATION OF YOUTH IN CHILD WELFARE (Permanency Program) Performance Measures FY 18-19	LEGAL AID	EARLY CHILDHOOD COURT (ECC) Performance Measures FY 18-19	LEGAL AID	LEGAL ADVOCACY WORKS (L.A.W. & LAW Line) Performance Measures FY 18-19	LEGAL AID
Total number of children who achieved legal permanency in FY 18-19	139	Total number of court hearings held for Early Childhood Court cases in FY 18-19.	258	Youth had no new law violations during the program.	85%
Children who received timely and appropriate legal advocacy and met required benchmark toward achieving permanency.	100%	Total number of Family Team Meetings held for Early Childhood Court cases in FY 18-19.	121	Youth reduced delinquency risk.	87%
		Number of cases with no re-removal 12 months post case closure.	21	Youth successfully completed program and had no new law violations 12 months post program completion.	78%
				Youth remained in school, graduated from HS, obtained GED, or enrolled in post-secondary education.	96%
				Callers reporting legal needs were met with LAW Line services.	100%
				Calls addressing specific legal issues for crossover youth. (LAW Line)	75%



FAMILY SUPPORTS

FAMILY STRENGTHENING Performance Measures FY 18-19	ARC	BOYS & GIRLS CLUB	BOYS TOWN	BROWARD CHILDREN'S CENTER	CAMELOT	CENTER FOR HEARING	CHILDREN'S HARBOR	CHILDREN'S HOME SOCIETY	COMMUNITY BASED CONNECTIONS	FAMILY CENTRAL - NPP	GULF COAST	HMHB-FATHERHOOD	HMHB-TEEN COLLABORATION	HENDERSON-HOMEBUILDERS	HENDERSON MST	HISPANIC UNITY	JAFCO
Families participated in all program requirements.	88%	79%	91%	96%	62%	92%	90%	83%	83%	98%	98%		80%	96%	94%	80%	94%
Families improved family functioning.	88%	98%	88%	100%		95%	78%	70%	71%	95%	90%		94%	61%			
Families with no verified abuse findings 12 months post program completion.	96%	100%	99%	100%	93%	100%	100%	98%	100%	100%	99%		98%	97%	97%	100%	100%
Parents demonstrated improvement in their parenting skills.		98%															
Youth maintained/improved school attendance during the program.					78%										80%		91%
Youth did not obtain any new law violations 6 months post program completion.					93%										85%		100%
Fathers completed 10 out of 12 groups.												71%					
Fathers reported satisfaction with group sessions.												99%					
Fathers completed 24/7 Dad A.M. curriculum.												36%					
Fathers improved their knowledge of effective parenting skills.												90%					
Families successfully avoided out-of-home placement.														98%			
Parents reported parenting attitudes/behaviors consistent with decreased risk of child abuse/neglect.																78%	
Parents reported satisfaction with Family Training Sessions.																100%	

FAMILY STRENGTHENING CONT. Performance Measures FY 18-19	JULIANA GERENA	KIDS-HOMEBUILDERS	KIDS-KID 1ST	MEMORIAL	SMITH
Families participated in all program requirements.	87%	84%	84%	93%	90%
Families improved family functioning.	93%	82%	92%	95%	93%
Families with no verified abuse findings 12 months post program completion.	100%	93%	96%	99%	98%
Families successfully avoided out-of-home placement.		95%			

KINSHIP Performance Measures FY 18-19	HARMONY	KIDS	MENTAL HEALTH	LEGAL AID	HEALTHY FAMILIES Performance Measures FY 18-19	BROWARD REGIONAL HEALTH PLANNING COUNCIL	TRAMA SUPPORTS Performance Measures FY 18-19	JAFCO	BBHC
Caregivers satisfied with Kinship services.	97%	97%	91%		Participants improved at least one score on the Healthy Parenting Inventory.	91%	Families satisfied with group services.	100%	
Caregivers demonstrated acceptable level and/or increase in protective factors.	93%	85%	87%		Families completed the program with improved/maintained self-sufficiency.	72%	Families satisfied with case management/navigator services.	100%	
Kinship children did not require foster or institutional care 12 months post program completion.	100%	99%	100%		Families completed the program with no findings of verified abuse within 12 months.	94%	Families that reported services improved well-being.	100%	
Kinship children did not require foster or institutional care while receiving services.	100%	95%	100%		Target children enrolled in program were up to date with immunizations by age 2.	88%	Clients satisfied with services.		92%
Kinship families satisfied with Legal Aid services.				96%	Target children enrolled in program were up to date with Well Baby Checks by age 2.	81%	Participants who successfully completed treatment.		83%
Kinship families whose legal goal was met.				73%			Participants who improved behavioral health functioning.		69%



WATER SAFETY

Broward County Board of Commissioners Performance Measures FY 18-19	SWIM Central	Drowning Prevention Performance Measures FY 18-19	DOH
Participants who completed between 3-6 lessons and improved by at least 1 level on the Water Safety Skills Checklist.	73%	# of community outreach events attended with Drowning Prevention information distributed.	20
Participants who completed between 7-10 lessons and improved by at least 1 level on the Water Safety Skills Checklist.	77%	# of community outreach trainings given to the general public.	10
Participants who completed between 7-10 lessons and improved by at least 2 levels on the Water Safety Skills Checklist.	30%	Train the Trainer participants will demonstrate knowledge increase of drowning risks and prevention strategies.	231
Children who participated in the program that have not drowned 3 years post program completion.	100%		



SCHOOL HEALTH

School Health Performance Measures FY 18-19	SWIM Central	
Number of unduplicated students who received health services based on Individualized Health Care Plan.	10,683	
Number of student (duplicated) who returned to class after receiving services.	113,176	
Number of total clinic visits by students (duplicated) who received first aid, emergency, prevention, and health care services.	143,070	



CHILDREN'S HEALTH INSURANCE OUTREACH

KidCare Performance Measures FY 18-19	Broward County Health Department	
Public education/training sessions held.	56	
Participants who were satisfied with public/education training sessions.	100%	
Technical issues identified by KidCare staff resulting in children being retained in the program.	2,094	



LITERACY & EDUCATION

Subsidized Child Care Slots Performance Measures FY 18-19	ELC	
Clients who reported being treated with respect.	95%	
Clients who reported the information received was helpful/easy to understand.	96%	
Clients who reported overall satisfaction with services received from ELC of Broward County.	98%	
Clients who reported having a better understanding of child care options and choosing a quality child care provider.	96%	
Vulnerable Populations Child Care Slots Performance Measures FY 18-19	ELC	
Parents/caregivers who reported benefits by receiving child care services (e.g., pursue/maintain employment, attend school/training program.)	100%	
Families with no verified abuse findings during program participation.	100%	
Positive Behavior Interventions and Supports (PBIS) Performance Measures FY 18-19	Family Central	
Teachers that completed PBIS Module Trainings (conducted outside of work time).	58%	
Parents that completed parenting classes.	45%	
Parents satisfied with services.	100%	
Sites that increased verbal and non-verbal interaction of teachers with children.	93%	
Sites that decreased number of red flags regarding classroom behavior.	93%	
Reading & Math Performance Measures FY 18-19	Reading and Math	
Interventions met fidelity expectations.	97%	
Children achieving "at or above" or "close to" target performance on measures of Letter Name Recognition & Letter Sound Fluency by their Spring assessment.	75%	
Children achieving "at or above" or "close to" target performance on measures of Rhyming, Alliteration, & Picture Naming by their Spring assessment.	72%	
Literacy Volunteer Recruitment & Management Performance Measures FY 18-19	HandsOn Broward	
Volunteers and agencies reporting their needs met by HandsOn Broward services and coordination	96%	
Reading coaches and mentors satisfied with HandsOn Broward training and coordination services.	92%	
Participating agencies satisfied with HandsOn Broward coordination services.	100%	



ELEMENTARY SCHOOL INITIATIVES - General Population (SY & SO)

M.O.S.T. (GP) Performance Measures FY 18-19	ASP	BOYS & GIRLS CLUB	CCDH	HALLANDALE	HOLLYWOOD	LAUDERDALE LAKES (SO)	CAS	KIDS	MIRAMAR	NEW HOPE (SO)	NEW MIRAWOOD	RUSSELL	SOREF	SUNSHINE	URBAN (SO)	WEST PARK (SO)	YMCA
Children remained safe.	100%	100%		99%	100%	99%	100%	100%	100%	100%	100%	100%	100%	100%	99%	99%	100%
Children improved academic performance and/or skills.	95%	95%		98%	99%	94%	97%	91%	91%	90%	91%	93%	96%	96%	88%	100%	96%
Children improved social interactions (child-staff, child-child)	91%	89%		100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%
Children improved homework completion (School Year).	91%	81%		93%	97%		79%	93%	81%		81%	87%	80%	90%			89%
Classrooms met quality standards for PBL.	67%	88%		100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	80%
Participants who attended ADA training demonstrated knowledge about curriculum content.			100%														
Providers who received individualized coaching and technical assistance achieved their goals.			79%														
Providers who were satisfied with coaching.			100%														



ELEMENTARY SCHOOL INITIATIVES - Special Needs Population (SY & SO)

M.O.S.T. (SN) Performance Measures FY 18-19	ARC	ASP	ANN STORCK	BCC	CHC	JAFCO (SO)	PEMBROKE PINES (SO)	SMITH	UCO	YMCA	
Child remained safe.	100%	100%	100%	98%	99%	100%	100%	100%	100%	100%	
Children improved academic performance and/or skills.	63%	81%	100%	60%	93%	100%	90%	94%	85%	90%	
Children demonstrated acceptable levels of social interactions (child-staff, child-child).	100%	100%	100%	100%	100%	100%	100%	75%	100%	100%	
Classrooms met quality standards for PBL.	100%	100%	100%	100%	100%	100%	100%	100%	100%	83%	



SUPPORTED TRAINING & EMPLOYMENT PROGRAM (STEP) - Special Needs Population

STEP Performance Measures FY 18-19	ARC	CHC	SMITH	UCO	YMCA	YWIC	
Youth acquired measurable skills in Daily Living Activities.	97%	100%	80%	94%	93%		
Youth acquired measurable skills in Work-related Behaviors.	97%	96%	80%	90%	94%		
Youth acquired measurable skills in Job Duties.	95%	87%	87%	98%	94%		
Youth employed 6 months post program completion. (For data reporting purposes only, not an accountability outcome.)	15%	0%	55%	41%	15%		
Participants reported staff helped with finding needed services.						100%	
Participants reported a better understanding of their benefits and options.						99%	
Participants would recommend the Y-WIC program to others.						100%	



RESPITE FOR YOUTH WITH BEHAVIORAL HEALTH CONDITIONS - Special Needs Population

RESPITE Performance Measures FY 18-19	MEMORIAL	SMITH	
Children who reported satisfaction with services.	98%	99%	
Caregivers who reported improved familial relationships.	97%	100%	
Caregivers who reported reduced stress.	86%	94%	



HIGH SCHOOL INITIATIVES

HIGH SCHOOL INITIATIVES Performance Measures FY 18-19	HISPANIC UNITY	YMCA	COMPASS	MOTIVATIONAL EDGE
Youth improved their science grade.	94%	87%		
Youth improved their math grade.	79%	76%		
Youth improved their reading grade.	84%	77%		
Youth decreased external suspensions.	99%	99%		
Youth decreased their # of unexcused absences.	68%	74%		
Youth who graduated from High School.			93%	
Youth who pursued higher education and/or vocational skills training programs.			92%	
Youth who enrolled in a post-secondary program that applied for financial aid.			92%	
You who increased their arts aptitude by creating poetry and/or spoken word, musical, or physical works of art.				100%
Youth who created an art project focused on bullying, teenage violence, or substance abuse.				93%
Youth who performed at a community event.				80%

SUMMER YOUTH EMPLOYMENT PROGRAM (SYEP) Performance Measures FY 18-19	CAREER SOURCE
Youth satisfied with their work experience.	98%
Employers indicated high satisfaction with the program support and youth employee(s).	99%
Youth demonstrated proficiency in employability and job retention skills.	79%
Youth successfully completed the program.	86%



MIDDLE SCHOOL INITIATIVES

YOUTH FORCE Performance Measures FY 18-19	ASP	CHC	WEST PARK	COMM ACCESS	COMM REC-NORTH	COMM REC-SOUTH	CROCKETT	HANDY	HANLEY	HARMONY	HUF	MEMORIAL	OIC	SMITH	URBAN LEAGUE	YMCA	
Youth reported not using alcohol or drugs.	100%	95%	100%	100%	100%	95%	100%	100%		100%	100%	99%	96%	100%	100%	100%	
Youth did not become pregnant or cause a pregnancy.	100%	100%	100%	100%	100%	100%	100%	100%		100%	100%	100%	100%	100%	100%	100%	100%
Youth promoted to the next grade.	100%	100%	100%	100%	98%	100%	100%	100%		100%	100%	100%	100%	100%	98%	100%	99%
Youth attended school regularly.	99%	98%	96%	97%	87%	92%	100%	99%		100%	97%	93%	90%	84%	99%	99%	92%
Youth demonstrated gains in Youth Development competencies.	85%	82%	71%	72%	85%	95%	79%	86%		98%	83%	75%	88%	100%	78%	78%	76%
Youth did not obtain any new law violations during the program.	100%	100%	94%	100%	97%	100%	100%	100%		100%	100%	100%	100%	100%	97%	99%	100%
Participant who completed the Alcohol Literacy prevention program.									100%								
Sessions in which participants increased knowledge of Alcohol use prevention.									100%								

LEARNING TOGETHER Performance Measures FY 18-19	COMMUNITY	CROCKETT	MEN2BOYS
Youth did not obtain any new law violations during the program.	100%	98%	93%
Youth demonstrated gains in socioracial development.	67%	74%	Provider did not administer tool

CHOOSE PEACE Performance Measures FY 18-19	CHOOSE PEACE INITIATIVE
Pieces of educational material on youth violence, prevention, and bullying were distributed at school and community events.	6,585
# of events where Choose Peace was represented and educational material distributed.	28



HEALTHY YOUTH TRANSITIONS & INDEPENDENT LIVING

HYT Performance Measures FY 18-19	CAMELOT	GULF COAST	HANDY	HENDERSON	MEMORIAL	PACE	SUNSERVE	URBAN LEAGUE	FLITE	HOMES	MODS
Youth aged 15-19 who did not become pregnant or cause a pregnancy.	91%	94%	100%	100%	99%	100%	100%	100%			
Youth did not obtain any new law violations if under 18 y/o or any new felony law violations if 18 y/o or older.	100%	94%	91%	92%	92%	97%	100%	79%			
Youth demonstrated proficiency or improvement in employability and job retention skills.	91%	82%	70%	87%	91%	92%	97%	67%		88%	100%
Youth made progress in school or post-secondary education, graduated or obtained a GED, and/or maintained employment.	81%	80%	81%	70%	84%	88%	98%	89%			
Youth served in the College Boost Program that made learning/educational gains.									100%		
Youth served by the housing coordinator that secured housing.									96%		
Youth successfully completed internship.										55%	
Sites that indicated satisfaction with program support and youth intern(s).										100%	
Youth who were employed upon internship completion.										56%	92%



DELINQUENCY DIVERSION

New DAY Performance Measures FY 18-19	BSO	CAMELOT	HARMONY	HENDERSON	JULIANA	MEMORIAL Tier I & II	MEMORIAL Tier III	PACE	URBAN LEAGUE	SMITH
Youth successfully completed the program.	87%	79%	90%	77%	97%	88%	72%	94%	81%	74%
Youth who increased their level of resiliency.	82%	58%	89%	80%	90%	84%	100%	81%	66%	92%
Youth had no law violations during program participation.	91%	100%	95%	87%	97%	97%	93%	98%	86%	83%
Youth improved or maintained their school attendance during program participation.	82%	80%	66%	86%	100%	94%	92%	70%	98%	100%
Youth had no law violations 12 months post program completion.	86%	92%	97%	78%	100%	93%		88%	91%	



SIMPLIFIED POINT OF ENTRY

First Call for Help (General Population) Performance Measures FY 18-19	2-1-1	
Callers satisfied with response received when contacting 2-1-1 for information regarding EITC that were referred to VITA site.	99%	
Callers that contacted 2-1-1 who were satisfied with the assistance provided	98%	
First Call for Help (Special Needs and Behavioral Health) Performance Measures FY 18-19	2-1-1	
Henderson families who reported their family status had improved 6 months post program completion.	100%	
Henderson families who reported an increase in knowledge of community resources	100%	
JAFCO families who reported an increase in their ability to access services and resources in their communities.	100%	
JAFCO families who reported their family status had improved 6 months post program completion.	100%	



CAPACITY BUILDING

Capacity Building Initiatives Performance Measures FY 18-19	CSC	
Organizations who were awarded Mini Grants.	8	
Projects that were completed that improved business function and increased resiliency.	6	
Hours of supplemental capacity building related trainings delivered.	136	
Hours of professional coaching and consulting from the SBDC provided	268	
Overall satisfaction rating for Boot Camp event	96%	
Leadership Performance Measures FY 18-19	Ronik-Radlauer	
Participants who reported overall satisfaction with Frequency Matters training.	100%	
Participants who reported overall satisfaction with Learning to Lead training sessions.	99%	
Participants who reported satisfaction with the content of the Learning to Lead training sessions.	98%	
HandsOn Broward Performance Measures FY 18-19	HandsOn Broward	
HOB trained volunteers who choose to engage in projects supporting child serving agencies.	87%	
Volunteers satisfied with training sessions.	100%	
Recipient agencies who benefitted from HandsOn Broward volunteers.	100%	
Skill Building Training Performance Measures FY 18-19	CSC	
Participants who reported overall satisfaction with trainings.	95%	
Participants who reported that training helped their job performance (30 day post training survey).	74%	
Participants who reported using the knowledge and skills obtained in training (30 day post training survey).	83%	

TAB P

Funder's Forum - Meeting Summary October 4, 2019

<p>Members Present: Adamma DuCille, Children's Services Council (CSC); Cassandra Evans, Department of Juvenile Justice (DJJ); Keyonia Lawson, CSC; Larry Rein, ChildNet, Maria Hernandez, United Way; Maria Juarez Stouffer, CSC; Monica King, Broward Healthy Start Coalition (BHSC); Pablo Cavalo, Early Learning Coalition (ELC); Renee Podolsky, Florida Department of Health (FDOH); Saemone Hollingsworth, Broward County Public Schools (BCPS); Lori Canning, Broward County Public Schools, Silvia Beebe, (for Darrell Cunningham) Broward County Community Partnership Division; Sue Gallagher, CSC; Susan Eby, ChildNet; Suzette Fleischmann, DCF; Travis Amos (for Dawn Liberta), DCF</p>	
Topic	Discussion
Welcome and Introductions	<p>Maria J. welcomed members and guest, and introductions were made.</p> <p>Maria J. introduced and welcomed new member Saemone Hollingsworth, Executive Director Exceptional Student Learning Support for Broward County Public Schools.</p>
Approval of Minutes	<p>Maria J. asked the committee to review the August 2, 2019 meeting minutes. The minutes were approved with no opposing votes.</p>
Coordination & Aligning Behavioral Health Efforts (Maria J., Maria H. & Sue G)	<p>During the August 2nd meeting Maria H. highlighted in the community there are various committees focused on behavioral health issues. Some of the committees are part of the Children's Strategic Plan, others are part of the Commission on Behavioral Health and Drug Prevention and also the Suicide Prevention initiative under UW. BBHC, UW and CSC are working to improve the alignment of these committees and develop a feedback loop to BBHC.</p> <p>Sue G. distributed a draft of a diagram titled "Broward Wellness and Resiliency Efforts" identifying various committees which are focused on behavioral health, wellness and recovery. Members expressed their opinions and recommended adjustments to the diagram. Sue G. will make the changes accordingly and send an updated copy to members.</p> <p>Maria H. announced that United Way will be hiring a Director to oversee Behavioral Health initiatives who will assist with coordination and alignment among these committees.</p> <p>Lori C. mentioned that the school district' Strategic Planning Committee has implemented a wide variety of social and emotional learning curriculum that focus on mental health support. Lori C. will bring an overview of the strategic plan to the next meeting to review.</p>

<p>Follow-up from October 4, 2019 Meeting</p>	<p>Lori C. announced that the Youth Mental Health Trainings, funded by the Title IV grant, started 2 weeks ago and are offered on Saturdays in two locations. The duration of the training is one day and is not just for instructional staff, but also for facility staff, cafeteria staff and custodial staff. It was passed by legislation that every person in the school district must complete the training.</p> <p><u>Community-Wide Suicide Prevention Plan</u> During the August 2nd meeting Maria H. announced that BBHC, United Way and CSC are working to develop a community-wide suicide prevention plan. The Suicide Prevention Committee has contracted with the American Association of Suicidology (AAS) to provide technical assistance for 9 months. They have started receiving assistance from Dr. April Foreman who is the representative from AAS.</p> <p>Maria H. distributed a handout that summarized suicide's in Broward. The committee is working on Phase 1, which is to understand the data for the last 5 years and create prevention programs that align with the identified need. AAS is mentoring a sub-committee regarding how to complete psychological autopsies. The completion of the psychological autopsy will require the review of all Broward suicides with-in the last 3 years, and will include interviews of family members, friends and employers. Phase 2 will be the creation of an action plan to align with the findings of the psychological autopsies, and by July 2020 the sub-committee plans to identify Broward service needs.</p> <p>The next Suicide Prevention Committee meeting will be held on October 29th from 10 A.M. to 12 P.M. at United Way. Members are welcome to attend. Maria H. will send the invitation to Keyonia L. to forward to members.</p> <p>Suzette F. mentioned that the topic of suicide prevention has gotten Governor DeSantis' attention and is a major initiative for DCF. They are working with the Office of Prevention and Substance Abuse to develop regional goals pertaining to suicide prevention.</p> <p>Renee P. asked Maria H. if the data was normalized by where the victim died versus where they lived and requested to see if they could provide data by age and by city to help make a difference on deciding what type of intervention is needed.</p>
<p>Update on Current Projects (i.e., Recently Awarded Procurements)</p>	<p><u>Florida Department of Health</u> Renee P. announced that DOH Broward was awarded \$3.2 million from the CDC for Overdose Data to Action for Opioid Prevention and Surveillance, to address the opioid crisis. Broward was one of three Departments of Health, along with the State Health Office who was awarded funding. DOH Broward is beginning to hire staff and working on contracting with partners.</p>

<p>Upcoming Procurements/ Partnerships/ Leverage Opportunities/ Common Funding Initiatives</p>	<p>Maria J. announced that the CSC Positive Youth Development (PYD) RFP is scheduled to be advertised on Sunday, October 6th. This RFP will serve at-promise middle and high school youth during out-of-school time. CSC is launching its new on-line procurement system.</p>
<p>Training Needs and News</p>	<p><u>Children’s Services Council</u> Maria J. followed up with Darrell’s suggestion during the August 2nd meeting regarding developing a training for provider agencies that receive grants and have challenges managing their grant and budgets. Maria suggested that these trainings be a requirement for newly funded organizations.</p> <p>Adamma D. displayed a presentation based off the CSC three-part training series which includes <i>Grant Writing 101</i>, <i>Grant Writing 102</i> and <i>Now that You Got the Grant Now What?</i> The presentation was provided to members to review and revise to include areas that members felt would help newly funded providers or struggling providers. Subjects that were added were how to manage units of service, technical assistance, how to prepare for monitoring, required documentation on invoicing, end of grant expense reporting. It was also suggested to include how to communicate and negotiate in a respectful way. Members agreed that the presentation was good for newly funded providers. Adamma stated that she will share the feedback with the trainer and will update funders forum members at a future meeting.</p> <p>Silvia B. mentioned that the County completed their monitoring process and found that providers needed more technical assistance. They now provide an on-boarding packet to give to their staff, and they have also implemented monthly phone calls to discuss what areas providers need assistance on.</p> <p>Cassandra E. suggested having an annual meeting in December with both funders and providers to discuss challenges and have an open and general conversation to form better practices.</p> <p>Maria J. suggested inviting Sandra Veszi Einhorn, Executive Director, Coordinating Council of Broward and Nonprofit Executive Alliance of Broward to attend a Funders Forum meeting. Maria J. will reach out to Sandra to invite her to the December meeting.</p> <p><u>Early Learning Coalition</u> Pablo C. is Coordinating with the University of Miami (UM), School of Medicine regarding a grant extension from the University of North Carolina to provide Pediatric Trainings on what to do after natural disasters. These trainings have been implemented in Dade County. If Broward County can get enough participation in the community, then UM can reapply to continue the grant. Providers are now working with children from the Bahamas that won't be able to return to the Bahamas. Pablo C. hopes that the training will be provided annually and/or twice a year. He mentioned that he wants to give the training as an incentive by offering CEU's and/or certification.</p>

<p>Additional Updates</p>	<p><u>Broward County Public Schools</u> Lori C. announced that 256 students that were affected by the hurricane in the Bahamas were enrolled in Broward County schools. The Lauderdale Manors location has a welcome center for the children.</p> <p>Lori C. reminded members that November 7th is the day for Broward Reads for the Record and encouraged members to sign up with HandsOn Broward if they are interested in reading the selected book “Thank You, Omu!” by Oge Mora, to children.</p> <p>Saemon H. announced that 2nd annual Educating All Students with Excellence Conference (EASE) titled "Advancing Authentic, Intentional, Thoughtful and Mindful Inclusive Practices" will be held on October 18th from 8:00 A.M. to 5:00 P.M. at the Fort Lauderdale Convention Center. The conference is for school administrators, general and special education teachers, and service providers for a day filled with informative, educational and awareness-building sessions on a broad range of special education topics that promote inclusive practices for students with disabilities. Saemon will share the flyer with members.</p> <p><u>Early Learning Coalition</u> On November 7th ELC will hold an event where they will also Read for the Record and have activities for parents. They will be serving different types of soups from different cultures. They will be giving out crockpots to families. Pablo C. asks that members share with families.</p> <p><u>Broward County</u> Silvia B. shared the Children’s Services Administration Board (CSB) annual report.</p>
<p>Next Steps, Tasks & Follow-up</p>	<ul style="list-style-type: none"> ✓ Next Steps & Follow-up; <ul style="list-style-type: none"> — Maria J. will reach out to Sandra Veszi Einhorn and invite her to the December meeting. — Adamma D. will share the revisions made by members to the trainer regarding on-boarding training for new or struggling awardees. – to be done in February 2020. — Keyonia L. will send the invite to members of the next Suicide Prevention Committee meeting scheduled on October 29th from 10 A.M. to 12 P.M. at United Way. — Lori C. will present an overview of the school districts strategic plan to the next meeting. — Maria J. and Suzette F. will work together to invite Sunshine Health, Community Care Plan, Beacon Health, Well Care (Simply Health), Humana and Florida Community Care to attend Funders Forum meetings as needed and add the topic as a future agenda item. — Sue G. will make the changes to the Broward Wellness and Resiliency Efforts chart and send an updated copy to members.
<p>Adjourn</p>	<p>The meeting adjourned at 4:09 P.M.</p>
<p>Next Meeting: <u>December 6, 2019</u> @ 2:00 P.M. @ United Way of Broward County, Mission United Building, 1300 South Andrews Ave., Fort Lauderdale, FL 33316</p>	



Broward County Logo

DRAFT

Broward County Board of County Commissioners
Children's Services Board
Regular Board Meeting Minutes October 18, 2019
Governmental Center Annex, Room A337
Fort Lauderdale, FL 33301

1. **Call to Order**

Ms. Swartzbaugh, Chair, called the meeting to order at 9:02 a.m.

2. **Roll Call**

Ms. Swartzbaugh, Chair, asked Pastor Nugent, Secretary, to call roll. A quorum was established with, Sandra Einhorn, Cassandra Evans, Kim Gorsuch, Dr. Andrea Keener, Monica King, Commissioner Robert Mayersohn, Pastor Andrew-Craig Nugent, Paige Patterson-Hughes, Joel Smith, Paula Smith and Karen Swartzbaugh. Lori Alhadeff, Jarvis Brunson, Vice-Mayor Holness, Julia Musella, and Daniel Schevis participated via phone. Members absent: Dr. Antoine Hickman and Alicia Walford.

Staff Members in attendance: Darrell Cunningham, Community Partnerships (CPD) Director, Silvia Beebe, CPD Assistant Division Director, Maya Moore, County Attorney Office, Deborah Meidinger Hosey, Children's Services Administration (CSA), Tamika McBride, CSA, Deborah Scott, CSA, and Anna Gibbs, CSA.

Guests in attendance: Shawn Preston, ARC Broward, Silvia Quintana, Broward Behavioral Health Coalition (BBHC), Elida Segrera, BBHC, Tiffany Lawrence, BBHC, and Gonzalo Cadima, United Way of Broward County.

3. **Approval of the September 20, 2019 Minutes**

Motion: To approve the September 20, 2019 minutes as presented by staff.

First: Sandra Einhorn

Second: Robert Mayersohn

Declaration of Conflict: None

Discussion: None

Result: Passed

9:32 a.m. Kim Gorsuch arrived.

4. Chair Report

Ms. Swartzbaugh had no items to report.

5. Behavioral Health and Drug Prevention Presentation

Mr. Cadima presented the Board an overview of the 2019-2022 Comprehensive Community Prevention Action Plan for United Way of Broward County.

The plan has two major goals:

- Improve behavioral health among youth and adults in Broward County
- Build community capacity to promote behavioral health wellness

These goals will be met by focusing more on preventative measures and increasing the number of educational trainings on behavioral health in the community.

6. One Community Partnerships 2 (OCP2) Wrap Up Presentation

Tiffany Lawrence presented an overview of the One Community Partnerships 2 (OCP2) Grant that ended September 29, 2019. OCP2 was a four-year grant that provided evidence-based services to youth. OCP2 focused on the Transition to Independence Process (TIP) model which taught youth new skills to live independently, an Individual Placement and Support (IPS) program which assisted with job placement, and the Supportive Housing/Housing First model that assisted with finding stable and affordable housing.

7. Section Report

Ms. Hosey provided the Board with an update on the SAMIS project. She shared the pilot program, with three CSA providers, ran from July to the end of September. To date, the County has provided approximately 10-12 Provider trainings with over 150 participants. The Board discussed SAMIS data fields and how the additional information being collected will assist them with setting funding priorities.

Ms. Hosey also shared the CPD "Count On Us" brochure that reports out all data relating to CPD sections, funding and services being offered in the community.

8. Committee Chair's Reports

- a) **Ad hoc:** Mr. Schevis stated that he would not be able to Chair this committee. Ms. Swartzbaugh appointed Mr. Smith to be the Chair and added Ms. Evans to the committee. Mr. Smith announced the meeting will follow the CSB today and will share future meeting dates as they are set.

- b) **Advocacy:** Ms. Einhorn stated that there were not many attendees at the October 8, 2019 meeting due to a Broward Delegation Public Hearing scheduled at the same time. Ms. Einhorn shared a few of the 2019 accomplishments for the Committee. One of which was submitting advocacy items to the Board of County Commission (BOCC) that were approved as well as, increasing lines of communication between child advocates in Broward County. Ms. Einhorn also stated that the 2020 Advocacy Committee meeting will remain on the 2nd Tuesday, of scheduled months, at 9:00 a.m.
- c) **Needs Assessment:** Commissioner Mayersohn shared that the Committee is continuing to work with staff on developing a utilization tool or dashboard that will provide data on CSA's program categories, services, types of contracts and funding amounts.
- d) **Nominating:** Mr. Schevis informed the Board that the committee met and all nominations for Board Officers were reviewed. The Committee's recommendation is to keep the current officers, Karen Swartzbaugh, Chair, Cassandra Evans, Vice-Chair and Pastor Andrew Nugent, Secretary, for the next two-year term.

MOTION: To keep the current officers; Karen Swartzbaugh, Chair, Cassandra Evans, Vice-Chair and Pastor Andrew Nugent, Secretary.

First: Sandra Einhorn

Second: Monica King

Declaration of Conflict: None

Discussion: None

Result: Passed

9. Liaisons Reports

- a) **Behavioral Health/SEDNET:** Mr. Smith shared that a Statewide SEDNET representative attended the last meeting. At this meeting, Sue Gallagher, Children's Services Council (CSC) gave a presentation on how schools are sometimes the first entry point for a child to have access to services. The next SEDNET meeting is scheduled for October 24, 2019.
- b) **Broward Suicide Prevention Coalition:** Mr. Smith shared that they are breaking into smaller sub-committees and provided statistics on age/gender groups that commit Suicide. The next meeting is scheduled for October 29, 2019.
- c) **Integrated System:** Ms. Evans shared that they are continuing to update the Interagency Agreement between the Department of Children and Families, Broward County Public Schools, Broward County and Department of Juvenile Justice. Several barriers have arisen that were not anticipated; however, the team is working through them.
- d) **Juvenile Justice Circuit 17:** Ms. Evans shared that a statewide report stated that the DJJ's juvenile justice delinquency rate is the lowest it's been on over 44 years. Also, a statewide

“No Joke” campaign has been initiated to educate youth that one of the consequences of making threats is a second-degree felony charge.

e) **SNAC:** Commissioner Mayersohn shared full SNAC will meet in December 2, 2019 and subcommittees are working on their strategic plans.

f) **Transitional Independent Living:** No report was given.

10. Old Business

Ms. Swartzbaugh, Chair, shared that the Wraparound and Census presentations are still being finalized.

MOTION: To extend the meeting 10 minutes.

First: Commissioner Robert Mayersohn

Second: Kim Gorsuch

Declaration of Conflict: None

Discussion: None

Result: Passed

11. Public Comments

No comments from the public.

12. Good of the Order

Commissioner Mayersohn shared that he participated in the Tomorrow’s Rainbow Pony Jail ‘n Bail event that raised money for free grief counseling for children. Mr. Smith shared that over 400 people were at the event and that Commissioner Mayersohn was the leading fundraiser. Both Board members thanked everyone who participated. Another event shared is the upcoming Boost your Brain event at Broward College.

MOTION: To extend the meeting 20 minutes.

First: Commissioner Robert Mayersohn

Second: Cassandra Evans

Declaration of Conflict: None

Discussion: None

Result: Passed

Board members discussed alternative ways to join the CSB meetings, ADA accessible documents, RFP outcomes and possibly inviting other community partners to CSB meetings. Also, the Board discussed waitlists, statutes providing monies from Court fees being used for juvenile alternative programs and the Baker Act process.

13. **Adjournment**

MOTION: To adjourn the meeting at 11:15 a.m.

First: Commissioner Robert Mayersohn

Second: Cassandra Evans

Declaration of Conflict: None

Discussion: None

Result: Passed

The next Children's Services Board Meeting will be Friday, November 15, 2019.

These minutes were approved at the Children's Services Board Meeting dated November 15, 2019, as certified by:

Pastor Andrew-Craig Nugent _____
Children's Services Board Secretary

CSC In The News

South Florida 100: Trump's campaign rally in Broward; the House impeachment inquiry; preparing for Thanksgiving

SOUTH FLORIDA SUN SENTINEL | NOV 22, 2019 | 4:58 PM



Cindy Arenberg Seltzer, president, Children's Services Council of Broward County

Last week: This week Governor DeSantis released a budget which he said will provide for a “bolder, brighter, better future for our children” and I must agree. His budget provides for significant, much-needed increases in funding for services that can truly benefit children, such as affordable housing, increased teachers’ salaries, prevention services, early learning programs and the child welfare system. If the legislature truly intends to make this the “year of the child” as they have proclaimed, they should follow the Governor’s lead and pass a budget that reflects these priorities.

Source: <https://www.sun-sentinel.com/opinion/south-florida-100/fl-op-sf100-online-version-trump-rally-broward-house-impeachment-20191122-tjxf3w334baxfpwspxlseczqu-story.html>

South Florida 100: TIME magazine's Person of the Year; Trump impeachment train rolls on; Fort Lauderdale's nasty sewage spill

SOUTH FLORIDA SUN SENTINEL | DEC 13, 2019 | 6:24 PM

Our panel of 100 influential leaders discusses the most important issues affecting you.



Cindy Arenberg Seltzer, president, Children's Services Council of Broward County

Last week: By choosing 16-year-old global climate activist Greta Thunberg as its “2019 Person of the Year”, Time magazine made a statement as much about the self-inflicted crisis humanity faces as the importance of youth voices laying claim to their future. The evidence is clear that World leaders aren’t doing enough to ensure a viable planet for generations to come. Greta’s slight frame and powerful voice have been making the rounds, pleading, haranguing, chastising, and ultimately tugging at the conscience of those who can make a difference, before it’s too late for her and her peers.

Source: <https://www.sun-sentinel.com/opinion/south-florida-100/fl-op-sf100-online-version-december-fifteenth-20191213-e4ezhfs1bna7npb7ykevoos2km-story.html>

South Florida 100's top stories of 2019: Trump impeachment, climate change, mass shootings, booming U.S. economy

SOUTH FLORIDA SUN SENTINEL | DEC 20, 2019 | 5:45 PM



Cindy Arenberg Seltzer, president, Children's Services Council of Broward County

2019: It was a year of trauma both natural and man-made. Mass shootings, violence on our streets, fires, tornadoes, political drama... "Mental Health" has taken a prominent place in public discourse like we have never seen before. I am encouraged by the focus on mindfulness and other tools for self-regulation, coping and conflict resolution. Even as these skills are now being shared in schools and in after school programs, it is important that adults learn them as well and model them. Perhaps then violence will be more of a last resort.

Source: <https://www.sun-sentinel.com/opinion/south-florida-100/fl-op-sf100-trump-impeachment-climate-change-mass-shootings-economy-20191220-b7rt2lah6nh47jhg5ptnmstway-story.html>

Florida Grade-Level Reading Campaign

December 2019 Newsletter

With the Broward Children's Services Council as the main sponsor, all four and five year olds in Broward County received a copy of the book "Thank you Omu!" to take home. On that day, 1370 volunteers went out and read to 199 Public Schools, 335 Community Early Childhood Providers and Private Schools, 1 Wildlife Sanctuary (Flamingo Gardens), 2 Hospitals and their Supporting Clinics, and 25 Public Libraries. It was Broward's biggest turn out in the 6 years they have been participating!

Source: www.floridaglr.net

Leading the Way - Six Pillars Newsletter



December 2019

Dear Six Pillars leaders, volunteers and friends,

Following are recent examples of accomplishments, activities and calendar items occurring in Broward County and South Florida that impact tactics in the Six Pillars Broward strategic plan. If you have items you would like to submit for inclusion in this newsletter, please email rdrew@gfalliance.org.

- **BCPS Honored as Jumpstart's Read for the Record District of the Year.** Broward County Public Schools (BCPS) is honored to be recognized by Jumpstart as its Read for the Record District of the Year. This is the first year Jumpstart has presented the national award, which represents the highest level of recognition from Jumpstart among eight award categories. BCPS has participated in Jumpstart's Read for the Record since its inception 14 years ago and ranks first in the country for the number of students, volunteers and community members participating in the annual event. Through a partnership between BCPS, the Children's Services Council of Broward County and multiple Broward County early childhood stakeholders, a free copy of this year's Read for the Record book, "Thank You, Omu," was provided to 40,000 pre-kindergarten and kindergarten children in Broward County on November 7, 2019 in celebration of the big day. To find out more, please [click here](#). To view Broward's 2019 Read for the Record video, please [click here](#). (Talent Supply & Education)

The Greater Fort Lauderdale Alliance
110 E. Broward Blvd., Suite 1990
Fort Lauderdale, FL 33301
954-524-3113 or 800-741-1420

good PRESS

Celebrating South Florida's Philanthropic Community

By the Numbers

The following statistics speak to the work being done—and the challenges facing—nonprofits across South Florida



950,000

Each year, this many people around the world will be diagnosed with stomach cancer. Before she died of it in December 2017, local resident Debbie Zelman spent nearly a decade advocating for research and funding to combat stomach cancer through her foundation, Debbie's Dream—which continues to raise awareness in her name.

\$ 25

A donation of that amount can feed a family of four this Thanksgiving as part of the Children's Diagnostic & Treatment Center's annual turkey day Basket Brigade. Visit childrensdiagnostic.com/basket-brigade for details.



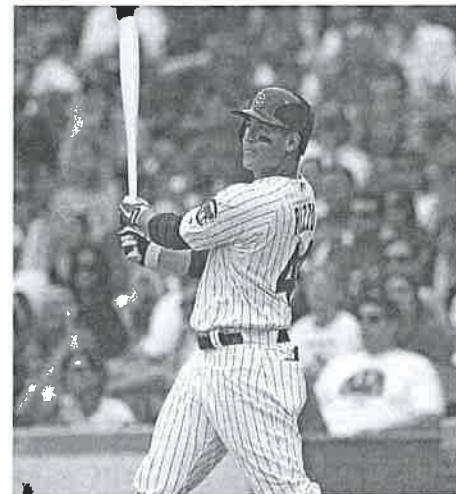
5.8 million

This is the number of Americans currently living with Alzheimer's disease. The annual Broward Walk to End Alzheimer's, presented by Belmont Village Senior Living, is set for Nov. 9 at Nova Southeastern University. Register at alz.org.



* 1,200

Last year, this many volunteer readers participated in Broward Reads for the Record. On Nov. 7, Children's Services Council of Broward and Broward County Public Schools hope to break this mark as volunteers read the same story to more than 40,000 combined students between 8 a.m. and noon as part of this literacy initiative.



1,500

Expect at least this many people to join the Chicago Cubs' Anthony Rizzo at Pine Trails Park in Parkland on Nov. 24 for the eighth annual 5K Walk-Off for Cancer, which benefits Joe DiMaggio Children's Hospital, the University of Miami's Sylvester Comprehensive Cancer Center and families battling cancer. Visit rizzo44.com for details.

4,400

In Broward County, this many Jewish people report an income below federal poverty levels, the impetus behind The Cupboard, the kosher food pantry started by Goodman JFS.

Broward Read for the Record

Staff Report— [November 21, 2019](#)

FORT LAUDERDALE, Fla. – More than 1,000 volunteers will fan out across Broward County today to celebrate the joy of reading among its youngest residents when they all read the same book at the same time as part of "Broward: Read for the Record," from 8 a.m. – noon.

More than 40,000 children will take their spot on the rug to hear the story of "Thank You, Omu!", an inspiring tale by Oge Mora about building community, sharing and caring for your neighbors, from volunteer readers, including U.S. Congressman Ted Deutch, Broward County Commissioner Michael Udine, Parkland Mayor Christine Hunschofsky, [Children's Services Council Chair Cathy Donnelly](#), Broward Schools Superintendent Robert Runcie and members of the Dolphins Cheerleader squad.

A free copy of "Thank You, Omu" will be provided to each pre-kindergarten and kindergarten child in the county. Organizers from the [Children's Services Council of Broward County](#), HandsOn Broward, the School Board of Broward County, and other partners have recruited the more than 1,000 volunteers to read in 500 VPK centers, 225 schools and 15,000 classrooms, joining a national effort to increase literacy.

"This is a day where everyone remembers why they love a good book," said [Cindy Arenberg Seltzer](#), [president/CEO of Children's Services Council of Broward County](#). "The readers add their own personal touches to the story-telling and get instant feedback from the children. For children, the benefits of being read to cannot be over-emphasized. In addition to the cognitive and behavioral benefits, they develop an appreciation for stories; they are introduced to new people and cultures through the book selection; and they are able to share a special time with their classmates and friends."

According to PBS.org for Parents, reading aloud to children has clear cognitive benefits. For example, brain scans show that hearing stories strengthens the part of the brain associated with visual imagery, story comprehension and word meaning. One study found that kindergarten children who were read to at least three times a week had a "significantly greater phonemic awareness than did children who were read to less often."

And the landmark, Becoming a Nation of Readers report from 1985 concluded that "the single most important activity for building knowledge for their eventual success is reading aloud to children."

The community can follow the district's Read for the Record activities via social media on Twitter [@browardschools](#), on Facebook at [facebook.com/browardschools](#), and share photos using [#BrowardReads](#) and [#ReadForTheRecord](#).

Source: <http://www.sfltimes.com>

2019 RWJF Collection

A Space to Talk About Racism – and Advance Equity



Sue Gallagher, chief innovation officer at Children's Services Council of Broward County, leads a workshop on the local history of racism.

Children's Services Council—one of the anchor agencies behind the Dismantling Racism effort, along with the Florida Department of Health-Broward, Broward County Public Schools, and Broward County—conducts regular talks in the community on the local history of racism and encourages people to participate in the two-day workshop. Some public offices use a racial equity lens to improve outcomes in such areas as health, economic well-being, and mental health—and apply it to policy decisions. County commissioners, for example, approved a 10-year land use plan that included a policy to consider the environmental impact of projects on different race and ethnic groups.

Efforts to reduce racial disparities in the child welfare system have resulted in a decrease in the removal of black children from families into out-of-home care—from 749 in 2016 to 595 in 2018. Campell says children of color stay in care twice as long as their white counterparts.

Source: <https://www.rwjf.org/en/library/features/culture-of-health-prize/2019-winner-broward-county-florida.html>



Children's Services Council of Broward will fund 3.8 million for Healthy Youth Transitions in 2020

LAUDERHILL — The CSC and The Jim Moran Foundation are expecting to budget approximately \$3.8 million in FY 20/21 for the **Healthy Youth Transitions 2020 Request for Proposals (RFP)**. The intent of this RFP is to expand the availability of Transition to Independence Process (TIP) Model[®]-focused independent living programs addressing the developmental and transitioning needs of dependent, delinquent, crossover, LGBTQ, and disconnected youth, with a special focus on youth in foster care and/or non-traditional living arrangements.

The procurement is available through CSC's web-based **Contract, Administration, and Procurement System (CAPS)** and responses to this procurement must be submitted through CAPS. Interested parties must access the RFP from the CSC website <http://www.cscbroward.org/>. Training on the use of CAPS will take place during the Pre-Bid Conference.

A Pre-Bid Conference will be held on **January 15, 2020, at 1:30 p.m. at Children's Services Council of Broward, 6000 W. Commercial Blvd., Lauderhill, FL 33319**. It is the **only** opportunity to receive verbal instructions regarding the services to be procured, the client populations to be served, contractual expectations, and other critical service delivery requirements. You are encouraged to attend the Pre-Bid Conference to learn more about our way of doing business! **HARD COPIES OF THE RFP WILL NOT BE PROVIDED.**

IMPORTANT NOTE: Application submission through CAPS requires that the "Agency Financial Viability" section of CAPS be submitted **PRIOR** to the RFP application submission. This section must be submitted by the deadline in order to have the ability to submit an RFP application. The deadline for the submission of the "Agency Financial Viability" section is **January 31, 2020, by 4:00 p.m.**

Completed applications must be submitted through CAPS by **4:00 pm on February 18, 2020. LATE SUBMISSIONS WILL NOT BE CONSIDERED.**

The Children's Services Council of Broward County is an independent taxing authority established by a public referendum on September 5, 2000, and reauthorized on November 4, 2014, which, through Public Act, Chapter 2000-461 of the laws of Florida, authorizes the Council to levy up to 0.5 mills of property taxes. The role of the Council is to provide the leadership, advocacy, and resources necessary to enhance children's lives and empower them to become responsible, productive adults through collaborative planning and funding of a continuum of quality care.

Follow us on Twitter at [@CSCBroward](https://twitter.com/CSCBroward) and on Facebook. For more information about the Children's Services Council of Broward County, please visit www.cscbroward.org.

Source: <https://www.lafamiliadebroward.com/childrens-services-council-of-broward-will-fund-3-8-million-for-healthy-youth-transitions-in-2020/>



'My floor was a massacre:' Linger trauma almost 2 years after Parkland school shooting

by Luli Ortiz

Monday, November 25th 2019

PARKLAND, Fla. (CBS12) — New documents obtained by CBS12 News show the challenges students face in the months after one of the deadliest school shootings in U.S. history.

A rise in depression, drugs and discipline problems.

"We're still struggling, trying to fill out those gaps," said Kim Krawczyk, math teacher at Marjory Stoneman Douglas High School.

Krawczyk was teaching honors geometry when a former student stormed in and opened fire.

"I heard the first three pop, pop, pop," she said.

Krawczyk heard the confessed killer reload his rifle right outside her classroom door.

The gunfire and the screams eventually stopped.

"None of us were prepared for what we saw," she said. "My floor was a massacre."

Krawczyk and her students saw Scott Beigel, a beloved geography teacher and cross-country coach, dead in his classroom doorway. She also lost two of her students, Alex Schachter and Alaina Petty.

Both students were only 14 years old.

Thirteen others died that day and multiple people were injured.

Since the shooting, Krawczyk has seen the signs of extreme stress in students, some acting out, others internalizing the trauma.

“One of the things we’ve struggled with was how to teach a traumatized brain? Because they learn differently,” she said.

Last year, the U.S. Department of Education granted Broward County Public Schools \$1 million in grants to hire counselors, social workers and behavioral specialists.

The district is fighting for additional resources to help.

This summer, the district asked for more money in grants, citing students falling behind on their coursework and an increase in incidents of self-harm.

In the application, the school district said state research shows drug abuse, fighting and threats have all increased in Parkland and all across the district.

The letter said from 2017 to 2018, compared to 2016 to 2017, the occurrence of the following incidents have grown: drug use/possession (637 from 511 incidents), other major offenses (367 from 317 incidents), physical attacks (128 from 34 incidents), threats/intimidation (368 from 337 incidents) and tobacco (439 from 127 incidents).

Those numbers came from the School Environmental Safety Incident Reports (SESIR), provided to the Florida Department of Education, according to the school district.

The grant application also shows Stoneman Douglas has made it into the top 10 high schools in the district battling substance abuse.

Stoneman Douglas was not even on the list before the shooting.

“You’re going to see the incidents of stress-related things go up. You’re going to see more absences, more drop outs, more substance abuse,” said Dr. Patricia Thomas Shutt, a clinical psychologist with The Therapeutic Oasis of the Palm Beaches.

Dr. Thomas Shutt specializes in trauma.

Many of her clients are Stoneman Douglas shooting survivors.

"It's one of our most basic needs, is to feel safe. Many of those kids lost that experience of being safe in school," Thomas Shutt said.

She said the first line of treatment is what's known as EMDR, or Eye Movement Desensitization and Reprocessing Therapy.

It's been used to treat PTSD in the military and it targets specific traumatic memories.

"It restores a sense of connection with other people, because when trauma happens, not only do they disassociate the actual traumatic event, but it can actually create a separation and disconnection with people and their feelings," Thomas Shutt explained.

Eagles' Haven in Coral Springs, located minutes away from Stoneman Douglas, uses a different approach.

"We don't do therapy here. We help people get connected to the other parts of their wellness," said Melissa Rosen, Team Leader at Eagles' Haven.

The sanctuary of hope opened after Sydney Aiello and Calvin Desir, two survivors of the Parkland shooting, took their own lives last spring.

"A lot of people in the community felt really isolated following the tragedy," Rosen said. "This is a place for them to come together and meet new people."

At Eagles' Haven, survivors can try everything from power yoga and kickboxing to art as an outlet to manage their grief, guilt and frustration.

"We're making sure that other people know that there's hope there, and wellness is a huge part of that healing process," Rosen said.

For Krawczyk, a tattoo and a special gift from the 25 students she protected in her classroom that day has helped her heal.

She still checks in regularly on the students from room 1257.

"They still have the opportunity to be the person that they were born to be, but it just might be a different road to get there than maybe what they had planned on originally. And that's OK," Krawczyk said.

CBS12 News reached out to the Department of Education to find out if they are reviewing the application from the school district, but are still waiting to hear back.

According to **Children's Services Council of Broward County**, there are even more programs available like **Parkland Cares**, **Professionals United for Parkland** and **Tomorrow's Rainbow** in Coconut Creek.

Source: <https://cbs12.com/news/local/my-floor-was-a-massacre-lingering-trauma-almost-2-years-after-parkland-school-shooting>



CNW MALE NEWSMAKER OF 2019: Mayor Dale V.C. Holness

January 3, 2020

BROWARD COUNTY – Broward County Mayor Dale V.C. Holness, the first Caribbean American to serve as the mayor of a US county is The Caribbean National Weekly’s Male Newsmaker of 2019.

Mayor Dale V.C. Holness was born in Hanover, Jamaica, W.I. on April 2, 1957, and migrated to the United States at age 17. He graduated from Plantation High School, then attended Broward College, where he served on the student government as a freshman senator. He became a general manager at McDonald’s at age 20, and bought his first house at age 22. He became a Realtor in 1983, and started his own real estate company, All Broward Realty, in 1988. The company is currently led by his daughter Richelle Dahlia Holness, one of his six surviving children.

His political record is well documented as a Broward County Commissioner representing District 9 from November 2010 to present and during his six years of public service as a Lauderhill City Commissioner and Vice Mayor (2007, 2010).

Commissioner Holness’ District represents a population of over 200,000 people located in parts of or all of Fort Lauderdale, Plantation, Sunrise, Lauderhill, Tamarac, Oakland Park, North Lauderdale, Lauderdale Lakes and the unincorporated communities of Roosevelt Gardens, Washington Park, Boulevard Gardens and Franklin Park.

In November of 2019, he was unanimously appointed by the Broward Commission to serve as the Mayor of Broward County for a one-year term through to November 2020.

He will also be defending his seat in the Broward Commission in primary elections to be held in August 2020.

Mayor Holness has often been described as one of the hardest working Broward County Commissioners.

He's chair of the Broward Black Elected Officials. Under his leadership, he has devised the Broward Black Action Plan that focuses on Broward County's black communities and includes economic development/black business growth, employment, criminal justice, education, housing, transportation and health.

He is a visionary and architect for the annual Florida International Trade & Cultural Expo (FITCE), held at the Greater Fort Lauderdale-Broward Convention Center, which attracts international businesses, local businesses, multicultural global trade representatives from over 50 countries, federal, state and local trade agencies, and government leaders from around the world. FITCE was born out of Holness' belief that Broward County—and Florida generally—has strong potential as an international trade hub selling more goods to the world. According to Holness, "We should be more competitive, especially to countries where we have strong immigrant populations living in the USA."

Holness has also led the effort for a \$20 million economic development package and community improvement programs for Central Broward District 9. He significantly increased County Business Enterprise (CBE) participation from 10 to some 40 percent. This was achieved through methods including: the creation of a mentor/protégé program, breaking large contracts into small components, active recruitment of small, minority and women-owned businesses, and removing restrictions that limit the participation of small, minority and women-owned businesses in contracting opportunities. Mayor Holness' colleagues on the Commission have credited him for his leadership in this regard.

Additionally, Holness was Instrumental in passing the Broward County Surtax, a 30-year, one-cent surtax for transportation.

The mayor is one of the leaders and organizers behind the Lauderhill Mall Citizenship Drives, with nearly 5,000 citizenship applications processed to date. He plans to step up the citizenship drive significantly this year with general elections due in November.

Concerned about the rehabilitation of people with a criminal record he also sponsored the “Ban the Box” ordinance, a law that refrains individuals from being questioned about prior criminal records or authorization for a background check until they are among a pool of potential finalists for particular jobs within Broward County’s government.

His other achievements as Broward Commissioner include: Sponsoring the resolution for the expansion of Broward County’s current Living Wage Ordinance; leading efforts to build 120 new single-family homes in the Broward Municipality Services District, and sponsoring an additional Homestead Exemption (from \$25,000 to \$50,000) for persons 65 and older, allowing for low-income senior property owners to qualify for the extra property tax reduction.

He signed \$2.6 billion expansion for the Ft. Lauderdale International Airport, \$3.2 billion Port Everglades Seaport expansion and \$1,750,000 million for the Convention Center and Hotel expansion.

Mayor Holness supports capitalizing on Broward County’s geographic uniqueness as the Gateway to the Americas and maximizing its assets in Port Everglades and the Fort Lauderdale-Hollywood International Airport.

During his tenure as a Lauderhill Commissioner, Holness started the Lauderhill Chamber of Commerce, which currently has over 300 members. He also established The Lauderhill Business Incubator.

He is also co-chair of the United Negro College Fund annual fundraising luncheon.

The mayor said that as a representative of the residents of Florida his focus will always remain on improving the economy, getting people back to work, increasing opportunities for home ownership and helping those, especially people of color, who are experiencing hard times.

He has been relentless, aggressive and strategic in his plan that economic prosperity must include all the people of Broward County. His mission statement and goal as Mayor is to: "Make Broward County a better place for all who live here by empowering our community, strengthening our households and businesses, creating policies that afford access to opportunities and by unifying everyone across racial, ethnic and socio-economic backgrounds. We monitor and hold our government accountable."

His 2050 Plan focuses on the theme: Broward 2050: One Community Moving Forward Together with Prosperity for All, with focus on economy/employment, housing and homelessness, education, criminal justice, health, environment and transportation.

He is active in many local and international civic organizations including Broward County Children's Services Board; Haitian American Leadership Organization; HIV Planning Council; Broward League of Cities; Lauderhill Regional Chamber; Broward Metropolitan Planning Organization; Caribbean Democratic Club; Broward Housing Council, Member; Broward Democratic Black Caucus; and is an NAACP Life Member.

He is the recipient of numerous awards including: South Florida Chapter of the American Society for Public Administration 2017 Elected Official of the Year; Small Business Advocate of the Year Award from the U.S. Department of Commerce – Minority Business Development Agency; Global Trade Chamber of Commerce's Global Trade Ambassador of the Year; and the Housing Opportunities Project for Excellence (HOPE), Inc., "Answering the Call Award."

Mayor Holness is divorced, and the father of seven children, including a son who died in 2017. For recreation, he loves dancing to all genres of music and he enjoys playing a game of dominoes.

Source: <https://www.caribbeannationalweekly.com/news/local-news/cnw-male-newsmaker-of-2019-mayor-dale-v-c-holness/>

CSC Correspondence



The **KidSafe** mission is to teach personal safety to children and their grown-ups to build strong, resilient families and safer communities.

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*Our vision is a world
where all kids are safe
from sexual abuse and
childhood trauma.*

November 15, 2019

Children's Services Council of Broward County
6600 West Commercial Boulevard
Lauderhill, Florida 33319

Dear Ms. Cindy Arenberg Seltzer,

You made our day! Thank you for the first installment of our KidSafe Reach Out to Broward grant. We can't tell you how much we appreciate your support for our lifesaving work with children, parents, teachers and child serving professionals in our community and we look forward to the amazing impact of this marketing grant.

Here at KidSafe Foundation our goal is to make sure that no child has to suffer from abuse of any kind. While we educated over 55,000 children through "KidSafe for Kids" 8 lesson in school program and trained 30,000 adults in sexual abuse prevention education, the sad fact is that 1 in 4 girls and 1 in 6 boys will be sexually exploited before their 18th birthday. As staggering as those statistics are they are not accurate as most children never tell. This is why it has become so crucial that we provide our education programs to every child and adult. Education is the key to prevention.

Your generous grant of \$10,000 will help us so we can continue to strengthen families in Broward County. You have made a real difference in the lives of the children, parents, educators and professionals we serve. Once again that you for your support.

Working Together to Keep KidSafe!

Laura Askowitz
Chief Executive Officer
Laura@kids safefoundation.org | 305-753-9647

Date Received: 11/15/2019
Total Contribution Received: \$6,000 (first installment)

(Please keep this receipt for tax purposes)

20283 State Road 7 Suite 102 | Boca Raton, FL 33498 || 5944 Coral Ridge Drive #241 | Coral Springs, FL 33076
www.kids safefoundation.org | (855) 844-SAFE

KidSafe Foundation is a 501(c) (3) charitable corporation under Florida law.
A copy of the official registration and financial information of KidSafe foundation #27-1067698 may be obtained from the division of consumer services by calling toll free 1-800-435-7352 within the state of Florida. Registration does not imply endorsement, approval or recommendation by the state. Number CH34912

2019-11-15 11:57 AM

**CHILDREN'S
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*Hon. Kenneth L. Gillespie, Secretary
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*Beam Furr, Immediate Past Chair
Broward County Commission*

*Robin Bartleman
Board Member
Broward County Public Schools*

*Emilio Benitez
Governor Appointee*

*Dawn Liberta
Community Development Administrator,
Circuit 17
Department of Children & Families*

*Robert W. Runcie
Superintendent
Broward County Public Schools*

*Maria M. Schneider
Governor Appointee*

*Dr. Paula Thaqi
Director
Broward County Health Department*

*Ana M. Valladares
Governor Appointee*

STAFF

*Cindy J. Arenberg Seltzer
President/CEO*

LEGAL COUNSEL

John Milledge

Garry Johnson

November 27, 2019

Re: Letter of Support for American Association of University Women
Community Action Grant for Pace Center for Girls Broward

To Whom it May Concern:

The Children's Services Council of Broward County (CSC) is pleased to express our support of Pace Center for Girls Broward's (Pace) grant application to the American Association of University Women for the Community Action Grant. Pace Center for Girls Broward has a long-standing commitment to improve the lives of girls in Broward County.

Pace and CSC have been collaborating for many years to provide program services tailored to meet the developmental needs of girls. Pace is committed to improving the system of care for girls in our community and has demonstrated this through their leadership of the Girls Coordinating Council of Broward County (GCC). GCC is one of the 40 committees in the Broward Children's Strategic Plan, a collective impact initiative in Broward for which CSC provides leadership and backbone support. GCC promotes holistic, gender responsive, trauma-informed and strength-based approaches for supporting girls, encouraging collaboration within the system of care to align initiatives, endorsing best practices for working with girls, and enhancing opportunities for girls to succeed. More specifically, under Pace's leadership, the GCC has sought to implement new opportunities and support services for girls in detainment and upon their release.

We commend Pace Center for Girls for their efforts to improve the lives of our girls and families in our community. We encourage the American Association of University Women to see the merit in awarding this Community Action Grant to Pace Center for Girls.

Sincerely,



Cindy Arenberg Seltzer, M.P.A., J.D.
President/CEO

**CHILDREN'S
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*Cathy Donnelly, Chair
Governor Appointee*

*Tom Powers, Vice Chair
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Community Development Administrator,
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*Dr. Paula Thaqi
Director
Broward County Health Department*

*Ana M. Valladares
Governor Appointee*

STAFF

*Cindy J. Arenberg Seltzer
President/CEO*

LEGAL COUNSEL

John Milledge

Garry Johnson

December 3, 2019

Mr. Sean Boyle
Executive Director
Children's Services Council of St. Lucie County
546 NW University Blvd, #201
Port St. Lucie, FL 34986

Dear Mr. Boyle:

I am pleased to provide this letter of support for Henderson Behavioral Health's application to Children's Services Council of St. Lucie County to provide MultiSystemic Therapy (MST) in response to its FY2020-2021 Keeping Kids in School Priority Funding Proposal.

Henderson has successfully provided MST services for 18 years in Broward County to address a particularly challenging population: adolescents who are at risk of placement outside of the home environment. MST addresses many various concerns, including attachment disruptions between parent and child, persistent family conflict and violence, high levels of family stress, poor family management skills, involvement with juvenile justice and the court system, caregiver's lack of knowledge regarding developmental norms and unrealistic behavioral expectations, insufficient financial resources, and lack of natural community support.

The success of MST is displayed by the fact that 94% of the families participated in all program requirements in 2018-2019, which resulted in **80% maintaining or improving school attendance** and 85% receiving no new arrests. Furthermore, 12 month after program completion, 97% had no incidents of verified abuse.

Broward County's MST program has also received *national* recognition since Henderson consistently scores in the top 10% nationally for its adherence scores, as reported by the Multisystemic Therapy Institute. In fact, Henderson received the Team Adherence Award in 2013 and 2015. In addition, two of Henderson's team members were recognized nationally with the Sustained Excellence Award, one of whom has received the award **three (3) times** in the last five (5) years.

I am confident MST would be a good choice to help improve the quality of life for youth in St. Lucie County. Should you have any questions, please do not hesitate to contact me at (954) 377-1000.

Sincerely,



Cindy Arenberg Seltzer, M.P.A., J.D.
President/CEO

DEBBIE WASSERMAN SCHULTZ
23RD DISTRICT, FLORIDA

CHIEF DEPUTY WHIP

COMMITTEE ON APPROPRIATIONS

CHAIRWOMAN

MILITARY CONSTRUCTION,
VETERANS AFFAIRS, AND RELATED AGENCIES

SUBCOMMITTEES:

ENERGY AND WATER DEVELOPMENT,
AND RELATED AGENCIES
HOMELAND SECURITY



COMMITTEE ON OVERSIGHT AND REFORM

SUBCOMMITTEES:
CIVIL RIGHTS AND CIVIL LIBERTIES
NATIONAL SECURITY

STEERING AND POLICY COMMITTEE

Congress of the United States
House of Representatives
Washington, DC 20515

December 5, 2019

Ms. Cindy Arenberg Seltzer
Children's Services Council of Broward County
6600 W. Commercial Blvd.
Lauderhill, FL 33319

Dear Ms. Seltzer,

Thank you for contacting me regarding your application for the Antiterrorism and Emergency Assistance Program. I regret that you have not yet received a response. My office has opened an inquiry with the Congressional Liaison at the Department of Justice to request information from the Office for Victims of Crime regarding the status of your application.

Please be sure that I will be back in touch with you as soon as I receive a reply to my inquiry.

In the interim, if I or my staff may be of further assistance in this or any other matter, please do not hesitate to contact my District Office at: (954) 845-1179.

With kindest regards,

Sincerely,

A handwritten signature in black ink that reads "Debbie Wasserman Schultz".

Debbie Wasserman Schultz
Member of Congress

DWS/ad

WASHINGTON OFFICE:
1114 LONGWORTH HOUSE OFFICE BUILDING
WASHINGTON, D.C. 20515-0923
(202) 225-7931
(202) 226-2052 (Fax)

DISTRICT OFFICE:
777 SAWGRASS CORPORATE PARKWAY
SUNRISE, FL 33325
(954) 845-1179
(954) 932-9664 (Fax)

AVENTURA OFFICE:
19200 WEST COUNTRY CLUB DRIVE
AVENTURA, FL 33180
(305) 936-5724
(305) 932-9664 (Fax)

Council Members Attendance

October 2019 - September 2020

A = Absent; **P** = Present

Council Member	2019			2020										
	Oct.	Nov.	Dec.	Jan.	Feb.	Mar.	Apr.	May	Jun.	Jul.	Aug.	T.R.I.M. I	Sep.	T.R.I.M. II
Robin Bartleman	A	P	N/A											
Emilio Benitez	P	A	N/A											
Cathy Donnelly	P	P	N/A											
Beam Furr	P	P	N/A											
Kenneth L. Gillespie	P	P	N/A											
Dawn Liberta	P	P	N/A											
Tom Powers	P	P	N/A											
Robert W. Runcie	A	P	N/A											
Maria M. Schneider	P	P	N/A											
Paula Thaqi, M.D.	<i>(via phone)</i>	P	N/A											
Ana Valladares	P	P	N/A											